



# 2008 City of Minneapolis Budget-in-Brief

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A safe place to call home  
housing, health & safety

One Minneapolis  
equal access, equal opportunity, equal input

Lifelong learning second to none  
schools, libraries & innovation

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*June through August*

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## Revenues and Expenditures - Citywide and General Fund

### Citywide

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The Police and Fire departments make up 13 percent (\$172 million) of the City’s budget. The City’s 2008 adopted budget funds 880 police officers in five different precincts and 427 fire fighters at 19 stations.

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**Property taxes** are a major source of revenue for the City. The City receives about 43 percent of your property tax payments. For more information on property taxes, please see the section on the back page titled “Property Tax Dollar Breakdown.”

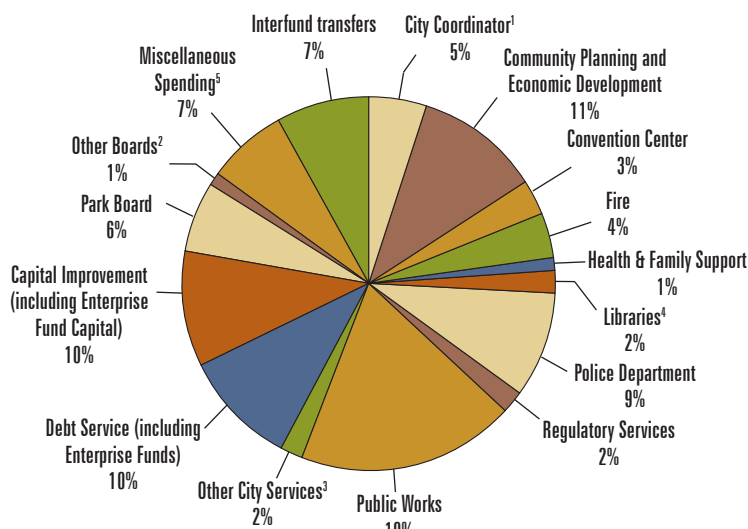
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**State government** revenue is money that comes from the State of Minnesota — the largest source is Local Government Aid (LGA). The State of Minnesota uses a formula to distribute LGA funds to cities in the state. For more information on LGA and the distribution formula please visit [www.house.leg.state.mn.us/hrd/issinfo/histlga.htm](http://www.house.leg.state.mn.us/hrd/issinfo/histlga.htm).

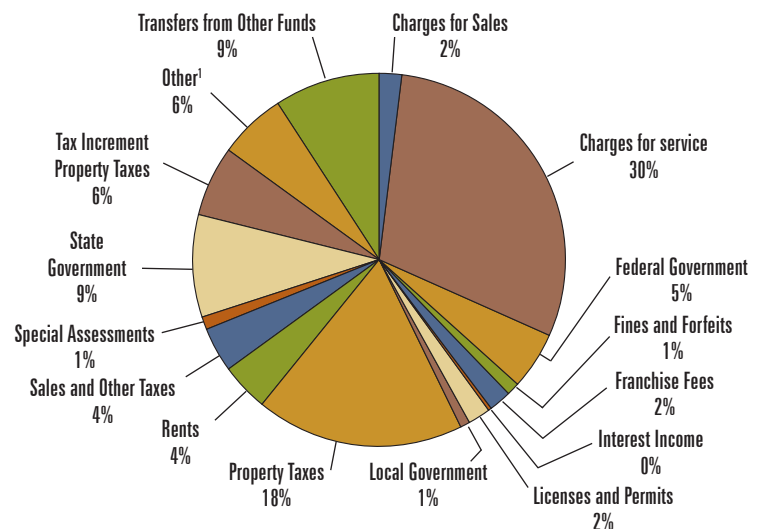
**Tax Increment property tax revenue** is money being paid back to the City. Sometimes the City issues bonds to fund development in an economically disadvantaged district of the city. Then when the development begins to pay property taxes, the taxes go to the City to repay the bonds.

**Sales and other taxes** include some taxes unique to the City. The City of Minneapolis collects a 0.5 percent sales tax that is dedicated to help fund the Convention Center. The City also collects additional taxes on lodging, restaurant, liquor and entertainment sales.

**Total Expense Budget – Use of Funds**  
2008 Adopted Budget: \$1.4 billion



**Total Revenue Budget – Source of Funds**  
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<sup>1</sup> Includes Human Resources, Finance, 911/311, Intergovernmental Relations, Communications, Coordinator Administration and Business Information Systems

<sup>2</sup> Includes Neighborhood Revitalization Program Administration, Board of Estimate and Taxation, Youth Coordinating Board and the Municipal Building Commission

<sup>3</sup> Includes Assessor, Attorney, City Clerk/Elections/Council, Civil Rights, Mayor

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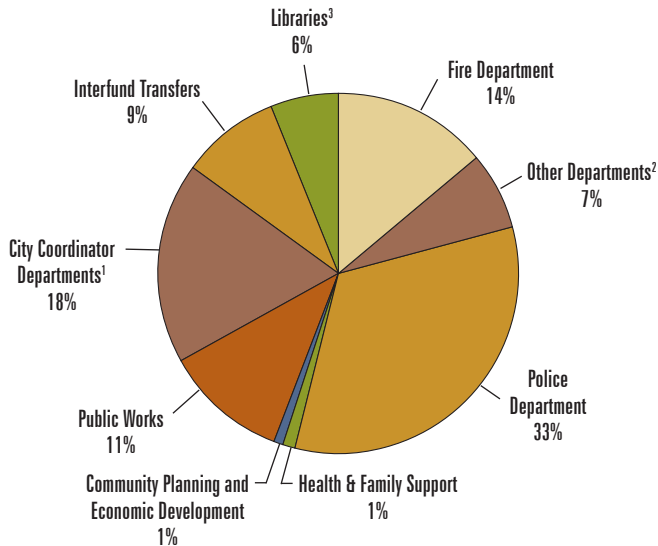
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## General Fund

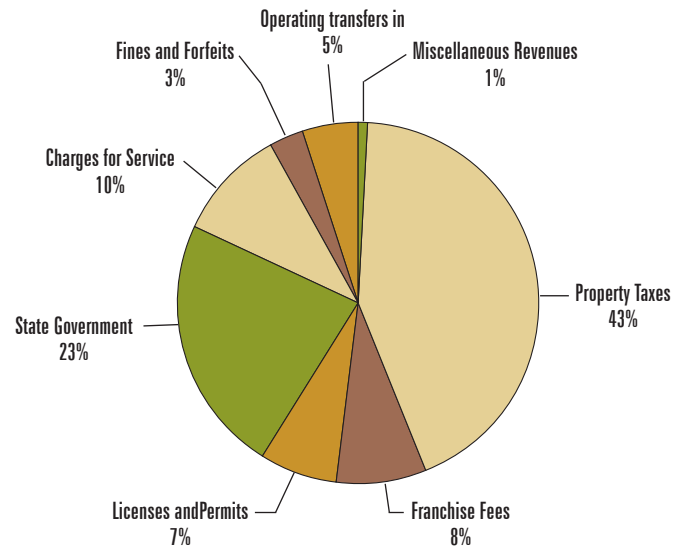
The fund where the City has the most discretion is the General Fund. The two major sources of funding for the General Fund are local property taxes and Local Government Aid from the state.

The General Fund budget is \$360 million, about 25 percent of the citywide budget. Here is a more detailed look at the General Fund:

**General Fund Expense Budget – Expenditures by Services**  
2008 Adopted Budget: \$360 million



**General Fund Revenue Budget – Source of Funds**  
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## Capital Plan

Every year, the City adopts a plan for capital improvements for the next five years. Capital improvements include projects such as bridge repair, street construction and park and library improvements. Capital projects tend to be costly, so the City issues bonds to help cover the cost. The City sells bonds to investors, uses the money from the bond sale to fund capital projects, and repays the investors over time, including an interest rate that was negotiated at the time the bonds were issued. This process is very similar to a homeowner taking out a home improvement loan to complete a major home repair project.

The 2008 adopted budget includes the 2008-2012 capital budget. The five-year total for the capital budget is \$518.2 million, with 88 percent of it within the Public Works Department. The three biggest capital expenses included in the budget are water (\$125 million), street paving (\$112 million), and stormwater sewers (\$73 million).

### Debt Service and Bonds

Right now, the City's total outstanding debt is about \$1.2 billion. The most common type of debt is called general obligation debt, which uses future property tax payments as a guarantee for payment. Some types of debt, such as maintaining the water plant, are repaid using specific revenue sources, such as utility payments.

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### Capital Long-Range Improvement Committee (CLIC)

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# Property Tax Dollar Breakdown

Your property tax dollars are split among several different organizations. The three organizations that receive the greatest proportion of your property taxes are: the City of Minneapolis, Hennepin County and Special School District No. 1. The City typically receives about 43 percent of the revenue from property tax payments. Hennepin County receives about 25 percent, and the School District about 28 percent. The other 4 percent of property tax revenue is split between Metro Mosquito Control, Metropolitan Council, Metro Transit, the Minneapolis Institute of Arts, Hennepin County Regional Railroad Authority and the School Board referendum.

Under the 2008 Adopted Budget, a Minneapolis home with an estimated value of \$225,500 will pay about \$1,263 in property taxes to the City in the year 2008. See where that \$1,263 goes on the following chart and table:

## City Property Tax Breakdown for Home Valued at \$225,500

Police.....	\$267.86
Park .....	\$215.52
All Other City departments (CPED, Attorney, Clerk, Finance, etc.).....	\$255.17
Library, including referendum .....	\$121.15
Pensions .....	\$100.66
Capital & debt service.....	\$105.14
Fire .....	\$117.52
Public Works .....	\$69.00
Other independent boards .....	\$40.98
<b>TOTAL of City portion .....</b>	<b>\$1,263.00</b>

## 2008 Adopted Budget Property Tax Breakdown



# Utility Rates

The City charges for the following utilities: tap water, managing stormwater, managing sanitary sewers, and garbage/recycling. In the 2008 Adopted Budget, utility rates for a home with the average consumption will increase 3 percent from 2007 rates.

## Average Utilities

	2007	2008	% change	\$ change
Water	\$256	\$264	3%	\$ 8
Stormwater	\$117	\$123	5%	\$ 6
Sanitary Sewer	\$166	\$176	6%	\$10
Solid Waste/Recycling	\$276	\$276	0%	\$ 0
<i>Total Utilities</i>	<i>\$815</i>	<i>\$839</i>	<i>3%</i>	<i>\$24</i>

**City of Minneapolis  
FY 2008 Budget**

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# COUNCIL ADOPTED BUDGET FOR 2008



December 12, 2007

**City of Minneapolis  
2008 Council Adopted Budget**

**December 12, 2007**







January 2008

## **LETTER OF TRANSMITTAL**

Dear Residents of the City of Minneapolis:

We are pleased to present the 2008 adopted budget of the City of Minneapolis.

The 2008 adopted budget builds on many of the significant organizational and financial changes that have occurred in recent years and continues the City's commitment to long-term financial and business planning. The adopted budget is structurally balanced over the next five years, as indicated five-year financial direction in the financial plan section of this document.

This structural balance continues to be challenged by financial pressures and service demands. This balanced budget reflects a continued willingness to make both short and long-term difficult decisions to address the City's financial challenges.

### *Long-Term Financial Successes*

With the 2008 budget, the City's library system merged with Hennepin County's library system. This merger enabled the reopening of three libraries that were closed during 2007. In addition to these service improvements, the long-term financial picture for the combined system is improved. The Minneapolis Library Board, which voted to pursue this path and eliminate their own positions, deserve commendation for their forward-thinking decision.

Also, in Fall of 2007, the City sold six parking ramps. This sale was a key part of improving the financial condition of the parking fund. When the City adopted a plan to improve the condition of the fund, the deficit for the fund was anticipated to grow to over \$69 million by 2010. This deficit did not increase and the long-term outlook for the fund is improved.

The City has pursued changes to its pension costs, including eliminating prepayment of obligations. In addition, since 2003, the City has dedicated over \$40 million in one-time funding to pay pension debt and prevent issuance of pension debt. These actions resulted in relocation of property resources to basic services and removal of a negative outlook by one major bond rating agency during 2006.

The City has met its commitment to the internal service work-out plans: \$46 million in internal deficits has been eliminated since 2000. These internal deficits, which resulted from less than full funding of internal charges for computers, cars and lawsuit settlements during the mid to late 1990's, were a significant factor in the City's down grade by one major bond rating agency in 2001.

### *Short Term Financial Challenges*

The City's short-term challenges for 2008 budget development were considerable. An additional \$1 million in reductions were needed from departments in the general fund when the City received less than anticipated in Local Government Aid funding. These reductions were made in Business Information Systems, the Clerk's office, Civil Rights, Coordinator Administration, Communications, Community Planning and Economic Development, Health and Family Support, and Regulatory Services.

Despite these challenges, the 2008 budget increases resources for public safety by \$4.9 million. The budget includes nearly \$1 million in additional police overtime, additional firefighter positions, and more 911 operators.

### *Long-Term Financial Challenges for the Future*

As with many other metropolitan cities, the City of Minneapolis will continue to use financial and service planning to address the following future challenges:

- Uncertainty regarding future wage settlements;
- Increased needs for improving City infrastructure and park maintenance;
- Ongoing reliance on 8% increases in property tax revenue necessitates diversification of resources; and
- Future funding for the Neighborhood Revitalization Program past its original ending date of 2010 add demands to property tax and development financing resources.

The Financial Overview, in a separate section of this document, provides details on the City's continued fiscal discipline and financial planning efforts. The Budget in Brief follows this letter, providing highlights of the City's budget. An explanation of "how to use this document" follows the budget in brief. Project detail on the City's \$518 million five-year program can be found in the "Capital Program" section of this document.

Respectfully Submitted,



R.T. Rybak  
Mayor



Barbara Johnson  
Council President



Paul Ostrow  
Chair, Ways and Means/Budget



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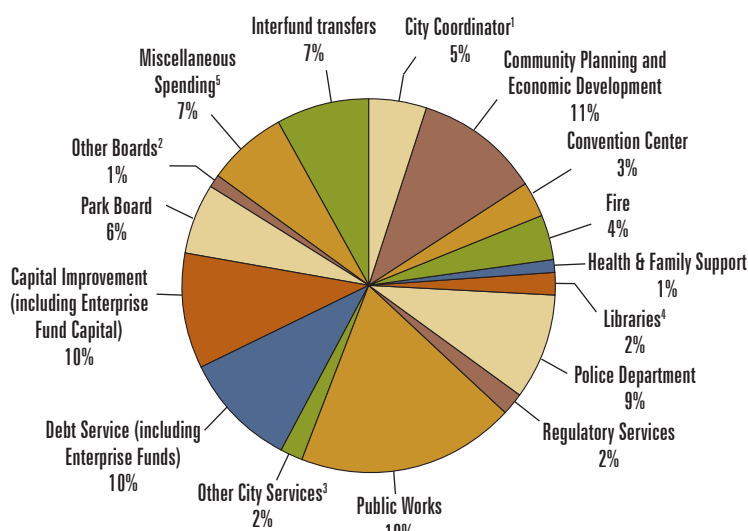
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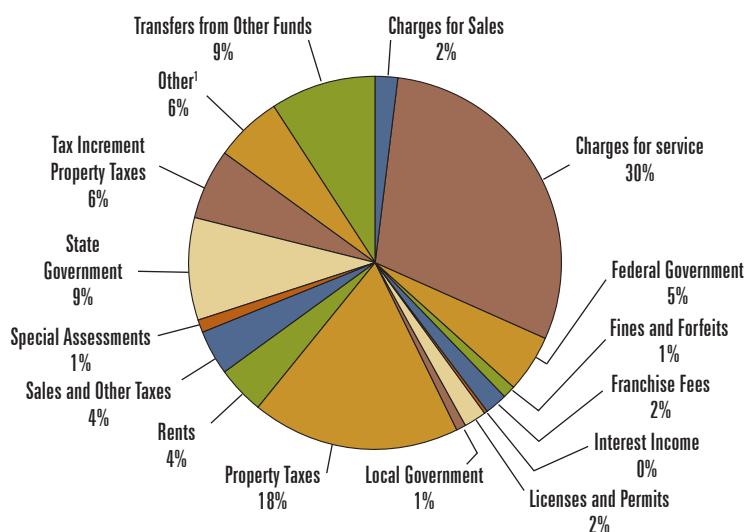
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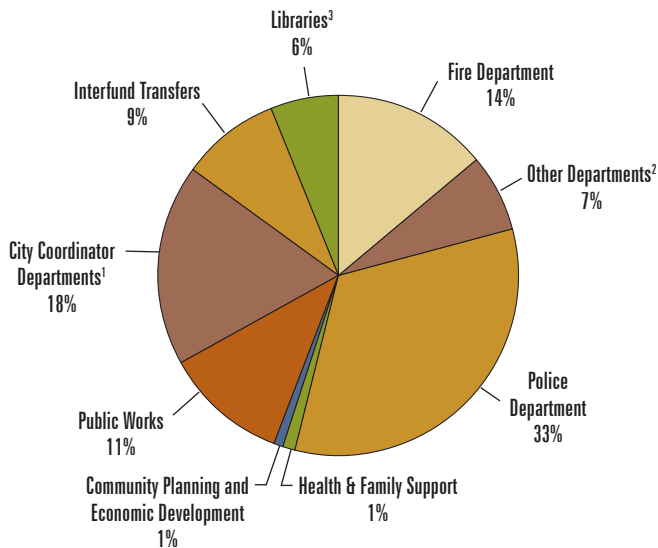
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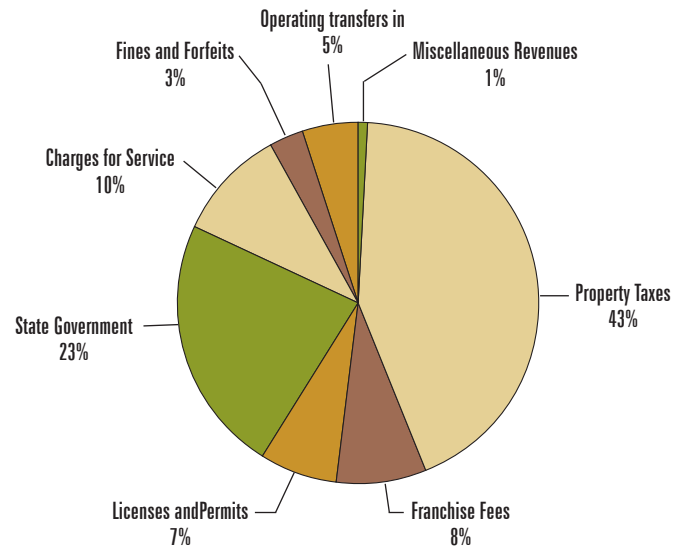
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# Property Tax Dollar Breakdown

Your property tax dollars are split among several different organizations. The three organizations that receive the greatest proportion of your property taxes are: the City of Minneapolis, Hennepin County and Special School District No. 1. The City typically receives about 43 percent of the revenue from property tax payments. Hennepin County receives about 25 percent, and the School District about 28 percent. The other 4 percent of property tax revenue is split between Metro Mosquito Control, Metropolitan Council, Metro Transit, the Minneapolis Institute of Arts, Hennepin County Regional Railroad Authority and the School Board referendum.

Under the 2008 Adopted Budget, a Minneapolis home with an estimated value of \$225,500 will pay about \$1,263 in property taxes to the City in the year 2008. See where that \$1,263 goes on the following chart and table:

## City Property Tax Breakdown for Home Valued at \$225,500

Police.....	\$267.86
Park .....	\$215.52
All Other City departments (CPED, Attorney, Clerk, Finance, etc.).....	\$255.17
Library, including referendum .....	\$121.15
Pensions .....	\$100.66
Capital & debt service.....	\$105.14
Fire .....	\$117.52
Public Works .....	\$69.00
Other independent boards .....	\$40.98
<b>TOTAL of City portion .....</b>	<b>\$1,263.00</b>

## 2008 Adopted Budget Property Tax Breakdown



# Utility Rates

The City charges for the following utilities: tap water, managing stormwater, managing sanitary sewers, and garbage/recycling. In the 2008 Adopted Budget, utility rates for a home with the average consumption will increase 3 percent from 2007 rates.

## Average Utilities

	2007	2008	% change	\$ change
Water	\$256	\$264	3%	\$ 8
Stormwater	\$117	\$123	5%	\$ 6
Sanitary Sewer	\$166	\$176	6%	\$10
Solid Waste/Recycling	\$276	\$276	0%	\$ 0
<i>Total Utilities</i>	<i>\$815</i>	<i>\$839</i>	<i>3%</i>	<i>\$24</i>

# City of Minneapolis FY 2008 Budget

## How to Use This Document

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The budget book contains some of the best sources of information on governmental activities as well as key financial information for policy makers and managers. The highlights below will guide the reader through the various sections of the 2008 budget document.

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<b>Introductory Section</b>	This section, found before the first tab, includes the transmittal letter from the Mayor, Council President and Ways and Means/Budget Chair, lists of the City's elected officials, department and agency heads, the City's budget principles, and a City-wide organization chart.
<b>Section 1: Table of Contents</b>	The table of contents allows the user of the document to pinpoint the page of a particular part of the City's budget.
<b>Section 2: Background Information</b>	<p>This section contains a community profile of the City of Minneapolis, including an overview of the City's history, economy, population, and attractions. A map of Minneapolis Communities and Neighborhoods and descriptions of the City's form of government are included in this section, as well as a chronology of financial decision making for the City.</p> <p>Descriptions of the major City funds are included in this section, including a bird's eye view of the relationship between fund types, revenue sources, expenditures and departments/boards.</p>
<b>Section 3: Strategic Planning</b>	The strategic planning section lists the set of City goals and strategic directions which was adopted by the Mayor and the City Council in June 2006. The Citywide strategic plan provides clear direction for departments' business planning efforts. Annual budget process, dates for this year's budget process, and a description of integration of key processes follow. The City's financial decision calendar displays the annual flow of these processes. Links between the City goals and department 2008-2012 business plan goals are described in this section.
<b>Section 4: Financial Overview</b>	<p>This section summarizes the key decisions and financial issues addressed in the budget. It includes key charts and graphs which depict the various portions of the City's budget and key revenue trends. A chart of the Minneapolis property tax levy recommendation appears in this section, as well as a comparison of the property tax rate and utility rate comparison between 2007 and 2008.</p> <p>This section also contains a summary of major decisions in the budget, and enterprise level challenges.</p>
<b>Section 5: Financial Policies</b>	This section presents the major financial policies adopted by the City Council and Mayor. The section also includes the financial planning and policy resolution regarding the City's independent boards (2002), and the resolutions which set priorities on the City's development resources (2003).

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<b>Section 6: Financial Plans</b>	<p>Financial plans for the City’s major funds and business lines are found in this section. The five-year financial direction begins this section. A summary of the demands on the property tax levy is included.</p> <p>For fund level plans, the budget, a three-year forecast and two years of actual expenditures are displayed on the financial page. These plans include narratives which summarize what operations are run in the fund, historical financial performance, and 2008 expenses, revenues, transfers and debt service.</p>
<b>Section 7: Financial Schedules</b>	<p>These schedules summarize interfund transactions, revenues by major category, expenditures by fund and agency, the community development block grant program, community planning and economic development program allocations, and positions by department, all referenced in the appropriation resolutions.</p>
<b>Section 8: Capital Program</b>	<p>This section outlines the capital program by funding source and in total. A narrative summarizes the program and presents operating cost impacts as described by applicants for the funds. Information about the City’s debt – the legal debt margin, outstanding debt, amortization of the debt, and the bond redemption levy – is included. A separate table of contents and glossary are included for this section.</p> <p>The program is also summarized by the commission, board or department which submitted the request along with each major program. A five-year total of the capital program and its allocations are included. A presentation by amount requested by the department/agency, the capital long range improvement committee recommendation, the Mayor’s recommend budget, and the adopted budget follows.</p>
<b>Section 9: Operating Departments</b>	<p>This section, the largest in the budget book, as it provides the most detail on a department-by-department basis, includes departments’ financial summaries, including expenditures by type (<i>i.e.</i> salaries, benefits, contractual services and operating expenses) and fund. A report that summarizes the department’s revenue estimate is also included. The department’s positions are summarized.</p> <p>The departments also prepare narrative summaries for their divisions, including primary businesses, links to City-wide goals, and performance measures. These summaries include a brief financial overview of the department prepared by finance staff. Department organizational charts are included in this section.</p>
<b>Section 10: Independent Boards and Agencies</b>	<p>This section provides information in a format similar to the City Council operating departments for independent boards and agencies. The amounts included are generally those most recently approved by the board of the organization.</p>
<b>Section 11: Glossary</b>	<p>A glossary is included for key financial and City terms. A more detailed glossary is available in the red book, published by the clerk.</p>
<b>Section 12 Resolutions</b>	<p>The resolutions, the legal authority for the budget, are a good reference for summary information on changes to the Mayor’s recommended budget that the Council adopted. Other footnotes provide direction to staff and changes to financial policies, as applicable.</p>

**City of Minneapolis  
FY 2008 Budget  
Elected and Public Officials**

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**Mayor**

R.T. Rybak

**City Council**

Barbara Johnson, President	4 <sup>th</sup> Ward
Robert Lilligren, Vice President	6 <sup>th</sup> Ward
Paul Ostrow	1 <sup>st</sup> Ward
Cam Gordon	2 <sup>nd</sup> Ward
Diane Hofstede	3 <sup>rd</sup> Ward
Don Samuels	5 <sup>th</sup> Ward
Lisa Goodman	7 <sup>th</sup> Ward
Elizabeth Glidden	8 <sup>th</sup> Ward
Gary Schiff	9 <sup>th</sup> Ward
Ralph Remington	10 <sup>th</sup> Ward
Scott Benson	11 <sup>th</sup> Ward
Sandra Colvin Roy	12 <sup>th</sup> Ward
Betsy Hodges	13 <sup>th</sup> Ward

**Board of Estimate and Taxation**

R.T. Rybak	Mayor
Barbara Johnson	President, City Council
Paul Ostrow	Chair, City Council Ways & Means/Budget Committee
Carol Becker	President (Elected)
Jill Schwimmer	Vice President (Elected)
Robert Fine	Park Board Representative
Sheldon Mains	Library Board Representative

**Minneapolis Park and Recreation Board**

Jon Olson	President, Commissioner District 2
Mary Merrill Anderson	Commissioner at Large
Tom Nordyke	Commissioner at Large
M. Annie Young	Commissioner at Large
Walt Dziedzic	Commissioner District 1
Scott Vreeland	Commissioner District 3
Tracy Nordstrom	Commissioner District 4
Carol Kummer	Commissioner District 5
Robert B. Fine	Commissioner District 6

### **Minneapolis Library Board**

Anita Duckor	President of the Board
Allen Hooker	Secretary
Laurie Savran	Elected at Large
Hussein Samatar	Appointed by Mayor
Laura Waterman Wittstock	Elected at Large
Sheldon Mains	Elected at Large
Rod Krueger	Elected at Large
Gary Thaden	City Council Appointee

### **Charter Department Heads / Assistant City *Coordinators***

Patrick P. Born	Chief Finance Officer
Lynn Willenbring	Chief Information Officer
Patrick Todd	City Assessor
Jay Heffern	City Attorney
Steve Ristuben	Interim City Clerk
Steven Bosacker	City Coordinator
Michael Jordan	Civil Rights Director
Sara Dietrich	Communications Director
Mike Christenson	Community Planning and Economic Development Director
Jeff Johnson	Convention Center, Interim Director
James Clack	Fire Chief
Gretchen Musicant	Health Commissioner
Pamela French	Human Resources Director
Gene Ranieri	Intergovernmental Relations Director
John Dejung	911/311 Director
Rocco Forte	Operations / Regulatory Services Director
Timothy Dolan	Police Chief
Steve Kotke	Public Works Director/City Engineer

### **Independent Boards/Agencies**

Cora McCorvey	Public Housing Authority Executive Director
Jon Gurban	Minneapolis Park and Recreation Board Superintendent
Jane Eastwood	Interim Minneapolis Library Board Director

**City of Minneapolis  
FY 2008 Budget**

**Budget Principles**

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**1. Secure the City's long-term financial health.**

- ◆ Plan budgets based on ten-year outlook.
- ◆ Balance budgets across all funds.

**2. Live within our means**

- ◆ Adopt a revenue and debt policy before making spending decisions.
- ◆ Adopt consistent budget policies across all City government units including independent boards.

**3. Challenge assumptions – nothing is off the table.**

- ◆ Development agency resources are City resources.
- ◆ Unexpected revenue sources go through the same budget process as other revenue.
- ◆ While some functions may be identified as core services, they will also be scrutinized for efficiencies like anything else.

**4. Provide choices and competition.**

- ◆ Departments will provide business plans that include feasible budget options to policymakers.
- ◆ Elected officials will make strategic resource decisions, not across-the-board cuts.
- ◆ Individual projects in a particular area must not be considered for funding independently of other projects.

**5. Build in collaborative and transparent decision-making.**

- ◆ Mayor will involve Council Members and independent agencies and boards in the development of the budget. Employee suggestions and the citizen survey will also be used.

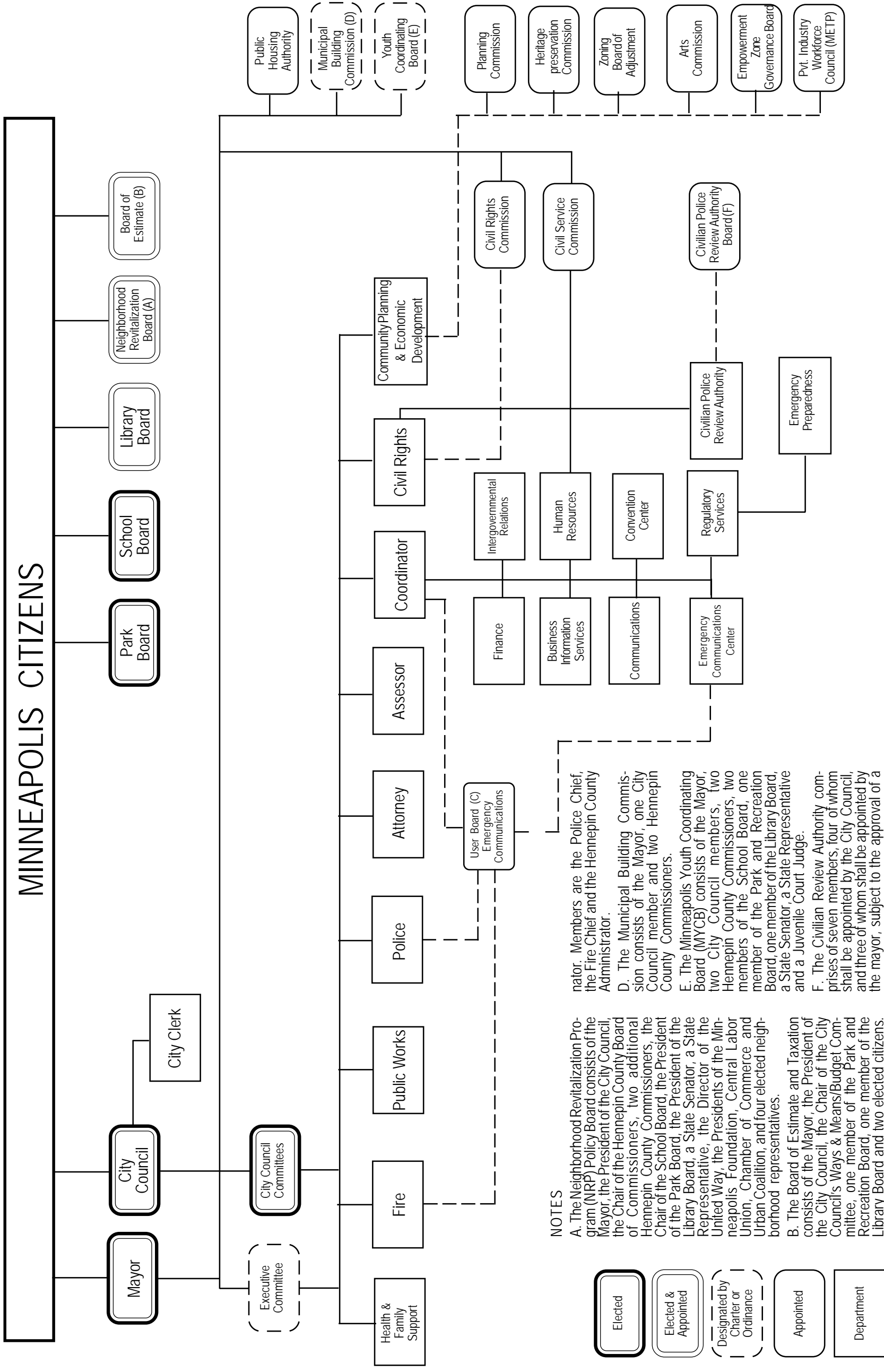
**6. Protect core service delivery by avoiding duplication – both internal and external**

- ◆ Between different City departments and agencies,
- ◆ With the County, the State, independent boards, or other levels of Government, and
- ◆ With non-profits or the private sector.
- ◆ Consolidation or realignment of critical functions is an option.

**7. Demand accountability.**

- ◆ Departments are expected to produce measurable outcomes (x dollars = y level of service). Failure to produce measurements will not result in escape from budget cuts.
- ◆ Department heads must manage to original budget.

# City of Minneapolis



**NOTES**

A. The Neighborhood Revitalization Program (NRP) Policy Board consists of the Mayor, the President of the City Council, the Chair of the Hennepin County Board of Commissioners, two additional Hennepin County Commissioners, the Chair of the School Board, the President of the Park Board, the President of the Library Board, a State Senator, a State Representative, the Director of the United Way, the Presidents of the Minneapolis Foundation, Central Labor Union, Chamber of Commerce and Urban Coalition, and four elected neighborhood representatives.

B. The Board of Estimate and Taxation consists of the Mayor, the President of the City Council, the Chair of the City Council's Ways & Means/Budget Committee, one member of the Park and Recreation Board, one member of the Library Board, a State Senator, a State Representative and a Juvenile Court Judge.

C. The Minneapolis Emergency Communications Center is managed by a User Board chaired by the City Coordinator. Members are the Police Chief, the Fire Chief and the Hennepin County Administrator.

D. The Municipal Building Commission consists of the Mayor, one City Council member and two Hennepin County Commissioners.

E. The Minneapolis Youth Coordinating Board (MYCB) consists of the Mayor, two City Council members, two Hennepin County Commissioners, two members of the School Board, one member of the Park and Recreation Board, one member of the Library Board, a State Senator, a State Representative and a Juvenile Court Judge.

F. The Civilian Review Authority comprises of seven members, four of whom shall be appointed by the City Council, and three of whom shall be appointed by the mayor, subject to the approval of a majority of the City Council.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Minneapolis**

**Minnesota**

For the Fiscal Year Beginning

**January 1, 2007**

A handwritten signature in black ink, appearing to read 'Thomas J. Blum'.

President

A handwritten signature in black ink, appearing to read 'Jeffrey R. Enos'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Minneapolis, Minnesota for the Annual Budget beginning in January 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device. The award is valid for a period of one year. The City believes the current budget continues to conform to program requirements, and will submit the 2008 Adopted Budget to GFOA to determine its eligibility for another award.

The award for 2007 is the sixth such honor the City has received in consecutive years. Prior to the 2002 award, the City was last recognized by the GFOA for distinguished budget presentation in 1986. The City has received the GFOA's Certificate of Achievement for Excellence in Financial reporting for the Comprehensive Annual Financial Report (CAFR) for thirty-four years.

**City of Minneapolis  
FY 2008 Budget**

**Background Information**

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# City of Minneapolis FY 2008 Budget Background Information

## Community Profile

Minneapolis combines the Dakota word for water ("minne") with the Greek word for city ("polis"), a fitting name for the City with 22 of Minnesota's 12,034 lakes. Minneapolis is renowned for combining the best of urban life with the neighborhoods and quality of life found in smaller towns. Residents enjoy exciting cultural and recreational opportunities in beautiful natural surroundings.

### History

In the mid-17<sup>th</sup> Century, French explorers searching for the Northwest Passage were the first Europeans to visit the region. In the 1820s, at the confluence of the Minnesota and Mississippi rivers, soldiers from Fort Snelling constructed a saw-mill and a flour mill at the St. Anthony Falls. By the 1850s, the village of St. Anthony had been established on the east bank of the Mississippi and the village of Minneapolis on the west bank. The two towns were soon linked by a suspension bridge. Minneapolis' first volunteer fire company was organized in 1862, and the community was incorporated as a city in 1867. In 1872, Minneapolis and St. Anthony were united to form one city.



### Location

Minneapolis is the largest city in Minnesota and the center of finance, industry, trade and transportation for the Upper Midwest. At 44.58°–north latitude and 93.15°–west longitude, Minneapolis is 59 square miles (153 square kilometers), including 3.6 square miles (9.4 square kilometers) of inland water. It drapes along the banks of the nation's largest river, the Mississippi.

### Climate

Minneapolis has an average annual temperature of 45° F (7° C). Average temperatures during winters are 16° F (-9° C)<sup>1</sup>. Minneapolis has four distinct seasons, with moderate spring and fall weather. Summer is comfortable because lakes and trees serve as natural air conditioners.



### Population

Minneapolis is home to an estimated 382,618 people (2000 Census). Male comprise 50.2% of the population, while percentage of females is 49.8%. Out of the 13 Council members of the City, six are females whereas remaining 7 are male. Thus in terms of percentage, females comprise 46% of the Council membership whereas male members are 54% of the Council's strength. Children and youth aged 19 and younger make up 25.7% of the population. Seniors aged 65 and above, are 9.1% of the population. The median age is 31.2 years. African

<sup>1</sup> Source: Minnesota DNR [www.dnr.state.mn.us/faq/mnfacts/climate.html](http://www.dnr.state.mn.us/faq/mnfacts/climate.html)



Americans comprise 18% of the population. People of American Indian and Alaska Native descent are 2.2% of the population. People of Asian ethnicity make up 6.1% of the population. The percentage of Hispanic population is 7.6% of the City. Amongst all the cities of the USA, Minneapolis has the largest number of “households with one individual” – 40.3% of the households fit that description.

**Economy**

In the early years, Minneapolis’ economy was based on a booming lumber industry and the processing of Minnesota grain with the tremendous power-generating capabilities of St. Anthony Falls. Large flourmills along the river evolved into the international corporations of Pillsbury, Washburn Crosby (General Mills) and Cargill. Currently, the ten largest employers in the Metro Area are:

Employer <sup>2</sup>	Approximate Total Number of Employees
University of Minnesota	25,000
3M Company	12,200
Fairview University Medical Center	8,000
Methodist Hospital	7,000
Park Nicollet Health Services	6,000
Thompson West	6,000
United Postal Service	5,400
Piper Breast Center	5,300
Abbott North Western Hospital	5,000
Andersen Corporation	5,000

As of 2005, the City’s largest employment sectors were: Health care and social assistance (16%), professional and technical assistance (11%), finance and insurance (10%), and Educational service (9%). The fastest growing employment sectors from 2000 to 2004 were real estate, rental and leasing (28.9% growth, 1,330 new jobs) and arts, entertainment, and recreation (11.7% growth, 501 new jobs)<sup>3</sup>. With twenty-one accredited colleges and universities in the Minneapolis-St. Paul area, and four ABA-accredited law schools, the City’s highly educated workforce continues to be a driving force of a strong economy. The University of Minnesota’s highly acclaimed medical school, and the City’s seven hospitals, has made Minneapolis a leader in the medical field.



Abbott Northwestern Hospital in South Minneapolis

The City’s unemployment rate had decreased from 5.1% in 2004 to 4.0% in 2006 but was up in June 2007 (4.6%) as compared to June 2006 (3.9%). Details are as follows<sup>4</sup>:

	2004	2005	2006	June 2007
Total Labor Force	222,178	222,097	220,362	220,696
Employment	210,849	212,872	211,554	210,563
Unemployment	11,329	9,225	8,808	10,133
Unemployment rate	5.1%	4.2%	4.0%	4.6%

<sup>2</sup> State of Minnesota and US Government Employment Not Included; Source: [www.acinet.org](http://www.acinet.org) – State Information - State Profile - Minnesota – Largest Employers (Metro Area only)

<sup>3</sup> Source : “Minneapolis Trends 2000-2005” available at [http://www.ci.minneapolis.mn.us/cped/docs/trend\\_report\\_2000-2005.pdf](http://www.ci.minneapolis.mn.us/cped/docs/trend_report_2000-2005.pdf)

<sup>4</sup> Source: State of Minnesota Department of Employment and Economic Development (<http://www.deed.state.mn.us>) [Facts and Figures; Labor market highlights; Unemployment; LAUS Data; Large Minnesota Cities; Minneapolis, Hennepin; View Current Statistics

Per capita income for Minneapolis residents is as follows<sup>5</sup>:

	2004	2005	2006	2007
Total in Millions	\$7,485	\$7,187	\$7,188	\$7,347
Per Capita	\$19,399	\$18,698	\$18,785	\$19,374
Per Household	\$45,479	\$43,701	\$43,625	\$44,591

The City's top ten payers of property taxes in 2007 follow<sup>6</sup>:

Taxpayer	Type of Business	Net Tax Capacity <sup>*</sup>	Percentage of Total Tax Capacity
Northern States Power Co.	Utilities	\$6.4 million	1.47%
Target Corporation	Office Buildings and retail	\$4.7 million	1.08%
MB Mpls. 8 <sup>th</sup> Street LLC	Office Buildings	\$3.8 million	0.88%
NWC Limited Partnership	Commercial/Industrial Buildings	\$3.4 million	0.79%
American Express Financial Corp.	Investment Advisor	\$3.1 million	0.72%
Wells Operating Partnership LP I	Office Buildings	\$2.9 million	0.66%
City Center Associates	Office Buildings	\$2.7 million	0.62%
First Minneapolis-Hines Co.	Banks	\$2.7 million	0.62%
Minneapolis 225 Holdings LLC	Office Buildings	\$2.7 million	0.62%
Byte Investment Partnership I	Office Buildings	\$2.6 million	0.60%
<b>Total</b>		<b>\$ 35.1 million</b>	<b>8.06%</b>

Property value times state-defined rate for that class of property

Retail sales in Minneapolis for the years 2002 to 2006 were as follows<sup>7</sup>:

Year	Minneapolis Retail Sales (in billions)
2002	\$6.06
2003	\$5.55
2004	\$5.57
2005	\$5.81



### Neighborhoods

Minneapolis has 81 residential neighborhoods offering 172,747 housing units.<sup>8</sup> The City is well known for its concerned and active citizenry which has engaged in partnerships with government and business to improve neighborhoods and create economic opportunities. The City shares the nation's current challenge to increase the number of affordable housing units and preserve housing stock in the face of foreclosures.

### Downtown

A downtown housing boom has increased downtown residents to an estimated 28,000, with projection of 30,000 by 2010. The majority of current residential projects are located in downtown. In addition to downtown residents, more than 163,000 people work in downtown Minneapolis. Second-story skyways keep downtown busy and thriving even on the coldest days. Nicollet Mall—a 12-block-long shopping area closed to automobile traffic and flanked by some of the nation's finest

<sup>5</sup> Source: Official Statement June 15, 2007 City of Minneapolis for General Obligation Various Purpose Bond Series 2007

<sup>6</sup> Ibid.

<sup>7</sup> Ibid.

<sup>8</sup> Source : Minneapolis Trends, 2000-2005

department stores and specialty stores--is the retail heart of Minneapolis. It also has Gaviidae Commons, City Center, and the Crystal Court.

### The Arts

The Twin Cities is second only to New York in per capita attendance at theater and arts events. Minneapolis has more than 30 theaters. The Guthrie Theater and the Children's Theatre Company are recognized as two of the country's best. In June of 2006, the Guthrie Theater celebrated the opening of its brand new \$125 million theater on the banks of the Mississippi River on the northeastern edge of downtown. The City also boasts two world-class art museums, the Minneapolis Institute of Art and the new Walker Art Center, and is home to the internationally acclaimed Minnesota Orchestra. Neighborhood arts activities—festivals, galleries and events—play a growing role in resident art participation.



The Spoonbridge and Cherry sculpture, a Minneapolis icon found at Minneapolis Sculpture Garden



The Washington Avenue Bridge crosses the Mississippi River and connects the University's East and West Banks

### Education

Thirty-nine thousand students are enrolled in Minneapolis primary and secondary schools. Non-public primary and secondary school enrollment is about 7,000. The City offers several vocational training and specialty schools. The main campus of the University of Minnesota sits on the banks of the Mississippi just minutes from downtown. It is a major landgrant research institution with a long tradition of community and public service, and it ranks among the top 20 universities in the U.S. It is also one of the largest. Total enrollment in the twin-city campus in 2006 was 50,402<sup>9</sup>. Other institutions of higher education include: Minneapolis Community and Technical College, Dunwoody Institute, Minneapolis College of Art and Design, Augsburg College, Metropolitan State University, the University of Saint Thomas, and the College of Saint Catherine.

### Sports and Outdoor Recreation

Three major league teams call Minnesota home. At the Hubert H. Humphrey Metrodome, up to 55,000 fans can watch Major League Baseball's Minnesota Twins in action. In the spring of 2006, the state legislature approved a plan for a \$522 million Twins stadium to be located in the Warehouse District of Downtown Minneapolis, with construction scheduled to be completed in 2010. When the National Football League's Minnesota Vikings are in town, the Metrodome can seat 64,000 football enthusiasts. In 1990, the Target Center was constructed downtown for the Minnesota Timberwolves of the National Basketball Association. Minneapolis has the capacity to host large events at the City's Convention Center, which completed a major expansion in early 2002.



Hubert H. Humphrey Metrodome

<sup>9</sup> "University of Minnesota Twin Cities Fall 2006 Enrollment Data" available at [http://www.irr.umn.edu/stix/fall06/fall\\_2006\\_table\\_01.pdf](http://www.irr.umn.edu/stix/fall06/fall_2006_table_01.pdf)



Minneapolis residents not only watch sports, they also participate actively. In 2006, *Men's Fitness* magazine named Minneapolis "The Most Athletic City", "City most motivated to change", and #21 on "The Most Fit Cities" list. Playing in summer softball leagues, golfing, jogging, swimming, playing tennis, biking or rollerblading around the City's lakes are favorite pastimes. The City's Park and Recreation Board maintains 87 miles of walking and biking paths. The City also maintains 396 sports fields, 183 tennis courts, 6 golf courses, and 11 supervised beaches. In the winter, residents enjoy ice skating,

ice fishing, skiing, and ice sailing. The City maintains 34 outdoor ice rinks. Early in Minneapolis' development, the land around five large lakes was dedicated to the public as parkland. With one acre of parkland for every 60 residents, outdoor recreation is an important part of life, and it is estimated that a City park is ready for fun no more than six to eight blocks from every home.



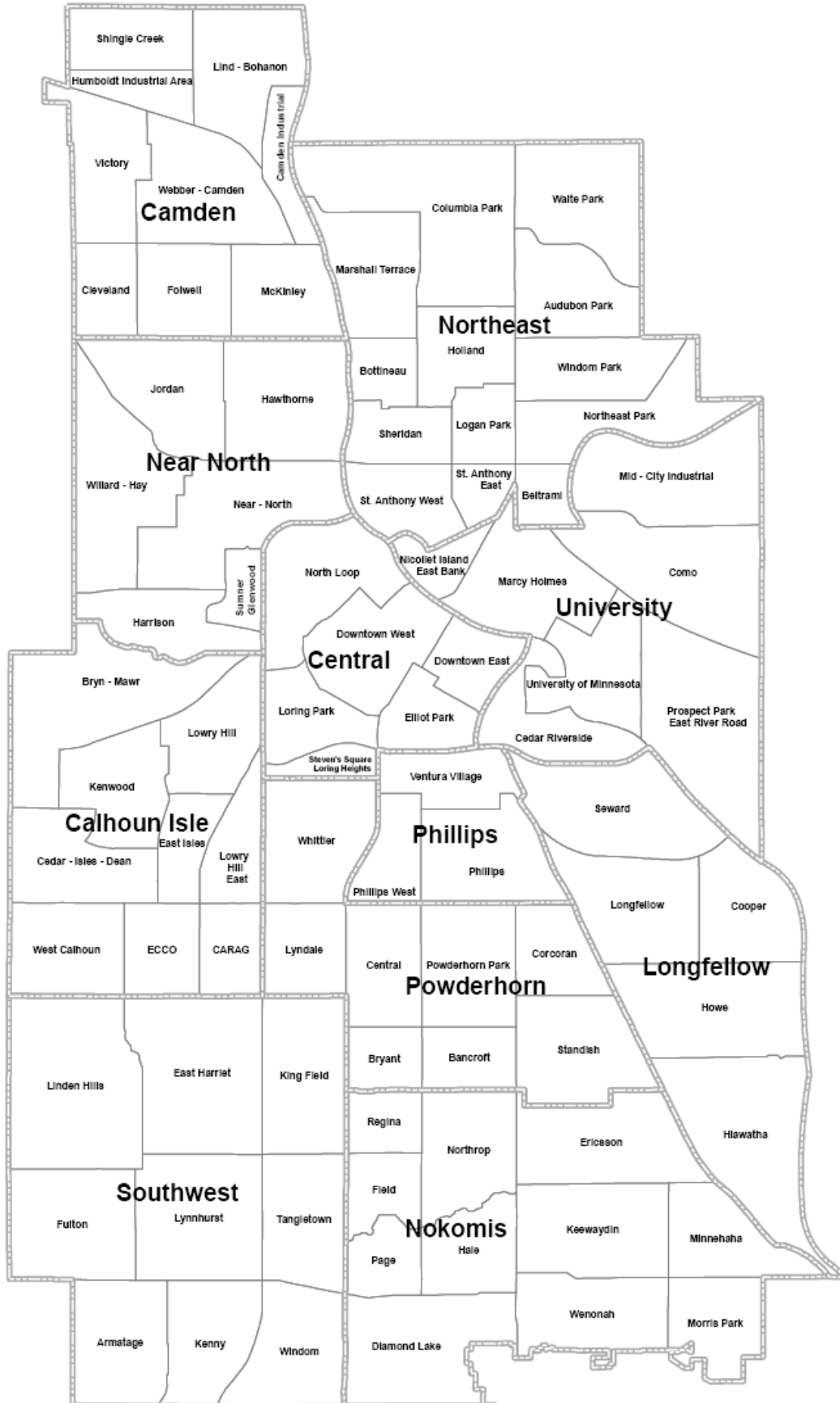
### **Nationally Recognized**

Minneapolis received national recognition in 2007 as being a great place to visit, live well, run a business, and forge community connections. The following is a sample of some of the City's honors from 2007:

- Most affordable place to live well in the nation – *Forbes*
- Best metro for business – *Marketwatch*
- Best metro for volunteerism – *Corporation for National and Community Service*
- Most literate city – *Central Connecticut State University*
- #1 National Night Out City of 2007 – *National Association of Town Watch*
- One of the top five places to be married with kids – *Kiplinger's Personal Finance*
- One of the seven best art cities – *GQ*
- One of the top ten underrated U.S. cities – *ShermansTravel.com*
- One of 2007's top destinations – *Frommer's*
- #3 city to have a baby – *Fit Pregnancy*
- #4 city for eating smart, being fit, and living well – *Cooking Light*

For links to more information on many of these top rankings, visit [www.ci.minneapolis.mn.us/visitors/](http://www.ci.minneapolis.mn.us/visitors/).

# MINNEAPOLIS COMMUNITIES AND NEIGHBORHOODS



Generated by the City of Minneapolis CPED Department, Planning Division

# City of Minneapolis FY 2008 Budget Background Information

## Form of Government

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The City is a municipal corporation governed by a Mayor–Council form of government. It was incorporated in 1867 and adopted a Charter on November 2, 1920. Thirteen City Council Members from individual wards and the Mayor are elected for terms of four years. There is no term limit on these positions. The Mayor and City Council are jointly responsible for the adoption of the annual budget and a five-year capital improvement program. As required by Charter, the Mayor is responsible for preparing annual operating and capital budget recommendation for the City Council's consideration. The Mayor has veto power, which the Council may override with a vote of nine members.

The City Finance Officer is charged with maintaining and supervising the various accounts and funds of the City as well as several boards and commissions. In addition, the city budget director is charged with assisting the Mayor, City Council and City departments in preparing the City's annual capital and operating budget. The city finance officer reports to the city coordinator, who is appointed by the Mayor and serves as chief administrative officer of the City.

This annual budget report for the City includes organizations for which the primary government is financially accountable and for which the nature and significance of their relationships with the primary government are such that exclusion could cause the City's budget report to be misleading or incomplete. Below is a summary of the organizations reflected in the City's annual budget report, in addition to the primary government.

### Blended component units

The following component units have been presented as blended component units because the component unit's governing body is substantially the same as the governing body of the City, or the component unit provides services almost entirely to the primary government.

- ◆ ***Municipal Building Commission.*** The Municipal Building Commission (MBC) is an organization established January 4, 1904, by the State of Minnesota, to operate and maintain the Minneapolis City Hall/Hennepin County Court House Building, which was built pursuant to Chapter 395 of the Special Laws of 1887. The four commissioners are the Chairman of the Hennepin County Board of Commissioners, the Mayor of the City of Minneapolis, an appointee of the Hennepin County Board and an appointee of the Minneapolis City Council. The Mayor recommends the tax levy and budget for the City's share of the MBC's operations, and the City Council and Mayor approve the allocation of state local governmental aid to the MBC.
- ◆ ***Board of Estimate and Taxation.*** The Board of Estimate and Taxation (BET) is established under Chapter 15 of the City Charter. It is composed of seven members, two of whom are elected by voters of the City. The Mayor or the Mayor's appointee, the President of the City Council and the Chair of the City Council's Ways and Means/Budget Committee are ex-officio members of the Board. The Minneapolis Park and Recreation Board and Minneapolis Library Board annually select one of its members to serve on the BET. By action of the City Council, or such other governing board of a department requesting the sale of bonds, the BET may vote to incur indebtedness and issue and sell bonds and



pledge the full faith and credit of the City for payment of principal and interest. The BET also establishes the maximum property tax levies for most City funds and maintains responsibility for the internal audit function for the City, including boards and commissions that are component units of the City.

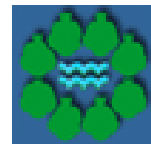
### Discretely presented component units

The following organizations are legally separate from the City, but they are included in the City's annual budget report and annual financial reports because the primary government is financially accountable.

- ◆ **Minneapolis Library Board.** The Minneapolis Library Board was established according to Chapter 17 of the City Charter. It was an eight-member board, six of whom were elected for four-year terms by voters of the City. The Mayor and the City Council each appointed one member. The Library Board was responsible for operating and maintaining libraries located throughout the City. The Mayor recommended the tax levies and budget for the Library Board, and the City Council and Mayor approved the allocations of local government aid from the state for Library Board operations. The Board of Estimate and Taxation approved the property tax levy for the Library Board, and the full faith and credit of the City secure debt issued for projects benefiting the Library Board. The City Finance Officer served as Treasurer of the Library Board. An integration of the Library's functions with Hennepin County occurred in January 2008, which resulted in the elimination of the Minneapolis Library Board. The City's obligations to libraries are outlined later in this document.



- ◆ **Minneapolis Park And Recreation Board.** The Minneapolis Park and Recreation Board was established according to Chapter 16 of the City Charter. The nine-member board is elected by the voters of the City and is responsible for developing and maintaining parkland and parkways, as well as planting and maintaining the City's boulevard trees. The Mayor recommends the tax levies and budget for the Park Board, and the City Council and Mayor approve the allocations of local government aid from the state for Park Board operations. All Park Board actions are submitted to the Mayor, and a mayoral veto may be overridden by a vote of two-thirds of the members of the Park Board. The Board of Estimate and Taxation approves the maximum property tax levy for the Park Board, and the full faith and credit of the City secure debt issued for Park Board projects. The City Finance Officer acts as Treasurer of the Park Board.



### Related organizations

The City's officials are also responsible for appointing members of the boards of other organizations, but the City's accountability for these organizations does not extend beyond making the appointments. The financial information for these organizations is not included in detail in this report.

- ◆ **Metropolitan Sports Facilities Commission.** The Metropolitan Sports Facilities Commission (Commission) is an appointed authority established under 1977 Minnesota laws. Of the seven members of the Commission, the City of Minneapolis appoints six. The Chair, who must by statute reside outside Minneapolis, is appointed by the Governor. The Commissioners serve four-year terms and removal is for cause only. The primary responsibility of the Commission is to serve as owners, operators, and landlords of the Hubert H. Humphrey Metrodome Sports Facility in Minneapolis. Major current tenants of the

Metrodome Sports Facility are the Minnesota Twins, the Minnesota Vikings and the University of Minnesota Golden Gophers football team.

- ◆ **Minneapolis Public Housing Authority.** The Minneapolis Public Housing Authority (MPHA) is the public agency responsible for administering public housing and Section 8 rental assistance programs for eligible individuals and families in Minneapolis. A nine-member Board of Commissioners governs MPHA. The Mayor of Minneapolis appoints the Board Chairperson and four Commissioners; four Commissioners (one of whom must be a public housing family-development resident) are appointed by the City Council. The mission of the MPHA is to provide well-managed, high-quality housing for eligible families and individuals; to increase the supply of affordable rental housing; and to assist public housing residents in realizing goals of economic independence and self-sufficiency.



### Joint ventures

The City is a participant in several joint ventures in which it retains an ongoing financial interest or an ongoing financial responsibility. Two of these joint ventures is reflected in the annual budget report for the City: Minneapolis Neighborhood Revitalization Board and Minneapolis Youth Coordinating Board.

- ◆ **Minneapolis/Saint Paul Housing Finance Board.** The Minneapolis/Saint Paul Housing Finance Board was established in the early 1980s, in accordance with a Joint Powers Agreement entered into between the Housing and Redevelopment Authority of the City of Saint Paul and the Community Planning and Economic Development Department, and accepted by the Cities of Minneapolis and Saint Paul under Minnesota law. The Community Planning and Economic Development Department's oversight responsibility of the Board is limited to its governing body's ability to appoint only three of the six members of the Board. The territorial jurisdiction of the Board extends beyond the corporate limits of the City of Minneapolis.

- ◆ **Minneapolis Neighborhood Revitalization Policy Board.** The Minneapolis Neighborhood Revitalization Policy Board (NRPB) was established in 1990, in accordance with a Joint Powers Agreement entered into between the Hennepin County Board of Commissioners, the Board of Directors of Special School District No. 1, the Park Board and the Mayor and City Council under authority of State of Minnesota laws. The NRPB is composed of 20 members and includes public officials as well as representatives of neighborhood and community-interest organizations. The majority of members are persons other than the representatives of the jurisdictions that entered into the Joint Powers Agreement.



- ◆ **Minneapolis Youth Coordinating Board.** The Minneapolis Youth Coordinating Board (YCB) was established in the mid-1980s, in accordance with a Joint Powers Agreement entered into between the Hennepin County Board of Commissioners, the Board of Directors of Special School District No. 1, the Park Board, the Mayor and the City Council under authority of State of Minnesota laws. The YCB, which numbers 12 in size, includes the Mayor, two members each from the Hennepin County Board of Commissioners and the Board of Directors of Special School District No. 1, two representatives from the City Council, one member from the Park Board, one member each from the Minneapolis delegations to the Minnesota State House and Senate and a Judge assigned by the Chief Judge of the District Court.





**City of Minneapolis  
FY 2008 Budget  
Background Information**

**Chronology of Financial Decision Making**

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1994	Agreement between the independent boards and the City on the division of Local Government Aid.
mid-late 1990's	Internal Service Funds deficits begin; COPS grant funds police expansion.
1997	First efforts to quantify and fund the Public Works infrastructure gap; attempt to increase pay as you go capital funding and reduce bonding.
1998-2000	Positive stock market returns leads to a reduction in the City's levy requirement for police and fire relief.
2000	Library referendum passes; Mayor and Council agree to enhanced capital funding for the Park Board at a level above funding for City projects.
2001	City loses AAA rating from Moody's. Reason cited: internal service fund deficits.
2001	Stock market falls – convention center and parking fund suffer directly from economic downturn; pension obligations escalate
2002	Adoption of maximum property tax increase policy; negative outlook from Fitch rating agency
2003	Adoption of Five-Year Financial Direction and Commitment to Business Planning; 2% Wage Policy; Local Government aid Reductions
2003	City uses 8% tax increase and 2% wage policy to manage employment costs during budget shortfalls
2004	Departments bring forward first five year business plans
2006	Fitch removes negative outlook; Moody's maintains Aa1 citing pent up internal demands for spending
2007	Compensation philosophy replaces the 2% wage policy  Liquidity trigger (prepayment of Minneapolis Employee Retirement Fund obligations) eliminated by the State Legislature  Sale of six parking ramps
2008	Minneapolis Library System merges with Hennepin County Library System

**City of Minneapolis  
FY 2008 Budget  
Financial Policies**

**Fund Descriptions**

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The accounts of the City are organized by fund types. A “fund” is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The operations of each fund are monitored with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues and expenditures/expenses. Following is a listing and description of all City funds.

**General Fund.** The General Fund is the general operating fund of the City. It is used to account for all financial resources except those that are required to be accounted for in another fund.

**Enterprise Funds.** The Enterprise Funds are used to account for those activities of the City which are financed and operated in a manner similar to private business enterprises where expenses, including depreciation, are recovered principally through user charges. The City operates eight enterprise funds, including the City's Community Planning and Economic Development (CPED) department:

**Water Works Fund.** This fund is used to account for the operation, maintenance and construction projects related to the water delivery system. This fund also accounts for the operations related to the billings for water, sewage and solid waste fees.

**Sanitary Sewer Fund.** This fund will be used to account for the operation, maintenance and construction projects related to the sanitary sewer system.

**Stormwater Fund.** This fund will be used to account for the operation, maintenance and construction projects related to the stormwater utility system.

**Solid Waste and Recycling Fund.** This fund is used to account for the revenues and expenses for solid waste collection, disposal and recycling activities.

**Municipal Parking Fund.** This fund is used to account for the operation, maintenance and construction of the City's parking facilities as well as on-street parking and the Municipal Impound Lot.

**Park Operations Fund.** This fund is used to account for operation, maintenance and construction of projects related to the Park Board, especially golf courses.

**River Terminal.** This fund is used to account for the operations of the public terminal facility located on the Mississippi River.

**Internal Service Funds.** Internal Service Funds are similar to Enterprise Funds in that they are used to account for those City services which are financed and operated in a manner similar to private business enterprises, however, the customer is typically other City departments instead of the public. The City operates six Internal Service Funds:

**Engineering Materials and Supplies.** This fund is used to account for the operations of the City's asphalt plant and paving products laboratory. The paving products laboratory provides in-lab and on-site testing and soil boring services to ensure quality control of asphalt and soils for projects.

**Intergovernmental Services.** This fund is used to account for business information services, central mailing and printing services, and the City's telecommunication operations.

**Property Services.** This fund is used to account for the physical management and maintenance of fire stations, police precinct buildings, the Minneapolis Public Service Center, and various other City office locations, except for the City Hall/County Court House building, which is accounted for in the Municipal Building Commission Special Revenue Fund.

**Permanent Improvement Equipment.** This fund is used to account for the ownership and operation of radio communications equipment and a fleet of motorized equipment and vehicles. The fund operates as a rental agent to various departments to support the construction and maintenance of city infrastructure, fire protection services, and police services.

**Public Works Stores.** This fund is used to account for the centralized procurement, warehousing, and distribution of stocked inventory items, and the purchase of special goods and services.

**Self-Insurance.** This fund is used to account for employee medical, dental, and life insurance benefit programs and the programs' administrative costs. The fund also accounts for occupational health services, severance payments to employees who have retired or resigned and who meet minimum eligibility requirements, a tort liability program, and a workers' compensation program.

**Park Self-Insurance and Internal Service Funds.** This fund is used to account for park employees' medical, dental, and life insurance benefit programs and the programs' administrative costs. The fund also accounts for occupational health services, severance payments to employees who have retired or resigned and who meet minimum eligibility requirements, a tort liability program, and a workers' compensation program. The Park Board also has an internal service fund for charges within its programs.

**Special Revenue Funds.** Special revenue funds are used to account for the proceeds of revenue sources that are restricted by legal and regulatory provisions to finance specific activities. The City has thirty-four Special Revenue Funds, including community and economic development funds. These funds are used to account for the City's planning and community development goals, most of which are financed through property tax increment financing.

**Arena Reserve Fund.** This fund is a holding fund for various finance plan revenues to be used for future cost relating to the acquisition and capital maintenance of the downtown sports, entertainment and health complex.

**Board of Estimate and Taxation Fund.** This fund is used to account for the operations of the Board of Estimate and Taxation which issues and sell bonds, and establishes the maximum levies for the City, its boards and commissions.

**Community Development Block Grant.** This fund is used to account for the federal grants received under the Federal Community Development Block Grant provisions.

**Convention Center.** This fund is used to account for the ownership, maintenance, and operation of the Minneapolis Convention Center, and the proceeds of the local sales and use tax.

**Convention Facilities Reserve.** This fund is a holding fund for parking and sales tax revenues to be used for future capital maintenance needs of the existing Convention Center.

**Employee Retirement.** This fund is used to account for the tax levy proceeds and other sources of revenue for the Minneapolis Employee Retirement Fund (MERF), Minneapolis Firefighters' Relief Association (MFRA), and Minneapolis Police Relief Association (MPRA) retirement programs for some city employees.

**Grants – Federal.** This fund is used to account for all federal grants, except for the Community Development Block Grant (CDBG), which is accounted for in a separate fund.

**Grants – Other.** This fund is used to account for grants received from the State of Minnesota, Hennepin County, local government units, and private funds.

**Municipal Building Commission.** This fund is used to account for the cost of operating and maintaining the City Hall/County Court House building.

**Police Special Revenue.** This fund is used to account for the revenues and expenditures related to federal and state administrative forfeitures and the revenues and expenditures related to the regulation of lawful gambling in the City.

**Park Operating Fund.** This fund is used to account for revenue and expenditures related to the cost of operating and maintaining the Minneapolis Parks system.

**Capital Projects Funds.** The Capital Projects Fund is used to account for financial resources and expenditures applied to the construction of capital facilities and major purchased items for governmental fund types.

**Community Planning and Economic Development.** This fund is used to account for the capital project activities of the department of Community Planning and Economic Development.

**Municipal Building Commission (MBC) Capital Fund.** This fund is used to account for the capital project activities of the MBC, a component unit of the City of Minneapolis.

**Permanent Improvement Capital Fund.** This fund is used to account for capital acquisition, construction, and improvement projects including bridge construction, sidewalk construction, street construction, energy conservation projects, infrastructure projects, and many Business and Information Services (BIS) projects.

**Park Board Permanent Improvement Capital Fund.** This fund is used to account for the capital project activities of the Park Board.

**Debt Service Funds.** The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt, principal, interest, and related costs. Included in the Debt Service Funds are:

**Community Development Agency Debt Service Fund.** This fund is used to account for the debt service activities of CPED and includes the Arena Acquisition Project (Target Center) Series A and B bonds, Tax Increment Bonds of 1990, and Tax Increment Revenue Notes.

**Development Debt Service Fund.** This fund is used to account for the debt of projects supported by property tax increments, transfers of sales tax revenues from the Convention Center Special Revenue Fund for related debt, and a state grant relating to the completion of the Convention Center.

**General Debt Service Fund.** This fund is used to account for General Obligation Bonds supported by a property tax levy, Management Information System debt supported by the City's General Fund, Great River Road Bonds, Edison Hockey, Community Health, Xcel Power-Revenue, and Section 108 HUD Revenue Notes.

**Special Assessment Debt Service Fund.** This fund is used to account for debt supported by special assessments with the exception of the Park Diseased Tree debt.

**City of Minneapolis**  
**Bird's Eye View of the Relationship between Fund Types, Revenue Sources,**  
**Expenditures and Departments/Boards**  
**(Total Number of Funds = 311)**

	<b>General Fund</b>	<b>Enterprise Funds</b>	<b>Internal Service Funds</b>	<b>Special Revenue Funds</b>
<b>Number of Funds</b>	1	24	12	34
<b>Major Funds Included:</b>		Water, Stormwater, Sewer, Solid Waste, Parking	Engineering Materials, Intergovernmental Services, Property Services, Equipment, Stores, Self-Insurance	Convention Center, Community Development Block Grants, Community and Economic Development Grants, Other Grants
<b>Revenue Sources</b>	Local Government Aid, Property Taxes, Franchise Fees, Licenses and Permits	Utility charges, state grants and contributions, rents	Charges for Services, Rents, Transfers from other funds	Grants, Sales Taxes, Property Tax Increment
<b>Expenditure Classifications</b>	Personnel, Operating Costs, Contractual Services, Equipment	Personnel, Operating Costs, Contractual Services, Equipment, Capital Projects and related debt service	Personnel, Operating Costs, Contractual Services, Equipment, Capital Projects and related debt service, liability and workers compensation	Personnel, Operating Costs, Contractual Services, Equipment
<b>Major Departments</b>	Police, Fire, Public Works, others	Public Works	Public Works, Copy Center, City Attorney—Civil Division, IT Services	Convention Center, Health and Family Support, Attorney, Fire, Police, Closed Pension Plans

**City of Minneapolis**  
**Bird's Eye View of the Relationship between Fund Types, Revenue Sources,**  
**Expenditures and Departments/Boards, continued**

	<b>Capital Projects Funds</b>	<b>Debt Service Funds</b>	<b>Park Board Funds</b>
<b>Number of Funds</b>	187	35	20
<b>Major Funds Included</b>	Permanent Improvement Funds, Arbitrage Funds	Assessments Paid, Property Development Revenue	The Park Board has enterprise, internal service and special revenue funds. The general fund is treated as a special revenue fund.
<b>Revenue Sources</b>	Property Taxes, Proceeds from Long Term Liabilities, State Aid	Property Taxes, State Aid, Property Tax Increment	Property Taxes, Local Government Aid, Charges for Sales (golf courses etc), Contributions, and Grants
<b>Expenditure Classifications</b>	Capital project expenditures related to street construction and infrastructure projects	Payments of interest and principal on City's debt	Personnel, Operating Costs, Contractual Services, Equipment
<b>Major Departments</b>	Public Works	Not applicable	

The City also has funds set up for other smaller boards, such as:

- Municipal Building Commission (funded mainly from Property Tax and State Aids)
- Board of Estimate and Taxation (funded from Property Tax and State Aids)
- Neighborhood Revitalization Program (funded from Property Tax Increment Financing, Common Project)
- Youth Coordinating Board (a joint board funded from the City's General Fund and grants)

**City of Minneapolis  
FY 2008 Budget**

**Strategic Planning**

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## **MINNEAPOLIS 2020 – A CLEAR VISION FOR THE FUTURE**

Minneapolis is a vibrant and welcoming city that encourages learning and innovation and embraces diversity. A mixture of accessible housing, jobs and educational opportunities creates a livable city and stimulates growth. Neighborhoods give the comfort and safety of home while offering the connectedness of community. Thriving commercial areas are linked by state-of-the-art transit and generous green spaces. Renowned cultural and recreational activities entertain and inspire. Minneapolis is a valued state resource and a city people enjoy visiting and calling home. The City's future is shaped through thoughtful and responsible leadership in partnership with residents and coordinated with a regional vision.

### **FIVE-YEAR GOALS (ADOPTED IN 2006 FOR 2006 TO 2010)**

#### **A SAFE PLACE TO CALL HOME**

##### **HOUSING, HEALTH AND SAFETY**

In five years all Minneapolis residents will have a better quality of life and access to housing and services; residents will live in a healthy environment and benefit from healthy lifestyles; the city's infrastructure will be well-maintained and people will feel safe in the City.

##### **STRATEGIC DIRECTIONS**

- A. GUNS, GANGS, GRAFFITI GONE
- B. CRIME REDUCTION: COMMUNITY POLICING, ACCOUNTABILITY & PARTNERSHIP
- C. LIFECYCLE HOUSING THROUGHOUT THE CITY
- D. "GET FIT" AND MAKE HEALTHY CHOICES
- E. YOUTH: VALUED, CHALLENGED & ENGAGED

#### **ONE MINNEAPOLIS**

##### **EQUAL ACCESS, EQUAL OPPORTUNITY, EQUAL INPUT**

In five years the gap will be closing for access to housing, health care, education and employment; diversity will be welcome, respected and valued; the city's middle class will be thriving; there will be living-wage jobs or entrepreneurial opportunities for everyone; all residents will have confidence in public safety services; and residents will have access to fair, open and transparent decision-making.

##### **STRATEGIC DIRECTIONS**

- A. CLOSE RACE & CLASS GAPS: HOUSING, EDUCATIONAL ATTAINMENT, HEALTH
- B. MIDDLE CLASS: KEEP IT, GROW IT
- C. EQUITABLE CITY SERVICES & GEOGRAPHICALLY PLACED AMENITIES
- D. ELIMINATE HOMELESSNESS
- E. DECONCENTRATE POVERTY

#### **LIFELONG LEARNING SECOND TO NONE**

##### **SCHOOLS, LIBRARIES AND INNOVATION**

In five years Minneapolis will provide a superior education for all students; literacy rates will be increasing; everyone entering adulthood will have the knowledge and skills to earn a living wage; educational resources will be a top priority; the city will fully realize the benefits of having renowned educational and research institutions such as the U of M; the wisdom of the senior population will be harnessed; and Minneapolis will be known as a center of ideas.

##### **STRATEGIC DIRECTIONS**

- A. ALL KIDS READY-TO-READ BY KINDERGARTEN
- B. ECONOMIC ENGINE: GENERATING IDEAS, INVENTIONS & INNOVATIONS
- C. 21ST CENTURY SKILLS FOR ALL 21 YEAR-OLDS
- D. EMBRACE THE U'S OUTREACH & LAND-GRANT EXPERTISE
- E. EDUCATION: STRONGER PARTNERSHIPS TOWARD BETTER RESULTS
- F. TAP THE CONTRIBUTION POTENTIAL AND WISDOM OF RETIREES & SENIORS

## **CONNECTED COMMUNITIES**

### **GREAT SPACES & PLACES, THRIVING NEIGHBORHOODS**

In five years, Minneapolis will be a connected collection of sustainable urban villages where residents will live within walking distance of what they need or of public transit; there will be a connected network of transportation options; streets will be destinations; a mix of unique small businesses will be thriving; and Minneapolis' neighborhoods will have unique identities and character.

#### **STRATEGIC DIRECTIONS**

- A. INTEGRATED, MULTIMODAL TRANSPORTATION CHOICES BORDER-TO-BORDER
- B. WALKABLE, BIKABLE, SWIMMABLE!
- C. CUSTOMER-FOCUSED, OUTCOME-BASED, PERFORMANCE-DRIVEN DEVELOPMENT SERVICES
- D. NORTHSTAR COMPLETED; CENTRAL CORRIDOR UNDERWAY; SW CORRIDOR FULLY-DESIGNED
- E. STREETS & AVENUES: REOPEN NICOLLET AT LAKE; REVITALIZE BROADWAY & LOWRY; REALIZE WASHINGTON BOULEVARD

## **ENRICHED ENVIRONMENT**

### **GREENSPACE, ARTS, SUSTAINABILITY**

In five years there will be plentiful green spaces, public gathering areas, celebrated historic architectural features and urban forests in Minneapolis; lakes, rivers and the soil and air will be clean; the city's parks and the Mississippi riverfront will be valued and utilized; opportunities to experience diverse cultures and the arts will abound; and usage of renewable energy will be increasing.

#### **STRATEGIC DIRECTIONS**

- A. ENERGY INTO RENEWABLE & ALTERNATIVE ENERGY
- B. REPLANT, RESTORE, REVERE OUR URBAN FOREST
- C. ARTS – LARGE & SMALL – ABOUND AND SURROUND
- D. UPPER MISSISSIPPI PLANNED AND PROCEEDING
- E. FULLY IMPLEMENT THE CITY'S CULTURAL & SUSTAINABLE WORK PLANS

## **A PREMIER DESTINATION**

### **VISITORS, INVESTMENT AND VITALITY**

In five years Minneapolis will be the economic leader in the region with vast potential for growth and development; investors will see Minneapolis as a sure thing; a distinctive mix of amenities, entertainment and culture will be available downtown and in Minneapolis neighborhoods; people who visit the city will want to come back; the city will be an attractive landing spot for people in all life stages and will be well-positioned for the creative class; and the country will see Minneapolis as a national treasure.

#### **STRATEGIC DIRECTIONS**

- A. RETAIN & GROW BUSINESSES IN LIFE SCIENCES & THE CREATIVE ECONOMY
- B. REPOSITION CITY IN MINDS OF REGION, STATE, NATION & WORLD
- C. CLEANER, GREENER, SAFER DOWNTOWN
- D. JOBS: BE A TALENT MECCA
- E. LEVERAGE OUR ENTERTAINMENT EDGE ... HECK, BE EDGY!

*This city vision for the year 2020, the five-year goals and the strategic directions were developed and approved by the Minneapolis City Council in June 2006.*

**City of Minneapolis  
FY 2008 Budget  
Strategic Planning  
Annual Budget Process**

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The City of Minneapolis annual budget process integrates information from the City's enterprise priority-setting process, capital long-range improvement committee process and the departmental performance review process to establish annual resource allocations.

**March**

***Preliminary year-end budget status report***

Finance presents a year-end budget status report for the previous year to the Ways and Means/Budget Committee. This is a preliminary report because the audited comprehensive annual financial report (CAFR) is available in the second quarter of the year.

**March–April**

***Capital improvement budget development***

The City has a five-year capital improvement plan. The departments prepare and modify capital improvement proposals on annual basis. Finance, Planning, and the capital long-range improvements committee (CLIC) review capital improvement proposals of the departments. CLIC is the citizen advisory committee to the Mayor and the City Council on capital programming.

***Strategic planning***

The City engages in city-wide strategic planning every four years to develop city-wide goals and strategic directions. These city-wide goals and strategic directions set guidelines for each department to develop its business plan. In 2006, the elected officials participated in three sessions which aimed at setting a future direction for the City within the financial parameters anticipated. As a result of the decisions arrived in these sessions, a new vision, five-year goals and strategic directions have been adopted.

**April–June**

***Operating budget development***

Departments work in coordination with Finance to prepare operating budgets referred to as the "current service level" (CSL). The current service level budget reflects the current year cost of providing the same level of service as provided in the prior year. In addition to preparing a current service level budget, departments prepare proposals that describe policy and the organizational changes with financial implications. The current service levels and proposals form the basis for the Mayor's budget meetings with departments held in June and July.

***Business Planning***

Each department maintains a five-year business plan. As part of the budget process, departments provide status reports on their plan outlining progress made on their department and City goals.

**June–August**

***Mayor's recommended budget***

Mayor holds departmental budget meetings to review department budget proposals, other additional policy changes, and alternative funding choices. In addition to reviewing operating budgets, Mayor meets representatives from CLIC before finalizing the capital budget recommendation.

In a deviation from most years, the Mayor presented a budget message on August 15 after completing the departmental budget hearings and meetings with CLIC. This budget message also included Mayor's recommendation on annual maximum property tax levy amounts.

## **September**

Mayor prepared a final budget recommendation with the assistance of Finance, which occurred September 24. This submittal and presentation to City Council is a deviation from historical practice due to extraordinary circumstances relating to the Interstate 35W bridge collapse.

### ***Maximum proposed property tax levy***

As a requirement of State law, the maximum proposed property tax levy increase is set by September 15 by the Board of Estimate and Taxation for the City, municipal building commission, public housing authority and park board. The 2008 operating levy for Minneapolis libraries was levied in the City's general operating levy.

## **October–November**

### ***City Council budget review and development***

The City Council holds public hearings on the budget. Departments present their Mayor recommended budgets to the Ways and Means/Budget Committee with all Council members invited to attend. Following departmental budget hearings, the Ways and Means/Budget Committee approves and moves forward final recommended budget to the City Council. The Committee recommended budget includes any and all changes that are made to the Mayor's recommended budget.

### ***Truth in Taxation***

"Truth in Taxation" property tax statements are mailed by Hennepin County to property owners indicating the maximum amount of property taxes that the owner will be required to pay. These statements also indicate the dates when truth in taxation public hearings will be held. Such hearings are held in late November or early December as required by State law.

## **December**

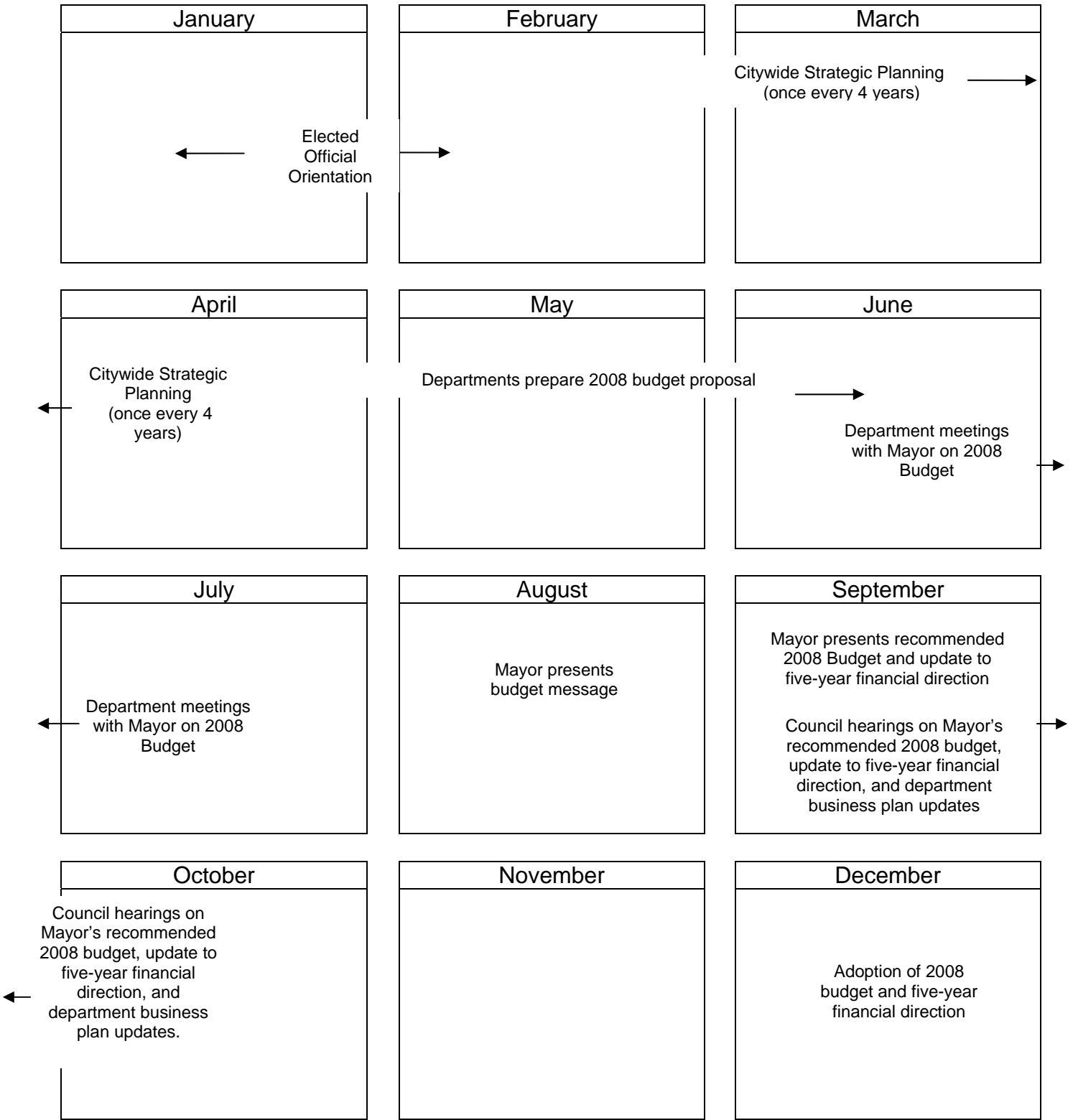
### ***City Council budget adoption***

The City Council adopts final budget that reflects any and all changes made to the Mayor's recommended budget. Once the final budget resolutions are adopted, all the requests from departments for additional funds or positions made throughout the year are brought as amendments to the original budget resolutions before the Ways and Means/Budget Committee and the City Council for approval. The independent boards and commissions adopt their own operating budgets.

**Specific significant dates for 2008 budget adoption are as follows:**

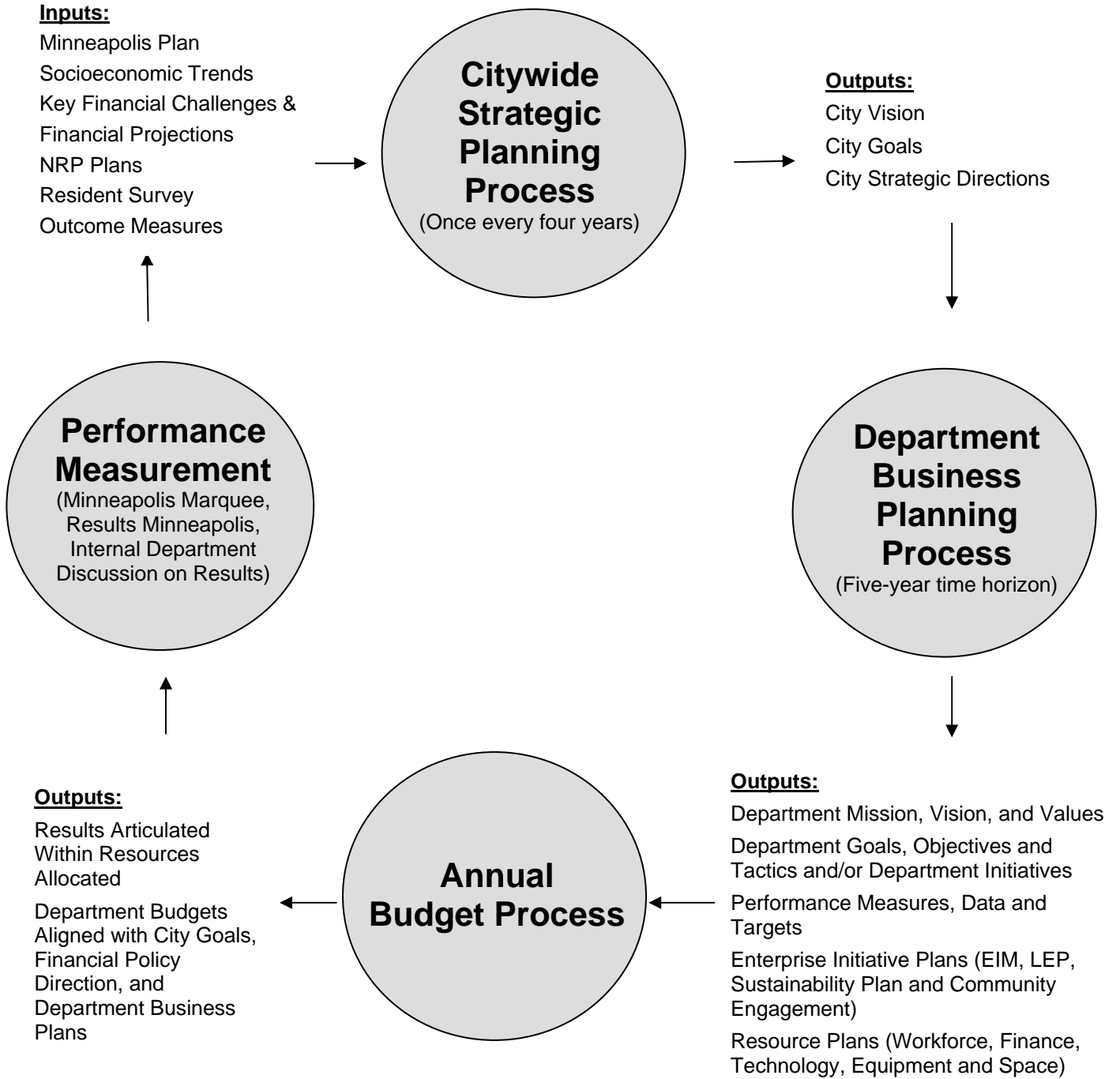
- Mar 19 State of the City Speech
- Mar 30 Capital project requests due for Capital Long Range Improvement Committee (CLIC) consideration
- Apr 10-May 4 CLIC review and presentations of capital proposals
- June-July Mayor met with each city department and the independent boards to review budget and business plan proposals.
- May 24 Joint public hearing of CLIC and Planning Commission on 2007 Capital Plan
- July-Sept Mayor finalizes budget recommendation
- Third Week In July CLIC report distributed to Mayor and Council Members
- Aug 15 Mayor's budget message presented to Council
- Sept 5 Board of Estimate public hearing on maximum property tax levies
- Sept 12 Board of Estimate meeting to set the maximum property tax levies
- Sept 24 Mayor's detailed budget presented
- Sept 24-Nov 1 Ways and Means/Budget Hearings on the budget and business plan updates (schedule determined by City Council)
- Nov 26 Mark-up by Ways and Means/Budget Committee, with all Council Members invited to attend
- Dec 11 Truth in Taxation public hearing 5:05 pm
- Dec 12 Official Council budget adoption 5:05 pm

# FINANCIAL/BUSINESS DECISIONS CALENDAR



## INTEGRATING KEY CITY PROCESSES

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## City of Minneapolis FY 2008 Budget

### Integrating Key City Processes

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Setting priorities for the City is one of the most important responsibilities Minneapolis' elected officials have. These priorities are articulated and discussed through a number of different means: Citywide strategic planning, department business planning, the annual budget process, and performance measurement.

The diagram on the previous page illustrates the linkages among these key City processes. By fully integrating strategic planning, business planning, budgeting and performance measurement, Minneapolis has the opportunity to change the way it plans for the future and to ensure its efforts and resources are aligned in the same direction.

#### **Citywide Strategic Planning**

Strategic planning is a process in which an organization sets its long term future direction. It is a tool for assessing its current and future environment and for ensuring the organization's energies are focused toward achieving strategic goals.

In June 2006 the Mayor and the City Council adopted a new set of City Goals and Strategic Directions. This work builds on previous City goals and a resolution establishing commitment to business planning and five-year financial direction. This strategic policy direction serves as a guide by which all other policy decisions should be assessed. As elected officials and departments make decisions throughout the year, they should be asking: "Does this support the City's strategic plan?"

#### **Department Business Planning**

The development of the Citywide strategic plan is intended to provide clear direction for departments' business planning efforts. Through the planning and budgeting processes, departments are given direction as to City priorities and their projected level of resources over the next several years, and now have the opportunity to structure their work accordingly. A department's business plan will articulate the alignment of its services with the Citywide strategic plan.

Business planning is a process that provides both strategic and tactical direction to City departments. A business plan is a mid-range plan (5-year planning horizon) that aligns department services with City strategic goals. A business plan addresses what the department does; what it is trying to achieve; how to achieve it; what resources to use; and how it will know when it has been successful.

#### **Long-Term Timeline for Business Planning**

The City has moved from asking departments to complete annual re-writes of their business plans to the development of one five- year 2007-2011 Business Plan followed by expanded annual budget submissions beginning in 2007 (for the 2008 budget cycle). The annual budget submissions beginning in 2007 will include annual business plan status reports and serve as departments' annual articulation of progress and focus.



	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec
2006				5-Year 2007-2011 Business Plans						Council Consideration		
2007				2008 Budget and Status Report 2007						Council Consideration		
2008				2009 Budget and Status Report 2008						Council Consideration		
2009				2010 Budget and Status Report 2008						Council Consideration		
2010											↑ Election	

**The Annual Budget Process**

Minneapolis’ annual budget process is when the Mayor and City Council articulate their priorities for the upcoming year by allocating City financial resources accordingly. Through the further integration of the City’s planning, budgeting and performance measurement processes it is expected that the decisions surrounding the budget process will be better informed. The business plans provide greater clarity of the hoped for future direction of departments and performance measurement helps assess whether current strategies are yielding those expected results.

As stated above, during the planning and budgeting process, departments are given the projected level of financial resources to expect over the next several years –business plans are adjusted accordingly.

**Performance Measurement**

Performance Measurement is the means we use to monitor our progress toward both our City and department goals. A successful performance measurement system can lead to continuous improvement of program performance, improved customer service, strengthened accountability, and empowered employees.

Performance measures can assist in keeping budget discussions focused on expected outcomes, allowing for greater creativity in how those outcomes are achieved. Finally, performance measures can give both the policy makers and department management the language they need to have a discussion about what resources are needed and why.

In addition to incorporating performance measures into the budget process, the City has recently begun an effort called *Results Minneapolis*. *Results Minneapolis* is a performance measure accountability effort whereby each City department stands before a peer review panel at least semi-annually to discuss progress on the departments’ most critical outcome measures.



### **What is “Results Minneapolis?”**

*Results Minneapolis* is a management tool Minneapolis city leaders use to monitor progress and offer strategic counsel toward achieving the City’s recently adopted five-year goals and 20-year vision. The six city goals are:

- A SAFE PLACE TO CALL HOME** - HOUSING, HEALTH AND SAFETY
- ONE MINNEAPOLIS** - EQUAL ACCESS, EQUAL OPPORTUNITY, EQUAL INPUT
- LIFELONG LEARNING SECOND TO NONE** - SCHOOLS, LIBRARIES AND INNOVATION
- CONNECTED COMMUNITIES** - GREAT SPACES & PLACES, THRIVING NEIGHBORHOODS
- ENRICHED ENVIRONMENT** - GREENSPACE, ARTS, SUSTAINABILITY
- A PREMIER DESTINATION** - VISITORS, INVESTMENT AND VITALITY

A review panel of city leaders meets with a different department head each week to track progress and discuss strategies on key performance measures. The discussions are meant to be probing, informative and at all times constructive. By regularly tracking performance data at “progress conferences,” city leaders can identify areas where the City is excelling, as well as opportunities for improvement.

*Results Minneapolis* is patterned after the Citistat program, a nationally recognized accountability tool pioneered in Baltimore. The method was originally based on ComStat, which was developed by the New York City Police Department and helped reduce crime through accountability sessions.

### **How *Results Minneapolis* is better helping us meet our goals**

After several years of business planning and performance measurement at the City, *Results Minneapolis* provides the next step in institutionalizing a results-focused, accountable and more transparent government. Monitoring performance helps city decision-makers to be more effective by providing the information they need to proactively implement management changes for improved results. *Results Minneapolis* ensures that all managers are focused on achieving common outcomes and resources are aligned with the greatest needs of the City.

### **Public reporting of our measures**

While *Results Minneapolis* has been largely inward facing to date, the City is currently in the early stages of developing an externally facing performance measurement website, *Minneapolis Marquee*. While performance data has for years been in the publicly available City’s budget document, we see the need to develop a more public “friendly” approach to sharing the City’s key performance information. When complete, *Minneapolis Marquee* is envisioned to be the residents’ window for monitoring our progress on the critical areas that residents care about most.

**City of Minneapolis  
FY 2008 Budget**

**Department 2007-2011 Business Plan Goals  
and Related City Goals**

**CITY GOALS REFERENCE KEY:**

Goal 1 Safe Place to Call Home



Goal 2 One Minneapolis



Goal 3 Lifelong Learning Second to None



Goal 4 Connected Communities





















Goal 5 Enriched Environment


















Goal 6 A Premier Destination



Department	Department Goals	Related City Goal(s)
<b>911</b>	Improve effectiveness & efficiency of 911 & 311 business processes	
	Semper Paratus (always ready) for 911	
	Ensure a highly qualified, trained and diverse workforce in 911 and 311	
	Expand 311 Center services; ensure it becomes THE de facto non-emergency gateway for city information and services	
<b>Assessor</b>	Provide value-added services to taxpayers	
	Improve the efficiency and effectiveness of business processes	
	Maintain a competent, positive and fully staffed workforce	
<b>Attorney</b>	Reduce crimes that occur in the City	
	Improve efficiency and responsiveness of the criminal justice system.	
	Continue active collaboration with neighborhoods on community justice	

<b>BIS</b>	Lead change and improve business process outcomes	
	Ensure business of BIS runs smoothly and effectively	
	Implement technology solutions that meet business and citizen needs	
	Provide cost effective, efficient and reliable information and consultation services	
<b>Clerk</b>	Provide administrative services to the City Clerk and Council offices, City boards and commissions	
	Create an atmosphere that honors the unity, commitment, diversity and professionalism of our workforce and the public	
	Increase access to information	
	Provide cost effective and efficient copying and bindery services for City departments	
	Meet the voting needs of residents relating to the election process	 
	Facilitate voter participation	
	Generate revenue	
	Guide the City's management of electronic and paper records to comply with State and Federal regulations	
<b>Civil Rights</b>	Enforce the Minneapolis Civil Rights Ordinance prohibiting discriminatory practices	
	Conduct investigations under Title 9, Chapter 172 of the Minneapolis Civilian Police Authority Ordinance	
	Enhance relationships with advisory councils, community groups and other stakeholders in order to advocate for social justice and systems change	
	Insure equal and timely access to City Services, Decision-making Processes and Resource Opportunities for all customers	
	Enforce the Minneapolis Civil Rights ordinance investigating and eliminating the underemployment of protected classes with our marketplace	
	Proactively support workforce diversity in the City of Minneapolis by establishing and monitoring employment hiring goals	
<b>Communi- cations</b>	Effectively tell the City's story to its internal & external customers Enhance and standardize community engagement practices	

	Enhance and standardize community engagement practices (continued)	
<b>Coordinator</b>	Shape, monitor progress, and support the implementation and achievement of the City's goals and strategic directions	
	The City's management practices are continuously improving, and outcome and customer focused.	
	Convene, coordinate and strategically manage multi-jurisdictional and inter-departmental efforts to successful outcomes.	
<b>CPED</b>	Promote private sector growth to build a healthy economy	
	Plan and develop a vibrant, sustainable community	
	Develop and preserve life-cycle housing throughout the City	
	Promote economic self-sufficiency for individuals and families	
	Partner effectively to promote regional growth and investment	
<b>Finance</b>	Ensure the City's financial stability through informed decision making, aligning with the City priorities	
	Improve efficiency and effectiveness of Finance department by improving the business processes and the workforce	
<b>Fire</b>	Provide effective customer service	
	Reduce risk to employees	

	Reduce risk in the community	
	Provide good value to the taxpayers	
<b>Health &amp; Family</b>	Improve infant & child health	
	Youth development and violence prevention	
	Improve teen & young adult sexual health	
	Increase exercise & healthy nutrition	
	Assure maintenance of healthcare safety net for underserved populations	
	Assure preparedness for public health emergencies – today and into the future	
<b>Human Resources</b>	The City of Minneapolis has a work environment and diverse workforce that fosters success	
	Provide departments with information and strategic support they need to make informed and timely business decisions	
	Assist departments in the hiring and development of a workforce to achieve City, department and individual goals	
	Provide the City and its employees with competitive compensation program	
<b>Intergovernmental Relations</b>	Resources will be found to fund all city priority projects	
	Grant funds will be used to expand opportunities for all city residents	
	In 5 years there will be a 50% reduction in homelessness, ultimately transitioning our system from one that manages homelessness to one that ends homelessness for singles, families and youth by the end of 2016	

	Maximize the positive impact of legislation to the city	
<b>Police</b>	Prevent and reduce crime	
	Ensure effective prosecutions	
	Increase community satisfaction with their police department	
	MPD culture promotes satisfaction, professionalism and professional growth	
<b>Public Works</b>	Integrate department operations with enterprise-wide initiatives	
	Improve efficiency and effectiveness of overall business practices	
	Maintain customer centric business approach with internal and external customers, and employees	
	Protect and enhance livability, safety and environmental conditions of the City	
	Maintain/enhance the City's infrastructure (including facilities, equipment, streets, traffic, water systems, and sewer systems)	
<b>Regulatory Services</b>	Customer focused services	
	Efficient, effective delivery of services	
	Safe and productive work environment	

**INTRODUCED BY COUNCIL MEMBERS OSTROW, JOHNSON, AND LANE**

**COUNCIL RESOLUTION ESTABLISHING COMMITMENT TO  
BUSINESS PLANNING AND FIVE YEAR FINANCIAL DIRECTION  
(January 31, 2003)**

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**Whereas:**

- The Council adopted and the Mayor approved a long-term (year 2010) property tax policy, which established the maximum annual revenue to be provided for from the property tax.
- The Council and Mayor adopted budget principles, which support long-term financial planning.
- The Council and Mayor want to provide financial resource direction, within the limits of the adopted tax policy, to departments as input into developing long-term (five-year) operating plans for the businesses of the City.
- The Council and Mayor believe that departments will be able to prepare better work force plans, and communicate anticipated service activity levels if they have better information on what to anticipate with respect to future resources.

**Now Therefore Be It Resolved as Follows by the City Council:**

- The City departments will prepare business plans with a five-year planning horizon. In connection with the 2004 budget, all departments will have a plan completed by year-end 2003. Each of these plans will be presented to the Mayor and Council for review and approval by no later than the end of First Quarter 2004.
- The Mayor, Council President, and Chair of Ways and Means/Budget Committee, and the Ways and Means/Budget Committee will provide specific direction to the departments concerning process, form, and time-line for completion of business plans.
- The City departments' business plans will reflect the allocation of general city revenues and property tax revenue provided for in the financial schedules.



**City of Minneapolis  
FY 2008 Budget**

**Financial Overview**

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**City of Minneapolis  
FY 2008 Council Adopted Budget**

**Financial Overview  
Prepared by the City of Minneapolis Finance Department**

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The 2008 Council adopted budget for all City funds increases to \$1.4 billion, a 5% increase in spending from the 2007 adopted budget.

When including transfer expense between City funds, the total Council adopted budget is \$1.4 billion. This represents an increase of \$105 million or 8.0%.

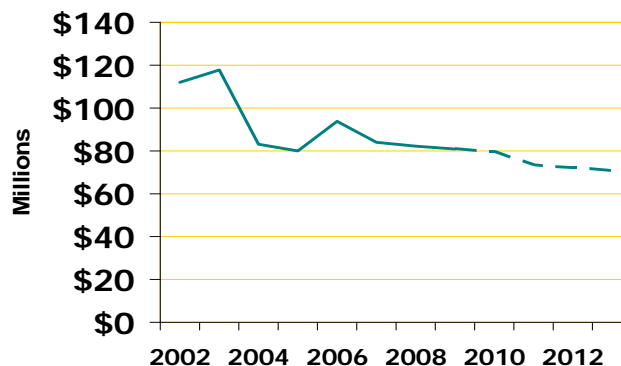
**Major Highlights**

The 2008 Council adopted budget builds on many of the significant organizational and financial changes that have occurred in recent years. It is important to be aware of these major changes when making comparisons between budget years.

The major changes include:

- **The adopted budget reflects a decrease in Local Government Aid.** The City's LGA total for 2008 is \$82.2 million, a \$1.8 million decrease from the prior year.

**Citywide LGA 2002-2013**



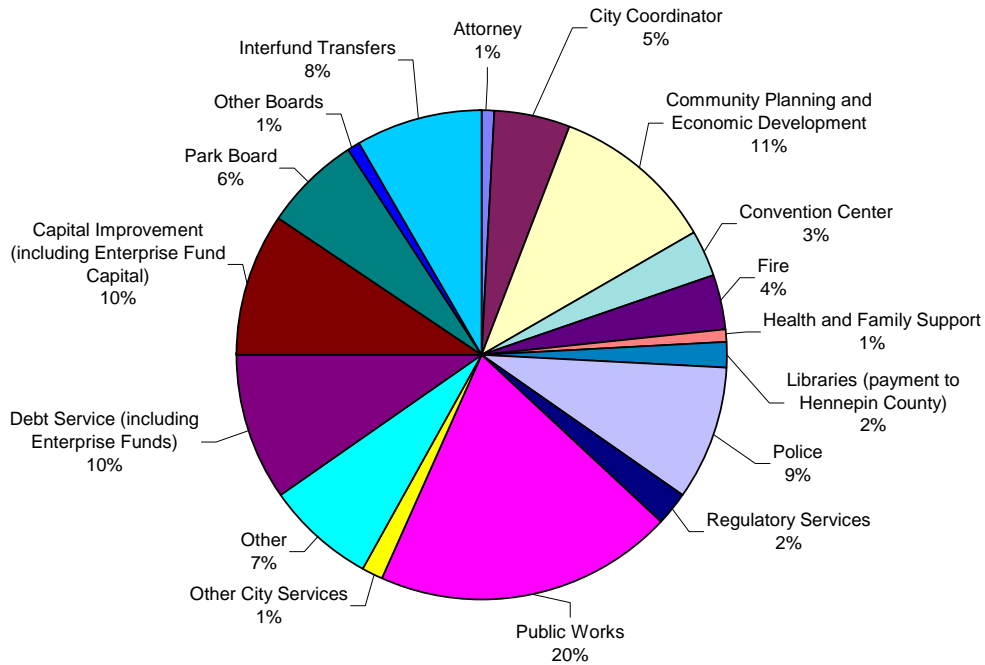
- **The adopted budget plan from 2009 to 2013 contains updates to department resources.** The Council adopted budget five-year financial plan maintains structural balance in all five years. Estimated changes related to revenue loss from the decertification of TIF districts are now included in 2011 and beyond.
- Given the importance of **public safety**, the Police Department budget was increased by 6.6% over the 2007 budget, to \$127.5 million. \$2.5 million of the increase stems from removal of an attrition savings assumption. Additionally, \$1million of the increase is for jail fees paid to Hennepin County.

- This budget moves toward a national standard of coverage for our Fire Department with the addition of 3 positions and no reductions included in the five-year financial plan. Additionally, four 911 operators will be added.
- The 2008 Adopted budget includes full funding of the City’s funding plan for the integration of the City library system with Hennepin County, sustainability initiatives, youth violence prevention and enhanced funding for bridges in the capital program.

## City Spending

Below is a summary of the 2008 Council adopted budget by major spending categories, which includes transfers between funds and the independent boards.

**Total Expense Budget – Use of Funds  
2008 Council Adopted budget  
\$1.4 billion**



**Expenditures by Service (in millions of dollars)**

	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>
Attorney	12.9	12.8
City Coordinator <sup>1</sup>	67.8	71.0
Community Planning and Economic Development	176.2	152.6
Convention Center	35.5	40.4
Fire	52.1	50.8
Health and Family Support	13.6	13.6
Libraries (payment to Hennepin County)	23.7	22.1
Police	119.7	127.5
Regulatory Services	25.7	30.0
PW - Other (includes Internal Services)	64.0	66.2
PW - Solid Waste and Recycling	28.6	31.3
PW - Surface Water and Sewers	50.1	53.9
PW - Traffic and Parking Services	55.2	50.8
PW - Transportation Maintenance and Repair	31.7	32.2
PW - Water Treatment and Distribution	43.3	44.8
<b>Public Works Subtotal</b>	<b>273.0</b>	<b>279.2</b>
Other City Services <sup>2</sup>	15.2	16.0
Other <sup>3</sup>	91.2	102.1
Debt Service (including Enterprise Funds) <sup>4</sup>	144.2	137.6
Capital Improvement (including Enterprise Fund Capital)	91.2	134.2
<b>Subtotal</b>	<b>1,141.9</b>	<b>1,189.9</b>
Independent Boards:		
Park Board	84.6	88.3
Youth Coordinating Board	2.0	1.9
Other Boards <sup>5</sup>	9.8	10.0
<b>Subtotal</b>	<b>96.4</b>	<b>100.2</b>
<b>Total Expenditures (without Transfers)</b>	<b>1,238.3</b>	<b>1,290.1</b>
Transfers to other funds	97.7	118.6
<b>Total Expenditures with Transfers</b>	<b>1,336.0</b>	<b>1,408.7</b>

**Note:** See “City Council Operating Departments” and “Independent Boards and Agencies” sections in the budget document for further explanation of changes between years.

<sup>1</sup> Includes Human Resources, Finance, 911/311, Government & Community Relations, Communications and BIS.

<sup>2</sup> Includes Assessor, City Clerk/Elections/Council, Civil Rights and Mayor.

<sup>3</sup> Includes Non-departmental, Health and Welfare, Workers’ Compensation, Liability, Contingency and pensions.

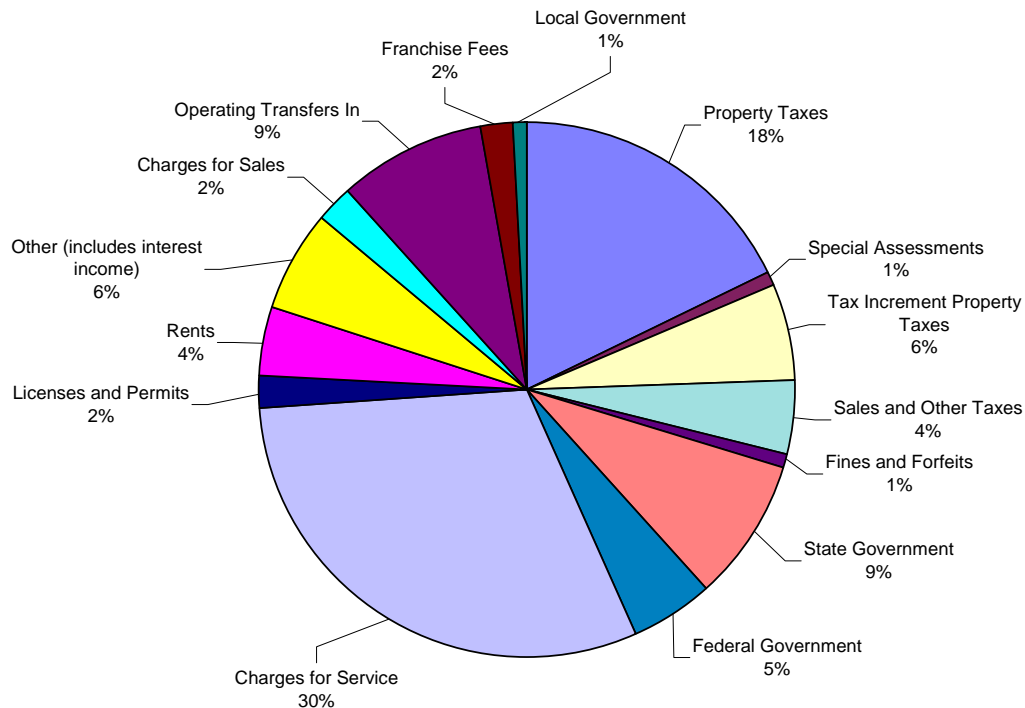
<sup>4</sup> Does not include debt service paid directly from proprietary funds or by independent boards.

<sup>5</sup> Includes Neighborhood Revitalization Program, Board of Estimate and Taxation and Municipal Building Commission.

## City Sources of Revenue

Below is a summary of the 2008 Council adopted budget revenues by major category.

### Total City Revenue Budget – Source of Funds 2008 Council Adopted budget \$1.4 billion



In 2008, the City projects \$1.4 billion in revenue from a variety of sources. It is important to note that many of the City's revenue sources are restricted, meaning they are required to be spent in defined areas or on specific programs or projects. This limits the City's ability to apply the revenue to other departments or programs. The City charges fees for services such as water, sewer and garbage pickup, but State law requires that these fees be no higher than the cost of providing those services. For example, the City cannot raise water bills to pay for Citywide police services.

Grants and transfers from the Federal Government and other units of government are also usually designated for specific needs and purposes. If the City does not spend such grants for their designated purpose, the City will not receive the grants. Some cities increase their revenues through assessments, which are also tied to specific purposes like street or sidewalk maintenance. Bond proceeds must go to purposes for which the debt was incurred. Sales tax revenue is dedicated to the convention center by State law. Like many Minnesota cities, Minneapolis pays for other City services (police, fire, streets, parks, libraries, etc.) with property taxes and LGA.

**Revenue by Major Category (in millions of dollars)**

	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>
Charges for Sales	31.8	30.9
Charges for Service	417.0	421.3
Federal Government	48.3	68.1
Fines and Forfeits	11.3	12.3
Franchise Fees	27.1	27.1
Interest Income	1.3	3.6
Licenses and Permits	27.0	27.6
Local Government	9.1	11.2
Property Taxes <sup>1</sup>	228.3	246.8
Rents	54.4	57.6
Sales and Other Taxes	56.7	58.0
Special Assessments	13.3	10.8
State Government	118.0	119.0
Tax Increment Property Taxes	72.3	80.5
Other <sup>2</sup>	75.3	81.5
<b>Subtotal</b>	<b>1191.1</b>	<b>1256.4</b>
Transfers from Other Funds	159.2	121.2
<b>Total Revenues<sup>3</sup></b>	<b>1,350.4</b>	<b>1,377.6</b>

**Franchise Fees**

Utility companies pay the City for their use of public rights-of-way, and these payments are called franchise fees. Franchise fees are calculated as a percentage of each company's total utility revenues, so the amounts paid to the City vary. The City anticipates level revenues between 2007 and 2008.

There are four franchise agreements that provide revenue for the City. The franchise agreement with Xcel Energy for electricity (Xcel does not provide natural gas services in Minneapolis) requires the company to pay the City 5 percent of its gross revenues for Minneapolis residential service customers, 3 percent of gross revenues for Minneapolis commercial/industrial customers, and 5 percent of gross revenues for Minneapolis small commercial/industrial customers. The residential rate will drop to 4.5% of gross revenues beginning in January 2013. This franchise agreement expires on Dec. 31, 2014. For 2008, the adopted budget anticipates Xcel will pay the City \$13.5 million from this agreement.

The franchise agreement with CenterPoint Energy for natural gas requires the company to pay the City 4.25 percent of gross revenues for Minneapolis residential buildings with four units or less, 5 percent for small commercial/industrial/firm or "interruptible" customers (that means customers who have agreements to allow their service to be interrupted, generally during peak

<sup>1</sup> Property taxes are budgeted at 98 percent of the gross levy to reflect anticipated delinquencies.

<sup>2</sup> Other includes gains, contributions, other miscellaneous revenues, and proceeds from long-term liabilities.

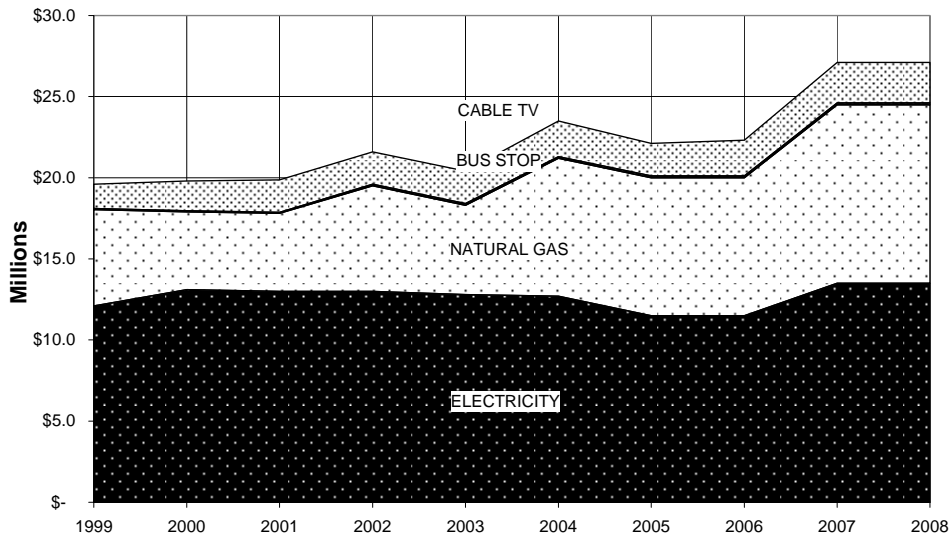
<sup>3</sup> Total expenditures do not equal total revenue, which represents the annual budgeted change in fund balance. The change in fund balance is mostly due to timing of capital projects and bond issuance.

loads), and 3 percent for large volume interruptible customers. This franchise agreement expires on Dec. 31, 2015. For 2008, the adopted budget anticipates CenterPoint Energy will pay the City \$11 million from this agreement.

The city also has two smaller franchises. The bus stop advertising franchise will generate approximately \$110,000 in revenues for the City in 2008, and the City’s cable television franchise is anticipated to generate more than \$2.9 million for the City in 2008. Comcast collects this “franchise fee” from subscribers to help fund public services such as police, fire and public works as they relate to maintenance and regulation of the City’s rights-of-way. Comcast also collects an “access fee” from subscribers to support public, educational and government (PEG) access programming. It is estimated Comcast will collect \$350,000 from subscribers for the access fee in 2008. There are ten PEG channels in the City of Minneapolis: four public, three educational and three government channels.

Recent rules issued by the Federal Communications Commission governing the way cities award cable TV franchises may impact this revenue source in the near future. Keeping the franchise authority at a local level will ensure that the provider fairly compensates the City for the private use of public rights-of-way, provides access to cable services for all residents, ensures proper repair of streets and roadways during cable installations, provides continuous availability of PEG access channels and protects consumer rights.

**Franchise Fee Revenue 1999-2008**



The 2008 Council adopted budget anticipates the total franchise fee revenue to remain at \$27.1 million, the same level as the 2007 Adopted Budget.

**Budget by Fund**

The City uses different “funds” to account for expense and revenue associated with the various services provided. The **General Fund**, where the City accounts for most property tax supported services, represents 24 percent of the 2008 Council adopted budget, equivalent to the 2007 level.

**Enterprise Funds** include services that the City provides that operate more like a “business” in that they are expected to generate a profit to cover capital purchases and related debt service requirements. Enterprise services of the City include sanitary sewer services, stormwater

management, flood mitigation, water treatment and distribution, solid waste and recycling, and parking.

**Internal Services Funds** are similar to Enterprise Funds in that they are used to account for business-like services that the City provides. However, Internal Service Funds' primary customers are other City departments. Internal services include such services as information technology, equipment rental (e.g. police squad cars and fire equipment), facility fees and workers compensation insurance.

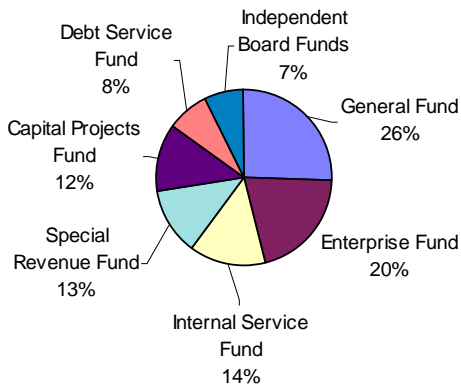
**Other Funds** includes Special Revenue Funds where the proceeds of specific revenue sources are restricted to expenditures for specific purposes. Services accounted for in the Other Funds include such services and operations as the Minneapolis Convention Center and other grant funded services.

The **Independent Boards** include the Board of Estimate and Taxation, Park, Minneapolis Public Housing Authority, Neighborhood Revitalization Program, Municipal Building Commission, and Youth Coordinating Board.

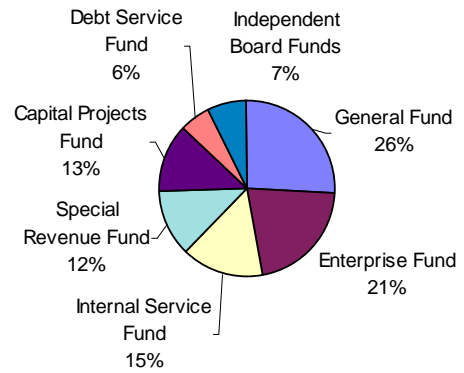
	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>% Increase</b>
<b>Expenditures:</b>			
General Fund	\$327.9	\$360.7	10.0%
Enterprise Fund	285.3	285.4	0.0%
Internal Service Fund	194.3	197.4	1.6%
Special Revenue Fund	164.2	179.1	9.1%
Capital Projects Fund	132.2	171.4	29.7%
Debt Service Fund	117.0	114.4	-2.2%
Independent Board Funds	120.1	100.2	-16.6%
	<b>\$1,341.0</b>	<b>\$1,408.7</b>	<b>5.0%</b>
<b>Revenues:</b>			
General Fund	\$327.9	\$360.7	10.0%
Enterprise Fund	282.7	286.7	1.4%
Internal Service Fund	204.5	209.3	2.4%
Special Revenue Fund	171.4	170.3	-0.7%
Capital Projects Fund	126.2	172.4	36.6%
Debt Service Fund	120.0	77.7	-35.3%
Independent Board Funds	117.7	100.5	-14.6%
	<b>\$1,350.4</b>	<b>\$1,377.6</b>	<b>2.0%</b>



**Total City Expenditure Budget by Fund  
2008 Council Adopted Budget  
\$1.4 billion**



**Total City Revenue Budget by Fund  
2008 Council Adopted Budget  
\$1.4 billion**



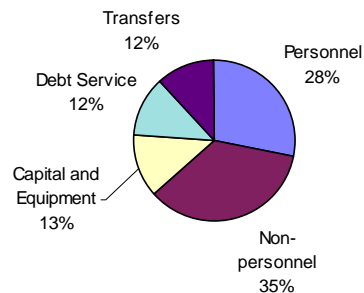
### Spending by Major Categories

A significant amount of the City's budget is spent on personnel, almost \$400 million or almost 28 percent of the total budget. The 2008 Council adopted budget includes an overall decrease of almost 250 budgeted full-time equivalent positions; this represents a 4.5 percent decrease in positions, largely due to the library merger with Hennepin County.

### Budget by Major Expense Category (in millions of dollars)

	2007 Adopted Budget	2008 Adopted Budget
<b>Positions</b>	5,653	5,405
<b>Expenditures:</b>		
Personnel	\$399.1	\$400.7
Non-personnel	451.2	487.2
Capital and Equipment	140.5	182.1
Debt Service	180.4	173.8
Transfers	169.8	164.8
<b>Total Expenditures</b>	<b>\$1,341.0</b>	<b>\$1,408.7</b>

**Total City Budget – Expenditures by Category  
2008 Council Adopted budget  
\$1.4 billion**



## Major Budget Pressures:

### ➤ Growth in personnel costs

- **Salary and Wages.** The 2008 Council adopted budget includes a slight increase in total personnel expenditures from \$399 million to \$401 million. Increases in personnel costs outweighed changes related to the Library merger with Hennepin County to create a slight net increase in personnel costs. For City positions, not including the independent boards, growth in salary and wages are budgeted at 2 percent for bargaining units without settled labor contracts. In July of 2007, the Council and Mayor removed the two percent salary cap that was implemented in 2003 and adopted a compensation philosophy to guide future decisions.
- **Benefits.** Health and dental insurance expenditures are budgeted to increase from \$47.1 million to \$50 million. This estimate is based on experiences related to current plan design and competitive procurement processes. The anticipated premium increase in 2008 is 18%. It also reflects changes related the Library merger in which \$1.8 in budgeted benefits costs are shifted to the payment to the County.

### ➤ Funding for internal services funds workout plans

During the 1990's, due to other external demands, the revenue to support these internal services did not keep pace with the growth in expenditures. Significant negative cash balances resulted because of annual expenses exceeding revenues. At year-end 2006, the City's internal services funds had combined negative net assets of \$34.7 million. While the balance is still negative, the position of the funds is showing marked improvement over the 2000 net asset deficit of \$61.7 million. Additionally, of the three internal service funds that adopted workout plans (equipment, intergovernmental services & self-insurance), two had positive cash balances at 2007 year-end, most of them ahead of schedule.

### Status of Workout Plans (in millions)

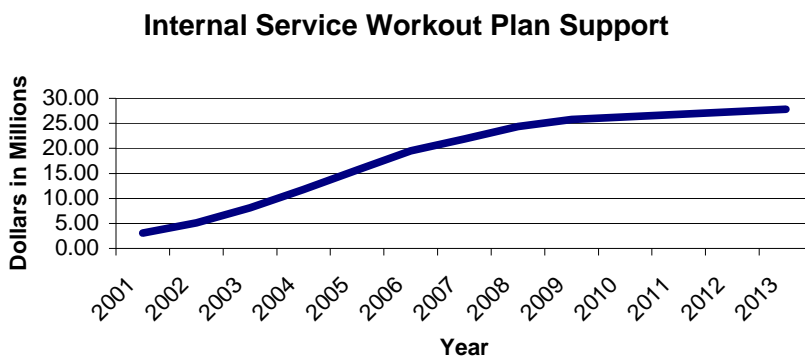
	Adopted	Original Cash Deficit (2000)	Original Net Asset Deficit (2000)	2006 Year-End Net Assets	Target Date for Positive Cash Balance	2006 Year-End Cash Balance
Self-Insurance	2003	\$ (8.1)	\$ (49.5)	\$ (29.3)	2008	\$ 8.1
Equipment*	2001	\$ (16.6)	\$ -	\$ 18.4	2006	\$ 2.0
BIS	2000	\$ (12.9)	\$(12.2)***	\$ (23.8)	2010	\$ (1.7)
<b>Internal Service Fund Total</b>		<b>\$ (37.6)</b>	<b>\$ (61.7)</b>	<b>\$ (34.7)</b>		<b>\$ 8.4</b>
<b>Parking Fund**</b>	<b>2004</b>	<b>\$ (8.6)</b>	<b>\$ 75.7</b>	<b>\$ 86.9</b>	<b>2010</b>	<b>\$ (11.9)</b>

\*Status excludes bond cash.

\*\*Parking fund deficit had been projected to grow to \$69.2 million by 2010.

\*\*\*Due to GASB 34, the net asset balance for BIS decreased from \$12.2 in 2000 to \$36.3 million in 2001.

The 2008 Council adopted budget includes an additional \$2.2 million in funding for internal City services: self insurance, equipment services and information technology services (e.g. workers compensation, general liability, squad cars, fire trucks and computers). As the graph below demonstrates, the obligations in these plans continue to grow.



➤ **Parking fund financial plan**

The 2008 Council adopted budget reduces the transfer from the City’s municipal parking fund to the general fund by \$1 million. This decrease is in line with the adopted parking fund financial plan, which was developed to address the cash deficits in the fund. The adopted budget reflects the sale of five City-owned parking ramps for \$67.8 million in Fall of 2007. .

➤ **Technology funding**

The City has two main financing mechanisms for technology:

*Property tax supported debt financing in the City’s capital program:* Since 2003, the City has programmed about \$1.5-\$2.0 million in property tax supported projects, financed by debt, as prioritized by BIS and the department heads. These technology assets are capitalized and the bond payments are structured within the useful life of the asset.

*Pay-as-you go:* On occasion, the City will allocate current year funding for a technology project with existing resources rather than issuing bonds. This financing mechanism is the least used.

For 2008, a total of \$6.6 million in technology projects are planned in the capital program. Of this amount, \$2.1 million is funded through property tax supported debt and the remaining \$4.5 million is funded through department pre-payment. The five-year plan in total follows:

<b>2008-2012 Capital Plan</b>	
Property tax supported bonds	\$6.6 million
<u>Department prepayment</u>	<u>\$4.9 million</u>
<b>Total</b>	<b>\$11.5 million</b>

Regardless of the initial funding source for a capital project, funding the ongoing operating costs for new technology has been a challenge for the City. Departments agree to proceed with projects; however ongoing costs of the systems are rarely identified in departments’ long-term financial plans.

➤ **Funding for physical infrastructure**

**Five-Year Capital Program Totals:** For 2008 – 2012, the five-year capital program for City departments, independent boards and commissions totals \$518.2 million including all funding sources. The 2008 portion of this program is \$122.8 million. Property tax supported net debt bonds help to leverage many funding sources in the five-year plan.

**Property tax supported – public works:** The 2008 budget includes \$7.84 million in property tax supported (net debt bond) funding for public works capital. Below is a summary of the 2008 - 2012 funding for the public works infrastructure program, including park-related improvements mentioned below.

**Property tax supported capital for public works (in millions)**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Net Debt Bond funding	\$7.84	\$7.31	\$11.00	\$11.60	\$14.86

**Property tax supported - park board:** The 2008 budget includes \$1.61 million in property tax supported funding for Park Board capital projects and \$700,000 in the public work’s capital budget for parkway street light replacement and parkway paving. Below is a summary of the 2008–2012 property tax supported funding for park board capital. The amounts include a park board capital levy, which grew by \$215,000 each year since 2003 to \$1.5 million in 2009 and future years.

**Property tax supported capital for park board (in millions)**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Parkway Street Light Replacement	\$0.20	\$0.15	\$0.15	\$0.15	\$0.15
Parkway Paving	\$0.50	\$0.50	\$0.50	\$0.60	\$0.50
<u>Park Board Capital Requests</u>	<u>\$1.61</u>	<u>\$1.64</u>	<u>\$1.85</u>	<u>\$1.90</u>	<u>\$1.50</u>
Total Park Board Improvements	\$2.31	\$2.29	\$2.50	\$2.65	\$2.15

**Property Tax Supported – Miscellaneous Projects:** The 2008 budget includes \$4.4 million in property tax supported funding. Miscellaneous projects include public art, technology related improvements and physical building, office space and security improvements for Police, Fire and other City buildings. This category has grown considerably since 2003 and is impacting the City’s capacity to maintain and improve the transportation network.

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Net Debt Bond funding for Miscellaneous category	\$4.40	\$5.46	\$2.52	\$3.24	\$2.61

**Utility fee supported capital:** The 2008-2012 budgets include funding for additional water and sewer related infrastructure expenditures. The rate of capital spending on water and sewer capital improvements is being managed to allow for increases similar to last year’s planned increases for all funds. For 2008, the increases are identical to last year’s plan and reflect higher than inflationary increases for stormwater and sanitary sewer rates due to increased capital expenditures required in response to Metropolitan Council demands for less “clean” water in the sanitary system (also known as infiltration and inflow). The water and

sewer five-year utility rate schedule approved as part of this budget reflect this planned investment.

***Relationship between the capital and operating budgets:*** As part of each capital budget request, departments and independent boards are required to identify whether the capital request will result in an increase or decrease in annual operating costs. The CLIC ranking process provides for adding or subtracting up to 25 points out of 300 for operating cost implications. Proposals indicating an increase in operating costs without a clear definition of how the costs will be funded stand to lose points and those that reduce annual operating costs or have a responsible strategy to pay the increased costs may receive positive points in the project rating process.

## ➤ **Funding for Pension Liabilities**

### ***Minneapolis Employee's Retirement Fund (MERF), a closed fund:***

The City issued \$61 million in general obligation pension bonds from 2002-03 to cover part of the cost of MERF retirements. In 2007, the City successfully pursued legislation related to the MERF "liquidity trigger" which provided relief from the City prepaying the state's obligations to this fund and eliminated the need for the issuance of new MERF bonds in 2007 and 2008. Due to this legislation, the projected 2007 City obligation to MERF, previously anticipated to be approximately \$33.5 million, was reduced to \$9.9 million. This was financed through the property tax levy (\$2.4 million) and cash (\$7.5 million).

The 2008 obligation to MERF is \$5.1 million, of which \$2.9 million is financed through the property tax levy and \$2.2 million financed through nontax funds. The 2008 budget also allocates funds necessary for the debt service on bonds issued from 2002-03. Debt service in 2008 is \$3.2 million, of which \$1.9 million is financed through tax funds and \$1.3 million in nontax funds.

### ***Minneapolis Police Relief Association (MPRA), a closed fund:***

Legislation passed during the 2005 legislative session extended the amount of time the City has to fully fund this plan's liabilities by ten years to 2020. The result was a lower upfront annual City contribution that increases over time and extends for a longer period. The City's 2008 contribution to MPRA from the tax levy is \$3.6 million. An additional \$2.8 million will be required for debt service on the \$53 million MPRA bonds that were issued from 2002-04 that would otherwise have fallen on the levy.

### ***Minneapolis Fire Relief Association (MFRA), a closed fund:***

In 2005, the City resumed contributions to the MFRA. The MFRA was previously 100 percent funded, which meant that the City did not need to make annual contributions. The stock market downturn in March of 2001 resulted in investment performance that reduced the funding level of the MFRA. The adoption of a new mortality table resulted in an increase in the unfunded liability and the City's annual contribution obligation. The City's 2008 contribution to MFRA is provided by a tax levy of \$3.4 million. The City will also pay an additional \$829,000 in 2008 to cover debt service payments on the \$4.7 million MFRA bonds issued in 2004.

**Teacher’s Retirement Association (TRA):**

The 2006 Legislative session combined the Minneapolis Teachers Retirement Fund Association (MTRA) with the State’s Teachers Retirement Association (TRA). As part of the legislation the City was required to redirect its annual \$2.25 million MTRA tax levy to TRA.

**Public Employees Retirement Association (PERA):**

The 2005 Legislative session increased annual employee and employer contribution levels starting January 1, 2006. For 2008 the employer’s level in the coordinated plan moves from 6.25% to 6.5%. The police and fire plans’ employer’s level moves from 11.7% to 12.9%. The estimated incremental cost to the City in 2008 is \$2 million, which is covered in the budgets of the departments where the employees work.

	2007	Minus Library	2007 Adjusted	2008 CSL	Change
<b>PERA</b>	\$11.2	\$ (600)	\$10.6	\$11.8	\$1.2
<b>PERA Police &amp; Fire</b>	\$9.6		\$9.6	\$10.5	\$0.9
<b>Total</b>	\$20.8	\$ (600)	\$20.2	\$22.3	<b>\$2.1</b>

**Funding for debt obligations for voter-approved library referendum (central library and community libraries):**

Starting in 2003, the market value based property tax levy to pay the debt service associated with the referendum-approved \$140 million of debt has been levied. As the debt issuance has taken place the levy amount has increased. For 2008, the levy amount remains at \$ 9.3 million. This levy will remain in place through 2032 and will stay with the City’s taxpayers after the integration of the libraries with the Hennepin County system.

**Enterprise Challenges**

In the course of the City’s annual business and strategic planning process, City departments review and document the most significant trends and challenges affecting their work. While some of these issues are specific to department business, several enterprise-wide themes emerge. A summary of enterprise challenges follows:

*Demographic Changes*

Diversity of City residents (minority and immigrant populations) is growing faster than any other city in Minnesota. Minority populations make up 29 percent of adults aged 18-64 years. Foreign-born residents have increased 2.5 times since 1990, posing language barrier challenges for all departments that touch the public directly. Nearly all departments note a need for improved focus on providing service to limited-English proficient residents. Minneapolis’ over-age-65 population is also increasing. An increase in our older population may pose additional health and accessibility challenges in the future.

*Technological Complexity and Increased Demand for Technological Solutions*

Departments note an increased technological savvy of customers, and as a result, increased demand of technological approaches to customer service. In order to provide competitive service to customers, technological needs have become more complex and demanding. This translates into additional costs for new equipment and in particular, increased maintenance

costs. Examples include the new Computer-Aided Dispatch system, which could require significant maintenance costs (18-20% of software license costs). Also, assistive voting technology enhancements will likely need to be maintained by the City, the full financial impact of which is not yet known. Other examples include increased use of cameras in law enforcement, and a drive toward enterprise-wide technologies for use in business process re-engineering.

#### *Regulatory Complexity/Unfunded Mandates*

Departments have noted increased complexity of protocols and regulations at many levels. Civil Rights notes increased complexity of investigation protocols. Regulatory Services cites state codes, protocols, and building standards that are placing additional strains on the workload of inspectors. The City Clerk notes additional election requirements as a result of the 2002 federal "Help America Vote Act." Additionally, public safety departments face legislative-directed or nationally developed standards, training, or operating procedures. Departments indicate a need for increased and improved employee training, possibly placing short-term strain on productivity, to address these complexities.

#### *Reliance on Tenuous Inter-Governmental Funding*

Reliance on tenuous funding from state and federal entities for some important City programs complicates the management and planning for these programs, and for the outcomes they hope to achieve. Federal support for Community Development Block Grant and Empowerment Zone funding was threatened this past year, placing programs that rely on this funding in jeopardy. Local Law Enforcement Block Grant funding, used in part to fund positions in the City Attorney's office, is unpredictable. Local Government Aid from the state has been unpredictable with statewide reductions and year-to-year fluctuations. The uncertainty that surrounds these funds drains time and energy of City managers from administering programs to ensure the best outcomes possible.

Health programs have also faced state and federal cuts recently. Medicare eligibility cuts, State of Minnesota public health care cuts, and reduced funding in early childhood and youth development affects the ability of City departments to project the health of residents. Finally, Health and Family Services has noted that ideology, not science, have been more strongly influencing funding decisions for health programs.

#### *Homeland Security*

Ensuring adequate physical security, health security, electronic security (prevention of viruses, worms, and other system security threats), information backups, and emergency planning consumes resources of nearly every department. Departments continue to build and strengthen relationships with other governmental entities to maximize the effectiveness of security planning.

#### *City Workforce Trends*

Retirement rates are expected to remain at 1 to 2 percent for the next six years, but greatly accelerate after 2011 due to the expected "baby boom" generation reaching retirement age. As employees reach retirement age, the City loses institutional memory and highly skilled personnel.

#### *Stadiums*

Construction of several major stadiums - the Twins Ball Park, the University of Minnesota's football stadium and a possible new Viking stadium - has and will continue to increase the workload for the City. Such large development efforts require extensive planning and zoning,

appraisals, and more permit work due to demolition, new construction and redevelopment associated with the projects. The assessor has received numerous information requests in reference to the purchase price of the ball park land. Departments that will be also affected are regulatory services, community planning and economic development, public works and police. All have noted the challenge of the City entering one of its busiest construction phases in history.

#### *2008 Republican National Convention*

Hosting a national political convention demands extensive planning and preparations in areas of security, emergency preparedness, public works, marketing and communications. For the police department, increased need for equipment, training and flexibility with staffing are needed to provide an appropriate level of law enforcement. Additional temporary vendors will create additional food testing work for the public health lab. Public works can expect a dramatic workload increase in downtown sweeping, recycling and graffiti cleaning during the four-day convention. A separate cadre of 311 agents may be needed for delegate response. In addition, the convention center will be the delegate credentialing headquarters, with other activities taking place in the facility.

#### *Aging Infrastructure*

The collapse of the 35W bridge in August 2007 highlighted the City's aging infrastructure. There are not adequate resources available for maintenance or replacement at most cost-effective frequencies. Public works has begun to tell this story through pavement condition index reporting about the City's roads, bridges and other infrastructure. The fire department has noted a funding shortage for equipment update in the next five to ten years as it reaches the end of the useful life cycle. The city hall and courthouse were in need of upgrading its mechanical and safety system. Similar concerns were also noted by the convention center.

#### *Other Trends*

The downtown real estate market continues to have an oversupply of office space available due to the weak commercial market from 2003-2004. Beyond regulation is the city's interest in sustainability. Toward the same goal, regulatory services is looking at a 100% green fleet, an effort that requires a realistic timeframe and substantial funding.

## **Major Changes in the 2008 Council adopted budget**

The 2008 adopted budget recommends the following major changes:

- **911/311** - The Mayor recommended \$300,000 in additional funding to add four 911 operators. The financial direction reduction of \$160,000 was not recommended by the Mayor. The Council approved the Mayor's recommendations.
- **Assessor** - The Mayor recommended \$75,000 to fund the department's reclassification study from early 2007. The Council approved this recommendation.
- **Attorney** - The Mayor accepted the department's proposal for rent savings (\$125,000) to meet the financial direction. (This choice relies upon the Attorney moving to rent free space by 2010.) The Mayor also moved the corrections billings into the department's budget, and accepts the savings that can be achieved by closer scrutiny of these bills for non-Minneapolis expenses. Additional funding for restorative justice (\$40,000) brings the department's total for this activity to \$75,000. The Council approved these changes.



- **BIS** – The Mayor recommended a reduction of \$500,000 to the department’s budget, to be achieved through position and non-personnel reallocation. The Council approved this change.
- **City clerk** - The Mayor funded the department’s request for additional elections resources at \$100,000. The budget includes a reduction of the clerk-operations budget of \$100,000. The Council eliminated \$50,000 of this reduction. The Council also directed the Clerk to return to the Ways and Means Committee in the first quarter with a report on charging back departments for records storage and disposal.
- **Civil rights** – The Mayor recommended a reduction of \$50,000 in the department’s budget, a reduction not anticipated in the 2008 financial direction. The Council approved this action.
- **Coordinator administration** – A reduction of \$100,000 was recommended in this area by the Mayor – an amount not included in the 2008 financial direction. Council approved this action. The Mayor’s budget included moving a position related to strategic partnerships from CPED to the Coordinator’s administrative budget. This move consists of \$150,000 and one position. Council approved this action.

Sustainability initiatives (\$230,000 total) were included in the Mayor’s budget, which the Council approved at the following levels:

- Ongoing program support - \$55,000
- Tree trust (one time funding) - \$75,000
- Community micro grants (one time funding) - \$100,000

- **Communications** – The Mayor recommended reducing the Minneapolis Telecommunications Network contract by \$100,000 on a one-time basis; and directed the funding to the Minneapolis Wireless Portals Project. The Council reinstated \$100,000 to the MTN contract. The Council funded the Wireless portals project at \$100,000 on a one-time basis from the self insurance fund, contingent upon finalization of the Metropolitan Airports Commission settlement and payment to the self insurance fund. The department will reduce its capital expenditures by \$25,000, a reduction not anticipated in the financial direction for 2008. Council approved this action.
- **Community planning and economic development** – The Mayor recommended a reduction of \$210,000 to the department’s budget, to be achieved through expense reallocation among CPED funds. This reduction increased by \$175,000 from the adopted 2008 financial direction. The Council approved this change.

The Mayor’s budget included moving a position related to strategic partnerships from CPED to the coordinator’s administrative budget. This move consists of \$150,000 and one position. The Council approved this change.

An incentive fund for City employees and Minneapolis Teachers to purchase foreclosed properties was recommended by the Mayor. The Council approved this change.

The Mayor moved \$343,000 in citizen participation funding to the Coordinator. The Council did not approve this change.

- **Convention center** – The Mayor recommended a one-time increase to the convention center's budget to fund the Republican National Convention (RNC) coordination of a community fest. The Council directed the City Coordinator to present a detailed proposal for the funds to the Ways & Means/Budget committee in early December; after this presentation the funding was maintained in the budget.

The Mayor also funded \$420,000 of increased energy costs, with the direction that the convention center uses a portion of the funds for energy efficiency improvements. The Council approved this change.

The 13<sup>th</sup> Avenue pedestrian improvements project was funded in the recommended budget. The Council approved this item.

- **Council** - The Mayor's budget represented the council as a separate department. The Council did not approve this change. The City Clerk/City Council budgets will be in the same accounting format as the 2007 budget.
- **Finance** – The Mayor accepted the \$200,000 reduction to the finance department, as included in the 2008 financial direction. The Council approved this reduction.
- **Fire** – The Mayor recommended an increase to the department's budget of \$300,000 for the standard of coverage. This change combined with other internal reallocations included in the department's budget allows for the addition of three positions to the department. Council approved this item.
- **Health and family support** – The Mayor added \$100,000 in one-time funding for domestic abuse efforts. The Council approved this one time funding.

The Mayor recommended the youth violence prevention steering committee to be funded at \$100,000, from community development block grant funding. The Mayor recommended \$150,000 in funding for the Youth are Here buses, a contract of this department. The Council redirected an additional \$75,000 from Youth are Here buses to youth violence prevention grants and directed the Health department to work of prioritizing refunding for these programs. The final Council budget includes total funding for the Youth are Here buses at \$75,000 and youth violence prevention at \$175,000.

A \$50,000 reduction is included in the department's budget, a reduction not included in the 2008 financial direction. The Mayor recommended \$15,000 in one-time funding for safe routes to school. The Council approved these recommendations.

- **Human resources** - The Mayor's recommendation left the human resources budget at the current service level – their growth was less than anticipated, so an additional reduction was not needed to reach the 2008 financial direction.
- **Intergovernmental Relations** – The Mayor's budget added \$150,000 for federal lobbying with an expanded focus on federal appropriations. Homeless outreach workers were funded in the budget at \$100,000 on a one-time basis. The Mayor added \$30,000 to enhance funding for the grants manager position. The Council approved these changes.

The Coordinator proposed transforming intergovernmental relations to government and community relations (GCR) through shifts within his own departments. As part of this

proposal, the Mayor moved \$343,000 in citizen participation funding from CPED. The Council did not approve these changes.

- **Library** - The Mayor's recommended budget included full funding of the City's funding plan for the integration of the City library system with Hennepin County. The general fund included the following resources:

Property taxes at projected 2008 level	\$13.8 million
Local Government Aid at 2007 level	\$ 6.8 million
Enhanced funding (scales back annually)	\$ 1.5 million
<hr/>	
Total	\$22.1 million

These City funds are in addition to the approximately \$1 million in revenue that the Library receives from other sources, such as consulting services, rental fees, and other state and federal resources.

Further, the Mayor's budget included \$500,000 million in capital projects funded from net debt resources, as included in the funding plan. Also, the City will continue to pay the library's share of pension debt service. The \$9.3 million referendum for the central and community libraries continues to be levied on City taxpayers only. The Council approved these recommendations.

- **Police** – The Mayor made current service level adjustments to the police department budget as follows:
  - ❑ Additional revenue related to state law which changed the split of fine revenue between the City and Hennepin County. The City will now receive 80% of the collections, instead of 60%. (\$1 million)
  - ❑ Removal of attrition savings assumption (\$2.5 million). Beginning in 2005, the department used this strategy to handle an ongoing reduction to the budget. (The need for this reduction resulted from the department's current service level budget outstripping City-wide assumptions.) The result of removing this assumption is that as normal attrition occurs, the department will be able to use these savings. In other words, the department will experience increased resource flexibility.

The Mayor recommended an additional \$800,000 in police overtime, \$500,000 from the sales tax fund, with the remainder from the general fund.

Taxi Inspections (\$150,000 for two positions) were moved from police to regulatory services.

The Council concurred with these recommendations.

- **Public works – transportation maintenance and repair** – The 2008 adopted financial direction included a reduction to the public works department of \$1 million. The department's growth in spending was less than expected – the current service level needed a reduction of only \$500,000. This reduction is achieved through reducing equipment hours in snow and ice control and related materials cost (\$300,000). Also, the department recommended an increase to lane obstruction and closure fees to more closely match experience (\$200,000). The Mayor accepted these recommendations. The Council approved these recommendations.

The Mayor included \$50,000 (one-time) and an additional position for special service district administration. The department will need to find an additional \$50,000 to fund the remainder of the position and will need to identify long-term funding. The Council approved this recommendation.

- **Public works – property services** - The Mayor recommended \$25,000 for the City's long-term renewable energy projects, to support the energy manager's work to identify ongoing sources for renewable energy in line with the City's sustainability goals. The Council approved this recommendation.
- **Public works – water** – The Mayor added \$50,000 for maintenance of public drinking fountains. The Council approved this recommendation.
- **Public works - solid waste and recycling** – The Mayor recommended \$150,000 in one-time general fund resources to supplement the existing graffiti program. The Council approved this recommendation.

The Mayor also recommended \$300,000 on a one-time basis for a pilot program for alternative disposal of organic waste. The Council approved this recommendation.

- **Regulatory services** – The Mayor's recommended budget included a \$400,000 reduction to the department's budget. An additional position (\$60,000) was added to support task force efforts on problem businesses.

Taxi Inspections (\$150,000 for two positions) were moved from police to regulatory services.

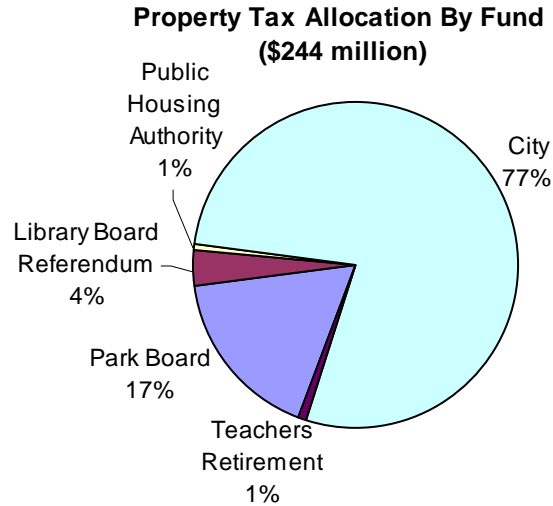
The Council concurred with these recommendations.

- **YCB** – The Youth Coordinating Board's contract was increased by \$150,000 by the Mayor to fund the Youth are Here buses (\$50,000 in one-time funding in the general fund and \$100,000 in community development block grant funding). The Council redirected \$75,000, (\$50,000 general fund, \$25,000 CDBG funding) to support youth violence prevention grants and directed the health department to prioritize refunding for these programs, leaving a total of \$75,000 for this program.

## Property Tax and Fee Changes

### ➤ Property tax revenue

The 2008 Council adopted budget includes an estimated net tax capacity rate of 57.454 percent; this rate is the combined rate for the City, board of estimate and taxation, park and recreation board, municipal building commission (MBC), and the City's special levies for the Minneapolis public housing authority (MPHA) and teachers retirement association (TRA). The library referendum is a market value based tax estimated at .02479 percent for 2008 and is not included in the net tax capacity rate. This estimated net tax capacity rate will levy an additional \$18.1 million in property taxes, an 8 percent increase over the 2007 adopted budget. The City's net tax capacity (after reductions for tax increment and fiscal disparities) is projected to increase by 9.5 percent for taxes payable 2008, from \$375 million to \$410 million.



In total, the property tax levy for the City, its independent boards and special levies for MPHA and TRA will increase by 8 percent from 2007 to 2008 or by \$18.1 million, based on the 2008 adopted budget. This increase is consistent with the City's adopted property tax policy.

Of the \$18.1 million increase in property tax revenue, \$16.3 million will be used by the City and \$1.8 million by the park board. The City will use its share to increase funding for internal service fund obligations (\$2.2 million), to increase public safety spending (\$4.7 million), pension obligations (\$2.1 million) and for other general fund changes (\$7.3 million). The City's share also includes \$13.8 million in property taxes for city libraries, which in 2009 and beyond is anticipated to be levied by Hennepin County.

The Park Board revenue increase of \$1.8 million is the net result of a 4 percent increase in adopted tax policy and \$0.2 million of additional funding for a capital infrastructure gap (for a total increase of 4.4%).

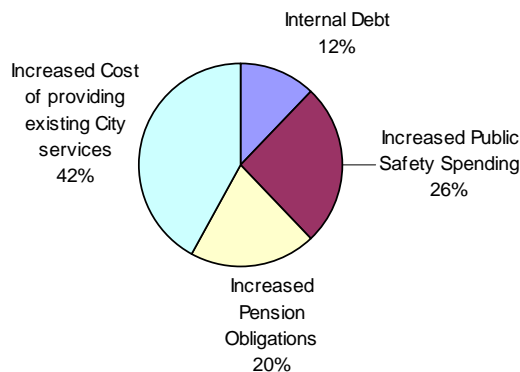
### Uses of new property tax revenue - \$18.1 million in 2008

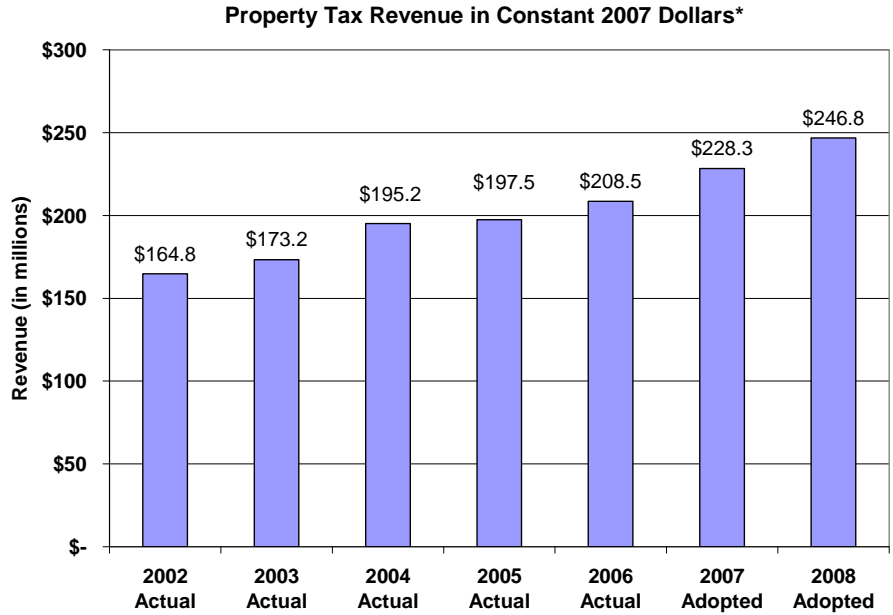
Internal Debt:  
**\$2.2 million**

Increased Public Safety Spending:  
**\$4.7 million**

Increased pension obligations:  
**\$3.6 million**

Increased cost to provide existing  
City services:  
**\$7.6 million**





\*This revenue chart shows the trend of City revenues adjusted for inflation using the Consumer Price Index (CPI).

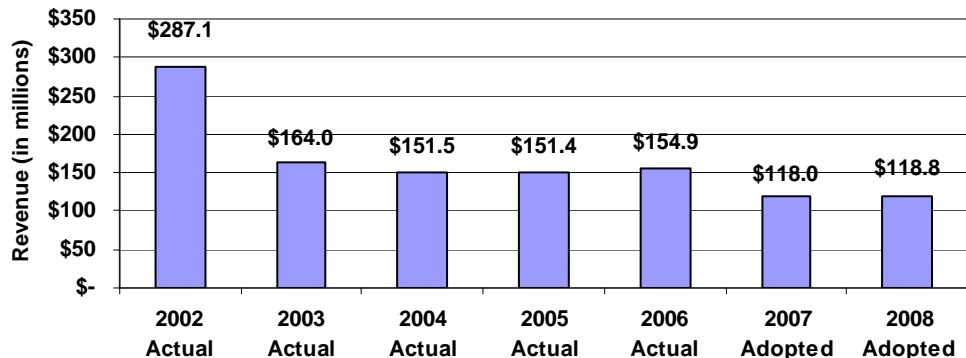
➤ **State Aid**

The State Legislature decreased the City's LGA allocation for 2008 to \$82.2 million, a \$1.8 million reduction from last year.

	2007 LGA Distribution %	2007 LGA Distribution	2008 LGA Distribution %	2008 LGA Distribution	Percentage Change from 2007	Dollar Change from 2007
<b>General Fund</b>	79.79%	\$67,000,000	87.86%	\$72,300,000*	8%	\$5,300,000
<b>Park</b>	11.82%	9,900,000	11.82%	9,700,000	-2%	(200,000)
<b>MBC</b>	0.33%	270,000	0.33%	250,000	-7%	(20,000)
<b>Library</b>	8.08%	6,800,000	-	-	-	-
	<b>0.33%</b>	<b>\$ 83,980,000</b>	<b>100%</b>	<b>\$ 82,200,000</b>	<b>-2%</b>	<b>\$ (1,780,000)</b>

\*This amount reflects the result of the library consolidation with Hennepin County. The portion of City LGA that would have been allocated to Minneapolis Libraries (8.08% or \$6,590,000) now is allocated to the City's General Fund and used to partially fund the City's 2008 operating contribution to Hennepin County of \$22.1 million.

**State Government Revenue in Constant 2007 dollars\***



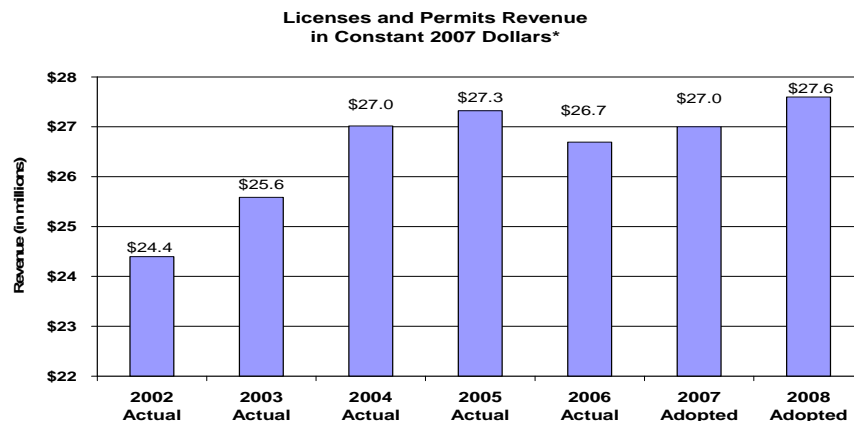
\*This revenue chart shows the trend of City revenues adjusted for inflation using the Consumer Price Index (CPI).

**Stormwater, Sanitary Sewer and Water Utility Fees:** The 2008 Council adopted budget includes an increase in utility rates of \$0.08 per 100 cubic feet for water, \$0.15 per 100 cubic feet for sanitary sewer, and \$0.49 per equivalent stormwater unit for stormwater services. These increases are necessary to fund investments for the City's sanitary sewer and stormwater management services and water treatment and distribution systems. This represents a 3% increase for water fees, a 6.5% increase for sanitary sewer services and a 5% increase for stormwater. The average monthly charge per residential dwelling is \$22.00 (based on average usage of 800 cubic feet) for water, \$14.70 (based on average usage of 600 cubic feet) for sewer, and \$10.26 for stormwater.

**Combined utility bill  
Monthly and annual cost for average consumer**

	2007	2008 Monthly Average	2008 Annual Average	2008 monthly dollar change	2008 % change
<b>Sanitary Sewer</b>	\$13.80	\$14.67	\$176	\$0.87	6.28%
<b>Storm Water</b>	\$9.77	\$10.25	\$123	\$0.48	4.91%
<b>Water</b>	\$21.36	\$22.00	\$264	\$0.64	3.00%
<b>Solid Waste/Recycling</b>	\$23.00	\$23.00	\$276	\$0.00	0.00%
<b>Total</b>	\$67.93	\$69.92	\$839	\$1.99	2.92%

- **Solid waste and recycling fee:** The 2008 Mayor's recommended budget increased the solid waste and recycling fee by \$0.75 to \$23.75, the average monthly charge per dwelling. Due to better revenue performance than expected in the fund, the Council did not approve this change.
- **Franchise fees:** The 2008 adopted budget anticipates the total franchise fee revenue to remain at the 2007 level of \$27.1 million.
- **Community development block grant:** The 2008 CDBG budget anticipates no reduction in funding from the U.S. Department of Housing and Urban Development.
- **Other fee changes:** The licenses and permit fee revenue is expected to increase from \$27 million to approximately \$27.6 million in 2008 due to increases in the rates charged for some of the licenses and permits. The 2008 Council adopted budget is structured so as to prevent the property taxpayers from having to subsidize fee-based services.

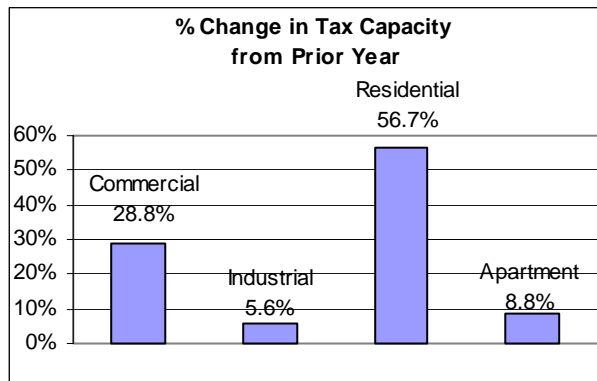


\*This revenue chart shows the trend of City revenues adjusted for inflation using the Consumer Price Index (CPI).

## Property Market Values and Tax Base Highlights

Following is a chart from the City Assessor's Office with estimated market values and corresponding tax capacity by property group.

Group	2007 Estimated Market		Tax Capacity			
	Value	% Total	% Ch.	Value	% Total	% Ch.
Commercial	\$6,877,117,100	18.0%	12.0%	\$134,960,123	28.8%	12.2%
Industrial	1,345,013,600	3.5%	3.0%	26,411,202	5.6%	3.1%
Residential	26,563,306,400	69.4%	2.6%	265,635,897	56.7%	9.9%
Apartment	3,451,911,600	9.0%	3.3%	41,466,508	8.8%	3.4%
Other	24,967,000	0.1%	8.7%	374,509	0.1%	8.7%
<b>Total</b>	<b>\$38,262,315,700</b>	<b>100%</b>	<b>4.3%</b>	<b>\$468,848,239</b>	<b>100%</b>	<b>9.6%</b>



The market value and tax capacity data shown above does not include personal property, which is estimated to have a market value of approximately \$391.8 million and a corresponding tax capacity of \$7.4 million for taxes payable 2008. With personal property included, gross tax capacity is estimated to increase from the prior year by approximately 9.3 percent.

The following table provides the estimated changes in tax increment financing, fiscal disparities contribution, and fiscal disparities distribution for taxes payable 2008:

For Taxes Payable in 2008	
Real Estate Tax Capacity	\$ 391,881,100
Personal Propety Tax Capacity	\$7,437,868
<b>Gross Tax Capacity</b>	<b>\$476,286,107</b>
- Less Increment Financing	(\$70,371,110)
- Less Fiscal Disparities Contribution	(\$45,264,934)
+ Plus Fiscal Disparities Distribution	\$50,007,587
<b>Net Tax Capacity</b>	<b>\$410,657,650</b>

**NOTE:** Adjustments were made to these numbers to estimate conditions in 2008, based on historical experience.

## Property Values and Tax Trends

The 2001 tax bill enacted by the state legislature, made comprehensive changes to the property tax laws. Under Minnesota's state property tax system, if the State reduces the classification rate for one property type through changes in the classification system, the taxes are redistributed throughout the property types. The same principle applies for market value referendums. Different property classifications result in a different tax burden as a result of the classification rates of the State's property tax classification system. Property taxes are a function of the market value taken times the classification rate times the tax rate. The 2001 legislature made changes to

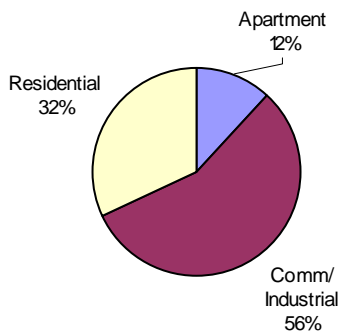


the property tax classification rates that reduced the rates for commercial/industrial property, apartments and high valued homes which resulted in a redistribution of the burden to lower and mid-value residential properties.

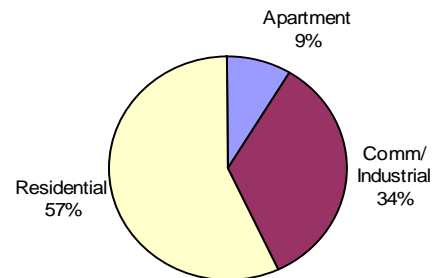
In 2001, the State Legislature enacted a statewide property tax on commercial, industrial and seasonal-residential recreational properties. The State of Minnesota now receives approximately 26% of the property taxes paid on those property types. Until the 2001 property tax reform, property taxes were collected and distributed exclusively at the local level.

Minneapolis has historically had a strong commercial and industrial tax base. For taxes payable in 1997, Minneapolis commercial and industrial property paid 56 percent of the total taxes for the City with the central business district alone paying almost 40 percent; for taxes payable 2008 this declined to 34 percent of the City total with the central business district paying approximately 24 percent. Corresponding percentages for residential property (defined as 1-3 dwelling units) show that this class paid 32 percent of the City's taxes in 1997; it is estimated that this percentage will be 57 percent for payable 2008. This represents a complete reversal in the share of the City's tax burden between the two property types.

**Tax Capacity – Taxes Payable 1997**  
(\$330 million)



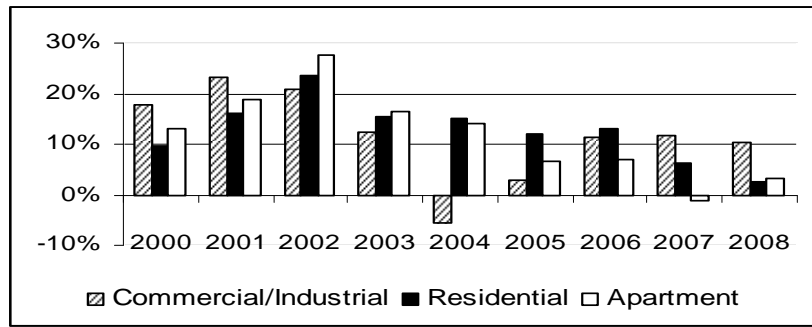
**Tax Capacity – Taxes Payable 2008**  
(\$469 million)



The changes in distribution of tax base are a function of both market conditions and changing class rates. The table on the next page shows the growth in the market value by the three main property type classifications from payable 2000 to 2008:

Payable	Change in Market Value		
	Commercial/Industrial	Residential	Apartment
2000	17.70%	9.50%	13.00%
2001	23.10%	16.00%	18.70%
2002	20.80%	23.40%	27.50%
2003	12.50%	15.40%	16.40%
2004	-5.50%	15.10%	14.10%
2005	3.00%	12.20%	6.50%
2006	11.40%	12.90%	6.80%
2007	11.80%	6.40%	-1.20%
2008	10.41%	2.63%	3.31%

### Change in Market Value



Increases in residential taxes were buffered because of the enactment of the limited market value (LMV) law. This law limited the percentage increases in taxes on residential property by establishing a lower (i.e. limited) market value to which the tax rate was applied instead of the higher actual market value of the property. Originally, the 2001 legislature initiated a phase-out of the limited market value program over a six-year period, with the last year of the program occurring in 2008. More recently, the 2005 legislature extended the phase-out of the LMV program two additional years to 2009. This two year extension resulted in a more gradual recapture schedule of the LMV program. The final two years of the LMV program mirror the original phase-out schedule approved by the 2001 legislature.

Minneapolis had a difference of over \$2.31 billion dollars between total residential market value and limited market value in 2006; this is down 75% from \$4.04 billion in 2005. We anticipate the limited market value for 2007 to be approximately \$0.78 billion.

As the limited market value continues to phase out, even if the real estate market remains flat, this will cause a shift in tax burden to residential property. Based on Minneapolis residential sales for year-end 2006 and the first half of 2007, reports from local professional real estate associations, the trend in residential values is mixed. While some properties in high demand neighborhoods continue to be stable or see slight increases in value, much of the Minneapolis residential market is cooling-off compared to previous years. The inventory of homes for-sale is up and the marketing time on average is longer than in recent history. The rates of foreclosures are at their highest level due in part to sub-prime lending practices and increasing interest rates. Recently, the Federal Reserve has reduced the prime lending rate to facilitate the recovery of the housing market many areas across the country, including Minneapolis.

The central business district (CBD) in 2007 is maintaining its strong growth. Although vacancy rates have not dropped to the level where development is imminent, investors continue to place their faith and pocket book in the CBD. Record sale prices were recorded for buildings downtown. Although reports show positive absorption of over one million square feet in the entire Metro office market, developers are still slow to build new speculative office buildings in the CBD. Some real estate professionals believe the increases in construction costs and the absence of a speculative new office building in the immediate future will put pressure on rents to increase.

In 2007, the suburban office market is seeing new speculative Class A buildings. Although the suburban area has recovered first from an over-supply of office space, the CBD continues to hold its own based on the amenities it provides. The CBD is encouraging employees that work downtown to also live downtown in one of the new condominiums to enjoy the entertainment in the warehouse district, the theater district, and at the Target Center or Metrodome.

The overall growth in commercial and industrial real estate has been healthy in 2007. Certain

sectors have shown greater growth, but overall there has been a slow steady growth in commercial and industrial real estate.

**2008 Council Adopted Budget  
Property Tax Levy**

	<b>2007 Adopted Levies</b>	<b>2008 Adopted Levy</b>	<b>% Chg from 2007</b>	<b>\$ Chg from 2007</b>
<b>Total by Major Funds:</b>				
General Levies	\$194,545,990	\$212,898,497	9.4%	\$18,352,507
Special Levies	31,443,653	31,170,319	-0.9%	(273,334)
Grand Total	\$225,989,643	\$244,068,816	8.0%	\$18,079,173
<b>Total by Entity:</b>				
City*	\$159,840,041	\$189,475,476	18.5%	\$29,635,435
Park Board	40,005,789	41,778,021	4.4%	1,772,232
Library Board**	13,377,160	-	-	-
<i>Library Board Referendum</i>	9,300,000	9,300,000	0.0%	-
Public Housing Authority	1,216,653	1,265,319	4.0%	48,666
Teachers Retirement	2,250,000	2,250,000	0.0%	-
Grand Total	\$225,989,643	\$244,068,816	8.0%	\$18,079,173

*\*Includes the municipal building commission , board of estimate and taxation, libraries and pension levies*

*\*\*After integration of library with Hennepin County, this obligation continues as part of the City's funding plan through 2032, when the last of the debt will be repaid on these projects.*

**2008 Adopted Budget  
Tax Rates and Levies**

\*Based on information available as of November 1, 2007

**NET TAX CAPACITY BASED (NTC) LEVIES**

	2006		2007		2008*	
	Tax Rate (%)	Total Tax Levy \$\$	Tax Rate (%)	Total Tax Levy \$\$	Tax Rate (%)	Total Tax Levy \$\$
<b>City Levies</b>						
General Fund <sup>1</sup>	33.882	\$114,661,106	33.543	\$126,180,059	37.730	\$155,082,373
	0.068	229,247	0.064	240,417	0.061	250,034
Building Commission	1.135	3,839,006	1.067	4,012,566	1.016	4,173,069
Permanent Improvement	0.561	1,897,240	0.431	1,619,000	0.394	1,619,000
Bond Redemption	5.847	19,784,607	4.965	18,677,000	4.466	18,355,000
Firefighter's Relief Association	0.410	1,385,000	0.821	3,086,000	0.831	3,415,000
Police Relief Association	0.655	2,215,000	0.964	3,625,000	0.886	3,641,000
Minneapolis Employees Retirement Fund	0.850	2,875,000	0.638	2,400,000	0.716	2,940,000
<b>Sub-Total</b>	<b>43.408</b>	<b>\$146,886,206</b>	<b>42.493</b>	<b>\$159,840,042</b>	<b>46.100</b>	<b>\$189,475,476</b>
Park and Recreation	11.248	38,064,605	10.635	40,005,789	10.165	41,778,021
Library Board <sup>2</sup>	3.777	12,779,000	3.557	\$13,377,160	0.000	\$0
<b>Sub-Total City Levies</b>	<b>58.433</b>	<b>\$197,729,811</b>	<b>56.685</b>	<b>\$213,222,991</b>	<b>56.265</b>	<b>\$231,253,497</b>
<b>City-Related Special Levies</b>						
Public Housing	0.345	1,169,859	0.322	1,216,653	0.307	1,265,319
Teachers' Retirement	0.659	2,250,000	0.593	2,250,000	0.542	2,250,000
Watershed Districts <sup>3</sup>	1.072	3,676,000	1.121	5,990,820	1.404	6,703,804
<b>Sub-Total City-Related Specials Levies</b>	<b>2.076</b>	<b>\$7,095,859</b>	<b>2.036</b>	<b>\$9,457,473</b>	<b>2.253</b>	<b>\$10,219,123</b>
<b>Other Special Levies</b>						
Hennepin County	36.433	\$124,030,325	34.797	134,463,075	34.646	142,588,236
Minneapolis Public Schools	25.628	122,127,506	24.225	128,524,601	21.944	129,465,663
Other Special Taxing Districts <sup>4</sup>	4.168	13,930,947	4.242	15,374,768	4.264	16,742,474
<b>Sub-Total Other Specials Levies</b>	<b>66.229</b>	<b>\$260,088,778</b>	<b>63.264</b>	<b>\$278,362,444</b>	<b>60.854</b>	<b>\$288,796,373</b>
<b>TOTAL NTC BASED LEVIES</b>	<b>126.738</b>	<b>\$464,914,448</b>	<b>121.985</b>	<b>\$501,042,908</b>	<b>119.372</b>	<b>\$530,268,993</b>

**REFERENDUM MARKET VALUE BASED (RMV) LEVIES**

	2006		2007		2008*	
	Tax Rate (%)	Total Tax Levy \$\$	Tax Rate (%)	Total Tax Levy \$\$	Tax Rate (%)	Total Tax Levy \$\$
Minneapolis Public Library Referendum	0.02651%	\$8,100,000	0.02688%	\$9,300,000	0.02464%	\$9,300,000
Minneapolis Public Schools Referendum	0.09911%	30,284,000	0.09311%	36,690,461	0.08749%	33,030,968
Solid Waste Fee <sup>5</sup>	0.01585%	4,859,000	0.01571%	5,497,000	0.01583%	5,992,312
	0.14147%	\$43,243,000	0.13570%	\$51,487,461	0.12796%	\$48,323,280
<b>TOTAL RMV BASED LEVIES</b>	<b>0.14147%</b>	<b>\$43,243,000</b>	<b>0.13570%</b>	<b>\$51,487,461</b>	<b>0.12796%</b>	<b>\$48,323,280</b>
<b>TOTAL ALL LEVIES</b>		<b>\$508,157,448</b>		<b>\$552,530,369</b>		<b>\$578,592,273</b>

**Notes:**

<sup>1</sup> This amount includes the Economic Development/Tax Abatement Levy.

<sup>2</sup> Included as within the General Fund Levy is \$ 13,912,246 for Library operations. The Library Board referendum levy is listed under "Referendum Market Value Based Levies."

<sup>3</sup> The watershed Levy \$\$ are for watersheds 3 & 6 & 7 & 8, these watersheds slightly adjust the levy rates for the School & County applicable to these areas table shows for payable 2008 with the Tax Rates applicable to watershed #3

Water Shed #	# 0	# 3	# 6	# 7	# 8
School Rate	21.912	21.944	21.903	21.912	21.912
County Rate	34.623	34.646	34.616	34.623	34.623
Water Shed rate	0.000	1.404	2.030	1.094	0.264
<b>Total NTC Based rate</b>	<b>117.913</b>	<b>119.372</b>	<b>119.927</b>	<b>119.007</b>	<b>118.177</b>

<sup>4</sup> Other special taxing jurisdictions include: Metro Mosquito Control, Metropolitan Council, Metro Transit, Park Museum, & Hennepin County Regional Railroad Authority .

<sup>5</sup> The Solid Waste Fee amounts are the portions associated with Minneapolis only.

<sup>6</sup> The Tax Levy \$\$ are Certified Levy Amounts.

<sup>7</sup> The pay 2008 Tax rate applies to 73.0996% of the Commercial property's taxable value and the area wide rate of 115.782 applies to the remaining 26.9004% in addition to the State rate of 46.000%.

## Residential Property Tax and Utility Fees - Sample Bills

<b>Residential Property</b>				
<b>Home with Estimated Market Value \$145,500</b>				
	<b>2007</b>	<b>2008</b>	<b>% change</b>	<b>\$ change</b>
Assessed Market Value	\$145,500	\$145,500	0.0%	\$0
Taxable Value	\$145,500	\$145,500	0.0%	\$0
<b>City Property Taxes</b>				
Property Tax	\$724	\$715	-1.3%	-\$9
Referendum Tax	\$39	\$39	-0.1%	\$0
<i>Total City Property Taxes</i>	\$763	\$754	-1.2%	-\$9
<b>Utilities</b>				
Water	\$256	\$264	3.0%	\$8
Storm Water	\$117	\$123	4.9%	\$6
Sanitary Sewer	\$166	\$176	6.3%	\$10
Solid Waste/Recycling	\$276	\$285	3.3%	\$9
<i>Total Utilities</i>	\$815	\$848	4.0%	\$33
<b>Total Property Taxes and Utilities</b>	<b>\$1,558</b>	<b>\$1,602</b>	<b>2.8%</b>	<b>\$44</b>

<b>Residential Property</b>				
<b>Home with Estimated Market Value \$225,500</b>				
	<b>2007</b>	<b>2008</b>	<b>% change</b>	<b>\$ change</b>
Assessed Market Value	\$225,500	\$225,500	0.0%	\$0
Taxable Value	\$202,100	\$225,500	11.6%	\$23,400
<b>City Property Taxes</b>				
Property Tax	\$1,075	\$1,207	12.3%	\$132
Referendum Tax	\$54	\$56	3.0%	\$2
<i>Total City Property Taxes</i>	\$1,129	\$1,263	11.8%	\$134
<b>Utilities</b>				
Water	\$256	\$264	3.0%	\$8
Storm Water	\$117	\$123	4.9%	\$6
Sanitary Sewer	\$166	\$176	6.3%	\$10
Solid Waste/Recycling	\$276	\$285	3.3%	\$9
<i>Total Utilities</i>	\$815	\$848	4.0%	\$33
<b>Total Property Taxes and Utilities</b>	<b>\$1,944</b>	<b>\$2,111</b>	<b>8.6%</b>	<b>\$167</b>

<b>Residential Property</b>				
<b>Home with Estimated Market Value \$564,000</b>				
	<b>2007</b>	<b>2008</b>	<b>% change</b>	<b>\$ change</b>
Assessed Market Value	\$564,000	\$564,000	0.0%	\$0
Taxable Value	\$547,900	\$564,000	2.9%	\$16,100
<b>City Property Taxes</b>				
Property Tax	\$3,225	\$3,312	2.7%	\$87
Referendum Tax	\$147	\$152	2.9%	\$4
<i>Total City Property Taxes</i>	\$3,372	\$3,464	2.7%	\$91
<b>Water</b>				
Water	\$256	\$264	3.0%	\$8
Storm Water	\$117	\$123	4.9%	\$6
Sanitary Sewer	\$166	\$176	6.3%	\$10
Solid Waste/Recycling	\$276	\$285	3.3%	\$9
<i>Total Utilities</i>	\$815	\$848	4.0%	\$33
<b>Total Property Taxes and Utilities</b>	<b>\$4,187</b>	<b>\$4,312</b>	<b>3.0%</b>	<b>\$124</b>

<b>Residential Property</b>				
<b>Home with Estimated Market Value \$1,427,000</b>				
	<b>\$2,007</b>		<b>% change</b>	<b>\$ change</b>
Assessed Market Value	\$1,427,000	\$1,350,000	-5.4%	-\$77,000
Taxable Value*	\$1,151,000	\$1,346,600	17.0%	\$195,600
<b>City Property Taxes</b>				
Property Tax	\$7,567	\$8,998	18.9%	\$1,431
Referendum Tax	\$310	\$362	16.9%	\$52
<i>Total City Property Taxes</i>	\$7,877	\$9,360	18.8%	\$1,483
<b>Water</b>				
Water	\$256	\$264	3.0%	\$8
Storm Water	\$117	\$123	4.9%	\$6
Sanitary Sewer	\$166	\$176	6.3%	\$10
Solid Waste/Recycling	\$276	\$285	3.3%	\$9
<i>Total Utilities</i>	\$815	\$848	4.0%	\$33
<b>Total Property Taxes and Utilities</b>	<b>\$9,507</b>	<b>\$10,208</b>	<b>7.4%</b>	<b>\$701</b>

\*There was a qualifying improvement to this property since last year.

## Commercial/Industrial and Apartment Property Tax – Sample Bills

<b>Commercial/Industrial Property</b>				
<b>\$400,000 Valued C/I Property</b>				
	<b>2007</b>	<b>2008</b>	<b>% Chg</b>	<b>\$ Chg</b>
Taxable Value	\$400,000	\$400,000	0%	\$0
City Property Taxes				
City Property Tax	\$3,101	\$3,027	-2%	-\$74
Referendum Tax	\$108	\$99	-8%	-\$9
Total City Property Taxes	\$3,209	\$3,126	-3%	-\$83

<b>Commercial/Industrial Property</b>				
<b>\$10,000,000 Valued C/I Property</b>				
	<b>2007</b>	<b>2008</b>	<b>% Chg</b>	<b>\$ Chg</b>
Taxable Value	\$10,000,000	\$10,000,000	0%	\$0
City Property Taxes				
City Property Tax	\$85,205	\$83,174	-2%	-\$2,031
Referendum Tax	\$2,688	\$2,463	-8%	-\$225
Total City Property Taxes	\$87,893	\$85,637	-3%	-\$2,256

<b>Apartment Property</b>				
<b>\$459,000 Valued Apartment Building</b>				
	<b>2007</b>	<b>2008</b>	<b>% Chg</b>	<b>\$ Chg</b>
Taxable Value	\$459,000	\$503,500	10%	\$44,500
City Property Taxes				
City Property Tax	\$3,305	\$3,594	9%	\$289
Referendum Tax	\$123	\$125	1%	\$1
Total City Property Taxes	\$3,428	\$3,719	8%	\$291

<b>Apartment Property</b>				
<b>\$653,500 Valued Apartment Building</b>				
	<b>2007</b>	<b>2008</b>	<b>% Chg</b>	<b>\$ Chg</b>
Taxable Value	\$653,500	\$686,000	5%	\$32,500
City Property Taxes				
City Property Tax	\$4,705	\$4,897	4%	\$192
Referendum Tax	\$176	\$170	-3%	-\$6
Total City Property Taxes	\$4,881	\$5,067	4%	\$186

**City of Minneapolis  
FY 2008 Budget**

**Financial Policies**

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**City of Minneapolis  
FY 2008 Budget  
Financial Policies**

**Financial Management Policies**

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The City of Minneapolis' Financial Management Policies provide a framework for the fiscal management of the City. These policies cover the following areas:

- ◆ Operating Budgeting
- ◆ Revenue
- ◆ Reserve
- ◆ Debt Management
- ◆ Capital Budget
- ◆ Accounting
- ◆ Investment
- ◆ Development Finance (including Tax Increment)
- ◆ Public Participation
- ◆ Administrative
- ◆ Transfers

**OPERATING BUDGETING POLICIES**

The objective of the operating budget policies is to ensure adequate levels of essential City services at reasonable costs.

**Balanced Budget.** The operating budget for the City shall be balanced. For each fund, ongoing costs are not to exceed ongoing revenues plus available fund balances used in accordance with reserve policies.

**Self-supporting Enterprises.** All enterprise activities of the City shall be self-supporting to the greatest extent possible, including those activities contained within the Internal Service Funds.

**Service Levels.** Performance measurement and productivity indicators for services shall be integrated into the annual budgeting process. Changes in service levels shall be governed by the following:

**Budget Process.** The annual budget process is intended to weigh all competing requests for City resources within expected fiscal constraints. Requests for new programs made outside the annual budget process are discouraged. New initiatives will be financed by reallocating existing City resources to the services with the highest priorities.

**Personnel Expenses.** Additional personnel shall be requested only after service needs have been thoroughly documented or after it is substantiated that the new employees will result in increased revenue or enhanced operating efficiencies.

**Grant Funded Programs.** Programs financed with grant monies shall be budgeted in special revenue funds, and the service program shall be adjusted to reflect the level of available grant funding. Individual grant budgets are controlled in the financial system at the cost category level. In the event of reduced grant funding, City funding sources shall

be substituted only after all competing program priorities are considered during the annual budget process.

**Basis of Budgeting.** The basis of budgeting and accounting are the same, except as noted below. The budgets of all governmental and agency funds are created using the modified accrual basis. Revenues are budgeted if they are measurable and available as net current assets. Major revenues that are determined to be susceptible to accrual include property taxes, special assessments, grants-in-aid, intergovernmental revenues, rentals, franchise fees, and intra-City charges. Interest on investments, short-term notes and loans receivable are accrued; interest on special assessments receivable is not accrued or budgeted. Major revenues that are determined not to be susceptible to accrual because they are not available soon enough to pay liabilities of the current period or are not objectively measurable include delinquent property taxes and assessments, licenses, permits, fines and forfeitures. Delinquent property taxes are not budgeted, while the other categories are budgeted.

In the governmental and agency funds, expenditures are generally budgeted when the related fund liability is incurred, except for principal and interest on general long-term debt, which is recognized when due. Compensated absences, which include accumulated unpaid vacation, compensatory time and severance pay, are not payable from expendable available financial resources, except for available resources in the Self-Insurance Internal Service Fund for vested severance pay. Compensated absences are considered expenditures when paid to employees. Salary expenditures are budgeted based on full time equivalents (FTEs), regardless of the type of pay.

Proprietary funds use the accrual basis. Revenues are budgeted as they are anticipated to be earned. Unbilled utility service receivables are recorded at year-end. Utility Service revenue estimates are based on the number of users, without a factor for delinquencies. Compensated absences are considered expenses when they are incurred.

**Budgetary Controls.** The legal level of budgetary control is at the department level within a fund. The City Coordinator's Office, the Public Works Department and the City Clerk/Elections/City Council areas are considered to be legal levels of budgetary control within a fund even though budgetary data is presented at lower levels. Budgetary amendments at the department/fund level must be approved by the City Council. Appropriations lapse at year-end.

Purchase orders, contracts, and other commitments are recorded as encumbrances, which reserve appropriation authority. Encumbrances outstanding at year-end are reported as reservations of fund balance and do not represent generally accepted accounting principles (GAAP) expenditures.

**Five-Year Financial Direction.** City departments will prepare business plans with a five-year planning horizon which reflect the allocation of general City revenues and property tax revenue. This financial direction is based upon the City's adopted tax policy, which established an 8-percent maximum annual increase in the property tax levy. This direction also reflects the Council-adopted wage policy of a 2-percent annual increase. On July 20, 2007, Council rescinded the 2-percent wage policy and adopted a Compensation Philosophy with guiding principles to direct employee compensation.

**Compensation Philosophy:** In 2007, the City of Minneapolis developed and the City Council approved a compensation philosophy to help guide the city in attracting, retaining and motivating employees.

## REVENUE POLICIES

The objective of the revenue policies is to ensure that funding is derived from a fair, equitable, and adequate resource base, while minimizing tax differential burdens.

**Revenue Structure and Sources.** The City will maintain a stable and diverse revenue system to shelter programs and services from short-term fluctuations in any single revenue source. Services having a city-wide benefit shall be financed with revenue sources generated from a broad base, such as property taxes and state aids. Services where the customer determines the use shall be financed with user fees, charges and assessments related to the level of service provided.

**Tax Base Capacity.** In July 2002, the Mayor and City Council approved a resolution that set the maximum increase in the total property tax levy collected by the City, including independent boards and special levies, at no more than 8-percent from the previous year's amount effective in 2003. This resolution serves as a guideline for preparing tax revenue forecasts.

**User Fees.** The City shall implement user charges in lieu of general revenue sources for identified services where the costs are related to the level of service.

**Cost of Service.** The City shall establish user charges and fees at a level that reflects the service costs. Components of the user charges shall include operating and capital costs, as well as the direct and indirect costs of providing the service. Full cost charges shall be imposed unless it is determined that policy, legal or market factors require lower fees.

**Policy and Market Considerations.** The City shall consider policy objectives, market rates and charges levied by other public and private organizations for similar services when City fees and charges are established.

**Non-Resident Charges.** User fees and other appropriate charges shall be levied for City activities, services or facilities in which non-residents participate, whenever practical. Non-resident fees shall be set at market levels to minimize the tax burden on City residents.

**Enterprise Service Fees.** User charges for Enterprise Services such as water, sewer, stormwater, and solid waste collection, shall be set at rates sufficient to finance all direct and indirect operating, capital, reserve/working capital and debt service costs. Overhead expenses and general government services provided to the enterprise activities shall be included as indirect costs. Rates will be set such that these enterprise funds are never in a cash deficit during the year.

**Code Enforcement and License Fees.** These activities shall be funded through user charges that reflect the cost of the services provided, including direct and indirect expenses, to the extent legally allowable.

**Internal Service Fees.** When interdepartmental charges are used to finance internal service functions, the charges shall reflect full costs, including all direct and indirect expenses. Costs for services will be allocated to departments using a rate model.

**Administrative Fees.** Administrative fees shall be assessed on all non-General Fund supported capital projects. These fees allocate the proportionate share of general government services to those projects so that the General Fund is not required to subsidize infrastructure or economic development projects.

**Parking Fees.** Hourly, daily, and monthly contract rates for City-owned parking facilities shall be adjusted at least annually to reflect market prices of privately-owned parking facilities. Fee adjustments shall also consider downtown objectives, such as development incentives, space availability, business promotion, traffic control, and mass transit patronage.

**Fines.** Levels of fines shall be set according to legal guidelines, deterrent effect, administrative costs and revenue potential.

**Convention Center.** The Convention Center will develop a profit and loss statement for each event. The Center shall be managed so that operating costs are financed through user charges to the greatest extent possible within the overall mission of the Convention Center.

**Dedicated Revenues.** Except where required by law or generally accepted accounting principles (GAAP), no revenues shall be dedicated for specific purposes. All non-restricted revenues shall be deposited in the General Fund and appropriated through the annual budget process.

**Private Revenues.** All private money donated, contributed or lent to the City shall be subject to grant solicitation and acceptance procedures, and shall be deposited in the appropriate City fund and accounted for as public money through the City's budget process and accounting system.

**Special Assessments.** The City Council has the authority to levy special assessments for approximately 65 different types of projects. There are four main areas of assessments:

- *Public Works:* Most common types of assessments are for sidewalks, street improvements, water and sewer line repairs and Nicollet Mall. (Assessments for unpaid utilities are directed by the City's Finance Department.)
- *Inspections:* Most common types are for rubbish removal, trees, grass and brush cutting inspection fees for inoperable vehicles towed from private property, re-inspection fees, administrative citations, vacant building registration fee and inspections, and Police boarding.
- *Park Board:* Most common types of assessments are for tree removal and parkway and sidewalk reconstruction.
- *Minneapolis Public Housing Authority:* Assessments involve repairs for tenants (*i.e.*, sidewalk).

This policy covers City-administered special assessments only.

**Method of Payment (Public Improvement Assessments).** Owners of benefiting properties shall have the option of paying their assessment all at once or in installments as part of their annual real estate taxes. The City Council shall determine the number of

equal annual installments, not to exceed twenty, in which assessments may be paid. The City Council shall determine the interest rate to be paid annually on all unpaid installments; this rate shall not exceed the maximum rate of interest as provided for in statute (*MN Statutes* 2005, section 429.061, Subd. 2). The first installment shall be payable in the year following completion of the project and in the same manner as real estate taxes.

**Capital Improvements Fund.** The Capital Improvements Fund is a special revenue fund of the City, which shall contain the proceeds of any levy or bonds issued for public infrastructure projects. Any project costs that are not assessed, such as water mains, shall be paid from this fund. If the amount of money raised through special assessments is insufficient to pay the maximum amount specified for the project, the balance needed shall be taken from the Capital Improvements Fund. Offsetting revenue and City Council approval is required in order for the Capital Improvements Fund to cover insufficiencies.

**Uniform Assessment Rate.** The Uniform Assessment Rate is a standardized rate applied in street construction and street renovation projects. The current policy requires that assessments be part of the funding for all street paving construction/reconstruction projects for which the City is to bear any part of the cost, except for freeways. This rate shall be applied to the square footage per parcel in the project area to arrive at an assessment cost for each benefited property. The goal of the rate is to ensure an equitable distribution of costs between projects and to assess approximately 25% of project costs. The Uniform Assessment shall be calculated annually and submitted to the City Council's Transportation and Public Works Committee for approval. Separate rates must be established based on the type of project (construction or renovation), funding category (local or other) and benefited parcel category (non-residential or residential).

**Tax-Forfeited Properties.** A portion of nuisance abatement special assessments may be cancelled for tax-forfeited properties.

- *Tax-forfeited properties sold to the general public –*
  - The portion of a property's post-forfeiture special assessments, pending assessments and charges in excess of fair market value shall be cancelled if Hennepin County has not sold the property within 90 days of the property's first offering to the public; and
  - The City will waive its right to assess or reassess pre-forfeiture and post-forfeiture special assessments, pending assessments and charges related to nuisance abatement activities under Chapters 227 and 249, and similar provisions of the Minneapolis Code of Ordinances.
  
- *Tax-forfeited properties located in targeted neighborhoods and purchased by the City for redevelopment purposes –*
  - The portion of a property's post-forfeiture special assessments, pending assessments and charges in excess of fair market value shall be cancelled; and
  - The City will waive its right to assess or reassess pre-forfeiture and post-forfeiture special assessments, pending assessments and charges related to nuisance abatement activities under Chapters 227 and 249, and similar provisions of the Minneapolis Code of Ordinances.

## RESERVE POLICIES

The objective of the reserve policies is to provide adequate working capital for cash flow and contingency purposes, while maintaining reasonable tax rates.

**Cash Flow and Contingency.** The City shall maintain a minimum unallocated General Fund balance of 10 percent of the following year's revenue budget amount to be used for cash flow purposes, unanticipated expenditures of a non-recurring nature, or to meet unexpected increases in service delivery costs. Until such time that the aggregate internal service funds net asset position is positive, the City shall maintain a 15 percent fund balance in the General Fund. To the extent that unusual contingencies exist as a result of state or federal aid uncertainties, or other highly variable factors, a balance larger than this minimum amount may be maintained. These funds will be used to avoid cash flow interruptions, generate interest income, avoid the needs for short-term borrowing, and assist in maintaining a triple-A bond rating.

In the event a balance larger than the "base" amount exists as a result of state or federal aid, salary settlements, or other unknowns provided for in the budget, the City shall decide whether to transfer cash to the Internal Service Funds of the City to help reduce the negative cash balances in these funds. When financial stability is returned to the Internal Service Funds of the City, the City shall reevaluate the Cash Flow and Contingency policy statement. Specifically, future changes shall address the level of balance that may be maintained above the minimum "base."

[Internal Service Fund commitment adopted in December 2000, reaffirmed in 2006]

Appropriate operating contingency reserves shall be maintained in enterprise funds to provide for business interruption costs and other unanticipated expenditures of a non-recurring nature. Appropriate capital fund reserves shall also be maintained for emergency improvements relating to new regulations, or emergency needs for capital repair or replacement.

For all other funds, appropriate balances shall be maintained reflecting the nature of the accounts, such as:

**Special Assessment Funds.** The appropriate balance shall be the amount needed for revolving fund cash flow purposes.

**Enterprise Funds.** The appropriate balance shall be maintained to ensure adequate maintenance reserves, cash flow balancing requirements and legal restrictions. Where cost-effective access to capital markets is available and debt financing is regularly used, replacement balances shall not be maintained so current consumers are not required to pay for future facilities. The City shall maintain a minimum cash balance in its Enterprise Funds equal to approximately three months of operating expense.

**Use of Fund Balances.** Available fund balances shall not be used for ongoing operating expenditures, unless a determination has been made that available balances are in excess of required guidelines and that plans have been established to address any future operating budget shortfalls. Emphasis shall be placed on one-time uses that achieve future operating cost reductions. Fund Balance is the cumulative years' excess or deficit of all revenues and expense. In the case of proprietary funds, this is termed unrestricted net assets. For the purposes of the budget document, revenue and expense activity includes bond proceeds and debt service.

### ***Annual Review***

An annual review of cash flow requirements and appropriate fund balances shall be undertaken to determine whether modifications are appropriate for the reserve policy.

## **DEBT MANAGEMENT POLICIES**

***Objective.*** The objective of the debt management policies is to provide a framework for managing the City's Capital financing and economic development activities in a way that preserves the public trust and balances costs to current and future taxpayers without endangering essential City services.

***Authority and Oversight.*** Management responsibility for the City's debt program is delegated to the Chief Financial Officer. The Debt Management Committee advises the CFO on the use of debt financing and debt management activities. The Debt Management Committee meets periodically at the call of the Chief Financial Officer and is comprised of the following persons:

- Chief Financial Officer
- City Attorney
- Director of Management and Budget
- Director of Capital & Debt Management
- Executive Secretary, Board of Estimate & Taxation
- Director, Development Finance or designee
- Independent Bond Counsel as needed
- Independent Financial Advisor as needed

### ***Guiding Principles for City of Minneapolis Debt Issuance.***

***Method of Sale.*** The three primary methods of selling bonds include competitive sale, negotiated sale and private placement. The City uses the competitive sale method for its general obligation bond sales unless factors such as structure, size or market conditions compel the use of a negotiated sale. The City may use the negotiated sale method on economic development related projects when the characteristics of the transaction require a more specific marketing plan and/or the issue lacks an investment grade rating due to complex security provisions or other factors.

***Selection of Independent Advisors.*** The City uses competitive processes to select all service providers involved in the bond issuance process.

***Short-term Debt/Use of Derivatives.*** The City limits issuance of short-term debt for cash flow purposes, generally using cash reserves and investment practices to ensure adequate liquidity exists to pay for expenditures during the year. Derivative-based financing arrangements shall only be used after careful evaluation by knowledgeable staff regarding the benefits of the instruments as well as all of the associated risks including counterparty credit, market, settlement and operating risk.

***Variable Rate Debt.*** The City uses variable rate debt to provide debt structuring flexibility and potential interest savings to the total debt portfolio. Generally, the City maintains no more than 25% of its total debt obligations in variable rate mode. It also manages no more than 25% of the debt in variable rate mode within the major business functions that issue debt such as the Stormwater, Sanitary Sewer, Water and Parking funds or the Convention Center.

**Conduit Debt Financings.** The City has an active program of conduit business financings. Development proposals are reviewed to determine if they meet program objectives as determined by City Council financing guidelines and whether the proposal is financially feasible. Items reviewed during due diligence reviews include narrative on the company and owners, past three years of financial statements, personal financial statements, tenant and lease data, market feasibility studies, business plans, project pro formas, appraisals, plans and specifications, environmental reviews, insurance covenants, etc. Additionally, the project will be evaluated for consistency with other city measures related to land use, job creation and compliance with affirmative action, civil rights, job linkage and other equal employment opportunity requirements.

### **Bond Specifics.**

**General Obligation Bonds, Property Tax Supported.** The City uses general obligation, property tax supported bonding to finance only those capital improvements and long-term assets that have been determined to be essential to the maintenance or development of the City.

**General Obligation Revenue Bonds.** The City issues general obligation revenue bonds to finance assets associated with its primary enterprise businesses including storm water and sanitary sewers, waterworks and parking ramps. Financial feasibility of capital projects is reviewed each year, including a review of the cash basis pro formas for these funds. Five-year business plans detailing projected operating costs and prior debt obligations are reviewed as well as revenue performance and rate setting analysis to ensure that adequate bond coverage ratios are achieved.

**Tax Increment Bonds.** The City uses tax increment bonds only where projects can be shown to be self-liquidating from tax increments arising in sufficient amounts, or where secured guarantees are provided for potential shortfalls, and with appropriate timing to avoid, to the maximum extent possible, the use of city-wide property tax revenues and where maximum allowable guarantees are obtained. The City will not issue general obligation tax increment bonds except when all net bond proceeds are used to directly pay public costs or refinance debt that was previously issued to pay for such costs, and the taxable development that will generate the tax increment is either fully constructed or is underway and subject to the terms and conditions of a development agreement with the City. Alternatives, such as “pay as you go” financing and reimbursing front-end public redevelopment costs with tax increment revenues, are preferable to bond financing and are to be considered and used when appropriate.

**Special Obligation Revenue Bonds.** Special obligation revenue bonds, those bonds for which the City incurs no financial or moral obligation, are issued only if the associated development projects can be shown to be financially feasible and contributing substantially to the welfare and/or economic development of the City and its inhabitants.

**Bond Term.** The City shall issue bonds with terms no longer than the economic useful life of the project. For self-supporting bonds, maturities and associated debt service shall not exceed projected revenue streams.

**Feasibility.** The City shall obtain secured guarantees for self-supporting and tax increment supported bonds to the extent possible. The City shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds.



## CAPITAL BUDGET POLICIES

The objective of the capital budget policies is to ensure maintenance of the Minneapolis public infrastructure in the most cost-efficient manner.

**Capital Improvement Program.** The City prepares and adopts a five-year Capital Improvement Program (CIP) that details each capital project, the estimated cost and funding sources. An adopted point rating system is used to rank and prioritize recommended projects.

**Operating Budget Impacts.** Operating expenditures/savings of each capital request are included in the cost of implementing the CIP and reflect estimates of all personnel expenses and other operating costs attributable to the capital outlays. Departments receiving capital funds must account for the increased operating costs resulting from capital projects.

**Repair and Replacement.** The City strives to maintain its physical assets at a level that protects the City's capital investments and minimizes future maintenance and replacement costs. Where possible, the capital budget shall provide for the adequate maintenance, repair and replacement of the capital plant and equipment from current revenues.

## ACCOUNTING POLICIES

The objective of the accounting policies is to ensure that all financial transactions of the City of Minneapolis and its boards, commissions, and agencies conform to the City Charter, Minnesota statutes, grant requirements, the principles of sound financial management and generally accepted accounting principles.

**Accounting Standards.** The City shall establish and maintain accounting systems according to the generally accepted accounting principles (GAAP), which are set by the Governmental Accounting Standards Board (GASB) and the Financial Accounting Standards Board (FASB). The central system shall be used for financial transactions of all City departments, boards, and independent agencies.

**Disclosure and Monitoring.** Full disclosure is provided in all financial statements and bond representations. Financial systems are maintained to monitor expenditures and revenues on a daily, monthly, and year-end basis. A Comprehensive Annual Financial Report (CAFR) is published by the City at year's end.

## INVESTMENT POLICIES

The objective of the investment policies is to ensure that revenues received by the City of Minneapolis are promptly recorded and deposited in designated depositories. If not immediately required for the payment of obligations, revenues shall be placed in authorized investments. Funds shall be deposited only in the types of investment instruments authorized by the City's Financial Management Policies, *Minnesota Statutes* 2005, Chapter 118A, or City Council resolutions. Investments by the City shall conform to the following investment principles:

**Safety.** Safety of principal is the City's foremost objective. Each investment transaction shall seek to first ensure that capital losses are avoided, whether from securities defaults or from erosion of market value.

**Liquidity.** The City's investments shall be structured to provide liquidity to meet its obligations in a timely manner without loss of principal.

**Yield.** The investment portfolio shall be designed to attain a market-average rate of return through budgetary and economic cycles, taking into account the City's investment risk constraints, cash flow characteristics, and safety of principal.

**Diversification.** The City shall diversify its investments to minimize the risk of loss resulting from over-concentration of assets in a specific maturity, a business sector (excluding U.S. Treasuries), a specific issuer or a specific class of securities.

**Maintaining the Public Trust.** The investment program shall be designed and managed with professionalism worthy of the public trust. The best investment vehicles for the City's objectives shall be sought through competitive processes. Investment officials shall avoid any transaction that might impair public confidence in the City of Minneapolis government.

**Use of Derivatives.** Derivative securities shall only be used after careful evaluation by knowledgeable staff regarding the benefits of the instruments as well as all of the associated risks including counterparty credit, market, settlement and operating risk. Internal controls shall be established to ensure adequate management for each type of derivative.

**Standard of Care.** The "prudent person" standard shall be applied in the context of managing the overall investment portfolio. Investment officers, acting in accordance with fiduciary standards and written procedures, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely manner and appropriate action is taken to control adverse developments.

**Internal Controls and Safekeeping.** The City Finance Officer shall establish a written system of internal controls. To protect against potential fraud and embezzlement, assets of the City of Minneapolis shall be secured through third party custody and other safekeeping procedures. The City shall authorize the custodian financial institution to utilize security lending to maximize return on investments. Bearer instruments shall be held only through third party institutions. Investment officials shall be bonded.

### **Reporting**

The City shall prepare a quarterly investment report describing the characteristics of the portfolio, including a summary of recent market conditions, investment performance and investment strategies. This report will be included with the quarterly financial report that is presented to the City Council and Mayor.

## **DEVELOPMENT FINANCE POLICIES**

The objective of development finance policies is to provide public assistance to community development efforts in a manner that balances costs against benefits. In addition to the City's Financial Management Policies, detailed guidelines have been adopted by the City to manage specific development resources and programs.

To the greatest extent possible, all development activities shall be self-supporting. Sufficient public and private resources shall be identified at the time a project is approved to ensure feasible completion and operation of the project. All development financing proposals shall be reviewed to ensure that the proposed finance plan is reasonable, balanced, and the best means by which to achieve City objectives, while adequately protecting city-wide financial interests.

## ***Tax Increment Policy.***

***Purpose of Policy.*** This Tax Increment Policy has been approved by the Minneapolis City Council for the following purposes:

- to guide staff in forming recommendations regarding the use of tax increment financing and negotiating contract terms with developers;
- to provide a framework within which the City Council and Mayor can evaluate and compare proposed uses of tax increment financing; and
- to inform the public of the City's position on the use of tax increment financing and the process through which decisions regarding the use of the tool are made.

This policy supersedes the Tax Increment Policy approved by the Minneapolis City Council on March 22, 2002 and revised on January 1, 2004, and earlier versions of said policy. This policy became effective on April 1, 2005.

***Development Objectives.*** The City uses tax increment financing to accomplish these major objectives:

- Expand the Minneapolis economy to create more living-wage jobs, with an emphasis on providing job opportunities for the unemployed and underemployed.
- Attract and expand new and existing services, developments and employers in order to position Minneapolis and the region to compete in the economy of the 21<sup>st</sup> century.
- Increase the city's property tax base and maintain its diversity. Clean contaminated land to provide sites for uses that achieve City redevelopment objectives.
- Provide an array of housing choices that meet the needs of current residents and attract new residents to the city, with an emphasis on providing affordable housing.
- Eliminate blighting influences throughout the city.
- Support neighborhood retail services, commercial corridors and employment hubs.
- Support redevelopment efforts that enhance and preserve unique urban features and amenities, including downtown, the riverfront and historic structures.

## ***General Guidelines in the Use of Tax Increment Financing.***

- The City of Minneapolis will comply with all requirements of the Minnesota Tax Increment Financing Act, as amended. The City will undertake a

rigorous analysis to ensure that the proposed project satisfies the “but for” test embodied within the Tax Increment Financing Act.

- The City of Minneapolis will use tax increment financing only when a clearly identified city development objective is served and only to the degree necessary to accomplish that development objective.
- Tax increment financing will only be used in cases where the City has the financial capacity to provide the needed public assistance, the City Council deems it fiscally prudent to provide such assistance and the developer can clearly demonstrate that the development will be able to meet its financial and public purpose commitments.
- The City of Minneapolis will recapture the public subsidy to the maximum extent feasible after allowing the developer a reasonable return.
- Alternatives, such as “pay as you go” financing and reimbursing front-end public redevelopment costs with tax increment revenues, are preferable to bond financing and are to be considered and used when appropriate. The City will not issue general obligation tax increment bonds except when all net bond proceeds are used to directly pay public costs or refinance debt that was previously issued to pay for such costs, and the taxable development that will generate the tax increment used to pay all or a portion of the debt service on the bonds is either fully constructed and assessed by the City Assessor or is underway and subject to the terms and conditions of a development agreement with the City.
- Only those public improvements and public redevelopment costs directly associated with or needed to service the proposed development plan or project should be financed through tax increment.
- The City will analyze each potential new tax increment financing district and recommend whether it should be included in or excluded from the fiscal disparity contribution. The impact of the fiscal disparity election on the City’s general tax base will be analyzed using the methodology prescribed by the Minnesota Department of Revenue and will be reported to the City Council in a manner understandable to the general public prior to approval of the proposed use of tax increment financing.
- As part of the annual budget process, the City will identify tax increment revenues deemed to be excess tax increment and will make related recommendations for decertification of parcels or districts and report on the total value of captured tax capacity expressed in both dollars and as a percentage of total tax capacity.

### ***Economic Analysis and Risk Assessment Process.***

- Proposed uses of tax increment financing will be subject to rigorous economic analysis and risk assessment. City finance department staff will be responsible for overseeing the analysis and assessment process. Consultants will be used to complete needed analysis and assessment as appropriate.

- The analysis and assessment of all proposed uses of tax increment financing will address the following questions as part of the standard format for reports to the City Council:
  - What is the public purpose of the financial assistance to the project?
  - Why is there a financial need for public investment and/or subsidy?
  - What is the total cost of the project?
  - What is the appropriate level of public participation?
  - What are the risks associated with the project?
  - What are the alternative plans for managing the risk?
  - How does the proposed project finance plan compare with previously approved comparable projects?
  - What is the project's impact on other publicly financed projects?
- The results of the economic analysis and risk assessment will be presented to the City Council at the time of the request for approval of the proposed use of tax increment financing. The report will identify any elements of the proposed project that are not in conformance with this Tax Increment Policy.
- Projects with an anticipated term of increment collection greater than 15 years or projects with tax increment principal in excess of \$10 million will be subject to a more extensive analysis, including appropriate market analysis and review by City finance department staff.

**Evaluation Criteria.** The following items will be taken into consideration in the evaluation of any development proposal requesting tax increment assistance.

- **Need For Public Assistance.** In all cases, it is required that the need for public assistance be demonstrated and documented by the developer to the satisfaction of the City Finance Department. All such documentation, including development budgets, cash flow projections, market studies and other financial and market information, must be submitted by the developer along with an application for public financial assistance. If the request is based on financial gap considerations, the developer will demonstrate the profitability and feasibility of the project (*i.e.* gross profit, cash flow before taxes, cash-on-cash return, IRR, etc.), both with and without public assistance.
- **Amount of Public Assistance versus Private Investment.** All development proposals should seek to maximize the amount of private investment per dollar of public assistance. Public assistance as a percentage of total development costs will be determined for each project (or discrete portion of a project receiving a subsidy) and compared to other development projects or subprojects of similar scope and magnitude whenever possible.
- **Term of Public Assistance.** The term of the public assistance shall be kept to a minimum. The proposed term of any public assistance shall be fully documented and explained to the City Council.
- **Development Benefits and Costs.** The direct and indirect benefits of the development proposal shall be determined and quantified to the degree

possible. Benefits shall include, but are not limited to, employment benefits (number of jobs retained or created, percentage of jobs held by City residents, wage and salary information, etc.), tax base benefits (estimated market value of new development, new property taxes generated, etc.), housing benefits (number of new rental or ownership units, number of affordable units, etc.), and other benefits relating to transportation, parking, blight remediation, environmental cleanup and historic preservation.

Costs of the development proposal to the City shall also be identified to the degree possible. Such costs shall include, but are not limited to, additional required infrastructure, required local contributions by the City, and the impact on the City's general fund of the fiscal disparity contribution election if tax increment financing is used. The timeframe used for these cost estimates must equal the timeframe of the project finance plan and separately identify any projected recapture of public subsidy.

- **Recapture of Public Subsidy.** It is the City's goal to recapture all, or a portion, of the public subsidy provided to the extent practical. Methods of recapture shall include, but are not limited to, long-term ground leases, subordinated loans, sale and/or refinancing provisions, and equity participation.

## **PUBLIC PARTICIPATION POLICIES**

The objective of the public participation policies is to enhance the City's ability to meet financial and policy challenges by promoting a well-informed community and by encouraging public input in the decision-making process.

**Financial and Performance Measurement Reports.** Information regarding the City budget, financial statements and performance measurement shall be available to citizens.

**Budget and Service Priorities.** Various methods shall be used to ensure public input into the budgeting process, such as informational hearings, surveys, resident-based review committees and community meetings.

## **ADMINISTRATIVE FINANCIAL POLICIES**

The following policies are ongoing and administrative in nature. In the past, these policies had been included annually as footnotes in the budget resolutions. This section is now included by reference in the resolutions. There are two sections – one for operating budget administrative policies, and another for capital and debt related administrative policies.

### **Section One - Operating Budget Policies**

#### ***Revenue Related***

**General Fund Rate Model.** The City will recover costs within the General Fund related to services it provides to non-General Fund departments. The allocation of those costs will be based on a fair and consistent methodology, applied enterprise-wide and developed and administered by the Finance Department.

**Work for Others and Grant Funding.** When tax and non-tax funds have appropriations based on income from Special Independent School District No. 1, government authorities, grants, donations or contracts, expenditures shall be limited to the amounts which can be supported by billings. Billings must be accompanied by an agreement with this granting authority. City officials should treat billings, grants and aids as revenues only to the extent they are collectible, or authoritatively assured.

### ***Pension Related***

**Authorizing the City Pension employer deductions.** The proper City Officials are directed to charge all funds under the City Council jurisdiction a percentage of covered payroll to reflect the costs to the Minneapolis Employees Retirement Fund (MERF), and to charge the appropriate bi-weekly amounts, as provided for in state law, for each member of the Minneapolis Police Relief Association (MPRA) and Minneapolis Fire Relief Association (MFRA).

**MERF unfunded liability.** These liability amounts are included in the departmental appropriations and will be billed to the affected departments. Reinsurance amounts will be paid to a self-insurance pool funded through premiums paid by departments and tracked by department.

### ***Department Related***

**Benefit Charge Authorization.** The proper City Officials are directed to charge all funds under the City Council jurisdiction for the employer's cost of employee health and welfare benefits.

**Overtime Limitation.** The policy approved by the Mayor and Council limits all departmental overtime to 5% of personnel budgets.

**Elected Official Budgets.** A year-end deficit will be allowed for each ward and the Mayor's office budget with the exception of the final year of term (but not for two consecutive years). The deficit will be paid by March 31 or the Council Member or Mayor's office budget for the current year will be reduced at mid-year. If there is savings in a ward or Mayor's budget, these savings can be reappropriated from one year to the next, but cannot be reappropriated the final year of the term.

**Fire Department Staffing Authorization.** The Fire Chief is authorized the discretion to maintain up to a daily staffing of 109 Fire Fighters, Fire Motor Operators and Fire Captains on fire suppression and emergency medical duty within the overall constraints of the Fire Department budget. The Fire Department shall be authorized to exceed its authorized strength for firefighters for training purposes provided that the average strength for the year is at or below the total authorized and the department does not exceed its legal spending authority.

**Police Department Staffing Authorization.** The Police Department shall be authorized to exceed its authorized strength sworn officers in order to achieve a higher strength in the summer months provided that the average monthly strength for the year is at or below the authorized strength and the department does not exceed its legal spending authority.

**MECC Staffing Authorization.** The Minneapolis Emergency Communications Center shall be authorized to exceed its authorized strength in order to achieve a higher strength in the

summer months provided that the average monthly strength for the year is at or below the authorized strength and the department does not exceed its legal spending authority.

**Inspections Staffing Authorization.** The Inspections Division of Operations and Regulatory Services shall be authorized to exceed its authorized number of Housing Inspectors to minimize service disruption to residents provided the department does not exceed its legal spending authority.

### **Authority of the Finance Officer**

The Finance Officer or his/her designee has the following authority to approve technical changes:

- To make **temporary loans** to cover any cash deficits at the end of each fiscal year.
- To adjust appropriations in any fund to facilitate **transfers for debt service** which may be required, and to make all appropriate transfers and payments.
- To amend appropriations related to **technical accounting treatment** changes.
- To adjust **re-appropriations for grant funds** within cost centers as appropriate
- To allocate the **State Insurance Aid** payments received from the state for pension costs between the city and the Police and Fire Relief Associations. The City's allocation shall be for cost of Police and Fire PERA and shall be credited to the proper revenue account in the fund incurring the cost with the balance being allocated to the Relief Associations.
- To adjust the appropriations of the special revenue funds for **payments to various pension organizations** as may be required: Pension Fund (0990).
- To establish or adjust appropriations, transfer balances, or make payments to **carry out the intent** of any action or resolution Passed and Approved, or any legal agreement Passed, Approved and Executed, with respect to any inter-fund loans, advances, residual equity transfers, or operating transfers, or the repayment thereof.
- To make the necessary project and line item budget adjustments to periodically balance budgets and expenses between national objectives within given programs and within normal **CDBG program** constraints.
- To make any necessary appropriation adjustments to allow departments to receive and spend **NRP funds** consistent with Council-approved NRP Action Plans, Early Access requests, and First Step Plans.
- To appropriate available **grant balances** from the following grants:
  - (i) HUD Rental Rehab grant to Fund FG0
  - (ii) HUD HOME grant funds to Fund FG0
  - (iii) Federal Transit Administration (Trolley) grant funds to either Fund FG0 or City Fund 0300 for use by the GMCVA/Meet Minneapolis
  - (iv) Eligible UDAG recapture funds to fund FNA
  - (v) State Economic Recovery Grants to fund SMN
  - (vi) HUD Special Purpose Grant MN47SPG507(TCOIC) funds to the Non-departmental Agency in the Fund (0400-1230)
- To make appropriation adjustments to **correct any errors**, omissions or misstatements to accurately reflect the intent of the City Council in adopting the Operating Budget.
- To adjust the December Local Government Aid (LGA) payments to the Park Board if payment is not received from this independent board for the **management support fees** included in the adopted budget.
- To transfer appropriations between parking funds upon request by the Public Works Department. Such transfers shall not change the fund and Agency level totals as approved by the City Council and Mayor and shall not constitute approval of any policy change.
- To appropriate and transfer revenue within the Tax Increment and other special revenue funds consistent with the management of the City's tax increment districts, Common Project,



Development Accounts and Preliminary Planning Fund: CLC (Local Contribution), CNR (NRP), SAD (NRP Planning & Implementation), and SPH (Community Development Revenue).

- To establish or amend appropriations related to technical accounting treatment changes and to establish and adjust accounts and appropriations, make payments and transfers, process transactions as necessary for the purpose of cash management of revenues and facilitate any technical corrections, adjustments and completions authorized for the following project/s:
  - Target Center Finance Plan as adopted on March 10, 1995 and detailed in resolutions 95R-058, 95R-059, 95R-060 and Council action of August 22, 2003; and transactions implementing the “Amended and Restated Arena Lease, Operating, Management, Use and Assurances Agreement” dated May 2, 2007; so as to prevent situations that would require a market disclosure.
  - To make adjustments to internal rate models (General Fund Overhead, Internal Service Funds, etc...) and the appropriations attached to them for purposes of making technical corrections.

### ***Appropriation and Reappropriation***

***Reappropriation in grant funds.*** The balances of 2007 appropriations for the following grant funds are hereby re-appropriated in the year 2008:

0300 Grants - Federal  
0400 CDBG/UDAG Fund  
0600 Grants – Other  
FBG0 CDBG (CPED)  
FGO0 HOME (CPED)  
FEZ0 Enterprise Zone (CPED)  
SMN State Grants (CPED)

The balances of 2007 appropriations for administration in the CDBG/UDAG Grant fund (0400) shall be re-appropriated to the Non-Departmental Agency in 2008, except for the administrative portion of Way to Grow in Health.

***NRP carryover authorization.*** With the exception of NRP Administration, the balance of the 2007 appropriations for NRP projects within Fund CNR (NRP) are hereby appropriated for said purposes in 2008. Specific amounts re-appropriated will be determined after the close of the 2007 fiscal year and upon review and approval of the Finance Officer.

### ***[Revised in 2008 to include program income] CDBG Reprogramming Policy***

The City’s current over-obligation of CDBG funds stands at \$5.22 million. The City manages its over-obligation through its new annual allocations. The first priority for reprogramming eligible available balances is to reduce the deficit in the City’s letter of credit with the Federal government. There are four sources for reprogramming funds:

- 1) unspent annual administrative appropriations,
- 2) unspent and not legally obligated public service funds over two years old,
- 3) cancelled, ineligible or unspent capital funds,
- 4) program income.

**Administrative Allocations.** The intent of the reprogramming policy and the footnotes is to limit administrative fund expenditures to the amount that was appropriated for that calendar year, regardless of the amount that is available from the grant balances. The limitation applies to the City Department's non-contractual, internal costs.

Funds that are allocated to grant recipients for administrative purposes are exempt from this provision (e.g.: Legal Aid, Public Housing Citizen Participation). These projects are legal obligations and would not become part of the administrative reprogramming calculation unless the projects were finalized without fully expending the funds.

**Public Service Allocations.** The amounts that are awarded from and appropriated for public service activities expire two years from the original award date for that CDBG program year that starts on June 1. The Department can roll over appropriations from the prior year, as needed to carryout these activities. After two years any unspent amounts and those that are not legally obligated are available for reprogramming and will be referred to the reprogramming process.

**Capital Allocations.** Beginning with the Year 32 (2006) approved Consolidated Plan, authorization for capital project allocations will expire for those projects that have not moved forward toward implementation as enumerated by meaningful financial obligation activity indicated by a minimum of 75% of appropriation expended on tangible project activities by the end of 2009 for appropriations authorized in 2006.

**[New in 2008] Program Income.** Fifty percent of program income not obligated by pre-2008 contracts will be applied to reducing the deficit in the City's letter of Credit with the Federal Government. The balance will be available for reprogramming.

The expiration will take place unless a request for an extension is specifically made and reauthorized by the City Council. Projects with a twelve-month period of inactivity shall also be cancelled if the project has been authorized for more than three years. Further, unspent CDBG capital allocations made prior to year 30 (2004) will be included in the reprogramming action during 2008.

**[New in 2008] Encumbrances**

The Finance Officer has the authority to encumber funds, provided that the total encumbrance does not exceed the total department appropriation by City Council. When a contract has been signed or a purchase order executed, encumbrance of funds may be carried forward into the next fiscal year. The Finance Officer is responsible for certifying that an encumbrance is valid at the end of the fiscal year. Exceptions may be granted when no official document exists, as is the case by Internal Service Funds. Additionally, the Finance Officer may reject carryover based on the financial health of the fund or other extenuating circumstances. This policy change does not impact the requirement for a formal Request for Proposal for contracts over \$50,000.

**Operating Budget Reappropriation.** The Ways and Means/Budget Committee will receive a list of requests, prepared by the Finance Department, to increase 2008 appropriation for goods and services encumbered in 2007 but not yet paid for that meet the following criteria:

- 1) a valid encumbrance;
- 2) a one-time expenditure (not recurring budget item);
- 3) a purpose consistent with the department's business plan;
- 4) the 2007 appropriation balance available for the encumbered item; and

- 5) the financial position of the fund (status of the fund relative to work out plans; whether the fund's spending in 2007 had expense in excess of revenue).

**Operating Costs for Technology**

Departments are directed to clearly identify within existing resources the funds that would be used to finance the ongoing costs related to the purchase or development of technology prior to the expenditure of funds for the purchase or development of that technology. The sponsoring department should prepare a Receive and File notice for consideration by the respective home committee and the Ways and Means/Budget Committee when the annual operating and maintenance cost of any technology project exceeds \$50,000. This notice should be submitted as soon after the sponsoring department has identified the ongoing costs and funding sources. BIS and Finance should work with departments to ensure those costs are identified and included in the contract for technology services.

**Local Government Aid**

**Allocation.** The allocation of Local Government Aid to Minneapolis from the State of Minnesota is to be distributed to the General Fund (0100), Municipal Building Commission (1100), and Park Board (1500 & 1700) as indicated in the Council adopted tax policy. In 2008, this allocation is as follows:

City General Fund	\$72,278,486
Park Board	\$ 9,704,890
Building Commission	\$ 247,515
<u>Total</u>	<u>\$82,230,891</u>

**Tax Increment Special Revenue Funds and Internal Loans.** State statute requires that tax increment (TI) revenues be segregated from all other revenues of the City and maintained in separate funds established for each individual TI district. As a result of this statutory requirement, a separate fund is established at the time a new TI district is approved. Qualifying expenses are charged to these individual district funds as they are incurred. This action could result in negative balances in a fund until TI revenues are generated from the district.

When a district has a negative fund balance, this is considered to be an internal loan by the Office of the State Auditor and the TI Act requires prior, specific action to be taken by the City to authorize these internal, inter-fund loans.

Therefore as part of the budget process, and for purposes of covering any temporary negative fund balances, the City authorizes the advance of revenues from other TI special revenue funds in the amount needed to offset any negative fund balances incurred within a TI fund prior to or in excess of the collection of sufficient TI revenue. The interest rate paid on any advance will be equal to the rate of interest those revenues would have earned in their respective fund. The term of any advances shall end upon termination of any TI district that carries the negative fund balance. As TI revenues are available in a TI fund that previously had a negative balance, the advance shall be offset by the amount available in that fund.

Capital advances needed for negative fund balances will not result in the actual movement of revenue between funds, but the positive balance of all the City's TI funds will offset any negative balance in a TI fund.

## **Hilton Fund**

**Investment.** The status of the fund, expenditures and balances are to be reported annually as part of the City's budget process.

**Use for Discretionary Development.** The Council has authorized in the Discretionary Development Plan (Resolution 2003R-404) that the Department of Community Planning and Economic Development may borrow up to \$22 million in annual amounts not to exceed \$3.679 million in calendar years 2004 through and including 2009. The loan shall be repaid from any funds received in repayment of the Brookfield Loan and the proceeds of any sale or other disposition of the MCDA's interest in the Saks Parcel, including net income from the operation of the Saks Parcel if any.

**[New in 2008] Gift Acceptance.** Any gifts with a value of \$15,000 or less can be received by individual City departments with written notice to the Finance Officer or his/her designee. The Finance Department shall submit a quarterly gift report to the City Council's Ways and Means Committee for approval. Consistent with Minnesota Statutes, section 465.03, the department may not use the gift until it has been approved by a two-thirds vote of the City Council.

The quarterly gift report shall contain the following information on each donation:

- 1) Name of recipient department;
- 2) Name of entity making gift;
- 3) Description of gift (including value of gift, date received and special designations on gift, if any); and
- 4) Funding strings for revenue and expense appropriation increases.

For any gifts with a value exceeding \$15,000, the recipient department shall submit a request for authorization to accept the gift to the City Council's Ways & Means Committee directly.

## **Section Two - Capital & Debt Management Resolution Policies**

### ***Appropriation and Reappropriation***

**Approvals for Bond Issuance.** The amounts appropriated in any City fund to be financed by bond proceeds are contingent upon the necessary approvals for issuance. The Finance Officer is authorized to establish or adjust any bond-financed appropriations when the necessary approvals for issuance of bonds are obtained. Further, the Finance Officer is authorized and directed to adjust assessment appropriations set forth in this resolution to reflect the actual amount to be assessed. Total amounts assessed will be established by a future Council action approving the assessment public hearing and the amount assessed for the project.

**Creation of Appropriations.** The Finance Officer is authorized to create or adjust certain appropriations subsequent to the sale of bonds, including all appropriate fund transfers and payments necessary to comply with arbitrage rebate and reporting to the federal government required under the Tax Reform Act of 1986 and revisions to debt service budgets resulting from bond sales during the year.

**Reduction of Appropriations if revenues do not materialize.** The amounts appropriated in the various funds to be financed from various revenue sources are now hereby appropriated contingent only upon the reasonable expectation of the receipt of the required

financing. The Finance Officer is authorized and directed to reduce any capital appropriation whenever a revenue source is determined to be not collectible for whatever reason.

**Capital Project Closure.** The Finance Officer is authorized to approve the closure of non-bond funded capital projects and the adjustment of said appropriations as identified and requested by the City Engineer for those projects under Public Works.

**Independent Boards: Appropriations and Capital Advances.** The Finance Officer is authorized to establish or adjust appropriations, make payments and transfers, and process transactions as necessary for the purpose of providing departments, boards and commissions an internal financing alternative to lease/purchase agreements with external vendors. The Finance Officer may provide capital advances from individual funds to the extent funds are actually available. The Finance Officer shall establish the term and interest rate applicable to the capital advance. The principal amount of the capital advance can be transferred to the fund of the department, board or commission after the purchase of the asset and execution of an Internal Lease/Purchase Agreement, signed between the department, board or commission and the Finance Officer. Prior to issuing the capital advance, the Finance Officer shall determine that the department, board or commission has made a commitment in their annual budgets to provide the funds necessary to repay the advance, with interest, over the term of the agreement.

**Reappropriation of Capital Projects.** The Finance Officer is authorized to adjust re-appropriations to capital project funds as appropriate. The balances of prior year appropriations in Capital funds are hereby re-appropriated with the following exceptions:

<u>Fund</u>	<u>Project or Operating Organization</u>
4100 City-Capital Impr Fund	PW Engineering Services (4100-6025)
4100 City-Capital Impr Fund	Sidewalk Inspection (4100-6076)
4100 City-Capital Impr Fund	Reimbursable Paving (4100-9372)
4100 City-Capital Impr Fund	Reimbursable Transportation (4100-9440)

Balances of capital projects in funds 6100, 6200, 6400, 7300, 7400 and 7500 are also hereby re-appropriated with the exception of Reimbursable Sewer Projects (7300-9322) and Reimbursable Water Projects (7400-9545).

**Expiration of Capital Project funding for certain projects.** For certain capital projects, the funding is replenished annually due to the source of funding and/or recurring major maintenance nature of the projects. For these projects, the expenditures are to be paid from funds of the appropriation year in which the work occurs. These projects will not have their appropriations carried forward since they are replenished annually. If bonds are issued for these programs, the appropriations will carry over.

The projects follow:

SWK01	Defective Hazardous Sidewalks – Assessed portion
SW001	Sanitary Tunnel & Sewer Rehabilitation Program
SW002	Miscellaneous Storm Drains
SW004	Implementation of US EPA Storm Water Regulations
SW011	Storm Drains and Tunnels Rehabilitation Program
SW030	Alternative Stormwater Management Strategies
WTR12	Water Distribution Improvements

RMP01          Parking Facilities – Repair and Improvements  
RMP03          Bicycle Parking

**Accounting Adjustments.** The Finance Officer is authorized to approve adjustments to Capital Appropriations between different agency and organization levels within the same fund and revenue source. Such budget transfers shall not constitute approvals of any policy change.

**Adjustments Related to Cost of Bond Issuance and Maintenance Fees.** The Finance Officer is authorized to establish or adjust appropriations and fund transfers to pay all costs associated with authorized City of Minneapolis bond sales including costs of issuance and annual bond maintenance fees from the Bond Redemption Fund (5250) with the expenditures then being allocated to other funds as appropriate.

**Funding of Capital Models and Studies.** The Finance Officer is authorized to fund from investment earnings generated from capital project balances studies related to long-term financial planning models and related debt management activity.

**Authorization of Transfers for Bond Proceeds and Investment Income.** The Finance Officer is authorized to establish and adjust appropriations to provide for the transfer of funds to include bond proceeds and investment income for capital projects.

**Correction of Errors.** The Finance Officer is authorized to make corrections for errors of omission and misstatements in order to accurately reflect the current budget year of the adopted Five-Year Capital Program.

**Appropriation of Debt Service.** There is hereby appropriated in the various Debt Service Funds sufficient funds to pay debt service requirements.

#### **Arbitrage, Internal Revenue Service Regulations and Related Policies**

**Use of Investment Earnings.** The investment earnings from unspent bond proceeds shall be accounted for in separate arbitrage funds and will be allocated to debt service on net debt bond issues and shall be transferred on the scheduled debt service payment dates. The exception to this is that investment earnings on unspent tax increment bonds are to be used only for tax increment eligible purposes related to that specific tax increment bond issue.

**Tax-Exempt Bonds.** The Capital budget resolution constitutes an official declaration pursuant to IRS Treasury Regulations Section 1.150-2 that the City intends to reimburse expenditures which may be made for those projects designated herein to be funded with bond proceeds by incurring tax-exempt debt of the City. The expenditures to be reimbursed include all preliminary expenses for planning, design, legal, consulting services and staff costs reasonably allocated to the project as well as costs incurred and paid for the design and construction of the projects after approval of the capital budget. The projects are more fully described in the Capital Budget Request forms on file in the office of the Director of Capital and Debt Management. The reasonably expected source of funds to pay debt service on the tax-exempt bonds to be issued by the City consists of the following according to the designated bond type:

Bond Type	Source
Net Debt, Library Referendum, Public Safety, Equipment	Property taxes and Internal User Fees
Sanitary Sewer	Sanitary Sewer revenues
Stormwater Sewer	Stormwater Fund revenues
Water	Water Fund revenues
Parking	Parking Fund revenues
Assessment	Special assessments
Tax Increment	Tax increment revenues

**Reimbursement Intent.** The Finance Officer is authorized to make further declarations of official reimbursement intent in connection with the projects described herein pursuant to IRS Treasury Regulations Section 1.150-2 on behalf of the City consistent with budgetary and financial circumstances. Copies of any such further declarations shall be filed with the Ways & Means/Budget Committee and the Board of Estimate and Taxation.

**Direction to Staff Regarding Capital Budget Process**

**Completion of Major Repair Items in Public Facilities.** Public Works Property Services is directed to provide CLIC a one page summary of major repair items completed in the prior year as part of their PSD01 Facilities Repair and Improvements capital program. This document must accompany the annual capital submittal for this program.

**Status of Art in Public Places Program.** Staff responsible for the Art in Public Places capital program are directed to provide CLIC a report on the status of projects currently in the planning phase or under construction as part of their annual capital submittal.

**Park Board Request.** Park Board needs to provide CLIC a report showing where capital expenditures were incurred by project for the prior year and details of what projects are planned by year and by funding source as part of the Park Board capital submittal.

**Planning Direction Provided.** The adoption of the Five-Year Capital Program is to assist in planning and provide direction for City departments including Public Works Engineering Services, but it does not establish permanent Council commitment to the out-year projects either in scope or timeline of construction.

**Capital Projects Status Report/Bond Authorization**

**Annual Capital Projects Status Report.**

Once a year, no later than April 30th, the Finance Department will report to the City Council's Ways & Means/Budget Committee on the status of capital projects. This annual capital projects status report shall contain the following information by project and capital program year:

- 1) A list of all capital projects for which bonds or City funding sources have been authorized but have not been closed;
- 2) The amount of revenue received to date;
- 3) The current, expended and remaining appropriations;
- 4) The balance of project shortfalls or funds available for reprogramming; and
- 5) A list of outstanding capital projects with the amount of bond authorization and appropriation that will be considered for expiration in the following year.

The finance department shall also report on fund appropriations for capital projects, bond authorizations and proceeds balances that may be cancelled because projects have been

completed or otherwise concluded, or because the purposes for which the money was appropriated or bonds were authorized or issued have been cancelled, completed, or otherwise concluded.

**Expiration of capital project funding.** Beginning with the 2006 City Council approved Capital Improvement Plan and for all such Plans authorized thereafter, the City Council authorization for bonds and appropriation for those capital projects, will expire for those projects that have not moved forward toward implementation as enumerated by meaningful financial obligation activity indicated by a minimum of 75% of appropriation expended on tangible project activities by the end of the third year following authorizations.

The expiration of appropriations under this policy will take place unless a request for an extension is specifically made and reauthorized by the City Council. Projects funded with bond proceeds that expire under this section shall require City Council reauthorization. Projects with a twelve-month period of inactivity shall also be cancelled if the project has been authorized for more than three years.

## **TRANSFER POLICIES**

The objective of the transfer policies is to ensure the transfer of money between funds is done in a fiscally sound manner.

**Municipal Parking Fund to General Fund.** The municipal parking fund is a City enterprise fund used to account for the operation, maintenance and construction of the City's parking facilities as well as on-street parking and the municipal impound lot.

**Transfer Criteria.** Transfers into and out of the City's Municipal Parking Fund should meet the following criteria:

1. Be consistent with state laws, City ordinances and the City Council approved finance plans and financial policies;
2. Maintain and support favorable financial results among all affected funds;
3. Be sustainable to allow long-term financial planning.

Finance and Public Works will recommend to the Mayor and City Council the amount of the transfer based on an analysis of the financial history of the fund; this recommendation will be part of the annual presentation of the Five-Year Financial Direction.



**City of Minneapolis  
FY 2008 Budget  
Financial Policies**

**Proposed City of Minneapolis  
Financial Planning and Policy Resolution: Independent Boards**

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***Mayor and Council Adopted, July 2002  
Board of Estimate and Taxation Adopted, July 2002***

Whereas:

1. At the direction of the Mayor and City Council, the City has prepared a ten-year financial projection of demands on the city property-tax supported funds, a summary of which is attached as Exhibit A and incorporated herein by reference;
2. The projection demonstrates that the known demand on property tax revenues will significantly exceed reasonably foreseeable resources;
3. The Mayor and Council are developing a long-term strategy for managing the financial challenges documented in the ten-year projection and wish to engage the Independent Boards and the Board of Estimate and Taxation as partners in that strategy;
4. Recognizing that all City of Minneapolis taxing jurisdictions draw revenue from the same taxpayers, the Mayor and Council support an enterprise approach to establishing future property tax revenue projections. The Mayor and Council further support setting the maximum annual property tax levy at no more than an 8-percent annual increase for budget years' 2003 through 2010, inclusive of the levy for the Independent Boards, including the voter-approved library referendum;
5. The Mayor and Council desire to work with the Independent Boards and the Board of Estimate and Taxation to set long range financial parameters so that our joint taxpaying customers and our individual City governing boards can all make more informed business decisions about respective annual budgets.
6. The Mayor and Council desire to work with the Independent Boards in a fair and consistent manner.

Therefore Be It Resolved, That the Mayor and Council hereby adopt the following Policy Statements as provided below in Items A through E, with respect to the Independent Boards, to serve as a framework for developing the 2003 budget as well as long-term financial plans for the City and Independent Boards; and

Be It Further Resolved That the Mayor and Council submit to the Board of Estimate and Taxation recommended maximum property tax levies for taxes payable in year 2003. The Mayor and Council also request the Board of Estimate and Taxation to consider adopting parallel policy statements to Policy Statements A through E, adopted by the Mayor and Council as part of this resolution.

**Policy Statements (A through E):**

**(A) Local Government Aid (LGA) from the State of Minnesota**

The Mayor and Council will remain committed to August 26, 1994, Council action which based the annual enterprise distribution of LGA revenues on a stable percentage in exchange for a cap in individual board property tax levies.<sup>1</sup>

The Mayor and Council will allocate LGA consistent with the 1994 agreement provided the independent boards adhere to the tax levy provision outlined in the original agreement, with the one modification. The Mayor and Council hereby propose amending the policy to provide for a maximum 4-percent annual increase in property tax levy versus the 3-percent included in the original 1994 agreement.

Consistent with the 1994 adopted agreement with the Independent Boards, the Council will distribute LGA based upon the following percentage allocation, as outlined below.

	<u>% Distribution of LGA</u>
Library Board	8.05%
Park Board <sup>2</sup>	11.79%
Municipal Building Commission	0.30%
Board of Estimate and Taxation	.10%
City Council	<u>79.76%</u>
Total	100.00%

The Council policy will continue to be that the City and the Independent Boards will share any legislative reductions or increases in LGA, using the same percentages as outlined above.

In the event an Independent Board's property tax levy increase exceeds 4-percent (adjusted for any one-time shifts), the City Council will reduce the LGA payment to the board to offset the additional increase.

If state legislation creates new aid programs for general city purposes, the Mayor and Council expresses the intent to negotiate with the Independent Boards an appropriate allocation basis for this revenue.

**(B) Management Support Charges**

The Independent Boards will be charged for the actual cost of providing management support services to the boards. The basis for allocating costs will be the same as that used for Council departments. Management support services include, but are not limited

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<sup>2</sup> The allocation of LGA to the Park Board will increase from 10.89% in budget year 2002 to 11.79% in budget year 2003, provided the Park Board reduces their base property tax levy by \$1.0 million, which will be added to the City's General Fund base levy. The allocation of LGA to the General Fund will decrease from 80.66% in budget year 2002 to 79.76% in budget year 2003. This net result will be a \$1.0 million shift in LGA distribution from the General Fund to the Park Board and a \$1.0 shift in property tax levy from the Park Board to the General Fund, from budget year 2002 to 2003.

to, services provided by the following city departments: Information Technology, Finance, and Human Resources.

Management support charges, as included in the Council's adopted 2002 budget, will be capped at \$800,000 for the Park Board and \$300,000 for the Library Board for both the 2002 and 2003 budget.

Beginning with the 2004 budget, the management support charges to the Independent Boards will be based upon standard accounting practices for allocating costs. The method and procedure to calculate the pro-rated costs and collection of the charge will be finalized and communicated to the Independent Boards by December 31, 2002.

As provided for in the 2002 budget footnotes, the City finance officer has the authority to reduce LGA payments to the Independent Boards if payment of the management support charge is not received prior to the distribution of the December LGA payment.

**(C) Adjustments to Prior Year Increases in Property Tax Levies**

As stated in Item A, the Mayor and Council remain committed to the 1994 budgetary policy regarding the Independent Boards. The 1994 policy has two parts (1) a stable percent allocation of LGA and (2) a 3-percent cap in annual property tax levy increases for the Independent Boards, which will be amended to a 4-percent cap beginning with the 2003 budget. The Park and Library Boards both had increases in 2002 property tax levies above this threshold. The Mayor and Council consider the portion of property tax levy increase above the policy threshold to be one-time funds for year 2002. The baseline tax levies for both entities should return to a level that corresponds to the 1994 agreement.

**(D) Infrastructure Gap Funding**

The Mayor and Council will support funding infrastructure "gap" closure for the Independent Boards in a similar manner to that of Public Works.

The City's adopted *2002-2006 Capital Improvement Plan (CIP)* provides for closing 27% of Public Works infrastructure "gap", supported by property taxes, by year 2009<sup>3</sup>. To achieve this goal the property tax levy will need to increase by \$1.0 million annually from 2003 to 2009.

The Mayor and Council support a future funding plan for the Park Board that closes 27% of the previously identified \$5.5 million annual funding gap for park infrastructure by 2009. To achieve this goal \$215,000 of additional property tax levy will be added annually to the Park Board levy, for a total of \$1.5 million in additional annual funding by 2009.

The Mayor and Council support reducing the base property tax revenue for the Park Board by the amounts added in years' 2001 and 2002 for Park Board capital

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<sup>3</sup> The 1997 State of the Public Works Infrastructure Report identified a \$44 million property tax supported funding gap for improving and maintaining public works infrastructure. The original plan was to fund 50% of this gap over a 10-year period time.

purposes. In years' 2001 and 2002, \$1.5 million was added each year to the Park Board base property tax levy, or \$3.0 million in total over this two-year period of time. The Park Board has received the benefit of the additional \$4.5 million collected in property tax levy over this two-year period of time.

**Recommended Park Board Capital Improvement Plan:**

<i>(In millions of dollars)</i>	2003	2004	2005	2006	2007	2008	2009
Base Capital Funding <sup>4</sup>	\$1.9	\$1.9	\$1.9	\$1.9	\$1.9	\$1.9	\$1.9
"Gap" Funding	\$0.2	\$0.4	\$0.6	\$0.9	\$1.1	\$1.3	\$1.5
Total Capital Funding	\$2.1	\$2.3	\$2.5	\$2.8	\$3.0	\$3.2	\$3.4

**(E) Alternative Revenue Strategies**

The Mayor and Council will work in cooperation with the Park Board and Library Board to develop alternative funding strategies (i.e., land trusts and expanded friends of the parks and library), other than the property tax, for raising additional funds to support program and capital needs.

The Mayor and Council will not support any new referenda for the Independent Boards because of the significant pressure a referendum would create on the already burdened property tax. The Mayor and Council will act to educate taxpayers about the financial burden any new referenda would create for taxpayers.

Adopted Amendments:

**1. Amendment to add an additional Policy Item, Policy Item F**

*The Mayor and City Council will support annual property tax increases for the Minneapolis Public Housing Authority at the same maximum 4-percent annual increase level as that established (in Policy Statement A) by this resolution for the Park Board, Library Board, Municipal Building Commission, and Board of Estimate and Taxation.*

**2. Amendment to Policy Item A**

***Amend Policy Item A to include the following language:***

*In the event the City Council reduces the LGA payment to an Independent Board (as provided for in this policy statement), the City will appropriate the additional LGA to the City's General Fund and reduce the City's General Fund property tax levy by an offsetting amount. This will be done in order to ensure the maximum property tax levy increase is maintained at 8-percent on a combined basis for the City, including the Independent Boards.*

<sup>4</sup> The 2002-2006 adopted CIP includes \$1,920,000 in net debt bond funding for the Park Board.

## NEIGHBORHOOD REVITALIZATION (NRP) ORDINANCE (as amended August 22, 2003)

*Note: This ordinance is an important policy document – it allocates the development resources and outlines how they are to be accessed.*

The City Council of The City of Minneapolis do ordain as follows:

Section 1. That Section 419.20(a) of the above-entitled ordinance be amended by adding thereto the following definitions in alphabetical sequence to read as follows:

**419.20. Definitions and general guidelines.** (a) In this chapter, unless a different meaning clearly appears from the context:

**Agency** means the Minneapolis Community Development Agency, its successors or assigns.

**Discretionary development funding plan** means that certain resolution adopted by the city council on August 22, 2003, providing funding for discretionary development activities from 2004 through 2009.

**Neighborhood action plan** means the plan developed with the participation of neighborhood residents under subdivision 6 of the neighborhood revitalization program law.

**Phase I** means the first phase of the neighborhood revitalization program (1990-2000), funded by the Phase I funds.

**Phase I funds** means the city neighborhood revitalization program funds reserved from 1990 through 2000.

**Phase II** means the second phase of the neighborhood revitalization program (2001-2009), funded by the Phase II funds.

**Phase II funds** means twenty million dollars (\$20,000,000.00) in 2001, eleven million dollars (\$11,000,000.00) in 2002 and, for 2003 through 2009, the funds required to be reserved for neighborhood revitalization under chapter 604, subject to the priorities stated in section 419.35.

**Sources of securities and repayment** shall have the meaning set forth in the discretionary development funding plan.

**Tax increment act** means Minnesota Statutes, Sections 469.174-469.1799, as amended, which establishes the powers relating to use of tax increment.

Section 2. That Section 419.30 of the above-entitled ordinance be amended by adding thereto a new subdivision (c) to read as follows:

**419.30. Neighborhood revitalization program.**

(c) To achieve the chapter 604 requirement that at least 52.5 percent of the funds reserved for

neighborhood revitalization be expended on housing programs and related purposes, the policy board shall take the following actions:

(1) Commission an independent audit of compliance with the chapter 604 requirement for neighborhood revitalization program funds under contract or expended through June 30, 2003. The audit shall allocate contracted and actual expenditures for housing programs and related purposes among the following cost categories:

a. Creation of new rental housing units affordable to persons whose annual incomes do not exceed (i) thirty percent of and (ii) fifty percent of the median family income.

b. Rehabilitation or preservation of existing rental housing units affordable to persons whose annual incomes do not exceed (i) thirty percent of and (ii) fifty percent of the median family income.

c. Provision of affordable ownership housing opportunities, including first-time homebuyers' mortgages (with income qualifications).

d. Rehabilitation of existing housing units through housing loan and grant programs with income qualifications.

e. Rehabilitation of existing housing units through housing loan and grant programs without income qualifications.

f. Administrative costs associated with the operation of housing projects, programs, services and activities. The policy board shall complete the audit by October 15, 2003.

(2) Develop a plan to make up any deficiency identified by the audit using existing phase I fund balances and/or phase II funds. The plan shall include a timeframe and measurable outcomes that are consistent with city housing plans and policies as well as neighborhood action plans. The policy board shall submit the plan to the city council for consideration consistent with section 419.70 by October 22, 2003 and each October to the end of the program.

(3) Prepare and transmit by July 1 of each year to the governmental bodies represented on the policy board an annual recommended budget and five (5) year plan for use of the phase II funds and any other funds made available to the policy board consistent with city goals, plans and

policies, approved neighborhood action plans and applicable laws, ordinances and resolutions. The policy board submission will constitute its recommendations to the mayor and other appropriate parties for consideration in the budget deliberations for the upcoming year.

Section 3. That a new Section 419.35 be added to the above-entitled ordinance to read as follows:

**419.35. Common project priorities for phase II.**

(a) Tax increment and other revenues generated from the common project, but excluding the sources of security and repayment, shall, for purposes of phase II, be applied in accordance with the following priorities in order given.

(1) Payment or reservation for payment of any debt obligations, contractual obligations or other obligations incurred by the agency or the city from time to time with respect to the common project;

(2) Payment of tax increment administration costs related to the common project as permitted pursuant to the tax increment act;

(3) Reservation of phase II funds pursuant to this chapter, except that no more than \$20,000,000 shall be reserved for neighborhood revitalization in any fiscal year; and

(4) General development purposes, as permitted by law.

(b) The sources of security and repayment shall be applied in accordance with the discretionary development funding plan.

(c) The revenues identified in that certain target center finance plan adopted by the city council in 1995, as amended through August 22, 2003, including revenues not generated by the common project, shall be applied to offset target center obligations.

Section 4. That Section 419.40 of the above-entitled ordinance be amended to read as follows:

**419.40. Commitment of city neighborhood revitalization program funds.**

**(a) Phase I.** In furtherance of the goals stated in section 419.30(a), the city hereby commits to provide the city neighborhood revitalization program phase I funds, commencing in 1990 through and including 2000, for phase 1 of the neighborhood revitalization program.

**(b) Phase II.** In furtherance of the goals stated in section 419.30(b), and subject to the priorities established by section 419.35, the city hereby commits to reserve the phase II funds for phase II neighborhood action plans, commencing in 2001 through and including 2009, to the extent that such

funds are available pursuant to section 419.35. The difference, if any, between the total phase II funds reserved in any fiscal year and the twenty million dollar (\$20,000,000) cap shall not be carried forward to any subsequent fiscal year.

Section 5. That Chapter 419 of the Minneapolis Code of Ordinances be amended by adding thereto a new Section 419.55 to read as follows:

**419.55. Phase II neighborhood revitalization program process.** The provisions of section 419.50 shall apply only to phase I of the neighborhood revitalization program. The following provisions apply to phase II of the neighborhood revitalization program.

**(a) Purposes; qualifying costs.** Neighborhood action plans may provide for expenditure of phase II funds for the following purposes:

(1) To eliminate blighting influences by acquiring and clearing or rehabilitating properties that the city finds have caused or will cause a decline in the value of properties in the area or will increase the probability that properties in the area will be allowed to physically deteriorate.

(2) To assist in the development of industrial properties that provide employment opportunities paying a livable income to the residents of the neighborhood and that will not adversely affect the overall character of the neighborhood.

(3) To acquire, develop, construct, physically maintain, rehabilitate, renovate, or replace neighborhood commercial and retail facilities necessary to maintain neighborhood vitality.

(4) To eliminate health hazards through the removal of hazardous waste and pollution and return of land to productive use, if the responsible party is unavailable or unable to pay for the cost.

(5) To rehabilitate existing housing and encourage homeownership.

(6) To construct new housing, where appropriate.

(7) To rehabilitate and construct new low-income, affordable rental housing.

(8) To remove vacant and boarded up houses.

(9) To rehabilitate or construct community-based nonprofit and public facilities necessary to carry out the purpose of the neighborhood revitalization program.

**(b) Phase II funds; distribution and restrictions.**

(1) Phase II funds may only be expended in accordance with the neighborhood revitalization program

- (i) for a purpose listed in section 419.55(a); or
- (ii) as provided in subdivision 4 of the neighborhood revitalization program law, including the promotion of neighborhood safety and stability through community crime prevention programs and activities such as neighborhood block and police patrols, block clubs and community outreach; or
- (iii) to cover administrative costs attached to implementation of strategies contained in approved neighborhood action plans.

(2) Phase II funds may not be used in those project areas of the city where the city determines that private investment will be sufficient to provide for development and redevelopment of the project area without public sector assistance, except in cases where phase II funds are

being used to remove or rehabilitate structurally substandard or obsolete buildings in a manner consistent with the neighborhoods' priorities as reflected in an approved neighborhood action plan.

(3) Except as provided in the neighborhood revitalization program law, revenues derived from tax increments may only be expended for the purposes otherwise permitted by law.

(4) A minimum of 52.5 percent of the phase II funds must be expended on housing programs and related purposes. Compliance with this provision shall be measured annually. The phase II target for housing programs and related purposes shall be adjusted to accommodate for any shortfall in expenditures in phase I such that the total expended in phase I and phase II for housing programs and related purposes shall be no less than 52.5 percent.

(5) If a strategy in an approved neighborhood action plan has not expended 50% of the allocated dollars in three (3) years, the neighborhood must verify that the strategy remains appropriate or the strategy must be changed or the dollars will be reallocated to the NRP program.

(6) No more than 20% of the program dollars expended (on an annual basis) may be used for administrative costs, both in central administration and at the neighborhood level.

**(c) General principles.** Phase II of the neighborhood revitalization program must be developed based on the following general principles:

(1) The social needs of neighborhood residents, particularly lower income residents, must be addressed to provide a safe and healthy environment for neighborhood residents, provide for the self-sufficiency of families, and increase the economic and social stability of neighborhoods.

(2) The children residing in the neighborhoods must be given the opportunity for a quality education and the needs of each neighborhood must be addressed individually wherever possible.

(3) The physical structure of the neighborhoods must be enhanced by providing safe and suitable housing and infrastructure to increase the desirability of neighborhoods as places to live.

**(d) Required program elements.** Phase II of the neighborhood revitalization program must include the following:

(1) The identification of the neighborhoods that require assistance through the program.

(2) A strategy of the citizen participation required under this chapter.

(3) The neighborhood action plans required under this chapter.

(4) The activities of participating organizations undertaken to address the general principles.

(5) An evaluation of the success of the neighborhood action plans.

**(e) Neighborhood action plans.** Phase II of the neighborhood revitalization program must include the preparation and implementation of neighborhood action plans. The city must organize neighborhoods to prepare and implement the neighborhood action plans. The neighborhoods must include the participation of, whenever possible, all populations and interests in each neighborhood including renters, homeowners, people of color, business owners, representatives of neighborhood institutions, youth, and the elderly. Each neighborhood action plan must be submitted to the policy board established under this chapter and the neighborhood revitalization program law. The city will provide available resources, information, and technical assistance to prepare the neighborhood action plans.

**(f) Approval.** The policy board shall review, modify where appropriate, and approve, in whole or in part, the neighborhood action plans and forward its recommendations for final action to the governing bodies represented on the policy board. The city council shall review, modify where appropriate, and give final approval, in whole or in part, to those actions over which it has programmatic jurisdiction.

Section 6. That Section 419.70 of the above-entitled ordinance be amended to read as follows:

**419.70. Program recommendations.**

(a) The mayor and the city council will use the following criteria in considering neighborhood action plan strategies for use of city neighborhood revitalization program phase I funds and phase II funds:

- (1) Demonstrated public purpose of the strategies.
  - (2) Demonstrated need for the strategies.
  - (3) Short-term or long-term needs of the neighborhood.
  - (4) Benefiting population.
  - (5) Ability of the strategies to provide a return on the investment.
  - (6) Coordination with programming elements or providers.
  - (7) Availability of operating or maintenance funds.
  - (8) Lack of alternative sources of revenue.
  - (9) One-time or ongoing capital requirement.
  - (10) Multijurisdictional benefits of the strategies.
  - (11) Neighborhood revitalization benefits of the strategies.
  - (12) Demonstrated ability of the neighborhood revitalization program as a whole to meet the 52.5 percent funding requirement for housing programs and related purposes.
  - (13) The extent to which the strategies leverage existing city programs and funds to accomplish city housing and development objectives in the neighborhoods that carry out the purposes of the neighborhood revitalization program.
- (b) Concurrent with approval of each neighborhood action plan, the city council will appropriate reserve city neighborhood revitalization program phase I or phase II funds of the Minneapolis Community Development Agency, as appropriate, for appropriation and expenditure consistent with such action plan.

(c) Because of the acknowledged substantial unmet need and severe lack of resources available for disadvantaged youth in the City of Minneapolis, beginning in 1990 and continuing through 2003, the city council, at the request of the policy board, shall appropriate two hundred thousand dollars (\$200,000) of the city neighborhood revitalization program funds each year to the multi-jurisdictional youth coordinating board from non-tax increment sources.

(d) With respect to phase I only, The amounts made available during the first phase of the neighborhood revitalization program to Special School District No. 1 and to Hennepin County for education programs and services and for social services, respectively, must be expended as part of an approved neighborhood

action plan, as required by subdivision 4 of the neighborhood revitalization program law. The boards of Special School District No. 1 and Hennepin County shall each approve appropriations from the funds available to them from the neighborhood revitalization program and shall forward proposed strategies to the policy board for approval.

Adopted 8/22/03.

### **Discretionary Development Funding Plan Providing Funding for Discretionary Development Activities from 2004-2009**

Resolved by the City Council of the City of Minneapolis:

**Section 1. Title.** This resolution shall be known as the Discretionary Development Funding Plan.

#### **Section 2. Definitions.**

**2.01. "Legacy Fund"** means that certain investment trust account containing the proceeds of the 1999 sale of the MCDA's interest in the Hilton Hotel property.

**2.02. "Sources of Security and Repayment"** means the proceeds of any repayment or other receipt of funds relative to the Brookfield Loan and the proceeds of any sale or other disposition of the MCDA's interest in the Saks Parcel, including net income from operation of the Saks Parcel, if any.

**2.03. "Brookfield Loan"** means that certain MCDA loan for the Gaviidae II project to BCED Minnesota, Inc. in the original principal amount of \$15,000,000 maturing December 19, 2008, unless extended one year by the borrower pursuant to an option in the loan documents.

**2.04. "Discretionary Development Activities"** means such discretionary development activities as the City Council and/or the MCDA Board of Commissioners may from time to time direct through their budgeting and business planning processes.

**2.05. "Installment Amount"** means an amount not to exceed Three Million Six Hundred Seventy Nine Thousand and No/100 Dollars (\$3,679,000.00) in any calendar year.

**2.06. "Loan"** means the loan authorized by Section 3.01 of this resolution (inclusive of principal and interest accrued hereunder).

**2.07. "MCDA"** means the Minneapolis Community Development Agency, its successors and assigns.

**2.08. "Loan Amount Due"** means the total principal amount and accrued interest outstanding under this resolution at any given point in time.

**2.09. "Saks Parcel"** means that portion of the Gaviidae I project currently owned by MCDA, subject



to certain legal claims by Brookfield Market, Inc., and leased to Saks and M & I Bank.

### **Section 3. Loan Authorization.**

**3.01. Loan.** In calendar years 2004 through and including 2009, the MCDA or its successor in interest may borrow up to Twenty-Two Million and No/100 Dollars (\$22,000,000) from the Legacy Fund for Discretionary Development Activities as provided herein.

**3.02. Installments.** The Loan may be drawn down in an annual amount not to exceed the Installment Amount by action of the Mayor and City Council and/or the MCDA Board of Commissioners, as appropriate, in accordance with the process set forth in Section 5.01 below.

### **Section 4. Loan Repayment.**

**4.01. Repayment and Security.** The Loan shall be secured with and repaid from the Sources of Security and Repayment and such other funds as the City Council may direct, if any.

**4.02. Repayment Priority.** Repayment of the Loan shall have first priority with respect to the Sources of Security and Repayment. No money from the Sources of Security and Repayment shall be allocated, reserved, pledged, expended or otherwise encumbered to or for any other use while there remains an amount due on the Loan.

**4.03. Time of Repayment.** Money from the Sources of Security and Repayment shall be applied to repay the Loan and credited to the Legacy Fund at the time they are received.

**4.04. Excess Sources of Security and Repayment.** In the event that the money received from the Sources of Security and Repayment exceeds the Loan Amount Due at the time when the money is received, the balance in excess of the Loan Amount Due shall be reserved for Discretionary Development Activities. Any such balance must be drawn down under this resolution for Discretionary Development Activities, up to an annual maximum of the Installment Amount, before additional money may be drawn down under the Loan. In the event that the outstanding balance is less than the Installment Amount in any calendar year eligible for a loan installment, the Loan may be drawn down so that the total of the outstanding balance and the loan installment do not exceed the Installment Amount.

### **Section 5. Further Actions.**

**5.01. Annual Process.** Subject to Section 4.04 above, the Mayor and City Council and/or the MCDA Board of Commissioners, as appropriate, shall act annually as part of their budget process to set the

amount of the annual installment and shall direct staff to transfer funds from the Legacy Fund to the appropriate City or MCDA fund as part of the adopted budget.

**5.02. Status.** As part of the annual budget process or as may otherwise be deemed reasonable or necessary by the Finance Officer, staff shall present to the Mayor and City Council and/or the MCDA Board of Commissioners, as appropriate, the status of the Loan and the Sources of Security and Repayment.

**5.03. Authority to Pay.** Staff shall make repayments hereunder as Sources of Security and Repayment become available for repayment at such time and in such manner as the Finance Officer may direct without the need for further action by the Mayor and City Council and/or the MCDA Board of Commissioners.

Adopted 8/22/03. Yeas, 12; Nays, 1 as follows:

Yeas - Lilligren, Johnson Lee, Benson, Goodman, Lane, Samuels, Johnson, Colvin Roy, Zimmermann, Schiff, Zerby, Ostrow.

Nays - Niziolek



**City of Minneapolis  
FY 2008 Budget**

**Financial Plans**

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The schedules that follow contain the Financial Plans for the major funds of the City. Detailed financial plans are included for the following major funds, listed below. For the other funds of the City, financial information (expenditure and revenue) is included in the *Financial Schedules Section* of this report.

➤ <b>Five-year Financial Direction 2009-2013</b>	<b>101</b>
➤ <b>Demands on the Property Tax 10 Year Projection</b>	<b>119</b>
➤ <b>Special Revenue Funds</b>	<b>121</b>
- Convention Center Special Revenue Fund	121
- Community Planning and Economic Development	129
➤ <b>Enterprise Funds</b>	<b>132</b>
- Municipal Parking Fund	132
- Solid Waste and Recycling Fund	137
- Stormwater Fund	141
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➤ <b>Internal Service Funds</b>	<b>152</b>
- Public Works Stores Fund	152
- Engineering Materials and Testing Fund	155
- Intergovernmental Services Fund	157
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- Property Services Fund	164
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# City of Minneapolis 2008 Budget

## Five-year Financial Direction 2009-2013 (Including detailed information on the City's General Fund)

### Introduction

In keeping with the January, 2003 five-year financial direction and commitment to business planning resolution, this document reflects Council's adopted five-year financial direction. The purpose of adopting a 2009-2013 financial direction is to provide guidance for departments in updating their business plans and to provide a long-term view of financial pressures.

The financial direction provides detailed projections for property tax supported services: the City's general fund, pensions, capital and contributions to the internal service funds. Of the \$391 million in the financial direction, \$361 million is in the general fund.

The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. Combined, the two largest revenues (state aids and property tax) have historically accounted for approximately 60-70% of total sources of funds for the general fund. The top four sources of funds account for more than 80% of the general fund's annual financial inflows.

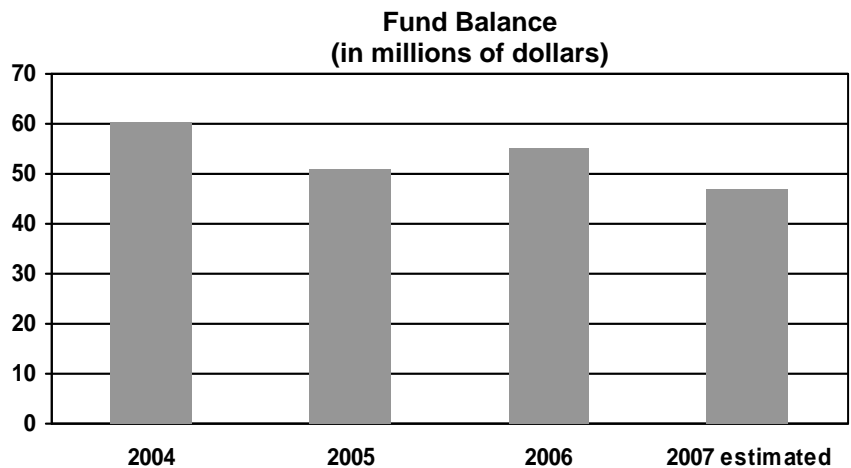
Throughout this financial direction, general fund information will be presented as part of this larger total, unless a financial performance indicator requires a more general fund specific presentation.

### Historical Financial Performance

The results of the general fund's annual operations are closed annually into the fund's "fund balance." The general fund's fund balance measures the amount of available, spendable resources contained within the fund. The balance provides the City a reserve to cushion adverse economic shocks and to meet a portion of the City's liquidity needs. The City's policy is to maintain a minimum fund balance of 15% due to the deficits in the internal service funds. Further, the City's financial policies place a priority on debt buy-down or debt avoidance for spending of excess fund balance.

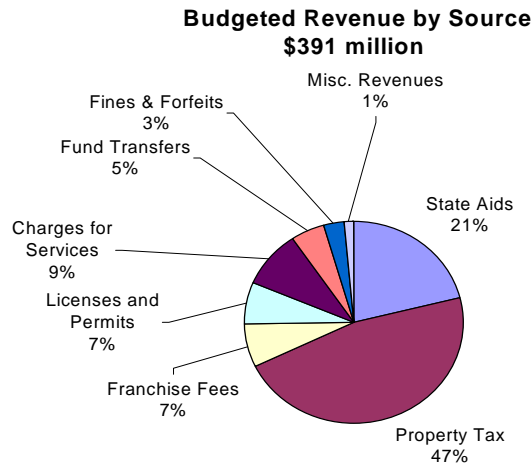
The general fund began 2006 with a fund balance of \$50.8 million. As of December 31, 2006, the fund balance in the General Fund was \$55.1 million, which is above the stated fund

balance requirement of 15% of the following years' revenue budget. The December 31, 2007 estimated number of \$46.8 million does not meet the 15% threshold.



## 2008 Revenue Budget

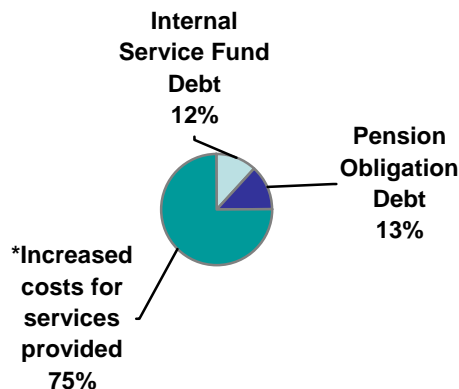
The 2008 budget includes a total of \$391 million of revenues and other sources for services included in the financial direction, including \$20 million in transfers from other funds. Budgeted revenues are 9% higher than 2007 budget. This increase reflects the movement of revenues relating to the City's support of libraries into the financial direction of the City. Without this change, revenues increased by 3%.



As the chart below shows, the distribution of total revenue among categories has continued to change. Property taxes have increased as a percent of the total revenue picture.

Revenue Source	2006 Actual Budget	2007 Adopted Budget	2008 Adopted Budget	% Chg from 2007 Adopted	2008 Budget as % of Total
State Aids	90.6	78.1	82.8	6.0%	21.2%
Property Tax	141.5	151.9	182.3	20.0%	46.6%
Franchise Fees	29.0	27.1	27.1	0.0%	6.9%
Licenses and Permits	24.9	26.0	26.5	1.9%	6.8%
Charges for Services	37.9	35.6	36.1	1.4%	9.2%
Fund Transfers	21.0	20.2	19.6	-3.0%	5.0%
Fines & Forfeits	8.6	10.2	11.4	11.8%	2.9%
Misc. Revenues	6.7	8.3	5.2	-37.5%	1.3%
<b>Total</b>	<b>360.2</b>	<b>357.4</b>	<b>391.0</b>	<b>9.4%</b>	<b>100.0%</b>

Property tax estimates are based upon adopted tax policy. No changes to the maximum revenue increase of 8% are included. Over 5 years from 2009 to 2013 (this includes the 2008 increase occurring in 2009), these increases (\$99 million) go for the following purposes:



*State Aids (including Local Government Aid):* The City faced significant pressure in 2003 and 2004 when the State reduced the local government aid (LGA) to the City by \$35 million. Of this reduction, \$29.3 million was allocated to the general fund with the remaining \$5.7 million allocated to the park and library boards. This reduction represented an 8% decrease to the general fund's revenue.

The City's local government aid allocation shrunk between 2007 and 2008 by \$1.8 million, resulting from the application of the LGA formula – Minneapolis has seen declines of this magnitude each year. The major factors in the formula which lead to these reductions are the City's property wealth and declining motor vehicle accidents. With these changes, total state aids are estimated at \$83 million including \$72 million of LGA.

The City is assumed to receive a reduction in LGA of \$1.6 million each year as a result of how the City's need factors compare to the need factors of other cities in the state. This equates to \$1.2 million fewer resources in the general fund annually. The adverse impact of the decertification of tax increment financing districts on the amount of the LGA received by the City begins in 2011, estimated at \$6.1 million.

*Franchise fees* are paid by various utility companies for their use of City rights-of-way. Franchise fees are a percentage of total utility revenues. Therefore, the City's collections vary directly with the paying utility's gross revenues. There are four franchise agreements that provide revenue for the City:

- The twenty-year franchise agreement with Xcel Energy for electricity requires payment of 5% of gross revenues for residential service customers, 3% of gross revenues for commercial and industrial customers, and 5% of gross revenues on small commercial and industrial customers. The residential rate will drop to 4.5% of gross revenues beginning in January of 2013. This franchise agreement expires on December 31, 2014. For 2007, the City is anticipating \$13.5 million in revenues from this franchise agreement.
- The franchise agreement with Center Point Energy/Minnegasco requires payment of 4.25% of gross revenues for residential buildings with four units or less, 5% for small commercial/industrial or interruptible customers, and 3% for large-volume interruptible customers. This franchise agreement expires on December 31, 2015. For 2007, the City is anticipating \$11 million in revenues from this franchise agreement.
- The City also has two smaller franchises:
  - The bus stop advertising franchise generates approximately \$100,000 in revenues.
  - The City's cable franchise is anticipated to generate \$2.9 million in 2007.

The 2008 budget anticipates the total franchise fee revenue to remain at the same level as the 2007 budget level of \$27.1 million.

*Licenses and Permits* create significant revenue for the City's General Fund. The City issues licenses and permits for a wide variety of regulated activities. Building permits are a major component of this revenue category. The 2008 budget anticipates a 2% increase in licenses and permit revenue.

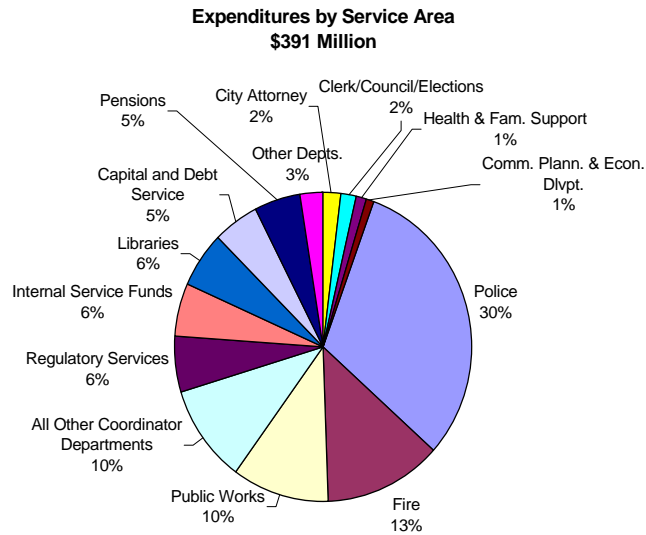
*Fines and Forfeitures* are anticipated to increase by 12% in 2008. This reflects a new distribution of revenue with the County for police fine revenues.

**2008 Expenditure Budget**

The 2008 budget for services included in the financial direction is \$391 million, which includes \$32 million in transfers to other funds.

Several cost increases are anticipated in the 2008 budget. These include:

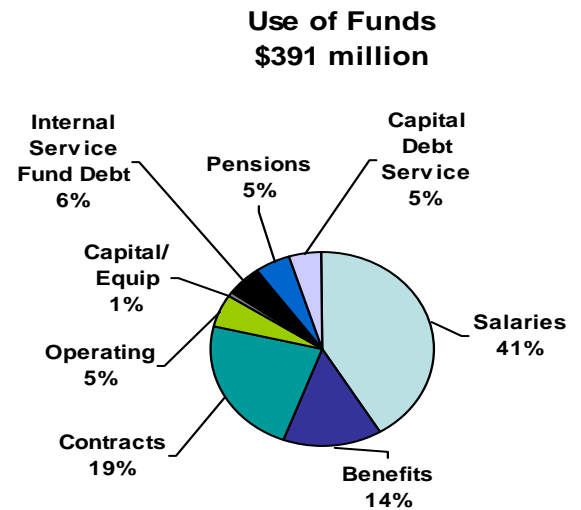
- Salary and wage expenditures increased 5%, from \$158.3 million to \$166.2 million. This increase reflects settled contracts to date and additional positions.
- Employer health insurance costs increased about 15%, or \$4.2 million. The budget is based on an anticipated 15% increase to employer costs.
- Non-personnel line items increased by 3%.



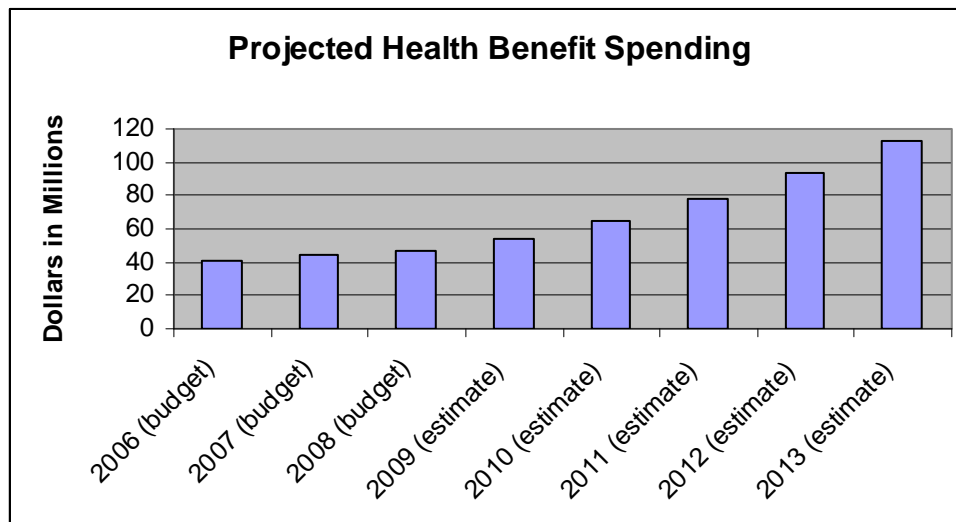
Expense and Revenue History of Property Tax Supported Budgets						
Budget	Expenses			Direct Revenues		
	2006 Actual Expense	2007 Adopted Budget	2008 Adopted Budget	2006 Actual Revenue	2007 Adopted Budget	2008 Adopted Budget
Mayor	1.081	1.330	1.374	-	-	-
City Clerk/Elections/City Council	6.160	6.170	6.822	0.930	0.095	0.083
CPED	3.579	3.800	3.566	1.343	1.498	1.543
Contingency	0.105	3.009	2.783	-	-	-
City Coord Admin, Comm, IGR	4.243	5.009	5.532	2.527	2.827	2.929
Civil Rights	2.025	2.461	2.492	-	-	-
Assessor	3.316	3.574	3.766	0.134	0.066	0.066
Health and Family	3.693	4.076	4.081	0.650	0.650	0.680
Human Resources	5.912	6.093	6.071	0.005	0.005	0.005
Attorney	6.615	7.036	7.095	0.108	0.108	0.020
911/311	9.655	9.328	9.953	2.650	0.050	-
Libraries	-	1.205	22.100	-	-	1.400
Finance	17.757	18.126	18.720	0.006	0.006	0.006
Regulatory Services	23.138	23.937	23.022	23.836	24.417	23.524
Business Information Services	-	-	-	-	-	-
Public Works	38.734	41.141	40.856	12.791	13.426	13.630
Fire	47.663	48.380	50.349	3.586	3.639	3.976
Police	112.611	113.096	121.248	14.867	14.555	15.555
<b>Total General Fund</b>	<b>286.287</b>	<b>297.771</b>	<b>329.830</b>	<b>63.433</b>	<b>61.342</b>	<b>63.417</b>

The 2008 budget is the basis for future projections: In other words, the starting place for the 2009-2013 department budget estimates is what is included in the 2008 adopted budget. One-time 2008 supplemental items are removed from department budgets in 2009 and beyond.

Department	Summary of the Five-Year Financial Direction 2009-2013 (dollars in millions)	
	2013 Resources	Reductions 2009-2013
Police	\$146.6	\$0
Fire	60.9	0
Public Works	45.8	(2.9)
Regulatory Services	28.1	0
Health and Family Support (HFS)	4.8	0
Civil Rights	3.0	0
Capital Plan (pay-go and debt)	22.7	(1.5)
Pensions	33.0	0
All Other Spending	137.0	(1.6)
Total	\$ 464.9	(\$6.0)



The financial direction from 2008 to 2012 contains updates to departmental resources: The financial direction includes the most updated assumptions about contract settlements and other commitments. In general, departmental wage growth is assumed to be limited to 2%. The health care contract entered into in 2006 has rate increases of 15% in 2008 and 2009. The out years of the plan assume a 20% annual increase.



Reductions are removed for all departments in 2013. This is the first year within the plan where the elimination of all reductions is possible.



*Salary Assumption* – The City adopted a compensation philosophy during 2007. The philosophy does not specify a salary policy. It is anticipated that salary settlements will vary within and between bargaining units.

### What changes have been made to the financial plan over the years?

As policy decisions have been made, several departments have been exempted from taking budget cuts, mainly in public safety departments. A history of these exemptions follows:

Who	When	Why (generically)
Regulatory Services	2003	Overall net contributor to general fund
Assessor, Council, Coordinator Administration, IGR, Communications, Mayor, Clerk	2003	Too small to withstand additional cuts
Internal Service Fund Workout Plans	2003	Financial progress
Police, Fire	2006	Prioritize Public Safety
Health and Family Support	2006	Maintain funding above match requirements; preserve senior ombudsman and external contracts
Civil Rights	2007	Smallest department still taking reductions
Elections	2007	No additional cuts – trying to match election cycles; had \$50,000 in reductions to date; also changed phase in of cuts
Public Works	2007 (one year only)	Provide some maintenance funding
BIS, 911/311	2006, 2004	Changed phase-in of cuts
All Departments	2007	Rescission of the 2% wage policy.
All remaining departments reductions removed in 2013	2008	Begin to provide an outlook with level funding for departments

### Budget Decisions

The 2008 adopted budget recommends the following major changes:

- **911/311** - The Mayor recommended \$300,000 in additional funding to add four 911 operators. The financial direction reduction of \$160,000 was not recommended by the Mayor. The Council approved the Mayor's recommendations.
- **Assessor** - The Mayor recommended \$75,000 to fund the department's reclassification study from early 2007. The Council approved this recommendation.
- **Attorney** - The Mayor accepted the department's proposal for rent savings (\$125,000) to meet the financial direction. (This choice relies upon the Attorney moving to rent free space by 2010.) The Mayor also moved the corrections billings into the department's budget, and accepts the savings that can be achieved by closer scrutiny of these bills for non-Minneapolis expenses. Additional funding for restorative justice (\$40,000) brings the department's total for this activity to \$75,000. The Council approved these changes.
- **BIS** – The Mayor recommended a reduction of \$500,000 to the department's budget, to be achieved through position and non-personnel reallocation. The Council approved this change.
- **City Clerk** - The Mayor funded the department's request for additional elections resources at \$100,000. The budget includes a reduction of the clerk-operations budget of \$100,000. The Council eliminated \$50,000 of this reduction. The Council also directed the Clerk to

return to the Ways and Means Committee in the first quarter with a report on charging back departments for records storage and disposal.

- **Civil Rights** – The Mayor recommended a reduction of \$50,000 in the department’s budget, a reduction not anticipated in the 2008 financial direction. The Council approved this action.
- **Coordinator Administration** – A reduction of \$100,000 was recommended in this area by the Mayor – an amount not included in the 2008 financial direction. Council approved this action.

The Mayor’s budget included moving a position related to strategic partnerships from CPED to the Coordinator’s administrative budget. This move consists of \$150,000 and one position. Council approved this action.

Sustainability initiatives (\$230,000 total) were included in the Mayor’s budget, which the Council approved at the following levels:

- Ongoing program support - \$55,000
- Tree trust (one time funding) - \$75,000
- Community micro grants (one time funding) - \$100,000

- **Communications** – The Mayor recommended reducing the Minneapolis Telecommunications Network contract by \$100,000 on a one-time basis; and directed the funding to the Minneapolis Wireless Portals Project. The Council reinstated \$100,000 to the MTN contract. The Council funded the Wireless portals project at \$100,000 on a one-time basis from the self insurance fund, contingent upon finalization of the Metropolitan Airports Commission settlement and payment to the self insurance fund. The department will reduce its capital expenditures by \$25,000, a reduction not anticipated in the financial direction for 2008. Council approved this action.
- **Community Planning and Economic Development** – The Mayor recommended a reduction of \$210,000 to the department’s budget, to be achieved through expense reallocation among CPED funds. This reduction increased by \$175,000 from the adopted 2008 financial direction. The Council approved this change.

The Mayor’s budget included moving a position related to strategic partnerships from CPED to the coordinator’s administrative budget. This move consists of \$150,000 and one position. The Council approved this change.

The Mayor moved \$100,000 in citizen participation funding to the Coordinator. The Council did not approve this change.

- **Council** - The Mayor’s budget represented the council as a separate department. The Council did not approve this change. The City Clerk/City Council budgets will be in the same accounting format as the 2007 budget.
- **Finance** – The Mayor accepted the \$200,000 reduction to the finance department, as included in the 2008 financial direction. The Council approved this reduction.
- **Fire** – The Mayor recommended an increase to the department’s budget of \$300,000 for the standard of coverage. This change combined with other internal reallocations included in the department’s budget allows for the addition of three positions to the department. Council approved this item.

- **Health and Family Support** – The Mayor added \$100,000 in one-time funding for domestic abuse efforts. The Council approved this one time funding.

The Mayor recommended the youth violence prevention steering committee to be funded at \$100,000, from community development block grant funding. The Mayor recommended \$150,000 in funding for the Youth are Here buses, a contract of this department. The Council redirected an additional \$75,000 from Youth are Here buses to youth violence prevention grants and directed the Health department to work of prioritizing refunding for these programs. The final Council budget includes total funding for the Youth are Here buses at \$75,000 and youth violence prevention at \$175,000.

A \$50,000 reduction is included in the department’s budget, a reduction not included in the 2008 financial direction. The Mayor recommended \$15,000 in one-time funding for safe routes to school. The Council approved these recommendations.

- **Human Resources** - The Mayor’s recommendation left the human resources budget at the current service level – their growth was less than anticipated, so an additional reduction was not needed to reach the 2008 financial direction.
- **Intergovernmental Relations** – The Mayor’s budget added \$150,000 for federal lobbying with an expanded focus on federal appropriations. Homeless outreach workers were funded in the budget at \$100,000 on a one-time basis. The Mayor added \$30,000 to enhance funding for the grants manager position. The Council approved these changes.

The Coordinator proposed transforming intergovernmental relations to government and community relations (GCR) through shifts within his own departments. As part of this proposal, the Mayor moved \$100,000 in citizen participation funding from CPED. The Council did not approve these changes.

- **Library** - The Mayor’s recommended budget included full funding of the City’s funding plan for the integration of the City library system with Hennepin County. The general fund included the following resources:

Property taxes at projected 2008 level	\$13.8 million
Local Government Aid at 2007 level	\$ 6.8 million
Enhanced funding (scales back annually)	\$ 1.5 million
<b>Total</b>	<b>\$22.1 million</b>

These City funds are in addition to the approximately \$1 million in revenue that the Library receives from other sources, such as consulting services, rental fees, and other state and federal resources.

- **Police** – The Mayor made current service level adjustments to the police department budget as follows:
  - ❑ Additional revenue related to state law which changed the split of fine revenue between the City and Hennepin County. The City will now receive 80% or the collections, instead of 60%. (\$1 million)
  - ❑ Removal of attrition savings assumption (\$2.5 million). Beginning in 2005, the department used this strategy to handle an ongoing reduction to the budget. (The need for this reduction resulted from the department’s current service level budget

outstripping City-wide assumptions.) The result of removing this assumption is that as normal attrition occurs, the department will be able to use these savings. In other words, the department will experience increased resource flexibility.

The Mayor recommended an additional \$800,000 in police overtime, \$500,000 from the sales tax fund, with the remainder from the general fund.

Taxi Inspections (\$150,000 for two positions) were moved from police to regulatory services.

The Council concurred with these recommendations.

- **Public Works – transportation maintenance and repair** – The 2008 adopted financial direction included a reduction to the public works department of \$1 million. The department's growth in spending was less than expected – the current service level needed a reduction of only \$500,000. This reduction is achieved through reducing equipment hours in snow and ice control and related materials cost (\$300,000). Also, the department recommended an increase to lane obstruction and closure fees to more closely match experience (\$200,000). The Mayor accepted these recommendations. The Council approved these recommendations.

The Mayor included \$50,000 (one-time) and an additional position for special service district administration. The department will need to find an additional \$50,000 to fund the remainder of the position and will need to identify long-term funding. The Council approved this recommendation.

- **Public Works - solid waste and recycling** – The Mayor recommended \$150,000 in one-time general fund resources to supplement the existing graffiti program. The Council approved this recommendation.
- **Regulatory Services** – The Mayor's recommended budget included a \$400,000 reduction to the department's budget. An additional position (\$60,000) was added to support task force efforts on problem businesses.

Taxi inspections (\$150,000 for two positions) were moved from police to regulatory services.

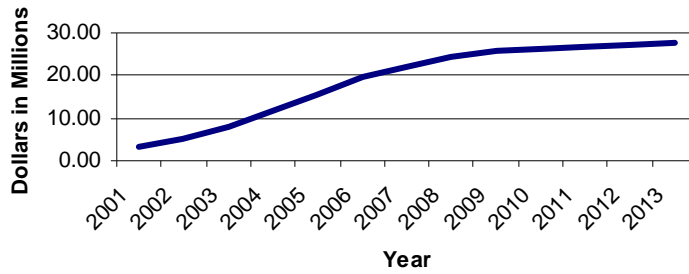
*The Council concurred with these recommendations.*

### **Capital and Debt Service (including pensions)**

*Neither relief from reductions nor any growth is planned in the capital or debt service levies for the capital plan until 2010.* Pressure on the capital project budgets will continue. Any new projects will need to be offset by reductions in projects in the current plan. A 2% growth factor is included beyond 2010 in order to begin planning for expanded capital needs. This level of increase does not keep up with inflation. Further, considerable pent up demand for public works and technology infrastructure exists.

*Funding for internal service fund workout plans.* The budget includes \$2.2 million in additional funding for internal city services (self insurance and information technology services). In 2008, 12% of property tax increase will go to fund workout plans for these funds. To meet the goals of the adopted workout plans, these expenditures will continue to make up a substantial portion of the City's budget.

### Internal Service Workout Plan Support

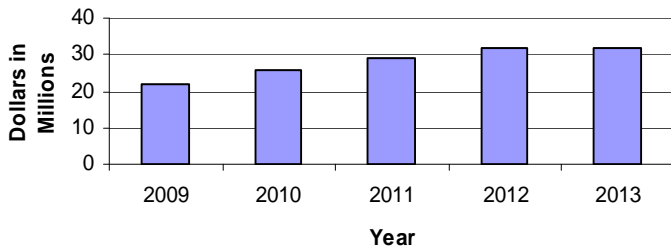


In addition, as one-time resources have become available, the elected officials have prioritized the avoidance and pay down of debt. The following table highlights important decisions in this regard:

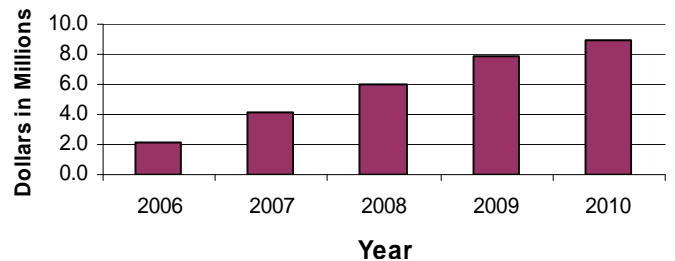
Description (year decided)	Amount (millions)
Hilton Legacy Fund (2003) – proceeds from the sale of the City’s share in the downtown hotel.	\$12.5
Year-end savings from 2004 (2005)	\$15
One-time LGA, general fund resources (2005 for 2006)	\$10
2007 one-time resources	\$3
<b>Total</b>	<b>\$40.5</b>

*Funding for increasing pension liabilities.* The property tax needed to support closed pensions will be \$9 million debt service and \$10 million direct payments in 2008 and is estimated to grow to \$32 million in total obligations. The City also has increasing obligations for the pension plan most City employees are in, the Public Employees Retirement Association (PERA).

**Closed Pension Obligations:  
MERF, MFRA, MPRA**



**PERA pension obligations**



### Change in Cushion for Adverse Circumstances

The original financial direction in January, 2003 was based upon a 4% salary increase. Subsequent updates assumed the 2% salary cap through 2007. Assuming 2% wage growth, the 8% tax policy and department reductions, a cushion exists for adverse circumstances. Examples of adverse circumstances the City has encountered include reductions in LGA and increased pension obligations.

Change in cushion for adverse circumstances (dollars in millions)					
Year	2005-2009 Forecasted Cushion	2006-2010 Adopted Cushion	2007-2011 Adopted Cushion	2008-2012 Adopted Cushion	2009-2013 Adopted Cushion
2005 (estimate)	4.5	n/a	n/a	n/a	n/a
2006 (estimate)	12.5	4.6	n/a	n/a	n/a
2007 (estimate)	20.5	9.2	0.3	n/a	n/a
2008 (estimate)	27.5	11.8	0.3	2.3	n/a
2009 (estimate)	37.1	17.4	1.4	2.1	7.5
2010 (estimate)	n/a	23.9	4.8	5.7	3.5
2011 (estimate)	n/a	n/a	4.9	2.2	0.0
2012 (estimate)	n/a	n/a	n/a	4.0	0.5
2013 (estimate)	n/a	n/a	n/a	n/a	0.7

#### What other pressures does the City face in future planning efforts?

In addition to removing the 2% wage cap, the City faces several pressures for which a policy decision has yet to be reached:

- **Property taxes:** Future projections plan on the 8% property tax increases to support future services – reducing the growth in property taxes in the face of declining LGA will require more department reductions.
- **Park Board:** Like other participants in the City's capital funding pool, the Park Board faces significant capital pressures to maintain the facilities it operates.
- **Enterprise funds:** The enterprise funds have experienced a decline in their financial condition (primarily working capital), largely related to increasing debt loads related to approved capital projects.
- **Public Works Operating Budget:** The department will undertake a major reassessment of services and how they are provided in light of planned reductions. Further, the City will be seeking authority for new Public Works revenue sources in the 2008 legislative session.
- **Performance Information:** As the City continues to gain experience with using results information for performance discussions, it will need to undertake benchmark development in using this information for financial decision making.
- **Department Reductions:** The City will continue to see issues with ability to keep up with enterprise demands while subject to increased costs.
- **Regulatory Services:** The department will become a net drawer on the general fund in 2010 based on current revenue and expense assumptions.
- **Higher Police Service Levels:** Now that the Police Department is back at its pre-2003 state aid reduction strength, the challenge of making the best use of these resources and

adapting to new technology becomes the central focus of the department's financial and business planning.

- **Annual Buying Commitment for Wireless Services:** As part of the agreement with US Internet, to build a citywide wireless network, the City committed to purchase \$1.2 million of wireless services each year. The transition from wired to wireless technology will require tradeoffs within departmental budgets.
- **Target Center and the Convention Center:** The current discussions about continuing the Neighborhood Revitalization Program past its original ending date of 2010 add demands to property tax and development financing resources.

Both the Target Center Arena and the Convention Center are City-owned facilities. Continued operating and capital support for these facilities will affect the City's financial decision-making.

### **Assumptions for 2009-2013**

- Decreased need for property taxes to support library referendum bonds offset by increasing costs related to pension bonds.
- Increased pension costs are offset by general fund reductions.
- No more than a 2% salary increase is funded by new resources.
- No additional cuts other than what was included in the five-year financial direction are included for the permanent improvement levy or for debt service.
- Departments that did not receive a reduction in the adopted 2007 financial direction do not receive one in this update.
- Reductions in LGA of \$1.2 million annually (excluding independent boards) are reflected in 2008-2012.
- Revenues in the general fund are NOT assumed to increase, except for licenses and permits which are anticipated to increase by 3.0% annually.
- No additional revenues are anticipated from public works (assessments, other fees).
- No additional programs or services are added – they would need to be funded by new revenue or through departmental efforts to reduce costs.
- Currently adopted pension law is reflected.
- Full funding of pension and internal service fund debts are included. Constraints in internal service funds are maintained. Reductions to growth as infrastructure gap funding are reflected for public works, capital and debt service.
- The level of revenue from the parking fund is reduced according to the Council adopted financial workout plan for that fund.
- Entertainment tax from the Convention Center fund flows at the same rate as in the past (about \$8 million annually).
- No changes to state tax law regarding property taxes (including levy limits, classification rates, phase-out of limited market value).
- No new revenue from decertification of tax increment financing districts. However, the estimated reduction to LGA resulting from the decertification is included.
- \$7.5 million in one-time property tax revenue will be available in 2009 as a result of the end of a significant number of tax increment financing districts.

**Five-Year Summary of Property Tax Supported Budgets**

	2008 Expense	5-Year Projected Growth in Spending	5-Year Reduction to Growth in Spending	2013 Expense	Avg Annual % Incr over 5-yr period	Allocated Revenues for Presentation Purposes <i>These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>				
						2013 Direct Revenue	2013 General City Revenues (Non-Direct)	2013 Local Government Aid	2013 Property Tax Revenue	2013 Total Revenues
Mayor	1.374	0.301	-	1.675	4.4%	-	0.380	0.297	0.997	1.675
City Clerk/Elections/City Council	6.822	3.267	-	10.089	9.6%	0.083	2.272	1.777	5.956	10.089
CPED	3.566	1.565	(0.140)	4.991	8.0%	1.737	0.739	0.578	1.937	4.991
Contingency	2.783	5.090	-	7.873	36.6%	-	1.788	1.398	4.687	7.873
City Coord Admin, Comm, IGR	5.532	0.887	-	6.419	3.2%	2.929	0.792	0.620	2.077	6.419
Civil Rights	2.492	0.545	-	3.037	4.4%	-	0.690	0.540	1.808	3.037
Assessor	3.766	0.824	-	4.590	4.4%	0.066	1.027	0.804	2.693	4.590
Health and Family	4.081	0.716	-	4.797	3.5%	0.680	-	-	4.117	4.797
Human Resources	6.071	1.284	(0.400)	6.955	2.9%	0.005	1.578	1.235	4.137	6.955
Attorney	7.095	1.508	(0.400)	8.203	3.1%	0.020	1.858	1.454	4.871	8.203
911/311	9.953	2.178	-	12.131	4.4%	-	-	-	12.131	12.131
Libraries	22.100	(17.700)	-	4.400	-	-	-	4.100	0.300	4.400
<i>Internal Service Funds</i>	21.934	8.585	-	30.519	7.8%	-	6.930	5.421	18.168	30.519
Finance	18.720	4.021	(0.650)	22.091	3.6%	0.006	5.015	3.923	13.147	22.091
Pension Debt Service	9.004	15.400	-	24.404	-	-	-	-	24.404	24.404
Regulatory Services	23.022	5.039	-	28.061	4.4%	26.476	-	-	1.584	28.061
Business Information Services	-	-	-	-	n/a	-	-	-	-	-
Public Works	40.856	7.922	(2.940)	45.838	2.4%	14.039	7.221	5.648	18.930	45.838
Fire	50.349	10.543	-	60.892	4.2%	3.976	12.924	10.110	33.882	60.892
Police	121.248	25.389	-	146.637	4.2%	15.607	29.754	23.274	78.002	146.637
<b>Total General Fund</b>	<b>360.768</b>	<b>77.364</b>	<b>(4.530)</b>	<b>433.602</b>	<b>4.0%</b>	<b>65.624</b>	<b>72.969</b>	<b>61.178</b>	<b>233.831</b>	<b>433.602</b>
Capital - Permanent Improvement	1.619	1.110	(0.460)	2.269	8.0%	-	-	-	2.269	2.269
Debt Service	18.355	3.100	(1.000)	20.455	2.3%	-	-	-	20.455	20.455
Subtotal	19.974	4.210	(1.460)	22.724	2.8%	-	-	-	22.724	22.724
<b>Total City (not incl special levies)</b>	<b>380.742</b>	<b>81.574</b>	<b>(5.990)</b>	<b>456.326</b>	<b>4.0%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>256.555</b>	<b>456.326</b>
Pensions - Direct Levy	10.119	-	-	8.600	-3.0%	-	-	-	8.600	8.600
<b>Total</b>	<b>390.861</b>	<b>81.574</b>	<b>(5.990)</b>	<b>464.926</b>	<b>3.8%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>265.155</b>	<b>464.926</b>
									2008 Max	167.350
									2013 Max	266.397
									Difference between maximum and needed amount to balance	(1.242)



**2009 Property Tax Supported Budgets**

	Prior Year Total Expense	Projected Growth in Spending	Reduction to Growth in Spending	Current Year Total Expense	Allocated Revenues for Presentation Purposes These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.				
					Direct Revenue	General City Revenues (Non- Direct)	Local Government Aid	Property Tax Revenue	Total Revenues
Mayor	1.374	0.047	-	1.421	-	0.407	0.326	0.687	1.421
City Clerk/Elections/City Council	6.822	0.231	-	7.053	0.083	1.999	1.600	3.371	7.053
CPED	3.566	0.121	(0.035)	3.652	1.589	0.601	0.482	0.979	3.652
Contingency	2.783	0.844	-	3.627	-	1.040	0.833	1.754	3.627
City Coord Admin, Comm, IGR	5.532	(0.088)	-	5.444	2.929	0.721	0.578	1.216	5.444
Civil Rights	2.492	0.084	-	2.576	-	0.739	0.592	1.246	2.576
Assessor	3.766	0.127	-	3.893	0.066	1.098	0.879	1.851	3.893
Health and Family	4.081	(0.012)	-	4.069	0.680	0.972	0.778	1.639	4.069
Human Resources	6.071	0.205	(0.100)	6.176	0.005	1.798	1.440	2.933	6.176
Attorney	7.095	0.240	(0.100)	7.235	0.020	2.098	1.680	3.438	7.235
911/311	9.953	0.337	-	10.290	-	2.951	2.363	4.977	10.290
Libraries	22.100	(14.600)	-	7.500	-	-	6.600	0.900	7.500
<i>Internal Service Funds</i>	21.934	2.142	-	24.076	-	6.904	5.528	11.644	24.076
Finance	18.720	0.634	(0.200)	19.154	0.006	5.548	4.443	9.157	19.154
Pension Debt Service	9.004	4.400	-	13.404	-	-	-	13.404	13.404
Regulatory Services	23.022	0.779	-	23.801	24.230	-	-	(0.428)	23.801
Business Information Services	-	-	-	-	-	-	-	-	-
Public Works	40.856	1.158	(1.035)	40.979	13.630	8.139	6.518	12.692	40.979
Fire	50.349	1.704	-	52.053	3.976	13.786	11.040	23.252	52.053
Police	121.248	4.104	-	125.352	15.607	31.469	25.200	53.076	125.352
<b>Total General Fund</b>	<b>360.768</b>	<b>2.458</b>	<b>(1.470)</b>	<b>361.756</b>	<b>62.821</b>	<b>80.269</b>	<b>70.878</b>	<b>147.789</b>	<b>361.756</b>
Capital - Permanent Improvemen	1.619	0.460	(0.460)	1.619	-	-	-	1.619	1.619
Debt Service	18.355	1.000	(1.000)	18.355	-	-	-	18.355	18.355
Subtotal	19.974	1.460	(1.460)	19.974	-	-	-	19.974	19.974
Pension - direct levy	10.119	-	-	8.600	-	-	-	8.600	8.600
<b>Total</b>	<b>390.861</b>	<b>3.918</b>	<b>(2.930)</b>	<b>390.330</b>	<b>62.821</b>	<b>80.269</b>	<b>70.878</b>	<b>176.363</b>	<b>390.330</b>
								2008 Max	167.350
								2009 Max	183.881
Additional cuts needed/(Cushion for adverse circumstances)									(7.518)

**2010 Property Tax Supported Budgets**

	Prior Year Total Expense	Projected Growth in Spending	Reduction to Growth in Spending	Current Year Total Expense	<i>Allocated Revenues for Presentation Purposes These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>				
					Direct Revenue	General City Revenues (Non- Direct)	Local Government Aid	Property Tax Revenue	Total Revenues
Mayor	1.421	0.056	-	1.477	-	0.379	0.326	0.772	1.477
City Clerk/Elections/City Council	7.053	0.278	-	7.331	0.083	1.863	1.598	3.788	7.331
CPED	3.652	0.144	(0.035)	3.761	1.637	0.555	0.476	1.093	3.761
Contingency	3.627	0.940	-	4.567	-	1.174	1.007	2.386	4.567
City Coord Admin, Comm, IGR	5.444	0.215	-	5.659	2.929	0.702	0.602	1.427	5.659
Civil Rights	2.576	0.102	-	2.678	-	0.688	0.590	1.399	2.678
Assessor	3.893	0.154	-	4.047	0.066	1.023	0.878	2.080	4.047
Health and Family	4.069	0.161	-	4.230	0.680	-	-	3.550	4.230
Human Resources	6.176	0.244	(0.100)	6.320	0.005	1.649	1.414	3.252	6.320
Attorney	7.235	0.286	(0.100)	7.421	0.020	1.928	1.654	3.819	7.421
911/311	10.290	0.406	-	10.696	-	2.749	2.358	5.589	10.696
Libraries	7.500	(0.800)	-	6.700	-	-	6.700	-	6.700
<i>Internal Service Funds</i>	24.076	1.450	-	25.527	-	6.560	5.627	13.339	25.527
Finance	19.154	0.756	(0.150)	19.759	0.006	5.115	4.388	10.250	19.759
Pension Debt Service	13.404	4.000	-	17.404	-	-	-	17.404	17.404
Regulatory Services	23.801	0.939	-	24.741	24.957	-	-	(0.216)	24.741
Business Information Services	-	-	-	-	-	-	-	-	-
Public Works	40.979	1.387	(0.835)	41.531	14.039	7.280	6.245	13.967	41.531
Fire	52.053	1.762	-	53.815	3.976	12.809	10.987	26.043	53.815
Police	125.352	4.243	-	129.595	15.607	29.295	25.129	59.564	129.595
<b>Total General Fund</b>	<b>361.756</b>	<b>16.722</b>	<b>(1.220)</b>	<b>377.258</b>	<b>64.004</b>	<b>73.769</b>	<b>69.978</b>	<b>169.507</b>	<b>377.258</b>
Capital - Permanent Improvement	1.619	0.100	-	1.719	-	-	-	1.719	1.719
Debt Service	18.355	0.400	-	18.755	-	-	-	18.755	18.755
Subtotal	19.974	0.500	-	20.474	-	-	-	20.474	20.474
Pensions - direct levy	8.600	-	-	8.600	-	-	-	8.600	8.600
<b>Total</b>	<b>390.330</b>	<b>17.222</b>	<b>(1.220)</b>	<b>406.332</b>	<b>64.004</b>	<b>73.769</b>	<b>69.978</b>	<b>198.581</b>	<b>406.332</b>
								2009 Max	183.881
								2010 Max	202.049
Additional cuts needed/(Cushion for adverse circumstances)									(3.468)

**2011 Property Tax Supported Budgets**

*Allocated Revenues for Presentation Purposes These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.*

	Prior Year Total Expense	Projected Growth in Spending	Reduction to Growth in Spending	Current Year Total Expense	General City Revenues				Total Revenues
					Direct Revenue	(Non- Direct)	Local Government Aid	Property Tax Revenue	
Mayor	1.477	0.062	-	1.538	-	0.389	0.308	0.842	1.538
City Clerk/Elections/City Council	7.331	(0.193)	-	7.139	0.083	1.785	1.411	3.860	7.139
CPED	3.761	0.158	(0.035)	3.884	1.686	0.565	0.446	1.186	3.884
Contingency	4.567	0.975	-	5.542	-	1.402	1.108	3.032	5.542
City Coord Admin, Comm, IGR	5.659	0.237	-	5.896	2.929	0.751	0.593	1.623	5.896
Civil Rights	2.678	0.112	-	2.790	-	0.706	0.558	1.526	2.790
Assessor	4.047	0.170	-	4.217	0.066	1.050	0.830	2.271	4.217
Health and Family	4.230	0.177	-	4.407	0.680	-	-	3.727	4.407
Human Resources	6.320	0.265	(0.100)	6.485	0.005	1.665	1.316	3.500	6.485
Attorney	7.421	0.311	(0.100)	7.632	0.020	1.951	1.542	4.119	7.632
911/311	10.696	0.449	-	11.145	-	-	-	11.145	11.145
Libraries	6.700	(0.700)	-	6.000	-	-	5.900	0.100	6.000
<i>Internal Service Funds</i>	25.527	1.571	-	27.097	-	6.855	5.418	14.824	27.097
Finance	19.759	0.829	(0.150)	20.438	0.006	5.207	4.116	11.110	20.438
Pension Debt Service	17.404	3.000	-	20.404	-	-	-	20.404	20.404
Regulatory Services	24.741	1.038	-	25.778	25.705	-	-	0.073	25.778
Business Information Services	-	-	-	-	-	-	-	-	-
Public Works	41.531	1.639	(0.835)	42.335	14.039	7.369	5.825	15.102	42.335
Fire	53.815	2.124	-	55.939	3.976	13.145	10.391	28.427	55.939
Police	129.595	5.114	-	134.709	15.607	30.130	23.816	65.157	134.709
<b>Total General Fund</b>	<b>377.258</b>	<b>17.337</b>	<b>(1.220)</b>	<b>393.375</b>	<b>64.802</b>	<b>72.969</b>	<b>63.578</b>	<b>192.026</b>	<b>393.375</b>
Capital - Permanent Improvement	1.719	0.150	-	1.869	-	-	-	1.869	1.869
Debt Service	18.755	0.500	-	19.255	-	-	-	19.255	19.255
Subtotal	20.474	0.650	-	21.124	-	-	-	21.124	21.124
Pensions-direct levy	8.600	-	-	8.600	-	-	-	8.600	8.600
<b>Total</b>	<b>406.332</b>	<b>17.987</b>	<b>(1.220)</b>	<b>423.099</b>	<b>64.802</b>	<b>72.969</b>	<b>63.578</b>	<b>221.750</b>	<b>423.099</b>
							2010 Max	202.05	
							2011 Max	221.77	
							Additional cuts needed/(Cushion for adverse circumstances)	(0.020)	

**2012 Property Tax Supported Budgets**

	Prior Year Total Expense	Projected Growth in Spending	Reduction to Growth in Spending	Current Year Total Expense	Allocated Revenues for Presentation Purposes These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.				
					Direct Revenue	General City Revenues (Non- Direct)	Local Government Aid	Property Tax Revenue	Total Revenues
Mayor	1.538	0.065	-	1.603	-	0.387	0.304	0.913	1.603
City Clerk/Elections/City Council	7.139	0.699	-	7.838	0.083	1.870	1.470	4.415	7.838
CPED	3.884	0.163	(0.035)	4.011	1.737	0.557	0.438	1.280	4.011
Contingency	5.542	1.132	-	6.674	-	1.609	1.265	3.800	6.674
City Coord Admin, Comm, IGR	5.896	0.247	-	6.144	2.929	0.775	0.610	1.830	6.144
Civil Rights	2.790	0.117	-	2.907	-	0.701	0.551	1.655	2.907
Assessor	4.217	0.177	-	4.394	0.066	1.043	0.821	2.464	4.394
Health and Family	4.407	0.185	-	4.592	0.680	-	-	3.912	4.592
Human Resources	6.485	0.272	(0.100)	6.657	0.005	1.628	1.280	3.744	6.657
Attorney	7.632	0.320	(0.100)	7.852	0.020	1.913	1.504	4.416	7.852
911/311	11.145	0.467	-	11.612	-	-	-	11.612	11.612
Libraries	6.000	(0.800)	-	5.200	-	-	5.000	0.200	5.200
<i>Internal Service Funds</i>	27.097	1.636	-	28.733	-	6.928	5.448	16.358	28.733
Finance	20.438	0.857	(0.150)	21.145	0.006	5.133	4.036	11.970	21.145
Pension Debt Service	20.404	4.000	-	24.404	-	-	-	24.400	24.400
Regulatory Services	25.778	1.081	-	26.859	26.476	-	-	0.383	26.859
Business Information Services	-	-	-	-	-	-	-	-	-
Public Works	42.335	1.775	(0.235)	43.875	14.039	7.251	5.701	16.884	43.875
Fire	55.939	2.346	-	58.285	3.976	13.095	10.297	30.917	58.285
Police	134.709	5.649	-	140.359	15.607	30.080	23.653	71.020	140.359
<b>Total General Fund</b>	<b>393.375</b>	<b>20.390</b>	<b>(0.620)</b>	<b>413.146</b>	<b>65.624</b>	<b>72.969</b>	<b>62.378</b>	<b>212.171</b>	<b>413.142</b>
Capital - Permanent Improvement	1.869	0.200	-	2.069	-	-	-	2.069	2.069
Debt Service	19.255	0.600	-	19.855	-	-	-	19.855	19.855
Subtotal	21.124	0.800	-	21.924	-	-	-	21.924	21.924
Pensions-direct levy	8.600	-	-	8.600	-	-	-	8.600	8.600
<b>Total</b>	<b>423.099</b>	<b>21.190</b>	<b>(0.620)</b>	<b>443.670</b>	<b>65.624</b>	<b>72.969</b>	<b>62.378</b>	<b>242.695</b>	<b>443.666</b>
									(0)
								2011 Max	221.771
								2012 Max	243.174
Additional cuts needed/(Cushion for adverse circumstances)								(0.479)	

2013 Property Tax Supported Budgets										
						<i>Allocated Revenues for Presentation Purposes These revenues are received at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>				
	Increase to CSL	Prior Year Total Expense	Projected Growth in Spending	Reduction to Growth in Spending	Current Year Total Expense	Direct Revenue	General City Revenues (Non-Direct)	Local Government Aid	Property Tax Revenue	Total Revenues
Mayor	0.072	1.603	0.072	-	1.675	-	0.380	0.297	0.997	1.675
City Clerk/Elections/City Council	0.351	7.838	2.251	-	10.089	0.083	2.272	1.777	5.956	10.089
CPED	0.179	4.011	0.979	-	4.991	1.737	0.739	0.578	1.937	4.991
Contingency	0.299	6.674	1.199	-	7.873	-	1.788	1.398	4.687	7.873
City Coord Admin, Comm, IGR	0.275	6.144	0.275	-	6.419	2.929	0.792	0.620	2.077	6.419
Civil Rights	0.130	2.907	0.130	-	3.037	-	0.690	0.540	1.808	3.037
Assessor	0.197	4.394	0.197	-	4.590	0.066	1.027	0.804	2.693	4.590
Health and Family	0.205	4.592	0.205	-	4.797	0.680	-	-	4.117	4.797
Human Resources	0.298	6.657	0.298	-	6.955	0.005	1.578	1.235	4.137	6.955
Attorney	0.351	7.852	0.351	-	8.203	0.020	1.858	1.454	4.871	8.203
911/311	0.519	11.612	0.519	-	12.131	-	-	-	12.131	12.131
Libraries	0.233	5.200	(0.800)	-	4.400	-	-	4.100	0.300	4.400
<i>Internal Service Funds</i>	1.285	28.733	1.785	-	30.519	-	6.930	5.421	18.168	30.519
Finance	0.946	21.145	0.946	-	22.091	0.006	5.015	3.923	13.147	22.091
Pension Debt Service	-	24.404	-	-	24.404	-	-	-	24.404	24.404
Regulatory Services	1.201	26.859	1.201	-	28.061	26.476	-	-	1.584	28.061
Business Information Services	-	-	-	-	-	-	-	-	-	-
Public Works	1.963	43.875	1.963	-	45.838	14.039	7.221	5.648	18.930	45.838
Fire	2.607	58.285	2.607	-	60.892	3.976	12.924	10.110	33.882	60.892
Police	6.279	140.359	6.279	-	146.637	15.607	29.754	23.274	78.002	146.637
<b>Total General Fund</b>	<b>17.389</b>	<b>413.146</b>	<b>20.457</b>	<b>-</b>	<b>433.602</b>	<b>65.624</b>	<b>72.969</b>	<b>61.178</b>	<b>233.831</b>	<b>433.602</b>
Capital - Permanent Improvement		2.069	0.200	-	2.269				2.269	2.269
Debt Service		19.855	0.600	-	20.455				20.455	20.455
Subtotal	-	21.924	0.800	-	22.724				22.724	22.724
Pensions-direct levy		8.600	-		8.600				8.600	8.600
<b>Total</b>	<b>17.389</b>	<b>443.670</b>	<b>21.257</b>	<b>-</b>	<b>464.926</b>	<b>65.624</b>	<b>72.969</b>	<b>61.178</b>	<b>265.155</b>	<b>464.926</b>
									2012 Max	243.174
									2013 Max	266.397
									Additional cuts needed/(Cushion for adverse circumstances)	(1.242)

## City of Minneapolis 2008 Budget

### Ten-Year Projection of Demands on the Property Tax

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#### **Background**

The ten-year projection was first produced in the spring of 2002. The intent was to surface all the demands on the property tax to which the City had committed. This projection led to adoption of the 8% maximum property tax policy in the summer of 2002. The maximum property tax policy was adopted by both the City Council and the Board of Estimate and Taxation. In January, 2003, the City Council and Mayor adopted a five-year financial direction to set parameters for departmental business plans.

#### **Assumptions in the Ten-Year Projection**

These listed assumptions build on the original work from 2002. For complete details on the financial challenges which the City faces, please refer to the schedule of projected demands on the property tax.

#### ***General Fund Operations Assumptions***

- A 2% wage increase is funded from new resources through 2016.
- 20% annual increases in health insurance premiums, except for short-term relief, resulting from current plan data and competitive procurement experience.
- No increase in departmental and citywide revenue (except for regulatory services revenues which are expected to increase by 3%). Please see the discussion in the 2009-2013 five-year financial direction, earlier under this same tab, for more information by department.
- Reductions in revenue related to the parking fund financial plan.
- Internal Service Funds workout plan increases continue:
  - Self Insurance \$1.0 million in 2008 and 2009, \$0.5 million annually in 2010-2016
  - Intergovernmental Service Fund (BIS) \$1.2 million in 2008 and \$0.4 in 2009The projection includes slight cost of living increases for these operations.
- Reductions to general fund operations are needed in each year until 2013.
- Commitments for the library are included in the general fund. In 2009 and beyond, the property tax elements are anticipated to be levied by the County.

#### ***Capital and Debt Assumptions***

- Reductions to both the pay-as-you-go capital levy and the debt service levies continue in 2008 and 2009. These reductions were included in the five-year financial direction.
- A slight (2%) increase is included for both of these levies for 2010-2016.

#### ***Independent Boards and Special Levies Assumptions***

- Parameters remain the same for independent board operating levy increases – Park, Municipal Building Commission, Public Housing Authority and the Board of Estimate and Taxation all receive a 4% levy increase to deal with increased costs of providing services.
- Pension obligations are funded in each year of the projection.

**City of Minneapolis - Details of Annual Demand (Increases) in Property Tax Revenue**

<i>(In millions of dollars)</i>	Adopted			Future Projected Demands on the Property Tax								
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	
<b>City General Fund Operations</b>												
Salary and non-personnel increase	(0.3)	8.2	15.1	12.3	8.6	9.8	9.5	10.4	11.2	11.0	11.4	
New Programs/Initiatives	6.0	5.2										
Target Center - Property tax contribution								1.0				
Health Insurance	4.0	1.8	2.1	3.8	5.9	7.1	8.5	10.2	12.2	14.7	17.6	
Internal Service Funds	3.8	2.3	2.2	1.4	0.5	0.5	0.5	0.5	0.5	0.5	0.5	
Strategies Needed to Balance Budget	<b>(1.4)</b>	<b>(0.6)</b>	<b>(2.0)</b>	<b>(1.6)</b>	<b>(1.4)</b>	<b>(1.4)</b>	<b>(0.9)</b>	-	-	-	<b>(1.0)</b>	
Subtotal	12.1	16.9	17.4	15.9	13.6	16.0	17.6	22.1	23.9	26.2	28.5	
<b>City Capital/Debt:</b>												
Permanent Improvement Fund	(0.5)	(0.7)	(0.5)	(0.5)	0.1	0.1	0.1	0.2	0.2	0.2	0.2	
Debt structuring changes	(4.0)	(2.1)	(1.3)	(1.0)	0.4	0.5	0.6	0.7	0.8	0.8	0.8	
Subtotal	(4.5)	(2.8)	(1.8)	(1.5)	0.5	0.6	0.7	0.9	1.0	1.0	1.0	
<b>City Total</b>	<b>7.6</b>	<b>14.1</b>	<b>15.6</b>	<b>14.4</b>	<b>14.1</b>	<b>16.6</b>	<b>18.3</b>	<b>23.0</b>	<b>24.9</b>	<b>27.2</b>	<b>29.5</b>	
<b>Independent Boards and Special Levies</b>												
Park Board Base Levy	1.7	1.7	1.8	1.9	1.7	1.8	1.8	1.9	1.9	1.9	1.9	
Subtotal Park Board	1.7	1.7	1.8	1.9	1.7	1.8	1.8	1.9	1.9	1.9	1.9	
Libraries Base Levy	0.5	0.5	0.5	(13.8)	-	-	-	-	-	-	-	
Library Referendum Levy	1.7	1.2	-	-	-	-	-	-	-	-	-	
Subtotal Library	2.2	1.7	0.5	(13.8)	-	-	-	-	-	-	-	
Municipal Bldg Commission	0.1	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.3	0.3	0.3	
Community Development Levy	-	-	-	-	-	-	-	-	-	-	-	
Minneapolis Public Housing Authority	0.0	0.0	0.0	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	
Pension Funds	3.9	(1.0)	-	3.0	4.0	3.0	3.0	-	-	-	-	
<b>Total Independent Boards and Special Levies</b>	<b>8.0</b>	<b>2.7</b>	<b>2.5</b>	<b>(8.7)</b>	<b>6.0</b>	<b>5.0</b>	<b>5.1</b>	<b>2.2</b>	<b>2.3</b>	<b>2.3</b>	<b>2.3</b>	
<b>Total Increase in Property Tax Revenue</b>	<b>15.6</b>	<b>16.8</b>	<b>18.1</b>	<b>5.7</b>	<b>20.0</b>	<b>21.6</b>	<b>23.4</b>	<b>25.2</b>	<b>27.2</b>	<b>29.5</b>	<b>31.8</b>	
Total Property Tax Revenue	209.2	226.0	244.1	249.9	269.9	291.5	314.9	340.1	367.3	396.8	428.6	
Annual Percent Increase	8%	8%	8%	2%	8%	8%	8%	8%	8%	8%	8%	

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Convention Center Special Revenue Fund**

**Background**

The Convention Center Special Revenue Fund accounts for the maintenance and operation of the City-owned Convention Center and the related sales tax activities. The Convention Center was created to foster and generate economic growth and vitality by providing facilities and services for conventions, trade shows, exhibits, meetings; cultural, religious, and sporting events - all of which benefit and showcase the City of Minneapolis, the metropolitan region, and the State of Minnesota. The fund also supports an operating transfer to Meet Minneapolis, formerly called the Greater Minneapolis Convention and Visitors Association (GMCVA). Meet Minneapolis is an independent, non-profit organization contracted by the City of Minneapolis to market Minneapolis and the Twin Cities as a convention and tourist destination.

**Historical Financial Performance**

The fiscal year-end 2006 fund balance for the Convention Center Special Revenue Fund was \$41.2 million, an increase of \$5.4 million from 2005. Local taxes support the Convention Center with approximately \$56.7 million being collected in 2006. Due to improved economic conditions, the 2006 local tax revenue was nearly \$1.9 million greater than budget and \$1.6 million greater than 2005. Approximately \$9.6 million was transferred to the parking fund, which was approximately \$1.4 million greater than 2005. This is due to the need for paying debt service on the City's convention center ramps and for ongoing operations and maintenance.

Comparative amounts collected:

<u>Local Taxes (in millions)</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007*</u>
0.5% Citywide Sales tax	\$26.4	\$27.4	\$27.9	\$29.0
3.0% Entertainment Tax	\$8.7	\$9.2	\$9.2	\$9.4
3.0% Downtown Restaurant Tax	\$8.8	\$9.5	\$10.0	\$9.5
3.0% Downtown Liquor Tax	\$3.4	\$3.5	\$3.6	\$3.7
3.0% Lodging Tax	\$4.9	\$5.5	\$6.0	\$5.3
<b>Total Tax Collection</b>	<b>\$52.2</b>	<b>\$55.1</b>	<b>\$56.7</b>	<b>\$56.9</b>

\*Projected numbers

Funds are transferred annually to the Convention Center Reserve Fund for major repair or equipment replacement for the Convention Center facility. Due to the age of the building, it is anticipated that the amount of this transfer will increase in future years as specific needs are identified. However, the plan keeps the amount flat until an analysis is completed and needs are identified. In 2006, nearly \$1.2 million was transferred to the Convention Center Reserve Fund.

Operating revenues are generated directly from the Convention Center operating activities. Exhibit space rental is the largest source of revenue for the Convention Center. Also included in operating revenues are equipment and space rental of the Tallmadge Building. Charges for



services are earned in support of space rental and consist primarily of utility and labor services and ramp parking. Commission sales of food and beverage account for most of the other miscellaneous operating revenue.

In 2006, total operating revenue was \$14.5 million, which was \$1.6 million lower than 2005 and \$1.1 million lower than the 2006 budget. The decreases were the result of not hosting events of the size and caliber of 2005 events and events not booked as originally planned.

## **2007 Financial Projections**

Event operating revenues are projected to increase slightly from 2006 and are expected to be slightly below budgetary goals. Rents, food and beverage, and other miscellaneous revenues are expected to be near target, while charges for services are expected to be slightly below. The decrease in services can be attributed to the 2007 event mix. The Convention Center is currently working on developing new revenue sources such as electronic ticketing as an exclusive service, and on client sponsorship opportunities with Meet Minneapolis. The sponsorship opportunities include video signage, wireless internet, website advertising, and alternative advertising (floor stickers, window banners, and column wraps).

Tax proceeds are projected to reach budgetary goals and end the year slightly above 2006 actual totals. Operating expenditures for the Convention Center in 2007 were budgeted slightly higher than they were in 2006 primarily as a result of higher personnel related costs, capital, and contractual services. Factoring out ongoing equipment/Improvement, 2007 operating expenditures are projected to be near the 2007 budget.

## **2008 Budget**

### *Revenues*

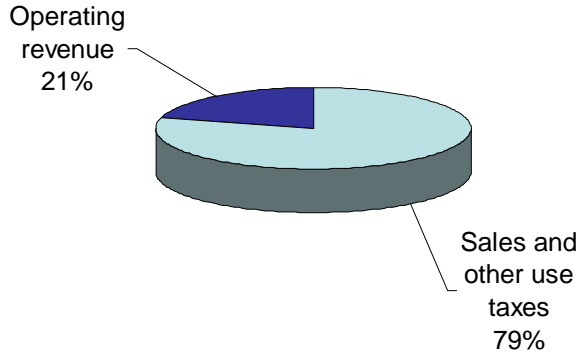
The revenues for the Convention Center have been brought in line with the actual receipts from previous years. Total revenue is expected to trend upward through 2011.

The 2008 Convention Center operating revenue is expected to increase \$900,000 or 6% above the 2007 budgeted revenue. The increase is based on the projected event mix and usage. The Convention Center is also seeking new revenue producing opportunities. In the 1st quarter of 2007, a Request for Proposal (RFP) was developed to bring electronic ticketing to the Convention Center as an exclusive service. The Convention Center selected a third-party vendor to handle the ticket process. The implementation goal is the first quarter of 2008.

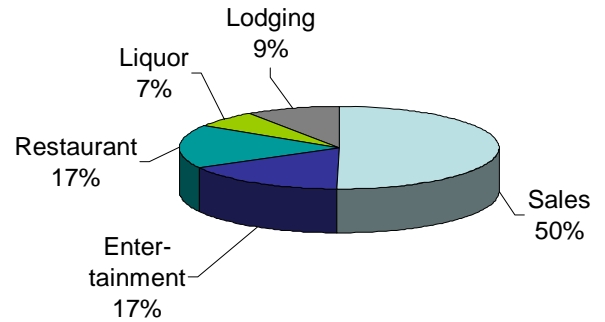
In addition, the Convention Center management in partnership with Meet Minneapolis is developing a sponsorship package. The sponsorship opportunities include video signage, wireless internet, website advertising, and alternative advertising (floor stickers, window stickers, banners, and column wraps). The Convention Center, in partnership with Meet Minneapolis, is also working on a variety of targeted efforts planned to address increasing revenue in the corporate market.

Furthermore, the Convention Center is working with CPED to explore the feasibility of a medical device and bioscience convention initiatives center including facilities for enhanced demonstrations, exhibits, and research.

**Convention Center Revenues (\$76.2 Million)**



**Sales and Other Taxes (\$57.9 Million)**



**Convention Center - Predicted Revenue Growth**

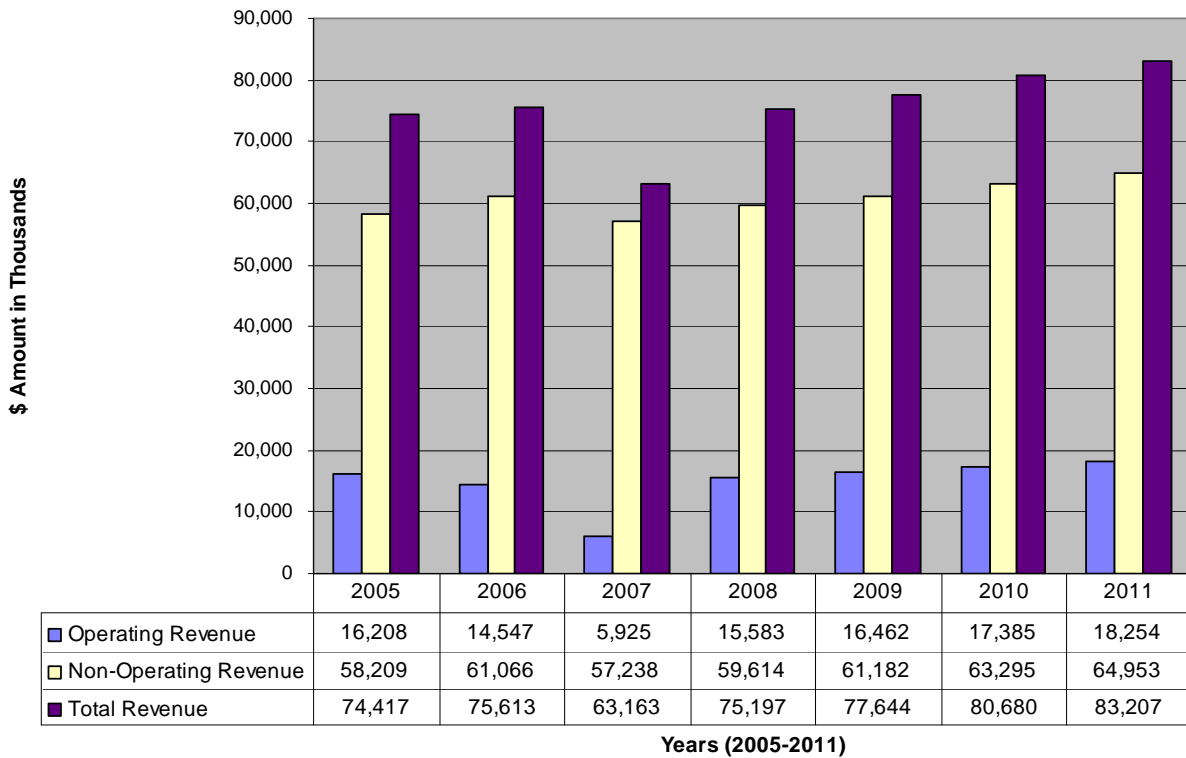
Tax Type	Current Growth Assumption 2008-2011
0.5% Sales	2.5%
3% Entertainment Tax	3%
3% Other Tax	3%

Operating revenue is projected to increase by 5% per annum in 2009, 2010, and 2011. The 2008 budgeted operating expenses are \$32.2 million with \$15.6 million in operating revenue; resulting in a \$16.6 million operating shortfall.

**Expenditures**

In 2008, the Convention Center operations expenditure budget is anticipated to increase \$1 million from the 2007 budget. The increase is primarily the result of contractual services, energy costs, and personnel related expenses. Cost containment is an important and ongoing initiative at the Convention Center, and the Convention Center is working on a number of cost containment strategies which include efficient operations, improved risk management, managing client expectations, proper training, development of the Convention Center workforce, tracking client damage, and expense recovery.

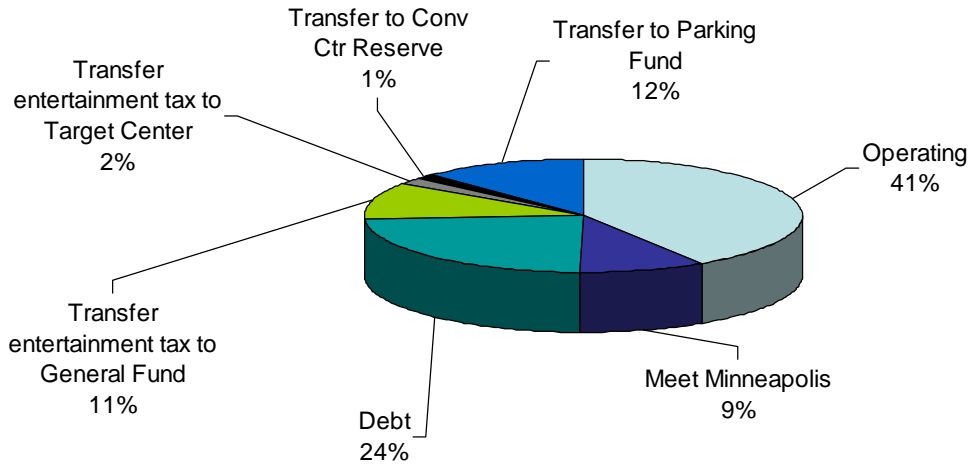
## Convention Center Fund - Revenue



In 2004, Meet Minneapolis entered into a \$2.5 million loan agreement with the City for its joint venture Internet Destination Sales System (iDSS). In 2005, Meet Minneapolis requested that the Council advance an additional \$2.5 million for the project. In August 2005, the loans were rolled together and a promissory note was issued for \$5 million. In April of 2006, the City entered into a third loan agreement of \$5 million for additional iDSS start-up capital. The three loans were consolidated for a total of \$10 million. The \$10 million consolidated loan will have a 10-year amortization period (2008-2017), to be repaid in full by 2017 at a 5% interest rate. The loan was capped at \$9.1 million, and the note repayment for the loan is pledged against assets, future appropriation from the City funding, and profits from the iDSS.

In 2007, \$7.4 million was budgeted for sales and marketing fees to Meet Minneapolis. In 2008, a \$150,000 increase was approved. The increase is based on personnel related costs, anticipated lodging tax revenue and marketing initiatives with the City of Minneapolis. The Mayor recommended and the Council concurred that Meet Minneapolis will receive \$7.5 million in 2008 as part of their sales and marketing agreement.

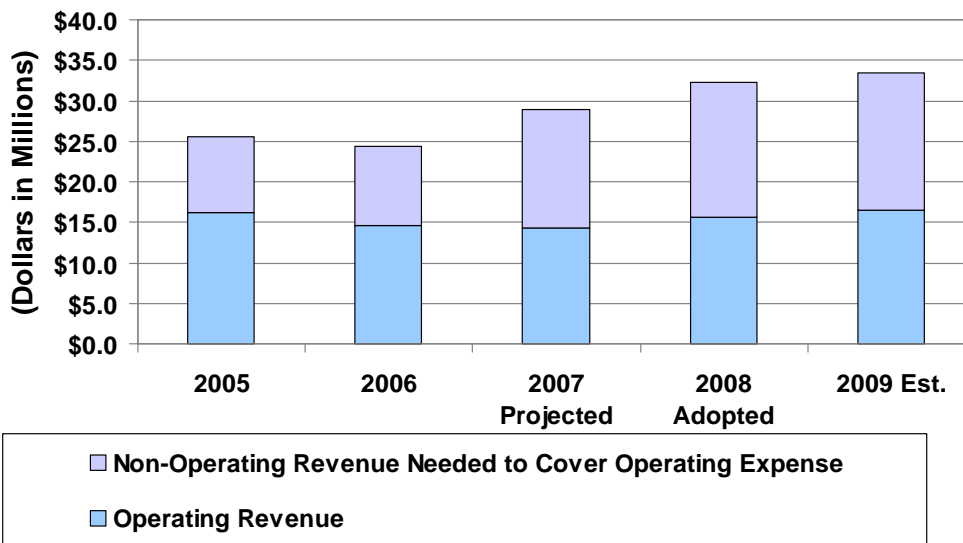
### 2008 Use of Funds (\$81.1 Million)



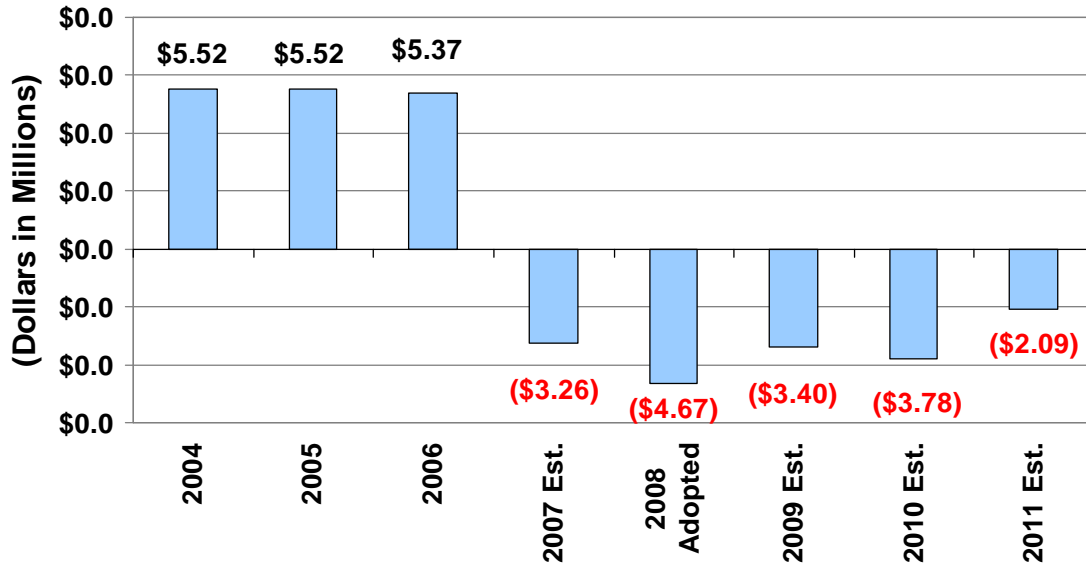
Meet Minneapolis functions as the primary sales and booking agent of the Convention Center. The reduction in the ending fund balance from 2006 to 2007 is due to a lower budgeted transfer from the facilities reserve and a higher budgeted transfer to the general fund and debt service in addition to higher projected capital expenditures in 2007.

The additional capital outlays are budgeted to replace aging and obsolete parts and systems of the facility. The largest budgeted capital outlay is the \$3 million restoration of the Terrazzo floor. The floor restoration began in October of 2007 and will continue into 2008, and the Convention Center will request a rollover of unused funds to continue this important project. The repair has to be scheduled around events with the goal of preventing interruption, and it is anticipated to be completed in 2008.

### Convention Center Operating Revenue and Expense



### Convention Center Project Net Income (Loss) (in millions)



#### Cash Position Changes

The Convention Center Special Revenue Funds 2007 projected cash balance, exclusive of loans to other funds, is expected to fluctuate relative to the fund equity. Most operating revenues and expenditure transactions are cash transactions. The Convention Center has a policy of requiring exhibitors to pay in advance for space rent and services, which contributes to a healthy cash position. The 2006 year-ending client advances, sometimes received over two years in advance of the event, were \$1.3 million, and outstanding client receivables were \$783,000.

#### Transfers

Total transfers to other funds in 2008 are budgeted at \$39.5 million:

- General Fund - \$8.2 million, funded by entertainment tax proceeds. This transfer has been a revenue source to the General Fund since 1969.
- Arena Reserve - \$1.5 million, the portion of the entertainment tax estimated to be derived by Target Center activities.
- Convention Center Reserve - \$1.2 million, for future major Convention Center repairs or replacement.
- Convention Center Debt Service - \$18.9 million, which includes current year debt service liability for the Convention Center bond issue. Part of the Convention Center debt is in variable rate mode, and it is likely that total debt service payments will be less than the budgeted \$18.9 million due to the difference between actual interest on variable rate and the assumed 5%.

- Parking Fund - \$9.8 million, this is the funding for the current year debt service obligation for the Convention Center related parking ramps and facilities and Parking Fund Workout Plan.

The City of Minneapolis deposits all of its local tax proceeds (*i.e.*, sales tax, entertainment tax, food tax, liquor tax, and lodging tax) in the Convention Center Special Revenue Fund. All the tax proceeds, with the exception of the entertainment tax, are Convention Center-related and are used primarily to fund the debt related to the construction of the Convention Center and related facilities, as well as to fund the operating deficit.

The entertainment tax, established in 1969, is a revenue source for the General Fund to offset additional police and fire department costs associated with citywide entertainment activities. A portion of the tax is redirected to the (Target Center) Arena Reserve Fund to fully credit the fund for entertainment tax proceeds generated from Target Center activities, as required by the (Target Center) Arena finance plan. The entertainment tax is not deposited directly into the General Fund because it is pledged revenue on the outstanding Convention Center bonds in the event other revenue sources pledged to meet Convention Center debt service are insufficient.

For 2008, there is an increase in the facility reserve transfer from \$500,000 to \$1 million. The fund transfer from the facility reserve is designed to cover the reserve funding requirement for the Convention Center's scheduled yearly capital projects.

#### *Debt Service*

The 2007 budget includes full funding to meet the annual debt service payments. Outstanding debt for the Convention Center was approximately \$229 million in total at the end of 2006.

#### **Mayor's Recommended Budget**

The Mayor recommended a one-time increase to the Convention Center's budget to fund the Republican National Convention (RNC) coordination on the Community Festival (\$200,000).

The Mayor also recommended \$420,000 to offset increased energy costs, with the direction that the Convention Center uses a portion of the funds for energy efficiency improvements.

The 13<sup>th</sup> Avenue pedestrian improvements project was funded in the recommended capital budget.

#### **Council Adopted Budget**

The Council concurred with the Mayor and accepted his proposed budget. The Council directed the City Coordinator to report back to the Ways and Means/Budget Committee on (12/03/07) with a more detailed proposal for use of the funds for the Community Fest. When this report was received, the Council affirmed the Mayor's recommendation.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan (in thousands of dollars)**

**Convention Center Special Revenue Fund - 0760**

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>										
<i>Operating Revenues:</i>										
Charges For Services	5,000	6,220	5,155	5,925	5,570	6,180	4.3%	6,489	6,813	7,154
Rents	6,468	6,867	6,768	6,290	6,290	6,689	6.3%	7,023	7,445	7,817
Other Miscellaneous Operating	2,694	3,121	2,624	2,461	2,461	2,714	10.3%	2,950	3,127	3,283
Sub-Total	14,162	16,208	14,547	14,676	14,321	15,583	6.2%	16,462	17,385	18,254
<i>Non-Operating Revenues:</i>										
Sales Tax	26,366	27,404	27,887	28,394	29,000	29,103	2.5%	29,831	30,576	31,341
Entertainment Tax	8,670	9,193	9,248	9,382	9,390	9,664	3.0%	9,954	10,253	10,560
Restaurant Tax	8,802	9,474	9,993	9,525	9,526	9,811	3.0%	10,105	10,408	10,721
Liquor Tax	3,432	3,486	3,627	3,714	3,715	3,826	3.0%	3,941	4,059	4,181
Lodging Tax	4,899	5,506	5,990	5,301	5,320	5,460	3.0%	5,624	5,793	5,966
Meet Mpls Donations	-	-	538	-	-	-	0.0%	-	-	-
iDSS Loan Principal and Interest	-	-	-	-	-	954	0.0%	1,133	1,302	1,256
Interest	132	615	752	422	800	750	77.7%	728	706	685
Transfer From Facility Reserve	-	2,531	3,031	500	500	1,000	100.0%	1,000	1,500	1,500
Sub-Total	52,301	58,209	61,066	57,238	58,251	60,568	5.8%	62,315	64,597	66,209
<b>Total</b>	<b>66,463</b>	<b>74,417</b>	<b>75,613</b>	<b>71,914</b>	<b>72,572</b>	<b>76,151</b>	<b>5.9%</b>	<b>78,777</b>	<b>81,982</b>	<b>84,463</b>
<b>Use of Funds:</b>										
Convention Center Operations	20,939	22,685	23,212	25,903	25,800	27,554	6.4%	28,656	29,802	30,995
Ongoing Equipment/Improvement	1,028	2,933	1,135	5,260	3,139	5,270	0.2%	5,480	8,276	7,478
Finance	302	-	-	-	-	-	0.0%	-	-	-
Human Resources	58	44	67	66	-	-	-100.0%	-	-	-
Police	-	-	-	-	-	500	0.0%	-	-	-
Meet Minneapolis	6,655	7,239	7,663	7,646	7,646	7,530	-1.5%	7,681	7,834	7,991
Transfer To Gen Fund - Ent. Tax	7,164	7,249	8,657	7,882	7,890	8,164	3.6%	8,454	8,753	9,060
Transfer To Target Ctr Reserve	1,506	1,433	1,102	1,500	1,500	1,500	0.0%	1,500	1,500	1,500
Transfer To Conv Ctr Reserve	1,150	1,150	1,150	1,150	1,150	1,150	0.0%	1,150	1,150	1,150
Transfer To Debt Service	13,686	17,514	17,690	18,846	18,846	18,864	0.1%	18,728	20,150	21,302
Transfer To Parking Fund	8,365	8,244	9,565	9,856	9,856	9,832	-0.2%	9,858	7,435	6,283
Transfer To BIS	66	-	-	-	-	-	-	-	-	-
Transfer to Capital Projects	-	-	-	-	-	750	0.0%	-	-	-
Transfer To Self Insurance	19	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>60,938</b>	<b>68,491</b>	<b>70,241</b>	<b>78,109</b>	<b>75,827</b>	<b>81,114</b>	<b>3.8%</b>	<b>81,507</b>	<b>84,900</b>	<b>85,759</b>
<b>Change in Net Assets:</b>	<b>5,525</b>	<b>5,926</b>	<b>5,372</b>	<b>(6,195)</b>	<b>(3,255)</b>	<b>(4,963)</b>	<b>-19.9%</b>	<b>(2,729)</b>	<b>(2,918)</b>	<b>(1,295)</b>
<b>Net Assets:</b>										
Beginning Balance	24,399	29,924	35,850	41,222	41,222	37,967	-7.9%	33,004	30,275	27,356
Ending Balance	29,924	35,850	41,222	35,027	37,967	33,004	-5.8%	30,275	27,356	26,061

**Notes:** Beginning in 2005, the transfer to BIS is reflected in the Convention Center's operating budget based on the BIS rate model. In 2004, Meet Minneapolis entered into a \$2.5 million loan agreement with the City for its joint venture Internet Destination Sales System (iDSS). In 2005, Meet Minneapolis requested that the Council advance an additional \$2.5 million for the project. In August 2005, the loans were rolled together and a promissory note was issued for \$5 million. In April of 2006, the City entered into a 3rd loan agreement for \$5 million for additional iDSS start up capital. The three loans were consolidated for a total of \$10 million. The \$10 million consolidated loan will have a 10 year amortization of principle (2008-2017) repaid in full in 2017 at a 5% interest rate. The note repayment for the loan is pledged against assets, future appropriation from the City funding, and profit from the iDSS.

**City of Minneapolis  
FY 2008  
Financial Plan**

**Community and Economic Development Funds**

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**Background**

Community and economic development funds support the City's development efforts. The Community Planning and Economic Development (CPED) department is primarily responsible for their management. These resources have faced several challenges in past years, including lower than expected tax increment revenues in the common project (the subset of the City's tax increment districts that support the Neighborhood Revitalization Program [NRP]) and reductions in federal grant allocations.

The reduction in common project revenues led the City Council to adopt a policy in August of 2003 on how these funds were to be prioritized between citywide discretionary development and the NRP. The financial projections in this plan rest upon the assumptions in this policy decision. (Please see the "Financial Policies" section of the budget book for the policy detail.)

The projections reflect two significant and related financial events occurring in 2009: 1) the decertification of the pre-1979 Tax Increment (TI) districts, and 2) the final year of the City's statutory obligation to provide funding to the NRP.

**2008 Budget**

*Revenues*

These projections make several revenue assumptions that need to be validated annually:

- Revenues from federal grant programs, including the annual disbursement rate for the empowerment zone, will remain close to constant.
- Although revenues from state and local grants vary in relation to project need and availability, for projection purposes they are shown as constant.
- There will be continuing modest increases in bond related fee income from housing and economic development activities.
- There will be annual variations in overall project income but these are shown as constant from 2008 for projection purposes.
- There is no change to an anticipated 2009 Brookfield payment.
- There will be no further legislative actions or valuation events that have a significant negative impact on tax increment or general fund collections.
- The only inflationary growth is in CPED's fee revenue.



## *Expenditures*

The expenditure projections contain assumptions that also need to be revisited annually in the context of revised revenues and department performance measures:

- CPED staff levels will generally remain constant or reduce slightly with personnel costs increasing 2 percent per annum while non-personnel expenditures increase approximately 1 percent per annum.
- The development account and tax increment revenues of the common project will continue to be restricted to existing debt and contractual obligations and the capitalization of the NRP through 2009.
- Consistent with the discretionary development resolution, \$3.679 million from the legacy fund will be provided annually through 2009.

Between 2008 and 2012, projected CPED revenues peak in 2009, which reflect the receipt of the approximately \$27.8 million Brookfield-Dain repayment. Subsequent years show a significant revenue decline, which mirrors the loss of common project revenue associated with the decertification of the pre-1979 TI districts and the end of the legacy fund annual loan to City discretionary development funding.

There is no assumption of a source for discretionary development investment past 2009, although the availability of new tax capacity created by the decertification of the pre-1979 districts could allow, as one policy option, the re-use of Chapter 595 levy authority with little or no increase of residential property taxes. An additional option would be the use of the corpus of the legacy fund which will have been substantially restored by the repayment of the \$22 million committed to CPED and fund investment earnings.

## *Debt Service*

Debt service on the post-1979 common project TIF districts continues past 2012 and is expected to be serviced by the TIF revenue from those districts.

## **General Fund Resources**

Projected general fund revenues and expenditures are consistent with the five-year financial direction. The direct revenues allocated as a result of the 2005 multi-department fee study are increased annually at a rate of 3%.

## **Neighborhood Revitalization Program**

The continuing reduction of common project revenues that started in 2001 has reduced (from \$20 million per annum in Phase I) the level of funding available to capitalize the NRP.

## Projected CPED Revenues & Expenditures 2008 - 2012

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast	2011 Forecast	2012 Forecast
1 Local Funds						
2 General Fund Total	3,795,000	3,562,000	3,498,000	3,653,000	3,771,000	3,895,000
3 GF Property Tax & Non-Direct Revenue	1,695,000	1,525,000	1,449,000	1,562,000	1,660,000	1,741,000
4 General Fund LGA	602,000	494,000	460,000	454,000	425,000	417,000
5 General Fund Direct Revenues	1,498,000	1,543,000	1,589,000	1,637,000	1,686,000	1,737,000
6 Tax/Increment/Abatement	76,664,332	80,265,000	61,275,000	40,290,000	40,895,000	27,795,000
7 Capital Bonding (CIP)	808,000	804,000	1,067,000	382,000	389,000	389,000
8 Dev Acct (Non-TI)	2,025,432	2,002,705	28,302,997	300,000	300,000	300,000
9 Interest Earnings all Funds	5,054,000	5,108,152	4,852,744	4,610,107	4,379,602	4,160,622
10 Housing Program Fees & Revenues	1,244,970	1,300,000	1,342,317	1,342,317	1,342,317	1,393,835
11 Economic Dev Program Fees & Revenues	3,651,500	4,410,000	4,630,500	4,862,025	5,105,126	5,360,383
12 Legacy Fund	3,679,000	3,679,000	3,679,000	-	-	-
13 Other Project & Program Income	16,307,558	13,396,365	12,994,474	12,604,640	12,226,501	11,859,706
14 Transfers & Reserves	52,050,000	42,443,047	49,400,000	9,000,000	9,000,000	9,000,000
15 Federal Funds						
16 CDBG*	12,317,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000
17 ESG	597,000	597,000	597,000	597,000	597,000	597,000
18 HOME	3,800,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000
19 Other State/Local Grants	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
20 <b>Total Projected Revenues</b>	<b>186,493,792</b>	<b>176,180,269</b>	<b>190,252,032</b>	<b>96,254,089</b>	<b>96,618,546</b>	<b>83,363,546</b>
21 <u>Appropriated</u>						
22 <u>Business Lines:</u>						
23 Economic Policy & Development	18,067,452	16,928,074	17,181,995	17,439,725	17,701,321	17,966,841
24 Housing & Policy Development	21,395,008	17,372,932	17,633,526	17,898,029	18,166,499	18,438,997
25 Community Planning	1,962,523	1,669,767	1,694,814	1,720,236	1,746,039	1,772,230
26 Development Services	1,792,814	1,857,851	1,885,719	1,914,005	1,942,715	1,971,855
27 Workforce Development	9,094,566	9,815,218	9,962,446	10,111,883	10,263,561	10,417,515
28 <u>CPED Support:</u>						
29 Executive & Support Services	7,004,956	9,467,743	9,609,759	9,753,906	9,900,214	10,048,717
30 Transfer & Debt Service	118,269,359	108,058,847	105,000,000	34,000,000	34,000,000	34,000,000
31 Total Appropriated	176,203,622	165,170,432	162,968,259	92,837,784	93,720,349	94,616,155
32 <u>To be appropriated</u>						
33 Potential NRP Capitalization	4,512,724	330,902	16,226,852	-	-	-
34 Brookfield repayment to Legacy	1,769,000	1,769,000	11,386,000	-	-	-
35 <b>Total Projected Uses</b>	<b>182,485,346</b>	<b>167,270,334</b>	<b>190,581,111</b>	<b>92,837,784</b>	<b>93,720,349</b>	<b>94,616,155</b>
36 <b>Difference</b>	<b>4,008,446</b>	<b>8,909,935</b>	<b>(329,079)</b>	<b>3,416,305</b>	<b>2,898,197</b>	<b>(11,252,609)</b>

\* entitlement, program income and federal workforce grants

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Municipal Parking Fund**

---

**Background**

The Municipal Parking Fund accounts for the operation and maintenance of parking ramps, lots, on-street parking, and a municipal impound lot. Major parking-related capital construction and development activities also occur in this fund.

**Historical Financial Performance**

The financial condition of the Parking Fund had historically been stable, but continues to present a future financial challenge to the City due to cash flows. While the fund continues to generate positive earnings, they are insufficient to pay debt service, make General Fund transfers, and pay for maintenance and operational expenditures.

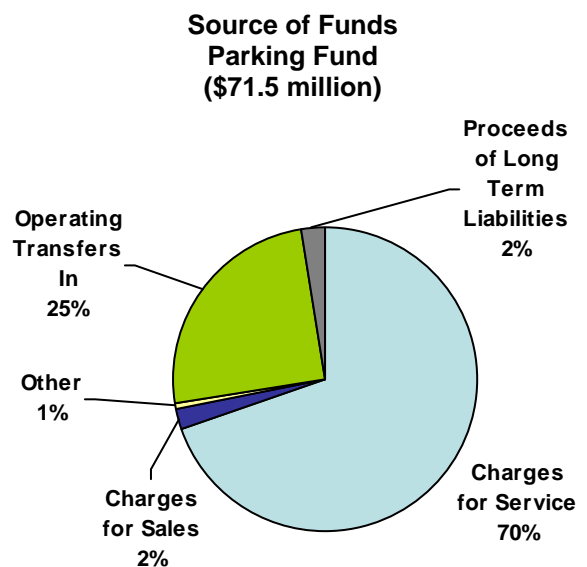
Nearly all of the capital costs of ramps have been financed by debt. Revenues for the fund are generated from three lines of activities: off-street parking, on-street parking, and the impound lot. The Fund receives transfers (\$9.8 million in year 2008) from the Minneapolis Convention Center to pay its share of debt service on the Convention Center-related parking facilities. The Fund also receives transfers (\$8.1 million in 2008) from tax increment and abatement revenue to pay part of major development projects in the downtown area.

The Parking Fund and its operations reflect a financial workout plan that was adopted by the Council in 2004. The plan addresses strategies for managing and responding to growing financial concerns regarding the municipal parking system, with annual updates on the performance of the workout plan. The budget takes into consideration many of the initiatives from the workout plan to improve the Fund's cash position.

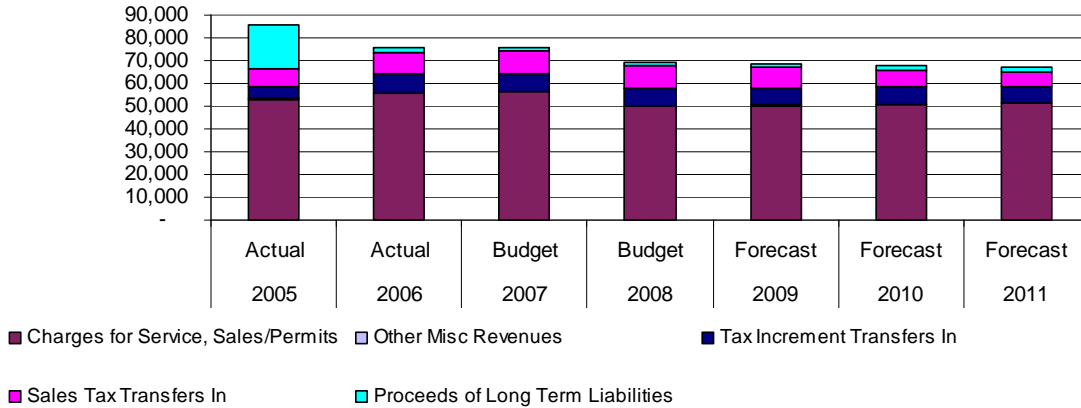
One initiative in the workout plan was to explore the possibility of selling parking ramps. In July, 2007 the City Council approved the sale of eight ramps. In October of 2007, five ramps were sold for \$67,750,000. The proceeds from the sale of the ramps will be used to pay off the debt of the Parking Fund and to improve the cash position of the Fund.

**Revenues**

Operating revenue for 2006 is \$58.1 million compared to \$55.2 million in 2005. 2006 saw an increase in off-street parking by \$1.7 million, a \$700,000 increase in impound lot revenue and a \$500,000 increase on-street revenues. Additional meter installations, rate adjustments, and a new meter management plan contributed to the increase for 2006 in on-street parking revenues. Changes in rates and the number of vehicles towed account for the revenue growth experienced in impound lot revenues.



**Parking Fund Revenues**  
(in thousands of dollars)



The operating revenue budget for 2007 is \$59 million and the projection for year-end is currently \$61 million, which reflects rate adjustments. Revenue for the first quarter increased by \$800,000, or 5.8%, to \$13.6 million in 2007 in comparison to \$12.8 million for the first quarter of 2006. Revenues from off-street parking increased \$1.0 million, on-street parking decreased by \$100,000 and the impound lot decreased by \$100,000. The increase in revenues can be attributed to initiatives listed in the workout plan.

**Expenditures**

In 2006, operating expenses (without debt service, transfers or capital) increased by \$100,000, or .3%, to \$39.6 million, from \$39.5 million in 2005.

The operating expense budget for 2007 is \$41.4 million and the projection for the year is \$40.5 million. Expenditures for the first quarter increased by \$800,000, or 13.8%, to \$6.3 million compared to \$5.5 million for the first quarter of 2006. The off-street parking and impound lot operating expenses showed an increase for the quarter, expenditures related to on-street parking registered a decrease compared to 2006. The on-street decrease is due to the expiration of the Ritz Lot lease on December 31, 2006. With regard to off-street parking, ongoing maintenance work expenses were expected to increase. It is anticipated that continued efforts to automate and centralize operations will have its impact in expense reduction in the current and future years. All expenses related to State-owned facilities, including major maintenance, will be fully reimbursed by the State.

**Cash Position**

The Parking Fund cash balance for year 2006 was negative \$11.9 million. The parking system is creating a positive cash flow from its operations, but with transfers and interest payments on debt service, the City-owned facilities have a negative cash flow. The projected year-end 2007 balance is not reflected in the chart at the end of this section, but is expected to increase substantially to \$49 million due to the ramp sales. After the debt service to date has been paid

for with the proceeds from the sale in 2007, the cash balance will still be positive at year-end 2008, though it should continue to decrease based on current and proposed budgets. The balance beyond 2008 is dependent upon subsequent ramp sales.

## 2008 Budget

### Revenues

The operating revenue budget for 2008 has decreased by \$7.3 million to \$51.7 million compared to \$59 million for 2007. The decrease is due to the sale of the five ramps.

Non-operating revenues consist of special assessment revenue which is from payments that are made by businesses to reimburse part of the capital expenses for the construction of the Lyn-Lake parking lots that helped them meet their minimum parking requirements.

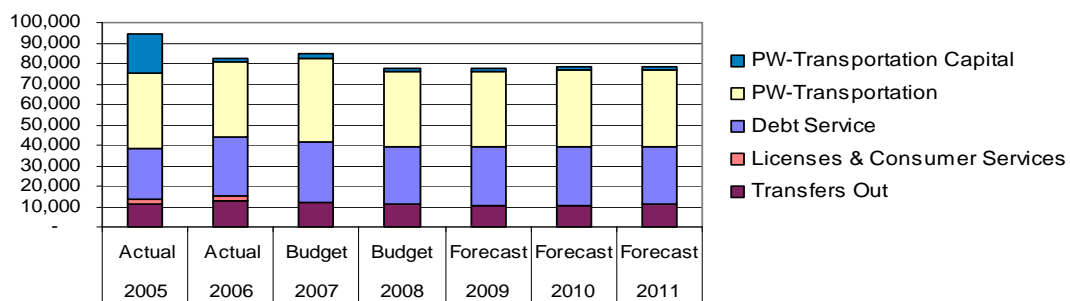
Revenue Assumptions (2008)	
Utilization Percentage in 2006	77%
Number of Parking Stalls in the system	21,176 as of 12/31/2006
Forecasted Revenue increase	2009 1.0% 2010 2.0% 2011 3.0%
Assumed rate increases (if any)	2%
System-wide average event rate	\$6.16
System-wide average daily rate	\$8.43
System wide average monthly rate	\$135.43
Number of new stalls in the system	2009 0 2010 0 2011 0

For assumptions regarding sales tax revenue, please see the Convention Center Finance Plan.

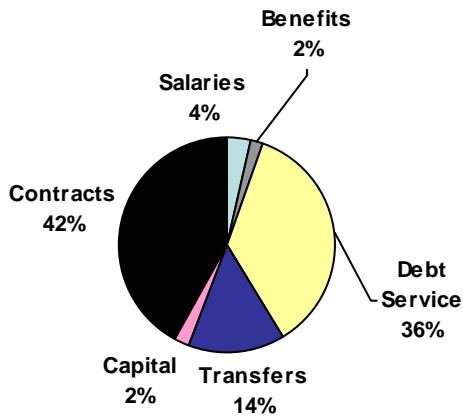
### Expenditures

The operating budget for 2008 stands at \$36.6 million compared to \$41.4 million for 2007. There has been a \$4.8 million decrease in 2008 from 2007. The capital budget for 2008 has been set at the 2007 level which is \$1.7 million. The capital budget has been maintained at this level due to ongoing repair and improvement work in the City- owned parking facilities.

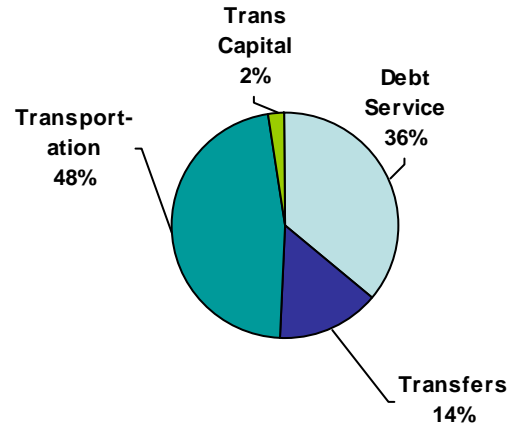
### Parking Fund Expenditures (in thousands of dollars)



**Parking Fund  
Use of Funds by Type  
(\$77.5 million)**



**Parking Fund  
Use of Funds by Department  
(\$77.5 million)**



**Transfers**

The transfer to the General Fund decreased to \$8.6 million in 2008 compared to \$9.6 million in 2007. There is also a transfer to the Target Center Arena. The transfer to the Target Center Arena Fund increased in 2008 to \$2.2 million from \$2.1 million in 2007 as per the revised finance plan which was approved in 2000. This transfer comes out of net assets generated by City parking revenues. Revenues from State-owned garages continue to be transferred to the State on a daily basis. A transfer of \$146,000 a year to the Solid Waste and Recycling fund is also done for bus shelter litter containers.

Transfers to the parking fund include revenues from sales tax along with revenues from tax increment and abatement. Tax increment and abatement revenues are transferred from CPED and the sales tax revenue is transferred from Convention Center. These transfer revenues are used for debt service payments. The transfer from sales tax funds remained the same at \$9.8 for 2008 as it was in 2007. The transfers from tax increment and abatement are budgeted to increase \$300,000, from \$7.8 million in 2007 to \$8.1 million in 2008. The following is a breakdown of the \$8.1 million in transfers by facility: \$6.8 million for LaSalle at 10<sup>th</sup> Ramp; \$400,000 for East LRT Ramp; \$700,000 for the Hennepin at 10<sup>th</sup> Ramp; and \$200,000 for 10<sup>th</sup> and Washington Ramp.

**Debt Service**

The debt service includes principal and interest on bonds issued for construction of municipal parking ramps. Debt service for 2008 has a decrease from 2007 levels due to defeasance of the Downtown East Ramp bonds after the sale of that ramp. A part of the debt service payments are reimbursed from tax increment and sales tax revenues. These reimbursements are the transfers to the Parking Fund from the Convention Center and Tax Increment Funds, which total \$18.0 million for 2008.

**Mayor’s Recommended Budget**

The Mayor’s budget did not include any operating changes from the current service level in this fund.

### Council Adopted Budget

The Council adopted the Mayor's recommendations, less the operating revenues and expenses for the ramps that have been sold.

## City of Minneapolis FY 2008 Budget Financial Plan (in thousands of dollars)

### Municipal Parking Fund - 7500

	2005 Actual	2006 Actual	2007 Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Licenses and Permits	245	252	218	240	218		220	222	225
State Government	56		-	-	-		-	-	-
Charges for Service, Sales/Permits	53,169	55,512	56,522	58,217	49,818	-11.9%	50,316	50,819	51,328
Charges for Sales	1,620	2,103	1,551	1,613	1,551		1,567	1,582	1,598
Special Assessments	108	12557*	676	689	133	-80.3%	133	133	133
Interest	211	68	1	-	1	33.3%	1	1	1
Gains	2	(123)	-	-	-		-	-	-
Rents (Transportation)	144	214	113	130	3	-97.3%	3	3	3
Other Misc Revenues	47	141	138	124	138		139	141	142
Tax Increment Transfers In	5,230	8,642	7,752	7,752	8,137	5.0%	7,759	7,481	7,421
Sales Tax Transfers In	8,244	9,377	9,856	9,856	9,832	-0.2%	8,858	7,435	6,283
Other Transfers In	2,404		-	-	-		-	-	-
<i>Total Transfers In</i>	<i>15,878</i>	<i>18,019</i>	<i>17,608</i>	<i>17,608</i>	<i>17,969</i>	<i>2.1%</i>	<i>16,617</i>	<i>14,916</i>	<i>13,704</i>
Proceeds of Long Term Liabilities	18,937	1,781	1,700	1,700	1,700		1,700	1,700	1,700
<b>Total</b>	<b>90,415</b>	<b>77,967</b>	<b>78,526</b>	<b>80,321</b>	<b>71,531</b>	<b>-8.9%</b>	<b>70,696</b>	<b>69,518</b>	<b>68,834</b>
<b>Use of Funds**:</b>									
Debt Service	25,201	28,647	29,401	29,401	28,047	-4.6%	28,562	28,821	27,992
General Fund Transfer Out	8,800	10,618	9,618	9,618	8,618	-10.4%	7,818	7,818	7,818
Target Arena Transfer Out	1,768	1,921	2,078	2,078	2,241	7.8%	2,408	2,581	2,758
Debt Service Transfer Out	423	226	-	-	-		-	-	-
Internal Service Funds Transfers Out			-	-	-		-	-	-
MERF Liability Transfer Out			73	73	104	42.5%	104	104	104
Sanitation Transfer Out	146	146	146	146	146		146	146	146
Park Board Transfer Out			-	-	-		-	-	-
<i>Total Transfers Out</i>	<i>11,137</i>	<i>12,911</i>	<i>11,915</i>	<i>11,915</i>	<i>11,109</i>	<i>39.9%</i>	<i>10,476</i>	<i>10,649</i>	<i>10,826</i>
PW-Transportation	36,924	36,851	41,355	40,528	36,572	-11.6%	36,938	37,307	37,680
Human Resources			-	-	-		-	-	-
Finance Department			-	-	-		-	-	-
Licenses & Consumer Services	2,610	2,580	-	-	-		-	-	-
PW-Transportation Capital	18,629	1,638	1,740	1,740	1,735	100%	1,740	1,740	1,740
<b>Total</b>	<b>94,501</b>	<b>82,627</b>	<b>84,411</b>	<b>83,584</b>	<b>77,463</b>	<b>-8.2%</b>	<b>77,716</b>	<b>78,517</b>	<b>78,238</b>
<b>Change in Net Assets</b>	<b>2,198</b>	<b>2,469</b>	<b>3,144</b>	<b>5,766</b>	<b>3,853</b>	<b>22.5%</b>	<b>3,565</b>	<b>2,686</b>	<b>2,381</b>
<b>Net Assets</b>	<b>71,882</b>	<b>74,351</b>	<b>77,495</b>	<b>80,117</b>	<b>83,970</b>	<b>8.4%</b>	<b>87,535</b>	<b>90,221</b>	<b>92,601</b>
<b>Cash Balances**</b>	<b>(11,370)</b>	<b>(11,850)</b>	<b>(18,799)</b>	<b>(18,799)</b>	<b>(26,333)</b>	<b>40.1%</b>	<b>(34,960)</b>	<b>(45,565)</b>	<b>(56,576)</b>

\* - Council authorized special assessments for the Vine Ramp in 2006. This is a one time transaction.

\*\* - The City sold five parking ramps for \$67.8 million in 2007 which is not reflected in the 2007 projected cash balance or source of funds. If included, the cash balance would be approximately \$49 million. The money will be used to pay debt and cover shortfalls in 2008.

**City of Minneapolis  
FY 2008  
Financial Plan  
Solid Waste and Recycling Fund**

**Background**

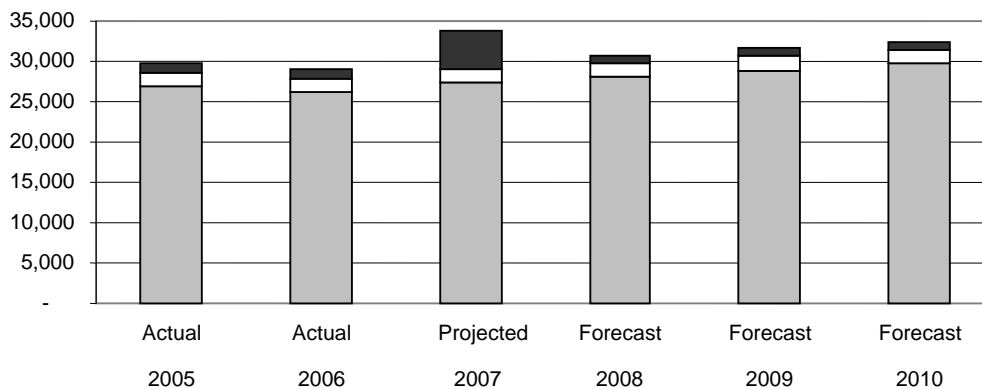
The Solid Waste and Recycling Fund accounts for solid waste collection, graffiti removal, and disposal/recycling activities for the City. The Solid Waste Division of the Public Works Department provides weekly trash and yard-waste pickup, bi-weekly recycling pickup, and operates a solid waste transfer station providing service to over 100,000 households. City crews provide approximately one-half of the solid waste collection service. The other half of the service is provided through a contract with a consortium of companies specializing in waste collection.

Funding for solid waste and recycling activities primarily comes from solid waste fees. The fund also receives grants from Hennepin County. To a lesser extent, funding also comes from revenues generated through recyclable sales and miscellaneous services.

**Historical Financial Performance**

The overall financial condition of the Solid Waste Fund is strong as a result of management practices and an increase in recycling activities. Revenues in the past years have surpassed budgeted amounts. Total revenues for 2006 were at \$29.2 million compared to a total budget of \$28.7 million. The cash balance for this fund increased from \$13.9 million from the year ending 2005 to \$15.5 million for the year ending December 31, 2006. However, \$13.3 million of the year-end cash balance was given out as a short term inter-agency loan thereby temporarily reducing the cash balance to \$2.2 million as reported in the Comprehensive Annual Financial Report.

**Solid Waste Fund Revenues  
(in thousands of dollars)**



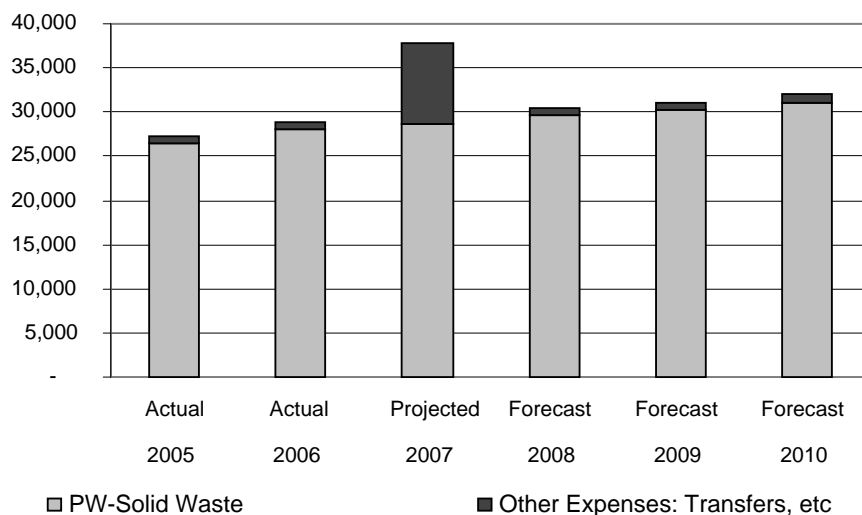
Charges for Service
  Charges for Sales
  Other Revenues: Grants Spec Assessments, & Transfers



The Solid Waste Fund has been updating its fleet on a yearly basis. In 2006, Solid Waste invested \$4.2 million in equipment compared to \$2.9 million in 2005. Recycling trailers, loading packer/packer bodies, Zoeller lifters, recycling cab chassis, recycling bodies, and garbage collection cab chassis were purchased in 2006.

For 2007, year-end revenues from charges for services are projected to reach \$27.3 million and the total revenues for the fund are projected to reach \$34.1 million. Expenses for solid waste and recycling are projected to be at \$37.8 million, which is \$8.9 million higher than 2006, due to capital projects scheduled for 2007.

**Solid Waste Fund Expenditures**  
(in thousands of dollars)



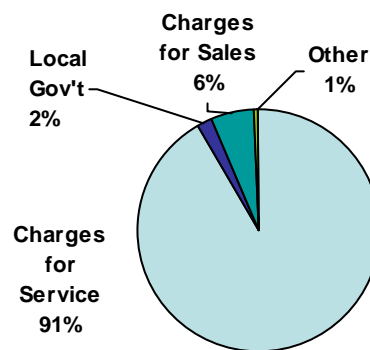
**2008 Budget**

*Revenues*

The total revenue budget for 2008 comes to \$29.8 million compared to \$33.9 million for 2007. The decrease of 12% in the total revenue budget is mainly from the absence of capital programs in 2008. The 2008 budget does not include a rate increase per month per dwelling unit. The 2008 utility rate for solid waste remains at \$23.00 per unit.

Based on actual historical figures, the 2008 Hennepin County recycling grant is increased to \$800,000.

**Solid Waste and Recycling Source of Funds (\$29.8 million)**



<b>Revenue Assumptions (2008)</b>	
Number of garbage collection customers	106,000
Number of recycling customers	100,000

### Expenditures

Total expenditure budget for 2008 comes to \$32 million compared to \$37.8 million for 2007. The decrease in the budget is mainly due to absence of capital projects in 2008. Whereas the 2007 budget included a capital project estimated at \$8.4 million for a waste management facility, there are no capital projects scheduled for 2008 through 2011.

### Transfers

The 2008 budget includes the continuation of a \$700,000 transfer from solid waste and recycling to the general fund to pay for snow alley plowing, which will ensure delivery of solid waste and recycling services in the alleys; this transfer is projected to remain at \$700,000 in coming years.

A transfer of \$109,000 to the debt service fund for pension obligations related to the Minneapolis Employees Retirement Fund is also reflected.

The Solid Waste and Recycling Fund receives an annual transfer of \$146,000 from the parking fund to pay for litter container pick-up (downtown). Since 2004, an annual transfer of \$50,000 from the general fund was established for graffiti removal.

### Debt Service

This fund does not have any capital debt service payments.

### Mayor's Recommended Budget

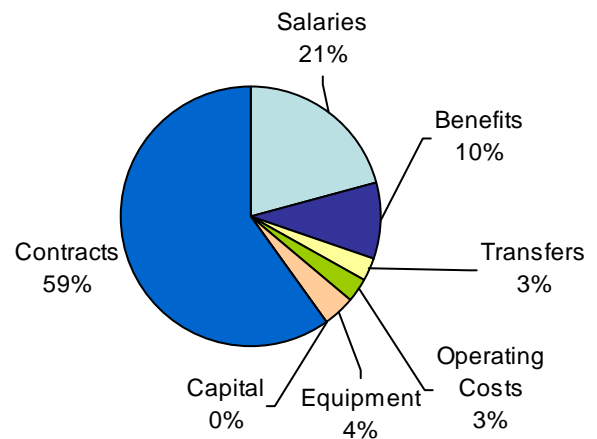
The Mayor recommended the department continue its current graffiti strategy at \$1.2 million. The recommended budget added \$150,000 in general fund support to this program.

The Mayor also recommended \$300,000 on a one-time basis for a pilot program for alternative disposal of organic waste.

### Council Adopted Budget

The 2008 Mayor's recommended budget increased the solid waste and recycling fee by \$0.75 to \$23.75 (the average monthly charge per dwelling unit). Due to better revenue performance than expected in the fund, the Council did not approve this change. The monthly charge per dwelling unit remains at \$23.00.

**Solid Waste and Recycling  
Use of Funds  
\$32.0 Million**



**FY 2008 Budget  
Financial Plan (in thousands of dollars)**

**Solid Waste and Recycling Fund - 7700**

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Sources of Funds:</b>									
Local Government	813	803	544	800	800	47.1%	800	800	800
Charges for Service	26,818	26,301	27,262	27,262	27,087	-0.6%	27,950	28,810	29,667
Charges for Sales	1,858	1,497	1,699	1,699	1,699	0.0%	1,699	1,699	1,699
Special Assessments	76	37	-	-	-		-	-	-
Other Misc Revenues, Rents	16	15	4,195	4,195	-		-	-	-
Operating Transfers In:									
From Grants	3	-	-	-	-		-	-	-
From Parking Fund	146	146	146	146	146		146	146	146
From General Fund	50	360	50	50	50		50	50	50
<b>Total</b>	<b>29,780</b>	<b>29,159</b>	<b>33,896</b>	<b>34,152</b>	<b>29,782</b>	<b>-12.1%</b>	<b>30,646</b>	<b>31,506</b>	<b>32,363</b>
<b>Use of Funds:</b>									
PW-Solid Waste	26,411	28,147	28,645	28,645	31,153	8.8%	30,198	31,103	32,037
Transfers									
To General Fund	700	700	700	700	700		700	700	700
To BIS Fund									
To Self Insurance Fund									
To MERF Fund	58	35	78	78	109	39.7%	181	185	189
General Services Capital			8,390	8,390					
Finance Department									
Human Resources									
<b>Total</b>	<b>27,169</b>	<b>28,882</b>	<b>37,813</b>	<b>37,813</b>	<b>31,962</b>	<b>-15.5%</b>	<b>31,078</b>	<b>31,988</b>	<b>32,926</b>
<b>Change in Net Assets</b>	<b>2,611</b>	<b>277</b>	<b>(3,915)</b>	<b>(3,659)</b>	<b>(2,180)</b>	<b>-44.3%</b>	<b>(433)</b>	<b>(483)</b>	<b>(563)</b>
<b>Net Assets</b>	<b>20,248</b>	<b>21,689</b>	<b>17,774</b>	<b>16,589</b>	<b>14,409</b>	<b>-18.9%</b>	<b>13,976</b>	<b>13,493</b>	<b>12,930</b>
<b>Cash Balance</b>	<b>13,947</b>	<b>15,497</b>	<b>11,582</b>	<b>11,838</b>	<b>9,402</b>	<b>-18.8%</b>	<b>8,969</b>	<b>8,486</b>	<b>7,923</b>

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Stormwater Fund**

**Background**

The Sewer Fund combined stormwater and sanitary sewer funds. In 2005, this fund was split into two separate funds – Stormwater and Sanitary Sewer.

A portion of the Stormwater Fund accounts for stormwater interceptor and treatment services as part of a program carried out through Metropolitan Council Environmental Services (MCES). The fund also accounts for the Combined Sewer Overflow (CSO) program which separates storm sewer lines that are connected to sanitary sewer lines. The rest of the funds are used for street sweeping, sewer design, and maintenance activities.

**Historical Financial Performance**

In 2006, year-end revenues decreased to \$31.4 million, or 4%, as compared to \$32.8 million in 2005. The revenues were less than the estimates due to continued effects of rate adjustments and modified credit programs. Decrease in capital activities also contributed to decreased revenue for the year compared to 2005. The expenditures for 2006 were at \$37.8 million compared to \$42.8 million for 2005. This is a decrease of 11% in expenditures. Most of the decrease can be attributed capital programs and debt service activities where the scheduled payments in these two areas were about \$5.6 million less than in 2005.

**2008 Budget**

*Revenues*

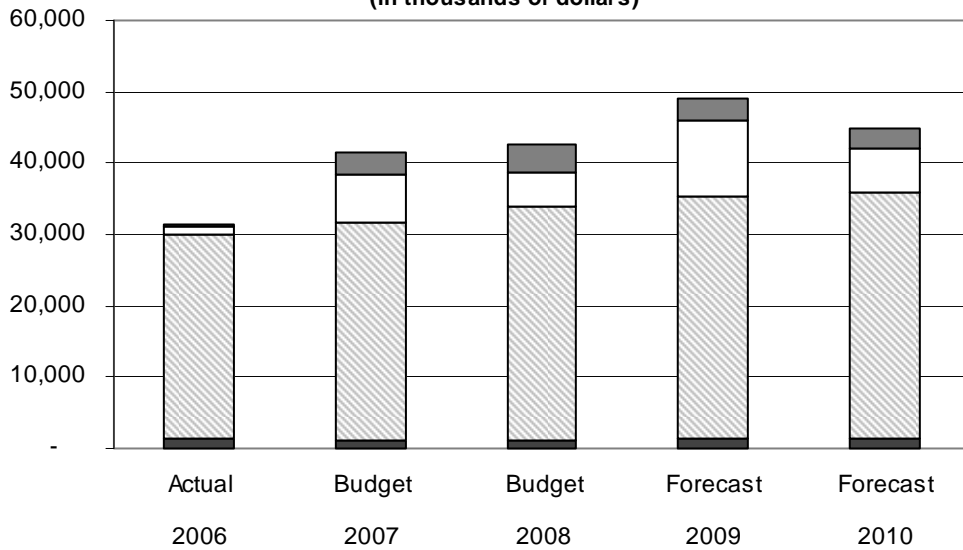
The 2008 revenue budget is \$42.6 million, an increase of \$1.2 million, or 3%, from 2007 budget of \$41.4 million. The increase is mainly from utility charges due to a rate increase of 49 cents per Equivalent Stormwater Unit (ESU) for 2008. The rate increase will be used to pay for ongoing operating expenses as well as debt service related to the CSO and flood mitigation programs.

<b>Year</b>	<b>Rate per ESU (Equivalent Stormwater Unit)</b>	<b>% Increase</b>	<b>Total Planned Revenue from Utility Fee</b>
2008	\$10.26	5%	\$31.9 million
2009	\$10.47	2%	\$32.6 million
2010	\$10.68	2%	\$33.2 million
2011	\$10.89	2%	\$33.9 million
2012	\$10.89	0%	\$33.9 million

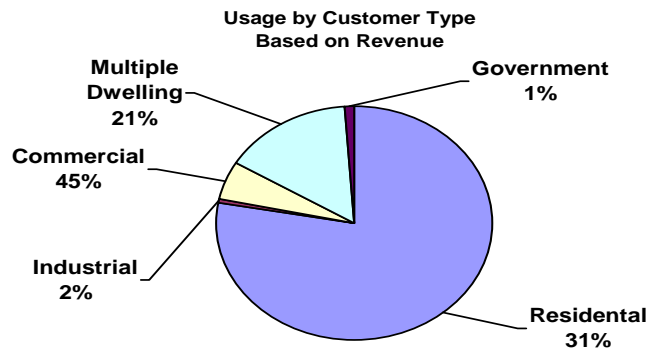
Note: Total revenue from charges for services in the financial plan exceeds the amount generated by the utility fee because revenue is also deposited in the Stormwater Fund from sources other than utility fees, such as capital work for other billings and proceeds from long-term liabilities.

### Stormwater Fund Revenues

(in thousands of dollars)



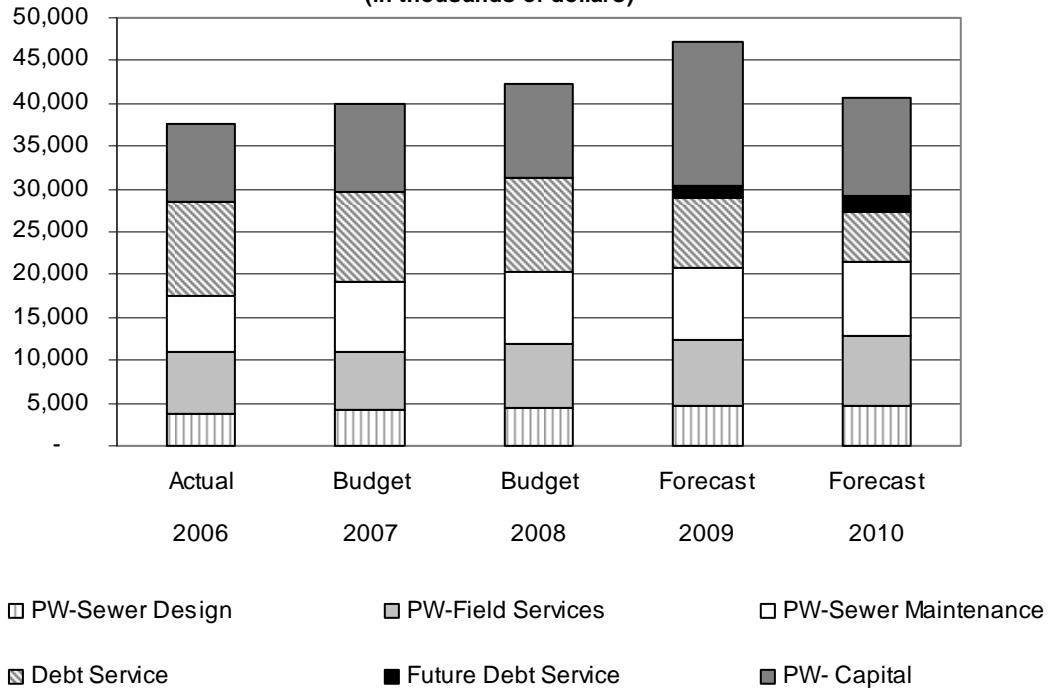
- Grants, Spec.Asmts, Misc Rev, etc.
- ▨ Charges for Service-Operating
- Proceeds of Long Term Liabilities
- Charges for Service-Capital



#### Expenditures

The 2008 expenditure budget for the Stormwater Fund stands at \$42.7 million compared to \$40.2 million in 2007. This is an increase of \$2.5 million, or 6%, over 2007 mainly due to increased debt service payments, field services, sewer design, and capital projects funded through stormwater revenue. The Stormwater Fund also provides for sewer maintenance, environmental services, and CSO programs.

## Stormwater Fund Expenditures (in thousands of dollars)



### *Combined Sewer Overflow (CSO)*

The CSO project started in 2004 in order to design and reconstruct the stormwater drainage system. This is an ongoing program and \$1.3 million has been set aside for 2008 from the maintenance budget with additional funding coming from capital programs.

### *Transfers*

A total transfer of \$264,000 for the unfunded portion of the Minneapolis Employees Retirement Fund (MERF) pension liability is budgeted in 2008.

### *Debt Service*

The debt service payments are primarily for bonds previously sold to finance the CSO and flood mitigation programs. For 2008, the estimated amount of debt service is \$10.8 million.

### **Mayor's Recommended Budget**

The Mayor's recommended budget did not include any operating changes from the current service level in this fund.

### **Council Adopted Budget**

The Council adopted the Mayor's recommendations.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan (in thousands of dollars)**

**Stormwater Fund - 7300**

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Federal Government	11								
State Government	644	759	671	671	747	11.3%	762	777	792
Local Government	320	206	288	288	333	15.6%	340	346	353
Charges for Service-Operating	27,914	28,797	30,523	28,356	32,772	7.4%	33,986	34,614	35,256
Charges for Service-Capital	1,784	431	3,000	3,000	4,000	33.3%	3,000	3,000	3,000
Charges for Sales	21	28	1	1	1		1	1	1
Special Assessments	261	327	115	115	115		115	115	115
Interest			-		-		-	-	-
Other Misc Revenues	391	-12	2	2	47	2250.0%	48	49	50
Proceeds of Long Term Liabilities	1,413	902	6,798	6,798	4,543	-33.2%	10,781	6,034	3,375
<b>Total</b>	<b>32,759</b>	<b>31,439</b>	<b>41,398</b>	<b>39,231</b>	<b>42,558</b>	<b>2.8%</b>	<b>49,032</b>	<b>44,937</b>	<b>42,942</b>
<b>Use of Funds:</b>									
PW-Sewer Design	3,634	3,842	4,180	3,675	4,494	7.5%	4,629	4,768	4,911
PW-Field Services	6,355	7,211	6,796	6,757	7,538	10.9%	7,764	7,997	8,237
PW-Sewer Maintenance	6,946	6,581	8,218	6,764	8,370	1.9%	8,456	8,710	8,971
Debt Service	12,681	10,851	10,382	10,382	10,799	4.0%	8,171	5,808	5,239
Future Debt Service							1,411	1,914	2,351
Transfers	262	148	171	171	264	54.4%	292	325	358
PW- Capital	12,960	9,191	10,418	11,076	11,193	7.4%	16,741	11,439	11,900
<b>Total</b>	<b>42,838</b>	<b>37,824</b>	<b>40,165</b>	<b>38,824</b>	<b>42,658</b>	<b>6.2%</b>	<b>47,465</b>	<b>40,961</b>	<b>41,968</b>
<b>Change in Net Assets</b>	<b>(10,079)</b>	<b>(6,384)</b>	<b>1,233</b>	<b>407</b>	<b>(101)</b>	<b>-108.2%</b>	<b>1,567</b>	<b>3,976</b>	<b>974</b>
<b>Net Assets</b>	<b>216,404</b>	<b>223,226</b>	<b>224,458</b>	<b>223,633</b>	<b>223,532</b>	<b>-0.4%</b>	<b>225,100</b>	<b>229,075</b>	<b>230,049</b>
<b>Cash Balance</b>									
Operating Cash	3,517	1,212	2,445	1,619	1,519	-37.9%	3,087	7,062	8,036
Construction Cash									
<b>Total Cash Balance</b>	<b>3,517</b>	<b>1,212</b>	<b>2,445</b>	<b>1,619</b>	<b>1,519</b>	<b>-37.9%</b>	<b>3,087</b>	<b>7,062</b>	<b>8,036</b>

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Sanitary Sewer Fund**

**Background**

The Sewer Fund combined stormwater and sanitary sewer funds. In 2005, this fund was split into two separate funds – Stormwater and Sanitary Sewer.

The Sanitary Sewer Fund accounts for 85% of the City’s contractual payments to the Metropolitan Council Environmental Services (MCES) for sewage interceptor and treatment services. It also accounts for sanitary sewer maintenance and design.

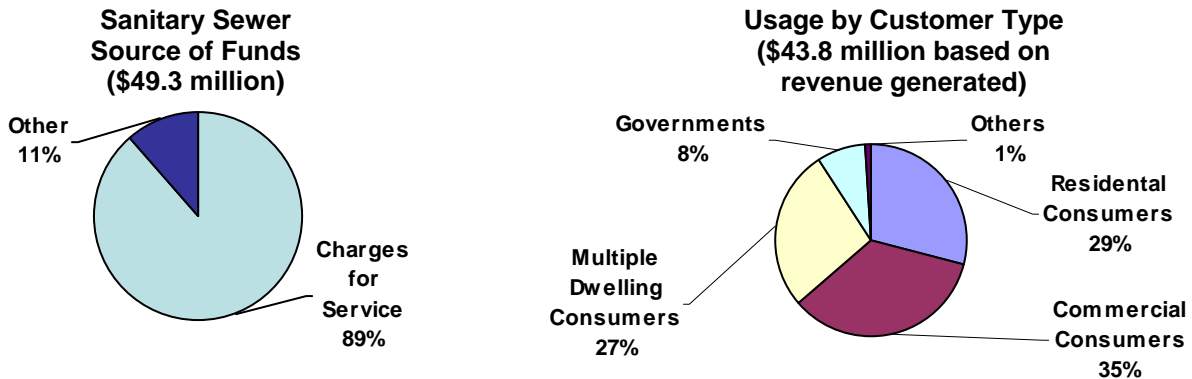
**Historical Financial Performance**

The Sanitary Sewer Fund has had positive retained earnings in the past. This is due to a combination of planned rate increases and implementations resulting surplus revenues and expenditures falling in line with the budget.

**2008 Budget**

*Revenues*

The revenue budget for the Sanitary Sewer Fund for 2008 totals \$49.3 million compared to \$45.2 million in 2007. This is an increase of \$4.1 million or 9.2% over 2007. The increase is mostly from design activities and capital projects. As the number of bond-funded capital projects increase, proceeds increase as well. The Sanitary Sewer Fund has a unit price of \$2.45 (cost per 100 cubic feet), an increase of \$0.15 over 2007. The fee will be used to pay for ongoing operating expenses and related capital projects. Service Availability Charges (SAC) are included in the sanitary sewer revenues. In addition to the revenue from the utility fees charged to customers, \$5.5 million is from the proceeds of long term liabilities (bonds, notes).

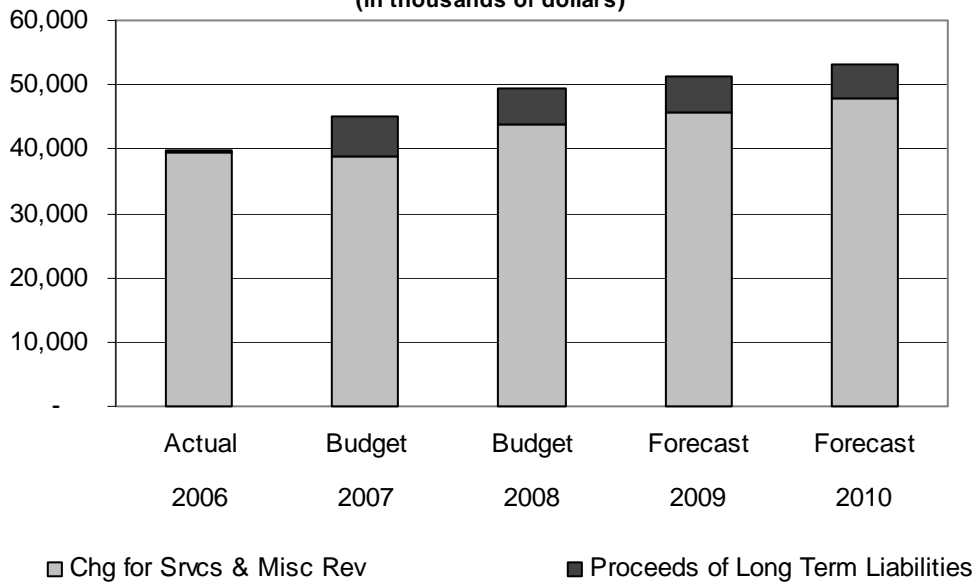


Year	Rate (cost per 100 cubic feet)	% Increase	Average Monthly Bill	Total Planned Revenue from Utility Fee
2008	\$2.45	6.5%	\$14.70	\$40.3 Million
2009	\$2.57	4.9%	\$15.42	\$42.3 Million
2010	\$2.69	4.7%	\$16.14	\$44.3 Million
2011	\$2.81	4.5%	\$16.86	\$46.3 Million
2012	\$2.91	3.6%	\$17.46	\$47.9 Million

Note: Total revenue from charges for services in the financial plan exceeds the amount generated by the utility fee because revenue is also deposited in the Sanitary Sewer Fund from sources other than utility fees including SAC (long term liabilities are separate).



### Sanitary Sewer Fund Revenues (in thousands of dollars)



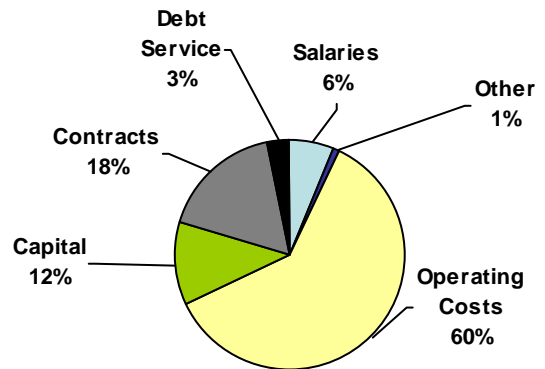
**Expenditures**

The expenditure budget for 2008 totals \$47.9 million compared to \$44.1 million in 2007. The increase in the expenditure budget is \$3.8 million, or 9%, over 2007. Most of the increases come from debt service and MCES payments. The largest expense category in the Sanitary Sewer Fund is the sanitary sewer charge paid to the MCES. Actual payments to MCES exceeded the budget in 2006 and this number is expected to increase by 3% in 2007. The fund also includes \$6.6 million for sanitary sewer system maintenance. Minneapolis is the largest customer in MCES' system.

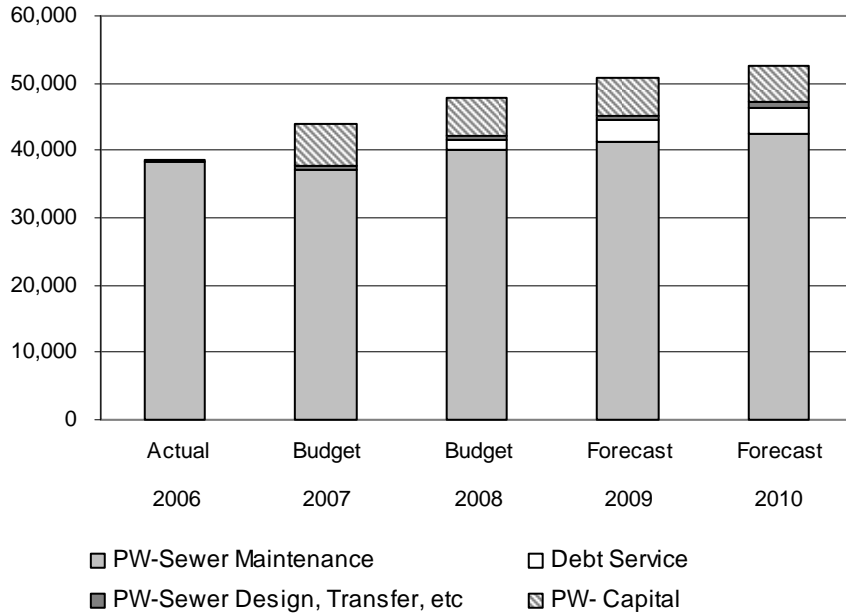
**Debt Service**

When the Sewer Fund was split, it was determined the majority of the debt service was used to construct infrastructure related to storm water. Therefore, all debt service prior to 2007 was allocated to the Stormwater Fund. The capital program was instituted in 2007 to address the inflow/infiltration issue in Minneapolis and will continue as part of the ongoing five year plan. Components of the program included expansion of the existing system and major repairs to current infrastructure. In 2008, \$5.6 million of the budget is set aside for capital program and \$1.5 million is set aside as debt service payments for bonds sold in 2007 and 2008 to fund these projects.

### Sanitary Sewer Use of Funds (\$47.9 million)



**Sanitary Sewer Fund Expenditures**  
(in thousands of dollars)



**Mayor's Recommended Budget**

The Mayor's budget did not include any operating changes from the current service level in this fund.

**Council Adopted Budget**

The Council adopted the Mayor's recommendations.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan (in thousands of dollars)**

**Sanitary Sewer Fund - 7100**

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg from 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Charges for Service	36,904	39,342	38,864	36,244	43,769	12.6%	45,743	47,728	49,719
Other Misc Revenues	14	-	51	51	51	-	53	56	58
Proceeds of Long Term Liabilities*	-	553	6250	6250	5,500	-12.0%	5,500	5,500	5,500
<b>Total</b>	<b>36,918</b>	<b>39,895</b>	<b>45,165</b>	<b>42,545</b>	<b>49,320</b>	<b>9.2%</b>	<b>51,296</b>	<b>53,284</b>	<b>55,277</b>
<b>Use of Funds:</b>									
PW-Sewer Design	248	92	397	397	312	-21.5%	321	331	341
PW-Sewer Maintenance	35,926	38,398	37,260	37,260	40,205	7.9%	41,273	42,511	43,787
Debt Service	-	-	-	-	1,502	100.0%	3,295	3,951	4,596
Transfers	-	-	-	-	-	-	-	-	-
To Debt Service for MERF Liability	203	-	171	171	264	54.4%	292	325	358
PW- Capital	191	228	6250	6250	5,625	-10.0%	5,500	5,500	5,500
<b>Total</b>	<b>36,568</b>	<b>38,718</b>	<b>44,078</b>	<b>44,078</b>	<b>47,908</b>	<b>8.7%</b>	<b>50,681</b>	<b>52,618</b>	<b>54,581</b>
<b>Change in Net Assets</b>	<b>350</b>	<b>1,177</b>	<b>1,087</b>	<b>(1,533)</b>	<b>1,412</b>	<b>29.8%</b>	<b>615</b>	<b>666</b>	<b>696</b>
<b>Net Assets</b>	<b>86,307</b>	<b>85,881</b>	<b>86,968</b>	<b>84,348</b>	<b>85,760</b>	<b>-1.4%</b>	<b>86,374</b>	<b>87,041</b>	<b>87,737</b>
<b>Cash Balance</b>									
Operating Cash	6,181	7,597	8,686	6,064	7,475	-13.9%	8,091	8,756	9,452

\*Proceeds from long term liabilities include bond and note proceeds.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Water Fund**

**Background**

The Water Fund accounts for the operation and maintenance of a water distribution system for the City and several suburban city customers. The City currently sells water to seven cities including Bloomington, Columbia Heights, Hilltop, Golden Valley, New Hope, Crystal and Edina.

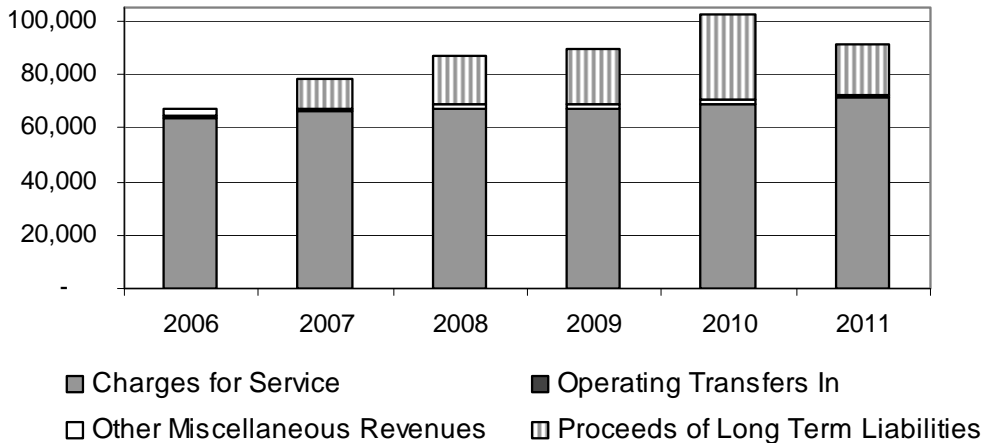
**Historical Financial Performance**

The financial condition of this fund has been stable. The Water Fund balance, or net assets, has increased over the past several years due primarily to the timing of scheduled rate increases for major capital improvements. The following table shows the revenue earned from Minneapolis and suburban sales for years 2005-2006.

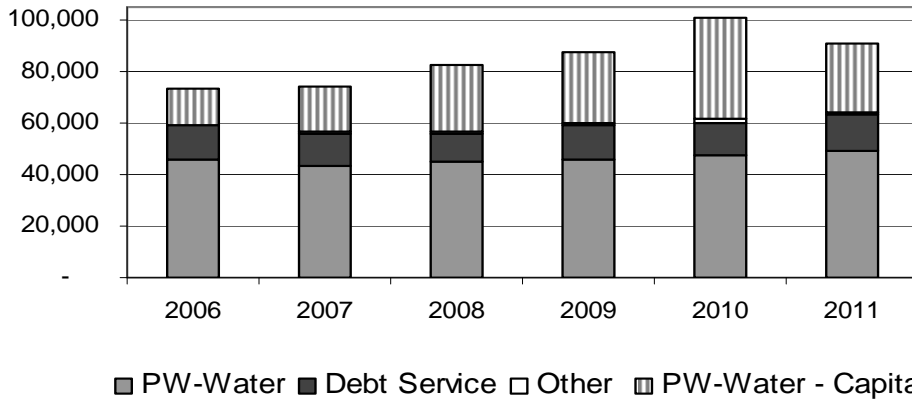
Source of Revenue	2005	2006	2007 Projected
Bloomington	\$2,686,000	\$2,968,000	\$2,872,000
Columbia Heights	\$976,000	\$1,037,000	\$954,000
Edina	\$219,000	\$240,000	\$236,000
Joint Water Commission <sup>1</sup>	\$4,788,000	\$5,279,000	\$5,533,000
Hilltop	\$94,000	\$92,000	\$106,000
<b>Total Suburban</b>	<b>\$8,763,000</b>	<b>\$9,616,000</b>	<b>\$9,701,000</b>
Minneapolis	\$47,745,000	\$50,138,000	\$51,488,000
<b>Total Revenue</b>	<b>\$56,508,000</b>	<b>\$59,754,000</b>	<b>\$61,189,000</b>

<sup>1</sup> Joint Water Commission revenue in 2005 is adjusted for a refund due to rate adjustments.

**Water Fund Revenues  
(in thousands of dollars)**



**Water Fund Expenditures  
(in thousands of dollars)**



**2008 Budget**

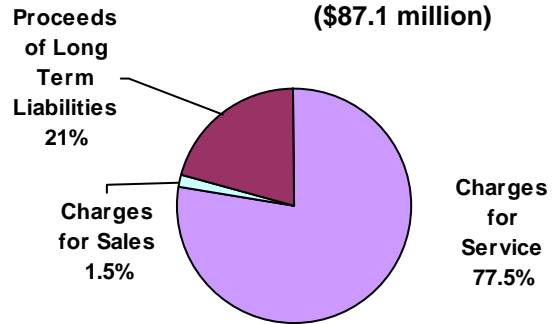
*Revenues*

The projected rate increases for years 2008-2012 are to pay debt service for the capital expenditures as well as to cover anticipated growth in operating expenses. Rate increases do not always have a direct relationship to increased revenue. A long-term trend has shown that Minneapolis water consumption has decreased slightly over the past several years.

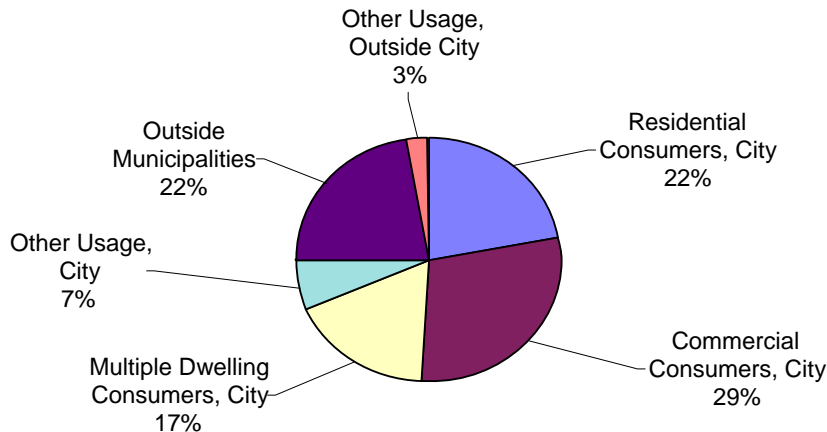
*Water Utility Rates*

The budget includes a rate increase for water from \$2.67/unit in 2007 to \$2.75/unit in 2008. The rate increase will provide funding for the multi-year capital projects and water distribution improvements.

**Source of Funds  
Water Fund – 7400  
(\$87.1 million)**



**Charges for Service by Customer Usage\*  
(\$63.9 million)**



\*Based on 2006 Consumption

Year	Rate (cost per 100 cubic feet) City of Minneapolis	Cost Per Month for Average Consumer <sup>1</sup>	% Increase	Total Planned Revenue from Utility Fee
2008	\$2.75	22.00	3.0%	\$63.0 Million
2009	\$2.82	22.56	2.5%	\$64.6 Million
2010	\$2.89	23.16	2.5%	\$66.2 Million
2011	\$2.96	23.68	2.4%	\$67.8 Million
2012	\$3.04	24.32	2.7%	\$69.6 Million

<sup>1</sup> Rate is based on cost per 100 cubic feet and assumes 8 units of water are consumed per month.  
 Note: Total revenue from charges for services in the financial plan exceeds the amount generated by the utility fee because revenue is also deposited in the Water Fund from sources other than utility fees, such as water service line repairs and permit fees.

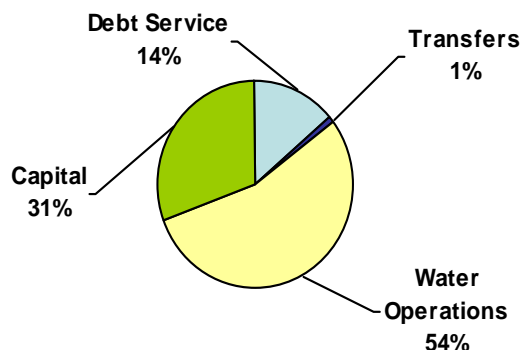
The following table shows the projected revenue earned from suburban utility sales.

Year	Combined Average Rate	% Increase	Total Revenue Earned from Utility Fee - Suburbs
2008	1.84	3.1%	\$10.0 Million
2009	1.89	2.6%	\$10.3 Million
2010	1.96	3.6%	\$10.6 Million
2011	2.00	2.4%	\$10.9 Million
2012	2.05	2.7%	\$11.2 Million

#### Expenditures

The budget provides funding for the capital improvement program. Current capital projects include Supervisor Control and Data Acquisition (SCADA) for the water treatment process, two ultra-filtration membrane plants, and the rehabilitation of pump station number 4. The 2008 capital budget is \$25.5 million, an increase of approximately \$8.5 million, or 43.7%, from the 2007 capital budget of \$17.8 million. The increase is largely due to the timing of funding for the ultra-filtration program.

#### Use of Funds Water Fund – 7400 (\$82.7 million)



#### Transfers

The Water Fund incurs a transfer expense related to its share of the Minneapolis Employee Retirement Fund (MERF) pension obligations. The \$398,000 will be transferred to the Bond Redemption Fund to cover the liability obligations related to Water Fund employees that have retired under the MERF pension plan. \$570,000 will be transferred to the Capital Improvement Fund.

#### Debt Service

The debt service amounts are primarily for bonds and notes sold to finance the waterworks capital construction program.

#### Mayor's Recommended Budget

The Mayor added \$1 million in capital projects for public drinking fountains and \$50,000 for the ongoing maintenance of the fountains. The ultra-filtration project was reduced by \$1 million. The department was directed to use unspent water promotion funds from 2007 in 2008.

**Council Adopted Budget**

The Council adopted the Mayor's recommendations with the exception of reducing the Mayor's recommendation to add \$1 million in capital projects for public drinking fountains by \$750,000.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan (in thousands of dollars)**

**Water Fund - 7400**

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg from 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Licenses and Permits	1	1	1	1	1		1	1	1
Federal Government		36	-	-	-		-	-	-
Charges for Service	60,186	63,913	66,085	65,181	67,489	2%	67,500	68,738	71,054
Charges for Sales	830	1,703	1,315	916	1,315		1,354	1,395	1,437
Special Assessments	825	629	-	-	-		-	-	-
Interest	1		-	1	-		-	-	-
Other Misc Revenues	50	73	20	20	20		21	21	22
Operating Transfers In		416	-	-	-		-	-	-
Proceeds of Long Term Liabilities	14,451	38	11,000	11,000	18,250	66%	21,000	32,500	18,550
<b>Total</b>	<b>76,344</b>	<b>66,809</b>	<b>78,421</b>	<b>77,119</b>	<b>87,075</b>	<b>11.0%</b>	<b>89,876</b>	<b>102,656</b>	<b>91,064</b>
<b>Use of Funds:</b>									
PW-Water	41,010	45,931	43,307	43,307	44,757	3.3%	46,100	47,483	48,907
Debt Service	14,907	13,030	12,559	12,559	11,460	-8.8%	12,748	12,615	14,016
Transfers									
To Capital Improvement Fund	19	39	385	385	570	48.1%	-	-	-
To Debt Service for MERF Liability	670	236	278	278	398	43.2%	1,048	1,557	1,592
Police Department	962	-	-	-	-		-	-	-
PW-Water - Capital	19,341	14,488	17,750	17,750	25,500	43.7%	27,750	39,250	26,625
<b>Total</b>	<b>76,909</b>	<b>73,724</b>	<b>74,279</b>	<b>74,279</b>	<b>82,685</b>	<b>11.3%</b>	<b>87,645</b>	<b>100,904</b>	<b>91,140</b>
<b>Change in Net Assets</b>	<b>7,409</b>	<b>7,136</b>	<b>4,142</b>	<b>2,840</b>	<b>4,390</b>	<b>6.0%</b>	<b>2,231</b>	<b>1,752</b>	<b>-76</b>
<b>Net Assets</b>	<b>137,562</b>	<b>144,698</b>	<b>148,840</b>	<b>147,538</b>	<b>151,928</b>	<b>2.1%</b>	<b>154,159</b>	<b>155,911</b>	<b>155,835</b>
<b>Cash Balance</b>	<b>1,992</b>	<b>2,542</b>	<b>6,684</b>	<b>5,382</b>	<b>7,764</b>	<b>16.2%</b>	<b>9,995</b>	<b>11,747</b>	<b>11,671</b>

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Public Works Stores Fund**

**Background**

This fund is used to account for the centralized procurement, receiving, warehousing, and distribution of stocked inventory items, and the purchase of special goods and services through Public Works' central and traffic stores.

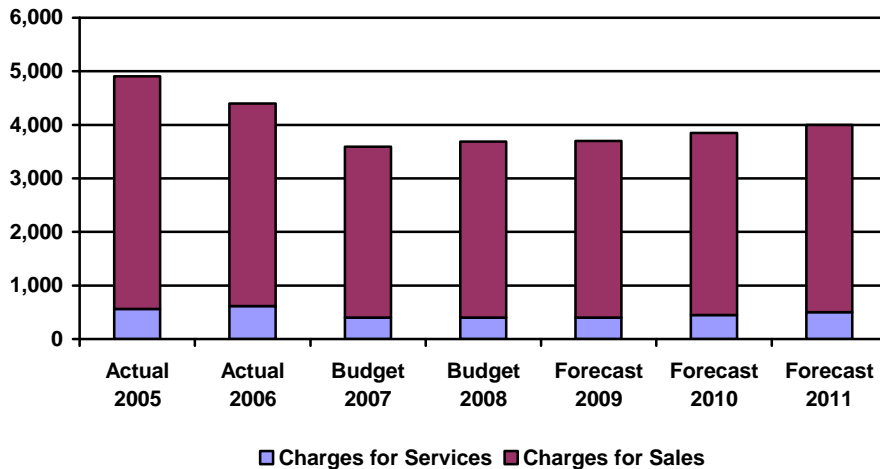
**Historical Financial Information**

Public Works has operated central stores since it was established by the City Council in January, 1965. At that time the stockrooms of property services, bridge maintenance, paving construction, and sewer construction and maintenance were combined to establish a central stores operation. In 1980, central stores began purchasing all of the City's needs for office supplies and non-specialty items.

A study was completed in June, 1998 and recommended a redesign of the central stores function to include a revised overhead structure and new directives to utilize the central stores. The revised plan resulted in positive net income for years 2000 through 2006. Projections for 2007 indicate a gain of over \$200,000.

**Public Works Stores Revenue**

(In thousands of dollars)

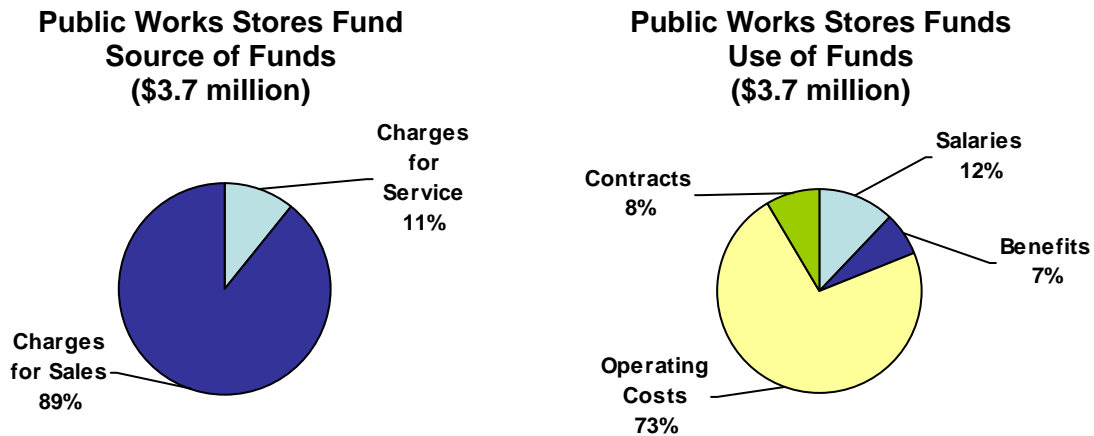


**2008 Budget**

*Revenues*

Revenues are expected to be sufficient in 2008, at \$3.7 million, to cover the \$3.7 million of budgeted expenditures. Revenues are budgeted with an anticipated increase of 2.8% over the \$3.6 million budgeted in 2007. The fund's pricing structure is under review in order to lower current overhead rates that were required to create a positive cash flow. The fund required a cash advance of \$878,000 at year-end 2006 to cover a shortfall; however, projected year-end 2007 revenues are \$4.4 million, or \$800,000 more than what was budgeted. This is partially

offset by expenditures which are anticipated to be \$600,000 more than what was budgeted. Unless inventories can be reduced, this fund will require a cash advance to maintain a positive cash position with its modest projected profits.



*Expenditures*

Expenditures in the fund are primarily for replenishing the fund's approximate \$3.0 million inventory, which has resulted in the fund continuing to have a negative cash balance. Public Works and Finance will review the carrying cost of this inventory level and determine if adjustments are required which may impact future financial plans for this fund. The budget also includes a change in accounting for the general fund overhead charge that replaces various separate charges for indirect costs that were previously budgeted in separate agencies.

In 2008, expenditures are budgeted at \$3.7 million, up 2.2% over the \$3.6 million budgeted for 2007. The cash balance for 2008 is budgeted at a negative \$894,000.

*Transfers*

There is a transfer out in 2008 for \$31,000 related to the debt service for the Minneapolis Employees Retirement Fund's (MERF) unfunded liability.

*Debt Service*

This fund does not have long-term debt.

**Mayor's Recommended Budget**

The Mayor's recommended budget did not include any changes from the current service level in this fund.

**Council Adopted Budget**

The Council adopted the Mayor's recommendations for 2008.



**Financial Plan (in thousands of dollars)  
Public Works Stores Fund - 6300**

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Fund:</b>									
Charges for Services	560	617	400	400	400		400	450	500
Charges for Sales	4,346	3,781	3,190	4,000	3,290	3.1%	3,300	3,400	3,500
<b>Total</b>	<b>4,906</b>	<b>4,398</b>	<b>3,590</b>	<b>4,400</b>	<b>3,690</b>	<b>2.8%</b>	<b>3,700</b>	<b>3,850</b>	<b>4,000</b>
<b>Use of Funds:</b>									
Personal Services	577	618	670	670	693	3.4%	700	710	720
Contractual Services	217	230	289	289	281	-2.8%	290	300	310
Materials and other	99	87	241	100	234	-2.9%	250	260	270
Rent	65	68	25	25	28	12.0%	29	30	31
Cost of Stores Issuance	3,520	3,062	2,372	3,100	2,422	2.1%	2,390	2,500	2,600
Transfers	-	-	11	11	31	181.8%	32	33	34
<b>Total</b>	<b>4,478</b>	<b>4,065</b>	<b>3,608</b>	<b>4,195</b>	<b>3,689</b>	<b>2.2%</b>	<b>3,691</b>	<b>3,833</b>	<b>3,966</b>
<b>Change in Net Assets</b>	<b>429</b>	<b>326</b>	<b>(18)</b>	<b>205</b>	<b>1</b>		<b>9</b>	<b>17</b>	<b>34</b>
<b>Net Assets</b>	<b>3,044</b>	<b>3,370</b>	<b>3,352</b>	<b>3,575</b>	<b>3,353</b>		<b>3,362</b>	<b>3,379</b>	<b>3,413</b>
<b>Cash Balance<sup>1</sup></b>	<b>92</b>	<b>(877)</b>	<b>(895)</b>	<b>(672)</b>	<b>(894)</b>		<b>(885)</b>	<b>(868)</b>	<b>(834)</b>

<sup>1</sup>Note: The 2006 CAFR cash balance is \$739. The actual 2006 ending cash balance was a deficit of \$877,261. At year end 2006, the fund received an interfund transfer of \$878,000 for the deficit. The interfund transfer was reversed in 2007.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Engineering Materials and Testing Fund**

**Background**

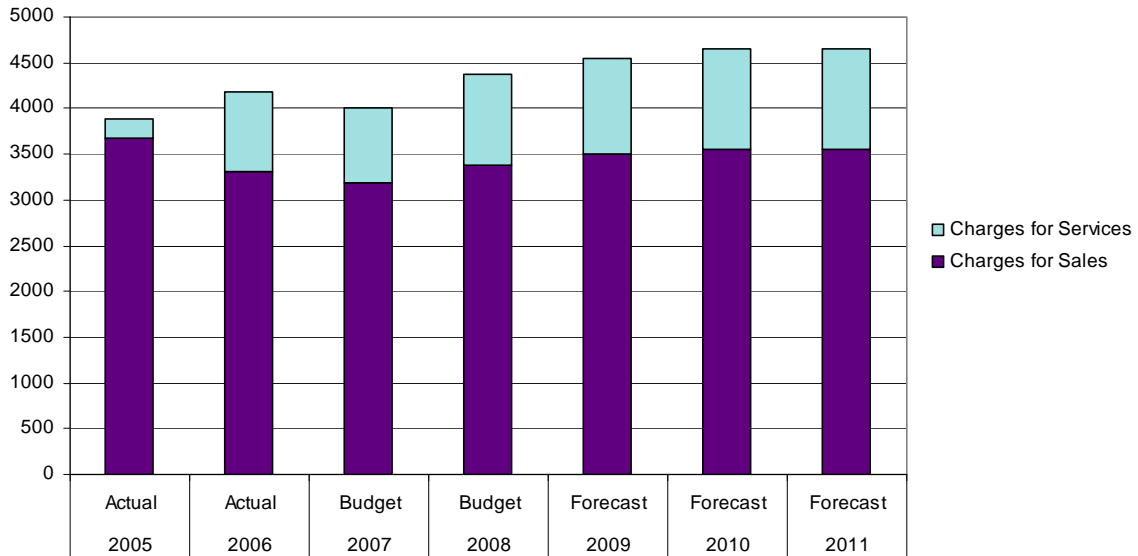
The engineering materials and testing fund accounts for City purchases of hot-mix asphalt and ready-mix concrete in order to ensure compliance with State and Federal standards and specifications, and to ensure quality control. The engineering laboratory is a component of this fund by providing inspection and testing services along with maintaining a laboratory for testing construction materials, performing geotechnical evaluations, and coordinating related environmental field services.

**Historical Financial Performance**

The revenue sources for this fund include the procurement of hot-mix asphalt and ready-mix concrete materials along with inspection and testing services by the engineering laboratory.

In 2003, the decision to delay the closing of the asphalt plant due to a positive outlook on paving projects and the usage of bituminous resulted in operating income for the fund of \$78,000. The decision to suspend operations at the asphalt plant at the end of 2003 resulted in a \$777,000 loss on the disposal of this asset and a decrease in net assets of \$709,000. In 2004, net assets were reduced by \$180,000, in 2005 reduced by \$229,000, and in 2006 reduced by \$104,000. The projected loss for 2007 is \$41,000. In five years this fund will have a decrease in net assets of \$1.3 million, of which \$777,000 is due to the loss on the disposal of the asphalt plant.

**Engineering Materials and Testing Revenues**



## 2008 Budget

### Revenues

This fund now generates revenue from engineering services at the lab and from the sale of concrete and asphalt from outside vendors to other City departments. A rate model determines product costs to allow the fund to generate revenues that match operating expenditures. The 2008 revenue budget is unchanged from 2007 at \$4.4 million with projected net assets of \$226,000.

### Expenditures

The expenditures are based on engineering laboratory personnel and the anticipated cost of asphalt and ready-mix concrete. The budget also includes a change in accounting for the general fund overhead charge that replaces various separate charges for indirect costs that were previously budgeted in separate agencies. The 2008 expenditure budget is \$4.4 million or 0.9% lower than what was budgeted for 2007.

### Transfers

The 2008 budget includes a transfer out of \$53,000 for debt service related to the Minneapolis Employees Retirement Fund's (MERF) unfunded liability.

### Debt Service

This fund does not have long-term debt.

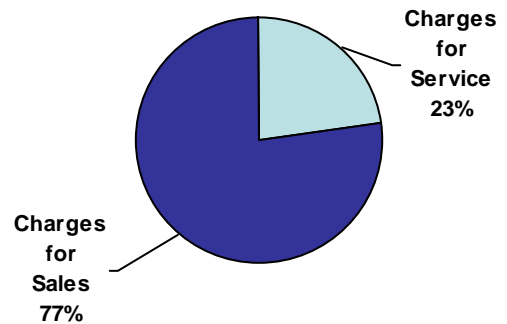
### Mayor's Recommended Budget

The Mayor's recommended budget did not include any changes from the current service level in this fund.

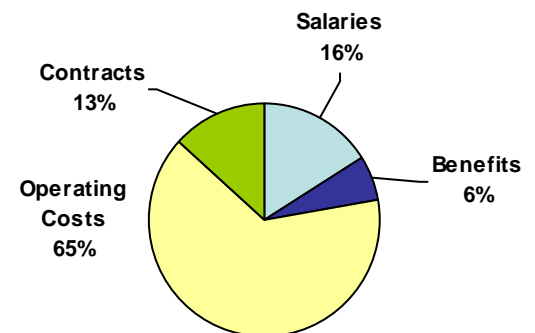
### Council Adopted Budget

The Council adopted the Mayor's recommendations.

### Engineering Materials and Testing Source of Funds (\$4.4 million)



### Engineering Materials and Testing Use of Funds (\$4.4 million)



### Financial Plan (in thousands of dollars) Engineering, Materials and Testing Fund - 6000

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Charges for Services	868	828	1,000	1,000	1,000		1,050	1,100	1,100
Charges for Sales	3,313	3,180	3,381	3,200	3,381		3,500	3,550	3,550
Other Misc Revenues	-	-	-	-	-		-	-	-
<b>Total</b>	<b>4,181</b>	<b>4,008</b>	<b>4,381</b>	<b>4,200</b>	<b>4,381</b>		<b>4,550</b>	<b>4,650</b>	<b>4,650</b>
<b>Use of Funds:</b>									
Personal Services	800	781	962	900	957	-0.5%	1,000	1,000	1,000
Contractual Services	429	330	519	400	482	-7.1%	540	540	540
Materials and other	3,111	2,904	2,803	2,803	2,793	-0.4%	2,850	2,950	2,950
Rent	40	55	96	96	96		100	100	100
Interest	-	-	-	-	-		-	-	-
Transfers	61	22	42	42	53	26.2%	60	60	60
<b>Total</b>	<b>4,441</b>	<b>4,092</b>	<b>4,422</b>	<b>4,241</b>	<b>4,381</b>	<b>-0.9%</b>	<b>4,550</b>	<b>4,650</b>	<b>4,650</b>
<b>Change in Net Assets</b>	<b>(229)</b>	<b>(104)</b>	<b>(41)</b>	<b>(41)</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>371</b>	<b>267</b>	<b>226</b>	<b>226</b>	<b>226</b>		<b>226</b>	<b>226</b>	<b>226</b>
<b>Cash Balance</b>	<b>652</b>	<b>294</b>	<b>253</b>	<b>253</b>	<b>253</b>		<b>253</b>	<b>253</b>	<b>253</b>

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Intergovernmental Services Fund**

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**Background**

The Intergovernmental Services Fund accounts for all of the operations of the Business Information Services Department (BIS) including information and technology functions, managed services with Unisys, the Program Management Division (PMD), and telecommunications operations. The fund also accounts for operations within the City Clerk's office including central mailing and printing services.

The City Council approved a financial workout plan for the Intergovernmental Services Fund in September, 2000, to resolve both the annual operating deficit and accumulated cash deficits for the fund. Since that time, the fund has achieved positive changes in net assets for 2005, 2006 and is projected to do so for 2007. Assumptions in the workout plan anticipated the first positive change in net assets to occur in 2007.

The City Council has appropriated an annual average of \$1.5 million for technology projects from 2007 through 2011. In 2006 alone, BIS incurred nearly \$15.5 million in expense toward technology projects. The majority of the funding sources were from grants and departmental operating budgets. This level of spending on technology is projected to continue. The PMD has been successful in generating revenue for the department along with providing quality, low-cost project management for technology-related projects.

In 2008, debt service payments scheduled are low compared to previous years. This, coupled with the commitment to use \$1.2 million in additional annual general fund resources compounded annually, will give the fund a boost in cash flow. The five-year financial direction has called for a reduction in budget of \$200,000 for three years, beginning in 2006. In 2008, the budget for contractual services has been decreased.

This fund continues to be active with new initiatives:

- Call Aided Dispatch (CAD) project will be completed in 2007. The project and future operating costs will be supported by departments and organizations such as Police, Fire, the Park Board, Hennepin County Medical Center, and the University of Minnesota.
- Wireless Minneapolis: a citywide wireless broadband IP data access network, built and maintained by US Internet, for use by residents, businesses, guests, and governmental entities is expected to be complete in 2008. The City has entered into a 10-year contract with US Internet and will be the anchor tenant of the network, committing to \$1.25 million in annual usage.
- Other initiatives include adding mobile housing inspectors, MPD's 4<sup>th</sup> precinct safety camera system, a new financial system, Property Services' work order system, and Public Works' traffic management system.

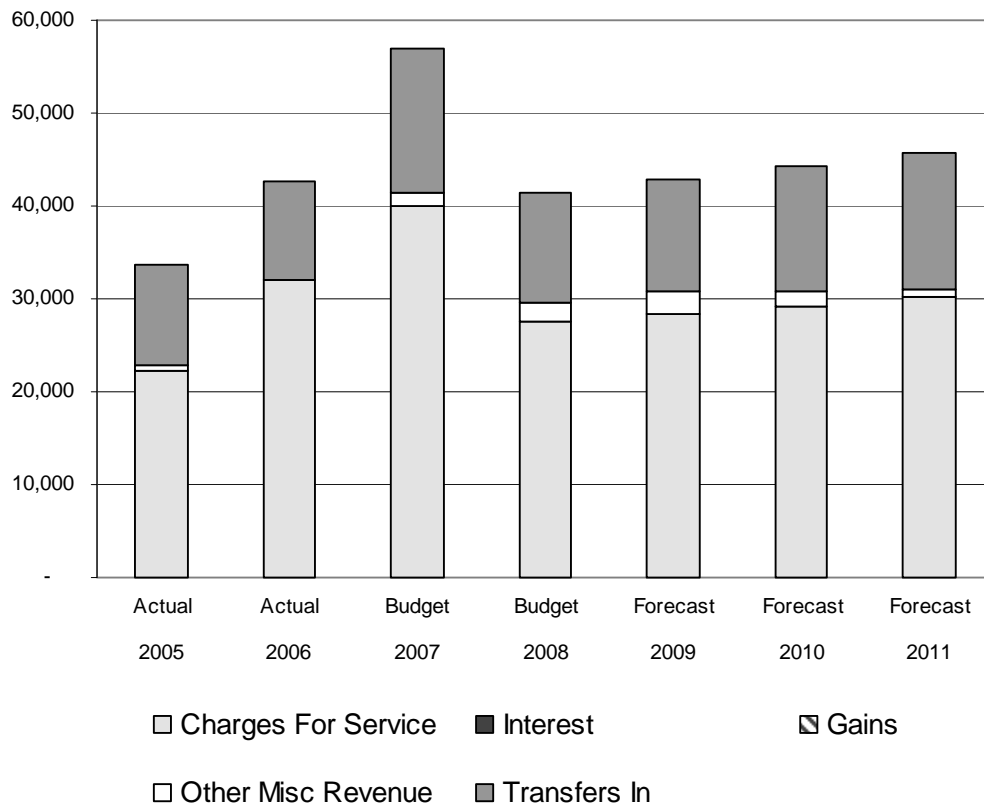
The net asset deficit in this fund will decline as it continues to provide services that are being accounted for through its rate model, fees for service with PMD, and other ways that the fund collects revenues in order to offset costs. The rate model for the fund was developed using an accounting industry standard known as activity-based costing. The model assigns costs to

customers on a “level of effort” basis. This model was used in charging customer department rates beginning in 2005.

### Historical Financial Performance

Net assets were affected by the realignment of fixed assets and its related debt to the Intergovernmental Services Fund. This change in accounting caused a one-time adjustment to the fund's net assets of a negative \$21.7 million. Although this negative adjustment caused fund assets to have a balance of negative \$40 million at year-end 2002, it better represents the financial condition of the fund and the importance of implementing the strategies to meet the guidelines of the workout plan. This trend will be reversed under the plan, if the assumptions hold. At year-end 2006, net assets have improved to a negative \$23.8 million.

**Information Technology Fund Revenues**  
(in thousands of dollars)



### 2008 Budget

#### Revenues

To fund the cost of providing information technology services, the workout plan required that the annual transfer from the General Fund received an increase of \$1.2 million each year from 2005 through 2008, minus the reductions noted in the Five Year Financial Direction which were partially offset by operational savings. In 2009, the fund will receive an increase of \$0.4 million from the transfer out of the General Fund with no additional increases planned after 2009.

Charges for service were increased, reflected by the additional revenue that BIS has been generating in providing services directly charged to City departments for services they received over the normal service level provided.

**Rate Model Implications**

The rate model has five components on the customer expense side including BIS application support, BIS operating, telephony, data connectivity, and special customer-specific services. Revenues generated through the rate model will recover the following:

- BIS operating costs at a level that conforms to the Council-adopted workout plan.
- Debt service resulting from phone system purchase.
- Expenses related to Constituent Relationship Management (CRM) software.

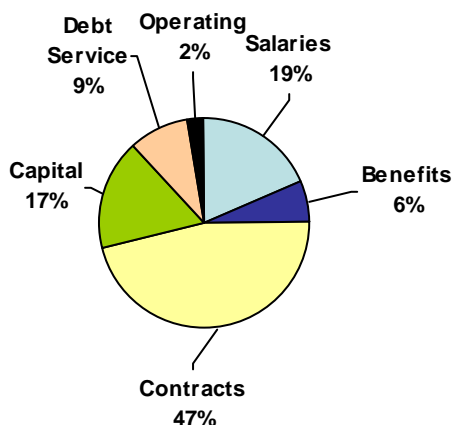
Revenue Assumptions (2008)	
Number of PC's	2,936
Number of telephones	2,950

**Expenses**

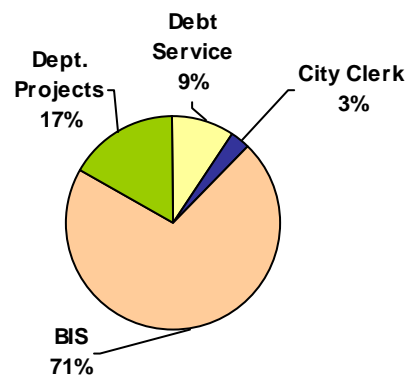
Expenses in the Intergovernmental Services Fund are comprised of the operating expenses (salaries/benefits, contractual, operating, equipment) of BIS and the City Clerk's office. Capital expenditures for information technology investments were budgeted in the City's Permanent Improvement Fund (4100), but now are budgeted in the Intergovernmental Services Fund. This has caused an increase in depreciation expense.

The budget also includes a change in accounting for the General Fund overhead charge that replaces various separate charges for indirect costs that were previously budgeted in separate agencies. The budget includes a reduction to the BIS budget of \$500,000 as included in the financial direction. CLIC's recommendation to provide \$2.1 million in net debt bond funding for information technology was included in the adopted budget.

**Intergovernmental Services Fund  
Use of Funds  
(\$36.05 million)**



**Intergovernmental Services Fund  
Use of Funds by Department  
(\$36.05 million)**



**Transfers**

Transfers in (revenue) relates to a transfer from the General Fund to subsidize BIS debt service payments. BIS also has a transfer out (expense) in support of the debt service for unfunded pension liability.

**Debt Service**

In 2008, the fund will have a bond liability of \$32.1 million, with a debt service of \$3.4 million.

### Mayor's Recommended Budget

The Mayor recommended a reduction of \$500,000 to the fund's budget, to be achieved through position and non-personnel reallocation. This reduction was an increase of \$300,000 from the adopted 2008 financial direction.

### Council Adopted Budget

The Council adopted the Mayor's recommendations.

## City of Minneapolis FY 2008 Budget Financial Plan (in thousands of dollars)

### Intergovernmental Services Fund - 6400

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Charges For Service	22,306	32,018	40,031	30,907	27,600	-31.1%	28,428	29,281	30,159
Interest	0	0	-	-	-	-	-	-	-
Gains	(4)	-	-	-	-	-	-	-	-
Other Miscellaneous Revenue	514	2	-	-	-	-	-	-	-
Operating Transfers In	10,781	10,571	15,379	15,379	11,771	-23.5%	12,160	13,360	14,560
Bond Proceeds	-	-	1,450	1,450	2,075	43.1%	2,325	1,600	950
<b>Total</b>	<b>33,597</b>	<b>42,591</b>	<b>56,860</b>	<b>47,736</b>	<b>41,446</b>	<b>-27.1%</b>	<b>42,913</b>	<b>44,241</b>	<b>45,669</b>
<b>Use of Funds:</b>									
Transfers	219	57	177	177	192	8.5%	198	204	210
Debt Service	8,781	10,363	4,260	4,260	3,370	-20.9%	9,266	8,792	8,816
City Clerk	840	1,246	1,286	1,301	1,167	-9.3%	1,202	1,238	1,275
Human Resources	166	195	202	202	247	22.3%	254	262	270
Finance Department	-	-	-	-	-	-	-	-	-
Information & Tech Services	32,110	34,500	32,534	30,858	25,118	-22.8%	25,872	26,648	27,447
Capital Projects	10,225	4,542	7,659	5,343	6,148	-19.7%	2,325	1,600	950
<b>Total</b>	<b>52,341</b>	<b>50,903</b>	<b>46,118</b>	<b>42,141</b>	<b>36,242</b>	<b>-21.4%</b>	<b>39,117</b>	<b>38,743</b>	<b>38,968</b>
<b>Change in Net Assets<sup>1</sup></b>	<b>3,230</b>	<b>10,413</b>	<b>7,192</b>	<b>2,045</b>	<b>5,204</b>		<b>3,796</b>	<b>5,497</b>	<b>6,701</b>
<b>Net Assets</b>	<b>(34,256)</b>	<b>(23,843)</b>	<b>(16,651)</b>	<b>(21,798)</b>	<b>(16,594)</b>		<b>(12,798)</b>	<b>(7,300)</b>	<b>(599)</b>
<b>Cash Balance<sup>2</sup></b>	<b>339</b>	<b>(1,661)</b>	<b>5,531</b>	<b>5,531</b>	<b>10,735</b>		<b>14,531</b>	<b>20,029</b>	<b>26,730</b>
<b>Work-out Plan Target Cash</b>	<b>(3,571)</b>	<b>(3,648)</b>	<b>3,467</b>	<b>3,467</b>	<b>11,463</b>		<b>13,078</b>	<b>14,498</b>	<b>15,740</b>
<b>Variance Cash to Work-out Plan</b>	<b>3,910</b>	<b>1,987</b>	<b>2,064</b>	<b>2,064</b>	<b>(728)</b>		<b>1,453</b>	<b>5,531</b>	<b>10,990</b>

<sup>1</sup>Note: Net Assets for 2007 are reduced by \$3.55 million for payment of an interfund loan.

<sup>2</sup>Note: The 2006 CAFR cash balance is \$676. The actual 2006 ending cash balance was a deficit of \$1,661,000. At year end 2006, the fund received an interfund transfer of \$1,662,000 for the deficit. The interfund transfer was reversed in 2007.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Fleet Services Fund**

**Background**

The fleet services fund accounts for the ownership and operation of a fleet of approximately 1,200 vehicles and other pieces of motorized equipment, as well as 400 vehicle accessories (e.g. plow blades). The City's fleet of vehicles and equipment is the largest portion of the fund's assets and has an estimated replacement value of approximately \$75.4 million.

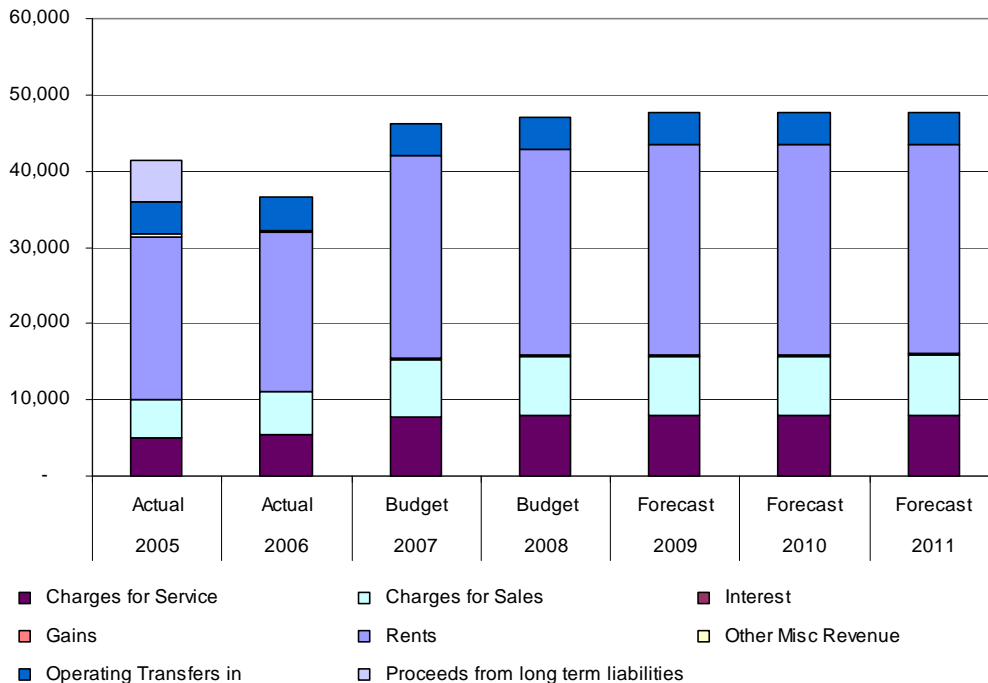
The fleet services fund rents vehicles and other equipment to City departments. For example, it provides police vehicles, fire trucks, heavy construction equipment, snowplows, and other maintenance equipment to City departments. In addition, the fund provides for drivers and operators of equipment as necessary. Prior to 2007, this fund was known as the equipment services fund.

**Historical Financial Performance**

*Revenue from Charges for Service*

During the 1990's, the fleet services fund was not recovering all of its costs. In 2000, the fund had a cash balance deficit of over \$17.8 million. Early in 2001, Finance and Public Works developed a financial workout plan for the fund that increased the fund's revenues sufficiently to cover the full cost of operations. As a result of the workout plan, the fund has sufficient revenue to match expenses. The general fund contribution for the workout plan remains at \$4.2 million in 2008.

**Fleet Services Sources of Funds**  
(in thousands of dollars)





*Cash and Net Assets Balances*

Under the current workout plan, fleet purchases were financed with bonds through 2005. This strategy, together with other measures in the workout plan, allowed the cash position of the fund to improve. Upgrading the fleet has reduced the average age of the fleet, thereby reducing maintenance costs. This fund has positive net assets but continues to follow the workout plan in order to maintain a positive cash balance and end the reliance on bonds to fund the fleet purchases. In 2006, the practice of issuing bonds to finance fleet replacement was discontinued.

**2008 Budget**

*Change in Accounting Practices*

Beginning in 2005, expenditures and revenues in the fleet services division budget were increased due to intra-fund charges. These charges were applied between organizations within the fund for services and sales. Since the expenditures and revenues match, this will not have an impact on fund level performance. This change increases the expenses and revenues evenly and allows the managers to manage segments of this fund more effectively.

*Revenue*

Beginning in 2004, the fleet services division began using an activity-based costing approach to bill internal customers. This method established a fleet rental rate that covers the replacement cost of the vehicles after the useful life. Maintenance, repairs and fuel costs of the fleet are charged separately. All of these charges are billed at a rate that allows the fleet services division's revenue to match expenses.

*Expenditures*

Overall expenditures in 2008 are anticipated to be at \$45.1 million, a decrease of \$2.4 million from the amount budgeted for 2007. The difference is primarily due to the decrease in debt service.

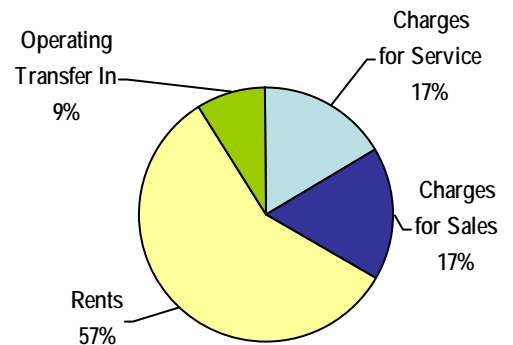
*Transfers*

The 2008 budget includes a transfer out of \$453,000 for debt service related to the Minneapolis Employees Retirement Fund (MERF) unfunded liability.

*Debt Service*

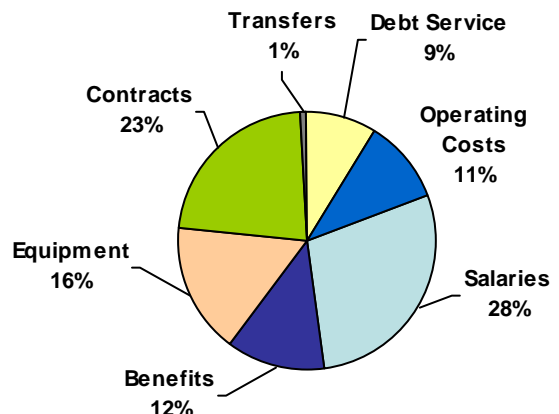
As part of the fleet modernization effort that began in 1997, the City issued bonds to finance fleet upgrades and to build new maintenance facilities. Principal and interest payments totaling \$3.9 million is related to these bonds in 2008.

**Fleet Services Fund  
Source of Funds  
(\$47.1 million)**



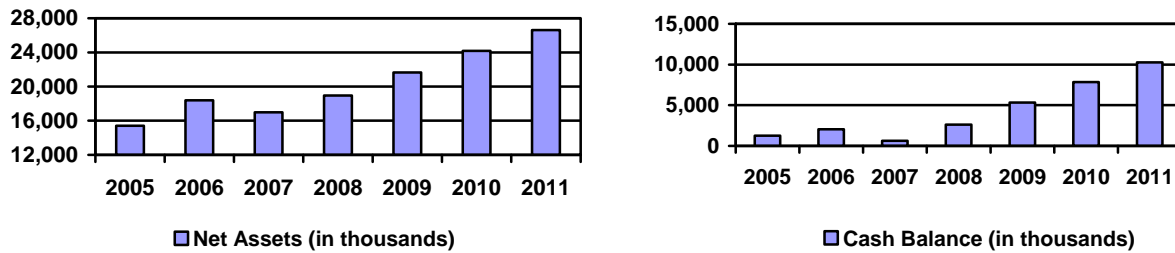
<b>Revenue Assumptions (2008)</b>	
Number of vehicles serviced	1200
Number of vehicles purchased	60

**Fleet Services Fund  
Use of Funds  
(\$45.1 million)**



### Net Assets

A primary objective of the workout plan is to increase the fund's net assets and cash balance. The following charts illustrate the historical and projected performance of the fund.



### Council Adopted Budget

The Council adopted the Mayor's recommendations, which did not include any changes from the current service level in this fund.

### Financial Plan (in thousands of dollars)

#### Fleet Services - 6100

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Charges for Service	5,014	5,453	7,650	7,900	7,860	2.7%	7,900	7,900	8,000
Charges for Sales	4,993	5,685	7,600	7,600	7,800	2.6%	7,800	7,800	7,800
Interest	1	1	1	1	1	0.0%	1	1	1
Gains	96	35	200	600	200	0.0%	200	200	200
Rents	21,324	20,830	26,500	22,500	27,004	1.9%	27,500	27,500	27,500
Other Misc Revenue	307	161	10	100	10	0.0%	10	10	10
Operating Transfers in	4,180	4,506	4,180	4,180	4,180	0.0%	4,180	4,180	4,180
Proceeds from long term liabilities	5,540	-	-	-	-	-	-	-	-
<b>Total</b>	<b>41,455</b>	<b>36,671</b>	<b>46,141</b>	<b>42,881</b>	<b>47,055</b>	<b>2.0%</b>	<b>47,591</b>	<b>47,591</b>	<b>47,691</b>
<b>Use of Funds:</b>									
Debt Service	6,440	7,690	7,363	7,363	3,923	-46.7%	3,600	3,550	3,550
Transfers	376	131	332	332	453	36.4%	483	510	520
PW Equipment	23,275	22,426	33,337	30,000	33,194	-0.4%	33,400	33,500	33,600
PW Equipment Capital	3,794	6,517	6,509	6,509	7,515	15.5%	7,400	7,500	7,600
<b>Total</b>	<b>33,885</b>	<b>36,764</b>	<b>47,541</b>	<b>44,204</b>	<b>45,085</b>	<b>-5.2%</b>	<b>44,883</b>	<b>45,060</b>	<b>45,270</b>
<b>Change in Net Assets</b>	<b>2,137</b>	<b>2,974</b>	<b>(1,400)</b>	<b>(1,323)</b>	<b>1,970</b>		<b>2,708</b>	<b>2,531</b>	<b>2,421</b>
<b>Net Assets</b>	<b>15,403</b>	<b>18,377</b>	<b>16,977</b>	<b>15,654</b>	<b>18,947</b>		<b>21,655</b>	<b>24,186</b>	<b>26,607</b>
<b>Cash Balance</b>	<b>1,251</b>	<b>2,036</b>	<b>636</b>	<b>-687</b>	<b>2,606</b>		<b>5,314</b>	<b>7,845</b>	<b>10,266</b>

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Property Services Fund**

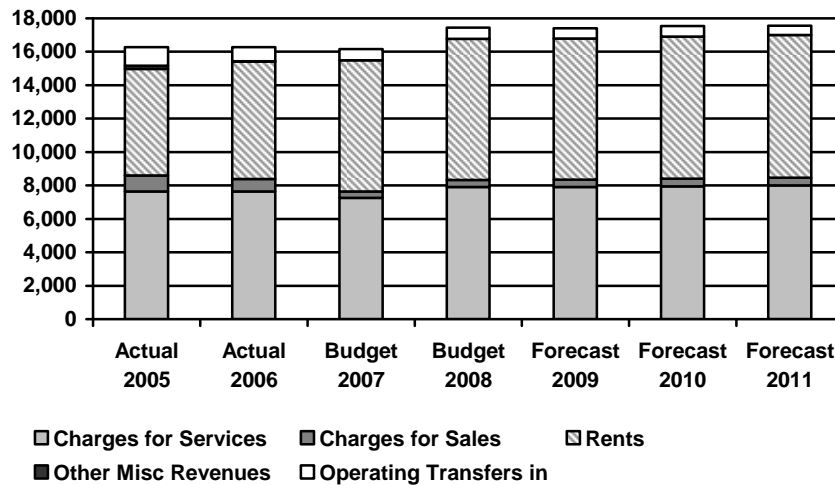
**Background**

The property services fund accounts for the physical management and maintenance of fire stations, police precinct buildings, the Public Service Center (PSC), parking ramps, and various other office locations. It also accounts for the coordination and management of special property projects. Parking ramp maintenance and the radio shop operations were added to this fund in 2002. In 2004, the property services division assumed the responsibility for space and asset management and security management. In 2005, the property services division began to provide maintenance services for the Community Planning and Economic Development department.

**Historical Financial Performance**

The proposed building rental rates are based on a three-year actual expenditure average. In 1998 and 1999 rates were not increased to fully recover the expenditures in this fund so as to reduce pressure on customer budgets. The result was a negative financial performance during this period and a decline in cash balance. Since 1999, rates to City departments have been allowed to increase annually in order to fully fund the direct and indirect costs in the property services fund. The 2006 year-end cash balance is \$39,000. Revenues are expected to be lower than expenditures in 2007.

**Property Services Revenues**  
(in thousands of dollars)

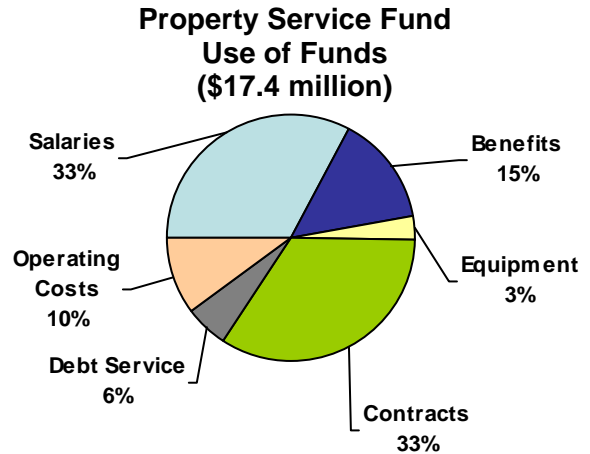
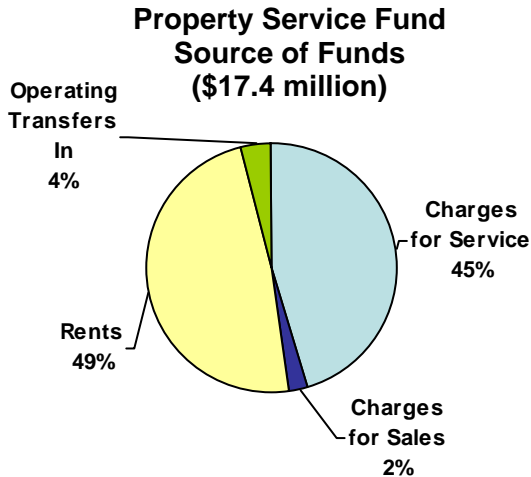


**2008 Budget**

*Revenues*

The 2008 revenue budget for this fund is \$17.4 million, or an increase of 8% from 2007. The increase in revenues from 2007 to 2008 is primarily related to an increase in rental revenue and charges for services.

<b>Revenue Assumptions (2008)</b>	
Total Number of Buildings	121
Number of Managed Leases	3
Number of Radios	3000



*Expenditures*

The 2008 expenditure budget is \$17.4 million, a budgeted increase of 7.1% over 2007. The increase in expenditures from 2007 to 2008 is primarily from the increased cost of facilities management. 2007 projected expenditures are anticipated to be \$19.1 million. The budget for this fund has also been increased to reflect historical experience.

*Transfers*

The 2008 budget includes \$88,000 of transfers out to other funds to cover the cost of debt service related to the Minneapolis Employees Retirement Fund's (MERF) unfunded liability.

There is also a transfer in for debt service of \$668,000 to cover the general fund's portion of the debt service related to the 800MHz emergency communications project. The property services fund is responsible for \$350,000 a year in debt service for the project, with the remainder transferred in from the general fund.

*Debt Service*

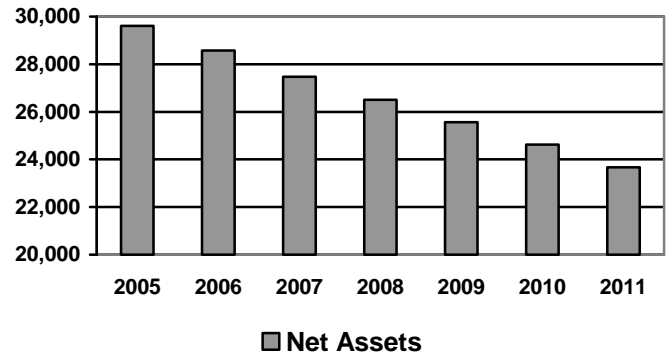
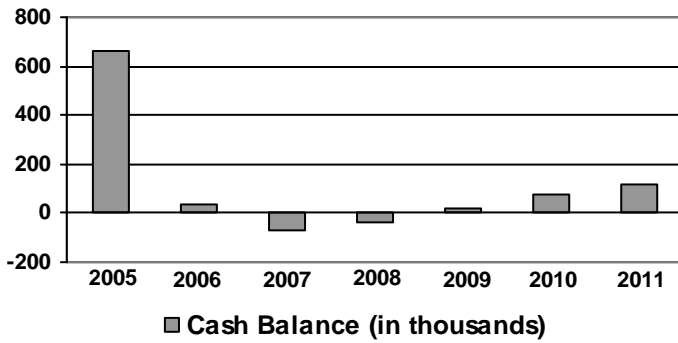
The radio shop, a division of the property services, has management responsibility for the \$14.0 million 800 MHz radio system. The property services fund recognizes the fixed assets, along with the debt related to this project. The radio shop is funding a portion of the City's public safety initiative through a contribution of \$350,000 a year.

The debt service for 800 MHz radio system is now funded as follows:

\$668,000	Transfer from the general fund
\$350,000	Property services portion of debt
\$ 1,013,000	Total debt service (Year 2008)

*Net Assets*

The property services fund had a positive net asset balance of \$28.6 million at year-end 2006. The fund does not recover the cost of depreciation of the buildings that are assets of the fund. Because this cost is not recovered, the fund balance will continue to decline each year although the fund recovers its operating costs through a rate model. Cash balance is projected to improve from 2007 to 2008 and continue to rise due to an increase in activity of the fund.



### Council Adopted Budget

The Council adopted the Mayor's recommendations which did not include any changes from the current service level of this fund.

### Financial Plan (in thousands of dollars) Property Services Fund - 6200

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Charges for Services	7,646	7,647	7,248	9,800	7,903	9.0%	7,900	7,950	8,000
Charges for Sales	958	733	400	500	430	7.5%	440	450	460
Rents	6,368	7,030	7,850	7,400	8,435	7.5%	8,450	8,500	8,550
Other Misc Revenues	196	15	3	3	3	0.0%	3	3	3
Operating Transfers In	1,112	844	653	653	668	2.3%	612	638	547
Proceeds of Long Term Liabilities	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>16,280</b>	<b>16,269</b>	<b>16,154</b>	<b>18,356</b>	<b>17,439</b>	<b>8.0%</b>	<b>17,405</b>	<b>17,541</b>	<b>17,560</b>
<b>Use of Funds:</b>									
Property Services Administration	432	670	792	500	625	-21.1%	635	645	655
Radio Equipment	1,639	1,458	2,482	2,482	2,564	3.3%	2,600	2,650	2,700
Municipal Market	19	23	33	33	34	3.0%	35	36	37
Facilities Management	12,625	13,501	11,411	14,500	13,110	14.9%	13,025	13,075	13,125
Debt Service	1,049	1,039	972	972	987	1.5%	962	988	897
Transfers	86	31	569	569	88	-84.5%	90	95	100
<b>Total</b>	<b>15,850</b>	<b>16,722</b>	<b>16,259</b>	<b>19,056</b>	<b>17,408</b>	<b>7.1%</b>	<b>17,347</b>	<b>17,489</b>	<b>17,514</b>
<b>Change in Net Assets</b>	<b>(472)</b>	<b>(1,023)</b>	<b>(105)</b>	<b>(700)</b>	<b>31</b>		<b>58</b>	<b>52</b>	<b>46</b>
<b>Net Assets</b>	<b>29,605</b>	<b>28,581</b>	<b>27,476</b>	<b>26,881</b>	<b>26,507</b>		<b>25,565</b>	<b>24,617</b>	<b>23,663</b>
<b>Cash Balance<sup>1</sup></b>	<b>644</b>	<b>39</b>	<b>(66)</b>	<b>(661)</b>	<b>(35)</b>		<b>23</b>	<b>75</b>	<b>121</b>

<sup>1</sup>The 2005 cash balance is the CAFR cash balance of \$1,689,000 less a balance due to other funds of \$1,045,000.  
Note: The projected fund balance is reduced by \$1.0 million to account for depreciation of assets.

**City of Minneapolis  
FY 2008 Budget  
Financial Plan**

**Self-Insurance Fund**

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**Background**

The self-insurance fund is used to account for employee medical, dental, and life insurance benefit programs and the programs' administrative costs. The fund also accounts for occupational health services, severance payments to employees who have retired or resigned who meet minimum eligibility requirements, a tort liability program, and a workers' compensation program. The 2008 budget for expenditures for this fund is \$90.6 million, a 7.6% increase from 2007.

**Historical Financial Performance**

The net assets of the self-insurance fund reflected a negative position of \$29.3 million at year-end 2006, improving \$13.9 million from the 2002 ending balance of a negative \$43.2 million. The majority of this negative balance is due to the required accounting recognition of liability claims that have occurred but are not reported.

In 2000, the negative net asset deficit increased by \$17.1 million primarily due to two major factors. The first factor was an \$8.8 million settlement in which bonds were issued to pay off a legal judgment. The second was a \$7.7 million accounting adjustment to "unpaid claims" liability due to the financial results of an actuarial study.

During 2003, the City Council adopted a financial plan for the self-insurance fund to increase net assets and attain a positive cash balance by year-end 2006. The fund performed better than projected and reached a positive cash balance of \$1.8 million at year-end 2005, increasing cash by \$10.0 million from a negative \$8.2 million at year-end 2001. The fund has continued performing above expectations ending with a positive cash balance of \$5.5 million in 2006 and with an anticipated net income of \$8.5 million and declining debt service in 2007.

**2008 Budget**

*Revenues/Expenditures*

Medical and life programs are fully contracted out so that revenues and expenses should be equal at year-end as premiums are determined by and paid to the contractors. The City selected Medica as its health insurance provider for a three-year period beginning January 1, 2007. A 14.5% planned increase in health insurance premiums is reflected in the budget. The Dental and Minneflex program premiums are estimated and actual costs are expensed.

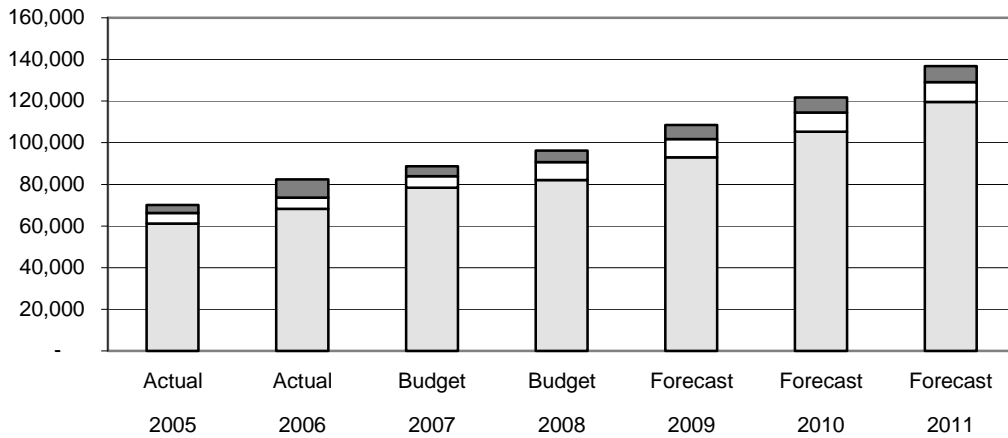
The Unused Sick Leave program provides a payout of unused sick leave to qualified employees at 50% pay. Payments are funded by 0.7% gross pay contributions from the City and Park Board into a severance pool. The rate for City police officers and firefighters is 1.1% of gross pay.

The Alternative Dispute Resolution (ADR) program was established through funds collected through payroll deductions and direct payment as agreed in previous labor contracts. Occupational health actual expenses are billed to departments. The worker's compensation

payments are budgeted at \$7.7 million for 2008. This is a 2.1% increase over the prior year. The budget also includes a change in accounting for the general fund overhead charge that replaces various separate charges for indirect costs that were previously budgeted in separate agencies.

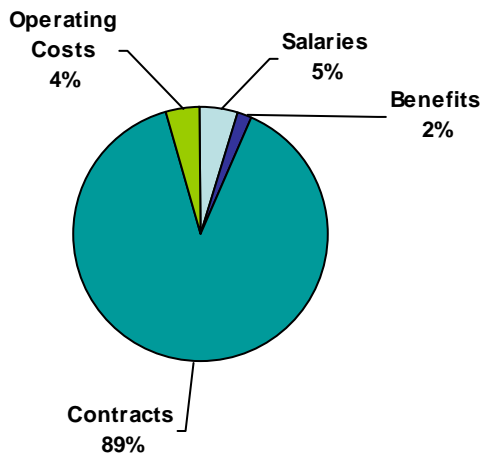
For 2007, a rate model was implemented to recover costs associated with all programs in the fund except for medical and dental. The rate model assigns costs to City departments based on a five-year claims history for workers compensation and liability. The model was put in place to raise departmental awareness of self-insurance costs and increase their ability to control the cost of premiums in the future through loss prevention programs.

### Self-Insurance Revenues (in thousands of dollars)

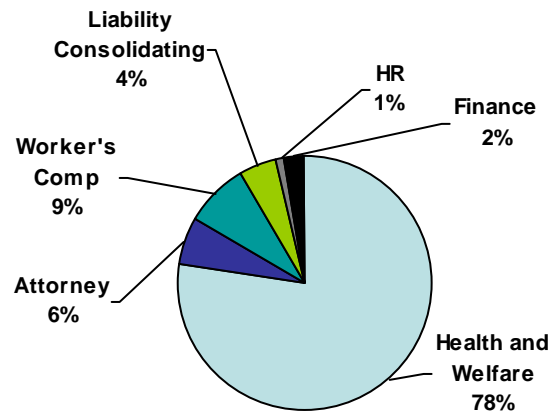


Charges for Service
  Other Misc Revenues
  Operating Transfers In

### Use of Funds (\$90.6 million)



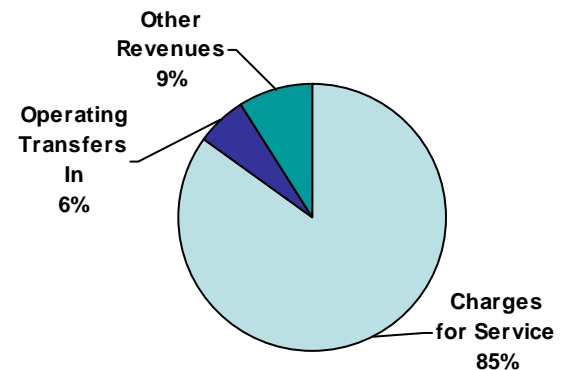
### Use of Funds by Type (\$90.6 million)



### Debt Service

The 2008 budget includes \$0.4 million in debt service payments on an outstanding balance of \$1.1 million in variable rate debt. The \$5.4 million in debt outstanding at year end of 2005 was reduced by \$3.1 million in 2006 due to a Council action which applied excess general fund appropriations from 2005.

### Self-insurance Fund Source of Funds (\$96.5 million)



### Council Adopted Budget

The Council adopted the Mayor's recommendations including a \$20,000 reduction in the Attorney's rent budget in the civil division. The Council also required that the \$2.25 million from the settlement with the Metropolitan Airports Commission (MAC) be deposited into the self-insurance fund and that the Wireless Portals project should be funded from the self-insurance fund at \$100,000 on a one-time basis after the deposit of the MAC settlement. The Council also allocated \$50,000 on a one-time basis to the City Clerk's office from the self-insurance fund after deposit of the MAC settlement.

### Financial Plan (in thousands of dollars) Self Insurance Fund - 6900

	2005 Actual	2006 Actual	2007 Current Budget	2007 Projected	2008 Budget	% Chg From 2007 Budget	2009 Forecast	2010 Forecast	2011 Forecast
<b>Source of Funds:</b>									
Charges for Service-Health & Welfare	61,131	68,303	78,393	75,000	69,568	4.8%	80,003	92,004	105,804
Charges for Service-Other			-	-	12,559		12,936	13,324	13,724
Interest					-		-	-	-
Other Misc Revenues	5,143	5,269	5,514	6,631	8,516	54.4%	8,857	9,211	9,579
Operating Transfers In	3,870	8,745	4,750	4,750	5,643	18.8%	6,643	7,143	7,643
<b>Total</b>	<b>70,144</b>	<b>82,317</b>	<b>88,657</b>	<b>86,381</b>	<b>96,286</b>	<b>8.6%</b>	<b>108,439</b>	<b>121,681</b>	<b>136,750</b>
<b>Use of Funds:</b>									
Debt Service	1,045	4,138	389	389	388	-0.3%	10	-	-
Transfers	125	45	97	97	131	35.1%	103	106	109
Health and Welfare	47,309	53,987	63,534	63,534	69,591	9.5%	80,030	92,034	105,839
Attorney	4,464	4,846	5,463	5,463	5,364	-1.8%	5,525	5,691	5,861
Workers Compensation	6,506	6,042	7,563	6,500	7,722	2.1%	7,954	8,192	8,438
Liability	4,729	4,051	3,978	9,078	4,036	1.5%	4,157	4,282	4,410
Human Resources	961	1,090	1,137	1,137	1,216	6.9%	1,252	1,290	1,329
Finance Dept - Risk Mgmt	1,476	1,963	2,054	2,054	2,163	5.3%	2,228	2,295	2,364
<b>Total</b>	<b>66,615</b>	<b>76,162</b>	<b>84,215</b>	<b>88,252</b>	<b>90,611</b>	<b>7.6%</b>	<b>101,259</b>	<b>113,890</b>	<b>128,350</b>
<b>Change in Net Assets</b>	<b>3,529</b>	<b>6,155</b>	<b>4,442</b>	<b>(1,871)</b>	<b>5,675</b>		<b>7,180</b>	<b>7,792</b>	<b>8,400</b>
<b>Net Assets</b>	<b>(36,040)</b>	<b>(29,315)</b>	<b>(24,873)</b>	<b>(31,186)</b>	<b>(19,198)</b>		<b>(12,018)</b>	<b>(4,226)</b>	<b>4,173</b>
<b>Cash Balance<sup>1</sup></b>	<b>1,797</b>	<b>8,364</b>	<b>12,806</b>	<b>6,493</b>	<b>18,481</b>		<b>25,661</b>	<b>33,453</b>	<b>41,852</b>
<b>Workout Plan Target cash bal.</b>	<b>-</b>	<b>-</b>	<b>2,645</b>	<b>2,645</b>	<b>6,425</b>		<b>10,713</b>	<b>15,175</b>	<b>-</b>
<b>Variance</b>	<b>1,797</b>	<b>8,364</b>	<b>10,161</b>	<b>3,848</b>	<b>12,056</b>		<b>14,948</b>	<b>18,278</b>	<b>-</b>

<sup>1</sup>The 2006 cash balance includes the 2006 CAFR cash balance of \$5,541,000 and a balance due from other funds of \$2,823,000.



**City of Minneapolis  
FY 2008 Budget**

**Financial Schedules**

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The schedules that follow represent the legally adopted appropriations, revenue estimates, project allocations, fees, and charges.

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## SCHEDULE ONE

### Summary of Revenues, Expenditures, and Fund Balance by Fund Type

	General Fund	Special Revenue Funds	Capital Funds	Debt Service Funds	Enterprise Funds	Internal Service Funds	Total
<b>Revenue by Major Type</b>							
Property Taxes	152,233,726	66,021,081	81,852,057	27,101,900			327,208,764
Sales and Other Taxes		58,038,626					58,038,626
Franchise Fees	27,110,000						27,110,000
Licenses and Permits	26,448,598	686,751	263,159		219,000		27,617,508
Federal Government		39,568,581	28,496,000				68,064,581
State Government	82,789,646	26,903,413	8,556,181		746,775		118,996,015
Local Government	655,794	2,703,032	6,745,000		1,132,920		11,236,746
Charges for Service	36,074,370	14,988,908	5,780,113		238,032,111	126,444,327	421,319,829
Charges for Sales	49,795	8,004,200	3,221,650		4,566,400	15,066,320	30,908,365
Fines and Forfeits	11,358,197	856,853	0		48,000		12,263,050
Special Assessments	1,752,926	1,540,000	7,291,072		247,500		10,831,498
Interest	1,202,673	1,694,000	86,659	230,000	416,750	500	3,630,582
Gains		45,000				200,000	245,000
Rents	10,800	9,282,312	5,141,176	243,174	3,681,276	39,268,106	57,626,844
Contributions	400,000	1,652,480	945,000		50,500		3,047,980
Other Misc Revenues	1,024,417	8,409,996	4,114,999	1,913,350	2,177,941	11,606,239	29,246,942
Operating Transfers In	19,635,738	9,874,000	3,140,000	48,171,000	18,165,411	22,261,689	121,247,838
Proceeds of Fixed Asset Disposal							
Proceeds of Long Term Liabilities		105,000	16,790,000		29,993,000	2,075,000	48,963,000
<b>Total All Revenue Types</b>	<b>360,746,680</b>	<b>250,374,233</b>	<b>172,423,066</b>	<b>77,659,424</b>	<b>299,477,584</b>	<b>216,922,181</b>	<b>1,377,603,168</b>
<b>Expenditures by Major Type</b>							
Salaries and Wages	166,236,918	55,828,435	5,403,336		34,759,772	32,598,543	294,827,004
Equipment Labor		3,427					3,427
Contractual Services	86,093,056	70,045,382	5,340,410		91,026,024	114,179,848	366,684,719
Operating Costs	20,321,859	36,529,796	384,371		44,825,325	18,481,673	120,543,024
Fringe Benefits	55,296,986	20,137,715	1,776,768		14,171,124	14,526,031	105,908,624
Equipment	892,415	9,643,337	96,348		2,366,242	9,506,430	22,504,772
Capital Outlay	169,757	20,005,598	87,707,695		45,533,474	6,157,786	159,574,310
Debt Service				113,106,454	52,030,815	8,668,176	173,805,445
Transfers	31,735,689	46,709,738	70,729,858	1,298,000	13,414,000	948,000	164,835,285
<b>Total All Expenditure Types</b>	<b>360,746,680</b>	<b>258,903,428</b>	<b>171,438,786</b>	<b>114,404,454</b>	<b>298,126,776</b>	<b>205,066,487</b>	<b>1,408,686,610</b>
<b>Change to Fund Balance</b>	<b>0</b>	<b>(8,529,195)</b>	<b>984,280</b>	<b>(36,745,030)</b>	<b>1,350,808</b>	<b>11,855,694</b>	<b>(31,083,442)</b>
<b>Estimated 2008 Beginning Balance</b>							
<b>Estimated 2008 Beginning Balance</b>	<b>51,090,632</b>	<b>142,293,702</b>	<b>187,373,777</b>	<b>42,668,078</b>	<b>605,625,556</b>	<b>(3,129,110)</b>	<b>1,028,718,848</b>
<b>Estimated 2008 Ending Balance</b>							
<b>Estimated 2008 Ending Balance</b>	<b>51,090,632</b>	<b>133,764,507</b>	<b>188,358,057</b>	<b>5,923,048</b>	<b>606,976,364</b>	<b>8,726,584</b>	<b>997,635,406</b>

*Excludes fund balances in investment and agency funds. (The remainder of the schedules in this section do include these funds in order to accommodate balances in these types of funds). Fund Balance is the cumulative years' excess or deficit of all revenues and expense. In the case of proprietary funds, this is termed unrestricted net assets. Estimated fund balances for beginning of 2008 do not include reappropriation decisions made in 2007, which would reduce the general fund balance.*

**SCHEDULE ONE  
FUND SUMMARY - CHANGES TO FUND BALANCE**

	2008 Estimated Beg. Balance	2008 Projected Revenues	2008 Total Appropriations	Change in Fund Balance	2008 Estimated End Balance
GENERAL FUND	51,090,632	360,746,680	360,746,679	0	51,090,632
<b>Total General Fund - City</b>	51,090,632	360,746,680	360,746,679	0	51,090,632
ARENA - RESERVE	2,637,556	3,833,000	0	3,833,000	6,470,556
BOARD OF ESTIMATE AND TAXATION	161,435	350,033	357,000	-6,967	154,468
CDBG & UDAG FUNDS	0	19,504,000	18,904,000	600,000	600,000
COMMUNITY DEVELOPMENT	37,802,200	0	7,276,301	-7,276,301	30,525,899
COMMUNITY DEVELOPMENT INVESTMENT FUND	5,825,953	0	244,977	-244,977	5,580,976
CONVENTION CENTER OPERATIONS	22,687,300	76,151,250	81,113,940	-4,962,690	17,724,610
CONVENTION FACILITES - RESERVE	6,881,450	1,150,000	1,000,000	150,000	7,031,450
CPED Operating	3,126,824	0	8,023,997	-8,023,997	-4,897,173
DEVELOPMENT ACCOUNT	8,559,052	0	0	0	8,559,052
ECONOMIC DEVELOPMENT PROGRAM	5,090,211	4,410,000	4,827,400	-417,400	4,672,811
EMPLOYEE RETIREMENT	3,327,834	17,559,003	17,568,803	-9,800	3,318,034
FEDERAL EMPOWERMENT ZONE	0	0	0	0	0
GRANTS - FEDERAL	-3	20,599,778	20,599,778	0	-3
GRANTS - OTHER	570,758	10,857,021	10,857,021	0	570,758
Historic Preservation Fund	17,897	0	0	0	17,897
HOME OWNERSHIP WORKS	-386,747	0	807,664	-807,664	-1,194,411
HOUSING FINANCE	-8,595	0	0	0	-8,595
HOUSING PROGRAM	4,348,655	7,000,000	875,567	6,124,433	10,473,088
JOINT BOARD	49,782	0	0	0	49,782
LIBRARY - GENERAL FUND	4,967,836	0	0	0	4,967,836
MCDA CDBG	3,435,869	3,746,000	0	3,746,000	7,181,869
MCDA FEDERAL GRANTS-OTHER	2,465,020	0	3,596,191	-3,596,191	-1,131,171
MCDA LEVERAGE INVESTMENT	141,126	0	0	0	141,126
MCDA NEIGHBORHOOD DEVEL ACCT	3,250,466	0	1,450,219	-1,450,219	1,800,247
MCDA STATE GRANTS & LOAN	2,741,587	0	0	0	2,741,587
MCDA UDAG LEVERAGE INVESTMENT	1,959,565	0	0	0	1,959,565
MUNICIPAL BUILDING COMMISSION	715,853	7,992,456	7,966,431	26,025	741,878
NEIGHBORHOOD HOUSING	686,214	0	300,000	-300,000	386,214
NEIGHBORHOOD REVITAL POLICY	274,882	1,661,925	1,670,501	-8,576	266,306
NRP ADMINISTRATION	-56,331	655,000	240,071	414,929	358,598
NRP NON TI	5,062,641	0	0	0	5,062,641
PARK - GENERAL FUND	1,466,141	55,005,321	55,305,321	-300,000	1,166,141
PARK - GRANT & SPECIAL REVENUE	4,931,386	2,225,058	2,225,058	0	4,931,386
PARK - MUSEUM (ART INSTITUTE)	0	10,947,899	10,349,820	598,079	598,079
PARK-SPEC REV-INTEREST BEARING	19,557	0	0	0	19,557
POLICE DEPT - SPECIAL REVENUE	372,621	1,237,444	1,237,444	0	372,621
RESIDENTIAL HOUSING	2,826,976	650,000	58,600	591,400	3,418,376
SECTION 108 LOAN PROGRAM	0	0	0	0	0
THEATRES	4,072,427	2,890,000	14,060	2,875,940	6,948,367
UPPER RIVER LAND BANK	-98,153	0	84,219	-84,219	-182,372
YOUTH COORDINATING BOARD	2,366,454	1,949,045	1,949,045	0	2,366,454
<b>Total Special Revenue Funds</b>	142,293,702	250,374,233	258,903,428	-8,529,195	133,764,507
10TH AND WASHINGTON	443,833	269,240	242,333	26,907	470,740
110 GRANT	733,888	358,859	0	358,859	1,092,747
13th and Harmon	-114,378	269,040	241,592	27,448	-86,930
1900 Central Ave Hsg	-323	66,474	101,382	-34,908	-35,231
2700 EAST LAKE	18,273	74,488	67,415	7,073	25,346
2ND ST N HOTEL/APTS TOWNPLACE	182,943	191,356	171,877	19,479	202,422
36TH AND MARSHALL	347,638	0	300	-300	347,338

**SCHEDULE ONE  
FUND SUMMARY - CHANGES TO FUND BALANCE**

	2008 Estimated Beg. Balance	2008 Projected Revenues	2008 Total Appropriations	Change in Fund Balance	2008 Estimated End Balance
50TH & FRANCE	94,229	191,908	172,827	19,081	113,310
900 6TH AVENUE SOUTH	14,692	62,562	59,326	3,236	17,928
96 IMPROVEMENT BONDS	5,937,916	0	0	0	5,937,916
97 IMPROVEMENT BONDS	9,375,060	0	0	0	9,375,060
Antiques Minnesota	1,419	36,127	32,950	3,177	4,596
ARBITRAGE 1993 PARK BONDS	20,299	0	0	0	20,299
August 01 Variable Purpose	573,593	0	0	0	573,593
BLOCK 33	66,963	17,804	0	17,804	84,767
BLOCK E	14,152,979	0	0	0	14,152,979
BOTTINEAU	8,556	170,880	153,485	17,395	25,951
BROADWAY 35-W	-2,102,384	1,415,207	0	1,415,207	-687,177
CAMDEN AREA IMPACT	4,741	0	0	0	4,741
CAMDEN MEDICAL FACILITY	21,444	33,452	0	33,452	54,896
CAPITAL PROJECTS- OTHER	870,592	0	104,885	-104,885	765,707
CAPITAL PROJECTS-ARBITRAGE	4,193	0	0	0	4,193
CEDAR RIVERSIDE	1,576,280	3,504,383	3,455,000	49,383	1,625,663
CENTRAL & 20TH	57,089	108,566	0	108,566	165,655
CENTRAL AVE MARKET	644	0	0	0	644
CENTRAL CARE NURSING HOME	-748	0	0	0	-748
CHICAGO AND LAKE	72,368	168,368	100,000	68,368	140,736
CITY CENTER	720,920	2,358,598	2,310,000	48,598	769,518
CITY-CAPITAL IMPROVEMENTS FUND	-19,680,383	65,796,775	69,021,272	-3,224,497	-22,904,880
Clare Housing	0	0	18,922	-18,922	-18,922
COMMON PROJECT RESERVE	24,260,594	0	0	0	24,260,594
COMMON PROJECT UNCERTIFIED	14,174,675	1,028,670	611,241	417,429	14,592,104
CONSERVATORY	369,354	3,552,808	3,432,250	120,558	489,912
CREAMETTE DISTRICT 84	129,941	138,244	124,171	14,073	144,014
DEC02 VARIOUS PURPOSE BONDS	9	0	0	0	9
DEEP ROCK TAX INCREMENT	204,966	21,024	2,849	18,175	223,141
DOWNTOWN EAST LRT	3,481,423	0	12,436	-12,436	3,468,987
EAST BANK 1335	1,233,853	2,670,181	2,620,000	50,181	1,284,034
EAST HENNEPIN & UNIVERSITY	830,195	1,458,036	1,324,387	133,649	963,844
East Phillips	3,508	38,870	34,913	3,957	7,465
East River/Unocal Site	147,536	221,344	1,793,950	-1,572,606	-1,425,070
EAST VILLAGE	66,102	195,965	176,314	19,651	85,753
ELLIOT PARK	342,904	638,402	560,000	78,402	421,306
Fire Pension Bonds	-605	0	0	0	-605
FORMER FED RESERVE	255,942	707,461	636,121	71,340	327,282
FRANKLIN AVENUE	39,398	0	400	-400	38,998
GRACO TI	-982,411	86,104	77,494	8,610	-973,801
GRAIN BELT	33,726	145,711	130,893	14,818	48,544
Grain Belt Housing Dist 132	-76,770	61,207	26,323	34,884	-41,886
GRANT	380,444	677,037	625,000	52,037	432,481
HENNEPIN & 7TH ENTERTAINMENT	2,125,507	2,432,811	2,250,338	182,473	2,307,980
HENNEPIN & LAKE	587,551	1,331,825	1,280,000	51,825	639,376
HENNEPIN ENTERTAINMENT TE BOND	1,308,894	0	0	0	1,308,894
HERITAGE LAND APTS	421,929	446,764	401,668	45,096	467,025
Heritage Park	171,713	601,237	412,000	189,237	360,950
Hiawatha Commons Housing	0	12,610	11,327	1,283	1,283
HISTORIC DEPOT REUSE DIST 93	486,753	765,245	692,478	72,767	559,520
HOLMES	1,102,627	2,350,841	2,282,000	68,841	1,171,468
HOUSING FOR CHRONIC ALCOHOLICS	-196,930	28,271	0	28,271	-168,659
Housing Replacement 2	6,987	31,219	156,080	-124,861	-117,874
HSG REPLACE-WATERSHED 0	647,308	369,048	31,951	337,097	984,405

**SCHEDULE ONE  
FUND SUMMARY - CHANGES TO FUND BALANCE**

	2008 Estimated Beg. Balance	2008 Projected Revenues	2008 Total Appropriations	Change in Fund Balance	2008 Estimated End Balance
HSG REPLACE-WATERSHED 3	106,585	0	0	0	106,585
HUMBOLDT GREENWAY DIST 98	1,679,666	332,111	310,182	21,929	1,701,595
HUMBOLDT GREENWAY TE BONDS	461,155	0	0	0	461,155
IDS DATA SERVICE CENTER	831,044	3,449,517	2,698,000	751,517	1,582,561
IMPROV BOND ARBITRAGE	99,102	0	0	0	99,102
INDUSTRY SQUARE	1,139,999	3,369,719	3,320,896	48,823	1,188,822
IVY TOWER	3,486,088	5,117	10,320	-5,203	3,480,885
Jourdain	0	2,238	2,011	227	227
Jun 03 Various Purpose Bonds	5,026,319	0	0	0	5,026,319
JUNE 02 VARIOUS PURPOSE BONDS	108,763	0	0	0	108,763
June 05 Library Referndm Bnds	8,303,936	0	0	0	8,303,936
JUNE00 VARIOUS PURPOSE BONDS	318,963	0	0	0	318,963
June03 Heritage Park Arbitrage	6,554,289	0	0	0	6,554,289
JUNE99 VARIOUS PURPOSE BONDS	1,092,385	0	0	0	1,092,385
Lake Street Center	437,363	2,229,673	2,143,259	86,414	523,777
LASALLE PLACE	253,024	1,818,627	1,700,000	118,627	371,651
LAUREL VILLAGE	2,650,004	2,711,091	2,710,961	130	2,650,134
LIBRARY-CAPITAL IMPROVEMENTS FUND	701,952	5,010,000	6,413,193	-1,403,193	-701,241
LOCAL CONTRIBUTION FUND	3,250,855	0	50,000	-50,000	3,200,855
LORING PARK	2,340,418	4,628,594	4,575,000	53,594	2,394,012
LOWRY RIDGE	32,110	129,951	116,739	13,212	45,322
MAGNUM LOFTS	19,303	49,654	44,604	5,050	24,353
Many Rivers	-18,793	58,946	52,945	6,001	-12,792
Many Rivers West	897	46,398	0	46,398	47,295
Marshall River Run	0	62,280	0	62,280	62,280
MBC-CAPITAL IMPROVEMENTS FUND	150,596	800,000	800,000	0	150,596
MERF PENSION BONDS	11,415,441	0	0	0	11,415,441
MILES I	42,593	122,959	0	122,959	165,552
NBA ARENA	8,146,821	1,809,705	4,400,268	-2,590,563	5,556,258
NEIMAN MARCUS	716,413	1,499,243	1,609,198	-109,955	606,458
NICOLLET & LAKE	288,329	637,018	585,000	52,018	340,347
NICOLLET FRANKLIN	-104,278	209,520	188,330	21,190	-83,088
NICOLLET ISLAND EAST BANK	1,010,623	2,086,398	2,035,000	51,398	1,062,021
NINTH & HENNEPIN	203,024	62,380	58,934	3,446	206,470
NOKOMIS HOLMES	164,506	268,853	250,000	18,853	183,359
NORTH LOOP	2,566,831	8,924,667	8,875,000	49,667	2,616,498
NOV03 IMPROV BOND ARBITRAGE	-0	0	0	0	-0
NOV04 IMPROV BOND ARBITRAGE	536,927	0	0	0	536,927
NOV04 Library Ref Bonds	1,818,798	0	0	0	1,818,798
NOV04 MILLQTR PKG BONDS	183,443	0	0	0	183,443
NOV05 IMPROV BOND ARBITRAGE	634,898	0	0	0	634,898
NRP	39,987,504	1,500,000	0	1,500,000	41,487,504
NWIP	5,350	2,872,105	2,825,000	47,105	52,455
OCT03 LIBRARY REF BONDS	1	0	0	0	1
Oct05 Var Purp Refunding Bonds	45,642	0	0	0	45,642
Parcel C Tax Increment District	1,222,721	491,448	452,518	38,930	1,261,651
Park Avenue East	0	0	32,522	-32,522	-32,522
PARK-CAPITAL IMPROVEMENT FUND	-133,730	9,184,000	9,184,000	0	-133,730
PARK-CAPITAL IMPROVEMENT-ASSESSED FUND	-206,731	500,000	500,000	0	-206,731
PHILLIPS PARK	29,032	63,354	56,905	6,449	35,481
POLICE PENSION BONDS	-3,946	0	0	0	-3,946
PORTLAND PLACE	215,639	100,982	174,000	-73,018	142,621
PRELIMINARY PLANNING	-863,066	2,261,580	2,274,103	-12,523	-875,589
Ripley Gardens	0	1,310	1,175	135	135

**SCHEDULE ONE  
FUND SUMMARY - CHANGES TO FUND BALANCE**

	2008 Estimated Beg. Balance	2008 Projected Revenues	2008 Total Appropriations	Change in Fund Balance	2008 Estimated End Balance
ROSACKER NURSERY SITE	-10,801	147,339	0	147,339	136,538
SEMI-PHASE 1	1,571,510	531,929	538,276	-6,347	1,565,163
SEMI-PHASE 2	1,105,882	248,307	224,753	23,554	1,129,436
SEMI-PHASE 3	199,564	143,274	133,245	10,029	209,593
SEMI-PHASE 4	91,280	196,416	179,555	16,861	108,141
SEMI-PHASE 5	3,700	138,495	127,530	10,965	14,665
SEWARD SOUTH	-59,066	2,147,469	2,125,000	22,469	-36,597
SHINGLE CREEK CONDOMINIUMS	12,879	92,047	82,678	9,369	22,248
SOUTH NICOLLET MALL	3,191,668	10,576,776	7,292,010	3,284,766	6,476,434
SPRING & CENTRAL	45,799	11,466	0	11,466	57,265
St Anthony Mills	0	4,292	3,863	429	429
ST THOMAS	178,290	0	0	0	178,290
St. Anne's Housing	0	1,877	1,686	191	191
STINSON	122,370	589,724	530,192	59,532	181,902
Stone Arch Apartments	28,916	282,174	253,450	28,724	57,640
TAX INCREMENT ADMINISTRATION	-1,365,043	24,189	1,909,367	-1,885,178	-3,250,221
TOWERS AT ELLIOT PARK	581,920	1,574,039	790,870	783,169	1,365,089
UNITED VAN BUS	32,581	55,796	0	55,796	88,377
URBAN VILLAGE	1,983,839	317,417	285,105	32,312	2,016,151
Urban Village TE Bonds	2,446,779	0	0	0	2,446,779
Village in Phillips Housing	30,962	55,130	51,991	3,139	34,101
Village In Phillips Phase II	0	0	5,190	-5,190	-5,190
Washington Courts Apts	0	0	7,465	-7,465	-7,465
WEST BROADWAY	328,574	825,260	774,104	51,156	379,730
West River Commons	-949	90,905	82,152	8,753	7,804
WEST SIDE MILLING DISTRICT	4,223,490	1,964,285	1,630,091	334,194	4,557,684
West Side Milling TE Bonds	246,878	0	0	0	246,878
West Side Milling TE Bonds II	474,492	0	0	0	474,492
<b>Total Capital Projects</b>	<b>187,373,777</b>	<b>172,423,066</b>	<b>171,438,786</b>	<b>984,280</b>	<b>188,358,056</b>
00 IMPROVEMENT BONDS	10,761	0	0	0	10,761
01 IMPROVEMENT BONDS - 10 YR	-2	0	0	0	-2
01 IMPROVEMENT BONDS - 20 YR	2,630,916	0	757,053	-757,053	1,873,863
96 IMPROVEMENT BONDS	-5,938	0	139,075	-139,075	-145,013
97 IMPROVEMENT BONDS	275,674	0	221,970	-221,970	53,704
98 IMPROVEMENT BONDS	340,858	0	161,973	-161,973	178,885
BOND REDEM ARBIT 6/87 IMP BOND	-380,684	0	0	0	-380,684
BOND REDEM ARBIT 6/88 IMP BOND	-516,000	0	0	0	-516,000
BOND REDEM ARBIT 6/89 IMP BOND	-559,040	0	0	0	-559,040
BOND REDEM ARBIT 6/90 IMP BOND	-534,856	0	244,988	-244,988	-779,844
BOND REDEM ARBIT 6/91 IMP BOND	134,137	0	193,275	-193,275	-59,138
BOND REDEM ARBIT 6/92 IMP BOND	336,349	0	191,813	-191,813	144,536
BOND REDEM ARBIT 6/93 IMP BOND	101,810	0	189,000	-189,000	-87,190
BOND REDEM ARBIT 6/94 IMP BOND	-212,503	0	0	0	-212,503
BOND REDEM ARBIT 6/95 IMP BOND	-797,050	0	0	0	-797,050
BOND REDEM ARBIT 9/87 IMP BOND	-184,914	0	0	0	-184,914
BOND REDEM ARBIT ASSESS PARK	588,293	0	361,000	-361,000	227,293
BOND REDEM ARBIT NIC MALL BOND	2,964,995	175,000	1,601,875	-1,426,875	1,538,120
BOND REDEMPTION - ASSESSMENT	4,461,658	0	0	0	4,461,658
BOND REDEMPTION - DEBT SERVICE	11,956,004	19,613,900	18,377,994	1,235,906	13,191,910
CONCERT HALL - DEBT SERVICE	1,179	0	0	0	1,179
CONVENTION CENTER-DEBT SERVICE	2	18,796,000	18,795,700	300	302
FINE ARTS PARKING FACILITY REF	0	0	0	0	0
LIBRARY REF DEBT SERVICE	1,158,843	9,114,000	8,434,063	679,937	1,838,780

**SCHEDULE ONE  
FUND SUMMARY - CHANGES TO FUND BALANCE**

	2008 Estimated Beg. Balance	2008 Projected Revenues	2008 Total Appropriations	Change in Fund Balance	2008 Estimated End Balance
MCDA DEBT SERVICE	13,901,679	230,000	35,940,000	-35,710,000	-21,808,321
Midtown Exchange 108 Loan Account	0	0	377,000	-377,000	-377,000
NOV03 IMPROV BOND D/S	241,786	0	613,028	-613,028	-371,242
NOV04 IMPROV BOND D/S	106,047	0	953,675	-953,675	-847,628
NOV05 IMPROV BOND D/S	135,370	0	523,488	-523,488	-388,118
NOV06 IMPROV BOND D/S	0	0	383,300	-383,300	-383,300
NOV07 IMPROV BOND D/S	0	0	606,455	-606,455	-606,455
OCT 02 IMPROV BOND D/S	273,788	0	484,300	-484,300	-210,512
OTH SELF SUPPORTING DEBT SERVC	609,913	2,225,524	2,225,722	-198	609,715
PENSION FUND DEBT SERVICE	2,991,606	11,729,000	6,853,063	4,875,937	7,867,543
ST ANTHONY DEBT SERVICE	1,061,783	0	0	0	1,061,783
TARGET CENTER	1,306,835	0	0	0	1,306,835
TAX INCREMENT - DEBT SERVICE	268,781	15,776,000	15,774,644	1,356	270,137
<b>Total Debt Service</b>	42,668,078	77,659,424	114,404,454	-36,745,030	5,923,048
DEFAULTED PROPERTY ADMINISTRATION	-1,460,444	2,783,000	41,260	2,741,740	1,281,296
FED HOME LN BANK ECON DEVELOP	0	0	125,000	-125,000	-125,000
GARFS	44,684,000	0	303,183	-303,183	44,380,817
HOME OWNERSHIP & RENOVATION	0	108,000	100,000	8,000	8,000
HOUSING OWNWERSHIP PROGRAM	0	308,000	300,000	8,000	8,000
Library Pkg Enterprise Fund	0	0	0	0	0
MUNICIPAL PARKING ENTERPRISE FUND	86,908,000	71,530,996	77,462,822	-5,931,826	80,976,174
PARK - OPERATIONS - ENTERPRISE	0	12,761,684	12,761,684	0	0
RIVER TERMINAL	0	2,300,000	1,818,137	481,863	481,863
Sanitary Sewer Fund	85,881,000	49,319,895	47,907,450	1,412,445	87,293,445
SOLID WASTE - ENTERPRISE	21,689,000	30,733,400	31,962,451	-1,229,051	20,459,949
Stormwater Fund	223,226,000	42,557,579	42,658,759	-101,181	223,124,819
WATER ENTERPRISE FUND	144,698,000	87,075,031	82,686,029	4,389,002	149,087,002
<b>Total Enterprise Funds</b>	605,625,556	299,477,585	298,126,776	1,350,809	606,976,365
EQUIPMENT - INTERNAL SERVICE	18,377,000	47,054,500	45,085,377	1,969,123	20,346,123
INFO TECH - INTERNAL SERVICE	-23,764,000	40,420,625	36,240,384	4,180,241	-19,583,759
MATERIALS & LAB-INTERNAL SVC	267,000	4,381,000	4,380,944	56	267,056
PARK - INTERNAL SERVICE	0	5,075,629	5,075,629	0	0
PARK-SELF INSURE-INTERNAL SVC	0	2,576,826	2,576,825	1	1
PROPERTY SERVICES INTERNAL SERVICE FUND	28,722,890	17,438,000	17,408,024	29,976	28,752,866
SELF INSURANCE-INTERNAL SVC	-30,102,000	96,286,101	90,609,804	5,676,297	-24,425,703
STORES - INTERNAL SERVICE	3,370,000	3,689,500	3,689,500	0	3,370,000
<b>Total Internal Service Funds</b>	-3,129,110	216,922,181	205,066,487	11,855,694	8,726,584
INVESTMENT POOL	3,316,858	0	0	0	3,316,858
<b>Total Investment Management Funds</b>	3,316,858	0	0	0	3,316,858
PUBLIC HOUSING AUTHORITY	-520,645	0	0	0	-520,645
<b>Total Agency - Inactive</b>	-520,645	0	0	0	-520,645
<b>TOTAL ALL FUNDS</b>	1,028,718,848	1,377,603,168	1,408,686,610	-31,083,442	997,635,405

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
<b>General Fund - City :</b>					
<b>GENERAL FUND(0100)</b>					
Property Taxes	97,492,974	108,853,007	123,909,458	152,233,726	22.9%
Sales and Other Taxes	8,538	10,327	0	0	0.0%
Franchise Fees	27,702,092	29,025,907	27,110,000	27,110,000	0.0%
Licenses and Permits	25,043,677	24,937,433	25,999,355	26,448,598	1.7%
State Government	79,466,475	90,649,578	78,118,684	82,789,646	6.0%
Local Government	823,419	964,455	750,608	655,794	-12.6%
Charges for Service	33,881,791	37,948,030	35,581,566	36,074,370	1.4%
Charges for Sales	94,799	220,614	49,195	49,795	1.2%
Fines and Forfeits	10,015,993	8,598,164	10,172,877	11,358,197	11.7%
Special Assessments	2,838,906	3,008,303	2,782,926	1,752,926	-37.0%
Interest	1,622,977	893,331	1,860,202	1,202,673	-35.3%
Gains	329,479	14,023	0	0	0.0%
Rents	8,184	11,889	10,800	10,800	0.0%
Contributions	10,606	174,570	297,500	400,000	34.5%
Other Misc Revenues	674,360	1,259,270	1,049,837	1,024,417	-2.4%
Operating Transfers In	17,980,893	20,994,326	20,241,000	19,635,738	-3.0%
<b>Total GENERAL FUND</b>	<b>297,995,165</b>	<b>327,563,227</b>	<b>327,934,008</b>	<b>360,746,680</b>	<b>10.0%</b>
<b>Total General Fund - City</b>	<b>297,995,165</b>	<b>327,563,227</b>	<b>327,934,008</b>	<b>360,746,680</b>	<b>10.0%</b>



**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Special Revenue Funds:</u></b>					
<b><u>GRANTS - FEDERAL(0300)</u></b>					
Federal Government	16,606,886	20,274,870	23,070,038	20,599,778	-10.7%
Interest	75,146	13,854	0	0	0.0%
Contributions	-0	0	0	0	0.0%
Other Misc Revenues	2,382,628	0	45,000	0	-100.0%
<b>Total GRANTS - FEDERAL</b>	<b>19,064,660</b>	<b>20,288,723</b>	<b>23,115,038</b>	<b>20,599,778</b>	<b>-10.9%</b>
<b><u>CDBG &amp; UDAG FUNDS(0400)</u></b>					
Federal Government	23,657,722	21,637,785	17,076,000	18,904,000	10.7%
Charges for Sales	0	0	0	0	0.0%
Other Misc Revenues	0	0	600,000	600,000	0.0%
<b>Total CDBG &amp; UDAG FUNDS</b>	<b>23,657,722</b>	<b>21,637,785</b>	<b>17,676,000</b>	<b>19,504,000</b>	<b>10.3%</b>
<b><u>GRANTS - OTHER(0600)</u></b>					
Sales and Other Taxes	13,000	11,000	54,640	50,000	-8.5%
Licenses and Permits	0	0	0	85,000	0.0%
Federal Government	0	0	0	0	0.0%
State Government	5,248,850	11,709,059	6,316,808	7,827,247	23.9%
Local Government	654,942	970,643	196,000	120,000	-38.8%
Charges for Service	189,432	188,540	1,449,504	240,000	-83.4%
Charges for Sales	3,528	3,060	0	0	0.0%
Special Assessments	0	0	0	1,540,000	0.0%
Interest	22,937	783,273	10,000	10,000	0.0%
Contributions	451,694	398,788	666,676	919,980	38.0%
Other Misc Revenues	151,277	5,595,627	211,472	64,794	-69.4%
Operating Transfers In	86,949	45,397	0	0	0.0%
<b>Total GRANTS - OTHER</b>	<b>6,822,610</b>	<b>19,705,387</b>	<b>8,905,100</b>	<b>10,857,021</b>	<b>21.9%</b>
<b><u>CONVENTION CENTER OPERATIONS(0760)</u></b>					
Sales and Other Taxes	55,064,219	56,724,560	56,316,825	57,864,000	2.7%
Charges for Service	6,219,718	5,155,200	5,925,000	6,180,000	4.3%
Interest	573,322	729,682	422,371	1,684,000	298.7%
Gains	42,762	22,293	0	20,000	0.0%
Rents	6,867,231	6,768,181	6,290,000	6,689,250	6.3%
Contributions	0	537,500	0	0	0.0%
Other Misc Revenues	3,121,147	2,624,553	2,460,500	2,714,000	10.3%
Operating Transfers In	2,531,000	3,031,000	500,000	1,000,000	100.0%
<b>Total CONVENTION CENTER OPERATIONS</b>	<b>74,419,398</b>	<b>75,592,968</b>	<b>71,914,696</b>	<b>76,151,250</b>	<b>5.9%</b>
<b><u>EMPLOYEE RETIREMENT(0990)</u></b>					
Property Taxes	2,882,607	6,129,749	8,928,780	9,796,080	9.7%
Sales and Other Taxes	248	584	0	0	0.0%
State Government	8,687,468	5,819,762	7,871,332	6,391,521	-18.8%
Fines and Forfeits	209,784	122,449	0	0	0.0%
Other Misc Revenues	790,844	742,617	0	1,371,402	0.0%
Operating Transfers In	2,000,000	0	0	0	0.0%
Proceeds of Fixed Asset Disposal	0	0	0	0	0.0%
<b>Total EMPLOYEE RETIREMENT</b>	<b>14,570,951</b>	<b>12,815,161</b>	<b>16,800,112</b>	<b>17,559,003</b>	<b>4.5%</b>
<b><u>BOARD OF ESTIMATE AND TAXATION(1000)</u></b>					
Property Taxes	155,811	218,114	235,609	245,033	4.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Special Revenue Funds:</u></b>					
<b><u>BOARD OF ESTIMATE AND TAXATION(1000)</u></b>					
Sales and Other Taxes	13	21	0	0	0.0%
State Government	216	8,651	0	0	0.0%
Operating Transfers In	98,000	102,000	0	0	0.0%
Proceeds of Long Term Liabilities	0	0	105,000	105,000	0.0%
<b>Total BOARD OF ESTIMATE AND TAXATION</b>	<b>254,040</b>	<b>328,785</b>	<b>340,609</b>	<b>350,033</b>	<b>2.8%</b>
<b><u>MUNICIPAL BUILDING COMMISSION(1100)</u></b>					
Property Taxes	3,496,510	3,650,599	3,932,315	4,089,608	4.0%
Sales and Other Taxes	304	346	0	0	0.0%
State Government	403,656	428,182	252,275	247,515	-1.9%
Charges for Service	3,161,751	3,330,786	3,479,839	3,602,533	3.5%
Charges for Sales	101,664	71,281	2,200	2,200	0.0%
Rents	52,107	51,768	50,000	50,000	0.0%
Other Misc Revenues	2,903	610	600	600	0.0%
Operating Transfers In	0	0	0	0	0.0%
<b>Total MUNICIPAL BUILDING COMMISSION</b>	<b>7,218,895</b>	<b>7,533,571</b>	<b>7,717,229</b>	<b>7,992,456</b>	<b>3.6%</b>
<b><u>Historic Preservation Fund(110H)</u></b>					
Interest	0	42	0	0	0.0%
Rents	11,902	28,993	0	0	0.0%
Other Misc Revenues	162	444	0	0	0.0%
<b>Total Historic Preservation Fund</b>	<b>12,064</b>	<b>29,478</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>PARK - GENERAL FUND(1500)</u></b>					
Property Taxes	34,488,378	36,181,940	39,205,673	40,942,461	4.4%
Sales and Other Taxes	3,000	3,428	3,000	3,000	0.0%
Licenses and Permits	100,056	146,329	99,000	109,000	10.1%
State Government	12,014,812	13,764,685	10,769,903	10,763,205	-0.1%
Local Government	0	0	123,790	128,790	4.0%
Charges for Service	1,239,589	940,176	1,155,594	1,344,203	16.3%
Charges for Sales	14,865	1,659	2,000	2,000	0.0%
Fines and Forfeits	519,155	551,629	551,500	587,500	6.5%
Interest	0	275	0	0	0.0%
Rents	550,141	595,375	498,042	721,462	44.9%
Contributions	177,003	139,383	2,500	102,500	4,000.0%
Other Misc Revenues	104,977	33,103	6,200	6,200	0.0%
Operating Transfers In	547,875	694,000	495,000	295,000	-40.4%
<b>Total PARK - GENERAL FUND</b>	<b>49,759,851</b>	<b>53,051,982</b>	<b>52,912,202</b>	<b>55,005,321</b>	<b>4.0%</b>
<b><u>PARK - MUSEUM (ART INSTITUTE)(1600)</u></b>					
Property Taxes	8,836,765	8,906,407	10,136,944	10,947,899	8.0%
<b>Total PARK - MUSEUM (ART INSTITUTE)</b>	<b>8,836,765</b>	<b>8,906,407</b>	<b>10,136,944</b>	<b>10,947,899</b>	<b>8.0%</b>
<b><u>LIBRARY - GENERAL FUND(1800)</u></b>					
Property Taxes	11,639,178	12,150,223	13,119,117	0	-100.0%
Sales and Other Taxes	1,012	1,151	0	0	0.0%
Federal Government	77,426	209,480	95,000	0	-100.0%
State Government	7,394,326	8,477,908	7,047,469	0	-100.0%
Local Government	19,450	2,000	0	0	0.0%
Charges for Service	492,040	550,357	536,265	0	-100.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Special Revenue Funds:</u></b>					
<b><u>LIBRARY - GENERAL FUND(1800)</u></b>					
Charges for Sales	2,523	18,438	300	0	-100.0%
Fines and Forfeits	0	0	250	0	-100.0%
Rents	18,875	58,371	126,885	0	-100.0%
Contributions	261,283	1,537,783	932,067	0	-100.0%
Other Misc Revenues	153,529	15,835	5,400	0	-100.0%
Operating Transfers In	2,025,110	3,017	1,225,000	0	-100.0%
<b>Total LIBRARY - GENERAL FUND</b>	<b>22,084,752</b>	<b>23,024,564</b>	<b>23,087,753</b>	<b>0</b>	<b>-100.0%</b>
<b><u>PARK - GRANT &amp; SPECIAL REVENUE(1950)</u></b>					
Federal Government	0	5,151	0	0	0.0%
State Government	0	6,882	12,000	12,000	0.0%
Local Government	1,129,384	1,124,031	525,000	1,125,000	114.3%
Charges for Service	929,497	1,128,333	961,753	957,458	-0.4%
Charges for Sales	1,522	0	0	0	0.0%
Fines and Forfeits	0	0	6,000	6,000	0.0%
Rents	188,083	11,710	21,600	21,600	0.0%
Contributions	297,872	245,779	100,000	100,000	0.0%
Other Misc Revenues	36,588	57,311	3,000	3,000	0.0%
Operating Transfers In	31,535	21,542	0	0	0.0%
<b>Total PARK - GRANT &amp; SPECIAL REVENUE</b>	<b>2,614,480</b>	<b>2,600,739</b>	<b>1,629,353</b>	<b>2,225,058</b>	<b>36.6%</b>
<b><u>PARK-SPEC REV-INTEREST BEARING(1960)</u></b>					
Interest	529	657	0	0	0.0%
Gains	53	23	0	0	0.0%
<b>Total PARK-SPEC REV-INTEREST BEARING</b>	<b>583</b>	<b>680</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>POLICE DEPT - SPECIAL REVENUE(2100)</u></b>					
Sales and Other Taxes	206,453	165,775	279,211	121,626	-56.4%
Licenses and Permits	445,918	634,333	485,717	492,751	1.4%
Charges for Service	900,816	852,844	927,024	359,714	-61.2%
Charges for Sales	345	0	0	0	0.0%
Fines and Forfeits	454,440	511,454	451,550	263,353	-41.7%
Special Assessments	0	17,170	0	0	0.0%
Interest	0	0	0	0	0.0%
Other Misc Revenues	4,347	3,025	0	0	0.0%
Operating Transfers In	333,600	0	0	0	0.0%
<b>Total POLICE DEPT - SPECIAL REVENUE</b>	<b>2,345,919</b>	<b>2,184,601</b>	<b>2,143,502</b>	<b>1,237,444</b>	<b>-42.3%</b>
<b><u>YOUTH COORDINATING BOARD(2200)</u></b>					
Federal Government	874,057	943,818	64,803	64,803	0.0%
Local Government	3,652,720	2,196,255	1,576,847	1,329,242	-15.7%
Interest	72,157	82,881	0	0	0.0%
Gains	7,284	-27,408	20,000	25,000	25.0%
Rents	12,000	12,000	0	0	0.0%
Contributions	100,000	135,000	300,000	530,000	76.7%
Other Misc Revenues	6,188	986	5,000	0	-100.0%
<b>Total YOUTH COORDINATING BOARD</b>	<b>4,724,405</b>	<b>3,343,531</b>	<b>1,966,650</b>	<b>1,949,045</b>	<b>-0.9%</b>
<b><u>NEIGHBORHOOD REVITAL POLICY(2300)</u></b>					
State Government	1,665,355	1,646,775	0	1,661,925	0.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Special Revenue Funds:</u></b>					
<b><u>NEIGHBORHOOD REVITAL POLICY(2300)</u></b>					
Interest	1,381	32,296	0	0	0.0%
Gains	1,586	439	0	0	0.0%
Other Misc Revenues	55,978	29,957	0	0	0.0%
<b>Total NEIGHBORHOOD REVITAL POLICY</b>	<b>1,724,301</b>	<b>1,709,466</b>	<b>0</b>	<b>1,661,925</b>	<b>0.0%</b>
<b><u>ARENA - RESERVE(2600)</u></b>					
Interest	69,911	-31,047	0	0	0.0%
Gains	5,675	-805	0	0	0.0%
Operating Transfers In	3,292,475	3,212,500	3,670,000	3,833,000	4.4%
<b>Total ARENA - RESERVE</b>	<b>3,368,061</b>	<b>3,180,648</b>	<b>3,670,000</b>	<b>3,833,000</b>	<b>4.4%</b>
<b><u>CONVENTION FACILITES - RESERVE(2790)</u></b>					
Operating Transfers In	1,150,000	1,150,000	1,150,000	1,150,000	0.0%
<b>Total CONVENTION FACILITES - RESERVE</b>	<b>1,150,000</b>	<b>1,150,000</b>	<b>1,150,000</b>	<b>1,150,000</b>	<b>0.0%</b>
<b><u>MCDA CDBG(FBG0)</u></b>					
Charges for Service	43,393	36,861	0	150,000	0.0%
Charges for Sales	1,165,433	580,085	1,140,000	0	-100.0%
Interest	17,852	14,554	0	0	0.0%
Other Misc Revenues	371,747	495,681	460,000	0	-100.0%
Operating Transfers In	6,358,386	2,463,111	3,909,000	3,596,000	-8.0%
<b>Total MCDA CDBG</b>	<b>7,956,810</b>	<b>3,590,292</b>	<b>5,509,000</b>	<b>3,746,000</b>	<b>-32.0%</b>
<b><u>FEDERAL EMPOWERMENT ZONE(FEZO)</u></b>					
Federal Government	0	-0	0	0	0.0%
Charges for Sales	-1	0	0	0	0.0%
Other Misc Revenues	12,701	0	0	0	0.0%
Operating Transfers In	0	0	0	0	0.0%
<b>Total FEDERAL EMPOWERMENT ZONE</b>	<b>12,700</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>MCDA FEDERAL GRANTS-OTHER(FGO0)</u></b>					
Federal Government	158,917	233,057	4,156,929	0	-100.0%
Charges for Sales	160,989	72,735	1,500,000	0	-100.0%
Interest	12,831	12,960	0	0	0.0%
Other Misc Revenues	191,226	3,959	10,000	0	-100.0%
Operating Transfers In	4,717,208	3,931,484	0	0	0.0%
<b>Total MCDA FEDERAL GRANTS-OTHER</b>	<b>5,241,171</b>	<b>4,254,194</b>	<b>5,666,929</b>	<b>0</b>	<b>-100.0%</b>
<b><u>MCDA UDAG LEVERAGE INVESTMENT(FLF0)</u></b>					
Interest	45,470	60,493	0	0	0.0%
Gains	4,245	2,120	0	0	0.0%
Other Misc Revenues	77,270	77,270	0	0	0.0%
<b>Total MCDA UDAG LEVERAGE INVESTMENT</b>	<b>126,985</b>	<b>139,883</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>MCDA NEIGHBORHOOD DEVEL ACCT(FNA0)</u></b>					
Interest	5,425	2,750	0	0	0.0%
Rents	-300	0	0	0	0.0%
Other Misc Revenues	398,849	498,390	0	0	0.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Special Revenue Funds:</u></b>					
<b><u>MCDA NEIGHBORHOOD DEVEL ACCT(FNA0)</u></b>					
Operating Transfers In	0	6,327,899	0	0	0.0%
<b>Total MCDA NEIGHBORHOOD DEVEL ACCT</b>	<b>403,974</b>	<b>6,829,039</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>CPED Operating(GEN0)</u></b>					
Sales and Other Taxes	235	237	0	0	0.0%
State Government	1,367	54,097	0	0	0.0%
Charges for Service	3,757,604	3,342,829	0	0	0.0%
Charges for Sales	248,992	190,302	200,000	0	-100.0%
Interest	277,195	332,725	0	0	0.0%
Gains	35,540	10,305	0	0	0.0%
Rents	106,605	115,210	0	0	0.0%
Other Misc Revenues	28,617	125,297	0	0	0.0%
Operating Transfers In	-1,900,000	48,722	0	0	0.0%
<b>Total CPED Operating</b>	<b>2,556,154</b>	<b>4,219,724</b>	<b>200,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>JOINT BOARD(JTB0)</u></b>					
Charges for Service	9,750	38,107	0	0	0.0%
Interest	1,381	2,459	0	0	0.0%
Gains	139	88	0	0	0.0%
<b>Total JOINT BOARD</b>	<b>11,270</b>	<b>40,655</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NRP ADMINISTRATION(SAD0)</u></b>					
Charges for Service	573,200	463,855	650,000	650,000	0.0%
Interest	-4,261	-2,939	0	0	0.0%
Gains	154	-71	0	0	0.0%
Other Misc Revenues	0	0	0	5,000	0.0%
<b>Total NRP ADMINISTRATION</b>	<b>569,094</b>	<b>460,845</b>	<b>650,000</b>	<b>655,000</b>	<b>0.8%</b>
<b><u>COMMUNITY DEVELOPMENT INVESTMENT FUND(S)</u></b>					
Property Taxes	-3,115	-1,339	0	0	0.0%
Interest	135,294	143,206	0	0	0.0%
Gains	15,818	3,588	0	0	0.0%
Other Misc Revenues	4,860	98,849	0	0	0.0%
Operating Transfers In	2,000,000	0	0	0	0.0%
<b>Total COMMUNITY DEVELOPMENT INVESTMENT</b>	<b>2,152,856</b>	<b>244,304</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>DEVELOPMENT ACCOUNT(SDA0)</u></b>					
Charges for Service	-24,000	0	0	0	0.0%
Charges for Sales	-186,369	3,305	0	0	0.0%
Interest	220,695	258,845	0	0	0.0%
Gains	16,152	5,951	0	0	0.0%
Other Misc Revenues	19,423	0	0	0	0.0%
Operating Transfers In	820,415	1,572,790	0	0	0.0%
<b>Total DEVELOPMENT ACCOUNT</b>	<b>866,317</b>	<b>1,840,891</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>ECONOMIC DEVELOPMENT PROGRAM(SED0)</u></b>					
Charges for Service	1,188,344	1,689,083	1,239,500	1,505,000	21.4%
Interest	227,089	210,538	-1,000,000	0	-100.0%
Gains	12,072	3,400	1,315,000	0	-100.0%
Other Misc Revenues	1,242,978	1,007,912	1,755,000	2,905,000	65.5%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Special Revenue Funds:</u></b>					
<b><u>ECONOMIC DEVELOPMENT PROGRAM(SED0)</u></b>					
Operating Transfers In	0	0	0	0	0.0%
<b>Total ECONOMIC DEVELOPMENT PROGRAM</b>	<b>2,670,483</b>	<b>2,910,933</b>	<b>3,309,500</b>	<b>4,410,000</b>	<b>33.3%</b>
<b><u>HOUSING FINANCE(SFA0)</u></b>					
Interest	-233	-289	0	0	0.0%
Gains	-23	-10	0	0	0.0%
<b>Total HOUSING FINANCE</b>	<b>-256</b>	<b>-299</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>HOUSING PROGRAM(SHP0)</u></b>					
Charges for Service	655,583	842,538	1,000,000	0	-100.0%
Charges for Sales	0	103	7,000,000	7,000,000	0.0%
Interest	127,377	153,093	0	0	0.0%
Gains	12,833	5,282	0	0	0.0%
Other Misc Revenues	22	0	0	0	0.0%
<b>Total HOUSING PROGRAM</b>	<b>795,814</b>	<b>1,001,016</b>	<b>8,000,000</b>	<b>7,000,000</b>	<b>-12.5%</b>
<b><u>HOME OWNERSHIP WORKS(SHW0)</u></b>					
Local Government	2,500	0	0	0	0.0%
Charges for Service	2,000	0	0	0	0.0%
Charges for Sales	403,013	300,415	415,104	0	-100.0%
Interest	-16,643	-17,368	0	0	0.0%
Gains	-2,534	-805	0	0	0.0%
<b>Total HOME OWNERSHIP WORKS</b>	<b>388,337</b>	<b>282,242</b>	<b>415,104</b>	<b>0</b>	<b>-100.0%</b>
<b><u>MCDA LEVERAGE INVESTMENT(SLF0)</u></b>					
Interest	23,858	24,688	0	0	0.0%
Gains	320	169	0	0	0.0%
<b>Total MCDA LEVERAGE INVESTMENT</b>	<b>24,178</b>	<b>24,857</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>MCDA STATE GRANTS &amp; LOAN(SMN0)</u></b>					
State Government	18,877,237	6,783,796	0	0	0.0%
Local Government	570,959	363,670	0	0	0.0%
Charges for Sales	50,040	17,934	0	0	0.0%
Interest	28,698	83,499	0	0	0.0%
Gains	4,635	3,111	0	0	0.0%
Other Misc Revenues	305,005	89,367	0	0	0.0%
<b>Total MCDA STATE GRANTS &amp; LOAN</b>	<b>19,836,574</b>	<b>7,341,378</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NEIGHBORHOOD HOUSING(SNH0)</u></b>					
Charges for Sales	150,000	150,000	0	0	0.0%
Other Misc Revenues	35,976	36,939	0	0	0.0%
<b>Total NEIGHBORHOOD HOUSING</b>	<b>185,976</b>	<b>186,939</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NRP NON TI(SNR0)</u></b>					
Interest	122,726	199,276	0	0	0.0%
Gains	371	9,183	0	0	0.0%
Operating Transfers In	0	2,708,799	0	0	0.0%
<b>Total NRP NON TI</b>	<b>123,097</b>	<b>2,917,259</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Special Revenue Funds:</u></b>					
<b><u>COMMUNITY DEVELOPMENT(SPH0)</u></b>					
Charges for Service	9,890	12,353	0	0	0.0%
Charges for Sales	14,428	4,756	300,000	0	-100.0%
Interest	1,528,985	2,523,683	0	0	0.0%
Gains	-4,123	-3,031	0	0	0.0%
Rents	4,500	0	0	0	0.0%
Other Misc Revenues	62,050	195,321	0	0	0.0%
Operating Transfers In	3,527,999	0	0	0	0.0%
<b>Total COMMUNITY DEVELOPMENT</b>	<b>5,143,729</b>	<b>2,733,082</b>	<b>300,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>RESIDENTIAL HOUSING(SRF0)</u></b>					
Charges for Service	122,674	155,266	0	0	0.0%
Interest	107,270	119,289	0	0	0.0%
Gains	9,704	4,164	0	0	0.0%
Other Misc Revenues	509,012	790,187	650,000	650,000	0.0%
<b>Total RESIDENTIAL HOUSING</b>	<b>748,661</b>	<b>1,068,907</b>	<b>650,000</b>	<b>650,000</b>	<b>0.0%</b>
<b><u>THEATRES(STH0)</u></b>					
Charges for Service	1,415,258	26,608	0	0	0.0%
Charges for Sales	0	0	0	1,000,000	0.0%
Interest	-60,528	-64,235	0	0	0.0%
Gains	-2,096	-2,606	0	0	0.0%
Rents	0	0	0	1,800,000	0.0%
Other Misc Revenues	75,007	0	90,000	90,000	0.0%
<b>Total THEATRES</b>	<b>1,427,641</b>	<b>-40,234</b>	<b>90,000</b>	<b>2,890,000</b>	<b>3,111.1%</b>
<b><u>UPPER RIVER LAND BANK(SUR0)</u></b>					
Interest	-1,933	-4,519	0	0	0.0%
Gains	-167	-159	0	0	0.0%
<b>Total UPPER RIVER LAND BANK</b>	<b>-2,100</b>	<b>-4,678</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Total Special Revenue Funds</b>	<b>293,868,922</b>	<b>297,125,705</b>	<b>267,955,721</b>	<b>250,374,233</b>	<b>-6.6%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>Fire Pension Bonds(09F0)</u></b>					
Interest	98,232	592	0	0	0.0%
Gains	3	13	0	0	0.0%
<b>Total Fire Pension Bonds</b>	<b>98,235</b>	<b>605</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>MERF PENSION BONDS(09M0)</u></b>					
Interest	218,621	359,721	0	0	0.0%
Gains	17,801	11,837	0	0	0.0%
Operating Transfers In	8,000,000	10,000,000	0	0	0.0%
<b>Total MERF PENSION BONDS</b>	<b>8,236,422</b>	<b>10,371,558</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>POLICE PENSION BONDS (09P0)</u></b>					
Interest	516,102	3,877	0	0	0.0%
Gains	-366	69	0	0	0.0%
<b>Total POLICE PENSION BONDS</b>	<b>515,736</b>	<b>3,946</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>JUNE00 UST/SKYWAY TI BONDS(0P10)</u></b>					
Interest	21,162	24,271	0	0	0.0%
Gains	2,154	-56	0	0	0.0%
<b>Total JUNE00 UST/SKYWAY TI BONDS</b>	<b>23,315</b>	<b>24,215</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>AUGUST 01 SEWER ARBITRAGE(0S20)</u></b>					
Interest	30,438	31,074	0	0	0.0%
Gains	3,493	2,154	0	0	0.0%
Operating Transfers In	0	9,459	0	0	0.0%
<b>Total AUGUST 01 SEWER ARBITRAGE</b>	<b>33,931</b>	<b>42,687</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>June 03 Sewer Arbitrage(0S30)</u></b>					
Interest	47,968	4,468	0	0	0.0%
Gains	7,364	440	0	0	0.0%
Operating Transfers In	0	14,732	0	0	0.0%
<b>Total June 03 Sewer Arbitrage</b>	<b>55,332</b>	<b>19,640</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>June 03 Water Arbitrage(0W40)</u></b>					
Interest	47,740	11,161	0	0	0.0%
Gains	5,843	-44	0	0	0.0%
<b>Total June 03 Water Arbitrage</b>	<b>53,583</b>	<b>11,117</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>PARK-CAPITAL IMPROVEMENT-ASSESSED FUND(</u></b>					
Fines and Forfeits	0	0	0	0	0.0%
Special Assessments	3,576	-897	0	0	0.0%
Other Misc Revenues	730,890	235,521	0	0	0.0%
Operating Transfers In	1,000,000	462,858	0	0	0.0%
Proceeds of Long Term Liabilities	0	0	500,000	500,000	0.0%
<b>Total PARK-CAPITAL IMPROVEMENT-ASSESSED</b>	<b>1,734,466</b>	<b>697,482</b>	<b>500,000</b>	<b>500,000</b>	<b>0.0%</b>
<b><u>CITY-CAPITAL IMPROVEMENTS FUND(4100)</u></b>					
Property Taxes	1,867,518	1,805,773	1,586,620	1,586,620	0.0%
Sales and Other Taxes	162	171	0	0	0.0%
Licenses and Permits	344,926	266,160	230,000	263,159	14.4%



**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Capital Projects:</b>					
<b>CITY-CAPITAL IMPROVEMENTS FUND(4100)</b>					
Federal Government	3,982,605	3,147,077	3,547,000	27,496,000	675.2%
State Government	8,536,485	10,579,715	6,134,000	8,556,000	39.5%
Local Government	702,269	1,457,059	605,000	1,270,000	109.9%
Charges for Service	4,039,649	3,589,675	5,585,000	5,752,924	3.0%
Charges for Sales	147,482	199,430	0	0	0.0%
Special Assessments	1,353,515	1,618,200	3,850,000	7,291,072	89.4%
Interest	8,166	7,347	0	0	0.0%
Contributions	4,500	0	0	945,000	0.0%
Other Misc Revenues	1,067,012	994,886	165,000	1,725,000	945.5%
Operating Transfers In	19,555,683	27,486,183	2,395,000	750,000	-68.7%
Proceeds of Long Term Liabilities	0	0	11,925,000	10,161,000	-14.8%
<b>Total CITY-CAPITAL IMPROVEMENTS FUND</b>	<b>41,609,971</b>	<b>51,151,675</b>	<b>36,022,620</b>	<b>65,796,775</b>	<b>82.7%</b>
<b>MBC-CAPITAL IMPROVEMENTS FUND(4200)</b>					
Property Taxes	0	0	0	0	0.0%
Federal Government	0	229,501	0	0	0.0%
Local Government	0	0	0	0	0.0%
Charges for Service	1,567,608	1,241,910	0	0	0.0%
Contributions	0	90,000	0	0	0.0%
Operating Transfers In	651,211	1,050,501	0	0	0.0%
Proceeds of Long Term Liabilities	0	0	735,000	800,000	8.8%
<b>Total MBC-CAPITAL IMPROVEMENTS FUND</b>	<b>2,218,820</b>	<b>2,611,913</b>	<b>735,000</b>	<b>800,000</b>	<b>8.8%</b>
<b>PARK-CAPITAL IMPROVEMENT FUND(4300)</b>					
Federal Government	1,364,411	14,316	250,000	1,000,000	300.0%
State Government	204,108	0	500,000	0	-100.0%
Local Government	2,397,222	882,760	250,000	5,475,000	2,090.0%
Charges for Service	0	128,573	0	0	0.0%
Charges for Sales	1,865	1,175	0	0	0.0%
Special Assessments	0	0	0	0	0.0%
Contributions	645,186	632,964	0	0	0.0%
Other Misc Revenues	0	260	0	0	0.0%
Operating Transfers In	2,930,904	3,697,986	1,575,000	2,390,000	51.7%
Proceeds of Long Term Liabilities	0	0	505,000	319,000	-36.8%
<b>Total PARK-CAPITAL IMPROVEMENT FUND</b>	<b>7,543,697</b>	<b>5,358,034</b>	<b>3,080,000</b>	<b>9,184,000</b>	<b>198.2%</b>
<b>LIBRARY-CAPITAL IMPROVEMENTS FUND(4400)</b>					
State Government	320,000	0	0	0	0.0%
Local Government	67,700	427,940	0	0	0.0%
Charges for Service	151,440	0	0	0	0.0%
Charges for Sales	8,152	0	0	0	0.0%
Contributions	0	11,749,285	0	0	0.0%
Other Misc Revenues	0	0	0	0	0.0%
Operating Transfers In	49,447,877	13,859,902	0	0	0.0%
Proceeds of Long Term Liabilities	0	0	850,000	5,010,000	489.4%
<b>Total LIBRARY-CAPITAL IMPROVEMENTS FUND</b>	<b>49,995,169</b>	<b>26,037,127</b>	<b>850,000</b>	<b>5,010,000</b>	<b>489.4%</b>
<b>August 01 Variable Purpose(4A10)</b>					
Interest	16,597	16,872	0	0	0.0%
Gains	1,931	1,221	0	0	0.0%

**SCHEDULE TWO  
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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>August 01 Variable Purpose(4A10)</u></b>					
Operating Transfers In	0	4,977	0	0	0.0%
<b>Total August 01 Variable Purpose</b>	<b>18,528</b>	<b>23,071</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>JUNE 02 VARIOUS PURPOSE BONDS(4A30)</u></b>					
Interest	7,197	1,019	0	0	0.0%
Gains	1,181	164	0	0	0.0%
Operating Transfers In	0	2,233	0	0	0.0%
<b>Total JUNE 02 VARIOUS PURPOSE BONDS</b>	<b>8,378</b>	<b>3,416</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>DEC02 VARIOUS PURPOSE BONDS(4A40)</u></b>					
Interest	16	0	0	0	0.0%
Gains	-3	0	0	0	0.0%
<b>Total DEC02 VARIOUS PURPOSE BONDS</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>Jun 03 Various Purpose Bonds(4A50)</u></b>					
Interest	207,154	21,640	0	0	0.0%
Gains	28,383	46	0	0	0.0%
Operating Transfers In	0	62,528	0	0	0.0%
<b>Total Jun 03 Various Purpose Bonds</b>	<b>235,537</b>	<b>84,214</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>96 IMPROVEMENT BONDS(4A60)</u></b>					
Interest	307,862	197,840	0	0	0.0%
Gains	-24,251	6,471	0	0	0.0%
Operating Transfers In	0	4,083	0	0	0.0%
<b>Total 96 IMPROVEMENT BONDS</b>	<b>283,611</b>	<b>208,394</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>97 IMPROVEMENT BONDS(4A70)</u></b>					
Interest	400,852	613,749	0	0	0.0%
Gains	-16	16,502	0	0	0.0%
Operating Transfers In	0	25,655	0	0	0.0%
Proceeds of Long Term Liabilities	20,340,176	0	0	0	0.0%
<b>Total 97 IMPROVEMENT BONDS</b>	<b>20,741,012</b>	<b>655,907</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>JUNE99 VARIOUS PURPOSE BONDS(4A90)</u></b>					
Interest	30,015	24,233	0	0	0.0%
Gains	3,019	387	0	0	0.0%
Operating Transfers In	0	9,394	0	0	0.0%
<b>Total JUNE99 VARIOUS PURPOSE BONDS</b>	<b>33,034</b>	<b>34,014</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>Oct05 Var Purp Refunding Bonds(4B10)</u></b>					
Interest	78,520	16,067	0	0	0.0%
Gains	157	1,217	0	0	0.0%
Operating Transfers In	0	26,798	0	0	0.0%
Proceeds of Long Term Liabilities	2,168,555	0	0	0	0.0%
<b>Total Oct05 Var Purp Refunding Bonds</b>	<b>2,247,232</b>	<b>44,082</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>June 06 Various Purpose Bonds(4B20)</u></b>					
Interest	0	691,669	0	0	0.0%
Gains	0	50,744	0	0	0.0%

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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>June 06 Various Purpose Bonds(4B20)</u></b>					
Proceeds of Long Term Liabilities	0	19,075,000	0	0	0.0%
<b>Total June 06 Various Purpose Bonds</b>	<b>0</b>	<b>19,817,413</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>June03 Heritage Park Arbitrage(4H10)</u></b>					
Interest	179,603	114,986	0	0	0.0%
Gains	18,538	-466	0	0	0.0%
<b>Total June03 Heritage Park Arbitrage</b>	<b>198,141</b>	<b>114,520</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>IMPROV BOND ARBITRAGE(4I20)</u></b>					
Interest	2,725	2,907	0	0	0.0%
Gains	274	208	0	0	0.0%
Operating Transfers In	0	853	0	0	0.0%
<b>Total IMPROV BOND ARBITRAGE</b>	<b>2,999</b>	<b>3,967</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NOV03 IMPROV BOND ARBITRAGE(4I30)</u></b>					
Gains	-0	0	0	0	0.0%
<b>Total NOV03 IMPROV BOND ARBITRAGE</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NOV04 IMPROV BOND ARBITRAGE(4I40)</u></b>					
Interest	18,426	12,757	0	0	0.0%
Gains	1,927	754	0	0	0.0%
Operating Transfers In	0	5,788	0	0	0.0%
<b>Total NOV04 IMPROV BOND ARBITRAGE</b>	<b>20,353</b>	<b>19,298</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NOV05 IMPROV BOND ARBITRAGE(4I50)</u></b>					
Interest	31,331	7,427	0	0	0.0%
Gains	201	1,389	0	0	0.0%
Operating Transfers In	0	18,460	0	0	0.0%
Proceeds of Long Term Liabilities	4,646,041	0	0	0	0.0%
<b>Total NOV05 IMPROV BOND ARBITRAGE</b>	<b>4,677,573</b>	<b>27,275</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NOV06 IMPROV BOND ARBITRAGE(4I60)</u></b>					
Interest	0	24,273	0	0	0.0%
Gains	0	7,139	0	0	0.0%
Proceeds of Long Term Liabilities	0	3,829,207	0	0	0.0%
<b>Total NOV06 IMPROV BOND ARBITRAGE</b>	<b>0</b>	<b>3,860,618</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>OCT03 LIBRARY REF BONDS(4L20)</u></b>					
Interest	13,354	-3,754	0	0	0.0%
Gains	7,576	0	0	0	0.0%
<b>Total OCT03 LIBRARY REF BONDS</b>	<b>20,930</b>	<b>-3,754</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NOV04 Library Ref Bonds(4L30)</u></b>					
Interest	-14,374	418,510	0	0	0.0%
Gains	7,119	96	0	0	0.0%
<b>Total NOV04 Library Ref Bonds</b>	<b>-7,255</b>	<b>418,606</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>June 05 Library Referndm Bnds(4L40)</u></b>					

**SCHEDULE TWO  
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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>June 05 Library Referndm Bnds(4L40)</u></b>					
Interest	341,607	134,604	0	0	0.0%
Gains	-37	37	0	0	0.0%
Proceeds of Long Term Liabilities	30,110,789	0	0	0	0.0%
<b>Total June 05 Library Referndm Bnds</b>	<b>30,452,358</b>	<b>134,641</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>June 06 Library Ref Bonds(4L50)</u></b>					
Interest	0	86,256	0	0	0.0%
Gains	0	5,668	0	0	0.0%
Proceeds of Long Term Liabilities	0	3,980,000	0	0	0.0%
<b>Total June 06 Library Ref Bonds</b>	<b>0</b>	<b>4,071,924</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>NOV04 MILLQTR PKG BONDS(4P10)</u></b>					
Interest	186,947	30,677	0	0	0.0%
Gains	173	7,403	0	0	0.0%
Operating Transfers In	0	90,987	0	0	0.0%
<b>Total NOV04 MILLQTR PKG BONDS</b>	<b>187,120</b>	<b>129,067</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>ARBITRAGE 1993 PARK BONDS(4U00)</u></b>					
Interest	558	696	0	0	0.0%
Gains	56	43	0	0	0.0%
<b>Total ARBITRAGE 1993 PARK BONDS</b>	<b>614</b>	<b>739</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>JUNE00 VARIOUS PURPOSE BONDS(4Z00)</u></b>					
Interest	8,770	9,451	0	0	0.0%
Gains	882	679	0	0	0.0%
Operating Transfers In	0	2,745	0	0	0.0%
<b>Total JUNE00 VARIOUS PURPOSE BONDS</b>	<b>9,653</b>	<b>12,875</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>JUNE 03 PROP SERV ARBITRAGE(62A0)</u></b>					
Interest	5,698	2	0	0	0.0%
Gains	0	-0	0	0	0.0%
<b>Total JUNE 03 PROP SERV ARBITRAGE</b>	<b>5,698</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>900 NICOLLET TAXABLE(75B0)</u></b>					
Interest	63,363	20,095	0	0	0.0%
Gains	6,408	-163	0	0	0.0%
<b>Total 900 NICOLLET TAXABLE</b>	<b>69,772</b>	<b>19,931</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>AUG 01 LRT EAST RAMP(75C0)</u></b>					
Interest	3,580	0	0	0	0.0%
Gains	752	0	0	0	0.0%
<b>Total AUG 01 LRT EAST RAMP</b>	<b>4,332</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>WALKER RAMP ARBITRAGE(75D0)</u></b>					
Interest	16	0	0	0	0.0%
Gains	-1	-0	0	0	0.0%
<b>Total WALKER RAMP ARBITRAGE</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>Dec 03 Guthrie Ramp Arbitrage(75E0)</u></b>					
Interest	13,916	3,889	0	0	0.0%
Gains	3,615	-13	0	0	0.0%
<b>Total Dec 03 Guthrie Ramp Arbitrage</b>	<b>17,531</b>	<b>3,876</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>Village Green Escrow(75V0)</u></b>					
Interest	23,421	20,037	0	0	0.0%
Gains	-0	0	0	0	0.0%
<b>Total Village Green Escrow</b>	<b>23,421</b>	<b>20,038</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>HENNEPIN ENTERTAINMENT TE BOND(AHE0)</u></b>					
Interest	44,595	12,776	0	0	0.0%
Gains	4,849	-106	0	0	0.0%
<b>Total HENNEPIN ENTERTAINMENT TE BOND</b>	<b>49,444</b>	<b>12,670</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>HUMBOLDT GREENWAY TE BONDS(AHG0)</u></b>					
Interest	-275,980	6,511	0	0	0.0%
Gains	13,460	264	0	0	0.0%
<b>Total HUMBOLDT GREENWAY TE BONDS</b>	<b>-262,520</b>	<b>6,775</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>Urban Village TE Bonds(AUV0)</u></b>					
Interest	66,671	85,658	0	0	0.0%
Gains	-263	-20	0	0	0.0%
<b>Total Urban Village TE Bonds</b>	<b>66,408</b>	<b>85,638</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>West Side Milling TE Bonds(AWM0)</u></b>					
Interest	9,012	3,940	0	0	0.0%
Gains	925	98	0	0	0.0%
<b>Total West Side Milling TE Bonds</b>	<b>9,937</b>	<b>4,038</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>West Side Milling TE Bonds II(BWM0)</u></b>					
State Government	0	-22,318	0	0	0.0%
Charges for Service	0	-8,222	0	0	0.0%
Interest	35,564	-666	0	0	0.0%
Gains	4,340	60	0	0	0.0%
Other Misc Revenues	11,657	-16,157	0	0	0.0%
<b>Total West Side Milling TE Bonds II</b>	<b>51,561</b>	<b>-47,304</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>BLOCK 33(C330)</u></b>					
Property Taxes	9,622	10,367	15,139	17,701	16.9%
State Government	3,131	4,280	0	0	0.0%
Interest	1,995	1,652	0	103	0.0%
Gains	242	7	0	0	0.0%
<b>Total BLOCK 33</b>	<b>14,990</b>	<b>16,305</b>	<b>15,139</b>	<b>17,804</b>	<b>17.6%</b>
<b><u>TAX INCREMENT ADMINISTRATION(CAD0)</u></b>					
Charges for Service	165	19	0	24,189	0.0%
Interest	-21,837	-64,870	0	0	0.0%
Gains	-993	-1,419	0	0	0.0%
Other Misc Revenues	1,003	0	0	0	0.0%

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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>TAX INCREMENT ADMINISTRATION(CAD0)</u></b>					
Operating Transfers In	657,500	1,352,000	0	0	0.0%
<b>Total TAX INCREMENT ADMINISTRATION</b>	<b>635,837</b>	<b>1,285,729</b>	<b>0</b>	<b>24,189</b>	<b>0.0%</b>
<b><u>CAMDEN MEDICAL FACILITY(CAM0)</u></b>					
Property Taxes	36,145	39,946	40,746	33,397	-18.0%
Interest	630	574	0	55	0.0%
Gains	109	24	0	0	0.0%
<b>Total CAMDEN MEDICAL FACILITY</b>	<b>36,885</b>	<b>40,544</b>	<b>40,746</b>	<b>33,452</b>	<b>-17.9%</b>
<b><u>St. Anne's Housing(CAN0)</u></b>					
Property Taxes	0	2,141	2,184	1,873	-14.2%
Interest	0	20	0	4	0.0%
Gains	0	2	0	0	0.0%
<b>Total St. Anne's Housing</b>	<b>0</b>	<b>2,163</b>	<b>2,184</b>	<b>1,877</b>	<b>-14.1%</b>
<b><u>Antiques Minnesota(CAQ0)</u></b>					
Property Taxes	1,405	36,782	37,517	36,055	-3.9%
Interest	13	683	0	72	0.0%
Gains	0	45	0	0	0.0%
<b>Total Antiques Minnesota</b>	<b>1,419</b>	<b>37,510</b>	<b>37,517</b>	<b>36,127</b>	<b>-3.7%</b>
<b><u>COMMON PROJECT UNCERTIFIED(CAZ0)</u></b>					
Charges for Service	300,147	23,133	0	0	0.0%
Charges for Sales	3,163,377	12,750	1,428,670	1,028,670	-28.0%
Interest	105,707	161,016	0	0	0.0%
Gains	5,351	3,386	0	0	0.0%
Rents	248,710	205,127	50,000	0	-100.0%
Other Misc Revenues	501,423	2,730	0	0	0.0%
<b>Total COMMON PROJECT UNCERTIFIED</b>	<b>4,324,715</b>	<b>408,142</b>	<b>1,478,670</b>	<b>1,028,670</b>	<b>-30.4%</b>
<b><u>WEST BROADWAY(CBA0)</u></b>					
Property Taxes	643,574	713,439	801,065	825,238	3.0%
State Government	12,265	11,626	0	0	0.0%
Interest	3,809	7,333	0	22	0.0%
Gains	831	411	0	0	0.0%
Other Misc Revenues	27,951	27,951	0	0	0.0%
<b>Total WEST BROADWAY</b>	<b>688,430</b>	<b>760,759</b>	<b>801,065</b>	<b>825,260</b>	<b>3.0%</b>
<b><u>EAST BANK 1335(CBB0)</u></b>					
Property Taxes	2,046,170	2,347,772	2,505,465	2,670,072	6.6%
State Government	111,594	101,720	0	0	0.0%
Interest	8,578	19,753	0	109	0.0%
Gains	3,074	1,223	0	0	0.0%
<b>Total EAST BANK 1335</b>	<b>2,169,417</b>	<b>2,470,468</b>	<b>2,505,465</b>	<b>2,670,181</b>	<b>6.6%</b>
<b><u>GRANT(CBC0)</u></b>					
Property Taxes	736,047	677,454	685,491	676,927	-1.2%
Charges for Sales	30,483	0	0	0	0.0%
Interest	4,886	6,520	0	110	0.0%

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REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Capital Projects:</b>					
<b>GRANT(CBC0)</b>					
Gains	1,070	346	0	0	0.0%
<b>Total GRANT</b>	<b>772,485</b>	<b>684,320</b>	<b>685,491</b>	<b>677,037</b>	<b>-1.2%</b>
<b>CHICAGO AND LAKE(CBD0)</b>					
Property Taxes	142,167	143,577	146,448	168,239	14.9%
Interest	1,737	752	0	129	0.0%
Gains	309	79	0	0	0.0%
<b>Total CHICAGO AND LAKE</b>	<b>144,213</b>	<b>144,408</b>	<b>146,448</b>	<b>168,368</b>	<b>15.0%</b>
<b>NINTH &amp; HENNEPIN(CBE0)</b>					
Property Taxes	60,692	32,105	56,775	61,812	8.9%
Charges for Sales	0	0	500,000	0	-100.0%
Interest	5,549	6,023	0	568	0.0%
Gains	741	231	30,000	0	-100.0%
Rents	0	60,000	0	0	0.0%
<b>Total NINTH &amp; HENNEPIN</b>	<b>66,983</b>	<b>98,359</b>	<b>586,775</b>	<b>62,380</b>	<b>-89.4%</b>
<b>NORTH LOOP(CBF0)</b>					
Property Taxes	7,266,312	8,320,587	8,535,171	8,924,558	4.6%
State Government	59,028	58,433	0	0	0.0%
Interest	13,380	72,854	0	109	0.0%
Gains	7,680	3,528	0	0	0.0%
<b>Total NORTH LOOP</b>	<b>7,346,400</b>	<b>8,455,403</b>	<b>8,535,171</b>	<b>8,924,667</b>	<b>4.6%</b>
<b>INDUSTRY SQUARE(CBG0)</b>					
Property Taxes	2,308,472	2,232,908	2,532,621	3,369,566	33.0%
State Government	465	549	0	0	0.0%
Interest	8,171	19,170	0	153	0.0%
Gains	3,052	1,247	0	0	0.0%
<b>Total INDUSTRY SQUARE</b>	<b>2,320,160</b>	<b>2,253,874</b>	<b>2,532,621</b>	<b>3,369,719</b>	<b>33.1%</b>
<b>SEWARD SOUTH(CBH0)</b>					
Property Taxes	1,852,736	1,962,719	2,030,856	2,147,352	5.7%
State Government	7,498	6,894	0	0	0.0%
Interest	10,176	15,388	0	117	0.0%
Gains	2,680	1,054	0	0	0.0%
Other Misc Revenues	8,166	8,166	0	0	0.0%
<b>Total SEWARD SOUTH</b>	<b>1,881,257</b>	<b>1,994,221</b>	<b>2,030,856</b>	<b>2,147,469</b>	<b>5.7%</b>
<b>CEDAR RIVERSIDE(CBJ0)</b>					
Property Taxes	2,921,832	3,051,108	3,189,550	3,504,292	9.9%
State Government	102,174	104,529	0	0	0.0%
Charges for Service	0	3,333	0	0	0.0%
Interest	17,129	24,766	0	91	0.0%
Gains	2,379	1,657	2,462	0	-100.0%
Rents	11,172	12,164	0	0	0.0%
<b>Total CEDAR RIVERSIDE</b>	<b>3,054,686</b>	<b>3,197,558</b>	<b>3,192,012</b>	<b>3,504,383</b>	<b>9.8%</b>
<b>HOUSING FOR CHRONIC ALCOHOLICS(CBL0)</b>					

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>HOUSING FOR CHRONIC ALCOHOLICS(CBL0)</u></b>					
Property Taxes	46,012	26,473	27,002	27,731	2.7%
Interest	824	1,176	0	540	0.0%
Gains	116	12	0	0	0.0%
<b>Total HOUSING FOR CHRONIC ALCOHOLICS</b>	<b>46,952</b>	<b>27,661</b>	<b>27,002</b>	<b>28,271</b>	<b>4.7%</b>
<b><u>HENNEPIN &amp; LAKE(CBM0)</u></b>					
Property Taxes	1,152,869	1,259,961	1,307,157	1,331,682	1.9%
Interest	9,956	5,047	0	143	0.0%
Gains	1,625	690	0	0	0.0%
<b>Total HENNEPIN &amp; LAKE</b>	<b>1,164,449</b>	<b>1,265,698</b>	<b>1,307,157</b>	<b>1,331,825</b>	<b>1.9%</b>
<b><u>BROADWAY 35-W(CBN0)</u></b>					
Property Taxes	1,444,166	1,388,838	1,416,612	1,410,207	-0.5%
Interest	10,665	51,766	0	5,000	0.0%
Gains	3,073	2,496	0	0	0.0%
<b>Total BROADWAY 35-W</b>	<b>1,457,904</b>	<b>1,443,100</b>	<b>1,416,612</b>	<b>1,415,207</b>	<b>-0.1%</b>
<b><u>BOTTINEAU(CBO0)</u></b>					
Property Taxes	124,705	154,194	153,465	170,539	11.1%
State Government	1,377	2,545	0	0	0.0%
Interest	99	979	0	341	0.0%
Gains	-11	83	0	0	0.0%
<b>Total BOTTINEAU</b>	<b>126,170</b>	<b>157,801</b>	<b>153,465</b>	<b>170,880</b>	<b>11.3%</b>
<b><u>FRANKLIN AVENUE(CBP0)</u></b>					
Property Taxes	72,515	69,147	70,966	0	-100.0%
State Government	462	429	0	0	0.0%
Interest	987	173	0	0	0.0%
Gains	95	-1	0	0	0.0%
<b>Total FRANKLIN AVENUE</b>	<b>74,060</b>	<b>69,748</b>	<b>70,966</b>	<b>0</b>	<b>-100.0%</b>
<b><u>CONSERVATORY(CBQ0)</u></b>					
Property Taxes	2,842,837	3,233,344	3,298,007	3,552,690	7.7%
Interest	3,340	22,946	0	118	0.0%
Gains	4,430	1,856	0	0	0.0%
<b>Total CONSERVATORY</b>	<b>2,850,608</b>	<b>3,258,146</b>	<b>3,298,007</b>	<b>3,552,808</b>	<b>7.7%</b>
<b><u>LORING PARK(CBT0)</u></b>					
Property Taxes	4,630,418	4,454,312	4,715,098	4,628,594	-1.8%
State Government	102,348	90,081	0	0	0.0%
Interest	26,285	31,701	0	0	0.0%
Gains	6,674	2,297	0	0	0.0%
<b>Total LORING PARK</b>	<b>4,765,725</b>	<b>4,578,391</b>	<b>4,715,098</b>	<b>4,628,594</b>	<b>-1.8%</b>
<b><u>LAUREL VILLAGE(CBU0)</u></b>					
Property Taxes	1,001,819	1,047,714	1,068,669	1,059,658	-0.8%
Charges for Service	5,014	0	0	0	0.0%
Interest	48,780	70,346	0	575	0.0%
Gains	6,906	2,793	7,148	0	-100.0%



**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>LAUREL VILLAGE(CBU0)</u></b>					
Rents	1,506,606	1,576,447	1,550,000	1,650,858	6.5%
<b>Total LAUREL VILLAGE</b>	<b>2,569,126</b>	<b>2,697,300</b>	<b>2,625,817</b>	<b>2,711,091</b>	<b>3.2%</b>
<b><u>CITY CENTER(CBX0)</u></b>					
Property Taxes	896,651	1,792,250	1,871,693	2,358,464	26.0%
Charges for Sales	0	139,000	0	0	0.0%
Interest	1,345	21,714	0	134	0.0%
Gains	3,233	1,159	0	0	0.0%
<b>Total CITY CENTER</b>	<b>901,229</b>	<b>1,954,123</b>	<b>1,871,693</b>	<b>2,358,598</b>	<b>26.0%</b>
<b><u>SOUTH NICOLLET MALL(CBY0)</u></b>					
Property Taxes	6,737,235	7,717,725	7,872,081	8,306,674	5.5%
Interest	53,145	59,573	0	102	0.0%
Gains	13,295	2,328	0	0	0.0%
Rents	949,782	832,537	1,800,000	2,270,000	26.1%
<b>Total SOUTH NICOLLET MALL</b>	<b>7,753,456</b>	<b>8,612,163</b>	<b>9,672,081</b>	<b>10,576,776</b>	<b>9.4%</b>
<b><u>CENTRAL CARE NURSING HOME(CCC0)</u></b>					
Interest	-20	-25	0	0	0.0%
Gains	-2	-1	0	0	0.0%
<b>Total CENTRAL CARE NURSING HOME</b>	<b>-22</b>	<b>-26</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>DEEP ROCK TAX INCREMENT(CDR0)</u></b>					
Property Taxes	98,886	94,683	0	21,024	0.0%
Interest	3,145	5,366	0	0	0.0%
Gains	279	167	0	0	0.0%
<b>Total DEEP ROCK TAX INCREMENT</b>	<b>102,309</b>	<b>100,215</b>	<b>0</b>	<b>21,024</b>	<b>0.0%</b>
<b><u>DOWNTOWN EAST LRT(CDT0)</u></b>					
Property Taxes	915,788	493,283	0	0	0.0%
Interest	-32,628	-18,909	0	0	0.0%
Gains	-3,840	-1,508	0	0	0.0%
<b>Total DOWNTOWN EAST LRT</b>	<b>879,321</b>	<b>472,867</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>2700 EAST LAKE(CELO)</u></b>					
Property Taxes	57,877	67,496	68,846	74,350	8.0%
Interest	474	862	0	138	0.0%
Gains	39	50	0	0	0.0%
<b>Total 2700 EAST LAKE</b>	<b>58,389</b>	<b>68,408</b>	<b>68,846</b>	<b>74,488</b>	<b>8.2%</b>
<b><u>East Phillips(CEP0)</u></b>					
Property Taxes	16,126	34,495	35,106	38,792	10.5%
State Government	393	118	0	0	0.0%
Interest	257	221	0	78	0.0%
Gains	53	22	0	0	0.0%
<b>Total East Phillips</b>	<b>16,830</b>	<b>34,856</b>	<b>35,106</b>	<b>38,870</b>	<b>10.7%</b>
<b><u>EAST VILLAGE(CEV0)</u></b>					
Property Taxes	152,627	193,144	197,006	195,571	-0.7%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>EAST VILLAGE(CEV0)</u></b>					
Interest	1,670	3,074	0	394	0.0%
Gains	144	165	0	0	0.0%
<b>Total EAST VILLAGE</b>	<b>154,441</b>	<b>196,383</b>	<b>197,006</b>	<b>195,965</b>	<b>-0.5%</b>
<b><u>50TH &amp; FRANCE(CFF0)</u></b>					
Property Taxes	183,328	193,439	197,307	191,474	-3.0%
Interest	2,405	4,006	0	434	0.0%
Gains	211	198	0	0	0.0%
<b>Total 50TH &amp; FRANCE</b>	<b>185,945</b>	<b>197,644</b>	<b>197,307</b>	<b>191,908</b>	<b>-2.7%</b>
<b><u>Franklin Portland(CFP0)</u></b>					
Interest	0	-69	0	0	0.0%
Gains	0	-5	0	0	0.0%
<b>Total Franklin Portland</b>	<b>0</b>	<b>-75</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>FORMER FED RESERVE(CFR0)</u></b>					
Property Taxes	441,756	541,959	552,796	706,245	27.8%
Interest	1,573	5,152	0	1,216	0.0%
Gains	359	399	0	0	0.0%
<b>Total FORMER FED RESERVE</b>	<b>443,688</b>	<b>547,510</b>	<b>552,796</b>	<b>707,461</b>	<b>28.0%</b>
<b><u>GRAIN BELT(CGB0)</u></b>					
Property Taxes	122,848	133,997	136,677	145,437	6.4%
Charges for Service	0	25	0	0	0.0%
Interest	823	1,706	0	274	0.0%
Gains	64	100	0	0	0.0%
<b>Total GRAIN BELT</b>	<b>123,735</b>	<b>135,828</b>	<b>136,677</b>	<b>145,711</b>	<b>6.6%</b>
<b><u>GRACO TI(CGCO)</u></b>					
Property Taxes	-168,063	79,039	80,620	86,104	6.8%
Interest	-6,772	-4,297	0	0	0.0%
Gains	-395	55	0	0	0.0%
Other Misc Revenues	0	269,146	0	0	0.0%
<b>Total GRACO TI</b>	<b>-175,230</b>	<b>343,943</b>	<b>80,620</b>	<b>86,104</b>	<b>6.8%</b>
<b><u>Grain Belt Housing Dist 132(CGH0)</u></b>					
Property Taxes	6,238	50,867	43,525	61,085	40.3%
State Government	35	365	0	0	0.0%
Interest	-965	-3,911	0	122	0.0%
Gains	-5	-98	0	0	0.0%
<b>Total Grain Belt Housing Dist 132</b>	<b>5,303</b>	<b>47,223</b>	<b>43,525</b>	<b>61,207</b>	<b>40.6%</b>
<b><u>110 GRANT(CGR0)</u></b>					
Property Taxes	350,055	350,088	357,089	358,169	0.3%
Interest	13,542	13,635	0	690	0.0%
Gains	1,062	162	0	0	0.0%
<b>Total 110 GRANT</b>	<b>364,659</b>	<b>363,885</b>	<b>357,089</b>	<b>358,859</b>	<b>0.5%</b>
<b><u>13th and Harmon(CHA0)</u></b>					

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>13th and Harmon(CHA0)</u></b>					
Property Taxes	264,311	269,065	274,447	268,436	-2.2%
Interest	-3,290	-2,689	0	604	0.0%
Gains	-372	-12	0	0	0.0%
<b>Total 13th and Harmon</b>	<b>260,649</b>	<b>266,364</b>	<b>274,447</b>	<b>269,040</b>	<b>-2.0%</b>
<b><u>Parcel C Tax Increment District(CHC0)</u></b>					
Property Taxes	362,652	478,945	486,537	490,467	0.8%
State Government	0	89	0	0	0.0%
Charges for Sales	0	355,173	0	0	0.0%
Interest	33,905	48,883	0	981	0.0%
Gains	3,452	2,030	0	0	0.0%
<b>Total Parcel C Tax Increment District</b>	<b>400,009</b>	<b>885,120</b>	<b>486,537</b>	<b>491,448</b>	<b>1.0%</b>
<b><u>HISTORIC DEPOT REUSE DIST 93(CHD0)</u></b>					
Property Taxes	712,244	780,669	796,286	765,245	-3.9%
Interest	8,029	6,053	0	0	0.0%
Gains	1,799	417	0	0	0.0%
<b>Total HISTORIC DEPOT REUSE DIST 93</b>	<b>722,072</b>	<b>787,140</b>	<b>796,286</b>	<b>765,245</b>	<b>-3.9%</b>
<b><u>HENNEPIN &amp; 7TH ENTERTAINMENT(CHE0)</u></b>					
Property Taxes	1,192,783	1,198,328	122,296	1,135,848	828.8%
Interest	146,063	69,461	0	2,245	0.0%
Gains	14,024	3,517	0	0	0.0%
Rents	977,597	933,020	2,473,236	1,204,718	-51.3%
Other Misc Revenues	0	0	0	90,000	0.0%
<b>Total HENNEPIN &amp; 7TH ENTERTAINMENT</b>	<b>2,330,467</b>	<b>2,204,325</b>	<b>2,595,532</b>	<b>2,432,811</b>	<b>-6.3%</b>
<b><u>HUMBOLDT GREENWAY DIST 98(CHG0)</u></b>					
Property Taxes	196,802	242,406	287,619	331,268	15.2%
State Government	11,684	9,129	301,454	0	-100.0%
Charges for Sales	1	0	0	0	0.0%
Interest	291,260	7,117	0	843	0.0%
Gains	-11,961	314	0	0	0.0%
<b>Total HUMBOLDT GREENWAY DIST 98</b>	<b>487,787</b>	<b>258,966</b>	<b>589,073</b>	<b>332,111</b>	<b>-43.6%</b>
<b><u>Hiawatha Commons Housing(CHH0)</u></b>					
Property Taxes	0	0	0	12,585	0.0%
Interest	0	0	0	25	0.0%
<b>Total Hiawatha Commons Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,610</b>	<b>0.0%</b>
<b><u>HERITAGE LAND APTS(CHL0)</u></b>					
Property Taxes	445,299	446,801	455,735	445,853	-2.2%
Interest	11,081	16,798	0	911	0.0%
Gains	990	709	0	0	0.0%
Contributions	18,630	0	0	0	0.0%
Other Misc Revenues	0	21,257	0	0	0.0%
<b>Total HERITAGE LAND APTS</b>	<b>476,000</b>	<b>485,565</b>	<b>455,735</b>	<b>446,764</b>	<b>-2.0%</b>
<b><u>Heritage Park(CHP0)</u></b>					

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Capital Projects:</b>					
<b><u>Heritage Park(CHP0)</u></b>					
Property Taxes	171,005	82,354	86,269	601,064	596.7%
State Government	0	850	0	0	0.0%
Interest	1,609	8,113	0	173	0.0%
Gains	10	300	0	0	0.0%
<b>Total Heritage Park</b>	<b>172,624</b>	<b>91,617</b>	<b>86,269</b>	<b>601,237</b>	<b>596.9%</b>
<b><u>900 6TH AVENUE SOUTH(CHT0)</u></b>					
Property Taxes	57,021	56,045	57,166	62,437	9.2%
Interest	374	729	0	125	0.0%
Gains	30	43	0	0	0.0%
<b>Total 900 6TH AVENUE SOUTH</b>	<b>57,425</b>	<b>56,816</b>	<b>57,166</b>	<b>62,562</b>	<b>9.4%</b>
<b><u>EAST HENNEPIN &amp; UNIVERSITY(CHU0)</u></b>					
Property Taxes	1,085,754	1,378,700	1,409,681	1,455,217	3.2%
State Government	219	2,493	0	0	0.0%
Charges for Service	100,172	0	0	0	0.0%
Interest	13,596	19,196	0	2,819	0.0%
Gains	2,086	1,191	0	0	0.0%
Operating Transfers In	0	293,712	0	0	0.0%
<b>Total EAST HENNEPIN &amp; UNIVERSITY</b>	<b>1,201,827</b>	<b>1,695,293</b>	<b>1,409,681</b>	<b>1,458,036</b>	<b>3.4%</b>
<b><u>CAMDEN AREA IMPACT(CIM0)</u></b>					
Interest	126	85	0	0	0.0%
Gains	11	1	0	0	0.0%
<b>Total CAMDEN AREA IMPACT</b>	<b>138</b>	<b>86</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>IVY TOWER(CIT0)</u></b>					
Property Taxes	128	4,009	4,089	5,117	25.1%
Charges for Service	78	0	0	0	0.0%
Interest	-1,030	101,022	0	0	0.0%
Gains	-16	-82	0	0	0.0%
Proceeds of Long Term Liabilities	4,935,000	0	0	0	0.0%
<b>Total IVY TOWER</b>	<b>4,934,160</b>	<b>104,949</b>	<b>4,089</b>	<b>5,117</b>	<b>25.1%</b>
<b><u>Jourdain(CJR0)</u></b>					
Property Taxes	0	856	0	2,234	0.0%
Interest	0	15	0	4	0.0%
Gains	0	1	0	0	0.0%
<b>Total Jourdain</b>	<b>0</b>	<b>871</b>	<b>0</b>	<b>2,238</b>	<b>0.0%</b>
<b><u>LOCAL CONTRIBUTION FUND(CLC0)</u></b>					
Charges for Service	0	86,037	0	0	0.0%
Charges for Sales	20	0	0	0	0.0%
Interest	88,855	116,217	0	0	0.0%
Gains	8,491	5,260	0	0	0.0%
Rents	274,803	232,006	0	0	0.0%
Operating Transfers In	330,788	1,601,394	0	0	0.0%
<b>Total LOCAL CONTRIBUTION FUND</b>	<b>702,957</b>	<b>2,040,914</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>LOWRY RIDGE(CLR0)</u></b>					
Property Taxes	104,906	110,682	120,260	129,710	7.9%
State Government	158	38	0	0	0.0%
Interest	723	1,090	0	241	0.0%
Gains	47	36	0	0	0.0%
<b>Total LOWRY RIDGE</b>	<b>105,834</b>	<b>111,846</b>	<b>120,260</b>	<b>129,951</b>	<b>8.1%</b>
<b><u>Lake Street Center(CLS0)</u></b>					
Property Taxes	568,632	978,236	1,038,809	2,227,446	114.4%
Interest	39,361	16,962	0	2,227	0.0%
Gains	1,126	996	0	0	0.0%
<b>Total Lake Street Center</b>	<b>609,119</b>	<b>996,194</b>	<b>1,038,809</b>	<b>2,229,673</b>	<b>114.6%</b>
<b><u>MAGNUM LOFTS(CML0)</u></b>					
Property Taxes	41,900	46,117	47,040	49,560	5.4%
Interest	492	815	0	94	0.0%
Gains	43	42	0	0	0.0%
<b>Total MAGNUM LOFTS</b>	<b>42,436</b>	<b>46,974</b>	<b>47,040</b>	<b>49,654</b>	<b>5.6%</b>
<b><u>Many Rivers(CMR0)</u></b>					
Property Taxes	55,071	59,922	61,121	58,828	-3.8%
Interest	-86	-716	0	118	0.0%
Gains	23	-3	0	0	0.0%
<b>Total Many Rivers</b>	<b>55,008</b>	<b>59,203</b>	<b>61,121</b>	<b>58,946</b>	<b>-3.6%</b>
<b><u>Many Rivers West(CMW0)</u></b>					
Property Taxes	890	0	0	46,305	0.0%
Interest	7	33	0	93	0.0%
Gains	0	1	0	0	0.0%
<b>Total Many Rivers West</b>	<b>897</b>	<b>34</b>	<b>0</b>	<b>46,398</b>	<b>0.0%</b>
<b><u>1900 Central Ave Hsg(CNC0)</u></b>					
Property Taxes	0	56,644	57,777	66,341	14.8%
Interest	-5	237	0	133	0.0%
Gains	-0	26	0	0	0.0%
<b>Total 1900 Central Ave Hsg</b>	<b>-5</b>	<b>56,908</b>	<b>57,777</b>	<b>66,474</b>	<b>15.1%</b>
<b><u>NICOLLET FRANKLIN(CNF0)</u></b>					
Property Taxes	91,529	124,567	132,372	209,255	58.1%
Interest	-2,748	-2,982	0	265	0.0%
Gains	-275	-55	0	0	0.0%
<b>Total NICOLLET FRANKLIN</b>	<b>88,507</b>	<b>121,530</b>	<b>132,372</b>	<b>209,520</b>	<b>58.3%</b>
<b><u>NRP(CNR0)</u></b>					
Charges for Service	55,400	0	0	0	0.0%
Charges for Sales	54,172	85,599	0	0	0.0%
Interest	1,200,740	1,044,915	0	0	0.0%
Gains	141,432	35,822	0	0	0.0%
Rents	-2,714	0	0	0	0.0%
Other Misc Revenues	1,443,195	930,637	1,500,000	1,500,000	0.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>NRP(CNR0)</u></b>					
Operating Transfers In	0	1,325,729	0	0	0.0%
<b>Total NRP</b>	<b>2,892,224</b>	<b>3,422,702</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0.0%</b>
<b><u>NWIP(CPA0)</u></b>					
Property Taxes	2,473,809	2,646,256	2,745,115	2,871,181	4.6%
State Government	424	714	0	0	0.0%
Charges for Sales	32,709	0	0	0	0.0%
Interest	7,668	19,468	0	924	0.0%
Gains	3,743	1,312	0	0	0.0%
<b>Total NWIP</b>	<b>2,518,354</b>	<b>2,667,749</b>	<b>2,745,115</b>	<b>2,872,105</b>	<b>4.6%</b>
<b><u>HOLMES(CPB0)</u></b>					
Property Taxes	2,050,940	2,147,565	2,237,539	2,349,484	5.0%
State Government	43,968	41,800	0	0	0.0%
Charges for Sales	0	9,950	0	0	0.0%
Interest	5,120	16,901	0	1,357	0.0%
Gains	3,199	1,140	12,000	0	-100.0%
<b>Total HOLMES</b>	<b>2,103,228</b>	<b>2,217,356</b>	<b>2,249,539</b>	<b>2,350,841</b>	<b>4.5%</b>
<b><u>NICOLLET ISLAND EAST BANK(CPC0)</u></b>					
Property Taxes	1,631,645	1,750,624	1,825,334	2,085,390	14.2%
State Government	6,799	3,613	0	0	0.0%
Interest	5,299	14,792	0	1,008	0.0%
Gains	2,053	1,130	0	0	0.0%
<b>Total NICOLLET ISLAND EAST BANK</b>	<b>1,645,797</b>	<b>1,770,159</b>	<b>1,825,334</b>	<b>2,086,398</b>	<b>14.3%</b>
<b><u>PORTLAND PLACE(CPD0)</u></b>					
Property Taxes	76,592	83,013	96,220	100,359	4.3%
State Government	8,253	7,553	0	0	0.0%
Interest	4,816	6,916	0	623	0.0%
Gains	535	268	0	0	0.0%
<b>Total PORTLAND PLACE</b>	<b>90,196</b>	<b>97,751</b>	<b>96,220</b>	<b>100,982</b>	<b>4.9%</b>
<b><u>NOKOMIS HOLMES(CPE0)</u></b>					
Property Taxes	218,101	211,383	272,919	268,483	-1.6%
State Government	53,398	53,399	0	0	0.0%
Interest	2,868	1,874	0	370	0.0%
Gains	531	121	0	0	0.0%
<b>Total NOKOMIS HOLMES</b>	<b>274,899</b>	<b>266,778</b>	<b>272,919</b>	<b>268,853</b>	<b>-1.5%</b>
<b><u>ELLIOT PARK(CPF0)</u></b>					
Property Taxes	500,225	521,388	541,878	636,865	17.5%
State Government	11,995	9,671	0	0	0.0%
Interest	4,730	2,239	0	1,537	0.0%
Gains	347	37	0	0	0.0%
<b>Total ELLIOT PARK</b>	<b>517,297</b>	<b>533,335</b>	<b>541,878</b>	<b>638,402</b>	<b>17.8%</b>
<b><u>NICOLLET &amp; LAKE(CPG0)</u></b>					
Property Taxes	567,228	570,693	603,493	635,998	5.4%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>NICOLLET &amp; LAKE(CPG0)</u></b>					
State Government	10,750	13,399	0	0	0.0%
Interest	4,066	5,499	0	1,020	0.0%
Gains	1,053	313	0	0	0.0%
<b>Total NICOLLET &amp; LAKE</b>	<b>583,096</b>	<b>589,905</b>	<b>603,493</b>	<b>637,018</b>	<b>5.6%</b>
<b><u>CENTRAL &amp; 20TH(CPH0)</u></b>					
Property Taxes	108,110	114,830	117,128	106,437	-9.1%
Interest	1,193	896	0	2,129	0.0%
Gains	200	65	0	0	0.0%
<b>Total CENTRAL &amp; 20TH</b>	<b>109,503</b>	<b>115,792</b>	<b>117,128</b>	<b>108,566</b>	<b>-7.3%</b>
<b><u>CENTRAL AVE MARKET(CPI0)</u></b>					
Interest	17	22	0	0	0.0%
Gains	2	1	0	0	0.0%
<b>Total CENTRAL AVE MARKET</b>	<b>19</b>	<b>22</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>MILES I(CPJ0)</u></b>					
Property Taxes	93,347	105,220	107,324	120,548	12.3%
State Government	185	0	0	0	0.0%
Interest	1,076	1,309	0	2,411	0.0%
Gains	164	56	0	0	0.0%
<b>Total MILES I</b>	<b>94,772</b>	<b>106,585</b>	<b>107,324</b>	<b>122,959</b>	<b>14.6%</b>
<b><u>NBA ARENA(CPK0)</u></b>					
Property Taxes	1,159,282	1,067,179	1,088,528	1,056,094	-3.0%
Charges for Service	0	325	0	0	0.0%
Interest	104,884	343,249	0	3,612	0.0%
Gains	9,827	7,647	0	0	0.0%
Other Misc Revenues	749,990	749,990	749,999	749,999	0.0%
Operating Transfers In	8,666,036	1,739,844	0	0	0.0%
<b>Total NBA ARENA</b>	<b>10,690,020</b>	<b>3,908,234</b>	<b>1,838,527</b>	<b>1,809,705</b>	<b>-1.6%</b>
<b><u>PHILLIPS PARK(CPL0)</u></b>					
Property Taxes	48,819	55,212	59,845	63,228	5.7%
State Government	3,882	3,472	0	0	0.0%
Interest	744	1,203	0	126	0.0%
Gains	79	59	0	0	0.0%
<b>Total PHILLIPS PARK</b>	<b>53,523</b>	<b>59,946</b>	<b>59,845</b>	<b>63,354</b>	<b>5.9%</b>
<b><u>LASALLE PLACE(CPM0)</u></b>					
Property Taxes	1,709,102	1,741,324	1,776,160	1,816,301	2.3%
Interest	-3,242	10,653	0	2,326	0.0%
Gains	2,591	146	0	0	0.0%
<b>Total LASALLE PLACE</b>	<b>1,708,451</b>	<b>1,752,123</b>	<b>1,776,160</b>	<b>1,818,627</b>	<b>2.4%</b>
<b><u>CAPITAL PROJECTS- OTHER(CPO0)</u></b>					
Charges for Service	24,000	40,700	0	0	0.0%
Charges for Sales	307,146	260,177	0	0	0.0%
Rents	90,000	91,290	0	0	0.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>CAPITAL PROJECTS- OTHER(CPO0)</u></b>					
Operating Transfers In	705,995	1,549,782	0	0	0.0%
<b>Total CAPITAL PROJECTS- OTHER</b>	<b>1,127,141</b>	<b>1,941,949</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>PRELIMINARY PLANNING(CPP0)</u></b>					
State Government	0	0	0	0	0.0%
Charges for Service	56,150	87,419	0	3,000	0.0%
Charges for Sales	10,389	32,778	0	2,192,980	0.0%
Interest	970	0	0	0	0.0%
Rents	0	0	0	15,600	0.0%
Other Misc Revenues	0	0	0	50,000	0.0%
Operating Transfers In	668,882	0	0	0	0.0%
<b>Total PRELIMINARY PLANNING</b>	<b>736,391</b>	<b>120,197</b>	<b>0</b>	<b>2,261,580</b>	<b>0.0%</b>
<b><u>NEIMAN MARCUS(CPQ0)</u></b>					
Property Taxes	1,152,006	1,293,064	1,318,934	1,496,791	13.5%
Interest	5,470	9,705	0	2,452	0.0%
Gains	1,655	732	0	0	0.0%
<b>Total NEIMAN MARCUS</b>	<b>1,159,132</b>	<b>1,303,502</b>	<b>1,318,934</b>	<b>1,499,243</b>	<b>13.7%</b>
<b><u>IDS DATA SERVICE CENTER(CPR0)</u></b>					
Property Taxes	2,558,729	2,799,051	2,956,055	3,434,779	16.2%
Interest	9,738	13,330	0	14,738	0.0%
Gains	4,294	-4	0	0	0.0%
<b>Total IDS DATA SERVICE CENTER</b>	<b>2,572,762</b>	<b>2,812,378</b>	<b>2,956,055</b>	<b>3,449,517</b>	<b>16.7%</b>
<b><u>BLOCK E(CPU0)</u></b>					
Interest	14,198	-1,770	0	0	0.0%
Gains	2,870	18	0	0	0.0%
<b>Total BLOCK E</b>	<b>17,068</b>	<b>-1,752</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>Park Avenue East(CPV0)</u></b>					
Charges for Service	0	250,000	0	0	0.0%
Interest	0	6,668	0	0	0.0%
Gains	0	361	0	0	0.0%
Rents	0	62,995	0	0	0.0%
<b>Total Park Avenue East</b>	<b>0</b>	<b>320,023</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>36TH AND MARSHALL(CPW0)</u></b>					
Property Taxes	137,692	65,226	0	0	0.0%
Interest	9,628	11,672	0	0	0.0%
Gains	974	404	0	0	0.0%
<b>Total 36TH AND MARSHALL</b>	<b>148,294</b>	<b>77,302</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>COMMON PROJECT RESERVE(CPZ0)</u></b>					
Interest	469,589	432,354	0	0	0.0%
Gains	52,400	14,344	0	0	0.0%
<b>Total COMMON PROJECT RESERVE</b>	<b>521,989</b>	<b>446,698</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>CAPITAL PROJECTS-ARBITRAGE(CRB0)</u></b>					



**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>CAPITAL PROJECTS-ARBITRAGE(CRB0)</u></b>					
Interest	113	141	0	0	0.0%
Gains	11	5	0	0	0.0%
<b>Total CAPITAL PROJECTS-ARBITRAGE</b>	<b>125</b>	<b>146</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>Ripley Gardens(CRG0)</u></b>					
Property Taxes	0	502	0	1,306	0.0%
Interest	0	13	0	4	0.0%
Gains	0	1	0	0	0.0%
<b>Total Ripley Gardens</b>	<b>0</b>	<b>516</b>	<b>0</b>	<b>1,310</b>	<b>0.0%</b>
<b><u>CREAMETTE DISTRICT 84(CRM0)</u></b>					
Property Taxes	147,478	140,750	143,564	137,968	-3.9%
Interest	2,043	2,352	0	276	0.0%
Gains	367	100	0	0	0.0%
<b>Total CREAMETTE DISTRICT 84</b>	<b>149,888</b>	<b>143,202</b>	<b>143,564</b>	<b>138,244</b>	<b>-3.7%</b>
<b><u>Marshall River Run(CRR0)</u></b>					
Property Taxes	0	0	0	62,156	0.0%
Interest	0	-207	0	124	0.0%
Gains	0	-9	0	0	0.0%
<b>Total Marshall River Run</b>	<b>0</b>	<b>-216</b>	<b>0</b>	<b>62,280</b>	<b>0.0%</b>
<b><u>ROSACKER NURSERY SITE(CRS0)</u></b>					
Property Taxes	141,874	142,120	148,326	144,450	-2.6%
State Government	3,741	3,309	0	0	0.0%
Interest	3,613	9,914	0	2,889	0.0%
Gains	447	379	0	0	0.0%
<b>Total ROSACKER NURSERY SITE</b>	<b>149,675</b>	<b>155,722</b>	<b>148,326</b>	<b>147,339</b>	<b>-0.7%</b>
<b><u>SEMI-PHASE 1(CS10)</u></b>					
Property Taxes	560,235	526,828	537,362	530,867	-1.2%
Interest	36,406	61,133	0	1,062	0.0%
Gains	3,346	2,322	0	0	0.0%
Other Misc Revenues	0	0	1,000,000	0	-100.0%
<b>Total SEMI-PHASE 1</b>	<b>599,987</b>	<b>590,283</b>	<b>1,537,362</b>	<b>531,929</b>	<b>-65.4%</b>
<b><u>SEMI-PHASE 2(CS20)</u></b>					
Property Taxes	263,219	216,745	252,660	247,811	-1.9%
Interest	27,854	40,078	0	496	0.0%
Gains	2,679	1,476	0	0	0.0%
<b>Total SEMI-PHASE 2</b>	<b>293,752</b>	<b>258,300</b>	<b>252,660</b>	<b>248,307</b>	<b>-1.7%</b>
<b><u>SEMI-PHASE 3(CS30)</u></b>					
Property Taxes	133,684	141,094	144,262	142,988	-0.9%
State Government	1,278	1,292	0	0	0.0%
Interest	3,384	9,272	0	286	0.0%
Gains	267	363	0	0	0.0%
<b>Total SEMI-PHASE 3</b>	<b>138,613</b>	<b>152,022</b>	<b>144,262</b>	<b>143,274</b>	<b>-0.7%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

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<b><u>Capital Projects:</u></b>					
<b><u>SEMI-PHASE 4(CS40)</u></b>					
Property Taxes	180,808	190,029	193,830	196,024	1.1%
Interest	2,372	3,725	0	392	0.0%
Gains	206	126	0	0	0.0%
<b>Total SEMI-PHASE 4</b>	<b>183,386</b>	<b>193,880</b>	<b>193,830</b>	<b>196,416</b>	<b>1.3%</b>
<b><u>SEMI-PHASE 5(CS50)</u></b>					
Property Taxes	141,702	108,873	127,546	138,219	8.4%
Interest	25	687	0	276	0.0%
Gains	-23	61	0	0	0.0%
<b>Total SEMI-PHASE 5</b>	<b>141,705</b>	<b>109,620</b>	<b>127,546</b>	<b>138,495</b>	<b>8.6%</b>
<b><u>Stone Arch Apartments(CSA0)</u></b>					
Property Taxes	290,934	287,288	293,034	281,611	-3.9%
Interest	546	2,221	0	563	0.0%
Gains	5	165	0	0	0.0%
<b>Total Stone Arch Apartments</b>	<b>291,486</b>	<b>289,673</b>	<b>293,034</b>	<b>282,174</b>	<b>-3.7%</b>
<b><u>SPRING &amp; CENTRAL(CSC0)</u></b>					
Property Taxes	9,110	10,090	10,292	11,241	9.2%
Interest	1,137	1,274	0	225	0.0%
Gains	114	11	0	0	0.0%
<b>Total SPRING &amp; CENTRAL</b>	<b>10,361</b>	<b>11,376</b>	<b>10,292</b>	<b>11,466</b>	<b>11.4%</b>
<b><u>SHINGLE CREEK CONDOMINIUMS(CSH0)</u></b>					
Property Taxes	86,490	89,904	91,702	91,864	0.2%
Interest	290	814	0	183	0.0%
Gains	15	56	0	0	0.0%
<b>Total SHINGLE CREEK CONDOMINIUMS</b>	<b>86,795</b>	<b>90,774</b>	<b>91,702</b>	<b>92,047</b>	<b>0.4%</b>
<b><u>St Anthony Mills(CSM0)</u></b>					
Property Taxes	0	0	0	4,292	0.0%
<b>Total St Anthony Mills</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,292</b>	<b>0.0%</b>
<b><u>STINSON(CST0)</u></b>					
Property Taxes	618,776	611,253	623,481	588,547	-5.6%
Interest	2,965	6,688	0	1,177	0.0%
Gains	47	420	0	0	0.0%
<b>Total STINSON</b>	<b>621,789</b>	<b>618,361</b>	<b>623,481</b>	<b>589,724</b>	<b>-5.4%</b>
<b><u>TOWERS AT ELLIOT PARK(CTE0)</u></b>					
Property Taxes	434,874	1,291,531	1,346,577	1,571,346	16.7%
State Government	1,995	14,990	0	0	0.0%
Interest	16,449	16,770	0	2,693	0.0%
Gains	3,340	672	0	0	0.0%
<b>Total TOWERS AT ELLIOT PARK</b>	<b>456,659</b>	<b>1,323,963</b>	<b>1,346,577</b>	<b>1,574,039</b>	<b>16.9%</b>
<b><u>2ND ST N HOTEL/APTS TOWNPLACE(CTP0)</u></b>					
Property Taxes	190,846	186,695	190,428	190,974	0.3%
Interest	2,716	4,404	0	382	0.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>2ND ST N HOTEL/APTS TOWNPLACE(CTP0)</u></b>					
Gains	472	227	0	0	0.0%
<b>Total 2ND ST N HOTEL/APTS TOWNPLACE</b>	<b>194,034</b>	<b>191,325</b>	<b>190,428</b>	<b>191,356</b>	<b>0.5%</b>
<b><u>10TH AND WASHINGTON(CTW0)</u></b>					
Property Taxes	145,390	173,634	177,108	268,703	51.7%
Interest	9,454	18,614	0	537	0.0%
Gains	830	725	0	0	0.0%
<b>Total 10TH AND WASHINGTON</b>	<b>155,674</b>	<b>192,974</b>	<b>177,108</b>	<b>269,240</b>	<b>52.0%</b>
<b><u>UNITED VAN BUS(CUB0)</u></b>					
Property Taxes	54,590	52,869	53,890	54,702	1.5%
Interest	982	327	0	1,094	0.0%
Gains	170	30	0	0	0.0%
<b>Total UNITED VAN BUS</b>	<b>55,742</b>	<b>53,227</b>	<b>53,890</b>	<b>55,796</b>	<b>3.5%</b>
<b><u>East River/Unocal Site(CUN0)</u></b>					
Property Taxes	38,294	203,682	145,729	221,344	51.9%
State Government	0	1,076	0	0	0.0%
Interest	6,291	4,065	0	0	0.0%
Gains	437	162	0	0	0.0%
Other Misc Revenues	0	0	1,531,800	0	-100.0%
<b>Total East River/Unocal Site</b>	<b>45,022</b>	<b>208,985</b>	<b>1,677,529</b>	<b>221,344</b>	<b>-86.8%</b>
<b><u>URBAN VILLAGE(CUV0)</u></b>					
Property Taxes	2,272	194,646	236,507	316,783	33.9%
State Government	11	191	0	0	0.0%
Charges for Service	30,149	0	0	0	0.0%
Charges for Sales	1,044,750	391,088	0	0	0.0%
Interest	29,006	82,327	0	634	0.0%
Gains	-344	2,768	0	0	0.0%
Rents	10,350	13,800	0	0	0.0%
<b>Total URBAN VILLAGE</b>	<b>1,116,195</b>	<b>684,819</b>	<b>236,507</b>	<b>317,417</b>	<b>34.2%</b>
<b><u>Village in Phillips Housing(CVP0)</u></b>					
Property Taxes	0	43,840	0	55,020	0.0%
State Government	0	4,444	0	0	0.0%
Charges for Sales	0	3,716	0	0	0.0%
Interest	447	493	0	110	0.0%
Gains	2	19	98	0	-100.0%
Other Misc Revenues	30,513	0	0	0	0.0%
<b>Total Village in Phillips Housing</b>	<b>30,962</b>	<b>52,512</b>	<b>98</b>	<b>55,130</b>	<b>56,155.1%</b>
<b><u>HSG REPLACE-WATERSHED 3(CW30)</u></b>					
Interest	2,884	3,579	0	0	0.0%
Gains	290	125	0	0	0.0%
<b>Total HSG REPLACE-WATERSHED 3</b>	<b>3,174</b>	<b>3,704</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>WEST SIDE MILLING DISTRICT(CWM0)</u></b>					
Property Taxes	1,454,945	1,707,333	1,716,231	1,957,352	14.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Capital Projects:</u></b>					
<b><u>WEST SIDE MILLING DISTRICT(CWM0)</u></b>					
State Government	1,277	22,913	0	0	0.0%
Charges for Service	0	36,234	0	0	0.0%
Interest	95,388	147,600	0	6,933	0.0%
Gains	10,161	5,888	0	0	0.0%
Rents	0	15,675	0	0	0.0%
Other Misc Revenues	0	16,157	0	0	0.0%
<b>Total WEST SIDE MILLING DISTRICT</b>	<b>1,561,771</b>	<b>1,951,800</b>	<b>1,716,231</b>	<b>1,964,285</b>	<b>14.5%</b>
<b><u>West River Commons(CWR0)</u></b>					
Property Taxes	20,878	83,456	85,431	90,724	6.2%
State Government	0	301	0	181	0.0%
Interest	-39	325	0	0	0.0%
Gains	-7	37	0	0	0.0%
<b>Total West River Commons</b>	<b>20,832</b>	<b>84,118</b>	<b>85,431</b>	<b>90,905</b>	<b>6.4%</b>
<b><u>HSG REPLACE-WATERSHED 0(CWS0)</u></b>					
Property Taxes	268,576	310,260	336,281	361,812	7.6%
State Government	20,673	18,366	0	0	0.0%
Interest	12,399	28,198	0	7,236	0.0%
Gains	1,025	1,122	0	0	0.0%
<b>Total HSG REPLACE-WATERSHED 0</b>	<b>302,672</b>	<b>357,946</b>	<b>336,281</b>	<b>369,048</b>	<b>9.7%</b>
<b><u>Housing Replacement 2(CWT0)</u></b>					
Property Taxes	6,410	15,557	16,685	30,607	83.4%
State Government	532	845	0	0	0.0%
Interest	44	500	0	612	0.0%
Gains	0	27	0	0	0.0%
<b>Total Housing Replacement 2</b>	<b>6,987</b>	<b>16,928</b>	<b>16,685</b>	<b>31,219</b>	<b>87.1%</b>
<b>Total Capital Projects</b>	<b>267,440,377</b>	<b>217,053,914</b>	<b>126,228,139</b>	<b>172,423,066</b>	<b>36.6%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Debt Service:</u></b>					
<b><u>BOND REDEMPTION - DEBT SERVICE(5250)</u></b>					
Property Taxes	21,518,358	18,852,788	18,303,460	17,987,900	-1.7%
Sales and Other Taxes	1,875	1,782	0	0	0.0%
State Government	1,001,443	752,810	0	0	0.0%
Special Assessments	244	230	0	0	0.0%
Interest	465,689	516,675	0	0	0.0%
Gains	53,398	10,837	0	0	0.0%
Rents	91,991	45,995	0	0	0.0%
Other Misc Revenues	90,699	1,276	0	0	0.0%
Operating Transfers In	2,714,953	4,097,841	2,576,000	1,626,000	-36.9%
<b>Total BOND REDEMPTION - DEBT SERVICE</b>	<b>25,938,650</b>	<b>24,280,233</b>	<b>20,879,460</b>	<b>19,613,900</b>	<b>-6.1%</b>
<b><u>OTH SELF SUPPORTING DEBT SERVC(5260)</u></b>					
Interest	11,221	12,381	0	0	0.0%
Gains	352	-139	0	0	0.0%
Rents	367,735	351,947	0	243,174	0.0%
Other Misc Revenues	1,608,279	1,798,262	1,814,571	1,913,350	5.4%
Operating Transfers In	1,747,420	3,725,837	69,000	69,000	0.0%
<b>Total OTH SELF SUPPORTING DEBT SERVC</b>	<b>3,735,006</b>	<b>5,888,287</b>	<b>1,883,571</b>	<b>2,225,524</b>	<b>18.2%</b>
<b><u>Midtown Exchange 108 Loan Account(5261)</u></b>					
Interest	0	1,034	0	0	0.0%
Gains	0	156	0	0	0.0%
Operating Transfers In	0	666,674	0	0	0.0%
<b>Total Midtown Exchange 108 Loan Account</b>	<b>0</b>	<b>667,864</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>PENSION FUND DEBT SERVICE(5270)</u></b>					
Interest	-12,054	67,165	0	0	0.0%
Gains	1,543	1,466	0	0	0.0%
Other Misc Revenues	0	17,045	0	0	0.0%
Operating Transfers In	19,564,064	16,912,707	11,757,000	11,729,000	-0.2%
<b>Total PENSION FUND DEBT SERVICE</b>	<b>19,553,552</b>	<b>16,998,383</b>	<b>11,757,000</b>	<b>11,729,000</b>	<b>-0.2%</b>
<b><u>LIBRARY REF DEBT SERVICE(5280)</u></b>					
Property Taxes	6,321,668	7,932,714	9,114,000	9,114,000	0.0%
Interest	54,159	29,040	0	0	0.0%
Gains	4,185	767	0	0	0.0%
Operating Transfers In	1,887,295	572,031	0	0	0.0%
<b>Total LIBRARY REF DEBT SERVICE</b>	<b>8,267,308</b>	<b>8,534,551</b>	<b>9,114,000</b>	<b>9,114,000</b>	<b>0.0%</b>
<b><u>CONVENTION CENTER-DEBT SERVICE(5300)</u></b>					
Interest	36	-1,000	0	0	0.0%
Gains	-7	-30	0	0	0.0%
Rents	301,970	301,970	0	0	0.0%
Operating Transfers In	17,440,938	17,655,000	18,810,000	18,796,000	-0.1%
<b>Total CONVENTION CENTER-DEBT SERVICE</b>	<b>17,742,936</b>	<b>17,955,941</b>	<b>18,810,000</b>	<b>18,796,000</b>	<b>-0.1%</b>
<b><u>TARGET CENTER(5350)</u></b>					
Interest	26,550	49,383	0	0	0.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Debt Service:</u></b>					
<b><u>TARGET CENTER(5350)</u></b>					
Operating Transfers In	5,042,043	5,216,242	0	0	0.0%
<b>Total TARGET CENTER</b>	<b>5,068,594</b>	<b>5,265,625</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>BOND REDEMPTION - ASSESSMENT(5450)</u></b>					
Special Assessments	98,204	59,831	0	0	0.0%
Interest	121,671	149,873	0	0	0.0%
Gains	12,219	5,584	0	0	0.0%
<b>Total BOND REDEMPTION - ASSESSMENT</b>	<b>232,094</b>	<b>215,288</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>CONCERT HALL - DEBT SERVICE(5600)</u></b>					
Interest	32	40	0	0	0.0%
Gains	3	1	0	0	0.0%
<b>Total CONCERT HALL - DEBT SERVICE</b>	<b>35</b>	<b>41</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>TAX INCREMENT - DEBT SERVICE(5900)</u></b>					
Interest	268,040	-7,312	0	0	0.0%
Gains	608	292	0	0	0.0%
Other Misc Revenues	0	0	0	0	0.0%
Operating Transfers In	18,351,788	14,926,604	15,195,863	15,776,000	3.8%
Proceeds of Long Term Liabilities	59,088,156	0	0	0	0.0%
<b>Total TAX INCREMENT - DEBT SERVICE</b>	<b>77,708,591</b>	<b>14,919,584</b>	<b>15,195,863</b>	<b>15,776,000</b>	<b>3.8%</b>
<b><u>00 IMPROVEMENT BONDS(5A00)</u></b>					
Special Assessments	1,281	2,486	0	0	0.0%
Interest	276	400	0	0	0.0%
Gains	26	16	0	0	0.0%
<b>Total 00 IMPROVEMENT BONDS</b>	<b>1,583</b>	<b>2,901</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>96 IMPROVEMENT BONDS(5A60)</u></b>					
Special Assessments	114,482	99,816	144,275	0	-100.0%
Interest	1,009	-983	0	0	0.0%
Gains	82	-128	0	0	0.0%
Proceeds of Long Term Liabilities	858,661	0	0	0	0.0%
<b>Total 96 IMPROVEMENT BONDS</b>	<b>974,234</b>	<b>98,706</b>	<b>144,275</b>	<b>0</b>	<b>-100.0%</b>
<b><u>97 IMPROVEMENT BONDS(5A70)</u></b>					
Special Assessments	230,821	217,287	189,173	0	-100.0%
Interest	7,984	9,784	0	0	0.0%
Gains	699	269	0	0	0.0%
Proceeds of Long Term Liabilities	1,011,429	0	0	0	0.0%
<b>Total 97 IMPROVEMENT BONDS</b>	<b>1,250,933</b>	<b>227,340</b>	<b>189,173</b>	<b>0</b>	<b>-100.0%</b>
<b><u>98 IMPROVEMENT BONDS(5A80)</u></b>					
Special Assessments	127,096	114,270	208,831	0	-100.0%
Interest	11,033	11,709	0	0	0.0%
Gains	1,051	325	0	0	0.0%
Proceeds of Long Term Liabilities	37,296	0	0	0	0.0%
<b>Total 98 IMPROVEMENT BONDS</b>	<b>176,476</b>	<b>126,304</b>	<b>208,831</b>	<b>0</b>	<b>-100.0%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Debt Service:</u></b>					
<b><u>01 IMPROVEMENT BONDS - 10 YR(5AA0)</u></b>					
Interest	0	2	0	0	0.0%
Gains	0	0	0	0	0.0%
<b>Total 01 IMPROVEMENT BONDS - 10 YR</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>01 IMPROVEMENT BONDS - 20 YR(5AB0)</u></b>					
Special Assessments	1,032,862	1,031,611	777,053	0	-100.0%
Interest	71,342	95,751	0	0	0.0%
Gains	6,544	3,352	0	0	0.0%
<b>Total 01 IMPROVEMENT BONDS - 20 YR</b>	<b>1,110,748</b>	<b>1,130,714</b>	<b>777,053</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOND REDEM ARBIT 6/90 IMP BOND(5B00)</u></b>					
Special Assessments	198,027	197,371	268,213	0	-100.0%
Interest	-11,117	-18,597	0	0	0.0%
Gains	-1,182	-792	0	0	0.0%
Operating Transfers In	1,170,000	0	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/90 IMP BOND</b>	<b>1,355,727</b>	<b>177,982</b>	<b>268,213</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOND REDEM ARBIT 6/91 IMP BOND(5C00)</u></b>					
Special Assessments	127,133	102,693	199,400	0	-100.0%
Interest	11,354	1,625	0	0	0.0%
Gains	1,179	17	0	0	0.0%
Operating Transfers In	845,000	0	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/91 IMP BOND</b>	<b>984,667</b>	<b>104,334</b>	<b>199,400</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOND REDEM ARBIT 6/92 IMP BOND(5E00)</u></b>					
Special Assessments	131,258	101,227	198,825	0	-100.0%
Interest	11,293	10,058	0	0	0.0%
Gains	1,094	287	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/92 IMP BOND</b>	<b>143,644</b>	<b>111,572</b>	<b>198,825</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOND REDEM ARBIT 6/93 IMP BOND(5F00)</u></b>					
Special Assessments	184,534	175,448	196,250	0	-100.0%
Interest	3,746	4,134	0	0	0.0%
Gains	247	84	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/93 IMP BOND</b>	<b>188,527</b>	<b>179,666</b>	<b>196,250</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOND REDEM ARBIT 6/94 IMP BOND(5G00)</u></b>					
Special Assessments	113,579	94,792	0	0	0.0%
Interest	24,463	-15,207	0	0	0.0%
Gains	2,811	-169	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/94 IMP BOND</b>	<b>140,853</b>	<b>79,415</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>BOND REDEM ARBIT 6/95 IMP BOND(5H00)</u></b>					
Special Assessments	239,667	228,892	0	0	0.0%
Interest	18,305	-36,055	0	0	0.0%
Gains	2,256	-702	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/95 IMP BOND</b>	<b>260,229</b>	<b>192,135</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>OCT 02 IMPROV BOND D/S(5I20)</u></b>					

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Debt Service:</u></b>					
<b><u>OCT 02 IMPROV BOND D/S(5I20)</u></b>					
Special Assessments	498,088	481,294	553,500	0	-100.0%
Interest	11,865	9,717	0	0	0.0%
Gains	928	132	0	0	0.0%
Operating Transfers In	1,729	4,840	0	0	0.0%
<b>Total OCT 02 IMPROV BOND D/S</b>	<b>512,610</b>	<b>495,984</b>	<b>553,500</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NOV03 IMPROV BOND D/S(5I30)</u></b>					
Special Assessments	613,501	557,831	624,403	0	-100.0%
Interest	10,476	9,255	0	0	0.0%
Gains	712	77	0	0	0.0%
<b>Total NOV03 IMPROV BOND D/S</b>	<b>624,689</b>	<b>567,163</b>	<b>624,403</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NOV04 IMPROV BOND D/S(5I40)</u></b>					
Special Assessments	965,487	1,057,532	973,625	0	-100.0%
Interest	8,763	8,481	0	0	0.0%
Gains	460	-4	0	0	0.0%
Operating Transfers In	5,656	26,287	0	0	0.0%
<b>Total NOV04 IMPROV BOND D/S</b>	<b>980,366</b>	<b>1,092,296</b>	<b>973,625</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NOV05 IMPROV BOND D/S(5I50)</u></b>					
Special Assessments	134,846	556,949	538,088	0	-100.0%
Interest	1,285	8,217	0	0	0.0%
Gains	-760	801	0	0	0.0%
Operating Transfers In	0	62,460	0	0	0.0%
<b>Total NOV05 IMPROV BOND D/S</b>	<b>135,370</b>	<b>628,427</b>	<b>538,088</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NOV06 IMPROV BOND D/S(5I60)</u></b>					
Special Assessments	0	45,306	430,521	0	-100.0%
Interest	0	181	0	0	0.0%
Gains	0	27	0	0	0.0%
Operating Transfers In	0	30,712	0	0	0.0%
<b>Total NOV06 IMPROV BOND D/S</b>	<b>0</b>	<b>76,226</b>	<b>430,521</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOND REDEM ARBIT ASSESS PARK(5P00)</u></b>					
Special Assessments	672,728	803,560	568,000	0	-100.0%
Interest	17,137	26,996	0	0	0.0%
Gains	1,260	811	0	0	0.0%
<b>Total BOND REDEM ARBIT ASSESS PARK</b>	<b>691,125</b>	<b>831,367</b>	<b>568,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOND REDEM ARBIT 6/87 IMP BOND(5Z10)</u></b>					
Special Assessments	35,435	33,582	0	0	0.0%
Interest	-10,869	-12,091	0	0	0.0%
Gains	-1,133	-411	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/87 IMP BOND</b>	<b>23,433</b>	<b>21,080</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>BOND REDEM ARBIT 9/87 IMP BOND(5Z20)</u></b>					
Special Assessments	50,406	34,740	0	0	0.0%
Interest	-5,863	-5,477	0	0	0.0%



**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Debt Service:</u></b>					
<b><u>BOND REDEM ARBIT 9/87 IMP BOND(5Z20)</u></b>					
Gains	-640	-182	0	0	0.0%
<b>Total BOND REDEM ARBIT 9/87 IMP BOND</b>	<b>43,903</b>	<b>29,080</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>BOND REDEM ARBIT 6/88 IMP BOND(5Z30)</u></b>					
Special Assessments	48,098	41,339	0	0	0.0%
Interest	-9,311	-18,213	0	0	0.0%
Gains	-911	-562	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/88 IMP BOND</b>	<b>37,876</b>	<b>22,565</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>BOND REDEM ARBIT 6/89 IMP BOND(5Z40)</u></b>					
Special Assessments	43,537	38,899	0	0	0.0%
Interest	-10,424	-19,714	0	0	0.0%
Gains	-1,013	-615	0	0	0.0%
<b>Total BOND REDEM ARBIT 6/89 IMP BOND</b>	<b>32,101</b>	<b>18,570</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>BOND REDEM ARBIT NIC MALL BOND(5Z50)</u></b>					
Special Assessments	1,649,172	1,659,850	0	0	0.0%
Interest	91,798	82,813	0	0	0.0%
Gains	7,790	3,311	0	0	0.0%
Other Misc Revenues	0	0	0	0	0.0%
Operating Transfers In	184,743	175,001	177,750	175,000	-1.5%
Proceeds of Long Term Liabilities	7,407,954	0	0	0	0.0%
<b>Total BOND REDEM ARBIT NIC MALL BOND</b>	<b>9,341,457</b>	<b>1,920,975</b>	<b>177,750</b>	<b>175,000</b>	<b>-1.5%</b>
<b><u>MCDA DEBT SERVICE(DDS0)</u></b>					
Interest	282,801	439,355	0	230,000	0.0%
Gains	24,705	14,501	0	0	0.0%
Operating Transfers In	39,861,243	38,913,507	36,280,000	0	-100.0%
Proceeds of Long Term Liabilities	0	10,545,000	0	0	0.0%
<b>Total MCDA DEBT SERVICE</b>	<b>40,168,750</b>	<b>49,912,363</b>	<b>36,280,000</b>	<b>230,000</b>	<b>-99.4%</b>
<b><u>ST ANTHONY DEBT SERVICE(DDT0)</u></b>					
Interest	14,904	57,835	0	0	0.0%
Gains	5	11	0	0	0.0%
Operating Transfers In	702,547	1,311,928	0	0	0.0%
Proceeds of Long Term Liabilities	4,430,000	0	0	0	0.0%
<b>Total ST ANTHONY DEBT SERVICE</b>	<b>5,147,456</b>	<b>1,369,774</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Total Debt Service</b>	<b>222,573,526</b>	<b>154,142,738</b>	<b>119,967,801</b>	<b>77,659,424</b>	<b>-35.3%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Enterprise Funds:</u></b>					
<b><u>Sanitary Sewer Fund(7100)</u></b>					
Charges for Service	36,903,826	39,170,549	38,864,413	43,769,054	12.6%
Special Assessments	0	3,934	0	0	0.0%
Interest	5,981	115,344	0	0	0.0%
Gains	-26	5,991	0	0	0.0%
Other Misc Revenues	483	45,837	50,841	50,841	0.0%
Proceeds of Long Term Liabilities	0	0	6,250,000	5,500,000	-12.0%
<b>Total Sanitary Sewer Fund</b>	<b>36,910,264</b>	<b>39,341,657</b>	<b>45,165,254</b>	<b>49,319,895</b>	<b>9.2%</b>
<b><u>Stormwater Fund(7300)</u></b>					
Federal Government	11,069	0	0	0	0.0%
State Government	644,160	759,432	671,441	746,775	11.2%
Local Government	320,295	205,934	288,165	332,920	15.5%
Charges for Service	29,698,111	29,227,740	33,522,647	35,771,883	6.7%
Charges for Sales	20,913	27,816	1,000	1,000	0.0%
Fines and Forfeits	0	0	0	45,000	0.0%
Special Assessments	260,548	327,453	115,000	115,000	0.0%
Interest	155	-87	0	0	0.0%
Rents	0	420	0	0	0.0%
Other Misc Revenues	390,567	-11,755	2,000	1,002,000	50,000.0%
Operating Transfers In	1,413,119	902,191	0	0	0.0%
Proceeds of Long Term Liabilities	0	0	6,798,000	4,543,000	-33.2%
<b>Total Stormwater Fund</b>	<b>32,758,937</b>	<b>31,439,145</b>	<b>41,398,253</b>	<b>42,557,579</b>	<b>2.8%</b>
<b><u>WATER ENTERPRISE FUND(7400)</u></b>					
Licenses and Permits	1,009	728	1,000	1,000	0.0%
Federal Government	0	36,036	0	0	0.0%
Charges for Service	60,186,255	63,912,926	66,085,444	67,488,931	2.1%
Charges for Sales	829,696	1,702,574	1,315,000	1,315,000	0.0%
Special Assessments	825,321	628,894	0	0	0.0%
Interest	990	289	0	0	0.0%
Rents	0	0	0	0	0.0%
Other Misc Revenues	49,638	72,720	20,100	20,100	0.0%
Operating Transfers In	2,080,102	416,409	0	0	0.0%
Proceeds of Long Term Liabilities	0	37,921	11,000,000	18,250,000	65.9%
<b>Total WATER ENTERPRISE FUND</b>	<b>63,973,011</b>	<b>66,808,497</b>	<b>78,421,544</b>	<b>87,075,031</b>	<b>11.0%</b>
<b><u>MUNICIPAL PARKING ENTERPRISE FUND(7500)</u></b>					
Licenses and Permits	244,550	252,229	218,000	218,000	0.0%
State Government	55,540	0	0	0	0.0%
Charges for Service	53,170,180	55,585,647	56,521,570	49,818,335	-11.9%
Charges for Sales	1,620,005	2,105,218	1,551,000	1,551,000	0.0%
Special Assessments	107,773	12,556,839	675,975	132,500	-80.4%
Interest	72,812	812	750	750	0.0%
Gains	1,850	0	0	0	0.0%
Rents	144,078	214,075	112,685	3,000	-97.3%
Other Misc Revenues	46,505	65,650	138,000	138,000	0.0%
Operating Transfers In	18,937,780	19,583,780	17,607,769	17,969,411	2.1%
Proceeds of Long Term Liabilities	0	0	1,700,000	1,700,000	0.0%
<b>Total MUNICIPAL PARKING ENTERPRISE FUND</b>	<b>74,401,073</b>	<b>90,364,251</b>	<b>78,525,749</b>	<b>71,530,996</b>	<b>-8.9%</b>
<b><u>Library Pkg Enterprise Fund(7600)</u></b>					

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Enterprise Funds:</u></b>					
<b><u>Library Pkg Enterprise Fund(7600)</u></b>					
Charges for Service	0	468,053	929,693	0	-100.0%
Interest	0	-7,035	0	0	0.0%
Gains	0	-207	0	0	0.0%
Operating Transfers In	0	465,878	0	0	0.0%
<b>Total Library Pkg Enterprise Fund</b>	<b>0</b>	<b>926,688</b>	<b>929,693</b>	<b>0</b>	<b>-100.0%</b>
<b><u>SOLID WASTE - ENTERPRISE(7700)</u></b>					
Local Government	812,722	802,623	4,739,000	800,000	-83.1%
Charges for Service	26,817,625	26,301,447	27,261,800	28,038,000	2.8%
Charges for Sales	1,857,841	1,497,204	1,699,400	1,699,400	0.0%
Special Assessments	75,528	36,613	0	0	0.0%
Interest	0	9	0	0	0.0%
Rents	2,058	0	0	0	0.0%
Other Misc Revenues	13,890	14,868	0	0	0.0%
Operating Transfers In	199,000	506,000	196,000	196,000	0.0%
<b>Total SOLID WASTE - ENTERPRISE</b>	<b>29,778,663</b>	<b>29,158,764</b>	<b>33,896,200</b>	<b>30,733,400</b>	<b>-9.3%</b>
<b><u>PARK - OPERATIONS - ENTERPRISE(7800)</u></b>					
Local Government	0	4,225	0	0	0.0%
Charges for Service	9,718,635	9,942,330	10,524,147	10,845,908	3.1%
Fines and Forfeits	0	50,455	100,000	3,000	-97.0%
Interest	0	10	0	0	0.0%
Rents	1,509,682	1,747,735	1,687,913	1,855,276	9.9%
Contributions	342,883	596,832	50,000	50,500	1.0%
Other Misc Revenues	8,019	11,622	12,000	7,000	-41.7%
Operating Transfers In	48,913	24,411	0	0	0.0%
<b>Total PARK - OPERATIONS - ENTERPRISE</b>	<b>11,628,132</b>	<b>12,377,619</b>	<b>12,374,060</b>	<b>12,761,684</b>	<b>3.1%</b>
<b><u>DEFAULTED PROPERTY ADMINISTRATION(EDPO)</u></b>					
Charges for Service	882,007	0	0	0	0.0%
Interest	79,508	40,807	0	0	0.0%
Gains	12,984	2,334	0	0	0.0%
Rents	1,931,319	1,800,083	1,823,000	1,823,000	0.0%
Other Misc Revenues	0	47,431	960,000	960,000	0.0%
Operating Transfers In	2,000,000	0	0	0	0.0%
<b>Total DEFAULTED PROPERTY ADMINISTRATION</b>	<b>4,905,817</b>	<b>1,890,656</b>	<b>2,783,000</b>	<b>2,783,000</b>	<b>0.0%</b>
<b><u>FED HOME LN BANK ECON DEVELOP(EED0)</u></b>					
Charges for Service	1,588	565	0	0	0.0%
Interest	98,584	81,583	0	0	0.0%
Gains	1,100	317	0	0	0.0%
<b>Total FED HOME LN BANK ECON DEVELOP</b>	<b>101,272</b>	<b>82,465</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>FHLB HOUSING DEVELOPMENT(EHD0)</u></b>					
Interest	3,623	4,496	0	0	0.0%
Gains	364	156	0	0	0.0%
<b>Total FHLB HOUSING DEVELOPMENT</b>	<b>3,987</b>	<b>4,652</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>HOUSING OWNWERSHIP PROGRAM(EH00)</u></b>					
Interest	196,638	95,163	0	308,000	0.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Enterprise Funds:</u></b>					
<b><u>HOUSING OWNERSHIP PROGRAM(EH00)</u></b>					
Gains	309	133	0	0	0.0%
<b>Total HOUSING OWNERSHIP PROGRAM</b>	<b>196,947</b>	<b>95,296</b>	<b>0</b>	<b>308,000</b>	<b>0.0%</b>
<b><u>HOME OWNERSHIP &amp; RENOVATION(EHR0)</u></b>					
Interest	127,365	87,067	0	108,000	0.0%
Gains	-170	6	0	0	0.0%
Operating Transfers In	0	425,901	0	0	0.0%
<b>Total HOME OWNERSHIP &amp; RENOVATION</b>	<b>127,196</b>	<b>512,974</b>	<b>0</b>	<b>108,000</b>	<b>0.0%</b>
<b><u>LOAN &amp; GRANT PROGRAMS(ELG0)</u></b>					
Interest	6,033	7,486	0	0	0.0%
Gains	606	261	0	0	0.0%
<b>Total LOAN &amp; GRANT PROGRAMS</b>	<b>6,639</b>	<b>7,747</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b><u>RIVER TERMINAL(ERT0)</u></b>					
Charges for Service	1,758,846	1,623,346	2,300,000	2,300,000	0.0%
Charges for Sales	0	0	0	0	0.0%
Interest	-11,571	-14,080	0	0	0.0%
Gains	-1,228	1,609	0	0	0.0%
Other Misc Revenues	183,171	266,556	0	0	0.0%
<b>Total RIVER TERMINAL</b>	<b>1,929,218</b>	<b>1,877,432</b>	<b>2,300,000</b>	<b>2,300,000</b>	<b>0.0%</b>
<b><u>GARFS(ERZ0)</u></b>					
Charges for Service	30,011	617,496	225,000	0	-100.0%
Interest	28,698	36,610	0	0	0.0%
Gains	3,341	1,610	0	0	0.0%
Other Misc Revenues	0	14,712	0	0	0.0%
<b>Total GARFS</b>	<b>62,050</b>	<b>670,428</b>	<b>225,000</b>	<b>0</b>	<b>-100.0%</b>
<b>Total Enterprise Funds</b>	<b>256,783,207</b>	<b>275,558,269</b>	<b>296,018,753</b>	<b>299,477,585</b>	<b>1.2%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Internal Service Funds:</u></b>					
<b><u>MATERIALS &amp; LAB-INTERNAL SVC(6000)</u></b>					
Charges for Service	868,124	828,035	1,000,000	1,000,000	0.0%
Charges for Sales	3,312,419	3,179,554	3,381,000	3,381,000	0.0%
<b>Total MATERIALS &amp; LAB-INTERNAL SVC</b>	<b>4,180,544</b>	<b>4,007,589</b>	<b>4,381,000</b>	<b>4,381,000</b>	<b>0.0%</b>
<b><u>EQUIPMENT - INTERNAL SERVICE(6100)</u></b>					
Charges for Service	5,013,612	5,453,336	7,650,000	7,860,000	2.7%
Charges for Sales	4,993,378	5,684,991	7,600,000	7,800,000	2.6%
Interest	1,375	1,384	500	500	0.0%
Gains	96,049	35,130	200,000	200,000	0.0%
Rents	21,323,760	20,829,793	26,500,000	27,004,000	1.9%
Other Misc Revenues	307,496	160,888	10,000	10,000	0.0%
Operating Transfers In	4,180,000	4,505,701	4,180,000	4,180,000	0.0%
<b>Total EQUIPMENT - INTERNAL SERVICE</b>	<b>35,915,670</b>	<b>36,671,224</b>	<b>46,140,500</b>	<b>47,054,500</b>	<b>2.0%</b>
<b><u>PROPERTY SERVICES INTERNAL SERVICE FUND(6200)</u></b>					
Charges for Service	7,645,635	7,646,635	7,247,500	7,902,500	9.0%
Charges for Sales	957,702	732,725	400,000	430,000	7.5%
Interest	39	20	0	0	0.0%
Rents	6,367,859	7,030,432	7,850,500	8,434,500	7.4%
Other Misc Revenues	196,596	15,084	3,000	3,000	0.0%
Operating Transfers In	1,111,769	843,600	653,000	668,000	2.3%
<b>Total PROPERTY SERVICES INTERNAL SERVICE</b>	<b>16,279,601</b>	<b>16,268,495</b>	<b>16,154,000</b>	<b>17,438,000</b>	<b>7.9%</b>
<b><u>STORES - INTERNAL SERVICE(6300)</u></b>					
Charges for Service	560,122	616,610	400,000	400,000	0.0%
Charges for Sales	4,345,932	3,780,877	3,189,500	3,289,500	3.1%
Interest	85	757	0	0	0.0%
<b>Total STORES - INTERNAL SERVICE</b>	<b>4,906,139</b>	<b>4,398,244</b>	<b>3,589,500</b>	<b>3,689,500</b>	<b>2.8%</b>
<b><u>INFO TECH - INTERNAL SERVICE(6400)</u></b>					
Charges for Service	22,249,267	31,995,451	26,026,499	26,029,625	0.0%
Charges for Sales	56,116	22,695	10,000	45,000	350.0%
Interest	-101	3	0	0	0.0%
Gains	-3,710	0	0	0	0.0%
Other Misc Revenues	514,175	1,684	6,220,000	500,000	-92.0%
Operating Transfers In	10,780,983	10,570,193	11,823,000	11,771,000	-0.4%
Proceeds of Long Term Liabilities	0	0	1,450,000	2,075,000	43.1%
<b>Total INFO TECH - INTERNAL SERVICE</b>	<b>33,596,730</b>	<b>42,590,028</b>	<b>45,529,499</b>	<b>40,420,625</b>	<b>-11.2%</b>
<b><u>PARK - INTERNAL SERVICE(6600)</u></b>					
Charges for Service	893,032	966,608	1,553,019	1,125,203	-27.5%
Charges for Sales	496,672	510,392	120,820	120,820	0.0%
Gains	-23,942	0	0	0	0.0%
Rents	3,224,175	3,483,225	3,575,260	3,829,606	7.1%
Contributions	245,864	177,419	0	0	0.0%
Other Misc Revenues	7,496	11,020	0	0	0.0%
<b>Total PARK - INTERNAL SERVICE</b>	<b>4,843,296</b>	<b>5,148,665</b>	<b>5,249,099</b>	<b>5,075,629</b>	<b>-3.3%</b>
<b><u>PARK-SELF INSURE-INTERNAL SVC(6700)</u></b>					
Other Misc Revenues	2,066,254	2,305,159	2,550,221	2,576,826	1.0%

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Internal Service Funds:</u></b>					
<b><u>PARK-SELF INSURE-INTERNAL SVC(6700)</u></b>					
Operating Transfers In	0	130,000	0	0	0.0%
<b>Total PARK-SELF INSURE-INTERNAL SVC</b>	<b>2,066,254</b>	<b>2,435,159</b>	<b>2,550,221</b>	<b>2,576,826</b>	<b>1.0%</b>
<b><u>SELF INSURANCE-INTERNAL SVC(6900)</u></b>					
Charges for Service	61,131,280	68,302,556	78,392,515	82,126,999	4.8%
Interest	17	0	0	0	0.0%
Other Misc Revenues	5,143,267	5,269,813	5,514,125	8,516,413	54.4%
Operating Transfers In	3,869,703	8,745,047	4,750,000	5,642,689	18.8%
<b>Total SELF INSURANCE-INTERNAL SVC</b>	<b>70,144,268</b>	<b>82,317,416</b>	<b>88,656,640</b>	<b>96,286,101</b>	<b>8.6%</b>
<b>Total Internal Service Funds</b>	<b>171,932,501</b>	<b>193,836,818</b>	<b>212,250,459</b>	<b>216,922,181</b>	<b>2.2%</b>

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
<b><u>Investment Management Funds:</u></b>					
<b><u>INVESTMENT POOL(Z010)</u></b>					
Interest	4,087,014	-1,858,141	0	0	0.0%
Gains	-1,079,799	0	0	0	0.0%
<b>Total INVESTMENT POOL</b>	<b>3,007,215</b>	<b>-1,858,141</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
 <b>Total Investment Management Funds</b>	 <b>3,007,215</b>	 <b>-1,858,141</b>	 <b>0</b>	 <b>0</b>	

**SCHEDULE TWO  
REVENUES BY FUND AND TYPE**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b><u>Agency - Inactive:</u></b>					
<b><u>LUMBER EXCHANGE SKYWAY(8390)</u></b>					
Interest	4,482	-65	0	0	0.0%
Gains	624	-16	0	0	0.0%
<b>Total LUMBER EXCHANGE SKYWAY</b>	<b>5,105</b>	<b>-81</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Total Agency - Inactive</b>	<b>5,105</b>	<b>-81</b>	<b>0</b>	<b>0</b>	
<b>TOTAL ALL FUNDS</b>	<b>1,513,606,017</b>	<b>1,463,422,450</b>	<b>1,350,354,881</b>	<b>1,377,603,168</b>	<b>2.0%</b>



**SCHEDULE TWO**  
**Revenues by Type**

<b>Revenues by Type</b>	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
Property Taxes	252,876,461	275,842,685	300,575,628	327,208,764	8.9%
Sales and Other Taxes	55,299,059	56,919,382	56,653,676	58,038,626	2.4%
Franchise Fees	27,702,092	29,025,907	27,110,000	27,110,000	0.0%
Licenses and Permits	26,180,136	26,237,212	27,033,072	27,617,508	2.2%
Federal Government	46,733,094	46,731,091	48,259,770	68,064,581	41.0%
State Government	145,103,490	152,014,529	117,995,366	118,996,015	0.8%
Local Government	11,153,582	9,401,596	9,054,410	11,236,746	24.1%
Charges for Service	378,626,457	404,840,258	416,995,292	421,319,829	1.0%
Charges for Sales	25,516,990	22,369,569	31,805,189	30,908,365	-2.8%
Fines and Forfeits	11,199,372	9,834,151	11,282,177	12,263,050	8.7%
Special Assessments	12,775,653	25,933,345	13,294,058	10,831,498	-18.5%
Interest	17,255,201	12,971,773	1,293,823	3,630,582	180.6%
Gains	69,480	371,415	1,586,708	245,000	-84.6%
Rents	47,150,259	47,494,231	54,419,921	57,626,844	5.9%
Contributions	2,555,520	16,415,304	2,348,743	3,047,980	29.8%
Other Misc Revenues	26,018,006	27,130,925	29,593,666	29,246,942	-1.2%
Operating Transfers In	292,357,109	262,421,949	159,235,382	121,247,838	-23.9%
Proceeds of Fixed Asset Disposal	0	0	0	0	
Proceeds of Long Term Liabilities	135,034,056	37,467,128	41,818,000	48,963,000	17.1%
<b>Total Revenues by Type</b>	<b>1,513,606,017</b>	<b>1,463,422,450</b>	<b>1,350,354,881</b>	<b>1,377,603,168</b>	<b>2.0%</b>

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>General Fund - City :</b>					
<b>GENERAL FUND (0100)</b>					
ASSESSOR	2,967,344	3,316,279	3,574,398	3,766,000	5.4%
CORRECTIONS - NON-DEPT	686,329	715,210	865,674	0	-100.0%
NON-DEPARTMENTAL	0	0	0	0	
MISCELLANEOUS	0	0	0	0	
INTERFUND TRANSFERS	44,776,826	39,348,032	35,011,000	31,735,689	-9.4%
ATTORNEY	5,055,450	5,899,899	6,170,417	7,094,924	15.0%
CONTINGENCY	165,000	105,000	2,058,226	2,733,341	32.8%
CITY CLERK	5,662,409	6,159,516	6,170,256	6,822,000	10.6%
FIRE DEPARTMENT	47,186,448	47,663,009	48,380,463	50,348,533	4.1%
CIVIL RIGHTS	2,110,049	2,025,491	2,460,739	2,492,000	1.3%
MAYOR	1,076,105	1,081,418	1,329,489	1,374,000	3.3%
POLICE DEPARTMENT	95,977,007	112,611,371	112,096,069	121,247,539	8.2%
LIBRARY BOARD	0	0	0	22,100,000	
Transportation Planning & Engineering	1,060,005	1,162,345	1,456,632	1,079,801	-25.9%
Transportation Maintenance & Repair	24,590,538	23,146,013	24,271,823	23,955,822	-1.3%
Surface Water & Sewers	0	0	0	569,249	
PW - ADMINISTRATIVE SERVICES	2,331,882	2,832,659	2,624,201	2,901,554	10.6%
PW - SOLID WASTE	0	0	0	150,000	
PW - PROPERTY SERVICES	0	0	0	25,000	
PW - TRAFFIC AND PARKING SERVICES	10,770,803	11,592,957	11,186,759	11,498,623	2.8%
HUMAN RESOURCES	5,826,668	5,912,112	6,092,851	6,071,000	-0.4%
FINANCE DEPARTMENT	17,408,911	17,756,971	18,126,067	18,720,000	3.3%
911/311	6,800,115	9,655,068	9,328,257	9,953,257	6.7%
REGULATORY SERVICES	20,352,667	23,138,343	23,936,604	23,022,000	-3.8%
CITY COORDINATOR	704,488	951,177	1,242,783	1,379,134	11.0%
INTERGOVERNMENTAL RELATIONS	937,499	945,879	1,264,462	1,469,561	16.2%
COMMUNICATIONS	2,236,550	2,346,561	2,502,333	2,682,553	7.2%
HEALTH AND FAMILY SUPPORT	3,649,351	3,693,292	4,076,117	4,081,000	0.1%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	3,366,350	3,578,612	3,708,388	3,474,100	-6.3%
<b>Total GENERAL FUND</b>	<b>305,698,795</b>	<b>325,637,215</b>	<b>327,934,008</b>	<b>360,746,679</b>	<b>10.0%</b>
<b>Total General Fund - City</b>	<b>305,698,795</b>	<b>325,637,215</b>	<b>327,934,008</b>	<b>360,746,679</b>	<b>10.0%</b>

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>GRANTS - FEDERAL (0300)</u></b>					
INTERFUND TRANSFERS	24,500	1,200	54,000	54,000	0.0%
ATTORNEY	330,079	320,301	391,658	301,716	-23.0%
FIRE DEPARTMENT	1,026,379	2,359,310	3,726,119	450,508	-87.9%
POLICE DEPARTMENT	3,432,015	1,588,275	4,157,142	3,582,167	-13.8%
FINANCE DEPARTMENT	58,738	37,485	42,028	28,712	-31.7%
911/311	679,659	2,727,644	1,056,000	50,000	-95.3%
REGULATORY SERVICES	827,240	1,705,044	1,254,901	4,832,415	285.1%
CITY COORDINATOR	0	0	0	0	
HEALTH AND FAMILY SUPPORT	4,163,085	4,638,293	4,417,974	4,361,382	-1.3%
BUSINESS INFORMATION SERVICES	597,469	332,632	0	0	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,624,384	6,219,459	7,992,332	6,938,878	-13.2%
PUBLIC WORKS PROPERTY SERVICES CAPITAL	-3,693	0	0	0	
PW Transportation Capital	304,806	359,081	0	0	
<b>Total GRANTS - FEDERAL</b>	<b>19,064,661</b>	<b>20,288,723</b>	<b>23,092,154</b>	<b>20,599,778</b>	<b>-10.8%</b>
<b><u>CDBG &amp; UDAG FUNDS (0400)</u></b>					
NON-DEPARTMENTAL	364,208	543,926	364,000	364,000	0.0%
INTERFUND TRANSFERS	11,118,026	6,394,595	3,909,000	3,596,000	-8.0%
ATTORNEY	0	37,025	39,000	40,000	2.6%
FIRE DEPARTMENT	0	0	16,000	0	-100.0%
CIVIL RIGHTS	336,412	396,936	338,000	330,000	-2.4%
POLICE DEPARTMENT	0	0	54,000	55,000	1.9%
Transportation Maintenance & Repair	148,563	77,681	78,000	90,000	15.4%
PW - PROPERTY SERVICES	595	0	0	0	
FINANCE DEPARTMENT	271,607	240,975	205,000	205,000	0.0%
REGULATORY SERVICES	542,110	413,604	478,000	494,000	3.3%
INTERGOVERNMENTAL RELATIONS	1,358,021	1,027,105	1,099,000	1,134,000	3.2%
HEALTH AND FAMILY SUPPORT	1,828,587	2,062,853	1,554,000	1,721,000	10.7%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,689,594	10,443,085	8,942,000	10,875,000	21.6%
<b>Total CDBG &amp; UDAG FUNDS</b>	<b>23,657,722</b>	<b>21,637,785</b>	<b>17,076,000</b>	<b>18,904,000</b>	<b>10.7%</b>
<b><u>SECTION 108 LOAN PROGRAM (0500)</u></b>					
ASSESSOR	0	0	0	0	
<b>Total SECTION 108 LOAN PROGRAM</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>GRANTS - OTHER (0600)</u></b>					
NON-DEPARTMENTAL	44,837	44,837	55,626	56,794	2.1%
INTERFUND TRANSFERS	115,500	6,327,899	700,000	700,000	0.0%
FIRE DEPARTMENT	18,240	48,625	6,284	20,014	218.5%
CIVIL RIGHTS	375	0	0	0	
MAYOR	0	3,174	0	0	
POLICE DEPARTMENT	272,398	2,253,469	1,243,730	915,210	-26.4%
PW - SOLID WASTE	3,000	0	0	0	
HUMAN RESOURCES	0	196	10,846	10,000	-7.8%
FINANCE DEPARTMENT	37,386	45,008	43,270	36,305	-16.1%
911/311	299,168	893,679	517,500	517,500	-0.0%
REGULATORY SERVICES	6,746	23,683	0	1,625,000	
INTERGOVERNMENTAL RELATIONS	6,320	0	0	0	
COMMUNICATIONS	4,447	0	0	0	
HEALTH AND FAMILY SUPPORT	3,617,363	4,218,988	3,503,880	3,476,198	-0.8%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,378,944	5,740,341	3,498,500	3,500,000	0.0%

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>GRANTS - OTHER (0600)</u></b>					
CONVENTION CENTER	0	0	0	0	
<b>Total GRANTS - OTHER</b>	<b>6,804,724</b>	<b>19,599,900</b>	<b>9,579,636</b>	<b>10,857,021</b>	<b>13.3%</b>
<b><u>CONVENTION CENTER OPERATIONS (0760)</u></b>					
INTERFUND TRANSFERS	35,531,206	38,143,684	39,371,000	40,259,738	2.3%
POLICE DEPARTMENT	0	0	0	500,000	
Transportation Planning & Engineering	0	0	0	0	
HUMAN RESOURCES	61,069	67,309	65,810	0	-100.0%
GMCVA	7,238,614	7,663,401	7,380,000	7,530,000	2.0%
CONVENTION CENTER	25,618,363	24,347,131	28,163,316	32,824,202	16.5%
<b>Total CONVENTION CENTER OPERATIONS</b>	<b>68,449,251</b>	<b>70,221,525</b>	<b>74,980,126</b>	<b>81,113,940</b>	<b>8.2%</b>
<b><u>EMPLOYEE RETIREMENT (0990)</u></b>					
INTERFUND TRANSFERS	1,207,618	1,007,879	0	0	
MPLS EMPLOYEE RETIREMENT FD	1,842,567	4,426,868	3,114,104	4,252,602	36.6%
POLICE RELIEF ASSOCIATION	6,602,579	10,565,321	6,188,513	8,768,701	41.7%
FIRE DEPT RELIEF ASSOC	1,251,498	1,718,935	1,401,970	4,547,500	224.4%
<b>Total EMPLOYEE RETIREMENT</b>	<b>10,904,261</b>	<b>17,719,004</b>	<b>10,704,587</b>	<b>17,568,803</b>	<b>64.1%</b>
<b><u>POLICE DEPT - SPECIAL REVENUE (2100)</u></b>					
POLICE DEPARTMENT	2,209,283	2,235,669	2,136,434	1,237,444	-42.1%
<b>Total POLICE DEPT - SPECIAL REVENUE</b>	<b>2,209,283</b>	<b>2,235,669</b>	<b>2,136,434</b>	<b>1,237,444</b>	<b>-42.1%</b>
<b><u>ARENA - RESERVE (2600)</u></b>					
INTERFUND TRANSFERS	5,030,516	3,480,003	0	0	
<b>Total ARENA - RESERVE</b>	<b>5,030,516</b>	<b>3,480,003</b>	<b>0</b>	<b>0</b>	
<b><u>CONVENTION FACILITIES - RESERVE (2790)</u></b>					
INTERFUND TRANSFERS	2,531,000	3,031,000	500,000	1,000,000	100.0%
<b>Total CONVENTION FACILITIES - RESERVE</b>	<b>2,531,000</b>	<b>3,031,000</b>	<b>500,000</b>	<b>1,000,000</b>	<b>100.0%</b>
<b><u>CPED Operating (GEN0)</u></b>					
INTERFUND TRANSFERS	839,969	1,756,354	0	0	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	3,749,183	3,740,800	7,426,815	8,023,997	8.0%
<b>Total CPED Operating</b>	<b>4,589,152</b>	<b>5,497,154</b>	<b>7,426,815</b>	<b>8,023,997</b>	<b>8.0%</b>
<b><u>MCDA CDBG (FBG0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,626,793	3,878,351	621	0	-100.0%
<b>Total MCDA CDBG</b>	<b>7,626,793</b>	<b>3,878,351</b>	<b>621</b>	<b>0</b>	<b>-100.0%</b>
<b><u>MCDA FEDERAL GRANTS-OTHER (FG00)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	4,923,878	4,067,390	3,928,127	3,596,191	-8.5%
<b>Total MCDA FEDERAL GRANTS-OTHER</b>	<b>4,923,878</b>	<b>4,067,390</b>	<b>3,928,127</b>	<b>3,596,191</b>	<b>-8.5%</b>
<b><u>MCDA NEIGHBORHOOD DEVELOPMENT ACCT (FNA0)</u></b>					

**SCHEDULE THREE  
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<b>Special Revenue Funds:</b>					
<b><u>MCDA NEIGHBORHOOD DEVEL ACCT (FNA0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,209,013	355,344	1,631,367	1,450,219	-11.1%
<b>Total MCDA NEIGHBORHOOD DEVEL ACCT</b>	<b>1,209,013</b>	<b>355,344</b>	<b>1,631,367</b>	<b>1,450,219</b>	<b>-11.1%</b>
<b><u>JOINT BOARD (JTB0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,450	15,482	0	0	
<b>Total JOINT BOARD</b>	<b>7,450</b>	<b>15,482</b>	<b>0</b>	<b>0</b>	
<b><u>MEDC (MED0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,942	0	0	0	
<b>Total MEDC</b>	<b>2,942</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>NRP ADMINISTRATION (SAD0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	795,859	763,523	651,081	240,071	-63.1%
<b>Total NRP ADMINISTRATION</b>	<b>795,859</b>	<b>763,523</b>	<b>651,081</b>	<b>240,071</b>	<b>-63.1%</b>
<b><u>COMMUNITY DEVELOPMENT INVESTMENT FUND (S</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,820,512	2,757,374	1,763,668	244,977	-86.1%
<b>Total COMMUNITY DEVELOPMENT INVESTMENT FUN</b>	<b>1,820,512</b>	<b>2,757,374</b>	<b>1,763,668</b>	<b>244,977</b>	<b>-86.1%</b>
<b><u>DEVELOPMENT ACCOUNT (SDA0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	104,661	2,922,928	201,938	0	-100.0%
<b>Total DEVELOPMENT ACCOUNT</b>	<b>104,661</b>	<b>2,922,928</b>	<b>201,938</b>	<b>0</b>	<b>-100.0%</b>
<b><u>ECONOMIC DEVELOPMENT PROGRAM (SED0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,992,207	3,518,938	4,768,543	4,827,400	1.2%
<b>Total ECONOMIC DEVELOPMENT PROGRAM</b>	<b>1,992,207</b>	<b>3,518,938</b>	<b>4,768,543</b>	<b>4,827,400</b>	<b>1.2%</b>
<b><u>HOUSING PROGRAM (SHP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	945,556	987,961	2,314,697	875,567	-62.2%
<b>Total HOUSING PROGRAM</b>	<b>945,556</b>	<b>987,961</b>	<b>2,314,697</b>	<b>875,567</b>	<b>-62.2%</b>
<b><u>HOME OWNERSHIP WORKS (SHW0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	-68,256	400,168	0	807,664	
<b>Total HOME OWNERSHIP WORKS</b>	<b>-68,256</b>	<b>400,168</b>	<b>0</b>	<b>807,664</b>	
<b><u>MCDA STATE GRANTS &amp; LOAN (SMN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	19,839,335	6,759,370	8,780	0	-100.0%
<b>Total MCDA STATE GRANTS &amp; LOAN</b>	<b>19,839,335</b>	<b>6,759,370</b>	<b>8,780</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NEIGHBORHOOD HOUSING (SNH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	150,000	150,000	0	300,000	
<b>Total NEIGHBORHOOD HOUSING</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>300,000</b>	
<b><u>COMMUNITY DEVELOPMENT (SPH0)</u></b>					
INTERFUND TRANSFERS	0	0	0	0	

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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>COMMUNITY DEVELOPMENT (SPH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	4,525,037	15,241,584	2,648,218	7,276,301	174.8%
<b>Total COMMUNITY DEVELOPMENT</b>	<b>4,525,037</b>	<b>15,241,584</b>	<b>2,648,218</b>	<b>7,276,301</b>	<b>174.8%</b>
<b><u>RESIDENTIAL HOUSING (SRF0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,346,286	371,148	173,635	58,600	-66.3%
<b>Total RESIDENTIAL HOUSING</b>	<b>1,346,286</b>	<b>371,148</b>	<b>173,635</b>	<b>58,600</b>	<b>-66.3%</b>
<b><u>THEATRES (STH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,337,473	692,521	21,691	14,060	-35.2%
<b>Total THEATRES</b>	<b>2,337,473</b>	<b>692,521</b>	<b>21,691</b>	<b>14,060</b>	<b>-35.2%</b>
<b><u>UPPER RIVER LAND BANK (SUR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	36,988	36,624	137,356	84,219	-38.7%
<b>Total UPPER RIVER LAND BANK</b>	<b>36,988</b>	<b>36,624</b>	<b>137,356</b>	<b>84,219</b>	<b>-38.7%</b>
<b><u>PARK - GENERAL FUND (1500)</u></b>					
UNFUNDED PENSION EXPENSE	-563,078	-450,397	-400,000	0	-100.0%
LIABILITY	0	0	0	0	
PARK BOARD	55,135,431	53,475,566	53,312,202	55,305,321	3.7%
<b>Total PARK - GENERAL FUND</b>	<b>54,572,353</b>	<b>53,025,169</b>	<b>52,912,202</b>	<b>55,305,321</b>	<b>4.5%</b>
<b><u>PARK - MUSEUM (ART INSTITUTE) (1600)</u></b>					
PARK MUSEUM	8,835,765	8,906,407	10,136,944	10,349,820	2.1%
<b>Total PARK - MUSEUM (ART INSTITUTE)</b>	<b>8,835,765</b>	<b>8,906,407</b>	<b>10,136,944</b>	<b>10,349,820</b>	<b>2.1%</b>
<b><u>PARK - FORESTRY (1700)</u></b>					
PARK BOARD	0	0	0	0	
<b>Total PARK - FORESTRY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>PARK - GRANT &amp; SPECIAL REVENUE (1950)</u></b>					
PARK BOARD	2,386,046	2,374,325	1,592,353	2,188,058	37.4%
PARK BOARD CAPITAL IMPROVEMENT	285,117	61,116	37,000	37,000	0.0%
<b>Total PARK - GRANT &amp; SPECIAL REVENUE</b>	<b>2,671,163</b>	<b>2,435,441</b>	<b>1,629,353</b>	<b>2,225,058</b>	<b>36.6%</b>
<b><u>BOARD OF ESTIMATE AND TAXATION (1000)</u></b>					
BOARD OF ESTIMATE & TAXATION	257,629	330,283	342,700	357,000	4.2%
<b>Total BOARD OF ESTIMATE AND TAXATION</b>	<b>257,629</b>	<b>330,283</b>	<b>342,700</b>	<b>357,000</b>	<b>4.2%</b>
<b><u>MUNICIPAL BUILDING COMMISSION (1100)</u></b>					
INTERFUND TRANSFERS	0	0	0	0	
MUNICIPAL BUILDING COMMISSION	7,106,062	7,711,724	7,689,910	7,966,431	3.6%
<b>Total MUNICIPAL BUILDING COMMISSION</b>	<b>7,106,062</b>	<b>7,711,724</b>	<b>7,689,910</b>	<b>7,966,431</b>	<b>3.6%</b>

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>Historic Preservation Fund (110H)</u></b>					
MUNICIPAL BUILDING COMMISSION	0	0	0	0	
<b>Total Historic Preservation Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>LIBRARY - GENERAL FUND (1800)</u></b>					
INTERFUND TRANSFERS	0	0	850,000	0	-100.0%
UNFUNDED PENSION EXPENSE	-171,644	-149,483	0	0	
LIBRARY BOARD	21,715,372	22,853,342	22,909,943	0	-100.0%
<b>Total LIBRARY - GENERAL FUND</b>	<b>21,543,728</b>	<b>22,703,859</b>	<b>23,759,943</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NEIGHBORHOOD REVITAL POLICY (2300)</u></b>					
NRP - ADMINISTRATION	1,642,298	1,703,843	1,769,489	1,670,501	-5.6%
<b>Total NEIGHBORHOOD REVITAL POLICY</b>	<b>1,642,298</b>	<b>1,703,843</b>	<b>1,769,489</b>	<b>1,670,501</b>	<b>-5.6%</b>
<b><u>YOUTH COORDINATING BOARD (2200)</u></b>					
YOUTH COORDINATING BOARD	4,405,242	3,241,748	1,965,750	1,949,045	-0.8%
<b>Total YOUTH COORDINATING BOARD</b>	<b>4,405,242</b>	<b>3,241,748</b>	<b>1,965,750</b>	<b>1,949,045</b>	<b>-0.8%</b>
<b>Total Special Revenue Funds</b>	<b>291,870,543</b>	<b>306,687,947</b>	<b>263,951,765</b>	<b>258,903,428</b>	<b>-1.9%</b>

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Capital Projects:</b>					
<b><u>Fire Pension Bonds (09F0)</u></b>					
INTERFUND TRANSFERS	104,428	0	0	0	
FIRE DEPT RELIEF ASSOC	4,737,306	0	0	0	
<b>Total Fire Pension Bonds</b>	<b>4,841,734</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>MERF PENSION BONDS (09M0)</u></b>					
MPLS EMPLOYEE RETIREMENT FD	0	11,217,494	0	0	
<b>Total MERF PENSION BONDS</b>	<b>0</b>	<b>11,217,494</b>	<b>0</b>	<b>0</b>	
<b><u>POLICE PENSION BONDS (09P0)</u></b>					
INTERFUND TRANSFERS	493,968	0	0	0	
POLICE RELIEF ASSOCIATION	24,969,509	0	0	0	
<b>Total POLICE PENSION BONDS</b>	<b>25,463,477</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>JUNE00 UST/SKYWAY TI BONDS (0P10)</u></b>					
INTERFUND TRANSFERS	31,411	785,099	0	0	
<b>Total JUNE00 UST/SKYWAY TI BONDS</b>	<b>31,411</b>	<b>785,099</b>	<b>0</b>	<b>0</b>	
<b><u>AUGUST 01 SEWER ARBITRAGE (0S20)</u></b>					
INTERFUND TRANSFERS	26,339	128,733	0	0	
<b>Total AUGUST 01 SEWER ARBITRAGE</b>	<b>26,339</b>	<b>128,733</b>	<b>0</b>	<b>0</b>	
<b><u>June 03 Sewer Arbitrage (0S30)</u></b>					
INTERFUND TRANSFERS	1,155,299	587,149	0	0	
<b>Total June 03 Sewer Arbitrage</b>	<b>1,155,299</b>	<b>587,149</b>	<b>0</b>	<b>0</b>	
<b><u>June 03 Water Arbitrage (0W40)</u></b>					
INTERFUND TRANSFERS	1,739,456	447,601	0	0	
<b>Total June 03 Water Arbitrage</b>	<b>1,739,456</b>	<b>447,601</b>	<b>0</b>	<b>0</b>	
<b><u>CITY-CAPITAL IMPROVEMENTS FUND (4100)</u></b>					
INTERFUND TRANSFERS	0	0	0	0	
Transportation Planning & Engineering	5,384,531	4,960,333	6,692,377	7,464,022	11.5%
Transportation Maintenance & Repair	509,075	530,352	567,595	579,250	2.1%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	291,937	292,581	400,000	0	-100.0%
BUILDING COMMISSION CAPITAL IMPROVEMENT	0	0	0	0	
LIBRARY-CAPITAL IMPROVEMENTS FUND	0	0	0	0	
PARK BOARD CAPITAL IMPROVEMENT	0	0	0	0	
POLICE DEPT-CAP IMPROVEMT	0	0	1,000,000	0	-100.0%
PUBLIC WORKS PROPERTY SERVICES CAPITAL	5,037,663	4,027,279	2,995,000	4,619,000	54.2%
Stormwater and Sanitary Maint	101,955	212,008	0	0	
PUBLIC WORKS PAVING CONSTRUCTION	24,860,820	27,809,601	18,236,000	46,585,000	155.5%
PW Transportation Capital	7,835,244	7,842,408	8,666,000	8,424,000	-2.8%
PUBLIC WORKS WATER CAPITAL	0	0	0	0	
CAPITAL IMPROVEMENTS NON-DEPARTMENTAL	5,785,740	4,943,302	3,028,412	1,350,000	-55.4%
INFORMATION TECHNOLOGY SYSTEMS CAPITAL	0	0	0	0	
CONVENTION CENTER SITE	0	3,180	0	0	
MPLS BUILDING ENERGY PLAN	0	0	0	0	
<b>Total CITY-CAPITAL IMPROVEMENTS FUND</b>	<b>49,806,964</b>	<b>50,621,043</b>	<b>41,585,384</b>	<b>69,021,272</b>	<b>66.0%</b>



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<b>Capital Projects:</b>					
<b><u>August 01 Variable Purpose (4A10)</u></b>					
INTERFUND TRANSFERS	137,508	28,086	0	0	
<b>Total August 01 Variable Purpose</b>	<b>137,508</b>	<b>28,086</b>	<b>0</b>	<b>0</b>	
<b><u>JUNE 02 VARIOUS PURPOSE BONDS (4A30)</u></b>					
INTERFUND TRANSFERS	280,002	35,303	0	0	
<b>Total JUNE 02 VARIOUS PURPOSE BONDS</b>	<b>280,002</b>	<b>35,303</b>	<b>0</b>	<b>0</b>	
<b><u>DEC02 VARIOUS PURPOSE BONDS (4A40)</u></b>					
INTERFUND TRANSFERS	876	10	0	0	
<b>Total DEC02 VARIOUS PURPOSE BONDS</b>	<b>876</b>	<b>10</b>	<b>0</b>	<b>0</b>	
<b><u>Jun 03 Various Purpose Bonds (4A50)</u></b>					
INTERFUND TRANSFERS	4,430,830	5,014,770	0	0	
<b>Total Jun 03 Various Purpose Bonds</b>	<b>4,430,830</b>	<b>5,014,770</b>	<b>0</b>	<b>0</b>	
<b><u>96 IMPROVEMENT BONDS (4A60)</u></b>					
INTERFUND TRANSFERS	4,025,883	4,358,152	0	0	
<b>Total 96 IMPROVEMENT BONDS</b>	<b>4,025,883</b>	<b>4,358,152</b>	<b>0</b>	<b>0</b>	
<b><u>97 IMPROVEMENT BONDS (4A70)</u></b>					
DEBT SERVICE - NON-DEPT	39,694	0	0	0	
INTERFUND TRANSFERS	11,326,257	6,098,080	0	0	
<b>Total 97 IMPROVEMENT BONDS</b>	<b>11,365,951</b>	<b>6,098,080</b>	<b>0</b>	<b>0</b>	
<b><u>JUNE99 VARIOUS PURPOSE BONDS (4A90)</u></b>					
INTERFUND TRANSFERS	18,173	1,125,124	0	0	
<b>Total JUNE99 VARIOUS PURPOSE BONDS</b>	<b>18,173</b>	<b>1,125,124</b>	<b>0</b>	<b>0</b>	
<b><u>Oct05 Var Purp Refunding Bonds (4B10)</u></b>					
DEBT SERVICE - NON-DEPT	4,605	0	0	0	
INTERFUND TRANSFERS	2,196,986	85,979	0	0	
<b>Total Oct05 Var Purp Refunding Bonds</b>	<b>2,201,590</b>	<b>85,979</b>	<b>0</b>	<b>0</b>	
<b><u>June 06 Various Purpose Bonds (4B20)</u></b>					
INTERFUND TRANSFERS	0	10,388,423	0	0	
<b>Total June 06 Various Purpose Bonds</b>	<b>0</b>	<b>10,388,423</b>	<b>0</b>	<b>0</b>	
<b><u>June03 Heritage Park Arbitrage (4H10)</u></b>					
INTERFUND TRANSFERS	263,926	6,668,770	0	0	
<b>Total June03 Heritage Park Arbitrage</b>	<b>263,926</b>	<b>6,668,770</b>	<b>0</b>	<b>0</b>	
<b><u>IMPROV BOND ARBITRAGE (4I20)</u></b>					
INTERFUND TRANSFERS	1,729	6,695	0	0	
<b>Total IMPROV BOND ARBITRAGE</b>	<b>1,729</b>	<b>6,695</b>	<b>0</b>	<b>0</b>	
<b><u>NOV04 IMPROV BOND ARBITRAGE (4I40)</u></b>					

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<b>Capital Projects:</b>					
<b><u>NOV04 IMPROV BOND ARBITRAGE (4I40)</u></b>					
INTERFUND TRANSFERS	166,131	221,966	0	0	
<b>Total NOV04 IMPROV BOND ARBITRAGE</b>	<b>166,131</b>	<b>221,966</b>	<b>0</b>	<b>0</b>	
<b><u>NOV05 IMPROV BOND ARBITRAGE (4I50)</u></b>					
DEBT SERVICE - NON-DEPT	28,056	0	0	0	
INTERFUND TRANSFERS	4,014,619	-32,480	0	0	
<b>Total NOV05 IMPROV BOND ARBITRAGE</b>	<b>4,042,675</b>	<b>-32,480</b>	<b>0</b>	<b>0</b>	
<b><u>NOV06 IMPROV BOND ARBITRAGE (4I60)</u></b>					
DEBT SERVICE - NON-DEPT	0	34,087	0	0	
INTERFUND TRANSFERS	0	3,643,654	0	0	
<b>Total NOV06 IMPROV BOND ARBITRAGE</b>	<b>0</b>	<b>3,677,741</b>	<b>0</b>	<b>0</b>	
<b><u>OCT03 LIBRARY REF BONDS (4L20)</u></b>					
INTERFUND TRANSFERS	2,804,956	-3,753	0	0	
<b>Total OCT03 LIBRARY REF BONDS</b>	<b>2,804,956</b>	<b>-3,753</b>	<b>0</b>	<b>0</b>	
<b><u>NOV04 Library Ref Bonds (4L30)</u></b>					
INTERFUND TRANSFERS	23,438,272	2,237,404	0	0	
<b>Total NOV04 Library Ref Bonds</b>	<b>23,438,272</b>	<b>2,237,404</b>	<b>0</b>	<b>0</b>	
<b><u>June 05 Library Referndm Bnds (4L40)</u></b>					
INTERFUND TRANSFERS	22,148,423	8,438,577	0	0	
<b>Total June 05 Library Referndm Bnds</b>	<b>22,148,423</b>	<b>8,438,577</b>	<b>0</b>	<b>0</b>	
<b><u>June 06 Library Ref Bonds (4L50)</u></b>					
INTERFUND TRANSFERS	0	2,109,493	0	0	
<b>Total June 06 Library Ref Bonds</b>	<b>0</b>	<b>2,109,493</b>	<b>0</b>	<b>0</b>	
<b><u>NOV04 MILLQTR PKG BONDS (4P10)</u></b>					
INTERFUND TRANSFERS	3,677	291,866	0	0	
<b>Total NOV04 MILLQTR PKG BONDS</b>	<b>3,677</b>	<b>291,866</b>	<b>0</b>	<b>0</b>	
<b><u>JUNE00 VARIOUS PURPOSE BONDS (4Z00)</u></b>					
INTERFUND TRANSFERS	5,565	10,237	0	0	
<b>Total JUNE00 VARIOUS PURPOSE BONDS</b>	<b>5,565</b>	<b>10,237</b>	<b>0</b>	<b>0</b>	
<b><u>JUNE 03 PROP SERV ARBITRAGE (62A0)</u></b>					
INTERFUND TRANSFERS	352,935	66	0	0	
<b>Total JUNE 03 PROP SERV ARBITRAGE</b>	<b>352,935</b>	<b>66</b>	<b>0</b>	<b>0</b>	
<b><u>900 NICOLLET TAXABLE (75B0)</u></b>					
INTERFUND TRANSFERS	1,658,383	720,509	0	0	
<b>Total 900 NICOLLET TAXABLE</b>	<b>1,658,383</b>	<b>720,509</b>	<b>0</b>	<b>0</b>	
<b><u>AUG 01 LRT EAST RAMP (75C0)</u></b>					

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<b>Capital Projects:</b>					
<b><u>AUG 01 LRT EAST RAMP (75C0)</u></b>					
INTERFUND TRANSFERS	280,060	1	0	0	
<b>Total AUG 01 LRT EAST RAMP</b>	<b>280,060</b>	<b>1</b>	<b>0</b>	<b>0</b>	
<b><u>WALKER RAMP ARBITRAGE (75D0)</u></b>					
INTERFUND TRANSFERS	718	9	0	0	
<b>Total WALKER RAMP ARBITRAGE</b>	<b>718</b>	<b>9</b>	<b>0</b>	<b>0</b>	
<b><u>Dec 03 Guthrie Ramp Arbitrage (75E0)</u></b>					
INTERFUND TRANSFERS	1,058,617	184,981	0	0	
<b>Total Dec 03 Guthrie Ramp Arbitrage</b>	<b>1,058,617</b>	<b>184,981</b>	<b>0</b>	<b>0</b>	
<b><u>Village Green Escrow (75V0)</u></b>					
INTERFUND TRANSFERS	63,107	61,426	0	0	
<b>Total Village Green Escrow</b>	<b>63,107</b>	<b>61,426</b>	<b>0</b>	<b>0</b>	
<b><u>HENNEPIN ENTERTAINMENT TE BOND (AHE0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	479,900	1,321,357	866,869	0	-100.0%
<b>Total HENNEPIN ENTERTAINMENT TE BOND</b>	<b>479,900</b>	<b>1,321,357</b>	<b>866,869</b>	<b>0</b>	<b>-100.0%</b>
<b><u>HUMBOLDT GREENWAY TE BONDS (AHG0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	4,192,375	210,735	0	0	
<b>Total HUMBOLDT GREENWAY TE BONDS</b>	<b>4,192,375</b>	<b>210,735</b>	<b>0</b>	<b>0</b>	
<b><u>Urban Village TE Bonds (AUV0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	125,551	719,898	0	0	
<b>Total Urban Village TE Bonds</b>	<b>125,551</b>	<b>719,898</b>	<b>0</b>	<b>0</b>	
<b><u>West Side Milling TE Bonds (AWM0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	184,285	188,390	53,288	0	-100.0%
<b>Total West Side Milling TE Bonds</b>	<b>184,285</b>	<b>188,390</b>	<b>53,288</b>	<b>0</b>	<b>-100.0%</b>
<b><u>West Side Milling TE Bonds II (BWM0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,098,846	369,494	123,544	0	-100.0%
<b>Total West Side Milling TE Bonds II</b>	<b>1,098,846</b>	<b>369,494</b>	<b>123,544</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BLOCK 33 (C330)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	35,000	70,000	10,000	0	-100.0%
<b>Total BLOCK 33</b>	<b>35,000</b>	<b>70,000</b>	<b>10,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>TAX INCREMENT ADMINISTRATION (CAD0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,586,440	1,792,242	1,783,491	1,909,367	7.1%
<b>Total TAX INCREMENT ADMINISTRATION</b>	<b>1,586,440</b>	<b>1,792,242</b>	<b>1,783,491</b>	<b>1,909,367</b>	<b>7.1%</b>
<b><u>CAMDEN MEDICAL FACILITY (CAM0)</u></b>					

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<b>Capital Projects:</b>					
<b><u>CAMDEN MEDICAL FACILITY (CAM0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	55,000	40,000	38,000	0	-100.0%
<b>Total CAMDEN MEDICAL FACILITY</b>	<b>55,000</b>	<b>40,000</b>	<b>38,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>St. Anne's Housing (CAN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	11,053	1,686	-84.7%
<b>Total St. Anne's Housing</b>	<b>0</b>	<b>0</b>	<b>11,053</b>	<b>1,686</b>	<b>-84.7%</b>
<b><u>Antiques Minnesota (CAQ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	333	34,115	32,950	-3.4%
<b>Total Antiques Minnesota</b>	<b>0</b>	<b>333</b>	<b>34,115</b>	<b>32,950</b>	<b>-3.4%</b>
<b><u>COMMON PROJECT UNCERTIFIED (CAZ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	934,074	2,595,427	464,246	611,241	31.7%
<b>Total COMMON PROJECT UNCERTIFIED</b>	<b>934,074</b>	<b>2,595,427</b>	<b>464,246</b>	<b>611,241</b>	<b>31.7%</b>
<b><u>WEST BROADWAY (CBA0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	679,227	696,591	800,000	774,104	-3.2%
<b>Total WEST BROADWAY</b>	<b>679,227</b>	<b>696,591</b>	<b>800,000</b>	<b>774,104</b>	<b>-3.2%</b>
<b><u>EAST BANK 1335 (CBB0)</u></b>					
INTERFUND TRANSFERS	0	0	0	120,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,039,713	2,450,153	2,500,000	2,500,000	0.0%
<b>Total EAST BANK 1335</b>	<b>2,039,713</b>	<b>2,450,153</b>	<b>2,500,000</b>	<b>2,620,000</b>	<b>4.8%</b>
<b><u>GRANT (CBC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	809,762	738,689	680,000	625,000	-8.1%
<b>Total GRANT</b>	<b>809,762</b>	<b>738,689</b>	<b>680,000</b>	<b>625,000</b>	<b>-8.1%</b>
<b><u>CHICAGO AND LAKE (CBD0)</u></b>					
INTERFUND TRANSFERS	0	0	0	100,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	185,000	144,000	140,000	0	-100.0%
<b>Total CHICAGO AND LAKE</b>	<b>185,000</b>	<b>144,000</b>	<b>140,000</b>	<b>100,000</b>	<b>-28.6%</b>
<b><u>NINTH &amp; HENNEPIN (CBE0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	130,375	100,361	103,298	58,934	-42.9%
<b>Total NINTH &amp; HENNEPIN</b>	<b>130,375</b>	<b>100,361</b>	<b>103,298</b>	<b>58,934</b>	<b>-42.9%</b>
<b><u>NORTH LOOP (CBF0)</u></b>					
INTERFUND TRANSFERS	0	0	0	275,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,590,702	7,616,563	8,529,738	8,600,000	0.8%
<b>Total NORTH LOOP</b>	<b>7,590,702</b>	<b>7,616,563</b>	<b>8,529,738</b>	<b>8,875,000</b>	<b>4.0%</b>
<b><u>INDUSTRY SQUARE (CBG0)</u></b>					
INTERFUND TRANSFERS	0	0	0	565,000	

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<b>Capital Projects:</b>					
<b><u>INDUSTRY SQUARE (CBG0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,414,746	2,279,224	2,525,000	2,755,896	9.1%
<b>Total INDUSTRY SQUARE</b>	<b>2,414,746</b>	<b>2,279,224</b>	<b>2,525,000</b>	<b>3,320,896</b>	<b>31.5%</b>
<b><u>SEWARD SOUTH (CBH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,953,561	1,874,522	2,025,000	2,125,000	4.9%
<b>Total SEWARD SOUTH</b>	<b>1,953,561</b>	<b>1,874,522</b>	<b>2,025,000</b>	<b>2,125,000</b>	<b>4.9%</b>
<b><u>CEDAR RIVERSIDE (CBJ0)</u></b>					
INTERFUND TRANSFERS	0	0	0	55,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,368,232	3,131,680	3,185,000	3,400,000	6.8%
<b>Total CEDAR RIVERSIDE</b>	<b>2,368,232</b>	<b>3,131,680</b>	<b>3,185,000</b>	<b>3,455,000</b>	<b>8.5%</b>
<b><u>HOUSING FOR CHRONIC ALCOHOLICS (CBL0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	67,000	0	0	
<b>Total HOUSING FOR CHRONIC ALCOHOLICS</b>	<b>0</b>	<b>67,000</b>	<b>0</b>	<b>0</b>	
<b><u>HENNEPIN &amp; LAKE (CBM0)</u></b>					
INTERFUND TRANSFERS	0	0	0	80,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,176,251	1,214,614	1,300,000	1,200,000	-7.7%
<b>Total HENNEPIN &amp; LAKE</b>	<b>1,176,251</b>	<b>1,214,614</b>	<b>1,300,000</b>	<b>1,280,000</b>	<b>-1.5%</b>
<b><u>BROADWAY 35-W (CBN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	834,964	13,737	353,660	0	-100.0%
<b>Total BROADWAY 35-W</b>	<b>834,964</b>	<b>13,737</b>	<b>353,660</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOTTINEAU (CBO0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	112,754	140,571	138,655	153,485	10.7%
<b>Total BOTTINEAU</b>	<b>112,754</b>	<b>140,571</b>	<b>138,655</b>	<b>153,485</b>	<b>10.7%</b>
<b><u>FRANKLIN AVENUE (CBP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	101,353	108,023	66,000	400	-99.4%
<b>Total FRANKLIN AVENUE</b>	<b>101,353</b>	<b>108,023</b>	<b>66,000</b>	<b>400</b>	<b>-99.4%</b>
<b><u>CONSERVATORY (CBQ0)</u></b>					
INTERFUND TRANSFERS	0	0	0	3,432,250	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	4,108,125	1,989,350	3,292,100	0	-100.0%
<b>Total CONSERVATORY</b>	<b>4,108,125</b>	<b>1,989,350</b>	<b>3,292,100</b>	<b>3,432,250</b>	<b>4.3%</b>
<b><u>LORING PARK (CBT0)</u></b>					
INTERFUND TRANSFERS	0	0	0	75,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	4,870,202	4,664,459	4,710,000	4,500,000	-4.5%
<b>Total LORING PARK</b>	<b>4,870,202</b>	<b>4,664,459</b>	<b>4,710,000</b>	<b>4,575,000</b>	<b>-2.9%</b>
<b><u>LAUREL VILLAGE (CBU0)</u></b>					
INTERFUND TRANSFERS	0	0	0	2,597,000	

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<b>Capital Projects:</b>					
<b><u>LAUREL VILLAGE (CBU0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,376,110	2,832,672	2,593,148	113,961	-95.6%
<b>Total LAUREL VILLAGE</b>	<b>2,376,110</b>	<b>2,832,672</b>	<b>2,593,148</b>	<b>2,710,961</b>	<b>4.5%</b>
<b><u>CITY CENTER (CBX0)</u></b>					
INTERFUND TRANSFERS	0	0	0	100,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,629,435	1,367,686	1,865,000	2,210,000	18.5%
<b>Total CITY CENTER</b>	<b>1,629,435</b>	<b>1,367,686</b>	<b>1,865,000</b>	<b>2,310,000</b>	<b>23.9%</b>
<b><u>SOUTH NICOLLET MALL (CBY0)</u></b>					
INTERFUND TRANSFERS	0	0	0	4,393,328	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	9,364,307	9,517,247	8,817,021	2,898,682	-67.1%
<b>Total SOUTH NICOLLET MALL</b>	<b>9,364,307</b>	<b>9,517,247</b>	<b>8,817,021</b>	<b>7,292,010</b>	<b>-17.3%</b>
<b><u>Clare Housing (CCH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	360	18,922	5,156.1%
<b>Total Clare Housing</b>	<b>0</b>	<b>0</b>	<b>360</b>	<b>18,922</b>	<b>5,156.1%</b>
<b><u>DEEP ROCK TAX INCREMENT (CDR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	26,898	124,185	3,791	2,849	-24.8%
<b>Total DEEP ROCK TAX INCREMENT</b>	<b>26,898</b>	<b>124,185</b>	<b>3,791</b>	<b>2,849</b>	<b>-24.8%</b>
<b><u>DOWNTOWN EAST LRT (CDT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	12,710	1,432,940	51,755	12,436	-76.0%
<b>Total DOWNTOWN EAST LRT</b>	<b>12,710</b>	<b>1,432,940</b>	<b>51,755</b>	<b>12,436</b>	<b>-76.0%</b>
<b><u>2700 EAST LAKE (CEL0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	53,171	63,425	62,371	67,415	8.1%
<b>Total 2700 EAST LAKE</b>	<b>53,171</b>	<b>63,425</b>	<b>62,371</b>	<b>67,415</b>	<b>8.1%</b>
<b><u>East Phillips (CEP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	29,024	31,381	31,993	34,913	9.1%
<b>Total East Phillips</b>	<b>29,024</b>	<b>31,381</b>	<b>31,993</b>	<b>34,913</b>	<b>9.1%</b>
<b><u>EAST VILLAGE (CEV0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	137,912	176,425	177,862	176,314	-0.9%
<b>Total EAST VILLAGE</b>	<b>137,912</b>	<b>176,425</b>	<b>177,862</b>	<b>176,314</b>	<b>-0.9%</b>
<b><u>50TH &amp; FRANCE (CFF0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	165,500	174,616	178,123	172,827	-3.0%
<b>Total 50TH &amp; FRANCE</b>	<b>165,500</b>	<b>174,616</b>	<b>178,123</b>	<b>172,827</b>	<b>-3.0%</b>
<b><u>Franklin Portland (CFP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	6,794	360	0	-100.0%
<b>Total Franklin Portland</b>	<b>0</b>	<b>6,794</b>	<b>360</b>	<b>0</b>	<b>-100.0%</b>
<b><u>FORMER FED RESERVE (CFR0)</u></b>					

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<b>Capital Projects:</b>					
<b><u>FORMER FED RESERVE (CFR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	312,960	444,393	498,348	636,121	27.6%
<b>Total FORMER FED RESERVE</b>	<b>312,960</b>	<b>444,393</b>	<b>498,348</b>	<b>636,121</b>	<b>27.6%</b>
<b><u>GRAIN BELT (CGB0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	111,614	121,988	123,493	130,893	6.0%
<b>Total GRAIN BELT</b>	<b>111,614</b>	<b>121,988</b>	<b>123,493</b>	<b>130,893</b>	<b>6.0%</b>
<b><u>GRACO TI (CGC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,078	72,990	79,201	77,494	-2.2%
<b>Total GRACO TI</b>	<b>1,078</b>	<b>72,990</b>	<b>79,201</b>	<b>77,494</b>	<b>-2.2%</b>
<b><u>Grain Belt Housing Dist 132 (CGH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	82,073	63,244	92,145	26,323	-71.4%
<b>Total Grain Belt Housing Dist 132</b>	<b>82,073</b>	<b>63,244</b>	<b>92,145</b>	<b>26,323</b>	<b>-71.4%</b>
<b><u>110 GRANT (CGR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	915,025	100,000	0	-100.0%
<b>Total 110 GRANT</b>	<b>0</b>	<b>915,025</b>	<b>100,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>13th and Harmon (CHA0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	239,484	243,765	247,638	241,592	-2.4%
<b>Total 13th and Harmon</b>	<b>239,484</b>	<b>243,765</b>	<b>247,638</b>	<b>241,592</b>	<b>-2.4%</b>
<b><u>Parcel C Tax Increment District (CHC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	406,507	480,880	452,376	452,518	0.0%
<b>Total Parcel C Tax Increment District</b>	<b>406,507</b>	<b>480,880</b>	<b>452,376</b>	<b>452,518</b>	<b>0.0%</b>
<b><u>HISTORIC DEPOT REUSE DIST 93 (CHD0)</u></b>					
INTERFUND TRANSFERS	0	0	0	689,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	882,116	884,392	890,467	3,478	-99.6%
<b>Total HISTORIC DEPOT REUSE DIST 93</b>	<b>882,116</b>	<b>884,392</b>	<b>890,467</b>	<b>692,478</b>	<b>-22.2%</b>
<b><u>HENNEPIN &amp; 7TH ENTERTAINMENT (CHE0)</u></b>					
INTERFUND TRANSFERS	0	0	0	2,238,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	5,050,551	1,167,899	1,824,095	12,338	-99.3%
<b>Total HENNEPIN &amp; 7TH ENTERTAINMENT</b>	<b>5,050,551</b>	<b>1,167,899</b>	<b>1,824,095</b>	<b>2,250,338</b>	<b>23.4%</b>
<b><u>HUMBOLDT GREENWAY DIST 98 (CHG0)</u></b>					
INTERFUND TRANSFERS	0	0	0	289,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	-3,941,144	26,297	236,285	21,182	-91.0%
<b>Total HUMBOLDT GREENWAY DIST 98</b>	<b>-3,941,144</b>	<b>26,297</b>	<b>236,285</b>	<b>310,182</b>	<b>31.3%</b>
<b><u>Hiawatha Commons Housing (CHH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	11,327	
<b>Total Hiawatha Commons Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,327</b>	

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<b>Capital Projects:</b>					
<b><u>HERITAGE LAND APTS (CHL0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	401,824	403,572	410,998	401,668	-2.3%
<b>Total HERITAGE LAND APTS</b>	<b>401,824</b>	<b>403,572</b>	<b>410,998</b>	<b>401,668</b>	<b>-2.3%</b>
<b><u>Heritage Park (CHP0)</u></b>					
INTERFUND TRANSFERS	0	0	0	412,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	475	585	78,256	0	-100.0%
<b>Total Heritage Park</b>	<b>475</b>	<b>585</b>	<b>78,256</b>	<b>412,000</b>	<b>426.5%</b>
<b><u>900 6TH AVENUE SOUTH (CHT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	52,844	52,258	51,857	59,326	14.4%
<b>Total 900 6TH AVENUE SOUTH</b>	<b>52,844</b>	<b>52,258</b>	<b>51,857</b>	<b>59,326</b>	<b>14.4%</b>
<b><u>EAST HENNEPIN &amp; UNIVERSITY (CHU0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	960,170	1,467,870	1,270,414	1,324,387	4.2%
<b>Total EAST HENNEPIN &amp; UNIVERSITY</b>	<b>960,170</b>	<b>1,467,870</b>	<b>1,270,414</b>	<b>1,324,387</b>	<b>4.2%</b>
<b><u>CAMDEN AREA IMPACT (CIMO)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	3,858	0	0	
<b>Total CAMDEN AREA IMPACT</b>	<b>0</b>	<b>3,858</b>	<b>0</b>	<b>0</b>	
<b><u>IVY TOWER (CIT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,442,413	3,663,334	28,643	10,320	-64.0%
<b>Total IVY TOWER</b>	<b>1,442,413</b>	<b>3,663,334</b>	<b>28,643</b>	<b>10,320</b>	<b>-64.0%</b>
<b><u>Jourdain (CJR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	1,146	2,011	75.5%
<b>Total Jourdain</b>	<b>0</b>	<b>0</b>	<b>1,146</b>	<b>2,011</b>	<b>75.5%</b>
<b><u>LOCAL CONTRIBUTION FUND (CLC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	500,213	871,684	0	50,000	
<b>Total LOCAL CONTRIBUTION FUND</b>	<b>500,213</b>	<b>871,684</b>	<b>0</b>	<b>50,000</b>	
<b><u>LOWRY RIDGE (CLR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	92,689	137,509	108,234	116,739	7.9%
<b>Total LOWRY RIDGE</b>	<b>92,689</b>	<b>137,509</b>	<b>108,234</b>	<b>116,739</b>	<b>7.9%</b>
<b><u>Lake Street Center (CLS0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,156,070	605,938	1,000,341	2,143,259	114.3%
<b>Total Lake Street Center</b>	<b>7,156,070</b>	<b>605,938</b>	<b>1,000,341</b>	<b>2,143,259</b>	<b>114.3%</b>
<b><u>MAGNUM LOFTS (CML0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	38,073	43,927	42,733	44,604	4.4%
<b>Total MAGNUM LOFTS</b>	<b>38,073</b>	<b>43,927</b>	<b>42,733</b>	<b>44,604</b>	<b>4.4%</b>
<b><u>Many Rivers (CMR0)</u></b>					



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<b>Capital Projects:</b>					
<b><u>Many Rivers (CMR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	82,256	61,369	55,429	52,945	-4.5%
<b>Total Many Rivers</b>	<b>82,256</b>	<b>61,369</b>	<b>55,429</b>	<b>52,945</b>	<b>-4.5%</b>
<b><u>Many Rivers West (CMW0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	335	360	0	-100.0%
<b>Total Many Rivers West</b>	<b>0</b>	<b>335</b>	<b>360</b>	<b>0</b>	<b>-100.0%</b>
<b><u>1900 Central Ave Hsg (CNC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	318	51,309	52,344	101,382	93.7%
<b>Total 1900 Central Ave Hsg</b>	<b>318</b>	<b>51,309</b>	<b>52,344</b>	<b>101,382</b>	<b>93.7%</b>
<b><u>NICOLLET FRANKLIN (CNF0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	84,348	113,500	119,590	188,330	57.5%
<b>Total NICOLLET FRANKLIN</b>	<b>84,348</b>	<b>113,500</b>	<b>119,590</b>	<b>188,330</b>	<b>57.5%</b>
<b><u>NRP (CNR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	8,857,438	11,325,069	1,120,560	0	-100.0%
<b>Total NRP</b>	<b>8,857,438</b>	<b>11,325,069</b>	<b>1,120,560</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NWIP (CPA0)</u></b>					
INTERFUND TRANSFERS	0	0	0	125,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,608,599	2,630,093	2,740,000	2,700,000	-1.5%
<b>Total NWIP</b>	<b>2,608,599</b>	<b>2,630,093</b>	<b>2,740,000</b>	<b>2,825,000</b>	<b>3.1%</b>
<b><u>HOLMES (CPB0)</u></b>					
INTERFUND TRANSFERS	0	0	0	52,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,987,350	2,214,320	2,230,000	2,230,000	0.0%
<b>Total HOLMES</b>	<b>1,987,350</b>	<b>2,214,320</b>	<b>2,230,000</b>	<b>2,282,000</b>	<b>2.3%</b>
<b><u>NICOLLET ISLAND EAST BANK (CPC0)</u></b>					
INTERFUND TRANSFERS	0	0	0	215,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,375,043	1,741,853	1,820,000	1,820,000	0.0%
<b>Total NICOLLET ISLAND EAST BANK</b>	<b>1,375,043</b>	<b>1,741,853</b>	<b>1,820,000</b>	<b>2,035,000</b>	<b>11.8%</b>
<b><u>PORTLAND PLACE (CPD0)</u></b>					
INTERFUND TRANSFERS	0	0	69,000	69,000	0.0%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	66,426	69,004	172,837	105,000	-39.2%
<b>Total PORTLAND PLACE</b>	<b>66,426</b>	<b>69,004</b>	<b>241,837</b>	<b>174,000</b>	<b>-28.1%</b>
<b><u>NOKOMIS HOLMES (CPE0)</u></b>					
INTERFUND TRANSFERS	0	0	0	250,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	300,000	269,251	270,000	0	-100.0%
<b>Total NOKOMIS HOLMES</b>	<b>300,000</b>	<b>269,251</b>	<b>270,000</b>	<b>250,000</b>	<b>-7.4%</b>
<b><u>ELLIOT PARK (CPF0)</u></b>					
INTERFUND TRANSFERS	0	0	0	455,000	

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<b>Capital Projects:</b>					
<b><u>ELLIOT PARK (CPF0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	433,092	809,225	540,000	105,000	-80.6%
<b>Total ELLIOT PARK</b>	<b>433,092</b>	<b>809,225</b>	<b>540,000</b>	<b>560,000</b>	<b>3.7%</b>
<b><u>NICOLLET &amp; LAKE (CPG0)</u></b>					
INTERFUND TRANSFERS	0	0	0	85,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	677,098	579,119	595,262	500,000	-16.0%
<b>Total NICOLLET &amp; LAKE</b>	<b>677,098</b>	<b>579,119</b>	<b>595,262</b>	<b>585,000</b>	<b>-1.7%</b>
<b><u>CENTRAL &amp; 20TH (CPH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	125,000	113,000	115,000	0	-100.0%
<b>Total CENTRAL &amp; 20TH</b>	<b>125,000</b>	<b>113,000</b>	<b>115,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>MILES I (CPJ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	122,500	98,000	105,000	0	-100.0%
<b>Total MILES I</b>	<b>122,500</b>	<b>98,000</b>	<b>105,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NBA ARENA (CPK0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	3,364,385	3,816,963	4,511,671	4,400,268	-2.5%
<b>Total NBA ARENA</b>	<b>3,364,385</b>	<b>3,816,963</b>	<b>4,511,671</b>	<b>4,400,268</b>	<b>-2.5%</b>
<b><u>PHILLIPS PARK (CPL0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	53,279	49,394	53,861	56,905	5.7%
<b>Total PHILLIPS PARK</b>	<b>53,279</b>	<b>49,394</b>	<b>53,861</b>	<b>56,905</b>	<b>5.7%</b>
<b><u>LASALLE PLACE (CPM0)</u></b>					
INTERFUND TRANSFERS	0	0	0	1,700,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,410,000	1,833,519	1,775,000	0	-100.0%
<b>Total LASALLE PLACE</b>	<b>2,410,000</b>	<b>1,833,519</b>	<b>1,775,000</b>	<b>1,700,000</b>	<b>-4.2%</b>
<b><u>CAPITAL PROJECTS- OTHER (CPO0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,038,343	755,527	17,283	104,885	506.9%
<b>Total CAPITAL PROJECTS- OTHER</b>	<b>1,038,343</b>	<b>755,527</b>	<b>17,283</b>	<b>104,885</b>	<b>506.9%</b>
<b><u>PRELIMINARY PLANNING (CPP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	930,461	1,144,134	2,427,269	2,274,103	-6.3%
<b>Total PRELIMINARY PLANNING</b>	<b>930,461</b>	<b>1,144,134</b>	<b>2,427,269</b>	<b>2,274,103</b>	<b>-6.3%</b>
<b><u>NEIMAN MARCUS (CPQ0)</u></b>					
INTERFUND TRANSFERS	0	0	235,000	1,235,000	425.5%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,064,038	1,105,634	1,309,734	374,198	-71.4%
<b>Total NEIMAN MARCUS</b>	<b>1,064,038</b>	<b>1,105,634</b>	<b>1,544,734</b>	<b>1,609,198</b>	<b>4.2%</b>
<b><u>IDS DATA SERVICE CENTER (CPR0)</u></b>					
INTERFUND TRANSFERS	0	0	0	2,698,000	

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<b>Capital Projects:</b>					
<b><u>IDS DATA SERVICE CENTER (CPR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	3,291,300	3,535,000	2,954,968	0	-100.0%
<b>Total IDS DATA SERVICE CENTER</b>	<b>3,291,300</b>	<b>3,535,000</b>	<b>2,954,968</b>	<b>2,698,000</b>	<b>-8.7%</b>
<b><u>ST THOMAS (CPT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total ST THOMAS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>BLOCK E (CPU0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,000,000	50,000	0	0	
<b>Total BLOCK E</b>	<b>1,000,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	
<b><u>Park Avenue East (CPV0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	32,522	
<b>Total Park Avenue East</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,522</b>	
<b><u>36TH AND MARSHALL (CPW0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	147,057	65,699	133,558	300	-99.8%
<b>Total 36TH AND MARSHALL</b>	<b>147,057</b>	<b>65,699</b>	<b>133,558</b>	<b>300</b>	<b>-99.8%</b>
<b><u>COMMON PROJECT RESERVE (CPZ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	5,190,858	2,750,000	0	0	
<b>Total COMMON PROJECT RESERVE</b>	<b>5,190,858</b>	<b>2,750,000</b>	<b>0</b>	<b>0</b>	
<b><u>Ripley Gardens (CRG0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	1,175	
<b>Total Ripley Gardens</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,175</b>	
<b><u>CREAMETTE DISTRICT 84 (CRM0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	151,207	179,703	129,208	124,171	-3.9%
<b>Total CREAMETTE DISTRICT 84</b>	<b>151,207</b>	<b>179,703</b>	<b>129,208</b>	<b>124,171</b>	<b>-3.9%</b>
<b><u>Marshall River Run (CRR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	7,470	360	0	-100.0%
<b>Total Marshall River Run</b>	<b>0</b>	<b>7,470</b>	<b>360</b>	<b>0</b>	<b>-100.0%</b>
<b><u>ROSACKER NURSERY SITE (CRS0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	30,000	48,200	0	-100.0%
<b>Total ROSACKER NURSERY SITE</b>	<b>0</b>	<b>30,000</b>	<b>48,200</b>	<b>0</b>	<b>-100.0%</b>
<b><u>SEMI-PHASE 1 (CS10)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	205,680	167,717	487,431	538,276	10.4%
<b>Total SEMI-PHASE 1</b>	<b>205,680</b>	<b>167,717</b>	<b>487,431</b>	<b>538,276</b>	<b>10.4%</b>
<b><u>SEMI-PHASE 2 (CS20)</u></b>					

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<b>Capital Projects:</b>					
<b><u>SEMI-PHASE 2 (CS20)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	138,452	131,390	233,815	224,753	-3.9%
<b>Total SEMI-PHASE 2</b>	<b>138,452</b>	<b>131,390</b>	<b>233,815</b>	<b>224,753</b>	<b>-3.9%</b>
<b><u>SEMI-PHASE 3 (CS30)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	21,846	215,867	138,297	133,245	-3.7%
<b>Total SEMI-PHASE 3</b>	<b>21,846</b>	<b>215,867</b>	<b>138,297</b>	<b>133,245</b>	<b>-3.7%</b>
<b><u>SEMI-PHASE 4 (CS40)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	163,528	175,588	178,890	179,555	0.4%
<b>Total SEMI-PHASE 4</b>	<b>163,528</b>	<b>175,588</b>	<b>178,890</b>	<b>179,555</b>	<b>0.4%</b>
<b><u>SEMI-PHASE 5 (CS50)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	128,347	122,913	123,733	127,530	3.1%
<b>Total SEMI-PHASE 5</b>	<b>128,347</b>	<b>122,913</b>	<b>123,733</b>	<b>127,530</b>	<b>3.1%</b>
<b><u>Stone Arch Apartments (CSA0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	262,182	259,349	264,400	253,450	-4.1%
<b>Total Stone Arch Apartments</b>	<b>262,182</b>	<b>259,349</b>	<b>264,400</b>	<b>253,450</b>	<b>-4.1%</b>
<b><u>SPRING &amp; CENTRAL (CSC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	5,000	45,000	10,000	0	-100.0%
<b>Total SPRING &amp; CENTRAL</b>	<b>5,000</b>	<b>45,000</b>	<b>10,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>SHINGLE CREEK CONDOMINIUMS (CSH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	78,646	82,118	82,973	82,678	-0.4%
<b>Total SHINGLE CREEK CONDOMINIUMS</b>	<b>78,646</b>	<b>82,118</b>	<b>82,973</b>	<b>82,678</b>	<b>-0.4%</b>
<b><u>St Anthony Mills (CSM0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	360	3,863	973.1%
<b>Total St Anthony Mills</b>	<b>0</b>	<b>0</b>	<b>360</b>	<b>3,863</b>	<b>973.1%</b>
<b><u>STINSON (CST0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	568,752	553,357	567,156	530,192	-6.5%
<b>Total STINSON</b>	<b>568,752</b>	<b>553,357</b>	<b>567,156</b>	<b>530,192</b>	<b>-6.5%</b>
<b><u>TOWERS AT ELLIOT PARK (CTE0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	728,967	1,238,280	1,212,862	790,870	-34.8%
<b>Total TOWERS AT ELLIOT PARK</b>	<b>728,967</b>	<b>1,238,280</b>	<b>1,212,862</b>	<b>790,870</b>	<b>-34.8%</b>
<b><u>2ND ST N HOTEL/APTS TOWNPLACE (CTP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	179,247	171,178	171,944	171,877	-0.0%
<b>Total 2ND ST N HOTEL/APTS TOWNPLACE</b>	<b>179,247</b>	<b>171,178</b>	<b>171,944</b>	<b>171,877</b>	<b>-0.0%</b>
<b><u>10TH AND WASHINGTON (CTW0)</u></b>					
INTERFUND TRANSFERS	0	0	0	241,833	

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<b>Capital Projects:</b>					
<b><u>10TH AND WASHINGTON (CTW0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	3,835	910	159,902	500	-99.7%
<b>Total 10TH AND WASHINGTON</b>	<b>3,835</b>	<b>910</b>	<b>159,902</b>	<b>242,333</b>	<b>51.6%</b>
<b><u>UNITED VAN BUS (CUB0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	85,000	57,000	50,000	0	-100.0%
<b>Total UNITED VAN BUS</b>	<b>85,000</b>	<b>57,000</b>	<b>50,000</b>	<b>0</b>	<b>-100.0%</b>
<b><u>East River/Unocal Site (CUN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	167,576	213,734	1,594,340	1,793,950	12.5%
<b>Total East River/Unocal Site</b>	<b>167,576</b>	<b>213,734</b>	<b>1,594,340</b>	<b>1,793,950</b>	<b>12.5%</b>
<b><u>URBAN VILLAGE (CUV0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	-278,899	174,222	213,228	285,105	33.7%
<b>Total URBAN VILLAGE</b>	<b>-278,899</b>	<b>174,222</b>	<b>213,228</b>	<b>285,105</b>	<b>33.7%</b>
<b><u>Village in Phillips Housing (CVP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	77,978	46,165	51,991	12.6%
<b>Total Village in Phillips Housing</b>	<b>0</b>	<b>77,978</b>	<b>46,165</b>	<b>51,991</b>	<b>12.6%</b>
<b><u>Village In Phillips Phase II (CVQ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	13,009	5,190	-60.1%
<b>Total Village In Phillips Phase II</b>	<b>0</b>	<b>0</b>	<b>13,009</b>	<b>5,190</b>	<b>-60.1%</b>
<b><u>Washington Courts Apts (CWC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	5,701	7,465	30.9%
<b>Total Washington Courts Apts</b>	<b>0</b>	<b>0</b>	<b>5,701</b>	<b>7,465</b>	<b>30.9%</b>
<b><u>WEST SIDE MILLING DISTRICT (CWM0)</u></b>					
INTERFUND TRANSFERS	0	0	0	1,611,000	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	921,456	937,733	1,260,714	19,091	-98.5%
<b>Total WEST SIDE MILLING DISTRICT</b>	<b>921,456</b>	<b>937,733</b>	<b>1,260,714</b>	<b>1,630,091</b>	<b>29.3%</b>
<b><u>West River Commons (CWR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	19,119	74,311	77,262	82,152	6.3%
<b>Total West River Commons</b>	<b>19,119</b>	<b>74,311</b>	<b>77,262</b>	<b>82,152</b>	<b>6.3%</b>
<b><u>HSG REPLACE-WATERSHED 0 (CWS0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	17,236	10,932	28,524	31,951	12.0%
<b>Total HSG REPLACE-WATERSHED 0</b>	<b>17,236</b>	<b>10,932</b>	<b>28,524</b>	<b>31,951</b>	<b>12.0%</b>
<b><u>Housing Replacement 2 (CWT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	1,023	112,164	156,080	39.2%
<b>Total Housing Replacement 2</b>	<b>0</b>	<b>1,023</b>	<b>112,164</b>	<b>156,080</b>	<b>39.2%</b>
<b><u>PARK-CAPITAL IMPROVEMENT FUND (4300)</u></b>					

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<b>Capital Projects:</b>					
<b><u>PARK-CAPITAL IMPROVEMENT FUND (4300)</u></b>					
PARK BOARD CAPITAL IMPROVEMENT	7,407,311	7,035,316	2,760,000	9,184,000	232.8%
<b>Total PARK-CAPITAL IMPROVEMENT FUND</b>	<b>7,407,311</b>	<b>7,035,316</b>	<b>2,760,000</b>	<b>9,184,000</b>	<b>232.8%</b>
<b><u>PARK-CAPITAL IMPROVEMENT-ASSESSED FUND (3)</u></b>					
PARK BOARD CAPITAL IMPROVEMENT	2,002,214	504,252	500,000	500,000	0.0%
<b>Total PARK-CAPITAL IMPROVEMENT-ASSESSED FUND</b>	<b>2,002,214</b>	<b>504,252</b>	<b>500,000</b>	<b>500,000</b>	<b>0.0%</b>
<b><u>ARBITRAGE 1993 PARK BONDS (4U00)</u></b>					
INTERFUND TRANSFERS	354	20,993	0	0	
<b>Total ARBITRAGE 1993 PARK BONDS</b>	<b>354</b>	<b>20,993</b>	<b>0</b>	<b>0</b>	
<b><u>MBC-CAPITAL IMPROVEMENTS FUND (4200)</u></b>					
BUILDING COMMISSION CAPITAL IMPROVEMENT	2,336,997	2,560,681	779,381	800,000	2.6%
<b>Total MBC-CAPITAL IMPROVEMENTS FUND</b>	<b>2,336,997</b>	<b>2,560,681</b>	<b>779,381</b>	<b>800,000</b>	<b>2.6%</b>
<b><u>LIBRARY-CAPITAL IMPROVEMENTS FUND (4400)</u></b>					
MISCELLANEOUS	0	0	0	3,193	
INTERFUND TRANSFERS	0	0	0	1,400,000	
LIBRARY-CAPITAL IMPROVEMENTS FUND	3,444,971	6,360,549	850,000	5,010,000	489.4%
LIBRARY BOARD-CAP REFERENDUM	46,767,991	20,208,532	0	0	
<b>Total LIBRARY-CAPITAL IMPROVEMENTS FUND</b>	<b>50,212,962</b>	<b>26,569,081</b>	<b>850,000</b>	<b>6,413,193</b>	<b>654.5%</b>
<b>Total Capital Projects</b>	<b>328,202,383</b>	<b>254,250,163</b>	<b>132,160,640</b>	<b>171,438,786</b>	<b>29.7%</b>

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<b>Debt Service:</b>					
<b><u>BOND REDEMPTION - DEBT SERVICE (5250)</u></b>					
DEBT SERVICE - NON-DEPT	32,703,102	19,522,897	20,149,644	17,079,994	-15.2%
INTERFUND TRANSFERS	832,533	1,837,244	2,090,000	1,298,000	-37.9%
<b>Total BOND REDEMPTION - DEBT SERVICE</b>	<b>33,535,635</b>	<b>21,360,141</b>	<b>22,239,644</b>	<b>18,377,994</b>	<b>-17.4%</b>
<b><u>OTH SELF SUPPORTING DEBT SERVC (5260)</u></b>					
DEBT SERVICE - NON-DEPT	3,248,109	5,876,046	2,208,358	2,225,722	0.8%
INTERFUND TRANSFERS	0	626,504	0	0	
<b>Total OTH SELF SUPPORTING DEBT SERVC</b>	<b>3,248,109</b>	<b>6,502,550</b>	<b>2,208,358</b>	<b>2,225,722</b>	<b>0.8%</b>
<b><u>Midtown Exchange 108 Loan Account (5261)</u></b>					
DEBT SERVICE - NON-DEPT	0	343,578	377,000	377,000	0.0%
<b>Total Midtown Exchange 108 Loan Account</b>	<b>0</b>	<b>343,578</b>	<b>377,000</b>	<b>377,000</b>	<b>0.0%</b>
<b><u>PENSION FUND DEBT SERVICE (5270)</u></b>					
DEBT SERVICE - NON-DEPT	17,089,745	18,254,148	5,986,063	6,853,063	14.5%
<b>Total PENSION FUND DEBT SERVICE</b>	<b>17,089,745</b>	<b>18,254,148</b>	<b>5,986,063</b>	<b>6,853,063</b>	<b>14.5%</b>
<b><u>LIBRARY REF DEBT SERVICE (5280)</u></b>					
DEBT SERVICE - NON-DEPT	8,638,560	7,443,883	8,683,813	8,434,063	-2.9%
<b>Total LIBRARY REF DEBT SERVICE</b>	<b>8,638,560</b>	<b>7,443,883</b>	<b>8,683,813</b>	<b>8,434,063</b>	<b>-2.9%</b>
<b><u>BOND REDEM ARBIT ASSESS PARK (5P00)</u></b>					
DEBT SERVICE - NON-DEPT	554,589	572,293	568,000	361,000	-36.4%
<b>Total BOND REDEM ARBIT ASSESS PARK</b>	<b>554,589</b>	<b>572,293</b>	<b>568,000</b>	<b>361,000</b>	<b>-36.4%</b>
<b><u>BOND REDEMPTION - ASSESSMENT (5450)</u></b>					
DEBT SERVICE - NON-DEPT	104,967	25,847	0	0	
<b>Total BOND REDEMPTION - ASSESSMENT</b>	<b>104,967</b>	<b>25,847</b>	<b>0</b>	<b>0</b>	
<b><u>96 IMPROVEMENT BONDS (5A60)</u></b>					
DEBT SERVICE - NON-DEPT	1,011,669	182,218	144,275	139,075	-3.6%
<b>Total 96 IMPROVEMENT BONDS</b>	<b>1,011,669</b>	<b>182,218</b>	<b>144,275</b>	<b>139,075</b>	<b>-3.6%</b>
<b><u>97 IMPROVEMENT BONDS (5A70)</u></b>					
DEBT SERVICE - NON-DEPT	1,225,667	239,562	189,173	221,970	17.3%
<b>Total 97 IMPROVEMENT BONDS</b>	<b>1,225,667</b>	<b>239,562</b>	<b>189,173</b>	<b>221,970</b>	<b>17.3%</b>
<b><u>98 IMPROVEMENT BONDS (5A80)</u></b>					
DEBT SERVICE - NON-DEPT	179,430	174,151	208,831	161,973	-22.4%
<b>Total 98 IMPROVEMENT BONDS</b>	<b>179,430</b>	<b>174,151</b>	<b>208,831</b>	<b>161,973</b>	<b>-22.4%</b>
<b><u>01 IMPROVEMENT BONDS - 20 YR (5AB0)</u></b>					
DEBT SERVICE - NON-DEPT	817,053	797,053	777,053	757,053	-2.6%
<b>Total 01 IMPROVEMENT BONDS - 20 YR</b>	<b>817,053</b>	<b>797,053</b>	<b>777,053</b>	<b>757,053</b>	<b>-2.6%</b>
<b><u>BOND REDEM ARBIT 6/90 IMP BOND (5B00)</u></b>					

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<b>Debt Service:</b>					
<b><u>BOND REDEM ARBIT 6/90 IMP BOND (5B00)</u></b>					
DEBT SERVICE - NON-DEPT	1,476,683	270,767	268,213	244,988	-8.7%
<b>Total BOND REDEM ARBIT 6/90 IMP BOND</b>	<b>1,476,683</b>	<b>270,767</b>	<b>268,213</b>	<b>244,988</b>	<b>-8.7%</b>
<b><u>BOND REDEM ARBIT 6/91 IMP BOND (5C00)</u></b>					
DEBT SERVICE - NON-DEPT	1,282,390	209,001	199,400	193,275	-3.1%
<b>Total BOND REDEM ARBIT 6/91 IMP BOND</b>	<b>1,282,390</b>	<b>209,001</b>	<b>199,400</b>	<b>193,275</b>	<b>-3.1%</b>
<b><u>BOND REDEM ARBIT 6/92 IMP BOND (5E00)</u></b>					
DEBT SERVICE - NON-DEPT	201,788	190,200	198,825	191,813	-3.5%
<b>Total BOND REDEM ARBIT 6/92 IMP BOND</b>	<b>201,788</b>	<b>190,200</b>	<b>198,825</b>	<b>191,813</b>	<b>-3.5%</b>
<b><u>BOND REDEM ARBIT 6/93 IMP BOND (5F00)</u></b>					
DEBT SERVICE - NON-DEPT	177,216	185,632	196,250	189,000	-3.7%
<b>Total BOND REDEM ARBIT 6/93 IMP BOND</b>	<b>177,216</b>	<b>185,632</b>	<b>196,250</b>	<b>189,000</b>	<b>-3.7%</b>
<b><u>BOND REDEM ARBIT 6/94 IMP BOND (5G00)</u></b>					
DEBT SERVICE - NON-DEPT	1,392,445	0	0	0	
<b>Total BOND REDEM ARBIT 6/94 IMP BOND</b>	<b>1,392,445</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>BOND REDEM ARBIT 6/95 IMP BOND (5H00)</u></b>					
DEBT SERVICE - NON-DEPT	1,909,717	0	0	0	
<b>Total BOND REDEM ARBIT 6/95 IMP BOND</b>	<b>1,909,717</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>OCT 02 IMPROV BOND D/S (5I20)</u></b>					
DEBT SERVICE - NON-DEPT	581,900	567,700	553,500	484,300	-12.5%
<b>Total OCT 02 IMPROV BOND D/S</b>	<b>581,900</b>	<b>567,700</b>	<b>553,500</b>	<b>484,300</b>	<b>-12.5%</b>
<b><u>NOV03 IMPROV BOND D/S (5I30)</u></b>					
DEBT SERVICE - NON-DEPT	647,153	635,778	624,403	613,028	-1.8%
<b>Total NOV03 IMPROV BOND D/S</b>	<b>647,153</b>	<b>635,778</b>	<b>624,403</b>	<b>613,028</b>	<b>-1.8%</b>
<b><u>NOV04 IMPROV BOND D/S (5I40)</u></b>					
DEBT SERVICE - NON-DEPT	1,040,950	993,575	973,625	953,675	-2.0%
<b>Total NOV04 IMPROV BOND D/S</b>	<b>1,040,950</b>	<b>993,575</b>	<b>973,625</b>	<b>953,675</b>	<b>-2.0%</b>
<b><u>NOV05 IMPROV BOND D/S (5I50)</u></b>					
DEBT SERVICE - NON-DEPT	0	589,613	538,088	523,488	-2.7%
<b>Total NOV05 IMPROV BOND D/S</b>	<b>0</b>	<b>589,613</b>	<b>538,088</b>	<b>523,488</b>	<b>-2.7%</b>
<b><u>NOV06 IMPROV BOND D/S (5I60)</u></b>					
DEBT SERVICE - NON-DEPT	0	0	430,521	383,300	-11.0%
<b>Total NOV06 IMPROV BOND D/S</b>	<b>0</b>	<b>0</b>	<b>430,521</b>	<b>383,300</b>	<b>-11.0%</b>
<b><u>NOV07 IMPROV BOND D/S (5I70)</u></b>					



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<b>Debt Service:</b>					
<b><u>NOV07 IMPROV BOND D/S (5170)</u></b>					
DEBT SERVICE - NON-DEPT	0	0	0	606,455	
<b>Total NOV07 IMPROV BOND D/S</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>606,455</b>	
<b><u>BOND REDEM ARBIT 6/88 IMP BOND (5Z30)</u></b>					
DEBT SERVICE - NON-DEPT	236,305	0	0	0	
<b>Total BOND REDEM ARBIT 6/88 IMP BOND</b>	<b>236,305</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>BOND REDEM ARBIT 6/89 IMP BOND (5Z40)</u></b>					
DEBT SERVICE - NON-DEPT	236,305	0	0	0	
<b>Total BOND REDEM ARBIT 6/89 IMP BOND</b>	<b>236,305</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>BOND REDEM ARBIT NIC MALL BOND (5Z50)</u></b>					
DEBT SERVICE - NON-DEPT	9,150,916	1,602,199	1,595,750	1,601,875	0.4%
<b>Total BOND REDEM ARBIT NIC MALL BOND</b>	<b>9,150,916</b>	<b>1,602,199</b>	<b>1,595,750</b>	<b>1,601,875</b>	<b>0.4%</b>
<b><u>FINE ARTS PARKING FACILITY REF (5200)</u></b>					
DEBT SERVICE - NON-DEPT	0	0	0	0	
<b>Total FINE ARTS PARKING FACILITY REF</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>CONVENTION CENTER-DEBT SERVICE (5300)</u></b>					
DEBT SERVICE - NON-DEPT	17,763,440	17,956,167	18,810,000	18,795,700	-0.1%
<b>Total CONVENTION CENTER-DEBT SERVICE</b>	<b>17,763,440</b>	<b>17,956,167</b>	<b>18,810,000</b>	<b>18,795,700</b>	<b>-0.1%</b>
<b><u>TARGET CENTER (5350)</u></b>					
DEBT SERVICE - NON-DEPT	5,016,850	5,212,650	0	0	
<b>Total TARGET CENTER</b>	<b>5,016,850</b>	<b>5,212,650</b>	<b>0</b>	<b>0</b>	
<b><u>TAX INCREMENT - DEBT SERVICE (5900)</u></b>					
DEBT SERVICE - NON-DEPT	77,749,941	14,954,053	15,195,863	15,774,644	3.8%
<b>Total TAX INCREMENT - DEBT SERVICE</b>	<b>77,749,941</b>	<b>14,954,053</b>	<b>15,195,863</b>	<b>15,774,644</b>	<b>3.8%</b>
<b><u>MCDA DEBT SERVICE (DDS0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	38,623,356	48,728,386	36,050,000	35,940,000	-0.3%
<b>Total MCDA DEBT SERVICE</b>	<b>38,623,356</b>	<b>48,728,386</b>	<b>36,050,000</b>	<b>35,940,000</b>	<b>-0.3%</b>
<b><u>ST ANTHONY DEBT SERVICE (DDT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	5,004,705	969,024	0	0	
<b>Total ST ANTHONY DEBT SERVICE</b>	<b>5,004,705</b>	<b>969,024</b>	<b>0</b>	<b>0</b>	
<b>Total Debt Service</b>	<b>228,897,483</b>	<b>148,960,168</b>	<b>117,016,648</b>	<b>114,404,454</b>	<b>-2.2%</b>

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Enterprise Funds:</b>					
<b><u>Sanitary Sewer Fund (7100)</u></b>					
DEBT SERVICE - NON-DEPT	0	81,116	0	1,501,800	
INTERFUND TRANSFERS	203,236	0	171,000	264,000	54.4%
Surface Water & Sewers	36,174,652	38,489,780	37,657,284	40,516,650	7.6%
Stormwater and Sanitary Maint	191,466	228,201	6,250,000	5,625,000	-10.0%
<b>Total Sanitary Sewer Fund</b>	<b>36,569,353</b>	<b>38,799,097</b>	<b>44,078,284</b>	<b>47,907,450</b>	<b>8.7%</b>
<b><u>Stormwater Fund (7300)</u></b>					
DEBT SERVICE - NON-DEPT	12,681,144	10,851,047	10,382,124	10,799,153	4.0%
INTERFUND TRANSFERS	261,845	147,696	171,000	264,000	54.4%
Transportation Planning & Engineering	0	0	0	0	
Transportation Maintenance & Repair	6,354,645	7,211,034	6,796,011	7,614,959	12.1%
Surface Water & Sewers	10,579,850	10,422,861	12,397,821	12,787,647	3.1%
Stormwater and Sanitary Maint	12,960,277	9,191,132	10,418,000	11,193,000	7.4%
<b>Total Stormwater Fund</b>	<b>42,837,761</b>	<b>37,823,770</b>	<b>40,164,956</b>	<b>42,658,759</b>	<b>6.2%</b>
<b><u>WATER ENTERPRISE FUND (7400)</u></b>					
DEBT SERVICE - NON-DEPT	14,907,443	13,030,451	12,559,472	11,460,152	-8.8%
INTERFUND TRANSFERS	689,005	274,517	664,000	968,000	45.8%
POLICE DEPARTMENT	961,694	0	0	0	
Transportation Planning & Engineering	0	0	0	0	
PW - WATER	41,009,795	45,931,234	43,306,735	44,757,877	3.4%
PUBLIC WORKS WATER CAPITAL	19,341,098	14,487,687	17,750,000	25,500,000	43.7%
<b>Total WATER ENTERPRISE FUND</b>	<b>76,909,035</b>	<b>73,723,889</b>	<b>74,280,207</b>	<b>82,686,029</b>	<b>11.3%</b>
<b><u>MUNICIPAL PARKING ENTERPRISE FUND (7500)</u></b>					
DEBT SERVICE - NON-DEPT	72,545,835	26,946,079	29,400,756	28,046,910	-4.6%
INTERFUND TRANSFERS	11,104,704	12,723,550	11,915,000	11,109,000	-6.8%
PW - TRAFFIC AND PARKING SERVICES	36,871,373	39,553,164	41,355,231	36,571,912	-11.6%
REGULATORY SERVICES	2,609,603	0	0	0	
PW Transportation Capital	18,629,167	1,638,526	1,740,000	1,735,000	-0.3%
<b>Total MUNICIPAL PARKING ENTERPRISE FUND</b>	<b>141,760,682</b>	<b>80,861,319</b>	<b>84,410,987</b>	<b>77,462,822</b>	<b>-8.2%</b>
<b><u>SOLID WASTE - ENTERPRISE (7700)</u></b>					
INTERFUND TRANSFERS	757,934	735,221	778,000	809,000	4.0%
PW - SOLID WASTE	26,410,939	28,146,591	28,645,483	31,153,451	8.8%
PUBLIC WORKS PROPERTY SERVICES CAPITAL	0	0	0	0	
PW - SOLID WASTE-CAPITAL	0	0	8,390,000	0	-100.0%
<b>Total SOLID WASTE - ENTERPRISE</b>	<b>27,168,873</b>	<b>28,881,812</b>	<b>37,813,483</b>	<b>31,962,451</b>	<b>-15.5%</b>
<b><u>DEFAULTED PROPERTY ADMINISTRATION (EDP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,725,622	54,549	71,631	41,260	-42.4%
<b>Total DEFAULTED PROPERTY ADMINISTRATION</b>	<b>7,725,622</b>	<b>54,549</b>	<b>71,631</b>	<b>41,260</b>	<b>-42.4%</b>
<b><u>FED HOME LN BANK ECON DEVELOP (EED0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	70,024	63,567	127,000	125,000	-1.6%
<b>Total FED HOME LN BANK ECON DEVELOP</b>	<b>70,024</b>	<b>63,567</b>	<b>127,000</b>	<b>125,000</b>	<b>-1.6%</b>
<b><u>HOUSING OWNERSHIP PROGRAM (EHO0)</u></b>					

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Enterprise Funds:</b>					
<b><u>HOUSING OWNERSHIP PROGRAM (EHO0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	403,549	993,875	400,000	300,000	-25.0%
<b>Total HOUSING OWNERSHIP PROGRAM</b>	<b>403,549</b>	<b>993,875</b>	<b>400,000</b>	<b>300,000</b>	<b>-25.0%</b>
<b><u>HOME OWNERSHIP &amp; RENOVATION (EHR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	122,733	531,903	100,000	100,000	0.0%
<b>Total HOME OWNERSHIP &amp; RENOVATION</b>	<b>122,733</b>	<b>531,903</b>	<b>100,000</b>	<b>100,000</b>	<b>0.0%</b>
<b><u>RIVER TERMINAL (ERT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	1,905,537	1,766,747	2,229,218	1,818,137	-18.4%
<b>Total RIVER TERMINAL</b>	<b>1,905,537</b>	<b>1,766,747</b>	<b>2,229,218</b>	<b>1,818,137</b>	<b>-18.4%</b>
<b><u>GARFS (ERZ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	333,164	823,815	1,626,141	303,183	-81.4%
<b>Total GARFS</b>	<b>333,164</b>	<b>823,815</b>	<b>1,626,141</b>	<b>303,183</b>	<b>-81.4%</b>
<b><u>Library Pkg Enterprise Fund (7600)</u></b>					
INTERFUND TRANSFERS	0	0	0	0	
LIBRARY BOARD	0	748,120	785,150	0	-100.0%
<b>Total Library Pkg Enterprise Fund</b>	<b>0</b>	<b>748,120</b>	<b>785,150</b>	<b>0</b>	<b>-100.0%</b>
<b><u>PARK - OPERATIONS - ENTERPRISE (7800)</u></b>					
INTERFUND TRANSFERS	0	0	0	0	
PARK BOARD	12,082,444	12,722,197	11,775,053	12,761,684	8.4%
<b>Total PARK - OPERATIONS - ENTERPRISE</b>	<b>12,082,444</b>	<b>12,722,197</b>	<b>11,775,053</b>	<b>12,761,684</b>	<b>8.4%</b>
<b>Total Enterprise Funds</b>	<b>347,888,777</b>	<b>277,794,661</b>	<b>297,862,110</b>	<b>298,126,776</b>	<b>0.1%</b>

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Internal Service Funds:</b>					
<b><u>MATERIALS &amp; LAB-INTERNAL SVC (6000)</u></b>					
INTERFUND TRANSFERS	61,182	22,123	42,000	53,000	26.2%
Transportation Planning & Engineering	907,865	813,557	1,176,685	1,163,814	-1.1%
PW - ENG MATERIALS & TESTING	3,471,362	3,256,121	3,202,885	3,164,130	-1.2%
<b>Total MATERIALS &amp; LAB-INTERNAL SVC</b>	<b>4,440,409</b>	<b>4,091,801</b>	<b>4,421,570</b>	<b>4,380,944</b>	<b>-0.9%</b>
<b><u>EQUIPMENT - INTERNAL SERVICE (6100)</u></b>					
DEBT SERVICE - NON-DEPT	6,440,499	7,689,950	7,362,900	3,922,650	-46.7%
INTERFUND TRANSFERS	375,564	130,669	332,000	453,000	36.4%
Fleet Services	23,167,058	22,425,674	33,337,124	33,194,482	-0.4%
PW - EQUIPMENT DIV-CAPITAL	3,902,361	6,516,919	12,863,906	7,515,245	-41.6%
<b>Total EQUIPMENT - INTERNAL SERVICE</b>	<b>33,885,482</b>	<b>36,763,212</b>	<b>53,895,930</b>	<b>45,085,377</b>	<b>-16.3%</b>
<b><u>PROPERTY SERVICES INTERNAL SERVICE FUND (6200)</u></b>					
DEBT SERVICE - NON-DEPT	1,049,163	1,038,563	972,363	987,763	1.6%
INTERFUND TRANSFERS	85,976	31,089	569,000	88,000	-84.5%
PW - PROPERTY SERVICES	14,411,686	15,553,630	14,613,882	16,332,261	11.8%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
PUBLIC WORKS PROPERTY SERVICES CAPITAL	303,396	98,443	103,500	0	-100.0%
<b>Total PROPERTY SERVICES INTERNAL SERVICE FUN</b>	<b>15,850,221</b>	<b>16,721,725</b>	<b>16,258,745</b>	<b>17,408,024</b>	<b>7.1%</b>
<b><u>STORES - INTERNAL SERVICE (6300)</u></b>					
INTERFUND TRANSFERS	0	0	11,000	31,000	181.8%
PW - ENG MATERIALS & TESTING	662,522	633,698	903,478	898,099	-0.6%
PW - PROPERTY SERVICES	0	0	0	0	
PW - TRAFFIC AND PARKING SERVICES	295,121	370,119	2,693,529	2,760,401	2.5%
<b>Total STORES - INTERNAL SERVICE</b>	<b>957,642</b>	<b>1,003,816</b>	<b>3,608,007</b>	<b>3,689,500</b>	<b>2.3%</b>
<b><u>INFO TECH - INTERNAL SERVICE (6400)</u></b>					
DEBT SERVICE - NON-DEPT	8,780,983	10,363,484	4,231,963	3,369,763	-20.4%
INTERFUND TRANSFERS	218,861	57,349	136,000	192,000	41.2%
CITY CLERK	840,208	1,245,815	1,306,456	1,166,568	-10.7%
HUMAN RESOURCES	166,065	195,437	202,277	246,697	22.0%
BUSINESS INFORMATION SERVICES	32,109,806	34,500,348	22,817,139	25,117,570	10.1%
INFORMATION TECHNOLOGY SYSTEMS CAPITAL	10,224,776	4,541,727	3,210,000	6,147,786	91.5%
<b>Total INFO TECH - INTERNAL SERVICE</b>	<b>52,340,699</b>	<b>50,904,160</b>	<b>31,903,835</b>	<b>36,240,384</b>	<b>13.6%</b>
<b><u>SELF INSURANCE-INTERNAL SVC (6900)</u></b>					
DEBT SERVICE - NON-DEPT	1,044,616	4,138,212	389,000	388,000	-0.3%
INTERFUND TRANSFERS	125,412	45,349	97,000	131,000	35.1%
HEALTH AND WELFARE	47,309,404	53,987,035	63,533,567	69,590,716	9.5%
ATTORNEY	4,986,364	4,845,994	5,463,479	5,364,393	-1.8%
WORKERS COMPENSATION	6,505,649	6,041,860	7,562,803	7,721,613	2.1%
LIABILITY	4,728,586	7,138,299	3,978,312	4,035,711	1.4%
HUMAN RESOURCES	961,133	1,089,526	1,137,152	1,215,686	6.9%
FINANCE DEPARTMENT	1,476,400	1,963,442	2,053,620	2,162,685	5.3%
<b>Total SELF INSURANCE-INTERNAL SVC</b>	<b>67,137,563</b>	<b>79,249,716</b>	<b>84,214,933</b>	<b>90,609,804</b>	<b>7.6%</b>
<b><u>PARK - INTERNAL SERVICE (6600)</u></b>					

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Internal Service Funds:</b>					
<b><u>PARK - INTERNAL SERVICE (6600)</u></b>					
PARK BOARD	4,587,590	4,534,886	5,249,099	5,075,629	-3.3%
<b>Total PARK - INTERNAL SERVICE</b>	<b>4,587,590</b>	<b>4,534,886</b>	<b>5,249,099</b>	<b>5,075,629</b>	<b>-3.3%</b>
<b><u>PARK-SELF INSURE-INTERNAL SVC (6700)</u></b>					
PARK BOARD	2,069,853	1,817,605	2,550,221	2,576,825	1.0%
<b>Total PARK-SELF INSURE-INTERNAL SVC</b>	<b>2,069,853</b>	<b>1,817,605</b>	<b>2,550,221</b>	<b>2,576,825</b>	<b>1.0%</b>
<b>Total Internal Service Funds</b>	<b>181,269,459</b>	<b>195,086,922</b>	<b>202,102,340</b>	<b>205,066,487</b>	<b>1.5%</b>

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Investment Management Funds:</b>					
<b><u>INVESTMENT POOL (2010)</u></b>					
FINANCE DEPARTMENT	229,462	0	0	0	
<b>Total INVESTMENT POOL</b>	<b>229,462</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Investment Management Funds</b>	<b>229,462</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**SCHEDULE THREE  
OPERATING EXPENDITURES BY FUND AND AGENCY**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Agency - Inactive:</b>					
<b><u>Default (0001)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total Default</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>PUBLIC HOUSING AUTHORITY (2900)</u></b>					
PUBLIC HOUSING	78,180	-3,430	0	0	
<b>Total PUBLIC HOUSING AUTHORITY</b>	<b>78,180</b>	<b>-3,430</b>	<b>0</b>	<b>0</b>	
<b>Total Agency - Inactive</b>	<b>78,180</b>	<b>-3,430</b>	<b>0</b>	<b>0</b>	
<b>Total All Funds</b>	<b>1,684,135,083</b>	<b>1,508,413,646</b>	<b>1,341,027,511</b>	<b>1,408,686,610</b>	<b>5.0%</b>

**SCHEDULE THREE  
Expenditures by Agency**

<b>Agency</b>	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
911/311	7,778,942	13,276,391	10,901,757	10,520,757	-3.5%
ASSESSOR	2,967,344	3,316,279	3,574,398	3,766,000	5.4%
ATTORNEY	10,371,893	11,103,219	12,064,554	12,801,033	6.1%
BOARD OF ESTIMATE & TAXATION	257,629	330,283	342,700	357,000	4.2%
BUILDING COMMISSION CAPITAL IMPROVEMENT	2,336,997	2,560,681	779,381	800,000	2.6%
BUSINESS INFORMATION SERVICES	32,707,274	34,832,980	22,817,139	25,117,570	10.1%
CAPITAL IMPROVEMENTS NON-DEPARTMENTAL	5,785,740	4,943,302	3,028,412	1,350,000	-55.4%
CITY CLERK	6,502,617	7,405,330	7,476,712	7,988,568	6.8%
CITY COORDINATOR	704,488	951,177	1,242,783	1,379,134	11.0%
CIVIL RIGHTS	2,446,836	2,422,427	2,798,739	2,822,000	0.8%
COMMUNICATIONS	2,240,997	2,346,561	2,502,333	2,682,553	7.2%
COMMUNITY PLANNING AND ECONOMIC DEVELOP	231,312,693	228,910,738	176,203,622	152,577,734	-13.4%
CONTINGENCY	165,000	105,000	2,058,226	2,733,341	32.8%
CONVENTION CENTER	25,618,363	24,347,131	28,163,316	32,824,202	16.5%
CONVENTION CENTER SITE	0	3,180	0	0	
CORRECTIONS - NON-DEPT	686,329	715,210	865,674	0	-100.0%
DEBT SERVICE - NON-DEPT	301,958,927	170,971,999	144,175,226	137,642,645	-4.5%
FINANCE DEPARTMENT	19,482,504	20,043,881	20,469,985	21,152,702	3.3%
FIRE DEPARTMENT	48,231,067	50,070,945	52,128,866	50,819,055	-2.5%
FIRE DEPT RELIEF ASSOC	5,988,804	1,718,935	1,401,970	4,547,500	224.4%
Fleet Services	23,167,058	22,425,674	33,337,124	33,194,482	-0.4%
GMCVA	7,238,614	7,663,401	7,380,000	7,530,000	2.0%
HEALTH AND FAMILY SUPPORT	13,258,386	14,613,426	13,551,971	13,639,580	0.6%
HEALTH AND WELFARE	47,309,404	53,987,035	63,533,567	69,590,716	9.5%
HUMAN RESOURCES	7,014,935	7,264,579	7,508,936	7,543,383	0.5%
INFORMATION TECHNOLOGY SYSTEMS CAPITAL	10,224,776	4,541,727	3,210,000	6,147,786	91.5%
INTERFUND TRANSFERS	198,120,299	169,784,882	97,675,000	118,562,838	21.4%
INTERGOVERNMENTAL RELATIONS	2,301,840	1,972,984	2,363,462	2,603,561	10.2%
LIABILITY	4,728,586	7,138,299	3,978,312	4,035,711	1.4%
LIBRARY BOARD	21,715,372	23,601,462	23,695,093	22,100,000	-6.7%
LIBRARY BOARD-CAP REFERENDUM	46,767,991	20,208,532	0	0	
LIBRARY-CAPITAL IMPROVEMENTS FUND	3,444,971	6,360,549	850,000	5,010,000	489.4%
MAYOR	1,076,105	1,084,592	1,329,489	1,374,000	3.3%
MISCELLANEOUS	0	0	0	3,193	
MPLS BUILDING ENERGY PLAN	0	0	0	0	
MPLS EMPLOYEE RETIREMENT FD	1,842,567	15,644,363	3,114,104	4,252,602	36.6%
MUNICIPAL BUILDING COMMISSION	7,106,062	7,711,724	7,689,910	7,966,431	3.6%
NON-DEPARTMENTAL	409,045	588,763	419,626	420,794	0.3%
NRP - ADMINISTRATION	1,642,298	1,703,843	1,769,489	1,670,501	-5.6%
PARK BOARD	76,261,364	74,924,579	74,478,928	77,907,517	4.6%
PARK BOARD CAPITAL IMPROVEMENT	9,694,642	7,600,683	3,297,000	9,721,000	194.8%
PARK MUSEUM	8,835,765	8,906,407	10,136,944	10,349,820	2.1%
POLICE DEPARTMENT	102,852,397	118,688,783	119,687,375	127,537,360	6.6%
POLICE DEPT-CAP IMPROVEMENT	0	0	1,000,000	0	-100.0%
POLICE RELIEF ASSOCIATION	31,572,088	10,565,321	6,188,513	8,768,701	41.7%
PUBLIC HOUSING	78,180	-3,430	0	0	
PUBLIC WORKS PAVING CONSTRUCTION	24,860,820	27,809,601	18,236,000	46,585,000	155.5%
PUBLIC WORKS PROPERTY SERVICES CAPITAL	5,337,366	4,125,723	3,098,500	4,619,000	49.1%
PUBLIC WORKS WATER CAPITAL	19,341,098	14,487,687	17,750,000	25,500,000	43.7%
PW - ADMINISTRATIVE SERVICES	2,331,882	2,832,659	2,624,201	2,901,554	10.6%
PW - ENG MATERIALS & TESTING	4,133,883	3,889,819	4,106,363	4,062,229	-1.1%
PW - EQUIPMENT DIV-CAPITAL	3,902,361	6,516,919	12,863,906	7,515,245	-41.6%
PW - PROPERTY SERVICES	14,412,282	15,553,630	14,613,882	16,357,261	11.9%
PW - SOLID WASTE	26,413,939	28,146,591	28,645,483	31,303,451	9.3%
PW - SOLID WASTE-CAPITAL	0	0	8,390,000	0	-100.0%
PW - TRAFFIC AND PARKING SERVICES	47,937,296	51,516,239	55,235,519	50,830,936	-8.0%
PW - WATER	41,009,795	45,931,234	43,306,735	44,757,877	3.4%
PW Transportation Capital	26,769,217	9,840,015	10,406,000	10,159,000	-2.4%
REGULATORY SERVICES	24,338,366	25,280,674	25,669,505	29,973,415	16.8%
Stormwater and Sanitary Maint	13,253,697	9,631,341	16,668,000	16,818,000	0.9%
Surface Water & Sewers	46,754,502	48,912,641	50,055,105	53,873,547	7.6%
Transportation Maintenance & Repair	31,602,821	30,965,080	31,713,429	32,240,031	1.7%
Transportation Planning & Engineering	7,352,401	6,936,235	9,325,694	9,707,637	4.1%
UNFUNDED PENSION EXPENSE	-734,723	-599,879	-400,000	0	-100.0%
WORKERS COMPENSATION	6,505,649	6,041,860	7,562,803	7,721,613	2.1%
YOUTH COORDINATING BOARD	4,405,242	3,241,748	1,965,750	1,949,045	-0.8%
<b>Total All Expenditures by Agency</b>	<b>1,684,135,083</b>	<b>1,508,413,646</b>	<b>1,341,027,511</b>	<b>1,408,686,610</b>	<b>5.0%</b>



**City of Minneapolis  
FY 2008 Budget  
Community Development Block Grant (CDBG)**

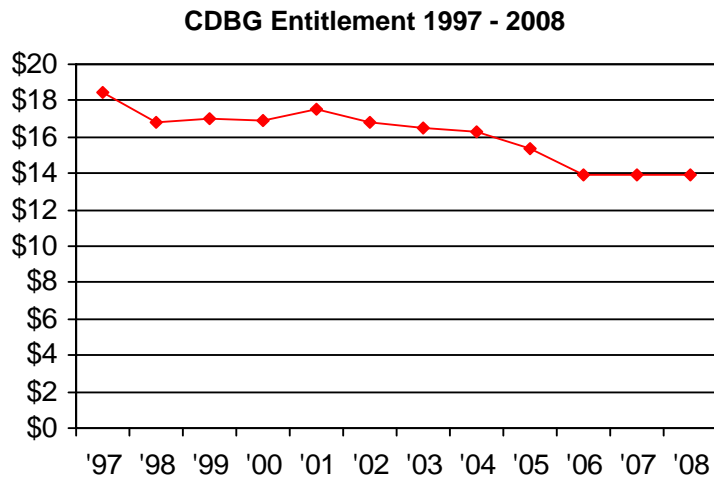
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**Background**

This fund is used to account for the Federal grants received under the Community Development Block Grant (CDBG) provision authorized by Title I of the Housing and Community Development Act of 1974. Included in this entitlement are the CDBG, HOME Investment Partnerships Program (HOME), Emergency Shelter Grants Program (ESGP), Housing Opportunities for Persons with AIDS (HOPWA) and American Dream Down Payment Initiative (ADDI). Based on its U.S. Department of Housing and Urban Development (HUD)-submitted consolidated plan, annual direct grants can be used by the City of Minneapolis to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low-and moderate-income persons.

**Historical Financial Performance**

For finance and budgeting purposes, the City assumes a draw down of these funds in the year they are allocated. The programs are managed on a cost reimbursement basis and therefore the CDBG fund balance amount at any given time is due to the extent of timing differences between entitlement grant revenue receipts and grant expenditure disbursements. The graph below reflects the trend in CDBG funding for the past 10 years. After several years of declining funding, the CDBG funding should remain constant in 2008.



**2008 Budget**

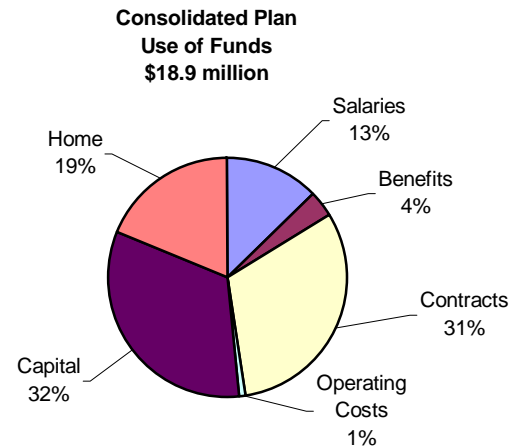
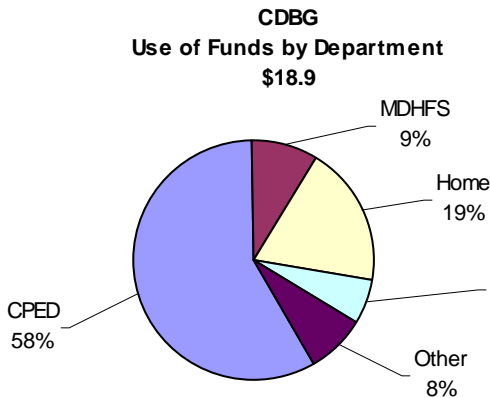
*Revenues*

The entitlement funds drawn from HUD are budgeted based on the past relationship between national appropriations and local entitlement amounts. Amounts are based on the actions, to date, of the U.S. House and Senate. Currently, it is anticipated that the City's total entitlement for 2008 will be approximately equal to the previous year.

The HOME, ESGP, and HOPWA awards are anticipated to remain unchanged. Final award numbers from Congress should be available in early 2008. The HUD appropriation formula, which changed in 2002, includes variable factors based on 2000 Census information. The Census information includes population changes among all the cities within the total HUD appropriation.

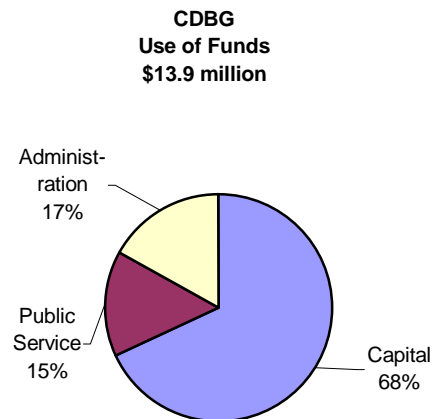
*Expenditures*

The City distributes its entitlement funds received through the HUD consolidated plan to various departments to carry out program activities and awards funds to private and public not-for-profit organizations. The graphs below reflect the distribution by department and by cost category.



*CDBG Allocations*

The CDBG Use of Funds graph to the right shows the distribution of the CDBG allocation in 2008. The public service and administration categories have a 15% and a 20% cap, respectively. Within public service, the adopted budget provided \$681,000 of public service funds for public health in the 2007 program year (the allocation distributed to nonprofit organizations based on recommendations from the Public Health Advisory Committee (PHAC) and City priorities). The PHAC recommended distributions are effective for two years. In 2008, the second year of public health funding, funding levels are anticipated to be \$621,000.



*Debt Service*

The CDBG entitlement is obligated over and above the current grant budgets by \$5.22 million. This amount reflects what the City borrowed against its entitlement to fund the Block E economic development project. As program revenues exceed the budget expenditures, these funds will be incrementally applied to the over-obligation (which was originally \$7.4 million). It is anticipated that approximately \$950,000 of unspent program balances from prior years will be applied against the over obligation in 2007.

**Mayor’s Recommended and Council Adopted Budget**

The Mayor had previously recommended CDBG funding of \$100,000 for the youth violence prevention steering committee and \$100,000 to fund the You^th are Here buses at the Youth Coordinating Board. The Council approved funding for both new projects at slightly different amounts with \$125,000 for youth violence prevention efforts and \$75,000 for the You^th are Here buses. The Council restored the \$243,000 of citizen participation funding to CPED, reversing the Mayor’s previous recommendation to move citizen participation funding to the Coordinator’s office. All other Mayoral recommendations in the consolidated plan were accepted.

**SCHEDULE FOUR**  
**Year 34 (2008) - Community Development Block Grant**

<b>Organization</b>	<b>Project</b>	<b>2007 Consolidated Plan</b>	<b>2008 Council Adopted</b>
<b>Capital /Other---CDBG</b>			
Community Planning & Economic Development	Adult Training, Placement and Retention	844,000	1,443,000
	High density corridor housing	801,000	761,000
	Homeownership Program (GMMHC)	350,500	333,000
	Industry Cluster Program (Living Wage Jobs)	71,900	68,000
	Multi-Family/Affordable Housing	4,388,000	4,460,000
	NEDF/CEDF	1,167,000	541,000
	Non-Profit Multi-Family Affordable Housing Development Assistance	180,700	172,000
	Vacant & Boarded Housing	625,000	594,000
	<i>Subtotal CPED capital</i>	8,428,100	8,372,000
			-
Department of Health & Family Support	Childcare Facilities Loan/Grant	233,700	234,000
Minneapolis Public Housing Authority	General Rehabilitation	227,700	228,000
Regulatory Services	Lead Reduction	130,800	131,000
City Attorney's Office	New Problem Properties Strategy	38,915	40,000
Fire Department	New Problem Properties Strategy	15,965	-
Police Department	New Problem Properties Strategy	53,880	55,000
Regulatory Services	New Problem Properties Strategy	346,240	363,000
<b>Total Capital/Other (65%)</b>		<b>9,475,300</b>	<b>9,423,000</b>
<b>Public Service---CDBG</b>			
Community Planning & Economic Development	Youth Employment	476,133	477,000
	Mortgage Foreclosure Prevention Program	204,700	205,000
Civil Rights Department	Multicultural Affairs	132,800	124,000
Public Works	Graffiti Removal on Public Property	91,400	90,000
Department of Health & Family Support	Way to Grow	296,000	273,000
	Advocacy (Housing)	92,600	86,000
	Curfew and truancy services	98,000	98,000
	You <sup>th</sup> are Here buses		75,000
	<i>Public Health Advisory Recommendations</i>		-
	Asian Media Access	30,000	28,000
	Carondelt LifeCare/St Mary's Health Clinic	21,000	19,000
	Children's Dental Services	11,000	11,000
	Domestic Abuse Project	40,000	36,000
	Fremont Community Health Services	50,000	46,000
	Greater Minneapolis Council of Churches	50,000	46,000
	Lao Assistance Center of MN	55,000	51,000
	MIGIZI Communications	48,000	44,000
	Minneapolis Teenage Parenting & Pregnancy	76,000	68,000
	Minneapolis Urban League	75,000	67,000
	Resource Inc., Employment Action Center	50,000	46,000
	Senior Block Nurse Program	75,000	67,000
	Southside Family Nurturing Center	50,000	46,000
	St. Stephens Human Services	50,000	46,000
<b>Total Public Service (15%)</b>		<b>2,072,633</b>	<b>2,049,000</b>
<b>Public Service - 15% Cap</b>		<b>2,074,205</b>	<b>2,081,700</b>

**SCHEDULE FOUR**  
**Year 34 (2008) - Community Development Block Grant**

<b>Organization</b>	<b>Project</b>	<b>2007 Consolidated Plan</b>	<b>2008 Council Adopted</b>
<b>Administration--CDBG</b>			
Civil Rights Department	Fair Housing Initiative/Davis Bacon Compliance	205,000	205,000
Community Planning & Economic Development	Program Administration	103,000	103,000
	Citizen Participation	242,700	243,000
	Planning - Administration	878,000	878,000
Department of Health & Family Support	Grant Administration	71,900	72,000
	Legal Aid Society	35,000	35,000
	Neighborhood Services	74,900	75,000
	Way to Grow Administration	27,000	27,000
	Youth Violence Prevention	-	125,000
Finance Department	Program Administration	205,000	205,000
Intergovernmental Relations	Grants & Special Projects	244,900	245,000
	Legal Aid Society - Housing Discrimination Law Project	56,900	57,000
Minneapolis Public Housing	Citizen Participation	70,900	71,000
Youth Coordinating Board	Administration	64,900	65,000
<b>Total Administration (20%)</b>		<b>2,280,100</b>	<b>2,406,000</b>
<b>Administration 20% cap</b>		<b>2,765,607</b>	<b>2,775,600</b>
<b>CDBG Total of Requests (100%)</b>		<b>13,828,033</b>	<b>13,878,000</b>
<b>Anticipated CDBG Revenue</b>		<b>13,828,033</b>	<b>13,878,000</b>
<b>Other Consolidated Plan Entitlement Funds</b>			
<b>HOME Investment Partnerships</b>	Community Planning & Economic Development	3,531,207	3,531,000
<b>Emergency Shelter Grants (ESG)</b>	Community Planning & Economic Development	597,347	597,000
<b>Housing Opportunities for Persons with AIDS (HOPWA)</b>	Third Party Contractors/Subrecipients/Subgrantees	833,000	833,000
<b>American Dream Down Payment Initiative (ADDI)</b>	Community Planning & Economic Development	64,984	65,000
<b>Grand Total Consolidated Plan</b>		<b>18,854,571</b>	<b>18,904,000</b>

**SCHEDULE FIVE  
STAFFING INFORMATION**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
Assessor	35	35	37	37	0.0%	-
Attorney	101	107	108	108	0.0%	-
Civil Rights	27	26	26	26	0.0%	-
City Clerk/Elections/Council	27	27	67	68	1.5%	1
City Council	39	39	-	-	n/a	-
Community Planning & Economic	139	141	141	139	-1.4%	(2)
Fire	445	445	447	449	0.6%	3
Health & Family Support	69	66	66	66	0.0%	-
Mayor	11	11	12	12	0.0%	-
Police	942	1,058	1,088	1,093	0.5%	5
<b>Total</b>	<b>1,834</b>	<b>1,953</b>	<b>1,990</b>	<b>1,996</b>	<b>0.3%</b>	<b>7</b>
<b>City Coordinator Department</b>						
City Coordinator Administration	3	3	8	9	12.5%	1
Communications	17	16	17	17	0.0%	-
911/311	87	118	118	122	3.4%	4
Finance	204	202	201	202	0.5%	1
Human Resources	53	55	55	55	0.0%	-
Business Information Systems	81	82	84	93	10.7%	9
Intergovernmental Relations	10	11	10	10	0.0%	-
Convention Center	211	211	211	212	0.5%	1
Regulatory Services	264	214	213	220	3.0%	7
<b>Total City Coordinator</b>	<b>929</b>	<b>911</b>	<b>917</b>	<b>939</b>	<b>2.5%</b>	<b>23</b>
<b>Public Works Department</b>						
Administration	17	16	16	17	6.3%	1
Transportation Planning & Engineering	73	74	69	65	-5.9%	(4)
Transportation Maintenance & Repair	154	151	151	151	0.5%	1
Surface Water & Sewers	103	103	109	115	5.5%	6
Engineering Materials	21	21	20	20	0.0%	-
Solid Waste	126	128	128	128	0.0%	-
Traffic & Parking	99	99	99	98	-1.0%	(1)
Water	253	253	253	253	0.0%	-
Fleet Services	245	248	248	247	-0.4%	(1)
Property Services	103	104	105	106	1.0%	1
<b>Total Public Works</b>	<b>1,194</b>	<b>1,198</b>	<b>1,197</b>	<b>1,200</b>	<b>0.2%</b>	<b>3</b>
<b>TOTAL CITY</b>	<b>3,957</b>	<b>4,062</b>	<b>4,104</b>	<b>4,136</b>	<b>0.7%</b>	<b>30</b>
<b>INDEPENDENT BOARDS - Informational Only</b>						
Board of Estimate and Taxation	2	2	2	2	0.0%	-
Library Board	247	262	273	-	-100.0%	(273)
Municipal Building Commission (MBC)	61	61	62	62	0.0%	-
Neighborhood Revitalization Program (NRP)	11	10	10	9	-10.0%	(1)
Park Board	908	910	902	902	0.0%	-
Mpls. Public Housing Authority (MPHA)	319	315	287	290	1.0%	3
Youth Coordinating Board	5	5	5	5	0.0%	-
<b>TOTAL INDEPENDENT BOARDS</b>	<b>1,552</b>	<b>1,564</b>	<b>1,540</b>	<b>1,269</b>	<b>-17.6%</b>	<b>(271)</b>
<b>TOTAL CITY (including Boards)</b>	<b>5,509</b>	<b>5,626</b>	<b>5,644</b>	<b>5,405</b>	<b>-4.2%</b>	<b>(239)</b>

**SCHEDULE FIVE  
FOOTNOTES**

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**911/311:** In current service level, one business applications analyst is transferred from BIS. The Mayor recommended and the Council approved adding four 911 operators.

**Assessor:** No changes.

**Attorney:** No changes.

**BIS:** 9 positions were added in April 2007. 7 are funded by customers, 1 is funded by BIS operations, and 1 is a PMO program assistant.

**City Clerk/Elections:** One position from the data operations function of BIS was added in the current service level. This department was moved to city clerk/elections department in January 2007. The Mayor moved this department out of the clerk's office in his recommendation. Council moved this department back to the clerk's office with adoption of the budget.

**City Coordinator Administration:** The Mayor recommended and the Council approved moving one position for strategic partnerships from CPED.

**City Council:** This department was moved to city clerk/elections department in January 2007. The Mayor moved this department out of the clerk's office in his recommendation. Council moved this department back to the Clerk's office with adoption of the budget.

**Civil Rights:** The Mayor recommended and the Council adopted no changes.

**Communications:** The Mayor recommended moving one position to Intergovernmental Relations. The Council moved this position back to communications.

**Community Planning and Economic Development:** The current service level includes reducing economic development by one position. The Mayor recommended and the Council approved moving one position from community planning and economic development into Coordinator-Administration.

**Convention Center:** A director of business administration was added in March 2007.

**Finance:** The current service level adds one position to the treasury division. The Mayor recommended moving one position from development finance to intergovernmental relations. The Council moved this position back to development finance.

**Fire:** The Mayor recommended and the Council approved adding 3 positions to the current service level.

**Health and Family Support:** The current service level includes one additional family support specialist, a grant funded position, and one position is transferred to regulatory services.

**Human Resources:** The Mayor recommended moving one position to intergovernmental relations. The Council moved this position back to human resources

**Intergovernmental Relations:** The Mayor recommended adding three positions to this department from within other coordinator departments. The Council approved the budget without this reorganization.

**Mayor:** No changes.

**Police:** The Mayor's budget increased the department's patrol bureau by seven positions. Two taxi cab inspectors moved to regulatory services. The Council approved these changes.

**Public Works Administration:** The current service level adds one position to the administration division. The special assessment function of the division moves to transportation planning and engineering.

**Public Works Engineering Material and Testing:** No changes.

**Public Works Transportation Planning and Engineering:** The utility connections division, 6.5 positions, is moved from transportation planning and engineering to surface water and sewers.

**Public Works Fleet Services:** Previously called equipment services, the current service level reduces one position to adjust the count to historical levels.

**Public Works Transportation Maintenance and Repair:** The department reorganized, and the position differential is the result of a small percentage of a director's time moved out of this division. One position is added for administration of special service districts.

**Public Works Property Services:** The additional position is a result of the department reorganization, moving a director into this division from another public works division.

**Public Works Surface Water and Sewers:** Department reorganization moved stormwater management and utility connections into this division. Previous division stormwater and sewer maintenance was divided into two categories: stormwater maintenance and sewer maintenance.

**Public Works Solid Waste and Recycling:** No changes.

**Public Works Traffic and Parking Services:** The current service level removes one position from design and on-street parking, but adds one position to off-street parking, resulting in a net loss of one position.

**Public Works Water:** Some reorganization among divisions, but no net change in positions.

**Regulatory Services:** The Council approved adding one position to support task force efforts on problem businesses. Two taxi cab inspectors moved into regulatory services from the police department. BIS rate reductions allow for activation of 2 positions.

## **INDEPENDENT BOARDS AND AGENCIES**

**Board of Estimate and Taxation:** No changes.

**Library Board:** In light of integration of the library system with Hennepin County, the position counts are not included in the budget.

**Minneapolis Public Housing Authority:** The current service level increased positions by 3.

**Municipal Building Commission:** No changes.

**Neighborhood Revitalization Program:** The current service level reduced positions by one.

**Park Board:** No changes.

**Youth Coordinating Board:** No changes.

**SCHEDULE SIX**  
**2008 CPED HOUSING DEVELOPMENT PROGRAMS**

<b>Strategy/Program</b>	<b>2007 Approved<sup>1</sup></b>	<b>2007 Source</b>	<b>2008 Council Adopted</b>	<b>2008 Source</b>
<b><u>Commercial Development</u></b>				
Great Streets Program <sup>2</sup>	\$1,169,000	Year 33 CDBG	\$541,000	Year 34 CDBG
Great Streets Program <sup>2</sup>	\$1,400,000	Legacy Fund	\$250,000	Legacy Fund
Great Streets Program <sup>2</sup>	\$600,000	Prior allocation <sup>5</sup>	\$1,430,000	Prior allocation <sup>5</sup>
MILES Program <sup>3</sup>	\$1,000,000	TIF/Legacy Fund	\$750,000	Legacy Fund
MILES Program <sup>3</sup>			\$1,455,000	Prior allocation <sup>5</sup>
BDF Loans <sup>4</sup>	\$125,000	Bond Fees	\$125,000	Bond Fees
Arena Capital	\$500,000	Project funding	\$500,000	Project funding
Riverfront Development Organization	\$100,000	Prior allocation <sup>5</sup>		
Tax Increment Financing (TIF)	project driven	TIF	project driven	TIF
Revenue Bonds <sup>4</sup>	project driven	IDBs	project driven	IDBs
<b>Program Sub-Total</b>	<b>\$4,894,000</b>		<b>\$5,051,000</b>	
<b><u>Business Assistance / Finance</u></b>				
BDF Loans <sup>4</sup>	\$75,000	Bond Fees	\$75,000	Bond Fees
2% Loans	\$1,500,000	Bond Fees	\$1,500,000	Bond Fees
Commercial Corridor 2% Loans	\$100,000	Prior allocation <sup>5</sup>	\$500,000	Prior allocation <sup>5</sup>
Commercial Corridor 2% Loans			\$1,000,000	Bond Fees
Capital Acquisition Loans	\$1,100,000	CRF <sup>6</sup>	\$1,000,000	CRF <sup>6</sup>
Grants	\$136,600	Bond Fees	\$135,000	Bond Fees
Business Assoc. Assistance	\$200,000	Bond Fees	\$200,000	Bond Fees
CRF Emerging Entrepreneur	\$325,000	Legacy Fund		
Alternative Loans			\$325,000	Bond Fees
Revenue Bonds	project driven	IDBs	Project driven	IDBs
<b>Program Sub-Total</b>	<b>\$3,436,600</b>		<b>\$4,735,000</b>	
<b><u>Workforce Development</u></b>				
Youth and Adult Employment and Training Programs	\$1,100,000	Legacy Fund	\$900,000	Legacy Fund
Youth and Adult Employment and Training Programs	\$400,000	Year 33 CDBG	\$1,400,000	Year 34 CDBG
<b>Program Sub-Total</b>	<b>\$1,500,000</b>		<b>\$2,300,000</b>	
<b>Economic Development Program TOTAL</b>	<b>\$9,830,600</b>		<b>\$12,086,000</b>	

Footnotes:

- 1 - Revised to reflect 3/2007 CDBG adjustments.
- 2 - Great Streets Program includes the Community Economic Development, Neighborhood Economic Development, and Commercial Corridor Funds.
- 3 - Minneapolis Industrial Land and Employment Strategy
- 4 - Business Development Fund Loans
- 5 - Balances from previously approved Council allocations.
- 6 - Community Reinvestment Fund



**SCHEDULE SEVEN  
2008 CPED ECONOMIC DEVELOPMENT PROGRAMS**

<b>Strategy/Program</b>	<b>2007 Approved<sup>1</sup></b>	<b>2007 Source</b>	<b>2008 Council Adopted</b>	<b>2008 Source</b>
<b><u>Affordable Rental / Homelessness</u></b>				
Affordable Housing Trust Fund (AHTF) <sup>2</sup>	\$3,955,500	Year 33 CDBG	\$3,568,000	Year 34 CDBG
AHTF	\$800,000	CDBG Program Income	\$500,000	CDBG Program Income
AHTF	\$3,563,000	HOME	\$2,979,000	HOME
AHTF			\$1,500,000	Bond Fees/Residual
AHTF			\$300,000	Reallocated Legacy Fund
AHTF			\$214,000	Reallocated Market Building Program
AHTF Emergency Shelter Grants (ESG)	\$550,000	ESG	\$567,000	ESG
AHTF Nonprofit Devel. Assistance Program	\$181,000	Year 33 CDBG	\$172,000	Year 34 CDBG
It's All About Kids	\$200,000	Neigh Dev Acc	\$200,000	UDAG Repayments
Tax Increment Financing (TIF)	project driven	TIF	project driven	TIF
510(c)3 and Refunding Bonds	project driven	HRB Other	project driven	HRB Other
Low-Income Housing Tax Credits <sup>3</sup>	by allocation	LIHTC Allocation	by allocation	LIHTC Allocation
Housing Revenue Bonds	by allocation	HRB Entitlement	by allocation	HRB Entitlement
<b>Program Sub-Total (AHTF)</b>	<b>\$9,249,500</b>		<b>\$10,000,000</b>	
<b><u>Home Ownership / Affordable / Foreclosure Programs</u></b>				
Affordable Ownership Combined Program	\$972,000	CDBG Program Income	\$500,000	CDBG Program Income
Affordable Ownership Combined Program	\$620,000	Bond Fees		
Tax Increment Financing (TIF)	project driven	TIF	project driven	TIF
5-Point Housing Strategy <sup>4</sup>			\$385,000	Legacy Fund
5-Point Housing Strategy <sup>4</sup>			\$200,000	Reallocated Legacy Fund
Mortgage Foreclosure Prevention Program	\$205,000	Year 33 CDBG	\$205,000	Year 34 CDBG
Mortgage Foreclosure Prevention Program			\$415,000	Legacy Fund
Mortgage Foreclosure Prevention Program	\$95,000	Prior allocation <sup>7</sup>		
Mortgage Foreclosure Prevention Program	\$100,000	Bond Fees		
Home Ownership Works (HOW)	\$600,000	HOME	\$600,000	HOME
Emerging Markets Initiative (EMHI) <sup>5</sup>	\$30,000	Bond Fees		
Partnership Matching Fund (EQ2) <sup>6</sup>			\$1,000,000	Legacy Fund
GMHC Home Ownership Program	\$350,000	Year 33 CDBG	\$333,000	Year 34 CDBG
Home Improvement Program	\$100,000 to \$400,000	Prior allocation <sup>7</sup>	\$500,000	UDAG Repayments
Vacant and Boarded Building Program	\$1,000,000	Year 33 CDBG	\$594,000	Year 34 CDBG
Vacant and Boarded Building Program			\$286,000	Reallocated Market Building Program
Don't Borrow Trouble Campaign	\$90,000	Neigh Dev Acc	\$90,000	UDAG Repayments
CityLiving Home Program	market driven	Mortgage Revenue Bonds	market driven	Mortgage Revenue Bonds
NRP Housing Activities	by action plan	NRP	by action plan	NRP
<b>Program Sub-Total</b>	<b>\$4,162,000</b>		<b>\$5,108,000</b>	
<b><u>Mixed Rental / Ownership Programs</u></b>				
Higher Density Corridor Initiative	\$802,000	Year 33 CDBG	\$761,000	Year 34 CDBG
Higher Density Corridor Initiative	\$278,000	CDBG Program Income		
Heritage Park Capital Funding	\$500,000	Legacy Fund	\$500,000	UDAG Repayments
Market Building Program	\$500,000	CDBG Program Income		
<b>Program Sub-Total</b>	<b>\$2,080,000</b>		<b>\$1,261,000</b>	
<b>Housing Development Program TOTAL</b>	<b>\$15,491,500</b>		<b>\$16,369,000</b>	

Footnotes:

- 1 - Revised to reflect 3/2007 CDBG adjustments.
- 2 - Affordable Housing Trust Fund reflects 10% reduction in expected CDBG funding, but proposed overall AHTF funding level is \$10 million, per City policy.
- 3 - Low Income Housing Tax Credits are issued on a statewide basis, and are highly competitive.
- 4 - Funds may be used for the Early Warning System, 249 Restoration agreements, the Homeownership Incentive Program, or other elements of the 5-Point Strategy.
- 5 - City commitments to EMHI in 2008 include Don't Borrow Trouble and marketing of housing programs to emerging markets.
- 6 - City commitment of \$1M leverages Minnesota Housing \$10M loan and \$1M grant for capital acquisition of distressed residential property.
- 7 - Balances from previously approved Council allocations.

**SCHEDULE EIGHT  
INTERFUND TRANSFER EXPENSE**

Description	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Description
<b>GENERAL FUND (0100):</b>					
Transfer to Solid Waste	50,000	50,000	50,000	50,000	Graffiti remediation efforts; added in 2004
Sub-Total Solid Waste	50,000	50,000	50,000	50,000	
Transfer To Special Revenue Funds	91,500	91,500	92,000	92,000	Target center - property tax funding included in financial plan; Increases to \$950,000 in 2013
Sub-Total Special Revenue	91,500	91,500	92,000	92,000	
Transfer to Capital Fund			1,000,000	0	One-time capital plan funding for safe streets technology
			665,000	0	One-time capital plan funding for street renovation
	0	0	230,000	0	One-time capital funding for Mpls transportation action plan
Sub-Total Capital Fund	0	0	1,895,000	0	
Transfer to Property Tax Supported Debt Service	502,000	502,000	502,000	502,000	Property tax supported debt service increased to match five-year direction
	0	1,000,000	1,000,000	1,000,000	Public safety initiative
	0	123,400	124,000	124,000	Property tax support for public safety initiative
	0	0	950,000		One-time capital plan funding
Sub-Total Property Tax Supported Debt Service	502,000	1,625,400	2,576,000	1,626,000	
Transfer to Equipment	4,180,000	4,180,000	4,180,000	4,180,000	Equipment services fund workout plan
Sub-Total Equipment	4,180,000	4,180,000	4,180,000	4,180,000	
Transfer to Property Services	811,613	688,600	623,000	638,000	800 MHZ
	0	30,000	30,000	30,000	Community center operations
Sub-Total Property Services	811,613	843,600	653,000	668,000	
Transfer to Pension Debt Service	15,490,000	14,387,000	6,877,000	9,004,000	Property tax supported debt service budgeted in the general fund One-time pension debt reduction of \$3 million was included in 2007 budget
	0	0	3,000,000	0	
Sub-Total Pension Debt Service	15,490,000	14,387,000	9,877,000	9,004,000	
Transfer to Intergovernmental Services	7,832,950	8,732,950	9,733,000	10,473,000	Business information services debt - increased by \$1.2 million to support property tax portion of the BIS work-out plan. This includes \$500,000 reduction recommended by the Mayor.
Sub-Total Intergovernmental Services	7,832,950	8,732,950	9,733,000	10,473,000	
Transfer to Self-Insurance	1,447,296	4,047,296	4,750,000	5,642,689	Self-insurance fund workout plan; increased by \$1 million in 2008; council adopted budget reduced transfer by \$150,000 on a one-time basis to fund the portals project and the City Clerk's budget in the general fund.
Sub-Total Self-Insurance	3,601,547	5,382,047	4,750,000	5,642,689	
Transfer to Library Board	0	0	1,205,000	0	2007 one-time funding strategy
Sub-Total Library Board			1,205,000	0	
<b>Total General Fund Transfers Out</b>	<b>32,791,670</b>	<b>35,617,175</b>	<b>35,011,000</b>	<b>31,735,689</b>	
<b>SPECIAL REVENUE FUNDS:</b>					
<b>Federal Grants Fund (0300)</b>					
Transfer To General Fund	50,000	50,000	54,000	54,000	Equal Employment Opportunity Commission (EEOC) reimbursement revenues generated by civil rights and used to support their work in the general fund
Sub-Total General Fund	50,000	50,000	54,000	54,000	
<b>Total Federal Grants Fund Transfers Out</b>	<b>50,000</b>	<b>50,000</b>	<b>54,000</b>	<b>54,000</b>	
<b>Community Development Block Grant (0400)</b>					
Transfer to CPED	3,911,000	3,909,423	3,909,000	3,596,000	CPED consolidated plan grant from the HOME program
Sub-Total CPED	3,911,000	3,909,423	3,909,000	3,596,000	
<b>Other Grants (0600)</b>					
Transfer to General Fund	0	0	700,000	700,000	Transfer of cable franchise settlement, \$700,000 through 2011
Sub-Total General Fund	0	0	700,000	700,000	
<b>Total CDBG Fund Transfers Out</b>	<b>3,911,000</b>	<b>3,909,423</b>	<b>4,609,000</b>	<b>4,296,000</b>	
<b>Convention Center Related Fund (0760)</b>					
Transfer To General Fund	7,481,750	7,481,750	8,319,000	8,163,738	Entertainment tax revenue estimate
Sub-Total General Fund	7,481,750	7,481,750	8,319,000	8,163,738	
Transfer to Arena Reserve	1,200,000	1,200,000	1,200,000	1,500,000	Target center facilities
Sub-Total Arena Reserve	1,200,000	1,200,000	1,200,000	1,500,000	
Transfer to Capital Reserve	1,150,000	1,150,000	1,150,000	1,150,000	Convention center related facilities reserve (in the finance plan)
Sub-Total Capital Reserve	1,150,000	1,150,000	1,150,000	1,150,000	
Transfer To Debt Service	19,724,675	19,142,000	18,810,000	18,796,000	Convention center related debt
Sub-Total Debt Service	19,724,675	19,142,000	18,810,000	18,796,000	
Transfer To Parking Fund	8,243,573	9,565,097	9,856,000	9,832,000	Convention center related parking debt and operating costs
Sub-Total Parking Fund	8,243,573	9,565,097	9,856,000	9,832,000	
Transfer to Pension Debt Service	14,945	13,913	36,000	68,000	Minneapolis Employee Retirement Fund debt for convention center retirees
Sub-Total Pension Debt	14,945	13,913	36,000	68,000	

**SCHEDULE EIGHT  
INTERFUND TRANSFER EXPENSE**

Description	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Description
Transfer to Capital Improvements Fund				750,000	13th street pedestrian plaza capital project
Sub-Total Capital Improvements Fund				750,000	
<b>Total Convention Center Transfers Out</b>	<b>37,814,943</b>	<b>38,552,760</b>	<b>39,371,000</b>	<b>40,259,738</b>	
<b>Convention Facilities Reserve (2790)</b>					
Transfer to Convention Related	2,531,000	3,031,000	500,000	1,000,000	Funding convention facility capital improvements
Sub-Total Convention Related	2,531,000	3,031,000	500,000	1,000,000	
<b>Out</b>	<b>2,531,000</b>	<b>3,031,000</b>	<b>500,000</b>	<b>1,000,000</b>	
<b>INTERNAL SERVICE FUNDS:</b>					
<b>Bond Redemption Fund (5250)</b>					
Transfer to Intergovernmental Fund	0	1,790,000	2,090,000	1,298,000	BIS new capital
Sub-Total Intergovernmental Fund	0	1,790,000	2,090,000	1,298,000	
<b>Total Bond Redemption Fund Out</b>	<b>0</b>	<b>1,790,000</b>	<b>2,090,000</b>	<b>1,298,000</b>	
<b>Engineering Materials and Testing Fund (6000)</b>					
Transfer to Pension Debt Service	61,182	22,123	42,000	53,000	MERF debt service related to engineering materials and testing retirees
Sub-Total Pension Debt	61,182	22,123	42,000	53,000	
<b>Total Paving Fund Transfers Out</b>	<b>61,182</b>	<b>22,123</b>	<b>42,000</b>	<b>53,000</b>	
<b>Fleet Services Fund (6100)</b>					
Transfer to Pension Debt Service	262,937	130,669	332,000	453,000	MERF debt service related to fleet services retirees
Sub-Total Pension Debt Service	262,937	130,669	332,000	453,000	
<b>Total Equipment Fund Transfers Out</b>	<b>262,937</b>	<b>130,669</b>	<b>332,000</b>	<b>453,000</b>	
<b>Property Services (6200)</b>					
Transfer to Pension Debt Service	85,976	31,089	69,000	88,000	MERF debt service related to property services retirees
Sub-Total Pension Debt Service	85,976	31,089	69,000	88,000	
<b>Total Property Services Transfers Out</b>	<b>85,976</b>	<b>31,089</b>	<b>569,000</b>	<b>88,000</b>	
<b>Stores (6300)</b>					
Transfer to Pension Debt Service	0	0	11,000	31,000	MERF debt service related to stores retirees
Sub-Total Pension Debt Service	0	0	11,000	31,000	
<b>Total Stores Transfers Out</b>	<b>0</b>	<b>0</b>	<b>11,000</b>	<b>31,000</b>	
<b>Intergovernmental Services Fund (6400)</b>					
Transfer Pension Debt Service	124,154	57,349	136,000	192,000	MERF debt service related to BIS/clerk retirees
Sub-Total Pension Debt Service	124,154	57,349	136,000	192,000	
<b>Total Intergovernmental Services Transfers Out</b>	<b>124,154</b>	<b>57,349</b>	<b>136,000</b>	<b>192,000</b>	
<b>Self Insurance Fund (6900)</b>					
Transfer to Pension Debt Service	125,412	45,349	97,000	131,000	MERF debt service related to self-insurance fund retirees
Sub-Total Pension Debt Service	125,412	45,349	97,000	131,000	
<b>Total Self-Insurance Transfers Out</b>	<b>125,412</b>	<b>45,349</b>	<b>97,000</b>	<b>131,000</b>	
<b>ENTERPRISE FUNDS:</b>					
<b>Sanitary Sewer Fund (7100)</b>					
Transfer to Pension Debt Service	341,826	0	171,000	264,000	MERF debt service sewer rate funded retirees
Sub-Total Pension Debt Service	341,826	0	171,000	264,000	
<b>Stormwater Fund (7300)</b>					
Transfer to Pension Debt Service	341,826	147,696	171,000	264,000	MERF debt service stormwater rate funded retirees
Sub-Total Pension Debt Service	341,826	147,696	171,000	264,000	
<b>Total Sewer Transfers Out</b>	<b>341,826</b>	<b>147,696</b>	<b>342,000</b>	<b>528,000</b>	
<b>Water Fund (7400):</b>					
Transfer to Pension Debt Service	583,603	274,517	664,000	968,000	MERF debt service water rate funded retirees
Sub-Total Pension Debt Service	583,603	274,517	664,000	968,000	
<b>Total Water Fund Transfers Out</b>	<b>583,603</b>	<b>274,517</b>	<b>664,000</b>	<b>968,000</b>	

**SCHEDULE EIGHT  
INTERFUND TRANSFER EXPENSE**

Description	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Description
<b>Parking Fund (7500):</b>					
Transfer To General Fund	8,800,000	10,618,000	9,618,000	8,618,000	2007 annual contribution from parking fund (reduced by \$1 million per parking fund work-out plan)
Sub-Total General Fund	8,800,000	10,618,000	9,618,000	8,618,000	
Transfer To Special Revenue	1,768,000	1,921,000	2,078,000	2,241,000	Target center finance plan (updated May 1998)
Sub-Total Special Revenue	1,768,000	1,921,000	2,078,000	2,241,000	
Transfer to Pension Debt Service	93,500	38,550	73,000	104,000	MERF debt service related to parking rate funded retirees
Sub-Total Pension Debt Service	93,500	38,550	73,000	104,000	
Transfer to Solid Waste and Recycling	146,000	146,000	146,000	146,000	Litter container collection (added in 2001)
Sub-Total Solid Waste and Recycling	146,000	146,000	146,000	146,000	
<b>Total Parking Transfers Out</b>	<b>11,059,500</b>	<b>12,723,550</b>	<b>11,915,000</b>	<b>11,109,000</b>	
<b>Solid Waste and Recycling Fund (7700):</b>					
Transfer To General Fund	700,000	700,000	700,000	700,000	Payment for alley snowplowing (began in 2003)
Sub-Total General Fund	700,000	700,000	700,000	700,000	
Transfer to Pension Debt Service	57,934	35,221	78,000	109,000	MERF debt service related to solid waste rate funded retirees
Sub-Total Pension Debt Service	57,934	35,221	78,000	109,000	
<b>Total Solid Waste Fund Transfers Out</b>	<b>757,934</b>	<b>735,221</b>	<b>778,000</b>	<b>809,000</b>	
<b>COMMUNITY PLANNING AND ECONOMIC DEVELOPMENT FUNDS:</b>					
<b>Portland Place Capital Project (CPD0)</b>					
Transfer to Debt Service	65,790	67,147	69,000	69,000	Portland place - section 108
Sub-Total Debt Service	65,790	67,147	69,000	69,000	
<b>Total Portland Place Transfers Out</b>	<b>65,790</b>	<b>67,147</b>	<b>69,000</b>	<b>69,000</b>	
<b>Neiman Marcus Capital Project (CPQ0)</b>					
Transfer to Debt Service	235,000	235,000	235,000	235,000	Debt service for federal courts
Sub-Total Debt Service	235,000	235,000	235,000	235,000	
<b>Total Neiman Marcus Transfers Out</b>	<b>235,000</b>	<b>235,000</b>	<b>235,000</b>	<b>235,000</b>	
<b>CPED Operating Fund (GEN0)</b>					
Transfer to Parking Fund	6,680,456	6,680,456	7,516,769	7,902,411	TIF debt service reimbursement
Sub-Total Parking Fund	6,680,456	6,680,456	7,516,769	7,902,411	
Transfer to Nicollet Mall Assessment Fund	0	0	177,750	175,000	TIF debt service reimbursement
Sub-Total Nicollet Mall Assessment Fund			177,750	175,000	
Transfer to Tax Increment - Debt Service Fund	0	0	15,195,863	15,776,000	TIF debt service reimbursement
Sub-Total Tax Increment - Debt Service Fund			15,195,863	15,776,000	
<b>Total CPED Operating</b>	<b>6,963,456</b>	<b>6,963,456</b>	<b>22,890,382</b>	<b>23,853,411</b>	
<b>Total CPED Funds</b>	<b>8,964,246</b>	<b>9,225,603</b>	<b>23,194,382</b>	<b>24,157,411</b>	
<b>CAPITAL FUNDS:</b>					
<b>Library Capital Fund (4400)</b>					
Transfer to General Fund			-	1,400,000	One-time transfer for Library integration transition; funded by insurance refund from the central library capital project.
Subtotal General Fund			-	1,400,000	
<b>Total Library Capital</b>				<b>1,400,000</b>	
<b>TOTAL CITY FUNDS</b>	<b>99,935,979</b>	<b>106,690,570</b>	<b>119,715,382</b>	<b>118,562,838</b>	
<b>INDEPENDENT BOARDS:</b>					
<b>Park Board Operating Fund (7800)</b>					
Transfer to Debt Service	1,055,750	1,053,000	1,055,000	1,055,000	Fort Snelling athletic fields debt service
Sub-Total Debt Service	1,055,750	1,053,000	1,055,000	1,055,000	
<b>Total Park Board Operating</b>	<b>1,055,750</b>	<b>1,053,000</b>	<b>1,055,000</b>	<b>1,055,000</b>	
<b>Library Board (1800):</b>					
Transfer To General Fund	0	0	850,000	0	2007 one-time funding strategy
Sub-Total General Fund	0	0	850,000	0	
Transfer to Debt Service	457,409	457,409	458,000	617,705	Parking ramp debt service, exact accounting to be determined as integration with Hennepin County is finalized.
Sub-Total Debt Service	457,409	457,409	458,000	617,705	
<b>Total Library Board</b>	<b>457,409</b>	<b>457,409</b>	<b>1,308,000</b>	<b>617,705</b>	
<b>Total Independent Boards</b>	<b>1,673,159</b>	<b>1,510,409</b>	<b>2,363,000</b>	<b>1,672,705</b>	
<b>GRAND TOTAL</b>	<b>101,609,138</b>	<b>108,200,979</b>	<b>122,078,382</b>	<b>120,235,543</b>	

**SCHEDULE NINE  
SELF-INSURANCE FUND 2008 BUDGET IMPACT**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
<b>General Fund - City :</b>					
<b><u>GENERAL FUND (0100)</u></b>					
ASSESSOR	90,372	93,146	109,424	111,723	2.1%
ATTORNEY	58,968	52,814	56,892	58,087	2.1%
CITY CLERK	113,225	114,870	342,303	349,491	2.1%
FIRE DEPARTMENT	2,065,380	2,145,846	2,240,954	2,288,014	2.1%
CIVIL RIGHTS	41,604	43,163	206,808	211,151	2.1%
MAYOR	28,584	29,625	192,762	196,810	2.1%
POLICE DEPARTMENT	5,372,376	5,625,562	5,252,904	5,363,215	2.1%
LIBRARY BOARD	0	0	0	0	
Transportation Planning & Engineering	20,388	20,774	6,900	7,045	2.1%
Transportation Maintenance & Repair	1,177,236	1,227,887	1,202,931	1,228,192	2.1%
Surface Water & Sewers	0	0	0	0	
PW - ADMINISTRATIVE SERVICES	48,876	50,177	364,276	371,926	2.1%
PW - TRAFFIC AND PARKING SERVICES	308,880	322,993	506,036	516,663	2.1%
HUMAN RESOURCES	160,452	166,001	339,683	346,816	2.1%
FINANCE DEPARTMENT	131,664	137,457	300,367	306,676	2.1%
911/311	425,412	440,823	118,801	121,296	2.1%
REGULATORY SERVICES	336,492	345,242	962,229	982,433	2.1%
CITY COORDINATOR	23,016	23,920	67,123	68,532	2.1%
INTERGOVERNMENTAL RELATIONS	29,232	30,831	135,142	137,979	2.1%
COMMUNICATIONS	27,024	27,772	69,688	71,151	2.1%
HEALTH AND FAMILY SUPPORT	40,806	37,500	103,995	106,180	2.1%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	69,444	67,962	45,447	46,402	2.1%
<b>Total GENERAL FUND</b>	<b>10,569,431</b>	<b>11,004,364</b>	<b>12,624,665</b>	<b>12,889,782</b>	<b>2.1%</b>
<b>Total General Fund - City</b>	<b>10,569,431</b>	<b>11,004,364</b>	<b>12,624,665</b>	<b>12,889,782</b>	<b>2.1%</b>

**SCHEDULE NINE  
SELF-INSURANCE FUND 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>GRANTS - FEDERAL (0300)</u></b>					
ATTORNEY	0	0	0	0	
POLICE DEPARTMENT	0	0	0	0	
FINANCE DEPARTMENT	0	0	0	0	
REGULATORY SERVICES	0	0	0	0	
HEALTH AND FAMILY SUPPORT	2,883	12,531	0	0	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total GRANTS - FEDERAL</b>	<b>2,883</b>	<b>12,531</b>	<b>0</b>	<b>0</b>	
<b><u>CDBG &amp; UDAG FUNDS (0400)</u></b>					
ATTORNEY	0	0	0	0	
CIVIL RIGHTS	1,248	1,244	0	0	
FINANCE DEPARTMENT	84	52	0	0	
REGULATORY SERVICES	0	0	0	0	
INTERGOVERNMENTAL RELATIONS	360	373	0	0	
HEALTH AND FAMILY SUPPORT	413	0	0	0	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	2,628	2,737	0	0	
<b>Total CDBG &amp; UDAG FUNDS</b>	<b>4,733</b>	<b>4,407</b>	<b>0</b>	<b>0</b>	
<b><u>SECTION 108 LOAN PROGRAM (0500)</u></b>					
ASSESSOR	0	0	0	0	
<b>Total SECTION 108 LOAN PROGRAM</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>GRANTS - OTHER (0600)</u></b>					
POLICE DEPARTMENT	0	0	0	0	
FINANCE DEPARTMENT	0	0	0	0	
HEALTH AND FAMILY SUPPORT	6,490	0	0	0	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total GRANTS - OTHER</b>	<b>6,490</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>CONVENTION CENTER OPERATIONS (0760)</u></b>					
HUMAN RESOURCES	1,104	1,151	0	0	
CONVENTION CENTER	359,436	374,175	650,013	663,663	2.1%
<b>Total CONVENTION CENTER OPERATIONS</b>	<b>360,540</b>	<b>375,326</b>	<b>650,013</b>	<b>663,663</b>	<b>2.1%</b>
<b><u>POLICE DEPT - SPECIAL REVENUE (2100)</u></b>					
POLICE DEPARTMENT	23,496	24,300	0	0	
<b>Total POLICE DEPT - SPECIAL REVENUE</b>	<b>23,496</b>	<b>24,300</b>	<b>0</b>	<b>0</b>	
<b><u>CPED Operating (GEN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	77,568	78,126	790,374	806,972	2.1%
<b>Total CPED Operating</b>	<b>77,568</b>	<b>78,126</b>	<b>790,374</b>	<b>806,972</b>	<b>2.1%</b>
<b><u>MCDA FEDERAL GRANTS-OTHER (FG00)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total MCDA FEDERAL GRANTS-OTHER</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>MCDA NEIGHBORHOOD DEVEL ACCT (FNA0)</u></b>					

**SCHEDULE NINE  
SELF-INSURANCE FUND 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>MCDA NEIGHBORHOOD DEVEL ACCT (FNA0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total MCDA NEIGHBORHOOD DEVEL ACCT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>NRP ADMINISTRATION (SAD0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total NRP ADMINISTRATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>COMMUNITY DEVELOPMENT INVESTMENT FUND (S)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total COMMUNITY DEVELOPMENT INVESTMENT FUN</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>DEVELOPMENT ACCOUNT (SDA0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total DEVELOPMENT ACCOUNT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>ECONOMIC DEVELOPMENT PROGRAM (SED0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total ECONOMIC DEVELOPMENT PROGRAM</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>HOUSING PROGRAM (SHP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total HOUSING PROGRAM</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>HOME OWNERSHIP WORKS (SHW0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total HOME OWNERSHIP WORKS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>COMMUNITY DEVELOPMENT (SPH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total COMMUNITY DEVELOPMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>THEATRES (STH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total THEATRES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>UPPER RIVER LAND BANK (SUR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total UPPER RIVER LAND BANK</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>PARK - GENERAL FUND (1500)</u></b>					
LIABILITY	0	0	0	0	
PARK BOARD	1,319,066	1,654,967	1,988,078	19,372	-99.0%
<b>Total PARK - GENERAL FUND</b>	<b>1,319,066</b>	<b>1,654,967</b>	<b>1,988,078</b>	<b>19,372</b>	<b>-99.0%</b>

**SCHEDULE NINE  
SELF-INSURANCE FUND 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>PARK - FORESTRY (1700)</u></b>					
PARK BOARD	0	0	0	0	
<b>Total PARK - FORESTRY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>PARK - GRANT &amp; SPECIAL REVENUE (1950)</u></b>					
PARK BOARD	0	18,332	35,002	0	-100.0%
<b>Total PARK - GRANT &amp; SPECIAL REVENUE</b>	<b>0</b>	<b>18,332</b>	<b>35,002</b>	<b>0</b>	<b>-100.0%</b>
<b><u>BOARD OF ESTIMATE AND TAXATION (1000)</u></b>					
BOARD OF ESTIMATE & TAXATION	1,848	1,934	0	0	
<b>Total BOARD OF ESTIMATE AND TAXATION</b>	<b>1,848</b>	<b>1,934</b>	<b>0</b>	<b>0</b>	
<b><u>MUNICIPAL BUILDING COMMISSION (1100)</u></b>					
MUNICIPAL BUILDING COMMISSION	81,240	81,928	86,808	13,055	-85.0%
<b>Total MUNICIPAL BUILDING COMMISSION</b>	<b>81,240</b>	<b>81,928</b>	<b>86,808</b>	<b>13,055</b>	<b>-85.0%</b>
<b><u>LIBRARY - GENERAL FUND (1800)</u></b>					
LIBRARY BOARD	49,800	65,758	0	0	
<b>Total LIBRARY - GENERAL FUND</b>	<b>49,800</b>	<b>65,758</b>	<b>0</b>	<b>0</b>	
<b><u>NEIGHBORHOOD REVITAL POLICY (2300)</u></b>					
NRP - ADMINISTRATION	2,304	2,481	3,800	2,757	-27.4%
<b>Total NEIGHBORHOOD REVITAL POLICY</b>	<b>2,304</b>	<b>2,481</b>	<b>3,800</b>	<b>2,757</b>	<b>-27.4%</b>
<b><u>YOUTH COORDINATING BOARD (2200)</u></b>					
YOUTH COORDINATING BOARD	900	827	0	0	
<b>Total YOUTH COORDINATING BOARD</b>	<b>900</b>	<b>827</b>	<b>0</b>	<b>0</b>	
<b>Total Special Revenue Funds</b>	<b>1,930,868</b>	<b>2,320,916</b>	<b>3,554,075</b>	<b>1,505,819</b>	<b>-57.6%</b>



**SCHEDULE NINE  
SELF-INSURANCE FUND 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Capital Projects:</b>					
<b><u>CITY-CAPITAL IMPROVEMENTS FUND (4100)</u></b>					
Transportation Planning & Engineering	78,072	78,980	31,035	31,686	2.1%
Transportation Maintenance & Repair	14,484	15,056	0	0	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total CITY-CAPITAL IMPROVEMENTS FUND</b>	<b>92,556</b>	<b>94,036</b>	<b>31,035</b>	<b>31,686</b>	<b>2.1%</b>
<b><u>TAX INCREMENT ADMINISTRATION (CAD0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total TAX INCREMENT ADMINISTRATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>St. Anne's Housing (CAN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total St. Anne's Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>COMMON PROJECT UNCERTIFIED (CAZ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total COMMON PROJECT UNCERTIFIED</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>NINTH &amp; HENNEPIN (CBE0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total NINTH &amp; HENNEPIN</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>SOUTH NICOLLET MALL (CBE0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total SOUTH NICOLLET MALL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>DEEP ROCK TAX INCREMENT (CDR0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total DEEP ROCK TAX INCREMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>DOWNTOWN EAST LRT (CDT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total DOWNTOWN EAST LRT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Grain Belt Housing Dist 132 (CGH0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total Grain Belt Housing Dist 132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Parcel C Tax Increment District (CHC0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total Parcel C Tax Increment District</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>HISTORIC DEPOT REUSE DIST 93 (CHD0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total HISTORIC DEPOT REUSE DIST 93</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>HENNEPIN &amp; 7TH ENTERTAINMENT (CHE0)</u></b>					

**SCHEDULE NINE  
SELF-INSURANCE FUND 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Enterprise Funds:</b>					
<b><u>Sanitary Sewer Fund (7100)</u></b>					
Surface Water & Sewers	431,676	453,333	546,377	661,340	21.0%
<b>Total Sanitary Sewer Fund</b>	<b>431,676</b>	<b>453,333</b>	<b>546,377</b>	<b>661,340</b>	<b>21.0%</b>
<b><u>Stormwater Fund (7300)</u></b>					
Transportation Maintenance & Repair	100,776	104,805	0	0	
Surface Water & Sewers	185,172	192,789	570,515	479,005	-16.0%
<b>Total Stormwater Fund</b>	<b>285,948</b>	<b>297,594</b>	<b>570,515</b>	<b>479,005</b>	<b>-16.0%</b>
<b><u>WATER ENTERPRISE FUND (7400)</u></b>					
Transportation Planning & Engineering	0	0	0	0	
PW - WATER	1,000,284	1,036,954	944,694	964,532	2.1%
<b>Total WATER ENTERPRISE FUND</b>	<b>1,000,284</b>	<b>1,036,954</b>	<b>944,694</b>	<b>964,532</b>	<b>2.1%</b>
<b><u>MUNICIPAL PARKING ENTERPRISE FUND (7500)</u></b>					
PW - TRAFFIC AND PARKING SERVICES	242,484	252,179	506,036	516,663	2.1%
REGULATORY SERVICES	43,512	0	0	0	
<b>Total MUNICIPAL PARKING ENTERPRISE FUND</b>	<b>285,996</b>	<b>252,179</b>	<b>506,036</b>	<b>516,663</b>	<b>2.1%</b>
<b><u>SOLID WASTE - ENTERPRISE (7700)</u></b>					
PW - SOLID WASTE	940,200	978,959	795,911	812,625	2.1%
<b>Total SOLID WASTE - ENTERPRISE</b>	<b>940,200</b>	<b>978,959</b>	<b>795,911</b>	<b>812,625</b>	<b>2.1%</b>
<b><u>DEFAULTED PROPERTY ADMINISTRATION (EDP0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total DEFAULTED PROPERTY ADMINISTRATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>RIVER TERMINAL (ERT0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total RIVER TERMINAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>GARFS (ERZ0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	0	0	0	0	
<b>Total GARFS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Library Pkg Enterprise Fund (7600)</u></b>					
LIBRARY BOARD	0	0	0	0	
<b>Total Library Pkg Enterprise Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>PARK - OPERATIONS - ENTERPRISE (7800)</u></b>					
PARK BOARD	161,650	153,332	111,520	0	-100.0%
<b>Total PARK - OPERATIONS - ENTERPRISE</b>	<b>161,650</b>	<b>153,332</b>	<b>111,520</b>	<b>0</b>	<b>-100.0%</b>
<b>Total Enterprise Funds</b>	<b>3,105,754</b>	<b>3,172,351</b>	<b>3,475,053</b>	<b>3,434,165</b>	<b>-1.2%</b>

**SCHEDULE NINE  
SELF-INSURANCE FUND 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Internal Service Funds:</b>					
<b><u>MATERIALS &amp; LAB-INTERNAL SVC (6000)</u></b>					
Transportation Planning & Engineering	10,848	11,287	0	0	
PW - ENG MATERIALS & TESTING	55,176	54,901	0	0	
<b>Total MATERIALS &amp; LAB-INTERNAL SVC</b>	<b>66,024</b>	<b>66,188</b>	<b>0</b>	<b>0</b>	
<b><u>EQUIPMENT - INTERNAL SERVICE (6100)</u></b>					
Fleet Services	961,428	990,241	1,097,132	1,120,172	2.1%
<b>Total EQUIPMENT - INTERNAL SERVICE</b>	<b>961,428</b>	<b>990,241</b>	<b>1,097,132</b>	<b>1,120,172</b>	<b>2.1%</b>
<b><u>PROPERTY SERVICES INTERNAL SERVICE FUND (6200)</u></b>					
PW - PROPERTY SERVICES	229,166	232,081	417,692	426,463	2.1%
<b>Total PROPERTY SERVICES INTERNAL SERVICE FUND</b>	<b>229,166</b>	<b>232,081</b>	<b>417,692</b>	<b>426,463</b>	<b>2.1%</b>
<b><u>STORES - INTERNAL SERVICE (6300)</u></b>					
PW - ENG MATERIALS & TESTING	27,012	28,087	84,306	43,039	-48.9%
PW - PROPERTY SERVICES	0	0	0	0	
PW - TRAFFIC AND PARKING SERVICES	12,036	12,519	0	43,039	
<b>Total STORES - INTERNAL SERVICE</b>	<b>39,048</b>	<b>40,606</b>	<b>84,306</b>	<b>86,078</b>	<b>2.1%</b>
<b><u>INFO TECH - INTERNAL SERVICE (6400)</u></b>					
CITY CLERK	17,731	14,359	33,152	33,848	2.1%
HUMAN RESOURCES	0	0	0	0	
BUSINESS INFORMATION SERVICES	233,532	241,029	81,940	83,660	2.1%
<b>Total INFO TECH - INTERNAL SERVICE</b>	<b>251,263</b>	<b>255,388</b>	<b>115,092</b>	<b>117,508</b>	<b>2.1%</b>
<b><u>SELF INSURANCE-INTERNAL SVC (6900)</u></b>					
ATTORNEY	38,376	46,671	0	0	
LIABILITY	0	0	1,168	1,193	2.1%
HUMAN RESOURCES	4,428	4,606	0	0	
FINANCE DEPARTMENT	0	0	0	0	
<b>Total SELF INSURANCE-INTERNAL SVC</b>	<b>42,804</b>	<b>51,277</b>	<b>1,168</b>	<b>1,193</b>	<b>2.1%</b>
<b><u>PARK - INTERNAL SERVICE (6600)</u></b>					
PARK BOARD	107,073	72,984	37,769	0	-100.0%
<b>Total PARK - INTERNAL SERVICE</b>	<b>107,073</b>	<b>72,984</b>	<b>37,769</b>	<b>0</b>	<b>-100.0%</b>
<b><u>PARK-SELF INSURE-INTERNAL SVC (6700)</u></b>					
PARK BOARD	913,609	921,203	144	0	-100.0%
<b>Total PARK-SELF INSURE-INTERNAL SVC</b>	<b>913,609</b>	<b>921,203</b>	<b>144</b>	<b>0</b>	<b>-100.0%</b>
<b>Total Internal Service Funds</b>	<b>2,610,415</b>	<b>2,629,968</b>	<b>1,753,303</b>	<b>1,751,414</b>	<b>-0.1%</b>
<b>Total All Funds</b>	<b>18,309,024</b>	<b>19,221,635</b>	<b>21,438,131</b>	<b>19,612,866</b>	<b>-8.5%</b>

**SCHEDULE TEN  
BUSINESS INFORMATION SERVICES 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>General Fund - City :</b>					
<b><u>GENERAL FUND (0100)</u></b>					
ASSESSOR	282,273	326,536	340,767	368,380	8.1%
ATTORNEY	340,048	470,018	480,878	600,365	24.8%
CITY CLERK	495,998	561,883	566,913	566,536	-0.1%
FIRE DEPARTMENT	823,791	886,556	890,365	889,183	-0.1%
CIVIL RIGHTS	145,020	155,824	149,930	239,079	59.5%
MAYOR	96,164	88,005	88,223	114,959	30.3%
POLICE DEPARTMENT	3,585,719	3,723,968	3,770,342	4,521,447	19.9%
Transportation Planning & Engineering	67,081	81,763	79,410	134,274	69.1%
Transportation Maintenance & Repair	293,280	444,419	408,911	296,826	-27.4%
PW - ADMINISTRATIVE SERVICES	245,210	375,757	384,817	513,961	33.6%
PW - TRAFFIC AND PARKING SERVICES	412,818	272,654	272,869	201,281	-26.2%
HUMAN RESOURCES	877,730	1,265,515	1,299,943	1,111,247	-14.5%
FINANCE DEPARTMENT	1,541,783	1,313,368	1,321,760	1,583,555	19.8%
911/311	244,331	284,077	227,405	521,541	129.3%
REGULATORY SERVICES	926,628	1,425,988	1,448,926	2,039,372	40.8%
CITY COORDINATOR	226,004	74,281	76,106	87,368	14.8%
INTERGOVERNMENTAL RELATIONS	31,184	36,112	36,805	21,929	-40.4%
COMMUNICATIONS	179,502	150,636	153,877	130,097	-15.5%
HEALTH AND FAMILY SUPPORT	559,939	364,941	411,233	489,194	19.0%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	810,480	431,926	431,068	284,858	-33.9%
<b>Total GENERAL FUND</b>	<b>12,184,985</b>	<b>12,734,228</b>	<b>12,840,548</b>	<b>14,715,452</b>	<b>14.6%</b>
<b>Total General Fund - City</b>	<b>12,184,985</b>	<b>12,734,228</b>	<b>12,840,548</b>	<b>14,715,452</b>	<b>14.6%</b>

**SCHEDULE TEN  
BUSINESS INFORMATION SERVICES 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>GRANTS - FEDERAL (0300)</u></b>					
HEALTH AND FAMILY SUPPORT	5,221	-35	0	0	
<b>Total GRANTS - FEDERAL</b>	<b>5,221</b>	<b>-35</b>	<b>0</b>	<b>0</b>	
<b><u>CDBG &amp; UDAG FUNDS (0400)</u></b>					
CIVIL RIGHTS	25,987	28,526	32,793	0	-100.0%
INTERGOVERNMENTAL RELATIONS	7,436	13,561	12,347	24,557	98.9%
HEALTH AND FAMILY SUPPORT	42,986	76,510	79,831	1,729	-97.8%
<b>Total CDBG &amp; UDAG FUNDS</b>	<b>76,410</b>	<b>118,597</b>	<b>124,971</b>	<b>26,286</b>	<b>-79.0%</b>
<b><u>GRANTS - OTHER (0600)</u></b>					
911/311	0	0	0	400,298	
HEALTH AND FAMILY SUPPORT	23,664	36,901	0	0	
<b>Total GRANTS - OTHER</b>	<b>23,664</b>	<b>36,901</b>	<b>0</b>	<b>400,298</b>	
<b><u>CONVENTION CENTER OPERATIONS (0760)</u></b>					
CONVENTION CENTER	240,913	738,927	765,481	628,310	-17.9%
<b>Total CONVENTION CENTER OPERATIONS</b>	<b>240,913</b>	<b>738,927</b>	<b>765,481</b>	<b>628,310</b>	<b>-17.9%</b>
<b><u>POLICE DEPT - SPECIAL REVENUE (2100)</u></b>					
POLICE DEPARTMENT	19,047	16,893	35,549	0	-100.0%
<b>Total POLICE DEPT - SPECIAL REVENUE</b>	<b>19,047</b>	<b>16,893</b>	<b>35,549</b>	<b>0</b>	<b>-100.0%</b>
<b><u>CPED Operating (GEN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	135,480	513,189	467,638	973,869	108.3%
<b>Total CPED Operating</b>	<b>135,480</b>	<b>513,189</b>	<b>467,638</b>	<b>973,869</b>	<b>108.3%</b>
<b><u>PARK - GENERAL FUND (1500)</u></b>					
PARK BOARD	852	213	0	59,914	
<b>Total PARK - GENERAL FUND</b>	<b>852</b>	<b>213</b>	<b>0</b>	<b>59,914</b>	
<b><u>BOARD OF ESTIMATE AND TAXATION (1000)</u></b>					
BOARD OF ESTIMATE & TAXATION	8,456	8,586	8,444	9,835	16.5%
<b>Total BOARD OF ESTIMATE AND TAXATION</b>	<b>8,456</b>	<b>8,586</b>	<b>8,444</b>	<b>9,835</b>	<b>16.5%</b>
<b><u>MUNICIPAL BUILDING COMMISSION (1100)</u></b>					
MUNICIPAL BUILDING COMMISSION	3,283	3,520	5,098	1,871	-63.3%
<b>Total MUNICIPAL BUILDING COMMISSION</b>	<b>3,283</b>	<b>3,520</b>	<b>5,098</b>	<b>1,871</b>	<b>-63.3%</b>
<b><u>LIBRARY - GENERAL FUND (1800)</u></b>					
LIBRARY BOARD	0	6,827	7,069	0	-100.0%
<b>Total LIBRARY - GENERAL FUND</b>	<b>0</b>	<b>6,827</b>	<b>7,069</b>	<b>0</b>	<b>-100.0%</b>
<b><u>NEIGHBORHOOD REVITAL POLICY (2300)</u></b>					
NRP - ADMINISTRATION	6,238	6,439	3,900	19,719	405.6%
<b>Total NEIGHBORHOOD REVITAL POLICY</b>	<b>6,238</b>	<b>6,439</b>	<b>3,900</b>	<b>19,719</b>	<b>405.6%</b>

**SCHEDULE TEN  
BUSINESS INFORMATION SERVICES 2008 BUDGET IMPACT**

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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>YOUTH COORDINATING BOARD (2200)</u></b>					
YOUTH COORDINATING BOARD	49,589	19,961	46,772	37,686	-19.4%
<b>Total YOUTH COORDINATING BOARD</b>	<b>49,589</b>	<b>19,961</b>	<b>46,772</b>	<b>37,686</b>	<b>-19.4%</b>
<b>Total Special Revenue Funds</b>	<b>569,152</b>	<b>1,470,018</b>	<b>1,464,922</b>	<b>2,157,788</b>	<b>47.3%</b>

**SCHEDULE TEN  
BUSINESS INFORMATION SERVICES 2008 BUDGET IMPACT**

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	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
<b>Capital Projects:</b>					
<b><u>CITY-CAPITAL IMPROVEMENTS FUND (4100)</u></b>					
Transportation Planning & Engineering	291,023	48,758	47,395	488,736	931.2%
Transportation Maintenance & Repair	30,126	20,055	20,266	21,099	4.1%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	44,729	0	0	0	
<b>Total CITY-CAPITAL IMPROVEMENTS FUND</b>	<b>365,878</b>	<b>68,813</b>	<b>67,661</b>	<b>509,835</b>	<b>653.5%</b>
<b><u>LIBRARY-CAPITAL IMPROVEMENTS FUND (4400)</u></b>					
LIBRARY BOARD-CAP REFERENDUM	3,905	4,055	0	0	
<b>Total LIBRARY-CAPITAL IMPROVEMENTS FUND</b>	<b>3,905</b>	<b>4,055</b>	<b>0</b>	<b>0</b>	
<b>Total Capital Projects</b>	<b>369,783</b>	<b>72,868</b>	<b>67,661</b>	<b>509,835</b>	<b>653.5%</b>

**SCHEDULE TEN  
BUSINESS INFORMATION SERVICES 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Enterprise Funds:</b>					
<b><u>Sanitary Sewer Fund (7100)</u></b>					
Surface Water & Sewers	345,970	29,898	33,568	31,228	-7.0%
<b>Total Sanitary Sewer Fund</b>	<b>345,970</b>	<b>29,898</b>	<b>33,568</b>	<b>31,228</b>	<b>-7.0%</b>
<b><u>Stormwater Fund (7300)</u></b>					
Surface Water & Sewers	206,884	199,369	190,216	213,725	12.4%
<b>Total Stormwater Fund</b>	<b>206,884</b>	<b>199,369</b>	<b>190,216</b>	<b>213,725</b>	<b>12.4%</b>
<b><u>WATER ENTERPRISE FUND (7400)</u></b>					
PW - WATER	1,470,511	823,153	761,721	701,313	-7.9%
<b>Total WATER ENTERPRISE FUND</b>	<b>1,470,511</b>	<b>823,153</b>	<b>761,721</b>	<b>701,313</b>	<b>-7.9%</b>
<b><u>MUNICIPAL PARKING ENTERPRISE FUND (7500)</u></b>					
PW - TRAFFIC AND PARKING SERVICES	382,498	311,831	299,529	196,831	-34.3%
REGULATORY SERVICES	21,779	0	0	0	
<b>Total MUNICIPAL PARKING ENTERPRISE FUND</b>	<b>404,276</b>	<b>311,831</b>	<b>299,529</b>	<b>196,831</b>	<b>-34.3%</b>
<b><u>SOLID WASTE - ENTERPRISE (7700)</u></b>					
PW - SOLID WASTE	355,673	357,790	348,165	279,036	-19.9%
<b>Total SOLID WASTE - ENTERPRISE</b>	<b>355,673</b>	<b>357,790</b>	<b>348,165</b>	<b>279,036</b>	<b>-19.9%</b>
<b>Total Enterprise Funds</b>	<b>2,783,314</b>	<b>1,722,041</b>	<b>1,633,199</b>	<b>1,422,133</b>	<b>-12.9%</b>



**SCHEDULE TEN  
BUSINESS INFORMATION SERVICES 2008 BUDGET IMPACT**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Internal Service Funds:</b>					
<b><u>MATERIALS &amp; LAB-INTERNAL SVC (6000)</u></b>					
Transportation Planning & Engineering	14,903	15,933	16,011	36,393	127.3%
PW - ENG MATERIALS & TESTING	5,883	8,637	5,279	54,139	925.6%
<b>Total MATERIALS &amp; LAB-INTERNAL SVC</b>	<b>20,787</b>	<b>24,570</b>	<b>21,290</b>	<b>90,532</b>	<b>325.2%</b>
<b><u>EQUIPMENT - INTERNAL SERVICE (6100)</u></b>					
Fleet Services	255,410	428,197	436,342	352,669	-19.2%
<b>Total EQUIPMENT - INTERNAL SERVICE</b>	<b>255,410</b>	<b>428,197</b>	<b>436,342</b>	<b>352,669</b>	<b>-19.2%</b>
<b><u>PROPERTY SERVICES INTERNAL SERVICE FUND (6200)</u></b>					
PW - PROPERTY SERVICES	191,240	417,137	466,404	221,114	-52.6%
<b>Total PROPERTY SERVICES INTERNAL SERVICE FUND</b>	<b>191,240</b>	<b>417,137</b>	<b>466,404</b>	<b>221,114</b>	<b>-52.6%</b>
<b><u>STORES - INTERNAL SERVICE (6300)</u></b>					
PW - ENG MATERIALS & TESTING	13,550	21,856	17,621	33,747	91.5%
PW - TRAFFIC AND PARKING SERVICES	9,357	9,250	9,851	0	-100.0%
<b>Total STORES - INTERNAL SERVICE</b>	<b>22,907</b>	<b>31,106</b>	<b>27,472</b>	<b>33,747</b>	<b>22.8%</b>
<b><u>INFO TECH - INTERNAL SERVICE (6400)</u></b>					
CITY CLERK	28,743	24,027	24,854	16,624	-33.1%
<b>Total INFO TECH - INTERNAL SERVICE</b>	<b>28,743</b>	<b>24,027</b>	<b>24,854</b>	<b>16,624</b>	<b>-33.1%</b>
<b><u>SELF INSURANCE-INTERNAL SVC (6900)</u></b>					
ATTORNEY	215,892	267,985	268,717	366,199	36.3%
HUMAN RESOURCES	34,899	47,241	48,351	39,605	-18.1%
FINANCE DEPARTMENT	66,754	6,081	6,188	44,125	613.1%
<b>Total SELF INSURANCE-INTERNAL SVC</b>	<b>317,545</b>	<b>321,307</b>	<b>323,256</b>	<b>449,929</b>	<b>39.2%</b>
<b>Total Internal Service Funds</b>	<b>836,631</b>	<b>1,246,344</b>	<b>1,299,618</b>	<b>1,164,615</b>	<b>-10.4%</b>
<b>Total All Funds</b>	<b>16,743,865</b>	<b>17,245,498</b>	<b>17,305,948</b>	<b>19,969,823</b>	<b>15.4%</b>

**SCHEDULE ELEVEN  
EQUIPMENT SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
<b>General Fund - City :</b>					
<b><u>GENERAL FUND (0100)</u></b>					
ASSESSOR	0	20	0	0	
CITY CLERK	255	502	63	158	150.8%
FIRE DEPARTMENT	2,753,265	2,764,722	2,978,746	2,920,713	-1.9%
CIVIL RIGHTS	280	1,391	0	0	
MAYOR	8,311	10,467	13,749	25,490	85.4%
POLICE DEPARTMENT	3,526,774	3,913,523	4,690,832	4,718,521	0.6%
Transportation Planning & Engineering	21,522	25,951	22,882	0	-100.0%
Transportation Maintenance & Repair	6,890,005	6,349,805	7,840,448	7,431,015	-5.2%
Surface Water & Sewers	0	0	0	55,277	
PW - ADMINISTRATIVE SERVICES	15,086	15,537	17,264	14,587	-15.5%
PW - TRAFFIC AND PARKING SERVICES	585,209	655,207	688,250	698,737	1.5%
HUMAN RESOURCES	280	620	47	0	-100.0%
FINANCE DEPARTMENT	185	571	16	0	-100.0%
911/311	2,536	4,944	2,079	4,518	117.3%
REGULATORY SERVICES	255,286	244,672	348,405	334,133	-4.1%
CITY COORDINATOR	0	768	0	0	
INTERGOVERNMENTAL RELATIONS	135	260	0	0	
COMMUNICATIONS	290	920	0	0	
HEALTH AND FAMILY SUPPORT	10,778	13,362	0	13,511	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	7,603	9,596	0	9,787	
<b>Total GENERAL FUND</b>	<b>14,077,800</b>	<b>14,012,837</b>	<b>16,602,781</b>	<b>16,226,447</b>	<b>-2.3%</b>
<b>Total General Fund - City</b>	<b>14,077,800</b>	<b>14,012,837</b>	<b>16,602,781</b>	<b>16,226,447</b>	<b>-2.3%</b>

**SCHEDULE ELEVEN  
EQUIPMENT SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>GRANTS - FEDERAL (0300)</u></b>					
FIRE DEPARTMENT	2,813	-2,813	1,316	163	-87.6%
POLICE DEPARTMENT	37,968	7,170	6,000	0	-100.0%
HEALTH AND FAMILY SUPPORT	475	162	0	0	
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	3,226	4,842	0	0	
<b>Total GRANTS - FEDERAL</b>	<b>44,482</b>	<b>9,362</b>	<b>7,316</b>	<b>163</b>	<b>-97.8%</b>
<b><u>CDBG &amp; UDAG FUNDS (0400)</u></b>					
CIVIL RIGHTS	440	40	0	0	
FINANCE DEPARTMENT	0	9	0	0	
<b>Total CDBG &amp; UDAG FUNDS</b>	<b>440</b>	<b>49</b>	<b>0</b>	<b>0</b>	
<b><u>GRANTS - OTHER (0600)</u></b>					
POLICE DEPARTMENT	10,066	48,076	14,800	44,000	197.3%
HEALTH AND FAMILY SUPPORT	2,887	3,873	0	2,859	
<b>Total GRANTS - OTHER</b>	<b>12,953</b>	<b>51,949</b>	<b>14,800</b>	<b>46,859</b>	<b>216.6%</b>
<b><u>CONVENTION CENTER OPERATIONS (0760)</u></b>					
CONVENTION CENTER	4,809	6,649	6,407	9,347	45.9%
<b>Total CONVENTION CENTER OPERATIONS</b>	<b>4,809</b>	<b>6,649</b>	<b>6,407</b>	<b>9,347</b>	<b>45.9%</b>
<b><u>POLICE DEPT - SPECIAL REVENUE (2100)</u></b>					
POLICE DEPARTMENT	127,938	171,185	158,849	0	-100.0%
<b>Total POLICE DEPT - SPECIAL REVENUE</b>	<b>127,938</b>	<b>171,185</b>	<b>158,849</b>	<b>0</b>	<b>-100.0%</b>
<b><u>CPED Operating (GEN0)</u></b>					
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	6,254	5,886	6,100	0	-100.0%
<b>Total CPED Operating</b>	<b>6,254</b>	<b>5,886</b>	<b>6,100</b>	<b>0</b>	<b>-100.0%</b>
<b><u>PARK - GENERAL FUND (1500)</u></b>					
PARK BOARD	135,994	76,841	40,000	46,574	16.4%
<b>Total PARK - GENERAL FUND</b>	<b>135,994</b>	<b>76,841</b>	<b>40,000</b>	<b>46,574</b>	<b>16.4%</b>
<b><u>MUNICIPAL BUILDING COMMISSION (1100)</u></b>					
MUNICIPAL BUILDING COMMISSION	5,691	5,881	6,235	5,846	-6.2%
<b>Total MUNICIPAL BUILDING COMMISSION</b>	<b>5,691</b>	<b>5,881</b>	<b>6,235</b>	<b>5,846</b>	<b>-6.2%</b>
<b><u>LIBRARY - GENERAL FUND (1800)</u></b>					
LIBRARY BOARD	4,243	2,520	6,365	0	-100.0%
<b>Total LIBRARY - GENERAL FUND</b>	<b>4,243</b>	<b>2,520</b>	<b>6,365</b>	<b>0</b>	<b>-100.0%</b>
<b>Total Special Revenue Funds</b>	<b>342,804</b>	<b>330,322</b>	<b>246,072</b>	<b>108,789</b>	<b>-55.8%</b>

**SCHEDULE ELEVEN  
EQUIPMENT SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

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	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
<b>Capital Projects:</b>					
<b><u>CITY-CAPITAL IMPROVEMENTS FUND (4100)</u></b>					
Transportation Planning & Engineering	38,822	39,620	38,925	32,240	-17.2%
Transportation Maintenance & Repair	11,689	14,092	12,668	10,582	-16.5%
PUBLIC WORKS PROPERTY SERVICES CAPITAL	0	20	0	0	
Stormwater and Sanitary Maint	2,333	80	0	0	
PUBLIC WORKS PAVING CONSTRUCTION	3,141,072	3,429,849	0	0	
PW Transportation Capital	489,092	439,382	0	0	
CAPITAL IMPROVEMENTS NON-DEPARTMENTAL	620,600	193,933	0	0	
<b>Total CITY-CAPITAL IMPROVEMENTS FUND</b>	<b>4,303,607</b>	<b>4,116,975</b>	<b>51,593</b>	<b>42,822</b>	<b>-17.0%</b>
<b><u>PARK-CAPITAL IMPROVEMENT FUND (4300)</u></b>					
PARK BOARD CAPITAL IMPROVEMENT	488	126,596	0	0	
<b>Total PARK-CAPITAL IMPROVEMENT FUND</b>	<b>488</b>	<b>126,596</b>	<b>0</b>	<b>0</b>	
<b>Total Capital Projects</b>	<b>4,304,095</b>	<b>4,243,572</b>	<b>51,593</b>	<b>42,822</b>	<b>-17.0%</b>

**SCHEDULE ELEVEN  
EQUIPMENT SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Enterprise Funds:</b>					
<b><u>Sanitary Sewer Fund (7100)</u></b>					
Surface Water & Sewers	655,080	1,070,051	556,633	981,479	76.3%
Stormwater and Sanitary Maint	68,300	61,234	0	0	
<b>Total Sanitary Sewer Fund</b>	<b>723,381</b>	<b>1,131,285</b>	<b>556,633</b>	<b>981,479</b>	<b>76.3%</b>
<b><u>Stormwater Fund (7300)</u></b>					
Transportation Maintenance & Repair	4,189,709	4,800,434	4,582,288	5,067,234	10.6%
Surface Water & Sewers	259,163	102,049	425,215	281,400	-33.8%
Stormwater and Sanitary Maint	2,374,297	2,234,127	0	0	
<b>Total Stormwater Fund</b>	<b>6,823,169</b>	<b>7,136,610</b>	<b>5,007,503</b>	<b>5,348,634</b>	<b>6.8%</b>
<b><u>WATER ENTERPRISE FUND (7400)</u></b>					
PW - WATER	1,791,703	2,130,613	2,076,723	2,229,218	7.3%
PUBLIC WORKS WATER CAPITAL	277,048	414,059	0	0	
<b>Total WATER ENTERPRISE FUND</b>	<b>2,068,752</b>	<b>2,544,672</b>	<b>2,076,723</b>	<b>2,229,218</b>	<b>7.3%</b>
<b><u>MUNICIPAL PARKING ENTERPRISE FUND (7500)</u></b>					
PW - TRAFFIC AND PARKING SERVICES	84,406	69,895	94,523	93,755	-0.8%
REGULATORY SERVICES	97,001	0	0	0	
<b>Total MUNICIPAL PARKING ENTERPRISE FUND</b>	<b>181,407</b>	<b>69,895</b>	<b>94,523</b>	<b>93,755</b>	<b>-0.8%</b>
<b><u>SOLID WASTE - ENTERPRISE (7700)</u></b>					
PW - SOLID WASTE	319,037	378,394	630,474	665,104	5.5%
<b>Total SOLID WASTE - ENTERPRISE</b>	<b>319,037</b>	<b>378,394</b>	<b>630,474</b>	<b>665,104</b>	<b>5.5%</b>
<b><u>PARK - OPERATIONS - ENTERPRISE (7800)</u></b>					
PARK BOARD	5,298	0	1,500	600	-60.0%
<b>Total PARK - OPERATIONS - ENTERPRISE</b>	<b>5,298</b>	<b>0</b>	<b>1,500</b>	<b>600</b>	<b>-60.0%</b>
<b>Total Enterprise Funds</b>	<b>10,121,044</b>	<b>11,260,858</b>	<b>8,367,356</b>	<b>9,318,790</b>	<b>11.4%</b>

**SCHEDULE ELEVEN  
EQUIPMENT SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Internal Service Funds:</b>					
<b><u>MATERIALS &amp; LAB-INTERNAL SVC (6000)</u></b>					
Transportation Planning & Engineering	28,636	31,418	25,273	34,172	35.2%
PW - ENG MATERIALS & TESTING	281	778	1,915	1,643	-14.2%
<b>Total MATERIALS &amp; LAB-INTERNAL SVC</b>	<b>28,917</b>	<b>32,197</b>	<b>27,188</b>	<b>35,815</b>	<b>31.7%</b>
<b><u>EQUIPMENT - INTERNAL SERVICE (6100)</u></b>					
Fleet Services	1,028,935	0	6,110,317	6,073,221	-0.6%
<b>Total EQUIPMENT - INTERNAL SERVICE</b>	<b>1,028,935</b>	<b>0</b>	<b>6,110,317</b>	<b>6,073,221</b>	<b>-0.6%</b>
<b><u>PROPERTY SERVICES INTERNAL SERVICE FUND (6200)</u></b>					
PW - PROPERTY SERVICES	341,541	366,610	360,380	414,685	15.1%
<b>Total PROPERTY SERVICES INTERNAL SERVICE FUND</b>	<b>341,541</b>	<b>366,610</b>	<b>360,380</b>	<b>414,685</b>	<b>15.1%</b>
<b><u>STORES - INTERNAL SERVICE (6300)</u></b>					
PW - ENG MATERIALS & TESTING	3,899	2,467	3,668	3,904	6.4%
PW - TRAFFIC AND PARKING SERVICES	6,917	5,845	9,380	7,753	-17.3%
<b>Total STORES - INTERNAL SERVICE</b>	<b>10,816</b>	<b>8,312</b>	<b>13,048</b>	<b>11,657</b>	<b>-10.7%</b>
<b><u>INFO TECH - INTERNAL SERVICE (6400)</u></b>					
BUSINESS INFORMATION SERVICES	3,138	4,716	1,801	704	-60.9%
<b>Total INFO TECH - INTERNAL SERVICE</b>	<b>3,138</b>	<b>4,716</b>	<b>1,801</b>	<b>704</b>	<b>-60.9%</b>
<b><u>SELF INSURANCE-INTERNAL SVC (6900)</u></b>					
ATTORNEY	75	160	0	0	
FINANCE DEPARTMENT	30	0	0	0	
<b>Total SELF INSURANCE-INTERNAL SVC</b>	<b>105</b>	<b>160</b>	<b>0</b>	<b>0</b>	
<b><u>PARK - INTERNAL SERVICE (6600)</u></b>					
PARK BOARD	387,799	441,794	350,000	400,000	14.3%
<b>Total PARK - INTERNAL SERVICE</b>	<b>387,799</b>	<b>441,794</b>	<b>350,000</b>	<b>400,000</b>	<b>14.3%</b>
<b>Total Internal Service Funds</b>	<b>1,801,251</b>	<b>853,787</b>	<b>6,862,734</b>	<b>6,936,082</b>	<b>1.1%</b>
<b>Total All Funds</b>	<b>30,646,993</b>	<b>30,701,376</b>	<b>32,130,536</b>	<b>32,632,930</b>	<b>1.6%</b>

**SCHEDULE TWELVE  
PROPERTY SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>General Fund - City :</b>					
<b><u>GENERAL FUND (0100)</u></b>					
ASSESSOR	140,650	0	141,920	143,726	1.3%
ATTORNEY	8,151	3,308	0	6,139	
CITY CLERK	6,337	3,586	4,080	7,573	85.6%
FIRE DEPARTMENT	956,214	1,025,081	1,115,077	1,144,040	2.6%
CIVIL RIGHTS	1,877	968	1,183	2,025	71.2%
MAYOR	2,030	892	1,091	1,893	73.5%
POLICE DEPARTMENT	735,200	777,846	1,067,425	1,205,620	12.9%
Transportation Planning & Engineering	44,415	22,056	35,453	28,140	-20.6%
Transportation Maintenance & Repair	324,314	349,168	432,637	410,923	-5.0%
PW - ADMINISTRATIVE SERVICES	15,990	29,423	16,948	18,446	8.8%
PW - TRAFFIC AND PARKING SERVICES	112,697	115,818	114,815	112,416	-2.1%
HUMAN RESOURCES	210,852	186,878	185,278	182,195	-1.7%
FINANCE DEPARTMENT	224,737	155,515	157,257	197,660	25.7%
911/311	0	77,760	75,510	79,740	5.6%
REGULATORY SERVICES	539,157	523,902	679,854	665,523	-2.1%
CITY COORDINATOR	1,301	563	1,337	1,483	10.9%
INTERGOVERNMENTAL RELATIONS	764	0	2,936	1,236	-57.9%
COMMUNICATIONS	2,036	990	2,510	1,927	-23.2%
HEALTH AND FAMILY SUPPORT	180,270	179,070	247,227	249,280	0.8%
COMMUNITY PLANNING AND ECONOMIC DEVELOPM	12,928	13,188	0	0	
<b>Total GENERAL FUND</b>	<b>3,519,920</b>	<b>3,466,012</b>	<b>4,282,538</b>	<b>4,459,985</b>	<b>4.1%</b>
<b>Total General Fund - City</b>	<b>3,519,920</b>	<b>3,466,012</b>	<b>4,282,538</b>	<b>4,459,985</b>	<b>4.1%</b>

**SCHEDULE TWELVE  
PROPERTY SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

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	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Special Revenue Funds:</b>					
<b><u>GRANTS - OTHER (0600)</u></b>					
HEALTH AND FAMILY SUPPORT	66,356	85,664	0	19,000	
<b>Total GRANTS - OTHER</b>	<b>66,356</b>	<b>85,664</b>	<b>0</b>	<b>19,000</b>	
<b>Total Special Revenue Funds</b>	<b>66,356</b>	<b>85,664</b>	<b>0</b>	<b>19,000</b>	



**SCHEDULE TWELVE  
PROPERTY SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

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	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>
<b>Capital Projects:</b>					
<b><u>CITY-CAPITAL IMPROVEMENTS FUND (4100)</u></b>					
Transportation Planning & Engineering	155,377	171,921	158,002	125,349	-20.7%
PUBLIC WORKS PAVING CONSTRUCTION	47,331	47,292	0	0	
<b>Total CITY-CAPITAL IMPROVEMENTS FUND</b>	<b>202,708</b>	<b>219,213</b>	<b>158,002</b>	<b>125,349</b>	<b>-20.7%</b>
<b>Total Capital Projects</b>	<b>202,708</b>	<b>219,213</b>	<b>158,002</b>	<b>125,349</b>	<b>-20.7%</b>

**SCHEDULE TWELVE  
PROPERTY SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Enterprise Funds:</b>					
<b><u>Sanitary Sewer Fund (7100)</u></b>					
Surface Water & Sewers	49,995	22,287	27,633	29,324	6.1%
<b>Total Sanitary Sewer Fund</b>	<b>49,995</b>	<b>22,287</b>	<b>27,633</b>	<b>29,324</b>	<b>6.1%</b>
<b><u>Stormwater Fund (7300)</u></b>					
Surface Water & Sewers	60,318	108,545	119,876	121,310	1.2%
Stormwater and Sanitary Maint	39,443	0	0	0	
<b>Total Stormwater Fund</b>	<b>99,760</b>	<b>108,545</b>	<b>119,876</b>	<b>121,310</b>	<b>1.2%</b>
<b><u>WATER ENTERPRISE FUND (7400)</u></b>					
PW - WATER	69,121	87,344	105,869	131,345	24.1%
<b>Total WATER ENTERPRISE FUND</b>	<b>69,121</b>	<b>87,344</b>	<b>105,869</b>	<b>131,345</b>	<b>24.1%</b>
<b><u>MUNICIPAL PARKING ENTERPRISE FUND (7500)</u></b>					
PW - TRAFFIC AND PARKING SERVICES	89,110	92,548	91,727	89,811	-2.1%
<b>Total MUNICIPAL PARKING ENTERPRISE FUND</b>	<b>89,110</b>	<b>92,548</b>	<b>91,727</b>	<b>89,811</b>	<b>-2.1%</b>
<b><u>SOLID WASTE - ENTERPRISE (7700)</u></b>					
PW - SOLID WASTE	193,548	226,438	61,672	67,149	8.9%
<b>Total SOLID WASTE - ENTERPRISE</b>	<b>193,548</b>	<b>226,438</b>	<b>61,672</b>	<b>67,149</b>	<b>8.9%</b>
<b><u>PARK - OPERATIONS - ENTERPRISE (7800)</u></b>					
PARK BOARD	750	1,000	0	0	
<b>Total PARK - OPERATIONS - ENTERPRISE</b>	<b>750</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	
<b>Total Enterprise Funds</b>	<b>502,284</b>	<b>538,162</b>	<b>406,777</b>	<b>438,939</b>	<b>7.9%</b>

**SCHEDULE TWELVE  
PROPERTY SERVICES DIVISION IMPACT TO CITY DEPARTMENTS IN 2008**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change
<b>Internal Service Funds:</b>					
<b><u>MATERIALS &amp; LAB-INTERNAL SVC (6000)</u></b>					
Transportation Planning & Engineering	40,472	37,796	48,189	46,007	-4.5%
PW - ENG MATERIALS & TESTING	0	17,364	48,189	0	-100.0%
<b>Total MATERIALS &amp; LAB-INTERNAL SVC</b>	<b>40,472</b>	<b>55,160</b>	<b>96,378</b>	<b>46,007</b>	<b>-52.3%</b>
<b><u>EQUIPMENT - INTERNAL SERVICE (6100)</u></b>					
Fleet Services	580,520	964,030	980,092	997,955	1.8%
<b>Total EQUIPMENT - INTERNAL SERVICE</b>	<b>580,520</b>	<b>964,030</b>	<b>980,092</b>	<b>997,955</b>	<b>1.8%</b>
<b><u>PROPERTY SERVICES INTERNAL SERVICE FUND (6200)</u></b>					
PW - PROPERTY SERVICES	0	0	197,703	221,430	12.0%
<b>Total PROPERTY SERVICES INTERNAL SERVICE FUND</b>	<b>0</b>	<b>0</b>	<b>197,703</b>	<b>221,430</b>	<b>12.0%</b>
<b><u>STORES - INTERNAL SERVICE (6300)</u></b>					
PW - ENG MATERIALS & TESTING	23,836	23,980	25,154	28,527	13.4%
PW - TRAFFIC AND PARKING SERVICES	41,276	44,396	0	0	
<b>Total STORES - INTERNAL SERVICE</b>	<b>65,112</b>	<b>68,376</b>	<b>25,154</b>	<b>28,527</b>	<b>13.4%</b>
<b><u>INFO TECH - INTERNAL SERVICE (6400)</u></b>					
CITY CLERK	2,717	1,792	1,763	2,328	32.0%
BUSINESS INFORMATION SERVICES	5,146	3,137	4,063	5,734	41.1%
<b>Total INFO TECH - INTERNAL SERVICE</b>	<b>7,863</b>	<b>4,929</b>	<b>5,826</b>	<b>8,062</b>	<b>38.4%</b>
<b><u>SELF INSURANCE-INTERNAL SVC (6900)</u></b>					
ATTORNEY	0	2,087	0	2,219	
FINANCE DEPARTMENT	54,797	48,540	0	0	
<b>Total SELF INSURANCE-INTERNAL SVC</b>	<b>54,797</b>	<b>50,627</b>	<b>0</b>	<b>2,219</b>	
<b>Total Internal Service Funds</b>	<b>748,763</b>	<b>1,143,122</b>	<b>1,305,153</b>	<b>1,304,200</b>	<b>-0.1%</b>
<b>Total All Funds</b>	<b>5,040,031</b>	<b>5,452,173</b>	<b>6,152,470</b>	<b>6,347,473</b>	<b>3.2%</b>

**SCHEDULE THIRTEEN  
POTENTIAL RENT CHARGES BY CITY HALL DEPARTMENT**

*Note: For information only. This Amount is based upon 2008 allocations of Local Government Aid and Property Taxes to the Municipal Building Commission. The amounts have not been allocated by department in the 2008 budget.*

Department	<u>2006 Adopted Budget</u>		<u>2007 Adopted Budget</u>		<u>2008 Adopted Budget</u>	
	Billable Square Foot	Potential Annual Rental charge	Billable Square Foot	Potential Annual Rental charge	Billable Square Foot	Potential Annual Rental charge
Business Information Services	12,920	306,037	12,920	302,674	12,920	306,037
City Clerk	18,582	440,153	18,582	435,316	18,582	440,153
City Clerk Elections	2,719	64,405	2,719	63,697	2,719	64,405
City Coordinator	3,791	89,798	3,791	88,811	3,791	89,798
City Council	12,927	306,203	12,927	302,838	12,927	306,203
Civil Rights	4,544	107,634	4,544	106,451	4,544	107,634
Communications	6,673	158,064	6,673	156,327	6,673	158,064
Community Planning and Economic Development	7,876	186,559	7,876	184,509	7,876	186,559
Finance	21,897	518,676	21,897	512,976	21,897	518,676
Fire	7,068	167,420	7,068	165,580	7,068	167,420
Human Resources	781	18,500	781	18,296	781	18,500
Grants and Special Projects	2,350	55,665	2,350	55,053	2,350	55,665
Mayor	6,009	142,336	6,009	140,771	6,009	142,336
Operations and Regulatory Services	4,641	109,932	4,641	108,724	4,641	109,932
Police	62,070	1,470,256	62,070	1,454,099	62,070	1,470,256
Public Works - Administrative Services	6,488	153,682	6,488	151,993	6,488	153,682
Public Works - Field Services	2,097	49,672	2,097	49,126	2,097	49,672
Public Works - Property Services	5,369	127,176	5,369	125,778	5,369	127,176
Public Works - Transportation	3,286	77,836	3,286	76,980	3,286	77,836
<b>Total</b>	<b>192,088</b>	<b>\$ 3,762,226</b>	<b>192,088</b>	<b>\$ 4,500,000</b>	<b>192,088</b>	<b>\$ 4,550,000</b>

**SCHEDULE FOURTEEN  
GENERAL FUND OVERHEAD**

Customer	2006-2011 Adjustments to Charges that will be "Phased In"	2006-2011				
		2007 Charge	2008 Charge	Forecasted 2009 Charge	Forecasted 2010 Charge	Forecasted 2011 Charge
<b>Internal Service Funds</b>						
Materials and Lab Sub-total (Fund 6000)		\$165,967	\$169,286	\$172,672	\$176,126	\$179,648
Equipment Sub-total (Fund 6100)		\$604,892	\$616,990	\$629,330	\$641,916	\$654,755
Property Sub-total (Fund 6200)		\$242,357	\$247,204	\$252,148	\$257,191	\$262,335
Stores Sub-total (Fund 6300)		\$183,816	\$187,492	\$191,242	\$195,067	\$198,968
BIS Sub-total (Fund 6400)		\$204,527	\$208,618	\$212,790	\$217,046	\$221,387
Self Insurance Sub-total (Fund 6900)		\$68,335	\$69,702	\$71,096	\$72,518	\$73,968
Sub-total for Internal Service Funds		\$1,469,894	\$1,499,292	\$1,529,278	\$1,559,863	\$1,591,061
<b>Enterprise Funds</b>						
Sanitary Sewer (Fund 7100)	(\$119,093)	\$2,405,985	\$2,470,365	\$2,493,991	\$2,517,573	\$2,567,924
Stormwater (Fund 7300)	(\$207,187)	\$1,382,968	\$1,486,654	\$1,471,534	\$1,455,214	\$1,484,318
Water (Fund 7400)		\$4,490,802	\$4,703,980	\$4,798,060	\$4,894,021	\$4,991,901
Parking (Fund 7500)	(\$231,258)	\$1,319,262	\$1,422,408	\$1,400,792	\$1,377,742	\$1,405,297
PW - Solid Waste (7700)	(\$246,921)	\$2,395,985	\$2,700,481	\$2,701,035	\$2,700,532	\$2,754,543
Sub-total for Enterprise Funds		\$11,995,002	\$12,783,888	\$12,865,411	\$12,945,082	\$13,203,984
<b>Capital Project Funds</b>						
Capital Project Funds (Fund 4100)	(\$359,984)	\$2,304,351	\$2,274,034	\$2,241,583	\$2,206,925	\$2,251,063
<b>Grant Funds</b>						
Grants Federal Sub-total (Fund 0300)	\$677,020	\$140,874	\$287,383	\$439,697	\$597,987	\$762,434
Grants CDBG and UDAG Sub-total (Fund 0400)	\$607,314	\$126,370	\$257,795	\$394,426	\$536,419	\$683,934
Grants Other Sub-total (Fund 0600)	\$702,288	\$146,132	\$298,109	\$456,107	\$620,306	\$790,890
Sub-total for Grant Funds		\$413,376	\$843,287	\$1,290,230	\$1,754,713	\$2,237,259
<b>Component Units</b>						
Park	\$930,404	\$828,252	\$828,252	\$1,042,287	\$1,264,553	\$1,495,292
Board of Estimate and Taxation (Fund 1000)		\$57,510	\$58,660	\$59,833	\$61,030	\$62,251
Neighborhood Revitalization Program (Fund 2300)	\$63,609	\$0	\$0	\$13,500	\$27,541	\$42,137
Minneapolis Public Housing Agency (Fund 2900)	\$42,872	\$35,000	\$35,000	\$44,799	\$54,977	\$65,543
Youth Coordinating Board (Fund 2200)	\$69,156	\$0	\$0	\$14,678	\$29,943	\$45,812
MBC - Capital (Fund 4200)	\$44,073	\$44,381	\$0	\$9,354	\$19,083	\$29,196
MBC - Operating (Fund 1100)	\$217,045	\$45,000	\$45,000	\$91,966	\$140,793	\$191,536
Sub-total for Component Units and Independent Bds		\$1,010,143	\$966,912	\$1,276,419	\$1,597,918	\$1,931,768
<b>Convention Center</b>						
Convention Center Sub-total (Fund 0760)		\$1,235,526	\$1,260,237	\$1,285,441	\$1,311,150	\$1,337,373
Police Department Special Revenue Fund (Fund 2100)		\$0	\$0	\$0	\$0	\$0
CPED (Agency 890)	\$250,842	\$3,238,672	\$3,355,640	\$3,475,992	\$3,599,816	\$3,727,202
<b>Total</b>		\$ 21,666,964	\$ 22,983,290	\$ 23,964,354	\$ 24,975,467	\$ 26,279,709

Forecasted charges include two components: 1) An inflationary adjustment of 2.0% per year and 2) 20%/year incremental phase in amount for select funds over a 5 year period based on adjustments made in 2005 Charges compared to Services Provided Starting in 2008 The amounts in the Enterprise Funds include costs associated with activities that are now performed by 311. The phase-in period for the Independent Boards and Agencies which was to take place from 2006-2010 has been deferred until 2009.

**City of Minneapolis  
FY 2008 Budget**

**Capital Program**

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**City of Minneapolis**  
**2008 – 2012 Capital Program**  
**Capital Budget Narrative Overview**

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### **Capital Improvement Budget Development**

The City has a five-year capital improvement plan (CIP). Annually, City departments & independent boards and commissions prepare new and/or modify existing capital improvement proposals. The Finance Department, the Planning Division of the Community Planning & Economic Development department (CPED) and the Capital Long-Range Improvement Committee (CLIC) review the capital improvement proposals.

CLIC is a citizen advisory committee to the Mayor and City Council. The committee is authorized to have 33 appointed members, composed of two members per Council Ward and seven at-large members appointed by the Mayor. The committee elects a Chair and Vice Chair and breaks itself into two programmatic task forces of approximately the same number of members. Each task force elects a Chair and Vice Chair. Collectively, these six elected members form the Executive Committee and represent CLIC in meetings with the Mayor and City Council.

The two task forces are currently titled “Transportation” and “Human Development”. The task forces receive and review all Capital Budget Requests (CBRs) for their program areas as submitted by the various City departments, independent boards and commissions.

During several half-day or full-day meetings, departments and boards formally present their needs and offer explanations for their requests. Task force members then rate all proposals using a rating system with several specific criteria and create a numerical ranking for each project. Highest-ranking priorities are then balanced against available resources by year to arrive at a cohesive five-year capital improvements program recommendation to the Mayor and City Council.

For this five-year plan covering years 2008 - 2012, there were 116 CBRs reviewed and rated. The total requested capital budget for the five years was \$543.1 million.

CLIC’s recommendations serve as the basis from which the Mayor and City Council’s decisions are made. The Mayor makes recommendations on the capital budget as well as the operating budget. The Council adopts the five-year capital plan simultaneously with the operating budget.

### **Highlights of the 2008-2012 Capital Improvement Plan**

***Five-Year Capital Program Totals:*** For 2008 – 2012, the five-year capital program for City departments, independent boards and commissions totals \$518.2 million including all funding sources. The 2008 portion of this program is \$122.8 million. Property tax supported net debt bonds help to leverage many funding sources in the five-year plan. Below are highlights of certain net debt bond totals in millions - more details are contained later in this document.

**Property Tax Supported – Public Works:** The 2008 budget includes \$7.84 million in property tax supported (net debt bond) funding for Public Works capital. Below is a summary of the 2008 -2012 funding for the Public Works infrastructure program, including Park related improvements.

	2008	2009	2010	2011	2012
<b>Net Debt Bond funding</b>	\$7.84	\$7.31	\$11.00	\$11.60	\$14.86

**Property Tax Supported - Park Board:** The 2008 budget includes \$1.61 million in property tax supported funding for Park Board capital projects and \$0.70 million in the public work’s capital budget for parkway street light replacement and parkway paving. Below is a summary of 2008–2012 property tax supported funding for park board capital. Amounts include both net debt bonds and a park board capital levy, which grew by \$215,000 each year since 2003 to \$1.50 million in 2009 and future years.

	2008	2009	2010	2011	2012
Parkway Street Light Replacement	\$0.20	\$0.15	\$0.15	\$0.15	\$0.15
Parkway Paving	\$0.50	\$0.50	\$0.50	\$0.60	\$0.50
<u>Park Board Capital Requests</u>	<u>\$1.61</u>	<u>\$1.64</u>	<u>\$1.85</u>	<u>\$1.90</u>	<u>\$1.50</u>
<b>Total Park Board Improvements</b>	<b>\$2.31</b>	<b>\$2.29</b>	<b>\$2.50</b>	<b>\$2.65</b>	<b>\$2.15</b>

**Property Tax Supported – Miscellaneous Projects:** The 2008 budget includes \$4.40 million in property tax supported funding. Miscellaneous projects include public art, technology related improvements and physical building, office space and security improvements for Police, Fire and other City buildings. This category has grown considerably since 2003 and is impacting the City’s capacity to maintain and improve the transportation network. Below is a summary of the 2008 - 2012 net debt funding for miscellaneous projects.

	2008	2009	2010	2011	2012
<b>Net Debt Bond funding</b>	\$4.40	\$5.46	\$2.52	\$3.24	\$2.61

**Utility Fee Supported Capital:** The 2008 - 2012 budget includes funding for additional water and sewer related infrastructure expenditures. The rate of capital spending on Water and Sewer capital improvements is being managed to allow for increases similar to last year’s planned increases for all funds. For 2008, the increases are identical to last year’s plan and reflect higher than inflationary increases for stormwater and sanitary sewer rates due to increased capital expenditures required in response to Metropolitan Council demands for less “clean” water in the Sanitary System. The water and sewer 5-year utility rate schedule approved as part of this budget reflects this planned investment.

**Relationship between the Capital and Operating Budgets:** As part of each capital budget request, departments and independent boards are required to identify whether the capital request will result in an increase or decrease in annual operating costs. The CLIC ranking process provides for adding or subtracting up to 25 points out of 300 for operating cost implications. Proposals indicating an increase in operating costs without a clear definition of how the costs will be funded stand to lose points and those that reduce annual operating costs or have a responsible strategy to pay the increased costs may receive positive points in the project rating process.



## City Debt

**Minneapolis' total general obligation debt decreased from \$1.214 billion at 12/31/2006 to \$1.146 billion at 12/31/2007.**

### 2007 Bond & Note Issuances – amounts in thousands

In 2007, the City of Minneapolis issued bonds & notes totaling \$57,857. Of this amount, \$1,750 was issued to refund existing debt. Below are details of the 2007 debt issuances.

In March 2007, the CPED, through the General Agency Reserve Fund System (GARFS) enterprise fund, issued \$3,100 of taxable revenue bonds for Quality Resource Group to purchase and renovate a building in Plymouth, Minnesota to be used for offices and production facilities. This was the first economic development program completed with the cooperation of Hennepin County. The bonds had interest rates ranging from 5.28% to 5.84% and a final maturity date of December 1, 2027.

In July 2007, the City issued \$34,055 of General Obligation Various Purpose Bonds, Series 2007 to support the five-year capital plan. These bonds were issued for a variety of public works infrastructure improvements, park, library, municipal building commission, technology and sewer, water and parking ramp improvements. The 2007 Series, Various Purpose Bonds were issued in fixed rate mode and had interest rates ranging from 4.00% to 5.00% and a final maturity date of December 1, 2014.

In July 2007, CPED issued \$1,750 of Tax Increment Revenue Refunding Bonds (East River/Unocal Site Project) Series 2007 for the purpose of refunding all outstanding principal amounts of the taxable revenue notes originally issued for the same project in September of 2002. The original notes financed certain public redevelopment costs associated with a housing project containing 38 townhouse units and 15 condominiums located in the Prospect Park neighborhood of Minneapolis. The refunding bonds, which are tax exempt, have interest rates ranging from 4.50% to 5.40% and have a final maturity date of February 1, 2031.

In July 2007, CPED, through the GARFS enterprise fund, issued \$9,990 of revenue bonds for the New French Bakery to provide permanent financing for acquiring land, a building and equipment for the bakery. There were two series of bonds involved. The first series was \$1,000 of taxable revenue bonds, Series 2007-2A with maturities due from June 1, 2009 to June 1, 2012 with an interest rate of 5.7% on all maturities. The second series was \$8,990 of tax exempt revenue bonds, Series 2007-2B with maturities due from June 1, 2009 to June 1, 2028 and interest rates ranging from 4.625% to 5.125%.

In November 2007, the City issued \$5,400 of General Obligation Improvement Bonds, Series 2007 for construction of various special assessment projects such as streetscape, street lighting and sewer and street renovation and reconstruction projects. The Improvement Bonds have interest rates ranging from 4.00% to 4.60% and a final maturity date of December 1, 2027.

### 2007 Notes Issued

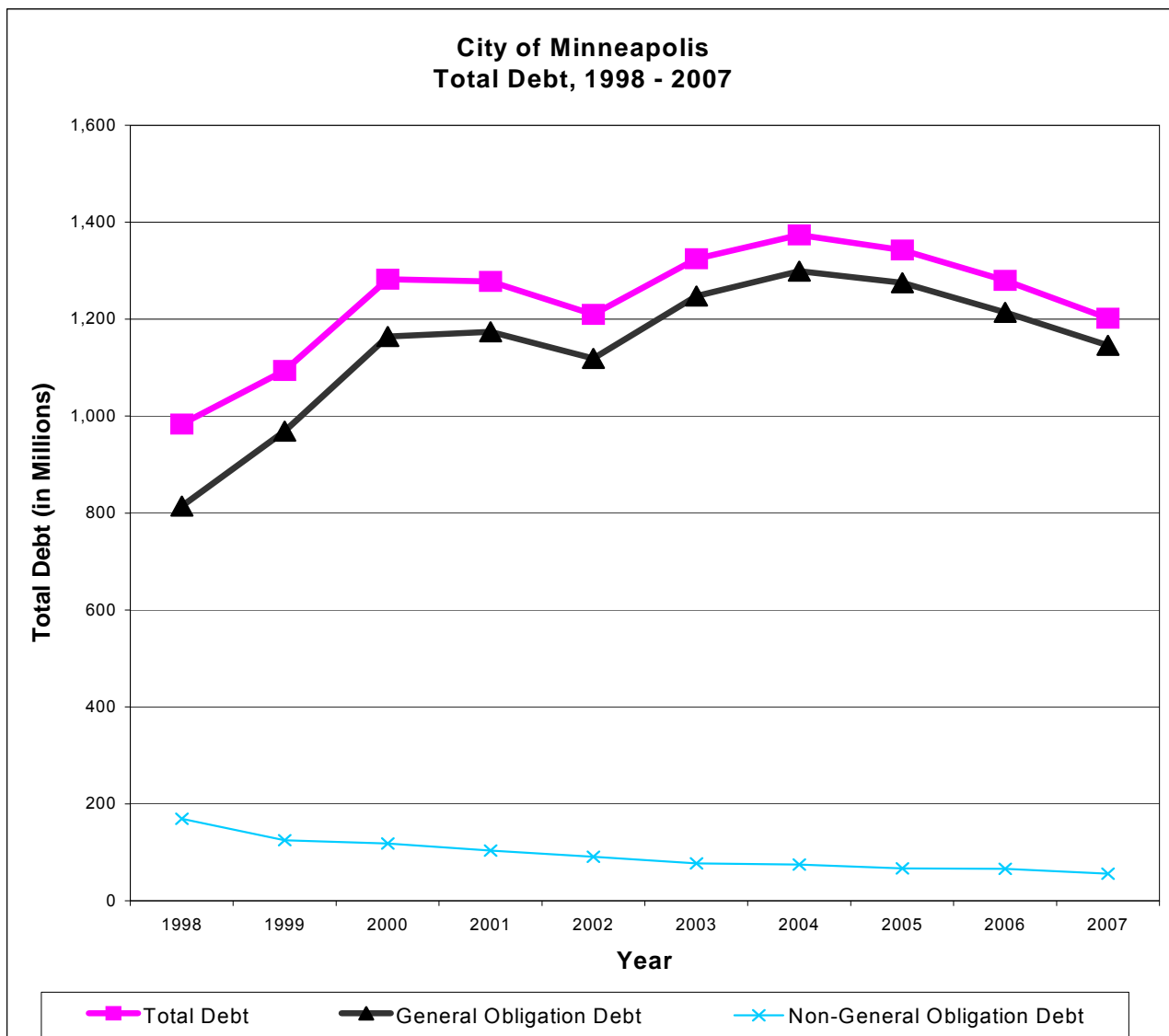
In December 2006, the City issued a \$13,500 General Obligation Water Revenue Note to the Minnesota Public Facilities Authority as part of a federally sponsored below market financing program related to the Safe Drinking Water Act. The note subsidy program is being used to finance construction of two ultrafiltration water plants. The subsidized interest rate is 2.60% with a final maturity date of August 20, 2026. During 2007, the City received additional note proceeds of \$2,620 to reimburse project expenses. With principal payments and new draws,

this note had an ending balance at December 31, 2007 of \$4,851. The City also received \$942 of reimbursements on the third note in this program which fully utilized this \$12,500 note which had an interest rate of 2.53% and a final maturity date of August 20, 2019. At December 31, 2007, the outstanding debt on the four notes in this program was \$66,351.

## Debt Trends

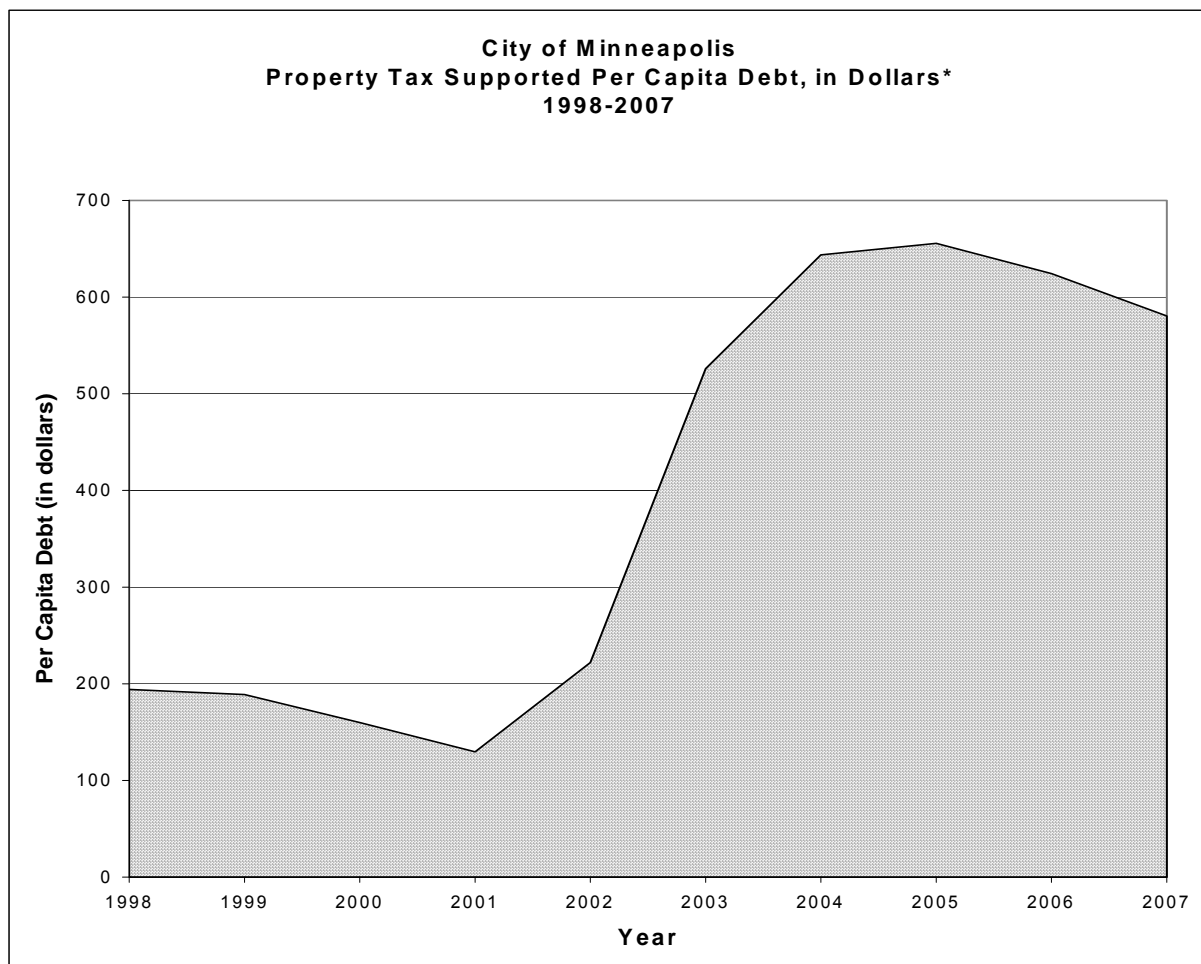
Management of the City's debt involves consideration not only of the absolute amount of debt, but also attention to yearly trends in the relationship of the debt to other financial measures. For purposes of the charts below, Mortgage Revenue bonds and General Agency Reserve Fund System bonds of the CPED are not included as City Debt.

The accompanying chart shows a ten-year history of the total City debt level for years 1998 - 2007. The total includes general obligation debt, backed by the full faith and credit of the City, and non-general obligation debt, which currently includes only tax increment revenue bonds.



## Per Capita Debt

The chart below showing general obligation debt per capita shows progress in reducing debt supported by property taxes from 1998 through 2001. Part of the reduction in 2000 is due to the census revision in the reported population from 358,610 to 382,618. From 2002 - 2005, the City issued significant tax supported debt to fund the Library Referendum capital program and to pay unfunded pension obligations for the City's three closed pension funds - the Minneapolis Police Relief Association (MPRA), Minneapolis Fire Relief Association (MFRA) and Minneapolis Employee Retirement Fund (MERF) resulting in a spike in the debt per capita. The reductions in 2006 and 2007 are partially due to the City using one-time resources to accelerate the pay down of all categories of property tax supported debt including net debt infrastructure bonds and library referendum and pension bonds.



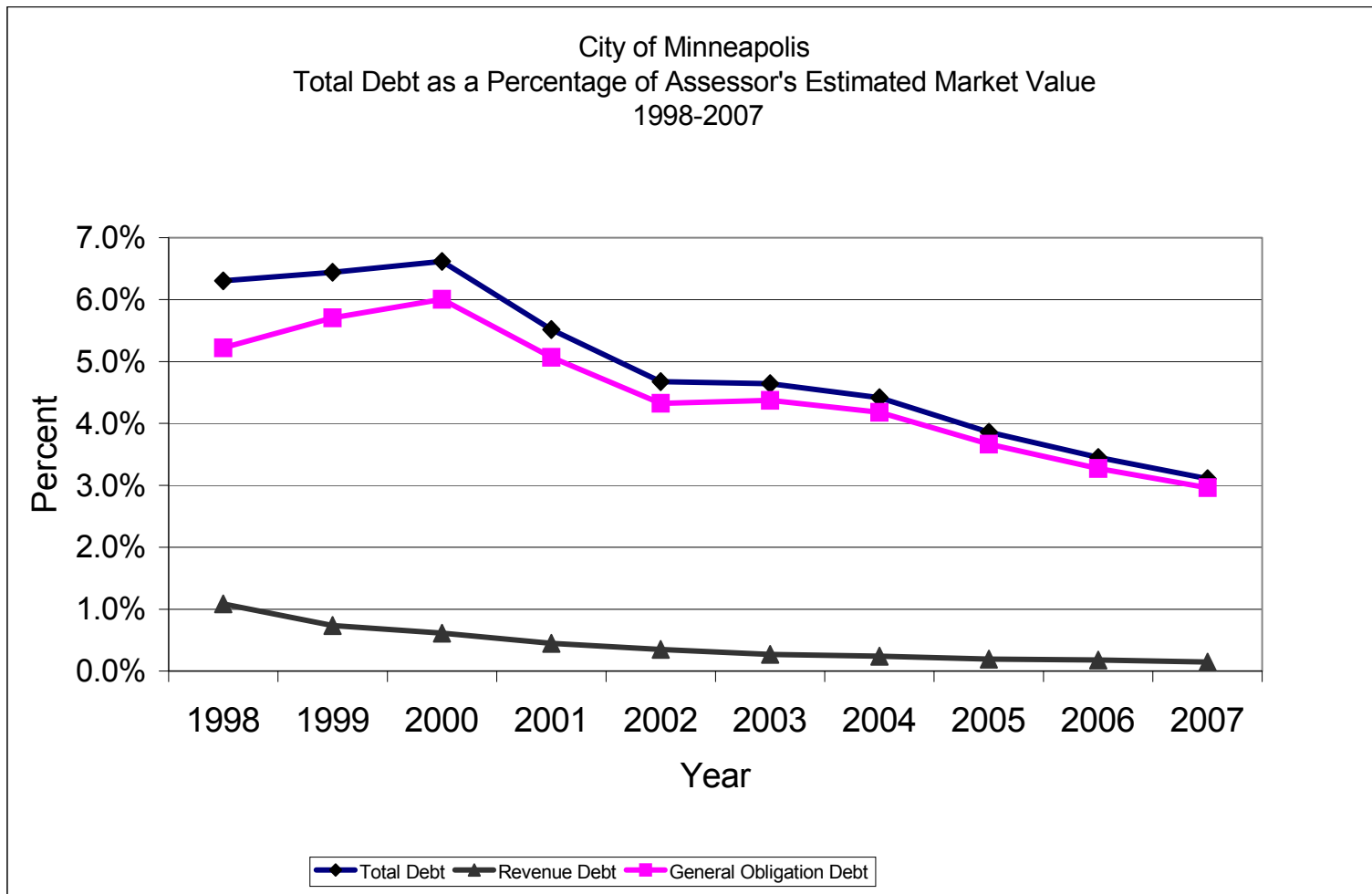
\* Figures shown are adjusted indebtedness, which represents the total general obligation indebtedness of the City less that indebtedness supported by revenues other than general property taxes. Funding from self-supporting enterprises of the City offset a portion of the property tax supported pension related debt included above. Population figures used in this graph come from the official census in 2000 or from data provided by the Metropolitan Council for the other years.

## Debt Capacity – Total Debt

The primary goal of the City's debt management effort is to maintain ability to incur debt at low interest rates without endangering ability to finance essential City services.

The key management ratio used in monitoring total debt is total debt outstanding as a percent of estimated full market value of Minneapolis' taxable property. *The ratio of total outstanding debt to the Minneapolis City Assessor's market value of taxable property equaled an estimated 3.1 percent in 2007, 0.4 percent lower than the previous year and the Total Debt applicable to this calculation declined by approximately \$78 million during the last year.*

The chart below shows 2000 as the highest total debt/market ratio due to one of the higher total debt levels coupled with lower property values. Total Debt levels continued to increase from 2000 to 2004, with the exception of 2002 but the impact of these higher debt levels were more than offset by a continuing increase in the market value of the City's taxable property. The peak debt level was reached in 2004 at \$1.37 billion and has been falling each year to \$1.20 billion by the end of 2007, a \$170 million decrease. Property valuations continued to grow during the 2004 – 2007 period continuing the favorable trend line.



## Computation of the City's Legal Debt Margin

The following is the estimated computation of the legal debt margin to be reported in the City's Comprehensive Annual Financial Report for December 31, 2007.

	Dollars in Thousands
Real Property (2007 Assessed Market Value)	\$ 36,694,955
Personal Property (2007 Assessed Market Value)	401,611
Adjustment for Exempt Personal Property (1966 Market Value)	298,030
Adjustment for Net Fiscal Disparities (Contribution)/Distribution	196,944
Total 2007 Assessed Market Value	37,591,540
Debt Limit (3-1/3% of Market Value Applicable to Debt Limit)	\$ 1,253,051
General Obligation Bonds Subject to Debt Limit:	
Supported by Property Tax Levy	248,305
Supported by Special Assessments:	
Park Diseased Trees	900
Lyn-Lake Municipal/Commercial Parking	571
Self-Supporting (Supported by Internal User Charges):	
Management Information Systems	34,660
Park Board - Land acquisitions & athletic field development	10,695
Public Works Fleet and Equipment	32,245
Property Fund	8,070
Self-Insurance Fund	1,060
Total General Obligation Bonds Subject to Debt Limit	336,506
Less: Estimated Assets in Debt Service Fund at 12/31/07	(23,030)
Total Debt Applicable to Debt Limit	313,476
Legal Margin for New Bonds Subject to Debt Limit	\$ 939,575

## Summary of Outstanding City Debt

Estimated Long-term liabilities at December 31, 2007 are detailed below.

	Balance 1/1/2007	Additions	Retirements	Balance 12/31/2007	Amounts Due Within One Year
Governmental activities:					
<u>Bonds and Notes</u>					
Property Tax Supported GO Bonds*	\$ 260,815	\$ 14,444	\$ 26,954	\$ 248,305	\$ 26,954
Self Supporting GO Bonds	250,345	-	7,945	242,400	7,945
GO Improvement Bonds	44,571	5,900	6,036	44,435	6,036
Tax Increment GO Bonds	178,325	-	12,115	166,210	12,115
Revenue Bonds	65,756	1,750	11,200	56,306	11,200
Revenue Notes	26,709	-	2,025	24,684	2,024
Internal Service Fund Related GO Bonds	83,715	1,450	9,130	76,035	9,130
Total Governmental Bonds and Notes	910,236	23,544	75,405	858,375	75,404
Business-type activities:					
<u>Bonds and Notes</u>					
Stormwater Fund GO Bonds	35,113	6,304	7,797	33,620	8,485
Sanitary Sewer Fund GO Bonds	553	6,250	767	6,036	1,200
Water Fund GO Bonds	28,189	3,407	7,419	24,177	5,380
Water Fund GO Note	63,789	3,562	1,000	66,351	1,300
Municipal Parking Fund GO Bonds	268,375	1,700	31,924	238,151	16,239
CPED Related Non GO Fund					
General Agency Reserve Fund System	57,985	13,090	2,665	68,410	3,180
Revenue Notes	950	-	113	837	120
Total Bonds and Notes	454,954	34,313	51,685	437,582	35,904
Grand Total Bonds & Notes	\$1,365,190	\$ 57,857	\$ 127,090	\$ 1,295,957	\$ 111,308

\* - This category includes debt issued for the City's general infrastructure capital program, the library referendum and unfunded pension liabilities.

## Amortization of Outstanding Governmental City Debt

As of December 31, 2007, estimated annual debt service requirements for Governmental activities\* (in thousands) to maturity are as follows:

Governmental Activities – Non-Proprietary				
Year Ending	Bonds		Notes	
	Principal	Interest	Principal	Interest
Dec 31:				
2008	\$ 58,450	\$ 62,151	\$ 473	\$ 707
2009	49,998	59,671	495	624
2010	35,331	31,743	572	598
2011	33,711	30,138	3,112	519
2012	36,821	28,516	748	420
2013 – 2017	184,190	117,031	2,789	1,668
2018 – 2022	207,355	66,595	3,435	992
2023 – 2027	116,950	24,318	2,510	291
2028 – 2032	34,760	4,078	10,550	69
	<u>757,656</u>	<u>424,241</u>	<u>24,684</u>	<u>5,888</u>

Year Ending	Internal Service Fund Bonds		Total Governmental Activity Bonds & Notes	
	Principal	Interest	Principal	Interest
Dec 31:				
2008	5,145	3,523	64,158	66,381
2009	11,075	3,301	61,568	63,596
2010	11,075	2,794	46,978	35,135
2011	11,270	3,029	48,093	33,686
2012	11,345	1,755	48,914	30,691
2013 – 2017	15,140	4,768	202,119	123,467
2018 – 2022	10,985	1,305	221,775	68,892
2023 – 2027	-	-	119,460	24,609
2028 – 2032	-	-	45,310	4,147
	<u>\$ 76,035</u>	<u>\$ 20,475</u>	<u>\$ 858,375</u>	<u>\$ 450,604</u>

\* - Governmental activities include the basic infrastructure assets required to provide services to the residents such as parks, libraries, streets, roads, bridges, traffic signals, lighting, police and fire stations, public buildings, technology platforms, fleet equipment, etc. Governmental activities are supported primarily by property taxes and other governmental aids received.

## Amortization of Outstanding Business Type City Debt

As of December 31, 2007, estimated annual debt service requirements for Business-type activities\* (in thousands) to maturity are as follows:

Year Ending	Bonds		Notes		Total		Total						
	Dec 31:	Principal	Interest	Principal	Interest	Principal	Interest						
2008	\$	34,484	\$	21,484	\$	1,420	\$	1,837	\$	35,904	\$	23,321	
2009		32,755		18,485		2,052		2,047		34,807		20,532	
2010		30,389		17,071		2,161		1,987		32,550		19,058	
2011		28,635		15,755		3,418		1,923		32,053		17,678	
2012		26,809		14,671		3,272		1,826		30,081		16,497	
2013 – 2017		92,313		56,219		19,732		7,710		112,045		63,929	
2018 – 2022		44,384		30,038		34,639		4,040		79,023		34,078	
2023 – 2027		51,470		16,569		8,100		301		59,570		16,870	
2028 – 2032		21,900		5,470		-		-		21,900		5,470	
2033 – 2035		7,255		689		-		-		7,255		689	
<b>Total</b>	<b>\$</b>	<b>370,394</b>		<b>196,451</b>	<b>\$</b>	<b>74,794</b>	<b>\$</b>	<b>21,671</b>		<b>\$</b>	<b>445,188</b>	<b>\$</b>	<b>218,122</b>

\* - Business-type activities include those City functions that operate similar to a private business such as Water and Sewer Services, Solid Waste Collection and Parking Ramps. Business-type activities are supported by user fees charged for services provided. Business activities also include some economic development activities that help spur private development, the debt of which is paid for by the private businesses benefited.



# Glossary of Terms & Abbreviations for the Capital Program

**CLIC** - Capital Long-Range Improvement Committee – a committee of up to 33 private citizens appointed by the 13 Council members (2 per Ward) and Mayor (7). The committee reviews Capital proposals and recommends priorities for capital spending within specified resource parameters.

## **REVENUE SOURCE RELATED DESCRIPTIONS:**

**NDB** - Net Debt Bonds – property tax supported bonds issued to finance general infrastructure improvements. Debt service is paid by taxes collected for the annual Bond Redemption Levy.

**Park Levy** – A portion of the Park Board’s tax levy dedicated to Capital Improvements.

**MSA** - Municipal State Aid - refers to gas tax dollars distributed to local governments for use on State designated Municipal State Aid streets - usually major thoroughfares.

**ASSM** - Assessments - improvements paid for partially or wholly by property owners.

**OTHER** – Refers to all other categories of resources used to support capital programs including NRP (Neighborhood Revitalization Program), Library referendum tax levy, grants from other governmental agencies or private foundations, transfers from City operating funds, land sale proceeds, etc. In addition to the other sources above, Public Works has several divisions that have a reimbursable project for tracking and billing overhead costs and for performing construction activities that are billed to the benefiting City departments, outside government agencies and private businesses.

**NON APPROP** - Non Appropriated – reflects cost participation from County, State or Federal dollars when the City of Minneapolis is a 50% or less partner or is not the lead agency.

**Enterprise Bonds/Revenue** - bonds related to the Stormwater, Sanitary Sewer, Water, Parking and Solid Waste enterprises of the City. Debt Service is paid for by user fees charged for these enterprise services. Enterprise revenues are “pay as you go” sources anticipated to be available in the enterprise funds.

## **ACRONYMS & ABBREVIATIONS USED IN PROJECT TITLES:**

**HVAC** - Heating, Ventilation and Air Conditioning

**Rehab** - Rehabilitation

**CSAH** – County State Aid Highway – a County project leveraging a local cost share from the City of Minneapolis

# Glossary of Terms & Abbreviations for the Capital Program

## **ACRONYMS & ABBREVIATIONS USED IN PROJECT TITLES - continued:**

**Wash Ave** – Washington Avenue

**TH121** – Trunk Highway 121

**Nic Mall** – Nicollet Mall – a major downtown street

**Marq** – Marquette Avenue – a major downtown street

**BNSF** – Burlington Northern Santa Fe railroad

**LED** – Light Emitting Diode (example - pedestrian signal crossing lights)

**LRT** – Light Rail Transit

**TOD** – Transit Oriented Development

**US EPA** – United States Environmental Protection Agency

**MWW** – Minneapolis Water Works

**GIS** – Geographical Information System

**HRIS** – Human Resources Information System

**EO** – Emergency Operations

**MPD** – Minneapolis Police Department

## **SUBMITTING AGENCY OR DEPARTMENT ABBREVIATIONS:**

**CPED** – Community Planning & Economic Development

**BIS** – Business Information Services

**MBC** – Municipal Building Commission

**PW** – Public Works

## 2008 - 2012 Council Adopted Capital Resources For Property Tax Supported Infrastructure Improvements

Recommended Resources by Category	2008	2009	2010	2011	2012	Totals (000's)
<b>Available Resources:</b>						
Net Debt Bond (NDB) Authorizations	17,250	17,250	17,600	17,950	18,310	88,360
Park Board Capital Infrastructure Levy	1,290	1,500	1,500	1,500	1,500	7,290
	<u>18,540</u>	<u>18,750</u>	<u>19,100</u>	<u>19,450</u>	<u>19,810</u>	<u>95,650</u>
Prior Year Adjustments made by Mayor and Council*	-3,355	-1,400	-935	-585	0	-6,275
<b>2008 - 2012 Council Adopted NDB Resources</b>	<b><u>15,185</u></b>	<b><u>17,350</u></b>	<b><u>18,165</u></b>	<b><u>18,865</u></b>	<b><u>19,810</u></b>	<b><u>89,375</u></b>

Notes:

\* - Adjustments represent dollars advanced to or from projects in the Capital programs for prior years.

This resource summary represents the City's commitment for General Infrastructure assets. General Infrastructure includes public buildings, roads, bridges, bike trails, street lights, traffic signals, parks & libraries.

### 2008 Bond Redemption Levy for Capital Program

	Amount (000's)	Notes
Tax Levy Certified for Bond Redemption in 2007	18,677	For supporting Capital Program only
Bond Redemption Levy Reduction for 2008	-322	Per Five-Year Financial Direction
<b>Tax Levy Certified for Bond Redemption in 2008</b>	<u><b>18,355</b></u>	For supporting New Capital Programs
Additional support - prior year debt commitments	1,626	General Fund Transfer to Bond Redemption
<b>Total Capital Program Debt Support</b>	<u><b>19,981</b></u>	

## Property Tax Supported Capital Allocation - Council Adopted Summarized by Major Type of Infrastructure

Description of Category	2008	2009	2010	2011	2012	Totals
	Amounts in thousands					
Municipal Building Commission - City Hall	800	800	900	1,090	840	4,430
Percentage allocated to MBC	5.3%	4.6%	5.0%	5.8%	4.2%	5.0%
Library Capital Program	540	2,130	1,900	1,040	0	5,610
Percentage allocated to Libraries**	3.6%	12.3%	10.5%	5.5%	0.0%	6.3%
Park Board Capital Program - including Park Levy*	1,609	1,641	1,850	1,900	1,500	8,500
Percentage allocated to Park Board	10.6%	9.5%	10.2%	10.1%	7.6%	9.5%
Public Works Department:						
Facility Improvements	1,200	1,300	900	1,700	1,700	6,800
Street Paving	3,560	3,710	5,040	6,265	9,175	27,750
Sidewalk Program	185	195	205	215	225	1,025
Heritage Park	1,000	200	0	0	0	1,200
Bridges	500	855	2,315	2,248	1,715	7,633
Traffic Control & Street Lighting	1,378	1,055	598	1,170	1,010	5,211
Bike Trails	14	0	1,940	0	1,035	2,989
Subtotal Public Works	7,837	7,315	10,998	11,598	14,860	52,608
Percentage allocated to Public Works	51.6%	42.2%	60.5%	61.5%	75.0%	58.9%
Miscellaneous Projects/Other City Departments	4,399	5,464	2,517	3,237	2,610	18,227
Percentage allocated to Other City Departments	29.0%	31.5%	13.9%	17.2%	13.2%	20.4%
Percentage allocated to City Departments	80.6%	73.7%	74.4%	78.6%	88.2%	79.3%
<b>Grand Total - Property Tax Supported Capital</b>	<b>15,185</b>	<b>17,350</b>	<b>18,165</b>	<b>18,865</b>	<b>19,810</b>	<b>89,375</b>
*Park Capital Levy of \$7,290 is included above as follows->	1,290	1,500	1,500	1,500	1,500	7,290

\*\*These amounts will be transferred to Hennepin County for capital needs for libraries located in the City of Minneapolis.

**CITY OF MINNEAPOLIS  
2008 - 2012 COUNCIL ADOPTED BUDGET**

Project   Project Title	2008	2009	2010	2011	2012	TOTAL
	(in thousands)					
<b>MUNICIPAL BUILDING COMMISSION</b>						
MBC01 Life Safety Improvements	200	300	300	340	340	1,480
MBC02 Mechanical Systems Upgrade	500	500	500	500	500	2,500
MBC04 Tower and Interior Court Elevators	100	0	0	0	0	100
MBC06 Clock Tower Upgrade	0	0	0	0	0	0
CTY01 Restoration of Historic Reception Room	0	0	100	250	0	350
<b>Total Municipal Building Commission</b>	<b>800</b>	<b>800</b>	<b>900</b>	<b>1,090</b>	<b>840</b>	<b>4,430</b>
<b>LIBRARY CAPITAL PROGRAM</b>						
MPL06 Webber Park Community Library Capital Improvements	0	254	1,750	0	0	2,004
MPL09 Nokomis Library Capital Improvements	2,275	1,969	0	0	0	4,244
MPL11 Walker Community Library Capital Improvements	0	0	0	500	0	500
MPL13 Hosmer Library Capital Improvements	0	500	0	0	0	500
MPL14 Roosevelt Community Library Capital Improvements	0	0	1,887	1,313	0	3,200
MPL15 Southeast Community Library Capital Improvements	0	1,800	1,400	0	0	3,200
MPL16 Washburn Community Library Capital Improvements	60	440	0	0	0	500
MPL18 Northeast Library Capital Improvements	2,675	0	0	0	0	2,675
MPL19 Cost of Issuance Contribution	0	0	0	0	0	0
<b>Total Library Capital Program (Community Libraries)</b>	<b>5,010</b>	<b>4,963</b>	<b>5,037</b>	<b>1,813</b>	<b>0</b>	<b>16,823</b>
* - Includes \$11,213 of Library Referendum Levy and \$5,610 of City property tax funding.						
<b>PARK BOARD</b>						
PRK01 Community and Neighborhood Center Rehabilitation	0	0	0	0	0	0
PRK02 Site & Totlot Rehaulitation	0	0	0	0	0	0
PRK04 Athletic Field Renovation	0	0	0	0	0	0
PRK09 HVAC Improvements	0	0	0	0	0	0
PRK11 Roof Replacements	0	0	0	0	0	0
PRK16 Parkway and Adjacent Parkland Lighting Replacement	0	0	0	0	0	0
PRK17 East Phillips Cultural and Community Center	4,004	0	0	0	0	4,004
PRKCP Parks Capital	1,290	1,641	1,850	1,900	1,500	8,181
PRKDT Diseased Tree Removal	500	500	500	500	500	2,500
<b>Total Park Board</b>	<b>5,794</b>	<b>2,141</b>	<b>2,350</b>	<b>2,400</b>	<b>2,000</b>	<b>14,685</b>
<b>PUBLIC WORKS DEPARTMENT</b>						
<b>FACILITY IMPROVEMENTS</b>						
PSD01 Facilities - Repair and Improvements	800	900	150	1,200	1,200	4,250
PSD06 Pioneer & Soldiers Memorial Cemetery Fencing Rehab	0	0	250	0	0	250
PSD07 Border Maintenance Facility	0	0	0	0	0	0
PSD10 Minneapolis Development Review	500	0	0	0	0	500
PSD11 Energy Conservation and Emissions Reduction	400	400	500	500	500	2,300
<b>Total Facility Improvements</b>	<b>1,700</b>	<b>1,300</b>	<b>900</b>	<b>1,700</b>	<b>1,700</b>	<b>7,300</b>

**CITY OF MINNEAPOLIS  
2008 - 2012 COUNCIL ADOPTED BUDGET**

Project   Project Title	2008	2009	2010	2011	2012	TOTAL
	(in thousands)					
<b>STREET PAVING</b>						
PV001 Parkway Paving	550	550	650	750	550	<b>3,050</b>
PV003 Street Renovation Program	1,965	1,385	1,825	5,205	6,595	<b>16,975</b>
PV004 CSAH Paving Program	2,000	975	1,600	1,525	1,600	<b>7,700</b>
PV005 Snelling Ave Extension	0	0	970	0	0	<b>970</b>
PV006 Alley Renovation	265	265	265	265	265	<b>1,325</b>
PV007 University Research Park	0	0	0	7,200	9,020	<b>16,220</b>
PV008 I-35W & Lake St Interchange Reconstruct Phase 4	45	125	80	0	0	<b>250</b>
PV009 I-35W Crosstown Interchange Reconstruction	0	0	0	0	0	<b>0</b>
PV019 6th Ave N (5th St N to Dead End N of Wash Ave)	0	0	2,065	0	0	<b>2,065</b>
PV023 28th Ave S - Phase 1 (50th St E to 58th St E)	0	0	0	0	4,890	<b>4,890</b>
PV026 Cedar Lake Road (Penn Ave to Glenwood Ave)	0	0	0	0	0	<b>0</b>
PV028 Franklin/Cedar/Minnehaha Intersection Realignment	0	0	1,265	0	0	<b>1,265</b>
PV029 Chicago Ave S (8th St S to 28th St E)	0	8,500	8,515	0	0	<b>17,015</b>
PV033 Bassett Creek Planning	0	130	0	0	0	<b>130</b>
PV035 TH121/Lyndale Ave S	0	0	0	2,250	2,650	<b>4,900</b>
PV041 2nd Ave N (3rd St N to Wash Ave N)	0	515	0	0	0	<b>515</b>
PV043 54th St W (Upton Ave S to Penn Ave S)	1,805	0	0	0	0	<b>1,805</b>
PV044 Upper Harbor Terminal Redevelopment	0	0	0	0	5	<b>5</b>
PV045 13th St S Pedestrian Plaza (Nic Mall to Marq Ave)	750	0	0	0	0	<b>750</b>
PV046 28th Ave S - Phase 2 (46th St E to 50th St E)	0	0	0	0	2,550	<b>2,550</b>
PV047 3rd Ave N (Washington Ave to 5th St N)	450	455	750	0	0	<b>1,655</b>
PV048 Dirt Alley Construction	0	0	0	0	0	<b>0</b>
PV049 1st Ave One-way to Two-way (1st to 9th St S)	0	615	490	0	0	<b>1,105</b>
PV050 Hennepin Ave One-way to Two-way-1st to 12th St S	0	515	380	0	0	<b>895</b>
PV051 9th St S Pedestrian Improvements	0	1,050	1,050	0	0	<b>2,100</b>
PV052 Marquette Ave Double Width Transit Lanes	16,000	0	0	0	0	<b>16,000</b>
PV053 2nd Ave Double Width Transit Lanes	16,000	0	0	0	0	<b>16,000</b>
PV054 Marquette Ave and 2nd Ave Reforestation	200	0	0	0	0	<b>200</b>
PV055 Washington Boulevard Functional Improvements	75	0	0	0	0	<b>75</b>
PV00R Reimbursable Paving Projects	3,500	3,500	3,500	3,500	3,500	<b>17,500</b>
<b>Total Street Paving Projects</b>	<b>43,605</b>	<b>18,580</b>	<b>23,405</b>	<b>20,695</b>	<b>31,625</b>	<b>137,910</b>
<b>SIDEWALK PROGRAM</b>						
SWK01 Defective Hazardous Sidewalks/Complete Gaps	<b>2,480</b>	<b>2,605</b>	<b>2,735</b>	<b>2,880</b>	<b>3,020</b>	<b>13,720</b>
<b>HERITAGE PARK INFRASTRUCTURE</b>						
CDA01 Heritage Park Redevelopment Project	<b>1,000</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>
<b>BRIDGES</b>						
BR101 Major Bridge Repair and Rehabilitation	500	350	300	300	300	<b>1,750</b>
BR105 Fremont Ave S Bridge	0	0	0	0	5	<b>5</b>
BR106 1st Ave S Bridge over the Midtown Greenway	0	0	0	0	1,805	<b>1,805</b>
BR109 Camden Bridge Rehabilitation	0	5,305	2,015	0	0	<b>7,320</b>
BR110 St. Anthony Bridge over BNSF	0	0	0	1,428	0	<b>1,428</b>
BR111 10th Ave SE Bridge Arch Rehabilitation	0	0	0	6,790	0	<b>6,790</b>
BR112 Nicollet Ave Reopening	0	0	0	0	700	<b>700</b>
BR114 Midtown Greenway Corridor Bridge Program	0	0	0	985	1,005	<b>1,990</b>
BR121 Lowry Ave Bridge over the Mississippi River	0	0	0	5	0	<b>5</b>
BR122 46th St Pedestrian Bridge	0	0	0	0	0	<b>0</b>
BR123 28th Ave S Bridge over Minnehaha Creek	0	0	0	0	1,725	<b>1,725</b>
BR124 Nokomis Ave Bridge over Minnehaha Creek	0	0	0	5	0	<b>5</b>
<b>Total Bridge Projects</b>	<b>500</b>	<b>5,655</b>	<b>2,315</b>	<b>9,513</b>	<b>5,540</b>	<b>23,523</b>

**CITY OF MINNEAPOLIS  
2008 - 2012 COUNCIL ADOPTED BUDGET**

<b>Project   Project Title</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>TOTAL</b>
<b>(in thousands)</b>						
<b>TRAFFIC CONTROL &amp; STREET LIGHTING</b>						
TR003 LED Replacement Program	180	275	0	0	200	<b>655</b>
TR004 Computerized Traffic Control Communication	0	0	0	0	0	<b>0</b>
TR005 Controller Conversion	600	430	0	0	3,180	<b>4,210</b>
TR006 Priority Vehicle Control System	0	0	0	225	225	<b>450</b>
TR007 Traffic & Pedestrian Safety Improvements	785	536	511	458	850	<b>3,140</b>
TR008 Parkway Street Light Replacement	200	150	150	150	150	<b>800</b>
TR010 Traffic Management Systems	2,755	3,457	3,375	525	525	<b>10,637</b>
TR011 City Street Light Renovation	100	0	0	0	110	<b>210</b>
TR013 Railroad Crossing Safety Improvements	2,940	0	0	3,300	200	<b>6,440</b>
TR014 LRT TOD Improvements	0	400	0	0	0	<b>400</b>
TR015 Safe Routes to School	150	50	50	50	50	<b>350</b>
TR016 Street Car Initiative	100	0	0	0	0	<b>100</b>
TR017 Pedstrian Signals with Count-down Timers	0	0	0	0	0	<b>0</b>
TR00R Reimbursable Transportation Projects	600	600	600	600	600	<b>3,000</b>
<b>Total Traffic Control &amp; Street Lighting Projects</b>	<b>8,410</b>	<b>5,898</b>	<b>4,686</b>	<b>5,308</b>	<b>6,090</b>	<b>30,392</b>
<b>BIKE TRAILS</b>						
BIK04 18th Ave NE Bikeway	0	0	1,915	0	0	<b>1,915</b>
BIK06 University of Minnesota Trail - Phase III	0	0	0	0	1,545	<b>1,545</b>
BIK08 Hiawatha Trail Connections	0	0	0	0	765	<b>765</b>
BIK13 RiverLake Greenway (East of I-35W)	14	0	2,095	0	0	<b>2,109</b>
<b>Total Bike Trail Projects</b>	<b>14</b>	<b>0</b>	<b>4,010</b>	<b>0</b>	<b>2,310</b>	<b>6,334</b>
<b>STORMWATER SEWER PROJECTS:</b>						
SW002 Miscellaneous Storm Drains	220	220	220	220	220	<b>1,100</b>
SW004 Implementation of US EPA Storm Water Regulations	250	250	250	250	250	<b>1,250</b>
SW005 Combined Sewer Overflow Improvements	1,375	875	875	875	0	<b>4,000</b>
SW011 Storm Drains and Tunnels Rehabilitation Program	2,950	3,000	3,000	3,000	3,000	<b>14,950</b>
SW018 Flood Area 29 & 30	0	0	0	0	9,375	<b>9,375</b>
SW030 Alternative Stormwater Management Strategies	1,000	1,000	1,000	1,000	1,000	<b>5,000</b>
SW031 Lake Hiawatha / Blue Water Partnership	390	0	0	0	0	<b>390</b>
SW032 I-35W Storm Tunnel Reconstruction	0	0	0	0	1,035	<b>1,035</b>
SW033 Flood Area 22 - Sibley Field	0	2,566	2,659	0	0	<b>5,225</b>
SW034 Flood Area 21 – Bloomington Pond	0	4,840	0	0	0	<b>4,840</b>
SW00R Reimbursable Sewer and Storm Drain Projects	3,000	3,000	3,000	3,000	3,000	<b>15,000</b>
BR112 Nicollet Ave Reopening	0	0	0	0	265	<b>265</b>
CDA01 Heritage Park Redevelopment Project	125	0	0	0	0	<b>125</b>
PV003 Street Renovation Program	128	190	205	2,610	2,600	<b>5,733</b>
PV007 University Research Park	1,300	800	0	800	400	<b>3,300</b>
PV023 28th Ave S - Phase 1 (50th St E to 58th St E)	0	0	0	0	230	<b>230</b>
PV029 Chicago Ave S (8th St S to 28th St E)	0	145	0	0	0	<b>145</b>
PV035 TH121/Lyndale Ave S	0	0	0	0	500	<b>500</b>
PV043 54th St W (Upton Ave S to Penn Ave S)	455	0	0	0	0	<b>455</b>
PV046 28th Ave S - Phase 2 (46th St E to 50th St E)	0	0	0	0	100	<b>100</b>
<b>Total Storm Sewer Fund Projects</b>	<b>11,193</b>	<b>16,886</b>	<b>11,209</b>	<b>11,755</b>	<b>21,975</b>	<b>73,018</b>
<b>SANITARY SEWER PROJECTS:</b>						
SW001 Sanitary Tunnel & Sewer Rehabilitation Program	500	500	500	500	500	<b>2,500</b>
SW035 War Department Tunnel Rehabilitation	0	0	0	0	100	<b>100</b>
SW036 Infiltration & Inflow Removal Program	5,000	5,000	5,000	5,000	5,000	<b>25,000</b>
SW037 Irving Sewer Rehabilitation	0	3,726	0	0	0	<b>3,726</b>
CDA01 Heritage Park Redevelopment Project	125	0	0	0	0	<b>125</b>
<b>Total Sanitary Sewer Fund Projects</b>	<b>5,625</b>	<b>9,226</b>	<b>5,500</b>	<b>5,500</b>	<b>5,600</b>	<b>31,451</b>

**CITY OF MINNEAPOLIS  
2008 - 2012 COUNCIL ADOPTED BUDGET**

<b>Project   Project Title</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>TOTAL</b>
<b>(in thousands)</b>						
<b>WATER</b>						
WTR09 Ultrafiltration Program	12,000	31,500	17,500	5,000	0	<b>66,000</b>
WTR10 City of Waters Fountains	250	0	0	0	0	<b>250</b>
WTR12 Water Distribution Improvements	4,500	4,750	5,000	5,250	5,000	<b>24,500</b>
WTR14 The MWW Facilities Security Improvement	500	500	0	0	0	<b>1,000</b>
WTR15 Pump Station No. 4 Rehabilitation	6,000	2,500	0	0	0	<b>8,500</b>
WTR16 Minneapolis/St. Paul Interconnection	0	0	0	0	500	<b>500</b>
WTR17 Treatment Modifications Based on New Regulations	0	0	0	0	500	<b>500</b>
WTR18 Hennepin Maintenance Facility	0	0	0	0	0	<b>0</b>
WTR22 New Filter Presses	0	0	1,100	5,400	6,000	<b>12,500</b>
WTR0R Reimbursable Watermain Projects	2,000	2,000	2,000	2,000	2,000	<b>10,000</b>
BR110 St. Anthony Bridge over BNSF	0	0	0	40	0	<b>40</b>
BR112 Nicollet Ave Reopening	0	0	0	0	270	<b>270</b>
CDA01 Heritage Park Redevelopment Project	250	0	0	0	0	<b>250</b>
PV035 TH121/Lyndale Ave S	0	0	0	0	325	<b>325</b>
<b>Total Water Fund Projects</b>	<b>25,500</b>	<b>41,250</b>	<b>25,600</b>	<b>17,690</b>	<b>14,595</b>	<b>124,635</b>
<b>PARKING</b>						
RMP01 Parking Facilities - Repair and Improvements	1,700	1,700	1,700	1,700	1,700	<b>8,500</b>
RMP03 Bicycle Parking	35	40	40	40	40	<b>195</b>
<b>Total Parking Fund Projects</b>	<b>1,735</b>	<b>1,740</b>	<b>1,740</b>	<b>1,740</b>	<b>1,740</b>	<b>8,695</b>
<b>Total Public Works Department Projects</b>	<b>101,762</b>	<b>103,340</b>	<b>82,100</b>	<b>76,781</b>	<b>94,195</b>	<b>458,178</b>
<b>MISCELLANEOUS PROJECTS</b>						
ART01 Art in Public Places	350	317	333	347	366	<b>1,713</b>
BIS02 Central Traffic Signal Computer Replacement	100	50	50	50	0	<b>250</b>
BIS03 Enterprise Document Management	100	50	100	100	50	<b>400</b>
BIS04 Enterprise Infrastructure Capacity Upgrade	500	500	500	500	800	<b>2,800</b>
BIS05 Enterprise Reporting	200	100	0	0	0	<b>300</b>
BIS06 GIS Application Infrastructure Upgrade	150	150	500	0	50	<b>850</b>
BIS07 HRIS Upgrade	0	0	0	800	0	<b>800</b>
BIS10 Finance System Consolidation/Upgrade	4,873	700	0	0	50	<b>5,623</b>
BIS11 Citywide Electronic Citations System	200	200	0	0	0	<b>400</b>
BIS12 Mobile Assessor	25	0	0	0	0	<b>25</b>
CTY02 City Property Reforestation	0	200	200	200	200	<b>800</b>
FIR01 City EOC/Training Facility	1,509	1,764	0	0	0	<b>3,273</b>
MPD01 MPD Forensic Laboratory	0	100	0	1,340	194	<b>1,634</b>
MPD02 MPD Evidence Unit	0	0	0	200	400	<b>600</b>
MPD04 MPD Mounted Patrol Horse Barn	945	0	0	0	0	<b>945</b>
MPD05 Strategic Information Center	0	1,053	546	0	0	<b>1,599</b>
MPD06 Safe Streets Technology	0	0	0	0	0	<b>0</b>
PSD03 Facilities - Space Improvements	465	280	288	500	500	<b>2,033</b>
PSD04 Facilities - Physical Security Improvements	0	0	0	0	0	<b>0</b>
<b>Total Miscellaneous Projects</b>	<b>9,417</b>	<b>5,464</b>	<b>2,517</b>	<b>4,037</b>	<b>2,610</b>	<b>24,045</b>
<b>TOTAL COUNCIL ADOPTED CAPITAL BUDGET</b>	<b>122,783</b>	<b>116,708</b>	<b>92,904</b>	<b>86,121</b>	<b>99,645</b>	<b>518,161</b>

Note: The totals above represent City funding and grant sources for those projects where the City is the lead agency. The funding detail pages that follow show additional leveraging with other units of governments as Non Appropriated when the City is a contributing partner.



## 2008-2012 Capital Program Descriptions

### MUNICIPAL BUILDING COMMISSION

#### **MBC01 Life Safety Improvements**

The MBC life safety program includes installation of (1) building sprinkler, fire alarm, smoke detection, and public address systems, (2) update of building exits and stairs, and (3) installation of fireproofing, smoke barriers and purge systems. The project will vacate and upgrade life safety and HVAC systems in 15,000 square foot sections of the City Hall/Courthouse every six months through the year 2015.

#### **MBC02 Mechanical Systems Upgrade**

The MBC Mechanical Systems Upgrade includes renovation and upgrade of the heating, ventilating, and air conditioning (HVAC) systems in the Municipal Building (Minneapolis City Hall/Courthouse). Under this plan, the mechanical system upgrade will continue until the year 2015.

#### **MBC04 Tower & Interior Court Elevators**

After an elevator entrapment in 2004, emergency funding was raised to repair one of three substandard elevators in the Minneapolis City Hall/Courthouse. The proposed project would modernize the remaining two substandard elevators, which would include modernizing the elevator cabs, the elevator shafts, the electronic controls and the elevator machine rooms.

#### **MBC06 Clock Tower Upgrade**

The proposed project will repair the four faces and structural elements of the large clock in the tower at the Minneapolis City Hall/Courthouse. The work will restore the clock to near original condition.

#### **CTY01 Restoration of Historic Reception Room**

This project is a historical restoration of the original Mayor's Reception hall and Office located in the southwest corner of the first floor of the Minneapolis City Hall/Courthouse.

### LIBRARY BOARD

#### **MPL06 Webber Park Community Library Capital Improvements**

This project will focus on renovation of the existing building, focusing on increased technology, an expanded children's area and enhanced streetscape and front entry, and other interior improvements.

#### **MPL09 Nokomis Library Capital Improvements**

The project aims to improve and strengthen library service by providing a technologically up-to-date, fully accessible functional facility on the existing site, which includes expansion. The costs included in the original project plan included cost estimates for planning and initial design plans for capital improvements, with a total project budget of \$5.135 million.

#### **MPL11 Walker Community Library Improvements**

The project will include improving spaces for children and adults, expanding computers, improving seating and lighting, and upgrading service areas for improved patron use including self-check-out and a computer reservation system.

#### **MPL13 Hosmer Library Capital Improvements**

Improvements are anticipated to include exterior maintenance such as landscaping, concrete/sidewalk repair, tuck pointing, and window repair, as well as interior repair and updates: floor covering replacement, refurbishing or replacement of furnishings; and expanded technology.

#### **MPL14 Roosevelt Community Library Capital Improvements**

A remodeled facility will achieve the following: abatement of contaminated soils brought to light by recent removal of an underground fuel tank; tuck pointing; electrical and plumbing replacement; reconfiguration of library for maximum efficiency; new flooring and furnishings; replacement of aging HVAC system; fire and life safety code compliance; energy efficient lighting; full ADA compliance; and much-needed technology updates for patron and library staff.

#### **MPL15 Southeast Community Library Capital Improvements**

This project signals intent to research a new facility, which would allow for configuration of the library for maximum efficiency; enhanced children and teen areas; new flooring and furnishings; new energy efficient mechanical systems; ADA code compliance; and needed technology for patrons and staff.

## 2008-2012 Capital Program Descriptions

- MPL16 Washburn Community Library Capital Improvements**  
The capital improvements are anticipated to include miscellaneous tuck pointing; parking lot repairs; exterior painting; HVAC review/upgrades; carpet and furnishings replacements; front desk laminate replacement; energy efficient lighting; reconfiguration of periodical storage space to public service space to accommodate more computers and study areas.
- MPL18 Northeast Library Capital Improvements**  
The project aims to improve and strengthen library service by providing a technologically up-to-date, fully accessible functional facility on the existing site. The building requires increasing structural maintenance including a new HVAC system, parking lot and exterior brickwork repair, roof replacement, and other necessary improvements as well as a reconfiguration of staff areas.
- MPL19 Cost of Issuance Contribution**  
Cost of issuance contribution was not project but a placeholder for allocating the cost of obtaining financing to the various library facilities financed with referendum bonds. The estimated cost was added into the Northeast Library project budget to balance the funding sources in the five-year capital plan.

### PARK BOARD

- PRK01 Community and Neighborhood Center Rehabilitation**  
This program is used to maintain a high level of services out of the many community and neighborhood centers throughout the City. Repairs could include remodeling spaces, updating interiors/exterior/grounds, etc.
- PRK02 Site & Totlot Rehabilitation**  
Like Neighborhood Centers, the City has numerous play areas for kids that are referred to as Site & Totlots. This program is used to repair and replace playground equipment to improve safety and functionality as well as to make other improvements in and around the sites.
- PRK04 Athletic Field Renovation**  
This program is used to improve or replace turf, improve drainage, maintain bleachers or make other repairs in the heavily used ball fields and other sporting and recreational fields within the Parks system.
- PRK09 HVAC Improvements**  
This program is used to maintain and improve heating and ventilation and air conditioning in Park buildings to provide a safer and more comfortable environment for park programs and for staff.
- PRK11 Roof Replacements**  
This program is meant to replace roofs before they fail and to do whatever is necessary to ensure the Park Board receives the maximum useful life out of their building infrastructure.
- PRK16 Parkway and Adjacent Parkland Lighting Replacement**  
A new light standard is being installed by Public Works along the parkways throughout the Minneapolis park system; it is replacing the "cube" style pedestrian-level light in most locations, and a higher-mounted globe-style pendant fixture at intersections. To offset the cost of the slightly more expensive new fixture, the Park Board has agreed to provide a \$600 match for each fixture. At the current replacement rate, the entire parkway system will have new lighting in 10-15 years.
- PRK17 East Phillips Cultural and Community Center**  
The Center will be a year-round recreation facility and is envisioned to be the greenest building in Minneapolis. This building will address unmet needs of recreation, health and wellness, crime and safety, teen jobs, homework assistance and community building. In addition, the legislature granted our \$3.5 million funding request for this project.
- PRKCP Parks Capital**  
The Parks Capital program was created as a generic capital maintenance program to allow the Minneapolis Park and Recreation Board flexibility to address priorities for infrastructure repairs based on most critical needs. The funding can be used for any of the items described in PRK01 - PRK11 or other capital asset replacements/repairs.

## 2008-2012 Capital Program Descriptions

### **PRKDT      Diseased Tree Removal**

This longstanding Parks program is designed to allow the city to maintain the health of the urban forest. Each year, park crews inspect the city and tag diseased trees observed on park land or private property. Residents must remove any diseased trees identified either by hiring contractors or by allowing the Park Board to perform the removal. If the Park Board removes the tree(s) on private property, the resident is assessed for the cost over a five-year timeframe. This program has been used extensively to control Dutch Elm disease in Minneapolis.

### **FACILITY IMPROVEMENTS**

#### **PSD01      Facilities - Repair and Improvements**

This is an on-going maintenance program to repair and improve City owned and operated facilities that are funded through property tax such as Police, Fire, Public Works, general office and miscellaneous facilities. The deficiencies are identified as separate projects and prioritized in a departmental functional work plan.

#### **PSD06      Pioneer & Soldiers Memorial Cemetery Fencing Rehab**

The purpose of this project is to restore the beauty and security of the historic fence surrounding the Pioneer's Cemetery at 2925 Cedar Avenue South.

#### **PSD07      Border Maintenance Facility**

This project is a renovation of the existing Traffic Operations and Maintenance building located at 300 Border Avenue. The project includes complete renovation or replacement of the mechanical systems; upgrade or replacement of building elements not conforming with Minnesota State Accessibility Code; installation of new ergonomically designed furniture and workstations; and remodeling of existing Computer Room into office space.

#### **PSD10      Minneapolis Development Review**

This project consists of interior space renovation of the Minneapolis Development Review (MDR) offices on the third floor of the Public Service Center building located at 250 S. 4th St., in downtown Minneapolis.

#### **PSD11      Energy Conservation and Emissions Reduction**

The purpose of this project is to create a revolving Energy Invest Fund (EIF) to provide up front capital funding to invest in energy conservation and emission reduction strategies for the City's Municipal Operations.

### **STREET PAVING**

#### **PV001      Parkway Paving**

The objective is to re-evaluate the pavement condition and annual maintenance expenditures of all parkway paving areas that were constructed with a bituminous surface 30 years ago. The program would renovate instead of totally reconstruct roadways; the first renovation would be Columbia Parkway from 5th Avenue NE to 35th Avenue NE in 2008.

#### **PV003      Street Renovation Program**

The objective is to renovate neighborhood paving areas that were constructed as part of the Residential Paving Program more than 30 years ago. The renovation projects are planned in the following neighborhoods: Xerxes Ave. N. (a collaborative project with the City of Golden Valley), Lynnhurst, Johnson St NE, and McKinley.

#### **PV004      CSAH Paving Program (County State Aid Highway)**

This cooperative program between the City of Minneapolis and Hennepin County aims to reconstruct high traffic streets (County State-Aid Highway segments that fall within the city limits) that are at or past the end of their serviceable lives.

#### **PV005      Snelling Ave Extension**

This project extends Snelling Ave south of E 46th Street & Hiawatha Ave. It includes new roadway, landscaping, storm drain, sanitary sewer, water service and possibly a signal at Snelling Ave S and E 46th Street.

#### **PV006      Alley Renovation**

The objective of this project is to install a bituminous overlay (2") over existing concrete alley and rehabilitate or replace existing alley retaining walls in designated alleys.

## 2008-2012 Capital Program Descriptions

- PV007 University Research Park**  
The principal objective of this project is to provide the infrastructure to support the Alternative Urban Areawide Review (AUAR) for the University Research Park.
- PV008 I-35W & Lake St Interchange Reconstruct Phase 4**  
The proposed reconstruction of the I-35W/Lake St. Intersection, which currently does not allow for direct accesses off and onto I-35W, would add the desired freeway ingress/egress and a Bus Rapid Transit Station.
- PV009 I-35W Crosstown Interchange Reconstruction**  
The proposal is to make improvements on I-35W between 42nd Street in Minneapolis and 66th Street in Richfield. The project would include separating Hwy 62 and I-35W; replacing left hand freeway to freeway ramps with right hand ramps; and add a High Occupancy Vehicle (HOV) lane combined with a Bus Rapid Transit (BRT) lane in each direction in the center lane.
- PV019 6th Ave N (5th St N to dead end N of Wash Ave)**  
This project would reconstruct the street to commercial standards: curb and gutter, parking lanes/bays, sidewalk and new pavement surface while keeping the historical nature of the area.
- PV023 28th Ave S - Phase 1 (50th St E to 58th St E)**  
The project will reconstruct the roadway with a new roadway surface, sidewalks and curb and gutter. The roadway will consist of two traffic lanes (one each way) and parking on both sides.
- PV026 Cedar Lake Road (Penn Ave to Glenwood Ave)**  
The proposed project would be a complete reconstruction of 0.54 miles of Municipal State Aid Roadway comprised of two sections: 0.32 miles between Chestnut Avenue and Glenwood Avenue and 0.22 miles between Penn Avenue and Morgan Avenue.
- PV028 Franklin/Cedar/Minnehaha Intersection Realignment**  
This project will include three components: (1) reconstruction of the intersections of Franklin Ave/Cedar Ave, Cedar Ave/20th Ave S, and Cedar Ave/22nd Street E; (2) installation of pedestrian lighting, improvements to pedestrian street crossings, sidewalk and boulevard enhancements and way-finding signage; and (3) reconstruction of Snelling Ave from 22nd St E to 24th St E.
- PV029 Chicago Ave S (8th St S to 28th St E)**  
This project will reconstruct the 1.3 mile stretch on Chicago Ave S from 8th St S to 28th St E. This stretch of road serves many emergency vehicles. The reconstruction will be coordinated with overhead signal improvements (TR007).
- PV033 Bassett Creek Planning**  
This project is meant to provide planning dollars to be able to start planning for the redevelopment of the Bassett Creek area which is a large area adjacent to the downtown corridor.
- PV035 TH121/Lyndale Ave S**  
The project will reconstruct trunk highway 121 down from a multi-lane divided section to a lower speed urban street from the Crosstown Freeway to 58th Street W and will redevelop the area. This downgrade will be possible once the reconstruction of the I-35W Crosstown area is completed which will result in lower traffic levels.
- PV041 2nd Ave N (3rd St N to Wash Ave N)**  
The project will reconstruct the Municipal State Aid route of 2nd Ave N from 3rd St N to Washington Ave N. The reconstruction will make the roadway into a two way segment with two lanes of travel into downtown and one lane in the westerly direction.
- PV043 54th St W (Upton Ave S to Penn Ave S)**  
This project is a complete street reconstruction of 54th St W from Upton Ave S to Penn Ave S, which is a Municipal State Aid route.
- PV044 Upper Harbor Terminal Redevelopment**  
The project will be used to accomplish the following: (1) soil testing to determine scope of soil remediation; (2) preparation of a demolition plan and schedule; and (3) develop concepts and locations for new roadways and utilities.
- PV045 13th St S Pedestrian Plaza (Nic Mall to Marq Ave)**  
This project will reconstruct 13th St S between the Nicollet Mall and Marquette Avenue. The project would reduce the street to a one lane, one-way street and provide wide pedestrian friendly sidewalks linking Nicollet Mall with the Convention Center, and would include a vertical connection to the adjacent skyway.

## 2008-2012 Capital Program Descriptions

- PV046 28th Ave S - Phase 2 (46th St E to 50th St E)**  
The project, which runs along 28th Ave S from 46th St E to 50th St E, will reconstruct the roadway with new surface, sidewalks, and curb and gutter. The proposed roadway will consist of two traffic lanes (one each way) and parking on both sides.
- PV047 3rd Ave N (Washington Ave to 5th St N)**  
This project is a reconstruction of 3rd Ave N between Washington Ave and 5th St N. 3rd Ave N is a Municipal State Aid route and a bus route.
- PV048 Dirt Alley Construction**  
This project will complete the concrete paving of the City's residential alley system by supplementing the residential assessment base in each alley.
- PV049 1st Ave N One-way to Two-Way (1st to 9th St S)**  
This project will convert 1st Ave N into a two-way with two travel lanes in each direction north of 9th St S. This will require the seal coating and striping of the street surface as well as new signs and modification/addition of traffic signals.
- PV050 Hennepin Ave One-way to Two-way-1st to 12th St S**  
This project will convert Hennepin Ave into a two-way with two travel lanes in each direction north of 12th St S. This will require the seal coating and striping of the street surface as well as new signs and limited modification of traffic signals.
- PV051 9th St S Pedestrian Improvements**  
The project includes (1) widening sidewalks and adding pedestrian scale lighting for 3 blocks on 9th St S between Chicago Ave & 5th Ave S; (2) adding curb extensions and pedestrian scale lighting for 5 blocks on 9th St S where feasible from 5th Ave S to Nicollet Mall; and in the future (3) widening sidewalks and adding pedestrian scale lighting on the Chicago Ave Bridget over I-94 as part of the Chicago Ave street project.
- PV052 Marquette Ave Double Width Transit Lanes**  
Based on the current condition of Marquette Ave, the conversion from single width to double width transit lanes will require the reconstruction of this street from 1st St N to 12th St S, and the sidewalk on the bus side will need to be widened to 18 feet to handle the anticipated pedestrian traffic.
- PV053 2nd Ave Double Width Transit Lanes**  
This project like PV052 above is a complete reconstruction of a major downtown street - 2nd Ave from 1st St N to 12th St S. The project is being done primarily to improve the traffic flow for the Metro Transit bus system as well as to improve the amenities of the roadway.
- PV054 Marquette Ave and 2nd Ave Reforestation**  
This project was established as an add on to the PV052 and PV053 projects to provide additional local funding for streetscape amenities, primarily adding trees to beautify the new streets and make them more pedestrian friendly.
- PV055 Washington Boulevard Functional Improvements**  
The goals of this project are to incorporate some infrastructure into Washington Boulevard to accommodate such things as sprinkler systems, electrical power connections, landscaping, etc. to be able to have seasonal amenities on Washington Boulevard as it becomes a more significant pedestrian venue in downtown Minneapolis.
- PV00R Reimbursable Paving Projects**  
This project is utilized to provide City paving crews with resources to modify streets/patch utility cuts resulting from private party projects and/or to do repair work for other City Departments after their projects are completed such as sewer and water related infrastructure projects. Costs are reimbursed by the parties requesting the work.

### SIDEWALK PROGRAM

- SWK01 Defective Hazardous Sidewalks**  
The project will inspect and replace defective public sidewalks and will provide public sidewalk access for persons with disabilities by installing ADA compliant pedestrian curb ramps at street corners and other locations.

## 2008-2012 Capital Program Descriptions

### HERITAGE PARK INFRASTRUCTURE

#### **CDA01 Heritage Park Redevelopment Project**

The capital funds will be used to complete construction of Van White Boulevard, 4th St N, alleys and other public service installations (sidewalks, trees, lights, and utilities) within Heritage Park.

### BRIDGES

#### **BR101 Major Bridge Repair and Rehabilitation**

This project provides for major repairs to City bridges including working on the bridge approaches, abutments, decks and associated railings and sidewalks, the bridge superstructure and substructure components.

#### **BR105 Fremont Ave S Bridge**

The proposed replacement structure will correct current deficiencies in the bridge's superstructure, substructure, and geometry.

#### **BR106 1st Ave S Bridge over the Midtown Greenway**

This project will replace the existing bridge which is nearing the end of its useful life. Deficient items include the bridge superstructure, substructure, and geometry.

#### **BR109 Camden Bridge Rehabilitation**

The project will rehabilitate the bridge over the Mississippi River and I-94. It will repair the expansion joints, rehabilitate the drive surface, replace the approach panels, crash railing, sidewalks, and pedestrian railings, and will re-paint.

#### **BR110 St. Anthony Bridge over BNSF**

The project includes construction of a new St. Anthony Parkway Bridge and approach roadways which include St. Anthony Parkway, California St NE and possibly Main St NE.

#### **BR111 10th Ave SE Bridge Arch Rehabilitation**

The project will rehabilitate a Bridge over the Mississippi River and West River Parkway. It will repair deteriorated concrete areas on the spandrel columns, floor beams and arches.

#### **BR112 Nicollet Ave Reopening**

The project will provide the infrastructure (bridge and street) costs needed to re-open Nicollet Avenue through the Kmart site (Lake to 29th Street). No redevelopment plan for this site has been proposed to date.

#### **BR114 Midtown Corridor Bridge Preservation Program**

The purpose of the program will be to maintain and enhance the physical infrastructure, correct current deficiencies, provide for future development and transportation needs such as increased traffic columns, developments and Light Rail Transit, and provide a structurally sound and aesthetically pleasing structure to serve the needs of business and residents.

#### **BR121 Lowry Ave Bridge over the Mississippi River**

The project will be a collaboration between the City of Minneapolis and Hennepin County. The City will primarily be contributing funds toward the project as a local municipality share, to show support of the project and to assist the County in securing State and Federal funding.

#### **BR122 46th St Pedestrian Bridge**

This project would fund the building of a pedestrian bridge that would link the 46th St Light Rail Transit Station to the commercial/residential community on the east side of Hiawatha Ave. The project would continue to pursue other funding in addition to the amount proposed here.

#### **BR123 28th Ave S Bridge over Minnehaha Creek**

The proposed replacement structure would correct the current deficiencies which include the bridge railing and roadway surface.

#### **BR124 Nokomis Ave Bridge over Minnehaha Creek**

The proposed replacement structure would correct the deficiencies of the bridge which include the railing, joints and deck.

## 2008-2012 Capital Program Descriptions

### TRAFFIC CONTROL & STREET LIGHTING

**TR003 LED Replacement Program**

This is the continuation of a multi-year project to replace the approximately 6,700 incandescent green signal indications within the City with LED illuminated indications.

**TR004 Computerized Traffic Control Communication**

The project would include computerized control communication on Penn Ave N between Cedar Lake Road and Glenwood Ave. It would also provide control and monitoring capabilities to the E River Road/27th Ave SE signal system at Franklin Ave.

**TR005 Controller Conversion**

This project consists of the replacement of outdated traffic signal controllers that are used to operate the 802 traffic signals within the City.

**TR006 Priority Vehicle Control System**

Priority vehicle control gives emergency vehicles priority treatment at signalized intersections. This project requires revisions and equipment additions to the traffic signal control systems at each intersection where priority treatment is implemented, such as installation of priority vehicle detectors, cabling, and control electronics, and traffic signal control equipment and signal indication modifications and upgrades in conjunction with the earlier changes.

**TR007 Traffic & Pedestrian Safety Improvements**

This program includes: (1) overhead signal additions; (2) operational & safety improvements; (3) signing and delineation; (4) mastarm mounted street name signing; (5) bridge navigation lighting; and (6) pedestrian safety.

**TR008 Parkway Street Light Replacement**

This project consists of the replacement and/or renovation of deteriorated poles, fixtures, and electrical wiring associated with the lighting systems in place in the City's public areas, and along parkways throughout the City. It is anticipated that it will take 10 to 15 years of capital expenditure to replace, paint, renovate, and repair the entire system of 2,043 Park Board lighting units and associated underground cabling.

**TR010 Traffic Management Systems**

This project will replace the central computer system that provides supervisory management of most of the signalized intersections within the City.

**TR011 City Street Light Renovation**

This project will continue a multi-year renovation program for the City's existing decorative street lighting facilities.

**TR013 Railroad Crossing Safety Improvements**

Recent Federal law will eliminate the whistle ban currently held by the City unless specific actions are taken to establish quiet zones. Of the 89 public railroad crossings, the following improvements need to be made: do nothing (34 crossings); close roadway (12); install center medians (19); install median and gate devices (18); and four-quad gate systems (6).

**TR014 LRT TOD Improvements**

This project will include a funding partnership with Hennepin County and will include pedestrian lighting, improvements to pedestrian paths and street crossings, way finding signage, safety improvements, and other pedestrian enhancements.

**TR015 Safe Routes to School**

Safe Routes to School is a new program in the federal transportation bill, SAFETEA-LU, that makes funding available for a variety of programs and projects, from building safer street crossings to establishing programs that encourage children and their parents to walk and bicycle safely to school.

**TR016 Street Car Initiative**

This project is an ongoing initiative to research and determine the feasibility, potential location(s) and steps necessary to build the first line of a future Streetcar network.

**TR017 Pedestrian Signals With Count-down Timers**

This project would be replacing the traditional pedestrian signal indications with countdown timer pedestrian signal indications. The devices would be installed for crosswalks that are longer and/or more difficult and where there are a larger number of pedestrians crossing (examples include crosswalks near campuses and on transit routes).

## 2008-2012 Capital Program Descriptions

### TR00R Reimbursable Transportation Projects

This project is utilized to provide City traffic crews with resources to build out or modify traffic signal or street lighting infrastructure to accommodate private party projects and/or to do repair work or new construction activity for other City Departments as part of their projects such as paving, sewer or water related infrastructure projects. Costs are reimbursed by the parties requesting the work.

### BIKE TRAILS

#### BIK04 18th Ave NE Bikeway

The project will connect to the NE Diagonal Trail in NE Minneapolis that will be constructed in 2007 and also connects to the proposed trail of East/West regional trail connection along 18th Ave NE between Stinson Blvd and Monroe St NE and along the 18th Ave NE abandoned rail corridor between Monroe St NE and Marshall St NE.

#### BIK06 University of Minnesota Trail - Phase III

This project is a regional connection between the existing University of Minnesota Transit way Trail and the Mississippi River (Dinkytown Bikeway Connection-Bridge Nine). The project also includes better bicycling and walking connection at East River Parkway, Oak Street, 5th St SE, and 17th Ave SE.

#### BIK08 Hiawatha Trail Connections

This project creates on-street bicycle lanes along 3rd St S between Chicago Ave S and Hennepin Ave S and replaces bike lanes on 5th St S that were lost due to the Hiawatha LRT line. It also extends the Hiawatha LRT Trail from 11th Ave S to Chicago Ave S.

#### BIK13 RiverLake Greenway (East of I-35W)

The RiverLake Greenway is a neighborhood driven bikeway project from the Chain of Lakes to the Mississippi River midway between the Midtown Greenway and Minnehaha Parkway Trails. In addition to being a regional bicycle route the project includes improvements for pedestrians and provides traffic calming and greenspace enhancements to the corridor.

### STORMWATER SEWER

#### SW002 Miscellaneous Storm Drains

To provide for construction/modification of storm drains that can solve small drainage problems or flooding issues.

#### SW004 Implementation of US EPA Storm Water Regulations

This project will allow the implementation of individual projects and supporting activities termed Best Management Practices (BMPs) designed to mitigate the pollution effects of urbanization on stormwater runoff.

#### SW005 Combined Sewer Overflow Improvements

The capital projects associated with this program include both storm drain construction needed for separating the City's drainage infrastructure, and also to provide facilities for private disconnections where no storm drain currently exists in the area.

#### SW011 Storm Drains & Tunnels Rehabilitation Program

This project involves the rehabilitation and repair of storm drain pipes, storm drain pump stations and deep drainage tunnels throughout the City. The project establishes the annual funding to permit repair and rehabilitation activities to be completed as needed to the storm drain system.

#### SW018 Flood Area 29 & 30

The goal of the project is to protect the homes in the Fulton Neighborhood from flooding by using runoff volume and rate control coupled with load reduction. The preliminary design has several alternates using a combination of new piping to underground or surface ponding to mitigate flooding problems.

#### SW030 Alternative Storm Water Management Strategies

For areas of localized flooding and drainage problems, as alternatives to large pipes and removing homes for stormwater pond construction, this project will be used to implement environmentally friendly "green infrastructure" stormwater practices such as rain gardens, bioswales, constructed wetlands and other bioinfiltration techniques, and pervious pavement.



## 2008-2012 Capital Program Descriptions

- SW031 Lake Hiawatha / Blue Water Partnership**  
This project has many partners. It will complete the connection of the storm drains from the adjacent neighborhoods to the storm water quality and quantity ponds constructed in the Hiawatha Golf Course and the two grit chambers at Lake Nokomis. An additional new pond is to be built as well as the installation of an additional pump to the Hiawatha Golf Course lift station.
- SW032 I-35W Storm Tunnel Reconstruction**  
The project (which runs along the I-35W corridor from 39th St to the Mississippi River) will accomplish a tunnel of increased capacity either by installing a new adjacent tunnel or by increasing the existing tunnel size. The project could potentially involve the St. Mary's tunnel with the possibility of increasing the tunnel size.
- SW033 Flood Area 22- Sibley Field**  
This project aims to protect the homes near Sibley Pond from flooding and to separate the area storm drain still connected to the sanitary system. The preliminary design proposes replacing existing storm drains with new bigger sized storm drain pipes on E 38th St and Longfellow Ave as well as some smaller laterals that drain into these two major pipes and a new inlet structure at Sibley Pond.
- SW034 Flood Area 21 - Bloomington Pond**  
The preliminary design options for this project include: replacing existing storm drains with larger sized storm drain pipes at E 41st St; E 42nd St & Bloomington Ave S; two new grit chambers; install new outlet structures to the Bloomington pond; and removing an existing lift station.
- SW00R Reimbursable Sewer and Storm Drain Projects**  
This project is utilized to provide City sewer crews with resources to build out or modify storm or sanitary sewers resulting from private party projects and/or to do repair work or new construction activity for other City Departments as part of their projects such as paving, traffic signal & lighting or water related infrastructure projects. Costs are reimbursed by the parties requesting the work.

### SANITARY SEWER

- SW001 Sanitary Tunnel and Sewer Rehabilitation Program**  
This project involves the rehabilitation and repair of sanitary sewer pipes, lift stations, and deep collection tunnels throughout the City. The project establishes funding to permit repair and rehabilitation activities to be completed as needed to the sanitary sewer system.
- SW035 War Department Tunnel Rehabilitation**  
The project includes the rehabilitation of the sewer tunnel constructed by the U.S. War Department in 1938. The rehabilitation would be accomplished by slip lining the tunnel with a smaller diameter pipe.
- SW036 Infiltration & Inflow Removal Program**  
The project will develop and implement an Infiltration and Inflow reduction program that will meet the Metropolitan Council Environmental Services (MCES) established goal for the City.
- SW037 Irving Sewer Rehabilitation**  
This project involves the rehabilitation of a trunk sewer that serves the majority of the Bryn Mawr Meadows neighborhood and a part of the Harrison neighborhood.

### WATER

- WTR09 Ultrafiltration Program**  
The primary objective is to provide physical removal of pathogenic microorganisms and improve the quality of water delivered to the residents of Minneapolis. The next two phases of the project are the procurement of ultrafiltration equipment and the design of the Fridley Membrane Filtration plant.
- WTR10 City of Waters Fountains**  
This project is a new initiative to provide clean artistically significant drinking water fountains at key locations throughout the City. The timing is being planned to help the City celebrate the historical significance of water in the development of Minneapolis in conjunction with the sesquicentennial in 2008.

## 2008-2012 Capital Program Descriptions

- WTR12 Water Distribution Improvements**  
The majority of the project funds are used for cleaning and lining water main, a rehabilitation process for old unlined water main. Cleaning and lining involves running scrapers through the pipe to clean and then coating the interior with either cement mortar or potable grade epoxy.
- WTR14 The MWW Facilities Security Improvement**  
A number of security counter measures were recommended to reduce the risk of threat to the City including following the terrorist attacks of September 11th. The capital improvements aspects of the recommendations include a new vehicle entrance, surveillance equipment and electronic access control of buildings.
- WTR15 Pump Station No. 4 Rehabilitation**  
The rehabilitation of Pump Station No. 4 includes replacement of three existing pumps, modification of the piping system and replacement of the existing river intakes in order to provide reliable service, ease of maintenance and increased capacity.
- WTR16 Minneapolis/St. Paul Interconnection**  
The project is a water system interconnection between the City of Minneapolis and the City of St. Paul, and includes the design and installation of new pipelines, a new pump station, and modifications to an existing water reservoir.
- WTR17 Treatment Modifications Based on New Regulations**  
The funding will allow the City of Minneapolis Water Works to investigate how to optimize the existing use of activated carbon and provide the data necessary to plan for future improvements to the treatment process.
- WTR18 Hennepin Maintenance Facility**  
This project would design and build a suitable multipurpose maintenance facility for the Water Treatment and Distribution Divisions of the Minneapolis Public Works Department. The project is intended to replace the existing facilities either at the current site or a suitable location found elsewhere in Minneapolis.
- WTR22 New Filter Presses**  
Based on the findings of an engineering consulting firm, the City needs to replace its dewatering plant since it has reached the end of its useful life. The recommendation of the firm was to install filter presses for future dewatering, a technology already used in cities such as St. Paul, Richfield, and St. Cloud.
- WTR0R Reimbursable Water Projects**  
This project is utilized to provide City water crews with resources to build out or modify water infrastructure to accommodate private party projects and/or to do repair work or new construction activity for other City Departments as part of their projects such as paving, traffic signal & lighting or sewer related infrastructure projects. Costs are reimbursed by the parties requesting the work.

### PARKING

- RMP01 Parking Facilities - Repair and Improvements**  
This project is dedicated to the City's existing off-street parking sites. It will focus on large initiatives such as replacements/upgrades to the revenue control, security, lighting, mechanical, flooring, and life safety systems, as well as major structural repairs that are in addition to the ongoing preventive maintenance program.
- RMP03 Bicycle Parking**  
This project pays for bicycle parking at public buildings throughout the City including schools, libraries, government buildings, and public parking ramps. Portions may be used for design and construction expenses for the federally funded Midtown Greenway Bicycle Station at the Great Lakes Center at Lake and Chicago.

## 2008-2012 Capital Program Descriptions

### MISCELLANEOUS PROJECTS

- ART01 Art in Public Places**  
This ongoing project (incorporated in 1992) integrates public art into the City's capital projects.
- BIS02 Central Traffic Signal Computer Replacement**  
This project would implement a replacement of the central computer system which controls the majority of the City's signalized intersections. It includes upgrades to hardware, software, and communication systems at the traffic signal monitoring site (Traffic Control Center).
- BIS03 Enterprise Document Management**  
This project consolidates multiple document management systems used by departments into a single Enterprise Document Management System (EDMS).
- BIS04 Enterprise Infrastructure Capacity Upgrade**  
This project will build capacity for the City's voice and data network, storage, and enterprise-wide support tools through the upgrade and/or addition of hardware, software, and communication pathways.
- BIS05 Enterprise Reporting**  
This project consolidates disparate City electronic reporting into one enterprise reporting solution, thereby eliminating the multiple electronic reporting systems currently used throughout the City, which tend to be department specific.
- BIS06 GIS Application Infrastructure Upgrade**  
This project aims to protect the core GIS data repository by creating a secure application and data store that contains only the data that has been vetted and approved for public access and will centralize the GIS application infrastructure.
- BIS07 HRIS Upgrade**  
This project will upgrade the Human Resources Information System (HRIS) in 2011 as is needed (the lifecycle planning for this application requires upgrade projects approximately every four to five years).
- BIS10 Finance System Consolidation/Upgrade**  
This project includes the upgrade of the Finance system (the current system will no longer be supported by the vendor) and includes business process review and redesign, data conversion, interface review and redesign, acceptance testing, and training of the City's 200+ users.
- BIS11 Citywide Electronic Citations System**  
This project will implement a city-wide electronic citation system for all departments and all violations to provide consistent processing of notifications, warnings, citations, and sharing of violation information across departments.
- BIS12 Mobile Assessor**  
This project will fund the purchase and implementation of handheld mobile data collection tools for the Assessor's department. It includes the purchase of 24 new mobile handheld data collection devices, accompanying software, and utilization of the City's new WiFi connection.
- CTY02 City Property Reforestation**  
This project is a new Mayor initiative to restore green spaces and add to the urban forest by targeted tree plantings on city-owned properties such as police, fire or public works facilities.
- FIR01 City EOC/Training Facility**  
This project is the 4th phase of a multi-phase development to meet the training needs of the Fire Department and the Emergency Operations needs for both the City and Hennepin County (including suburban municipalities). The facility will also be used by Hennepin County to train for Emergency Preparedness and Emergency Operations.
- MPD01 MPD Forensic Laboratory**  
This project would acquire a site and provide suitable facilities for a Forensic Laboratory to be operated by the Minneapolis Police Department that will meet current and indicated future forensic needs.
- MPD02 MPD Evidence Unit**  
This project would acquire a site and provide suitable facilities for a Property and Evidence Storage Unit to be operated by the Minneapolis Police Department that will meet current and anticipated future needs of the department.

## 2008-2012 Capital Program Descriptions

- MPD04 Mounted Patrol Horse Barn**  
The project would acquire a site and provide suitable facilities for a horse barn and stables (for up to 20 horses) to be operated by the Police Department. The facility would include stables, indoor and outdoor training space, staff spaces, feed storage areas, site parking for trailer rigs and outdoor pasture areas.
- MPD05 Strategic Information Center**  
This project would provide suitable facilities for a Strategic Information Center to be operated in partnership by the Minneapolis Police Department, Fire Department, 911/311 Communications, and the Department of Public Works that will meet current and anticipated future needs for monitoring and managing information systems for daily use as well as "command and control" needs in managing events and emergencies.
- MPD06 Safe Streets Technology**  
This is a program to help both equip and maintain technology enhancements to help the Minneapolis Police Department with crime prevention and apprehension of criminals. Some items in this program include cameras in cars and on the street, shot spotter technology to isolate where gun shots originated and other communication and software tools.
- PSD03 Facilities-Space Improvements**  
This capital improvement project provides for the modification/improvement of interior spaces and furnishings in adherence to City adopted standards for space allocation and ergonomic furnishings.
- PSD04 Facilities - Security Management**  
The project involves the establishment of a comprehensive Physical Security Program designed to provide protection for City property. It would include the installation and upgrading of physical security equipment such as surveillance cameras, intrusion alarms, access control systems, key management systems, perimeter lighting, fencing and protective public service counter.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **ART01 Art in Public Places**

Existing or new infrastructure: New

Operating Cost Implication: Increase Increase/(Decrease) amount: \$5,000.00

Explanation of operating costs:

Because the artwork is integrated into infrastructure, the majority of the maintenance for the art will be addressed in the ongoing maintenance budget for the infrastructure. Many artworks incorporate special materials, however, and so some specialized maintenance is coordinated through Art in Public Places.

### **BIK13 RiverLake Greenway (East of I-35W)**

Existing or new infrastructure: New

Operating Cost Implication: Increase Increase/(Decrease) amount: \$26,400.00

Explanation of operating costs:

This project creates new infrastructure. This project will result in an increase in annual maintenance costs totaling \$26,400 per year. Minneapolis Public Works will bear the cost of annual restriping, sweeping, and snow removal. The Minneapolis Bicycle Advisory Committee has discussed ways to generate additional operations and maintenance funding for bikeway projects at length. The Minneapolis BAC has requested that the State Bicycle Advisory Committee examine this issue. The State Bicycle Advisory Committee is currently studying ways to generate funding for bicycle infrastructure maintenance that cities and counties could benefit from. Examples include bicycle registration fees, a state sales tax on all bicycle goods and services, advertising on trails, corporate sponsorships, selling trail naming rights, and trail user fees.

### **BIS02 Central Traffic Signal Computer Replacement**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Approval of this project resulting in the replacement of essential computer and associated hardware that is obsolete and expensive to continue to operate and maintain may permit the Traffic & Parking Services Division to reduce operating expenses in subsequent years.

### **BIS03 Enterprise Document Management**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$50,000.00)

Explanation of operating costs:

The two document management systems currently operating in the City (Stellent and Docuware), are licensed and hosted separately. This means annual maintenance is paid to vendors. Staff is paid to trouble-shoot and maintain functionality. Server space and processing power is consumed by stand alone systems. Consolidating these systems into one software environment with a centrally-managed hardware infrastructure will capture savings – some explicitly visible in reduced software and hardware maintenance costs, some implicit in increased functionality and better managed technology resources. This project may incur some start-up expense to provide extended infrastructure for high-volume image capture and data storage, but system support and maintenance costs savings will be realized – especially when it comes to software licensing, application support, and end-user training and support.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **BIS04 Enterprise Infrastructure Capacity Upgrade**

Existing or new infrastructure: Existing

Operating Cost Implication: Increase Increase/(Decrease) amount: \$50,000.00

Explanation of operating costs:

Initially, annual operating costs will increase as demand for additional bandwidth is met. In later phases of this project, there is an opportunity for cost reduction due to economies of scale and opportunities for consolidation of infrastructure services Citywide.

### **BIS05 Enterprise Reporting**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Overall, enterprise reporting will not change operating costs. Through the use of better management reporting, departments may become more efficient.

### **BIS06 GIS Application Infrastructure Upgrade**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$100,000.00)

Explanation of operating costs:

Currently, full-service GIS functionality – the ability to create and edit spatial data as well to consume and analyze it – can only be delivered by acquiring expensive desktop software licenses. (\$9K - \$10K, plus annual maintenance). These full-service applications are “overkill” for many of the City’s processes where the ability to generate and manage this kind of data is needed. This high “cost of entry” has seriously impeded the adoption of GIS tools that could provide significant process improvement across many City departments.

The investment in this project will deliver an infrastructure that lets solution developers create “light” GIS applications with functionality targeted precisely to the task at hand. For every process that could benefit from this technology, the cost of delivering it is reduced by at least the cost of these high-end GIS desktop licenses, as well as the time and training needed to use software designed for experienced GIS analysts.

The addition of a public data store for delivering spatial data services to the public will not reduce tangible, day-to-day costs. Instead it will protect sensitive data about the City’s “life support” systems in a way that does not impede the ability to make this valuable information available to the public.

The annual operating costs for supporting the centralized server-based GIS infrastructure does not increase significantly by adding the ability to deliver service-based applications. The servers, databases and system software costs are incurred with or without this capability. The cost of licensing will be reduced per application, but because more processes will be served and more users enabled with useful technology, the actual cost may increase. However, it can be presumed that these costs will be offset by productivity gains, justifying enterprise support for this asset to be distributed among City departments following standard BIS chargeback models.

### **BIS10 Finance System Consolidation/Upgrade**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$96,000.00)

Explanation of operating costs:

It is expected that the annual operating/maintenance costs will stay approximately the same for hardware and software, but will decrease for staffing, arriving at a net reduction.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **BIS11 Citywide Electronic Citations System**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$100,000.00)

Explanation of operating costs:

It is expected that the annual operating/maintenance costs will increase for hardware and software, but will decrease for staffing, arriving at a net reduction. It is anticipated that at least part of the increase in revenues collected will be put back into the program.

### **BIS12 Mobile Assessor**

Existing or new infrastructure: New

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$30,000.00)

Explanation of operating costs:

The project will result in decreased operating costs associated with reducing data entry time, identifying and correcting errors, and finding and replacing lost records. Assessors will be able to reduce the amount of time they spend in the office entering information from paper records, improving their productivity in the field.

### **BR101 Major Bridge Repair and Rehabilitation**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$20,000.00)

Explanation of operating costs:

The proposed funding level will allow us to undertake major repair /rehabilitation work that was beyond the scope of our annual maintenance funding. A system wide bridge deck maintenance program as well as "shot-crete" pier and column program can now be undertaken system wide. The benefits will be realized at a later date when reductions of "Bridge Sufficiency ratings" are minimized. This will allow for a more positive bridge maintenance effort centered around cleaning rather than the present reactive program which attempts to address system problems.

### **CDA01 Heritage Park Redevelopment Project**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

The requested 2008-12 CIP funds for Heritage Park apply to improving and/or replacing existing infrastructure that is deteriorated or obsolete due to capacity, condition, or realignment. The Heritage Park area previously contained infrastructure when the former public housing units existed. Public infrastructure enhancements are highly integral to the new housing units under construction.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **FIR01 City EOC/Training Facility**

Existing or new infrastructure: New

Operating Cost Implication: Increase Increase/(Decrease) amount: \$112,500.00

Explanation of operating costs:

The proposed project will increase operating costs that are directly related to operating the new facility. The City's prorated share of the costs will cover costs for cleaning, utilities, security, as well as preventive and corrective maintenance. Hennepin County recommends that a long capital improvement fund to self-fund future capital maintenance needs such as painting, flooring replacement, roofing replacement, etc (not included at this time). The Fire Department will manage the additional operating cost through their current operating budget and will share costs with Hennepin County and other users of the facility. Although the specific building design has not been identified, based on previous costs for similar facilities we would expect a maintenance cost of \$5.00 per sq. ft., these costs will be paid by the Fire Department as part of their annual operating funds. This is a staff neutral plan.

### **MBC01 Life Safety Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Installation of sprinkler, smoke, and fire alarm systems will reduce insurance premiums for the building and also reduce the risk of property loss and potential lawsuits to the City and County. In a building housing numerous essential services, a reduction in the risk of potential lawsuits could be of substantial benefit. The program also will reduce the risk of loss of life to the public and/or staff in the building. In 2005, property insurance costs for the building were reduced from \$57,500 to \$51,510. A portion of this savings can be attributed to the Mechanical Life Safety Project.

### **MBC02 Mechanical Systems Upgrade**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Additional air handling units will consume electricity and increase utility costs. Increased quantities of fresh air will need to be heated or cooled during the winter or summer thereby increasing utility costs. The new mechanical system will incorporate numerous energy saving measures that will be utilized to offset these increased utility costs. The new system will incorporate an economizer cycle that will utilize outside air for cooling during the spring and fall. The new control system will permit a night and weekend temperature setback. This will save heating and cooling costs during unoccupied periods. The control system will enable the building to manage peak demand. By reducing peak demand for steam and chilled water, savings can be realized throughout the year. Electrical lighting systems installed during the renovations will enable lights to be shut off automatically during unoccupied periods. Since the start of the combined mechanical and life safety program, electrical consumption in the building has been reduced approximately 25 percent. These energy savings will be used to offset the cost of improved ventilation. It should be noted that energy consumption will also be reduced by the demolition and removal of obsolete and failing steam heating systems.

### **MBC04 Tower and Interior Court Elevators**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Annual lease costs for the office and storage space that could have elevator service interrupted would exceed the project cost. Operating costs for elevator maintenance will be hundreds of thousands of dollars less than the cost to lease equivalent space.



# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **MPD04 MPD Mounted Patrol Horse Barn**

Existing or new infrastructure: New

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$25,000.00)

Explanation of operating costs:

Currently, the Minneapolis Police Department, Mounted Patrol stables its horses at private facilities located in Corcoran, Minnesota. Annual boarding costs and the cost of travel (40 miles round trip) are significant. Boarding costs totaled approximately \$40,000 in 2006, along with the added cost of daily travel and staff time related to a 50 mile round trip. By providing a shared facility located in Minneapolis that serves the needs of the Mounted patrol and its partners annual operating and maintenance costs are expected to decrease. Maintenance costs will be paid by MPD annual operating funds.

### **MPL09 Nokomis Library Capital Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

The additional facility operating costs will be comparable to today's maintenance costs. With complete renovation, energy efficient elements such as HVAC and lighting systems will be incorporated into the project and will help ensure operating costs remain within budget.

### **MPL16 Washburn Community Library Capital Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

No additional space will be added, thus the project will be maintained within the existing budget. However, due to the inclusion of energy efficient elements such as HVAC and lighting systems in the project, it is anticipated that operating costs may decrease. In addition, some administrative staffing needs may be reduced based on technology upgrades, such as moving all checkouts and returns to self service. This will free up some library staff time to work more closely with patrons on reference needs, ensure books are shelved more quickly, provide additional programming, etc.

### **MPL18 Northeast Library Capital Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Additional facility operating costs will be comparable to today's maintenance costs. With a complete renovation, energy efficient elements such as HVAC, low "e" glass and lighting systems will be incorporated into the project and will ensure operating costs remain within budget.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **PRK17 East Phillips Cultural and Community Center**

Existing or new infrastructure: New

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

The Minneapolis Park and Recreation Board has committed to maintaining and operating the facility. It will offset any increases in operations and maintenance by reducing operating costs at other facilities, forming stronger partnerships with organizations at existing facilities to reduce their operating costs, exploring an endowment, and fundraising. In addition, the sustainable design of the facility will mean that investments in energy saving technology will be made during construction that will reduce long-term operating costs. The goal for this building is to be sustainable from an economic perspective as well as an environmental or equity perspective.

### **PSD01 Facilities - Repair and Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

The majority of the projects included in the program are of small scale. The key operational savings achieved by yearly investment in facilities is to keep operational costs from significantly increasing in the future and protecting the City's current investment in facilities. In addition, reasonable effort will be made to decrease first-time and long-term maintenance costs resulting in a more cost effective facility operation.

### **PSD03 Facilities - Space Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$1,000,000.00)

Explanation of operating costs:

By standardizing space allocation and functionally improving space, the City has been able to utilize its office space more efficiently and therefore will eventually be able to reduce its annual real estate costs by reducing leased space. By continuing to fund the program the City will be able to vacate the current lease for the City Attorney (renewal date is December 2009) that will save the City an anticipated \$1,000,000 annually.

Workers compensation related expenses associated with repetitive injury should be reduced through the implementation of ergonomic furnishings. This is not readily quantifiable but is a proven outcome.

### **PSD10 Minneapolis Development Review**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

The operational savings achieved by this Project will be a result of the improved processes related to the space renovation.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **PSD11 Energy Conservation and Emissions Reduction**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$100,000.00)

Explanation of operating costs:

Energy conservation measures directly reduce operating costs. The program will be prioritized based on the initiatives that have the highest return on investment. In some cases, upgrades to building systems will reduce maintenance costs for a period of time.

### **PV001 Parkway Paving**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$20,000.00)

Explanation of operating costs:

Decreases the maintenance expense by improving the quality of the pavement, reducing the need for maintenance funding.

### **PV003 Street Renovation Program**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$15,000.00)

Explanation of operating costs:

The project will reduce the maintenance resources needed to be expended on these roadways over approximately the next 60 years, freeing up street maintenance funds for other street maintenance needs.

### **PV004 CSAH Paving Program**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Reconstruction of roadways at the end of their design life decreases the annual maintenance cost. This is due to the roadway requiring a high level of annual maintenance to maintain a modest, to poor, service level. Reconstruction will drop the annual maintenance costs to a minimum while providing its highest ride quality. Future roadway maintenance expenses can then be programmed to maximize cost/benefit through routine repairs and overlays.

### **PV006 Alley Renovation**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Although this work will have minimal affect in maintenance savings initially, the continuation of this program will begin to reduce ongoing maintenance needs with the increase in the number of alleys which are overlaid.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **PV008 I-35W & Lake St Interchange Reconstruct, Phase 4**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Reconstruction of roadways at the end of their design life decreases the annual maintenance cost. This is due to the roadway requiring a high level of annual maintenance to maintain a modest, to poor, service level. Reconstruction will drop the annual maintenance cost to a minimum while providing its highest ride quality. Future roadway maintenance expenses can then be programmed to maximize cost/benefit through routine repairs and overlays.

### **PV043 54th St W (Upton Ave S to Penn Ave S)**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$13,200.00)

Explanation of operating costs:

Reconstruction of roadways at the end of their design life decreases the annual maintenance cost. This is due to the roadway requiring a high level of annual maintenance to maintain a modest to poor service level. Reconstruction will drop the annual maintenance cost to a minimum. Future roadway maintenance expenses can then be reprogrammed to maximize cost/benefit through routine repairs and overlays.

### **PV045 13th St S Pedestrian Plaza (Nic Mall to Marq Ave)**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$1,000.00)

Explanation of operating costs:

This project will result in a net decrease the annual maintenance cost for the city by narrowing the street to one lane. The increase in sidewalk width will not be sufficient to increase the net maintenance cost.

### **PV047 3rd Ave N (Washington Ave to 5th St N)**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$1,500.00)

Explanation of operating costs:

Reconstruction of roadways at the end of their design life decreases the annual maintenance cost. This is due to the roadway requiring a high level of annual maintenance to maintain a modest, to poor, service level. Reconstruction will drop the annual maintenance cost to a minimum. Future roadway maintenance expenses can then be reprogrammed to maximize cost/benefit through routine repairs and overlays.

### **PV052 Marquette Ave Double Width Transit Lanes**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

N/A

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **PV053 2nd Ave Double Width Transit Lanes**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

N/A

### **PV054 Marquette Ave and 2nd Ave Reforestation**

Existing or new infrastructure: New

Operating Cost Implication: Increase Increase/(Decrease) amount: \$2,000.00

Explanation of operating costs:

This project will add new infrastructure making it difficult to estimate the increase in the resulting new operating costs. There will be minimal watering and other maintenance costs associated with the reforestation.

### **PV055 Washington Boulevard Functional Improvements**

Existing or new infrastructure: New

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

N/A

### **RMP01 Parking Facilities - Repair and Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$200,000.00)

Explanation of operating costs:

The key operational savings achieved by yearly investment in facilities is to keep operational costs from significantly increasing in the future and not protecting the City's current investment in facilities. Additionally, the security and revenue control upgrades will provide an estimated \$200,000 in operational savings due to reduced staff requirements. Decrease - gained efficiencies through building electrical updating such as lighting, heating, cooling, and ventilation systems.

### **RMP03 Bicycle Parking**

Existing or new infrastructure: New

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

This project creates new infrastructure and replaces existing infrastructure. This project will not result in an increase of operational funding. It is up to adjacent properties to maintain the area around bicycle racks. When it comes time to replace a public bicycle rack, capital funds are expended to install a new rack since this is an on-going capital program. When there are no bicycle racks at a destination, bicyclists often park their bike to whatever they can. Bicycles often damage trees, light poles, and street furniture. Bicycles attached to parking meters, utility infrastructure, and street furniture also makes it difficult for city and public utility crews to perform regular maintenance.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **SW001 Sanitary Tunnel & Sewer Rehabilitation Program**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$100,000.00)

Explanation of operating costs:

This project will generally decrease operating costs (\$100,000 minimal) by reducing the frequency and magnitude of emergency repairs. The primary purpose is to make investments to maintain system functionality, (keep the system working, not necessarily easier to maintain).

### **SW002 Miscellaneous Storm Drains**

Existing or new infrastructure: Both

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

This project will generally decrease annual operating/maintenance costs by reducing the frequency and magnitude of emergency repairs.

### **SW004 Implementation of US EPA Storm Water Regulations**

Existing or new infrastructure: Both

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Construction of new stormwater best management practices (BMPs) may require additional maintenance costs which will be paid for with sewer revenue depending on the BMP constructed. These costs may be leveraged as capital construction costs to assure proper maintenance is done.

### **SW005 Combined Sewer Overflow Improvements**

Existing or new infrastructure: Both

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Each project funded under this program may have unique annual operating & maintenance costs. Generally speaking, new storm drains will be replacing older pipes draining to the sanitary. Also, any cost increases would be likely offset by decreases because of fewer sanitary problems and odor related problems near storm drain inlets.

### **SW011 Storm Drains and Tunnels Rehabilitation Program**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

Reduction in operating costs – none as this work is aimed at maintaining system functionality, (make the system work, not make conveniences to lower maintenance costs).

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **SW030 Alternative Stormwater Management Strategies**

Existing or new infrastructure: New

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

This project may increase annual operating and maintenance costs of the Sewer Maintenance Division of Public Works for maintenance of the BMPs. However this project may decrease annual operating and maintenance costs of the same division for addressing localized flooding issues. Any increase would be paid from the Stormwater Utility enterprise fund.

### **SW031 Lake Hiawatha / Blue Water Partnership**

Existing or new infrastructure: New

Operating Cost Implication: Increase Increase/(Decrease) amount: \$6,000.00

Explanation of operating costs:

This project will increase the annual operating/maintenance costs of Sewer Maintenance by approximately \$6,000 per year. The agency will have to absorb the additional maintenance costs.

### **SW036 Infiltration & Inflow Removal Program**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

By eliminating infiltration, our maintenance costs would be reduced. By eliminating inflow, we would reduce potential flooding cleanup costs and possible surcharge costs by MCES.

### **SWK01 Defective Hazardous Sidewalks/Complete Gaps**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

This proposal has no effect on annual operating/maintenance costs. Funds for the operation of the Sidewalk Inspection office are provided for by: 1) the Sidewalk Construction Permit fees paid by contractors, 2) Overhead fees paid by property owners when they are notified by the Sidewalk Inspections office and required by City ordinance to repair sidewalk defects, or when they request to use the City hired sidewalk contractor to make needed repairs to defective public sidewalk, and 3) Overhead fees paid by other City of Minneapolis Departments when the sidewalk portion of their project work is constructed by the City hired sidewalk contractor. The cost of maintenance of the public sidewalks is required by ordinance (City Charter, Chapter 8, Section 12 and 13) to be paid for by the adjacent property owner.

### **TR003 LED Replacement Program**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$180,000.00)

Explanation of operating costs:

Completion of the Project City wide will reduce traffic signal operating costs by reducing energy consumption by at least \$306,000 annually in 2010.

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **TR005 Controller Conversion**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$1,000.00)

Explanation of operating costs:

Continued funding of this program has permitted utilization of personnel required to provide regular routine maintenance to be assigned to work activities that were previously understaffed, as the new controller equipment designs are nearly maintenance free.

### **TR007 Traffic & Pedestrian Safety Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: Increase Increase/(Decrease) amount: \$125.00

Explanation of operating costs:

Overhead signal additions would increase operating costs by \$12.50 per unit per year. In 2011 there are 32-overhead signal structures proposed for construction.

### **TR008 Parkway Street Light Replacement**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$6,000.00)

Explanation of operating costs:

It is estimated that personnel costs would be reduced by over \$1,500 annually, and that equipment rental would be reduced \$500 annually as a result of the funding provided for this program in 2012 for a savings of \$2,000 annually.

### **TR010 Traffic Management Systems**

Existing or new infrastructure: Existing

Operating Cost Implication: Increase Increase/(Decrease) amount: \$30,000.00

Explanation of operating costs:

It is anticipated that the Adaptive Signal Control Expansion project will result in an increase in annual maintenance costs in the form of increased personnel costs (\$10,000), electricity usage (\$2,500), and equipment replacement costs (\$17,500). These increased costs would be absorbed within the Traffic & Parking Services Division operating budget.

### **TR011 City Street Light Renovation**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease Increase/(Decrease) amount: (\$75,000.00)

Explanation of operating costs:

Approximately 30 lighting poles are removed each year that are in serious jeopardy of falling over as a result of the corrosion of the metal within the pole. Not all of the poles are replaced under current practices because of insufficient maintenance funds. The replacement cost for a new pole and transformer base and reconstruction of the anchorage is approximately \$6,000 each. It is estimated that this program once completed for the 800 poles most in need of immediate attention would save approximately \$75,000 annually in maintenance costs.



# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **TR013 Railroad Crossing Safety Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: No Change    Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

This program will both add and remove infrastructure. Additions will primarily include medians, signs and railroad devices. Removals will be certain railroad crossings and streets where maintenance will no longer be needed. The cost of the additions/removals is still being determined. However, most of the additional costs (railroad devices) will be maintained by the railroads and not the City. Currently, Public Works expects the overall operating and maintenance costs will be the same.

### **TR015 Safe Routes to School**

Existing or new infrastructure: New

Operating Cost Implication: Increase    Increase/(Decrease) amount: \$5,000.00

Explanation of operating costs:

The infrastructure approved as part of the 1st application is a replacement of existing infrastructure with longer life and more robust infrastructure which will cause a decrease in O&M costs. However it is expected that potential increases may be realized with infrastructure additions in the future.

### **TR016 Street Car Initiative**

Existing or new infrastructure:

Operating Cost Implication: No Change    Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

N/A

### **WTR09 Ultrafiltration Program**

Existing or new infrastructure: New

Operating Cost Implication: Increase    Increase/(Decrease) amount: \$1,500,000.00

Explanation of operating costs:

It will increase the annual operation/maintenance costs and will be paid by Water Revenue funds.

### **WTR10 City of Waters Fountains**

Existing or new infrastructure: New

Operating Cost Implication: No Change    Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

N/A

# CITY OF MINNEAPOLIS

## Operating Cost Implications for 2008 Projects

### **WTR12 Water Distribution Improvements**

Existing or new infrastructure: Existing

Operating Cost Implication: Decrease      Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

This project will have a very minor reduction on the Water Works annual operations/maintenance costs since life cycle replacements reduce replacements due to failure. This project will help to maintain the City's current level of service to its water customers.

### **WTR14 The MWW Facilities Security Improvement**

Existing or new infrastructure: Both

Operating Cost Implication: Increase      Increase/(Decrease) amount: \$0.00

Explanation of operating costs:

N/A

### **WTR15 Pump Station No. 4 Rehabilitation**

Existing or new infrastructure: Both

Operating Cost Implication: Decrease      Increase/(Decrease) amount: (\$50,000.00)

Explanation of operating costs:

This energy conservation measures implemented will reduce annual operating costs substantially. In addition there will be short term savings for reduced maintenance on all new equipment installed.

**MUNICIPAL BUILDING COMMISSION FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	MBC01	Life Safety Improvements	200	0	0	0	200	200
2009			300	0	0	0	300	300
2010			300	0	0	0	300	300
2011			340	0	0	0	340	340
2012			340	0	0	0	340	340
<b>Total</b>			<b>1,480</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,480</b>	<b>1,480</b>
2008	MBC02	Mechanical Systems Upgrade	500	0	0	0	500	500
2009			500	0	0	0	500	500
2010			500	0	0	0	500	500
2011			500	0	0	0	500	500
2012			500	0	0	0	500	500
<b>Total</b>			<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>2,500</b>
2008	MBC04	Tower & Interior Court Elevators	100	0	0	0	100	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>
2008	MBC06	Clock Tower Upgrade	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	CTY01	Restoration of Historic Reception Room	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			100	0	0	0	100	0
2011			250	0	0	0	250	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	800	0	0	0	800	700
<b>2009</b>	800	0	0	0	800	800
<b>2010</b>	900	0	0	0	900	800
<b>2011</b>	1,090	0	0	0	1,090	840
<b>2012</b>	840	0	0	0	840	840
<b>Total Municipal Bldg Commission</b>	<b>4,430</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,430</b>	<b>3,980</b>

**MINNEAPOLIS LIBRARY FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	MPL06	Webber Park Community	0	0	0	0	0	0
2009		Library Capital Improvements	0	0	0	254	254	0
2010		Webber Park also has \$91,665	500	0	0	1,250	1,750	0
2011		of prior authorization available	0	0	0	0	0	0
2012		Other = Referendum funding	0	0	0	0	0	0
<b>Total</b>			<b>500</b>	<b>0</b>	<b>0</b>	<b>1,504</b>	<b>2,004</b>	<b>0</b>
2008	MPL09	Nokomis Library Capital	540	0	0	1,735	2,275	0
2009		Improvements	650	0	0	1,319	1,969	0
2010		Nokomis has \$850 of NDB from	0	0	0	0	0	0
2011		a 2007 Southeast transfer.	0	0	0	0	0	0
2012		2008 ref bonds = \$1,735,335	0	0	0	0	0	0
<b>Total</b>			<b>1,190</b>	<b>0</b>	<b>0</b>	<b>3,054</b>	<b>4,244</b>	<b>0</b>
2008	MPL11	Walker Community Library	0	0	0	0	0	0
2009		Improvements	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			500	0	0	0	500	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>
2008	MPL13	Hosmer Library Capital	0	0	0	0	0	0
2009		Improvements	440	0	0	60	500	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>440</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>500</b>	<b>0</b>
2008	MPL14	Roosevelt Community Library	0	0	0	0	0	0
2009		Capital Improvements	0	0	0	0	0	0
2010		Amounts are the new budget.	0	0	0	1,887	1,887	0
2011		Prior bonds issued were moved	540	0	0	773	1,313	0
2012		to Northeast Library in 2007.	0	0	0	0	0	0
<b>Total</b>			<b>540</b>	<b>0</b>	<b>0</b>	<b>2,660</b>	<b>3,200</b>	<b>0</b>
2008	MPL15	Southeast Community Library	0	0	0	0	0	0
2009		Capital Improvements	600	0	0	1,200	1,800	0
2010		Amounts are the new budget.	1,400	0	0	0	1,400	0
2011		Prior bonds issued were moved	0	0	0	0	0	0
2012		to Northeast Library in 2007.	0	0	0	0	0	0
<b>Total</b>			<b>2,000</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>3,200</b>	<b>0</b>
2008	MPL16	Washburn Community Library	0	0	0	60	60	0
2009		Capital Improvements	440	0	0	0	440	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>440</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>500</b>	<b>0</b>
2008	MPL18	Northeast Library Capital	0	0	0	2,675	2,675	0
2009		Improvements	0	0	0	0	0	0
2010		Northeast has \$734,649 from	0	0	0	0	0	0
2011		Roosevelt & Southeast in 2007	0	0	0	0	0	0
2012		& \$350,000 from prior years.	0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>2,675</b>	<b>2,675</b>	<b>0</b>

**MINNEAPOLIS LIBRARY FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	MPL19	Cost of Issuance Contribution	0	0	0	0	0	0
2009		This cost will be paid with any	0	0	0	0	0	0
2010		bond premiums received or	0	0	0	0	0	0
2011		with referendum debt service	0	0	0	0	0	0
2012		fund balances.	0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER****	CITY TOTAL	NON APPROP
<b>2008</b>	540	0	0	4,470	5,010	0
<b>2009</b>	2,130	0	0	2,833	4,963	0
<b>2010</b>	1,900	0	0	3,137	5,037	0
<b>2011</b>	1,040	0	0	773	1,813	0
<b>2012</b>	0	0	0	0	0	0
<b>Total Library Board</b>	<b>5,610</b>	<b>0</b>	<b>0</b>	<b>11,213</b>	<b>16,823</b>	<b>0</b>

The actual budgets for the remaining libraries with new or re-allocated prior year funding follows:

Community Library Project	New NDB	Existing* NDB	New Ref Bonds	Existing** Ref Bonds	Total Project Budget
Webber Park	500		1,504	92	2,096
Nokomis	1,190	850	3,054	0	5,094
Walker	500		0	0	500
Hosmer	440		60	0	500
Roosevelt	540		2,660	0	3,200
Southeast	2,000		1,200	0	3,200
Washburn	440		60	0	500
Northeast***		50	2,675	1,035	3,760
Cost of Issuance Contribution			0	0	0
<b>Totals</b>	<b>5,610</b>	<b>900</b>	<b>11,213</b>	<b>1,127</b>	<b>18,850</b>

\* - Includes \$850,000 of net debt bond authorizations moved from Southeast Library in 2007 but not yet issued. The \$50,000 of net debt bonds above for Northeast have been issued and are available to this project. With the new NDB authorizations above, the City has \$6,460,000 of net debt bonds yet to be issued for community library improvements as part of the Library Unification Agreement.

\*\* - Includes \$91,665 of Webber Park referendum bonds authorized but not yet issued and \$300,000 of Northeast referendum bonds authorized but not yet issued. Northeast also has \$734,649 available from a reallocation of Roosevelt and Southeast referendum bonds in 2007 in the above total.

\*\*\* - Cost of issuance contribution funds were moved into the Northeast Library project at the request of Library capital project staff.

\*\*\*\* - For the library referendum bonding program, there is a total of \$11,213,335 of new bonding authorizations being recommended in the 2008 - 2012 Capital Plan and \$391,665 of authorized but not yet issued bonds for the Webber Park and Northeast Library projects, for a grand total of \$11,605,000 of referendum bonds yet to be issued as part of the \$30,000,000 approved by the Library Referendum for Community Library Improvements.

All amounts recommended above are in compliance with the agreed upon Library Unification Agreement.

**PARK BOARD FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB & Park Levy	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PRK01	Community and Neighborhood Center Rehabilitation Park Board requests include Net Debt Bonds & Park Capital Levy.	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PRK02	Site & Totlot Rehabilitation	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PRK04	Athletic Field Renovation	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PRK09	HVAC Improvements	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PRK11	Roof Replacements	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PRK16	Parkway and Adjacent Parkland Lighting Replacement	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PRK17	East Phillips Cultural and Community Center Other = State of MN 3,500, E Phillips Imp Coalition 180 & Midtown Phillips NA, Inc 5	319	0	0	3,685	4,004	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>319</b>	<b>0</b>	<b>0</b>	<b>3,685</b>	<b>4,004</b>	<b>0</b>

**PARK BOARD FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB & Park Levy	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PRKCP	Parks Capital	1,290	0	0	0	1,290	0
2009		2008 allocation is all Park	1,641	0	0	0	1,641	0
2010		Levy and the 319 in PRK17	1,850	0	0	0	1,850	0
2011		above is all net debt bonds.	1,900	0	0	0	1,900	0
2012			1,500	0	0	0	1,500	0
<b>Total</b>			<b>8,181</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,181</b>	<b>0</b>
2008	PRKDT	Diseased Tree Removal	0	0	500	0	500	0
2009			0	0	500	0	500	0
2010			0	0	500	0	500	0
2011			0	0	500	0	500	0
2012			0	0	500	0	500	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>2,500</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB & Park Levy	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	1,609	0	500	3,685	5,794	0
<b>2009</b>	1,641	0	500	0	2,141	0
<b>2010</b>	1,850	0	500	0	2,350	0
<b>2011</b>	1,900	0	500	0	2,400	0
<b>2012</b>	1,500	0	500	0	2,000	0
<b>Total Park Board</b>	<b>8,500</b>	<b>0</b>	<b>2,500</b>	<b>3,685</b>	<b>14,685</b>	<b>0</b>

**Council Adopted Capital Program for Park Infrastructure:**  
(Excluding Diseased Tree Removal)

Project ID	Project Description	2008	2009	2010	2011	2012	Totals
PRKCP	Parks Capital - per Park priorities	1,290	1,641	1,850	1,900	1,500	8,181
PRK17	East Phillips Cultural & Comm Ctr	319	0	0	0	0	319
PV001	Parkway Paving	500	500	500	600	500	2,600
TR008	Parkway Street Light Replacement	200	150	150	150	150	800
	<b>Total Parks Capital</b>	<b>2,309</b>	<b>2,291</b>	<b>2,500</b>	<b>2,650</b>	<b>2,150</b>	<b>11,900</b>
	<b>Parks Funding Breakdown</b>						
	Park Board Capital Levy	1,290	1,500	1,500	1,500	1,500	7,290
	City Net Debt Bonds	1,019	791	1,000	1,150	650	4,610
	<b>Total Parks Funding</b>	<b>2,309</b>	<b>2,291</b>	<b>2,500</b>	<b>2,650</b>	<b>2,150</b>	<b>11,900</b>

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## FACILITY IMPROVEMENTS

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PSD01	Facilities - Repair and Improvements	800	0	0	0	800	0
2009			900	0	0	0	900	0
2010			150	0	0	0	150	0
2011			1,200	0	0	0	1,200	0
2012			1,200	0	0	0	1,200	0
<b>Total</b>			<b>4,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,250</b>	<b>0</b>
2008	PSD06	Pioneer & Soldiers Memorial Cemetery Fencing Rehab	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			250	0	0	0	250	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>
2008	PSD07	Border Maintenance Facility	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PSD10	Minneapolis Development Review Other = Dept Operating	0	0	0	500	500	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>0</b>
2008	PSD11	Energy Conservation and Emissions Reduction	400	0	0	0	400	0
2009			400	0	0	0	400	0
2010			500	0	0	0	500	0
2011			500	0	0	0	500	0
2012			500	0	0	0	500	0
<b>Total</b>			<b>2,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	1,200	0	0	500	1,700	0
<b>2009</b>	1,300	0	0	0	1,300	0
<b>2010</b>	900	0	0	0	900	0
<b>2011</b>	1,700	0	0	0	1,700	0
<b>2012</b>	1,700	0	0	0	1,700	0
<b>Total Facility Improvements</b>	<b>6,800</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>7,300</b>	<b>0</b>



# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## STREET PAVING

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PV001	Parkway Paving	500	0	50	0	550	0
2009			500	0	50	0	550	0
2010			500	0	150	0	650	0
2011			600	0	150	0	750	0
2012			500	0	50	0	550	0
<b>Total</b>			<b>2,600</b>	<b>0</b>	<b>450</b>	<b>0</b>	<b>3,050</b>	<b>0</b>
2008	PV003	Street Renovation Program	1,535	0	430	0	1,965	0
2009			1,015	0	370	0	1,385	0
2010			1,440	0	385	0	1,825	0
2011			4,015	0	1,190	0	5,205	0
2012			5,020	0	1,575	0	6,595	0
<b>Total</b>			<b>13,025</b>	<b>0</b>	<b>3,950</b>	<b>0</b>	<b>16,975</b>	<b>0</b>
2008	PV004	CSAH Paving Program (County State Aid Highway)	105	1,095	800	0	2,000	0
2009			0	400	575	0	975	0
2010			0	750	550	300	1,600	0
2011			850	0	675	0	1,525	0
2012			850	0	750	0	1,600	0
<b>Total</b>			<b>1,805</b>	<b>2,245</b>	<b>3,350</b>	<b>300</b>	<b>7,700</b>	<b>0</b>
2008	PV005	Snelling Ave Extension	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			460	0	510	0	970	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>460</b>	<b>0</b>	<b>510</b>	<b>0</b>	<b>970</b>	<b>0</b>
2008	PV006	Alley Renovation	200	0	65	0	265	0
2009			200	0	65	0	265	0
2010			200	0	65	0	265	0
2011			200	0	65	0	265	0
2012			200	0	65	0	265	0
<b>Total</b>			<b>1,000</b>	<b>0</b>	<b>325</b>	<b>0</b>	<b>1,325</b>	<b>0</b>
2008	PV007	University Research Park Other = CPED contributions Non-Approp = State of MN	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			400	835	835	5,130	7,200	0
2012			850	1,835	1,335	5,000	9,020	21,000
<b>Total</b>			<b>1,250</b>	<b>2,670</b>	<b>2,170</b>	<b>10,130</b>	<b>16,220</b>	<b>21,000</b>

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## STREET PAVING

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PV008	I-35W & Lake St Interchange Reconstruct Phase 4	45	0	0	0	45	0
2009			125	0	0	0	125	0
2010			80	0	0	0	80	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>

\* -This funding is for Minneapolis to participate with Hennepin County and MNDOT to move forward on Lake Street between Blaisdell Avenue and 5th Avenue South. The results will be a completed roadway design and streetscape plan set for Lake Street, a completed roadway plan set for Nicollet Avenue between 31st Street and 28th Street and 38th Street between Nicollet Avenue and Clinton Avenue, a completed bridge plan set the 40th Street Pedestrian Bridge, concept (30%) bridge design for the 38th Street and Lake Street Bridges. Also included is the Visual Quality Manual. The Visual Quality Manual will give guidance to the freeway corridor area while enhancing the diverse environments including a transportation corridor (transit/pedestrian/bicyclist) adjacent to a historic community. It is anticipated the process will occur over three years and include Project Advisory Committee (PAC) and Technical Advisory Committee (TAC) meetings as well as neighborhood and community meetings.

2008	PV009	I-35W Crosstown Interchange Reconstruction	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PV019	6th Ave N (5th St N to Dead End N of Wash Ave)	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			330	1,470	265	0	2,065	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>330</b>	<b>1,470</b>	<b>265</b>	<b>0</b>	<b>2,065</b>	<b>0</b>
2008	PV023	28th Ave S - Phase 1 (50th St E to 58th St E)	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			See Stormwater Fund for Sewer related work.	0	0	0	0	0
2012			795	3,635	460	0	4,890	0
<b>Total</b>			<b>795</b>	<b>3,635</b>	<b>460</b>	<b>0</b>	<b>4,890</b>	<b>0</b>
2008	PV026	Cedar Lake Road (Penn Ave to Glenwood Ave)	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## STREET PAVING

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PV028	Franklin/Cedar/Minnehaha	0	0	0	0	0	0
2009		Intersection Realignment	0	0	0	0	0	0
2010		Other = 100 Hennepin Cty &	150	660	270	185	1,265	2,645
2011		85 NRP	0	0	0	0	0	0
2012		Non Approp = Fed Govt	0	0	0	0	0	0
<b>Total</b>			<b>150</b>	<b>660</b>	<b>270</b>	<b>185</b>	<b>1,265</b>	<b>2,645</b>
2008	PV029	Chicago Ave S (8th St S	0	0	0	0	0	0
2009		to 28th St E)	1,055	3,040	4,405	0	8,500	0
2010			1,060	3,045	4,410	0	8,515	0
2011		See Stormwater Fund for Sewer related work.	0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>2,115</b>	<b>6,085</b>	<b>8,815</b>	<b>0</b>	<b>17,015</b>	<b>0</b>
2008	PV033	Bassett Creek Planning	0	0	0	0	0	0
2009			130	0	0	0	130	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>130</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130</b>	<b>0</b>
2008	PV035	TH121/Lyndale Ave S	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011		See Stormwater Fund for Sewer related work.	200	1,650	400	0	2,250	0
2012			600	1,650	400	0	2,650	0
<b>Total</b>			<b>800</b>	<b>3,300</b>	<b>800</b>	<b>0</b>	<b>4,900</b>	<b>0</b>
2008	PV041	2nd Ave N (3rd St N to Wash	0	0	0	0	0	0
2009		Ave N)	35	390	90	0	515	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>35</b>	<b>390</b>	<b>90</b>	<b>0</b>	<b>515</b>	<b>0</b>
2008	PV043	54th St W (Upton Ave S to	450	1,250	105	0	1,805	0
2009		Penn Ave S)	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011		See Stormwater Fund for	0	0	0	0	0	0
2012		Storm Sewer related work	0	0	0	0	0	0
<b>Total</b>			<b>450</b>	<b>1,250</b>	<b>105</b>	<b>0</b>	<b>1,805</b>	<b>0</b>
2008	PV044	Upper Harbor Terminal	0	0	0	0	0	0
2009		Redevelopment	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			5	0	0	0	5	0
<b>Total</b>			<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0</b>

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## STREET PAVING

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PV045	13th St S Pedestrian	0	0	0	750	750	0
2009		Plaza (Nic Mall to Marq Ave)	0	0	0	0	0	0
2010		Other = Sales Tax Funding	0	0	0	0	0	0
2011		(2007 Mpls Transp Action Plan	0	0	0	0	0	0
2012		funds of 500 will also be used)	0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>750</b>	<b>0</b>
2008	PV046	28th Ave S - Phase 2	0	0	0	0	0	0
2009		(46th St E to 50th St E)	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011		See Stormwater Fund for Sewer related work.	0	0	0	0	0	0
2012			355	1,950	245	0	2,550	0
<b>Total</b>			<b>355</b>	<b>1,950</b>	<b>245</b>	<b>0</b>	<b>2,550</b>	<b>0</b>
2008	PV047	3rd Ave N (Washington Ave to	450	0	0	0	450	0
2009		5th St N)	320	0	135	0	455	0
2010			750	0	0	0	750	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>1,520</b>	<b>0</b>	<b>135</b>	<b>0</b>	<b>1,655</b>	<b>0</b>
2008	PV048	Dirt Alley Construction	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PV049	1st Ave N One-way to Two-Way	0	0	0	0	0	0
2009		(1st to 9th St S)	165	450	0	0	615	0
2010			40	450	0	0	490	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>205</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>1,105</b>	<b>0</b>
2008	PV050	Hennepin Ave One-way to	0	0	0	0	0	0
2009		Two-way-1st to 12th St S	165	350	0	0	515	0
2010			30	350	0	0	380	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>195</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>895</b>	<b>0</b>
2008	PV051	9th St S Pedestrian	0	0	0	0	0	0
2009		Improvements	0	250	800	0	1,050	2,165
2010		Non Approp = applying for	0	250	800	0	1,050	0
2011		Transit for Livable	0	0	0	0	0	0
2012		Communities funding	0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>500</b>	<b>1,600</b>	<b>0</b>	<b>2,100</b>	<b>2,165</b>

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## STREET PAVING

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	PV052	Marquette Ave Double Width	0	1,435	1,765	12,800	16,000	0
2009		Transit Lanes	0	0	0	0	0	0
2010		Other = Federal UPA	0	0	0	0	0	0
2011		Urban Partnership Agreement	0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>1,435</b>	<b>1,765</b>	<b>12,800</b>	<b>16,000</b>	<b>0</b>
2008	PV053	2nd Ave Double Width	0	1,435	1,765	12,800	16,000	0
2009		Transit Lanes	0	0	0	0	0	0
2010		Other = Federal UPA	0	0	0	0	0	0
2011		Urban Partnership Agreement	0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>1,435</b>	<b>1,765</b>	<b>12,800</b>	<b>16,000</b>	<b>0</b>
2008	PV054	Marquette Ave and 2nd Ave	200	0	0	0	200	0
2009		Reforestation	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>
2008	PV055	Washington Boulevard	75	0	0	0	75	0
2009		Functional Improvements	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
2008	PV00R	Reimbursable Paving Projects	0	0	0	3,500	3,500	0
2009			0	0	0	3,500	3,500	0
2010			0	0	0	3,500	3,500	0
2011			0	0	0	3,500	3,500	0
2012			0	0	0	3,500	3,500	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>17,500</b>	<b>17,500</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	3,560	5,215	4,980	29,850	43,605	0
<b>2009</b>	3,710	4,880	6,490	3,500	18,580	2,165
<b>2010</b>	5,040	6,975	7,405	3,985	23,405	2,645
<b>2011</b>	6,265	2,485	3,315	8,630	20,695	0
<b>2012</b>	9,175	9,070	4,880	8,500	31,625	21,000
<b>Total Street Paving</b>	<b>27,750</b>	<b>28,625</b>	<b>27,070</b>	<b>54,465</b>	<b>137,910</b>	<b>25,810</b>

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM (GENERAL INFRASTRUCTURE)

## SIDEWALK PROGRAM COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	SWK01	Defective Hazardous Sidewalks	185	0	2,295	0	2,480	0
2009			195	0	2,410	0	2,605	0
2010			205	0	2,530	0	2,735	0
2011			215	0	2,665	0	2,880	0
2012			225	0	2,795	0	3,020	0
<b>Total</b>			<b>1,025</b>	<b>0</b>	<b>12,695</b>	<b>0</b>	<b>13,720</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	185	0	2,295	0	2,480	0
<b>2009</b>	195	0	2,410	0	2,605	0
<b>2010</b>	205	0	2,530	0	2,735	0
<b>2011</b>	215	0	2,665	0	2,880	0
<b>2012</b>	225	0	2,795	0	3,020	0
<b>Total Sidewalk Program</b>	<b>1,025</b>	<b>0</b>	<b>12,695</b>	<b>0</b>	<b>13,720</b>	<b>0</b>

## HERITAGE PARK INFRASTRUCTURE COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	CDA01	Heritage Park Redevelopment Project See also Water & Stormwater sections for contributions to this project for 2008.	1,000	0	0	0	1,000	0
2009			200	0	0	0	200	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	1,000	0	0	0	1,000	0
<b>2009</b>	200	0	0	0	200	0
<b>2010</b>	0	0	0	0	0	0
<b>2011</b>	0	0	0	0	0	0
<b>2012</b>	0	0	0	0	0	0
<b>Total Heritage Park Redevelopment</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>0</b>

Note: Additional funding sources for this project will be appropriated as agreements are finalized.

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## BRIDGES

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	BR101	Major Bridge Repair and Rehabilitation	500	0	0	0	500	0
2009			350	0	0	0	350	0
2010			300	0	0	0	300	0
2011			300	0	0	0	300	0
2012			300	0	0	0	300	0
<b>Total</b>			<b>1,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,750</b>	<b>0</b>
2008	BR105	Fremont Ave S Bridge Applying for Federal & State of MN funding.	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			5	0	0	0	5	0
<b>Total</b>			<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0</b>
2008	BR106	1st Ave S Bridge over the Midtown Greenway Other = Federal Govt 1,440 & State of MN 360	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			5	0	0	1,800	1,805	0
<b>Total</b>			<b>5</b>	<b>0</b>	<b>0</b>	<b>1,800</b>	<b>1,805</b>	<b>0</b>
2008	BR109	Camden Bridge Rehabilitation Other = Federal Govt 2,550 & State of MN 850	0	0	0	0	0	0
2009			505	1,400	0	3,400	5,305	0
2010			2,015	0	0	0	2,015	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>2,520</b>	<b>1,400</b>	<b>0</b>	<b>3,400</b>	<b>7,320</b>	<b>0</b>
2008	BR110	St. Anthony Bridge over BNSF Non-Approp = Federal Govt 9,582 & State of MN 2,438 Other = BNSF Railroad See also Water section	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			88	0	340	1,000	1,428	12,020
2012			0	0	0	0	0	0
<b>Total</b>			<b>88</b>	<b>0</b>	<b>340</b>	<b>1,000</b>	<b>1,428</b>	<b>12,020</b>
2008	BR111	10th Ave SE Bridge Arch Rehabilitation Other = Federal Govt 4,104 & State of MN 1,026	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			1,660	0	0	5,130	6,790	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>1,660</b>	<b>0</b>	<b>0</b>	<b>5,130</b>	<b>6,790</b>	<b>0</b>
2008	BR112	Nicollet Ave Reopening	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			See Stormwater & Water sections also.	700	0	0	0	700
<b>Total</b>			<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>0</b>

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## BRIDGES

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	BR114	Midtown Corridor Bridge	0	0	0	0	0	0
2009		Preservation Program	0	0	0	0	0	0
2010		Rehab Program	0	0	0	0	0	0
2011		Other = Federal Govt	190	0	0	795	985	0
2012			195	0	0	810	1,005	0
<b>Total</b>			<b>385</b>	<b>0</b>	<b>0</b>	<b>1,605</b>	<b>1,990</b>	<b>0</b>
2008	BR121	Lowry Ave Bridge over	0	0	0	0	0	0
2009		the Mississippi River	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			5	0	0	0	5	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0</b>
2008	BR122	46th St Pedestrian Bridge	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	BR123	28th Ave S Bridge over	0	0	0	0	0	0
2009		Minnehaha Creek	0	0	0	0	0	0
2010		Other = Federal Govt	0	0	0	0	0	0
2011		972 & State of MN 243	0	0	0	0	0	0
2012			510	0	0	1,215	1,725	0
<b>Total</b>			<b>510</b>	<b>0</b>	<b>0</b>	<b>1,215</b>	<b>1,725</b>	<b>0</b>
2008	BR124	Nokomis Ave Bridge over	0	0	0	0	0	0
2009		Minnehaha Creek	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			5	0	0	0	5	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	500	0	0	0	500	0
<b>2009</b>	855	1,400	0	3,400	5,655	0
<b>2010</b>	2,315	0	0	0	2,315	0
<b>2011</b>	2,248	0	340	6,925	9,513	12,020
<b>2012</b>	1,715	0	0	3,825	5,540	0
<b>Total Bridges</b>	<b>7,633</b>	<b>1,400</b>	<b>340</b>	<b>14,150</b>	<b>23,523</b>	<b>12,020</b>



# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## TRAFFIC CONTROL & STREET LIGHTING

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	TR003	LED Replacement Program	180	0	0	0	180	0
2009			275	0	0	0	275	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			200	0	0	0	200	0
<b>Total</b>			<b>655</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>655</b>	<b>0</b>
2008	TR004	Computerized Traffic Control Communication Other = Hennepin County	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	TR005	Controller Conversion Other = Hennepin County 200 in 2008 and 300 in 2012 and Fed Govt 2,500 in 2012	200	200	0	200	600	0
2009			290	140	0	0	430	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			200	180	0	2,800	3,180	0
<b>Total</b>			<b>690</b>	<b>520</b>	<b>0</b>	<b>3,000</b>	<b>4,210</b>	<b>0</b>
2008	TR006	Priority Vehicle Control System	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			25	200	0	0	225	0
2012			25	200	0	0	225	0
<b>Total</b>			<b>50</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>450</b>	<b>0</b>
2008	TR007	Traffic & Pedestrian Safety Improvements Other = Fed Govt & Henn Cty For 2008 = 66 Henn Cty & 171 Fed Govt	418	130	0	237	785	0
2009			150	61	0	325	536	0
2010			250	50	0	211	511	0
2011			250	74	0	134	458	0
2012			250	170	0	430	850	0
<b>Total</b>			<b>1,318</b>	<b>485</b>	<b>0</b>	<b>1,337</b>	<b>3,140</b>	<b>0</b>
2008	TR015	Safe Routes to School Other = Fed Govt	50	0	0	100	150	0
2009			50	0	0	0	50	0
2010			50	0	0	0	50	0
2011			50	0	0	0	50	0
2012			50	0	0	0	50	0
<b>Total</b>			<b>250</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>350</b>	<b>0</b>
2008	TR008	Parkway Street Light Replacement	200	0	0	0	200	0
2009			150	0	0	0	150	0
2010			150	0	0	0	150	0
2011			150	0	0	0	150	0
2012			150	0	0	0	150	0
<b>Total</b>			<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>0</b>

**PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM**  
**(GENERAL INFRASTRUCTURE)**

**TRAFFIC CONTROL & STREET LIGHTING**  
**COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	TR010	Traffic Management Systems	130	525	0	2,100	2,755	0
2009		Other = 1,625 Fed Gov't &	140	400	0	2,917	3,457	0
2010		475 U of M for 2008	148	440	0	2,787	3,375	0
2011		Fed Govt & Henn Cty in out	25	50	0	450	525	0
2012		years	25	50	0	450	525	0
<b>Total</b>			<b>468</b>	<b>1,465</b>	<b>0</b>	<b>8,704</b>	<b>10,637</b>	<b>0</b>
2008	TR011	City Street Light Renovation	100	0	0	0	100	0
2009		* - See guiding principles at	0	0	0	0	0	0
2010		the end of this section.	0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			110	0	0	0	110	0
<b>Total</b>			<b>210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210</b>	<b>0</b>
2008	TR013	Railroad Crossing Safety	0	1,936	0	1,004	2,940	0
2009		Improvements	0	0	0	0	0	0
2010		Other = Henn Cty in 2008	0	0	0	0	0	0
2011		State of MN & Henn Cty in	670	200	0	2,430	3,300	0
2012		out years.	0	200	0	0	200	0
<b>Total</b>			<b>670</b>	<b>2,336</b>	<b>0</b>	<b>3,434</b>	<b>6,440</b>	<b>0</b>
2008	TR014	LRT TOD Improvements	0	0	0	0	0	0
2009		Other = Hennepin County	0	0	100	300	400	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>100</b>	<b>300</b>	<b>400</b>	<b>0</b>
2008	TR016	Street Car Initiative	100	0	0	0	100	0
2009		Ongoing Mayor Initiative	0	0	0	0	0	0
2010		This project is to be jointly	0	0	0	0	0	0
2011		managed by Public Works	0	0	0	0	0	0
2012		and CPED.	0	0	0	0	0	0
<b>Total</b>			<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>
2008	TR017	Pedestrian Signals With	0	0	0	0	0	0
2009		Count-down Timers	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM**  
 (GENERAL INFRASTRUCTURE)

**TRAFFIC CONTROL & STREET LIGHTING**  
**COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	TR00R	Reimbursable Transportation	0	0	0	600	600	0
2009		Projects	0	0	0	600	600	0
2010			0	0	0	600	600	0
2011			0	0	0	600	600	0
2012			0	0	0	600	600	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	1,378	2,791	0	4,241	8,410	0
<b>2009</b>	1,055	601	100	4,142	5,898	0
<b>2010</b>	598	490	0	3,598	4,686	0
<b>2011</b>	1,170	524	0	3,614	5,308	0
<b>2012</b>	1,010	800	0	4,280	6,090	0
<b>Total Traffic Control &amp; Street Lighting</b>	<b>5,211</b>	<b>5,206</b>	<b>100</b>	<b>19,875</b>	<b>30,392</b>	<b>0</b>

\* - The City Street Lighting Policy will prioritize implementation of the Street Light Renovation Program to include areas with high density population, significant tree coverage, primary transit lines, safety needs and other criteria as established through the community process.

# PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL PROGRAM

(GENERAL INFRASTRUCTURE)

## BIKE TRAILS

### COUNCIL ADOPTED BUDGET

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	BIK04	18th Ave NE Bikeway	0	0	0	0	0	0
2009		Other = Federal Govt	0	0	0	0	0	0
2010			915	0	0	1,000	1,915	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>915</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,915</b>	<b>0</b>
2008	BIK06	University of Minnesota Trail - Phase III	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010		Other = Federal Govt 555,	0	0	0	0	0	0
2011		State of MN 100 & University	0	0	0	0	0	0
2012		of Minnesota 100	790	0	0	755	1,545	0
<b>Total</b>			<b>790</b>	<b>0</b>	<b>0</b>	<b>755</b>	<b>1,545</b>	<b>0</b>
2008	BIK08	Hiawatha Trail Connections	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010		Other = Federal Govt	0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			245	0	0	520	765	0
<b>Total</b>			<b>245</b>	<b>0</b>	<b>0</b>	<b>520</b>	<b>765</b>	<b>0</b>
2008	BIK13	RiverLake Greenway (East of I-35W)	14	0	0	0	14	0
2009			0	0	0	0	0	0
2010		Other = Federal Govt	1,025	0	0	1,070	2,095	0
2011		2008 funding is for preliminary	0	0	0	0	0	0
2012		bridge planning alternatives	0	0	0	0	0	0
<b>Total</b>			<b>1,039</b>	<b>0</b>	<b>0</b>	<b>1,070</b>	<b>2,109</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	14	0	0	0	14	0
<b>2009</b>	0	0	0	0	0	0
<b>2010</b>	1,940	0	0	2,070	4,010	0
<b>2011</b>	0	0	0	0	0	0
<b>2012</b>	1,035	0	0	1,275	2,310	0
<b>Total Bike Trails</b>	<b>2,989</b>	<b>0</b>	<b>0</b>	<b>3,345</b>	<b>6,334</b>	<b>0</b>

**PUBLIC WORKS DEPARTMENT  
GENERAL INFRASTRUCTURE FUNDING SUMMARY  
COUNCIL ADOPTED BUDGET**

<b>FUNDING SUMMARY BY YEAR</b>	<b>NDB</b>	<b>MSA</b>	<b>ASSM</b>	<b>OTHER</b>	<b>CITY TOTAL</b>	<b>NON APPROP</b>
<b>2008</b>	7,837	8,006	7,275	34,591	57,709	0
<b>2009</b>	7,315	6,881	9,000	11,042	34,238	2,165
<b>2010</b>	10,998	7,465	9,935	9,653	38,051	2,645
<b>2011</b>	11,598	3,009	6,320	19,169	40,096	12,020
<b>2012</b>	14,860	9,870	7,675	17,880	50,285	21,000
<b>Total PW General Infrastructure</b>	<b>52,608</b>	<b>35,231</b>	<b>40,205</b>	<b>92,335</b>	<b>220,379</b>	<b>37,830</b>

**STORMWATER FUND FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	SEWER BONDS	SEWER REVENUE	OTHER	CITY TOTAL	NON APPROP
2008	SW002	Miscellaneous Storm Drains	0	220	0	220	0
2009			0	220	0	220	0
2010			0	220	0	220	0
2011			0	220	0	220	0
2012			0	220	0	220	0
<b>Total</b>			<b>0</b>	<b>1,100</b>	<b>0</b>	<b>1,100</b>	<b>0</b>
2008	SW004	Implementation of US EPA Storm Water Regulations	0	250	0	250	0
2009			0	250	0	250	0
2010			0	250	0	250	0
2011			0	250	0	250	0
2012			0	250	0	250	0
<b>Total</b>			<b>0</b>	<b>1,250</b>	<b>0</b>	<b>1,250</b>	<b>0</b>
2008	SW005	Combined Sewer Overflow Improvements	1,375	0	0	1,375	0
2009			875	0	0	875	0
2010			875	0	0	875	0
2011			875	0	0	875	0
2012			0	0	0	0	0
<b>Total</b>			<b>4,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>0</b>
2007	SW011	Storm Drains & Tunnels Rehabilitation Program	2,650	300	0	2,950	0
2008			2,500	500	0	3,000	0
2009			2,500	500	0	3,000	0
2010			2,500	500	0	3,000	0
2011			2,500	500	0	3,000	0
<b>Total</b>			<b>12,650</b>	<b>2,300</b>	<b>0</b>	<b>14,950</b>	<b>0</b>
2007	SW018	Flood Area 29 & 30	0	0	0	0	0
2008		Other = Minnehaha	0	0	0	0	0
2009		Creek Watershed District	0	0	0	0	0
2010			0	0	0	0	0
2011			1,419	0	7,956	9,375	0
<b>Total</b>			<b>1,419</b>	<b>0</b>	<b>7,956</b>	<b>9,375</b>	<b>0</b>
2008	SW030	Alternative Storm Water Management Strategies	0	1,000	0	1,000	0
2009			0	1,000	0	1,000	0
2010			0	1,000	0	1,000	0
2011			0	1,000	0	1,000	0
2012			0	1,000	0	1,000	0
<b>Total</b>			<b>0</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>0</b>
2008	SW031	Lake Hiawatha / Blue Water Partnership	390	0	0	390	0
2009			0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>390</b>	<b>0</b>	<b>0</b>	<b>390</b>	<b>0</b>

**STORMWATER FUND FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	SEWER BONDS	SEWER REVENUE	OTHER	CITY TOTAL	NON APPROP
2008	SW032	I-35W Storm Tunnel	0	0	0	0	0
2009		Reconstruction	0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			1,035	0	0	1,035	0
<b>Total</b>			<b>1,035</b>	<b>0</b>	<b>0</b>	<b>1,035</b>	<b>0</b>
2008	SW033	Flood Area 22- Sibley Field	0	0	0	0	0
2009		Other = Minnehaha Creek	500	0	2,066	2,566	0
2010		Watershed District & USEPA	508	0	2,151	2,659	0
2011		USEPA = \$1,193 in 2009	0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>1,008</b>	<b>0</b>	<b>4,217</b>	<b>5,225</b>	<b>0</b>
2008	SW034	Flood Area 21 - Bloomington	0	0	0	0	0
2009		Pond	968	0	3,872	4,840	0
2010		Other = Minnehaha	0	0	0	0	0
2011		Creek Watershed District	0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>968</b>	<b>0</b>	<b>3,872</b>	<b>4,840</b>	<b>0</b>
2008	SW00R	Reimbursable Sewer and	0	0	3,000	3,000	0
2009		Storm Drain Projects	0	0	3,000	3,000	0
2010			0	0	3,000	3,000	0
2011			0	0	3,000	3,000	0
2012			0	0	3,000	3,000	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>
2008	BR112	Nicollet Ave Reopening	0	0	0	0	0
2009			0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	265	0	265	0
<b>Total</b>			<b>0</b>	<b>265</b>	<b>0</b>	<b>265</b>	<b>0</b>
2008	CDA01	Heritage Park Redevelopment	0	125	0	125	0
2009		Project - new infrastructure	0	0	0	0	0
2010		contribution	0	0	0	0	0
2011			0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>125</b>	<b>0</b>	<b>125</b>	<b>0</b>
2008	PV003	Street Renovation Program	128	0	0	128	0
2009			0	190	0	190	0
2010			0	205	0	205	0
2011			0	2,610	0	2,610	0
2012			0	2,600	0	2,600	0
<b>Total</b>			<b>128</b>	<b>5,605</b>	<b>0</b>	<b>5,733</b>	<b>0</b>

**STORMWATER FUND FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	SEWER BONDS	SEWER REVENUE	OTHER	CITY TOTAL	NON APPROP
2008	PV007	University Research Park	0	300	1,000	1,300	0
2009		Other = Middle Mississippi	0	800	0	800	0
2010		Watershed Mgmt Organization	0	0	0	0	0
2011			0	800	0	800	0
2012			0	400	0	400	0
<b>Total</b>			<b>0</b>	<b>2,300</b>	<b>1,000</b>	<b>3,300</b>	<b>0</b>
2008	PV023	28th Ave S - Phase 1	0	0	0	0	0
2009		(50th St E to 58th St E)	0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	230	0	230	0
<b>Total</b>			<b>0</b>	<b>230</b>	<b>0</b>	<b>230</b>	<b>0</b>
2008	PV029	Chicago Ave S (8th St S	0	0	0	0	0
2009		to E 28th St E)	0	145	0	145	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>145</b>	<b>0</b>	<b>145</b>	<b>0</b>
2008	PV035	TH121/Lyndale Ave S	0	0	0	0	0
2009			0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	500	0	500	0
<b>Total</b>			<b>0</b>	<b>500</b>	<b>0</b>	<b>500</b>	<b>0</b>
2008	PV043	54th St W (Upton Ave S to	0	455	0	455	0
2009		Penn Ave S)	0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>455</b>	<b>0</b>	<b>455</b>	<b>0</b>
2008	PV046	28th Ave S - Phase 2	0	0	0	0	0
2009		(46th St E to 50th St E)	0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	100	0	100	0
<b>Total</b>			<b>0</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	SEWER BONDS	SEWER REVENUE	OTHER	TOTAL	NON APPROP
<b>2008</b>	4,543	2,650	4,000	11,193	0
<b>2009</b>	4,843	3,105	8,938	16,886	0
<b>2010</b>	3,883	2,175	5,151	11,209	0
<b>2011</b>	3,375	5,380	3,000	11,755	0
<b>2012</b>	4,954	6,065	10,956	21,975	0
<b>Total Stormwater Sewer Fund</b>	<b>21,598</b>	<b>19,375</b>	<b>32,045</b>	<b>73,018</b>	<b>0</b>



**SANITARY SEWER FUND FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	SEWER BONDS	SEWER REVENUE	OTHER	CITY TOTAL	NON APPROP
2008	SW001	Sanitary Tunnel and Sewer Rehabilitation Program	500	0	0	500	0
2009			500	0	0	500	0
2010			500	0	0	500	0
2011			500	0	0	500	0
2012			500	0	0	500	0
<b>Total</b>			<b>2,500</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>
2008	SW035	War Department Tunnel Rehabilitation	0	0	0	0	0
2009			0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	100	0	100	0
<b>Total</b>			<b>0</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>0</b>
2008	SW036	Infiltration & Inflow Removal Program (See SW037)	5,000	0	0	5,000	0
2009			5,000	0	0	5,000	0
2010			5,000	0	0	5,000	0
2011			5,000	0	0	5,000	0
2012			5,000	0	0	5,000	0
<b>Total</b>			<b>25,000</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>
2008	SW037	Irving Sewer Rehabilitation Note: Approximately \$2,000 of this project is associated with making progress toward Infiltration & Inflow problems.	0	0	0	0	0
2009			3,726	0	0	3,726	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>3,726</b>	<b>0</b>	<b>0</b>	<b>3,726</b>	<b>0</b>
2008	CDA01	Heritage Park Redevelopment Project - new infrastructure contribution	0	125	0	125	0
2009			0	0	0	0	0
2010			0	0	0	0	0
2011			0	0	0	0	0
2012			0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>125</b>	<b>0</b>	<b>125</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	SEWER BONDS	SEWER REVENUE	OTHER	TOTAL	NON APPROP
<b>2008</b>	5,500	125	0	5,625	0
<b>2009</b>	9,226	0	0	9,226	0
<b>2010</b>	5,500	0	0	5,500	0
<b>2011</b>	5,500	0	0	5,500	0
<b>2012</b>	5,500	100	0	5,600	0
<b>Total Sanitary Sewer Fund</b>	<b>31,226</b>	<b>225</b>	<b>0</b>	<b>31,451</b>	<b>0</b>

**WATER FUND FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	WATER BONDS	WATER REVENUE	OTHER	TOTAL
2008	WTR09	Ultrafiltration Program	12,000	0	0	12,000
2009			31,500	0	0	31,500
2010			17,500	0	0	17,500
2011			5,000	0	0	5,000
2012			0	0	0	0
<b>Total</b>			<b>66,000</b>	<b>0</b>	<b>0</b>	<b>66,000</b>
2008	WTR10	City of Waters Fountains	250	0	0	250
2009		Funding for this initiative was	0	0	0	0
2010		taken out of the Ultrafiltration	0	0	0	0
2011		Program above.	0	0	0	0
2012			0	0	0	0
<b>Total</b>			<b>250</b>	<b>0</b>	<b>0</b>	<b>250</b>
2008	WTR12	Water Distribution	0	4,500	0	4,500
2009		Improvements	0	4,750	0	4,750
2010			0	5,000	0	5,000
2011			0	5,250	0	5,250
2012			0	5,000	0	5,000
<b>Total</b>			<b>0</b>	<b>24,500</b>	<b>0</b>	<b>24,500</b>
2008	WTR14	The MWW Facilities Security	0	500	0	500
2009		Improvement	0	500	0	500
2010			0	0	0	0
2011			0	0	0	0
2012			0	0	0	0
<b>Total</b>			<b>0</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>
2008	WTR15	Pump Station No. 4	6,000	0	0	6,000
2009		Rehabilitation	2,500	0	0	2,500
2010			0	0	0	0
2011			0	0	0	0
2012			0	0	0	0
<b>Total</b>			<b>8,500</b>	<b>0</b>	<b>0</b>	<b>8,500</b>
2008	WTR16	Minneapolis/St. Paul Inter-	0	0	0	0
2009		connection	0	0	0	0
2010		Note: Supporting contributions	0	0	0	0
2011		from St. Paul or other sources	0	0	0	0
2012		are not yet determined.	500	0	0	500
<b>Total</b>			<b>500</b>	<b>0</b>	<b>0</b>	<b>500</b>
2008	WTR17	Treatment Modifications Based	0	0	0	0
2009		on New Regulations	0	0	0	0
2010			0	0	0	0
2011			0	0	0	0
2012			0	500	0	500
<b>Total</b>			<b>0</b>	<b>500</b>	<b>0</b>	<b>500</b>
2008	WTR18	Hennepin Maintenance	0	0	0	0
2009		Facility	0	0	0	0
2010			0	0	0	0
2011			0	0	0	0
2012			0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**WATER FUND FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	WATER BONDS	WATER REVENUE	OTHER	TOTAL
2008	WTR22	New Filter Presses	0	0	0	0
2009			0	0	0	0
2010			1,100	0	0	1,100
2011			5,400	0	0	5,400
2012			6,000	0	0	6,000
<b>Total</b>			<b>12,500</b>	<b>0</b>	<b>0</b>	<b>12,500</b>
2008	WTR0R	Reimbursable Water Projects	0	0	2,000	2,000
2009			0	0	2,000	2,000
2010			0	0	2,000	2,000
2011			0	0	2,000	2,000
2012			0	0	2,000	2,000
<b>Total</b>			<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
2008	BR110	St. Anthony Bridge over BNSF	0	0	0	0
2009			0	0	0	0
2010			0	0	0	0
2011			0	40	0	40
2012			0	0	0	0
<b>Total</b>			<b>0</b>	<b>40</b>	<b>0</b>	<b>40</b>
2008	BR112	Nicollet Ave Reopening	0	0	0	0
2009			0	0	0	0
2010			0	0	0	0
2011			0	0	0	0
2012			0	270	0	270
<b>Total</b>			<b>0</b>	<b>270</b>	<b>0</b>	<b>270</b>
2008	CDA01	Heritage Park Redevelopment Project - new infrastructure contribution	0	250	0	250
2009			0	0	0	0
2010			0	0	0	0
2011			0	0	0	0
2012			0	0	0	0
<b>Total</b>			<b>0</b>	<b>250</b>	<b>0</b>	<b>250</b>
2008	PV035	TH121/Lyndale Ave S	0	0	0	0
2009			0	0	0	0
2010			0	0	0	0
2011			0	0	0	0
2012			0	325	0	325
<b>Total</b>			<b>0</b>	<b>325</b>	<b>0</b>	<b>325</b>

FUNDING SUMMARY BY YEAR	WATER BONDS	WATER REVENUE	OTHER	TOTAL
<b>2008</b>	18,250	5,250	2,000	25,500
<b>2009</b>	34,000	5,250	2,000	41,250
<b>2010</b>	18,600	5,000	2,000	25,600
<b>2011</b>	10,400	5,290	2,000	17,690
<b>2012</b>	6,500	6,095	2,000	14,595
<b>Total Water Fund</b>	<b>87,750</b>	<b>26,885</b>	<b>10,000</b>	<b>124,635</b>

**PARKING FUND FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLLE	PARKING BONDS	PARKING REVENUE	OTHER	CITY TOTAL	NON APPROP
2008	RMP01	Parking Facilities - Repair and Improvements	1,700	0	0	1,700	0
2009			1,700	0	0	1,700	0
2010			1,700	0	0	1,700	0
2011			1,700	0	0	1,700	0
2012			1,700	0	0	1,700	0
<b>Total</b>			<b>8,500</b>	<b>0</b>	<b>0</b>	<b>8,500</b>	<b>0</b>
2008	RMP03	Bicycle Parking	0	35	0	35	0
2009			0	40	0	40	0
2010			0	40	0	40	0
2011			0	40	0	40	0
2012			0	40	0	40	0
<b>Total</b>			<b>0</b>	<b>195</b>	<b>0</b>	<b>195</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	PARKING BONDS	PARKING REVENUE	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	1,700	35	0	1,735	0
<b>2009</b>	1,700	40	0	1,740	0
<b>2010</b>	1,700	40	0	1,740	0
<b>2011</b>	1,700	40	0	1,740	0
<b>2012</b>	1,700	40	0	1,740	0
<b>Total Parking Fund</b>	<b>8,500</b>	<b>195</b>	<b>0</b>	<b>8,695</b>	<b>0</b>

## PUBLIC WORKS DEPARTMENT FIVE-YEAR CAPITAL FUNDING SUMMARY COUNCIL ADOPTED BUDGET

GENERAL INFRASTRUCTURE IMPROVEMENTS FUNDING SUMMARY BY YEAR				NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008				7,837	8,006	7,275	34,591	57,709	0
2009				7,315	6,881	9,000	11,042	34,238	2,165
2010				10,998	7,465	9,935	9,653	38,051	2,645
2011				11,598	3,009	6,320	19,169	40,096	12,020
2012				14,860	9,870	7,675	17,880	50,285	21,000
<b>Total Public Works General Infrastructure Improvements</b>				<b>52,608</b>	<b>35,231</b>	<b>40,205</b>	<b>92,335</b>	<b>220,379</b>	<b>37,830</b>

ENTERPRISE FUND CAPITAL* FUNDING SUMMARY BY YEAR		ENTERPRISE BONDS	ENTERPRISE REVENUES	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008		29,993	8,060				6,000	44,053	0
2009		49,769	8,395				10,938	69,102	0
2010		29,683	7,215				7,151	44,049	0
2011		20,975	10,710				5,000	36,685	0
2012		18,654	12,300				12,956	43,910	0
<b>Total Public Works Enterprise Fund Capital</b>		<b>149,074</b>	<b>46,680</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,045</b>	<b>237,799</b>	<b>0</b>

\* - Enterprise funds include Stormwater & Sanitary Sewers, Water, Parking & Solid Waste.

CONSOLIDATED PUBLIC WORKS FUNDING SUMMARY BY YEAR		ENTERPRISE BONDS	ENTERPRISE REVENUES	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008		29,993	8,060	7,837	8,006	7,275	40,591	101,762	0
2009		49,769	8,395	7,315	6,881	9,000	21,980	103,340	2,165
2010		29,683	7,215	10,998	7,465	9,935	16,804	82,100	2,645
2011		20,975	10,710	11,598	3,009	6,320	24,169	76,781	12,020
2012		18,654	12,300	14,860	9,870	7,675	30,836	94,195	21,000
<b>Total Public Works Department Projects</b>		<b>149,074</b>	<b>46,680</b>	<b>52,608</b>	<b>35,231</b>	<b>40,205</b>	<b>134,380</b>	<b>458,178</b>	<b>37,830</b>

**Funding Breakdown by Major Revenue Sources**      32.54%      10.19%      11.48%      7.69%      8.77%      29.33%      100.00%  
(City Funding & Grant Sources where the City is the lead agency)

## Council Adopted Utility Rates

### Supporting 2008 - 2012 Enterprise Operations, Capital Programs & Debt Repayment

#### Stormwater Rates

##### Prior Year Approved Rates

Effective Date	Increase	Total Rate*	% Change
01/01/06		9.17	
01/01/07	0.600	9.77	6.5%
01/01/08	0.490	10.26	5.0%
01/01/09	0.210	10.47	2.0%
01/01/10	0.210	10.68	2.0%
01/01/11	0.210	10.89	2.0%

##### 2008 Council Adopted Stormwater Rates

Effective Date	Increase	Total Rate*	% Change
01/01/07		9.77	
01/01/08	0.490	10.26	5.0%
01/01/09	0.210	10.47	2.0%
01/01/10	0.210	10.68	2.0%
01/01/11	0.210	10.89	2.0%
01/01/12	0.000	10.89	0.0%

\* - Expressed in \$/Equivalent Stormwater Unit (ESU) where 1 ESU = 1,530 square feet of impervious (hard surface) area.

#### Sanitary Sewer Rates

##### Prior Year Approved Rates

Effective Date	Increase	Total Rate**	% Change
01/01/06		2.10	
01/01/07	0.200	2.30	9.5%
01/01/08	0.150	2.45	6.5%
01/01/09	0.120	2.57	4.9%
01/01/10	0.120	2.69	4.7%
01/01/11	0.120	2.81	4.5%

##### 2008 Council Adopted Sanitary Sewer Rates

Effective Date	Increase	Total Rate**	% Change
01/01/07		2.30	
01/01/08	0.150	2.45	6.5%
01/01/09	0.120	2.57	4.9%
01/01/10	0.120	2.69	4.7%
01/01/11	0.120	2.81	4.5%
01/01/12	0.100	2.91	3.6%

Mayor recommended Sewer Rates are identical to the CLIC Recommendation.

#### Water Rates

##### Prior Year Approved Rates

Effective Date	Increase	Total Rate**	% Change
01/01/06		2.62	
01/01/07	0.050	2.67	1.9%
01/01/08	0.080	2.75	3.0%
01/01/09	0.050	2.80	1.8%
01/01/10	0.100	2.90	3.6%
01/01/11	0.050	2.95	1.7%

##### 2008 Council Adopted Water Rates

Effective Date	Increase	Total Rate**	% Change
01/01/07		2.67	
01/01/08	0.080	2.75	3.0%
01/01/09	0.070	2.82	2.5%
01/01/10	0.070	2.89	2.5%
01/01/11	0.070	2.96	2.4%
01/01/12	0.080	3.04	2.7%

\*\* - Sanitary Sewer and Water Rates are expressed in \$/100 Cubic Feet

**MISCELLANEOUS PROJECTS IN THE FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	ART01	Art in Public Places	350	0	0	0	350	0
2009			317	0	0	0	317	0
2010			333	0	0	0	333	0
2011			347	0	0	0	347	0
2012			366	0	0	0	366	0
<b>Total</b>			<b>1,713</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,713</b>	<b>0</b>
2008	BIS02	Central Traffic Signal Computer Replacement	100	0	0	0	100	0
2009			50	0	0	0	50	0
2010			50	0	0	0	50	0
2011			50	0	0	0	50	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>
2008	BIS03	Enterprise Document Management	100	0	0	0	100	0
2009			50	0	0	0	50	0
2010			100	0	0	0	100	0
2011			100	0	0	0	100	0
2012			50	0	0	0	50	0
<b>Total</b>			<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>0</b>
2008	BIS04	Enterprise Infrastructure Capacity Upgrade	500	0	0	0	500	0
2009			500	0	0	0	500	0
2010			500	0	0	0	500	0
2011			500	0	0	0	500	0
2012			800	0	0	0	800	0
<b>Total</b>			<b>2,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>	<b>0</b>
2008	BIS05	Enterprise Reporting	200	0	0	0	200	0
2009			100	0	0	0	100	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>0</b>
2008	BIS06	GIS Application Infrastructure Upgrade	150	0	0	0	150	0
2009			150	0	0	0	150	0
2010			500	0	0	0	500	0
2011			0	0	0	0	0	0
2012			50	0	0	0	50	0
<b>Total</b>			<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850</b>	<b>0</b>
2008	BIS07	HRIS Upgrade Other = Dept Operating funds	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	800	800	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>800</b>	<b>0</b>

**MISCELLANEOUS PROJECTS IN THE FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	BIS10	Finance System	825	0	0	4,048	4,873	0
2009		Consolidation/Upgrade	700	0	0	0	700	0
2010		Other = Dept Operating funds	0	0	0	0	0	0
2011		Actual amount is \$4,047,786	0	0	0	0	0	0
2012			50	0	0	0	50	0
<b>Total</b>			<b>1,575</b>	<b>0</b>	<b>0</b>	<b>4,048</b>	<b>5,623</b>	<b>0</b>
2008	BIS11	Citywide Electronic	200	0	0	0	200	0
2009		Citations System	200	0	0	0	200	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>0</b>
2008	BIS12	Mobile Assessor	0	0	0	25	25	0
2009		Other = Dept Operating funds	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>25</b>	<b>25</b>	<b>0</b>
2008	CTY02	City Property Reforestation	0	0	0	0	0	0
2009			200	0	0	0	200	0
2010			200	0	0	0	200	0
2011			200	0	0	0	200	0
2012			200	0	0	0	200	0
<b>Total</b>			<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>0</b>
2008	FIR01	City EOC/Training Facility	1,509	0	0	0	1,509	0
2009			1,764	0	0	0	1,764	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>3,273</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,273</b>	<b>0</b>
2008	MPD01	MPD Forensic Laboratory	0	0	0	0	0	0
2009			100	0	0	0	100	0
2010			0	0	0	0	0	0
2011			1,340	0	0	0	1,340	0
2012			194	0	0	0	194	0
<b>Total</b>			<b>1,634</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,634</b>	<b>0</b>
2008	MPD02	MPD Evidence Unit	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			200	0	0	0	200	0
2012			400	0	0	0	400	0
<b>Total</b>			<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0</b>
2008	MPD04	Mounted Patrol Horse Barn	0	0	0	945	945	0
2009		Other = Charitable Donation	0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>945</b>	<b>945</b>	<b>0</b>



**MISCELLANEOUS PROJECTS IN THE FIVE-YEAR CAPITAL PROGRAM  
COUNCIL ADOPTED BUDGET**

YEAR	PROJECT ID	PROJECT TITLE	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	MPD05	Strategic Information Center	0	0	0	0	0	0
2009			1,053	0	0	0	1,053	0
2010			546	0	0	0	546	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>1,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,599</b>	<b>0</b>
2008	MPD06	Safe Streets Technology	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2008	PSD03	Facilities-Space Improvements Early year funding is to be earmarked for moving City Attorney's Office back to City Hall.	465	0	0	0	465	0
2009			280	0	0	0	280	0
2010			288	0	0	0	288	0
2011			500	0	0	0	500	0
2012			500	0	0	0	500	0
<b>Total</b>			<b>2,033</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,033</b>	<b>0</b>
2008	PSD04	Facilities - Security Management	0	0	0	0	0	0
2009			0	0	0	0	0	0
2010			0	0	0	0	0	0
2011			0	0	0	0	0	0
2012			0	0	0	0	0	0
<b>Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

FUNDING SUMMARY BY YEAR	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
<b>2008</b>	4,399	0	0	5,018	9,417	0
<b>2009</b>	5,464	0	0	0	5,464	0
<b>2010</b>	2,517	0	0	0	2,517	0
<b>2011</b>	3,237	0	0	800	4,037	0
<b>2012</b>	2,610	0	0	0	2,610	0
<b>Total Miscellaneous Projects</b>	<b>18,227</b>	<b>0</b>	<b>0</b>	<b>5,818</b>	<b>24,045</b>	<b>0</b>

# CITY OF MINNEAPOLIS FIVE-YEAR CAPITAL FUNDING SUMMARY COUNCIL ADOPTED BUDGET

GENERAL INFRASTRUCTURE IMPROVEMENTS FUNDING SUMMARY BY YEAR		NDB & Park Levy	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008		15,185	8,006	7,775	47,764	78,730	700
2009		17,350	6,881	9,500	13,875	47,606	2,965
2010		18,165	7,465	10,435	12,790	48,855	3,445
2011		18,865	3,009	6,820	20,742	49,436	12,860
2012		19,810	9,870	8,175	17,880	55,735	21,840
<b>Total General Infrastructure Improvements</b>		<b>89,375</b>	<b>35,231</b>	<b>42,705</b>	<b>113,051</b>	<b>280,362</b>	<b>41,810</b>

ENTERPRISE FUND CAPITAL* FUNDING SUMMARY BY YEAR	ENTERPRISE BONDS	ENTERPRISE REVENUES	NDB	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	29,993	8,060				6,000	44,053	0
2009	49,769	8,395				10,938	69,102	0
2010	29,683	7,215				7,151	44,049	0
2011	20,975	10,710				5,000	36,685	0
2012	18,654	12,300				12,956	43,910	0
<b>Total Enterprise Fund Capital</b>	<b>149,074</b>	<b>46,680</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,045</b>	<b>237,799</b>	<b>0</b>

\* - Enterprise funds include Stormwater & Sanitary Sewers, Water, Parking & Solid Waste.

CONSOLIDATED CITY-WIDE CAPITAL FUNDING SUMMARY BY YEAR	ENTERPRISE BONDS	ENTERPRISE REVENUES	NDB & Park Levy	MSA	ASSM	OTHER	CITY TOTAL	NON APPROP
2008	29,993	8,060	15,185	8,006	7,775	53,764	122,783	700
2009	49,769	8,395	17,350	6,881	9,500	24,813	116,708	2,965
2010	29,683	7,215	18,165	7,465	10,435	19,941	92,904	3,445
2011	20,975	10,710	18,865	3,009	6,820	25,742	86,121	12,860
2012	18,654	12,300	19,810	9,870	8,175	30,836	99,645	21,840
<b>Total City-Wide Capital - All Sources</b>	<b>149,074</b>	<b>46,680</b>	<b>89,375</b>	<b>35,231</b>	<b>42,705</b>	<b>155,096</b>	<b>518,161</b>	<b>41,810</b>

Funding Breakdown by Major Revenue Sources:      28.77%      9.01%      17.25%      6.80%      8.24%      29.93%      100.00%  
(City Funding & Grant Sources where the City is the lead agency)

**CITY OF MINNEAPOLIS  
FIVE-YEAR CAPITAL INVESTMENT ALLOCATION  
COUNCIL ADOPTED BUDGET**

<b>COMMISSION/BOARD/DEPARTMENT</b>	<b>2008-2012 TOTAL*</b>	<b>PERCENT OF TOTAL</b>
	(in thousands)	
MUNICIPAL BUILDING COMMISSION	4,430	0.9%
LIBRARY CAPITAL PROGRAM	16,823	3.2%
PARK BOARD	14,685	2.8%
PUBLIC WORKS DEPARTMENT		
- FACILITY IMPROVEMENTS	7,300	1.4%
- STREET PAVING	137,910	26.6%
- SIDEWALK PROGRAM	13,720	2.6%
- HERITAGE PARK INFRASTRUCTURE	1,200	0.2%
- BRIDGES	23,523	4.5%
- TRAFFIC CONTROL & STREET LIGHTING	30,392	5.9%
- BIKE TRAILS	6,334	1.2%
- STORMWATER SEWERS	73,018	14.1%
- SANITARY SEWERS	31,451	6.1%
- WATER	124,635	24.1%
- PARKING	8,695	1.7%
- SOLID WASTE	0	0.0%
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>	<b>458,178</b>	<b>88.4%</b>
MISCELLANEOUS PROJECTS	24,045	4.6%
<b>TOTAL COUNCIL ADOPTED CAPITAL PROGRAM</b>	<b>518,161</b>	<b>100.0%</b>

\* - Represents the total Five-Year Council Adopted Budget from City funding sources for projects where the City is the lead agency.

## 2008 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
ART01	Art in Public Places	CPED	278	278	350	350
BIS02	Central Traffic Signal Computer Replacement	BIS	100	100	100	100
BIS03	Enterprise Document Management	BIS	185	100	100	100
BIS04	Enterprise Infrastructure Capacity Upgrade	BIS	500	500	500	500
BIS05	Enterprise Reporting	BIS	300	0	200	200
BIS06	GIS Application Infrastructure Upgrade	BIS	150	150	150	150
BIS10	Finance System Consolidation/Upgrade	BIS	5,239	5,239	5,364	4,873
BIS11	Citywide Electronic Citations System	BIS	0	200	200	200
BIS12	Mobile Assessor	BIS	25	25	25	25
MBC01	Life Safety Improvements	MBC	200	200	200	200
MBC02	Mechanical Systems Upgrade	MBC	500	500	500	500
MBC04	Tower and Interior Court Elevators	MBC	0	0	0	100
MBC06	Clock Tower Upgrade	MBC	886	0	0	0
MPL09	Nokomis Library Capital Improvements	Library Board	3,125	2,275	2,275	2,275
MPL15	Southeast Community Library Capital Improvements	Library Board	1,000	0	0	0
MPL16	Washburn Community Library Capital Improvements	Library Board	60	60	60	60
MPL18	Northeast Library Capital Improvements	Library Board	2,512	2,595	2,675	2,675
MPL19	Cost of Issuance Contribution	Library Board	0	80	0	0
PRK16	Parkway & Adjacent Parkland Lighting Replacement	Park Board	480	0	0	0
PRK17	East Phillips Cultural and Community Center	Park Board	7,185	5,294	5,294	4,004
PRKCP	Parks Capital	Park Board	0	0	0	1,290
PRKDT	Diseased Tree Program	Park Board	500	500	500	500
CTY02	City Property Reforestation	PW - Internal Services	0	0	200	0
PSD01	Facilities Repair and Improvements	PW - Internal Services	900	800	800	800
PSD04	Facilities-Physical Security Improvements	PW - Internal Services	200	0	0	0
PSD10	Minneapolis Development Review	PW - Internal Services	500	500	500	500
PSD11	Energy Conservation and Emissions Reduction	PW - Internal Services	500	500	400	400
PV001	Parkway Paving	PW - Paving	550	550	550	550
PV002	Miscellaneous Street Segments	PW - Paving	0	0	0	0
PV003	Street Renovation Program	PW - Paving	2,282	2,182	2,093	2,093
PV004	CSAH Paving Program	PW - Paving	2,000	2,000	2,000	2,000
PV005	Snelling Ave Extension	PW - Paving	970	0	0	0
PV006	Alley Renovation	PW - Paving	265	215	265	265
PV007	University Research Park	PW - Paving	2,907	2,907	1,300	1,300
PV008	I-35W & Lake St Interchange Reconstruct Phase 4	PW - Paving	125	0	45	45
PV00R	Reimbursable Paving Projects	PW - Paving	3,500	3,500	3,500	3,500
PV041	2nd Ave N (3rd St N to Wash Ave N)	PW - Paving	500	500	0	0
PV043	54th St W (Upton Ave S to Penn Ave S)	PW - Paving	2,260	2,260	2,260	2,260
PV045	13th St S Pedestrian Plaza(Nic Mall to Marq Ave)	PW - Paving	500	0	750	750
PV047	3rd Ave N (Washington Ave to 5th St N)	PW - Paving	0	0	450	450
PV052	Marquette Ave Double Width Transit Lanes	PW - Paving	0	0	3,200	16,000
PV053	2nd Ave Double Width Transit Lanes	PW - Paving	0	0	3,200	16,000
PV054	Marquette Ave and 2nd Ave Reforestation	PW - Paving	0	0	200	200
PV055	Washington Boulevard Functional Improvements	PW - Paving	0	0	75	75
SWK01	Defective Hazardous Sidewalks	PW - Sidewalks	2,480	2,480	2,480	2,480
CDA01	Heritage Park Redevelopment Project	CPED	1,500	1,250	1,500	1,500

## 2008 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
BR101	Major Bridge Repair and Rehabilitation	PW - Bridges	250	250	500	500
TR003	LED Replacement Program	PW -Transportation	0	0	180	180
TR004	Computerized Traffic Control Communication	PW - Transportation	185	0	0	0
TR005	Controller Conversion	PW - Transportation	600	600	600	600
TR007	Traffic & Pedestrian Safety Improvements	PW - Transportation	785	785	785	785
TR008	Parkway Street Light Replacement	PW - Transportation	210	210	200	200
TR00R	Reimbursable Transportation Projects	PW - Transportation	600	600	600	600
TR010	Traffic System Management	PW - Transportation	2,755	2,755	2,755	2,755
TR011	City Street Light Renovation	PW - Transportation	100	100	100	100
TR013	Railroad Crossing Safety Improvements	PW - Transportation	2,940	2,940	2,940	2,940
TR015	Safe Routes to School	PW - Transportation	150	150	150	150
TR016	Street Car Initiative	PW - Transportation	0	0	100	100
TR017	Pedestrian Signals with Count-down Timers	PW - Transportation	0	0	0	0
BIK13	RiverLake Greenway (East of I-35W)	PW - Transportation	0	0	14	14
SW001	Sanitary Tunnel & Sewer Rehabilitation Program	PW - Sewer	500	500	500	500
SW002	Miscellaneous Storm Drains	PW - Sewer	220	220	220	220
SW004	Implementation of US EPA Storm Water Regulations	PW - Sewer	250	250	250	250
SW005	Combined Sewer Overflow Improvements	PW - Sewer	1,375	1,375	1,375	1,375
SW00R	Reimbursable Sewer Construction	PW - Sewer	3,000	3,000	3,000	3,000
SW011	Storm Drains and Tunnels Rehabilitation Program	PW - Sewer	2,950	2,950	2,950	2,950
SW030	Alternative Stormwater Management Strategies	PW - Sewer	1,000	1,000	1,000	1,000
SW031	Lake Hiawatha / Blue Water Partnership	PW - Sewer	390	390	390	390
SW036	I & I Removal Program	PW - Sewer	5,000	5,000	5,000	5,000
SW037	Irving Sewer Rehabilitation	PW - Sewer	3,726	0	0	0
WTR09	Ultrafiltration Program	PW - Water	12,000	12,000	12,000	12,000
WTR0R	Reimbursable Watermain Projects	PW - Water	2,000	2,000	2,000	2,000
WTR10	City of Waters Fountains	PW - Water	0	0	1,000	250
WTR12	Water Distribution Improvements	PW - Water	4,500	4,500	4,500	4,500
WTR14	The MWW Facilities Security Improvement	PW - Water	1,000	500	500	500
WTR15	Pump Station No. 4 Rehabilitation	PW - Water	6,000	6,000	6,000	6,000
RMP01	Parking Facilities - Repair and Improvements	PW - Transportation	1,700	1,700	1,700	1,700
RMP03	Bicycle Parking	PW - Transportation	35	35	35	35
FIR01	City EOC/Training Facility	Fire Department	1,621	1,621	1,609	1,509
MPD04	MPD Mounted Patrol Horse Barn	Police Department	945	945	945	945
MPD06	Safe Streets Technology	Police Department	1,000	1,000	0	0
PSD03	Facilities - Space Improvements	PW - Internal Services	465	265	265	465
<b>TOTAL</b>			<b>103,416</b>	<b>91,381</b>	<b>98,424</b>	<b>122,783</b>

## 2009 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
ART01	Art in Public Places	CPED	317	317	317	317
BIS02	Central Traffic Signal Computer Replacement	BIS	50	50	50	50
BIS03	Enterprise Document Management	BIS	250	50	50	50
BIS04	Enterprise Infrastructure Capacity Upgrade	BIS	600	500	500	500
BIS05	Enterprise Reporting	BIS	50	0	100	100
BIS06	GIS Application Infrastructure Upgrade	BIS	150	150	150	150
BIS10	Finance System Consolidation/Upgrade	BIS	825	700	700	700
BIS11	Citywide Electronic Citations System	BIS	200	200	200	200
BIS12	Mobile Assessor	BIS	200	0	0	0
MBC01	Life Safety Improvements	MBC	300	300	300	300
MBC02	Mechanical Systems Upgrade	MBC	500	500	500	500
MBC04	Tower and Interior Court Elevators	MBC	95	0	100	0
MPL06	Webber Park Library Capital Improvements	Library Board	254	254	254	254
MPL09	Nokomis Library Capital Improvements	Library Board	1,630	1,969	1,969	1,969
MPL13	Hosmer Library Capital Improvements	Library Board	500	500	500	500
MPL15	Southeast Community Library Capital Improvements	Library Board	1,200	1,800	1,800	1,800
MPL16	Washburn Community Library Capital Improvements	Library Board	440	440	440	440
MPL18	Northeast Library Capital Improvements	Library Board	463	0	0	0
PRK17	East Phillips Cultural and Community Center	Park Board	0	1,641	1,641	0
PRKCP	Parks Capital	Park Board	0	0	0	1,641
PRKDT	Diseased Tree Program	Park Board	500	500	500	500
CTY02	City Property Reforestation	PW - Internal Services	0	0	200	200
PSD01	Facilities Repair and Improvements	PW - Internal Services	1,000	900	900	900
PSD04	Facilities-Physical Security Improvements	PW - Internal Services	200	0	0	0
PSD11	Energy Conservation and Emissions Reduction	PW - Internal Services	500	500	400	400
PV001	Parkway Paving	PW - Paving	550	550	550	550
PV002	Miscellaneous Street Segments	PW - Paving	0	0	0	0
PV003	Street Renovation Program	PW - Paving	2,215	2,115	1,575	1,575
PV004	CSAH Paving Program	PW - Paving	975	975	975	975
PV006	Alley Renovation	PW - Paving	265	215	265	265
PV007	University Research Park	PW - Paving	4,842	4,742	800	800
PV008	I-35W & Lake St Interchange Reconstruct Phase 4	PW - Paving	125	0	125	125
PV009	I-35W Crosstown Interchange Reconstruction	PW - Paving	15	15	0	0
PV00R	Reimbursable Paving Projects	PW - Paving	3,500	3,500	3,500	3,500
PV019	6th Ave N (5th St N to Dead End N of Wash Ave)	PW - Paving	2,065	0	0	0
PV026	Cedar Lake Road (Penn Ave to Glenwood Ave)	PW - Paving	0	0	0	0
PV029	Chicago Ave S (8th St S to 28th St E)	PW - Paving	0	0	8,645	8,645
PV033	Bassett Creek Planning	PW - Paving	0	0	130	130
PV041	2nd Ave N (3rd St N to Wash Ave N)	PW - Paving	0	0	515	515
PV047	3rd Ave N (Washington Ave to 5th St N)	PW - Paving	1,655	0	455	455

## 2009 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
PV049	1st Ave N One-way to Two-way (1st to 9th St S)	PW - Paving	700	0	615	615
PV050	Hennepin Ave One-way to Two-Way-1st to 12th St S	PW - Paving	600	0	515	515
PV051	9th St S Pedestrian Improvements	PW - Paving	2,100	0	1,050	1,050
SWK01	Defective Hazardous Sidewalks	PW - Sidewalks	2,605	2,605	2,605	2,605
CDA01	Heritage Park Redevelopment Project	CPED	1,000	750	200	200
BR101	Major Bridge Repair and Rehabilitation	PW - Bridges	300	300	350	350
BR109	Camden Bridge Rehabilitation	PW - Bridges	5,305	5,305	5,305	5,305
TR003	LED Replacement Program	PW -Transportation	275	275	275	275
TR005	Controller Conversion	PW - Transportation	430	430	430	430
TR007	Traffic & Pedestrian Safety Improvements	PW - Transportation	686	586	536	536
TR008	Parkway Street Light Replacement	PW - Transportation	159	159	150	150
TR00R	Reimbursable Transportation Projects	PW - Transportation	600	600	600	600
TR010	Traffic System Management	PW - Transportation	3,457	3,457	3,457	3,457
TR013	Railroad Crossing Safety Improvements	PW - Transportation	1,380	1,151	0	0
TR014	LRT TOD Improvements	PW- Transportation	400	400	400	400
TR015	Safe Routes to School	PW - Transportation	50	50	50	50
SW001	Sanitary Tunnel & Sewer Rehabilitation Program	PW - Sewer	500	500	500	500
SW002	Miscellaneous Storm Drains	PW - Sewer	220	220	220	220
SW004	Implementation of US EPA Storm Water Regulations	PW - Sewer	250	250	250	250
SW005	Combined Sewer Overflow Improvements	PW - Sewer	875	875	875	875
SW00R	Reimbursable Sewer Construction	PW - Sewer	3,000	3,000	3,000	3,000
SW011	Storm Drains and Tunnels Rehabilitation Program	PW - Sewer	3,000	3,000	3,000	3,000
SW030	Alternative Stormwater Management Strategies	PW - Sewer	1,000	1,000	1,000	1,000
SW033	Flood Area 22 - Sibley Field	PW - Sewer	2,566	2,566	2,566	2,566
SW034	Flood Area 21 – Bloomington Pond	PW - Sewer	4,840	4,840	4,840	4,840
SW036	I & I Removal Program	PW - Sewer	5,000	5,000	5,000	5,000
SW037	Irving Sewer Rehabilitation	PW - Sewer	0	3,726	3,726	3,726
WTR09	Ultrafiltration Program	PW - Water	32,500	32,500	31,500	31,500
WTR0R	Reimbursable Watermain Projects	PW - Water	2,000	2,000	2,000	2,000
WTR12	Water Distribution Improvements	PW - Water	4,750	4,750	4,750	4,750
WTR14	The MWW Facilities Security Improvement	PW - Water	0	500	500	500
WTR15	Pump Station No. 4 Rehabilitation	PW - Water	2,500	2,500	2,500	2,500
WTR22	New Filter Presses	PW - Water	1,100	0	0	0
RMP01	Parking Facilities - Repair and Improvements	PW - Transportation	1,700	1,700	1,700	1,700
RMP03	Bicycle Parking	PW - Transportation	40	40	40	40
FIR01	City EOC/Training Facility	Fire Department	1,664	1,664	1,664	1,764
MPD01	MPD Forensic Laboratory	Police Department	100	100	100	100
MPD05	Strategic Information Center	Police Department	2,200	1,654	1,053	1,053
PSD03	Facilities - Space Improvements	PW - Internal Services	480	280	280	280
<b>TOTAL</b>			<b>116,763</b>	<b>112,116</b>	<b>116,708</b>	<b>116,708</b>

## 2010 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
ART01	Art in Public Places	CPED	333	333	333	333
BIS02	Central Traffic Signal Computer Replacement	BIS	50	50	50	50
BIS03	Enterprise Document Management	BIS	100	100	100	100
BIS04	Enterprise Infrastructure Capacity Upgrade	BIS	700	700	500	500
BIS05	Enterprise Reporting	BIS	50	0	0	0
BIS06	GIS Application Infrastructure Upgrade	BIS	500	500	500	500
BIS11	Citywide Electronic Citations System	BIS	200	0	0	0
CTY01	Restoration of Historic Mayor's Reception Room	MBC	1,950	0	100	100
MBC01	Life Safety Improvements	MBC	300	300	300	300
MBC02	Mechanical Systems Upgrade	MBC	500	500	500	500
MBC04	Tower and Interior Court Elevators	MBC	100	0	0	0
MPL06	Webber Park Library Capital Improvements	Library Board	1,750	1,750	1,750	1,750
MPL14	Roosevelt Community Library Capital Improvements	Library Board	1,887	1,887	1,887	1,887
MPL15	Southeast Community Library Capital Improvements	Library Board	1,000	1,400	1,400	1,400
PRK01	Community and Neighborhood Center Rehabilitation	Park Board	0	400	0	0
PRK02	Site and Totlot Rehabilitation	Park Board	0	1,100	0	0
PRKCP	Parks Capital	Park Board	0	0	1,850	1,850
PRKDT	Diseased Tree Program	Park Board	500	500	500	500
CTY02	City Property Reforestation	PW - Internal Services	0	0	200	200
PSD01	Facilities Repair and Improvements	PW - Internal Services	600	600	150	150
PSD04	Facilities-Physical Security Improvements	PW - Internal Services	200	0	0	0
PSD06	Pioneer & Soldiers Memorial Cemetery Fencing Rhb	PW - Internal Services	250	250	250	250
PSD11	Energy Conservation and Emissions Reduction	PW - Internal Services	500	500	500	500
PV001	Parkway Paving	PW - Paving	650	650	650	650
PV002	Miscellaneous Street Segments	PW - Paving	0	0	0	0
PV003	Street Renovation Program	PW - Paving	2,950	2,950	2,030	2,030
PV004	CSAH Paving Program	PW - Paving	1,600	1,600	1,600	1,600
PV005	Snelling Ave Extension	PW - Paving	0	0	970	970
PV006	Alley Renovation	PW - Paving	265	265	265	265
PV008	I-35W & Lake St Interchange Reconstruct Phase 4	PW - Paving	0	0	80	80
PV00R	Reimbursable Paving Projects	PW - Paving	3,500	3,500	3,500	3,500
PV019	6th Ave N (5th St N to Dead End N of Wash Ave)	PW - Paving	0	0	2,065	2,065
PV023	28th Ave S (Phase 1) (50th St E to 58th St E)	PW - Paving	5,120	5,120	0	0
PV026	Cedar Lake Road (Penn Ave to Glenwood Ave)	PW - Paving	2,450	2,450	0	0
PV028	Franklin/Cedar/Minnehaha Intersection Realignment	PW - Paving	1,265	1,265	1,265	1,265
PV029	Chicago Ave S (8th St S to 28th St E)	PW - Paving	0	0	8,515	8,515
PV047	3rd Ave N (Washington Ave to 5th St N)	PW - Paving	0	0	750	750
PV049	1st Ave N One-way to Two-way (1st to 9th St S)	PW - Paving	900	0	490	490
PV050	Hennepin Ave One-way to Two-Way-1st to 12th St S	PW - Paving	400	0	380	380
PV051	9th St S Pedestrian Improvements	PW - Paving	0	0	1,050	1,050



## 2010 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
SWK01	Defective Hazardous Sidewalks	PW - Sidewalks	2,735	2,735	2,735	2,735
CDA01	Heritage Park Redevelopment Project	CPED	750	0	0	0
BR101	Major Bridge Repair and Rehabilitation	PW - Bridges	200	200	300	300
BR109	Camden Bridge Rehabilitation	PW - Bridges	2,095	2,095	2,015	2,015
TR003	LED Replacement Program	PW -Transportation	200	200	0	0
TR007	Traffic & Pedestrian Safety Improvements	PW - Transportation	561	561	511	511
TR008	Parkway Street Light Replacement	PW - Transportation	0	0	150	150
TR00R	Reimbursable Transportation Projects	PW - Transportation	600	600	600	600
TR010	Traffic System Management	PW - Transportation	3,375	3,375	3,375	3,375
TR015	Safe Routes to School	PW - Transportation	50	50	50	50
BIK04	18th Ave NE Bikeway	PW - Transportation	1,915	1,915	1,915	1,915
BIK13	RiverLake Greenway (East of I-35W)	PW - Transportation	2,095	2,095	2,095	2,095
SW001	Sanitary Tunnel & Sewer Rehabilitation Program	PW - Sewer	500	500	500	500
SW002	Miscellaneous Storm Drains	PW - Sewer	220	220	220	220
SW004	Implementation of US EPA Storm Water Regulations	PW - Sewer	250	250	250	250
SW005	Combined Sewer Overflow Improvements	PW - Sewer	875	875	875	875
SW00R	Reimbursable Sewer Construction	PW - Sewer	3,000	3,000	3,000	3,000
SW011	Storm Drains and Tunnels Rehabilitation Program	PW - Sewer	3,000	3,000	3,000	3,000
SW030	Alternative Stormwater Management Strategies	PW - Sewer	1,000	1,000	1,000	1,000
SW033	Flood Area 22 - Sibley Field	PW - Sewer	2,659	2,659	2,659	2,659
SW036	I & I Removal Program	PW - Sewer	5,000	5,000	5,000	5,000
WTR09	Ultrafiltration Program	PW - Water	17,500	17,500	17,500	17,500
WTR0R	Reimbursable Watermain Projects	PW - Water	2,000	2,000	2,000	2,000
WTR12	Water Distribution Improvements	PW - Water	5,000	5,000	5,000	5,000
WTR22	New Filter Presses	PW - Water	5,400	1,100	1,100	1,100
RMP01	Parking Facilities - Repair and Improvements	PW - Transportation	1,700	1,700	1,700	1,700
RMP03	Bicycle Parking	PW - Transportation	40	40	40	40
MPD05	Strategic Information Center	Police Department	0	546	546	546
PSD03	Facilities - Space Improvements	PW - Internal Services	500	288	288	288
<b>TOTAL</b>			<b>93,790</b>	<b>87,174</b>	<b>92,904</b>	<b>92,904</b>

## 2011 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
ART01	Art in Public Places	CPED	347	347	347	347
BIS02	Central Traffic Signal Computer Replacement	BIS	50	50	50	50
BIS03	Enterprise Document Management	BIS	100	100	100	100
BIS04	Enterprise Infrastructure Capacity Upgrade	BIS	700	700	500	500
BIS05	Enterprise Reporting	BIS	50	0	0	0
BIS07	HRIS Upgrade	BIS	850	800	800	800
CTY01	Restoration of Historic Mayor's Reception Room	MBC	1,930	0	250	250
MBC01	Life Safety Improvements	MBC	340	340	340	340
MBC02	Mechanical Systems Upgrade	MBC	500	500	500	500
MBC04	Tower and Interior Court Elevators	MBC	100	0	0	0
MPL11	Walker Community Library Capital Improvements	Library Board	500	500	500	500
MPL14	Roosevelt Community Library Capital Improvements	Library Board	1,313	1,313	1,313	1,313
MPL15	Southeast Community Library Capital Improvements	Library Board	0	0	0	0
PRK01	Community and Neighborhood Center Rehabilitation	Park Board	0	410	0	0
PRK02	Site and Totlot Rehabilitation	Park Board	0	900	0	0
PRK09	HVAC Improvements	Park Board	0	190	0	0
PRKCP	Parks Capital	Park Board	0	0	1,900	1,900
PRKDT	Diseased Tree Program	Park Board	500	500	500	500
CTY02	City Property Reforestation	PW - Internal Services	0	0	200	200
PSD01	Facilities Repair and Improvements	PW - Internal Services	1,600	1,200	1,200	1,200
PSD04	Facilities-Physical Security Improvements	PW - Internal Services	200	0	0	0
PSD11	Energy Conservation and Emissions Reduction	PW - Internal Services	500	500	500	500
PV001	Parkway Paving	PW - Paving	1,450	1,450	750	750
PV002	Miscellaneous Street Segments	PW - Paving	0	0	0	0
PV003	Street Renovation Program	PW - Paving	7,310	7,310	7,815	7,815
PV004	CSAH Paving Program	PW - Paving	1,525	1,525	1,525	1,525
PV006	Alley Renovation	PW - Paving	265	265	265	265
PV007	University Research Park	PW - Paving	8,000	8,000	8,000	8,000
PV008	I-35W & Lake St Interchange Reconstruct Phase 4	PW - Paving	0	0	0	0
PV00R	Reimbursable Paving Projects	PW - Paving	3,500	3,500	3,500	3,500
PV029	Chicago Ave S (8th St S to 28th St E)	PW - Paving	8,645	8,645	0	0
PV033	Bassett Creek Planning	PW - Paving	0	0	0	0
PV035	TH121/Lyndale Ave S	PW - Paving	2,250	2,250	2,250	2,250
PV044	Upper Harbor Terminal Redevelopment	PW - Paving	0	0	0	0
PV048	Dirt Alley Construction	PW - Paving	300	0	0	0
PV052	Marquette Ave Double Width Transit Lanes	PW - Paving	5,050	5,050	0	0
SWK01	Defective Hazardous Sidewalks	PW - Sidewalks	2,880	2,880	2,880	2,880
BR101	Major Bridge Repair and Rehabilitation	PW - Bridges	200	200	300	300
BR110	St. Anthony Bridge over BNSF	PW - Bridges	1,468	1,468	1,468	1,468
BR111	10th Ave SE Bridge Arch Rehabilitation	PW - Bridges	6,790	6,790	6,790	6,790

## 2011 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
BR114	Midtown Corridor Bridge Preservation Program	PW - Bridges	1,295	995	985	985
BR121	Lowry Ave Bridge over the Mississippi River	PW - Bridges	5	5	5	5
BR124	Nokomis Ave Bridge over Minnehaha Creek	PW - Bridges	960	0	5	5
TR006	Priority Vehicle Control System	PW - Transportation	225	225	225	225
TR007	Traffic & Pedestrian Safety Improvements	PW - Transportation	508	508	458	458
TR008	Parkway Street Light Replacement	PW - Transportation	150	150	150	150
TR00R	Reimbursable Transportation Projects	PW - Transportation	600	600	600	600
TR010	Traffic System Management	PW - Transportation	525	525	525	525
TR013	Railroad Crossing Safety Improvements	PW - Transportation	1,979	1,479	3,300	3,300
TR015	Safe Routes to School	PW - Transportation	50	50	50	50
SW001	Sanitary Tunnel & Sewer Rehabilitation Program	PW - Sewer	500	500	500	500
SW002	Miscellaneous Storm Drains	PW - Sewer	220	220	220	220
SW004	Implementation of US EPA Storm Water Regulations	PW - Sewer	250	250	250	250
SW005	Combined Sewer Overflow Improvements	PW - Sewer	875	875	875	875
SW00R	Reimbursable Sewer Construction	PW - Sewer	3,000	3,000	3,000	3,000
SW011	Storm Drains and Tunnels Rehabilitation Program	PW - Sewer	3,000	3,000	3,000	3,000
SW030	Alternative Stormwater Management Strategies	PW - Sewer	1,000	1,000	1,000	1,000
SW034	Flood Area 21 – Bloomington Pond	PW - Sewer	0	0	0	0
SW036	I & I Removal Program	PW - Sewer	5,000	5,000	5,000	5,000
WTR09	Ultrafiltration Program	PW - Water	5,000	5,000	5,000	5,000
WTR0R	Reimbursable Watermain Projects	PW - Water	2,000	2,000	2,000	2,000
WTR12	Water Distribution Improvements	PW - Water	5,250	5,250	5,250	5,250
WTR16	Minneapolis/St. Paul Interconnection	PW - Water	2,000	0	0	0
WTR22	New Filter Presses	PW - Water	6,000	5,400	5,400	5,400
RMP01	Parking Facilities - Repair and Improvements	PW - Transportation	1,700	1,700	1,700	1,700
RMP03	Bicycle Parking	PW - Transportation	40	40	40	40
MPD01	MPD Forensic Laboratory	Police Department	2,850	1,340	1,340	1,340
MPD02	MPD Evidence Unit	Police Department	730	200	200	200
PSD03	Facilities - Space Improvements	PW - Internal Services	500	500	500	500
<b>TOTAL</b>			<b>105,425</b>	<b>97,495</b>	<b>86,121</b>	<b>86,121</b>

## 2012 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
ART01	Art in Public Places	CPED	366	366	366	366
BIS03	Enterprise Document Management	BIS	50	50	50	50
BIS04	Enterprise Infrastructure Capacity Upgrade	BIS	800	800	800	800
BIS05	Enterprise Reporting	BIS	150	0	0	0
BIS06	GIS Application Infrastructure Upgrade	BIS	50	50	50	50
BIS07	HRIS Upgrade	BIS	50	0	0	0
BIS10	Finance System Consolidation/Upgrade	BIS	50	50	50	50
MBC01	Life Safety Improvements	MBC	340	340	340	340
MBC02	Mechanical Systems Upgrade	MBC	500	500	500	500
MBC04	Tower and Interior Court Elevators	MBC	330	0	0	0
MPL15	Southeast Community Library Capital Improvements	Library Board	0	0	0	0
PRK01	Community and Neighborhood Center Rehabilitation	Park Board	0	440	0	0
PRK02	Site and Totlot Rehabilitation	Park Board	0	470	0	0
PRK04	Athletic Field Renovation	Park Board	0	150	0	0
PRK09	HVAC Improvements	Park Board	0	190	0	0
PRK11	Roof Replacement	Park Board	0	250	0	0
PRKCP	Parks Capital	Park Board	0	0	1,500	1,500
PRKDT	Diseased Tree Program	Park Board	500	500	500	500
CTY02	City Property Reforestation	PW - Internal Services	0	0	200	200
PSD01	Facilities Repair and Improvements	PW - Internal Services	1,200	1,200	1,200	1,200
PSD04	Facilities-Physical Security Improvements	PW - Internal Services	200	0	0	0
PSD07	Border Maintenance Facility	PW - Internal Services	127	0	0	0
PSD10	Minneapolis Development Review	PW - Internal Services	0	0	0	0
PSD11	Energy Conservation and Emissions Reduction	PW - Internal Services	500	500	500	500
PV001	Parkway Paving	PW - Paving	550	550	550	550
PV002	Miscellaneous Street Segments	PW - Paving	0	0	0	0
PV003	Street Renovation Program	PW - Paving	8,855	8,855	9,195	9,195
PV004	CSAH Paving Program	PW - Paving	1,600	1,600	1,600	1,600
PV006	Alley Renovation	PW - Paving	265	265	265	265
PV007	University Research Park	PW - Paving	9,420	9,420	9,420	9,420
PV008	I-35W & Lake St Interchange Reconstruct Phase 4	PW - Paving	5	0	0	0
PV00R	Reimbursable Paving Projects	PW - Paving	3,500	3,500	3,500	3,500
PV023	28th Ave S (Phase 1) (50th St E to 58th St E)	PW - Paving	0	0	5,120	5,120
PV029	Chicago Ave S (8th St S to 28th St E)	PW - Paving	8,515	8,515	0	0
PV033	Bassett Creek Planning	PW - Paving	0	0	0	0
PV035	TH121/Lyndale Ave S	PW - Paving	3,475	3,475	3,475	3,475
PV044	Upper Harbor Terminal Redevelopment	PW - Paving	5	5	5	5
PV046	28th Ave S - Phase 2 (46th St E to 50th St E)	PW - Paving	2,650	2,650	2,650	2,650
PV048	Dirt Alley Construction	PW - Paving	300	0	0	0
PV052	Marquette Ave Double Width Transit Lanes	PW - Paving	5,050	5,050	0	0
SWK01	Defective Hazardous Sidewalks	PW - Sidewalks	3,020	3,020	3,020	3,020
BR101	Major Bridge Repair and Rehabilitation	PW - Bridges	200	200	300	300
BR105	Fremont Ave S Bridge	PW - Bridges	2,605	0	5	5
BR106	1st Ave S Bridge over the Midtown Greenway	PW - Bridges	1,805	1,805	1,805	1,805
BR112	Nicollet Ave Reopening	PW - Bridges	3,940	0	1,235	1,235
BR114	Midtown Corridor Bridge Preservation Program	PW - Bridges	1,530	1,010	1,005	1,005

## 2012 Capital Budget Decision Summary

Project ID	Project Title	Submitting Agency	Capital Budget Request	CLIC Recomm.	Mayor Recomm.	Council Adopted
BR122	46th St Pedestrian Bridge	PW - Bridges	5	0	0	0
BR123	28th Ave S Bridge over Minnehaha Creek	PW - Bridges	1,725	1,725	1,725	1,725
TR003	LED Replacement Program	PW - Transportation	200	200	200	200
TR005	Controller Conversion	PW - Transportation	3,180	3,180	3,180	3,180
TR006	Priority Vehicle Control System	PW - Transportation	225	225	225	225
TR007	Traffic & Pedestrian Safety Improvements	PW - Transportation	900	900	850	850
TR008	Parkway Street Light Replacement	PW - Transportation	350	350	150	150
TR00R	Reimbursable Transportation Projects	PW - Transportation	600	600	600	600
TR010	Traffic System Management	PW - Transportation	525	525	525	525
TR011	City Street Light Renovation	PW - Transportation	110	110	110	110
TR013	Railroad Crossing Safety Improvements	PW - Transportation	700	200	200	200
TR015	Safe Routes to School	PW - Transportation	50	50	50	50
TR017	Pedestrian Signals with Count-down Timers	PW - Transportation	200	0	0	0
BIK06	University of Minnesota Trail - Phase III	PW - Transportation	1,545	1,545	1,545	1,545
BIK08	Hiawatha Trail Connections	PW - Transportation	765	765	765	765
SW001	Sanitary Tunnel & Sewer Rehabilitation Program	PW - Sewer	500	500	500	500
SW002	Miscellaneous Storm Drains	PW - Sewer	220	220	220	220
SW004	Implementation of US EPA Storm Water Regulations	PW - Sewer	250	250	250	250
SW00R	Reimbursable Sewer Construction	PW - Sewer	3,000	3,000	3,000	3,000
SW011	Storm Drains and Tunnels Rehabilitation Program	PW - Sewer	3,000	3,000	3,000	3,000
SW018	Flood Area 29 & 30	PW - Sewer	9,375	9,375	9,375	9,375
SW030	Alternative Stormwater Management Strategies	PW - Sewer	1,000	1,000	1,000	1,000
SW032	I-35W Storm Tunnel Reconstruction	PW - Sewer	1,035	1,035	1,035	1,035
SW035	War Department Tunnel Rehabilitation	PW - Sewer	100	100	100	100
SW036	I & I Removal Program	PW - Sewer	5,000	5,000	5,000	5,000
WTR0R	Reimbursable Watermain Projects	PW - Water	2,000	2,000	2,000	2,000
WTR12	Water Distribution Improvements	PW - Water	5,500	5,000	5,000	5,000
WTR16	Minneapolis/St. Paul Interconnection	PW - Water	7,000	500	500	500
WTR17	Treatment Modifications Based on New Regulations	PW - Water	1,000	500	500	500
WTR18	Hennepin Maintenance Facility	PW - Water	1,395	0	0	0
WTR22	New Filter Presses	PW - Water	0	6,000	6,000	6,000
RMP01	Parking Facilities - Repair and Improvements	PW - Transportation	1,700	1,700	1,700	1,700
RMP03	Bicycle Parking	PW - Transportation	40	40	40	40
MPD01	MPD Forensic Laboratory	Police Department	6,025	939	194	194
MPD02	MPD Evidence Unit	Police Department	1,460	400	400	400
PSD03	Facilities - Space Improvements	PW - Internal Services	500	500	500	500
<b>TOTAL</b>			<b>123,683</b>	<b>107,210</b>	<b>99,645</b>	<b>99,645</b>

## Section 9 - Operating Departments

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Health and Family Support .....	496
Mayor .....	504
Police.....	506
Public Works .....	515
Total Public Works Summary Pages	522
Administration .....	526
Engineering Materials and Testing	528
Fleet Services .....	530
Property Services.....	532
Solid Waste & Recycling Services	534
Surface Water & Sanitary Sewer	537
Traffic & Parking Services .....	540
Transportation Maintenance & Repair	543
Transportation Planning & Engineering	546
Water Treatment & Distribution Services	549

# ASSESSOR

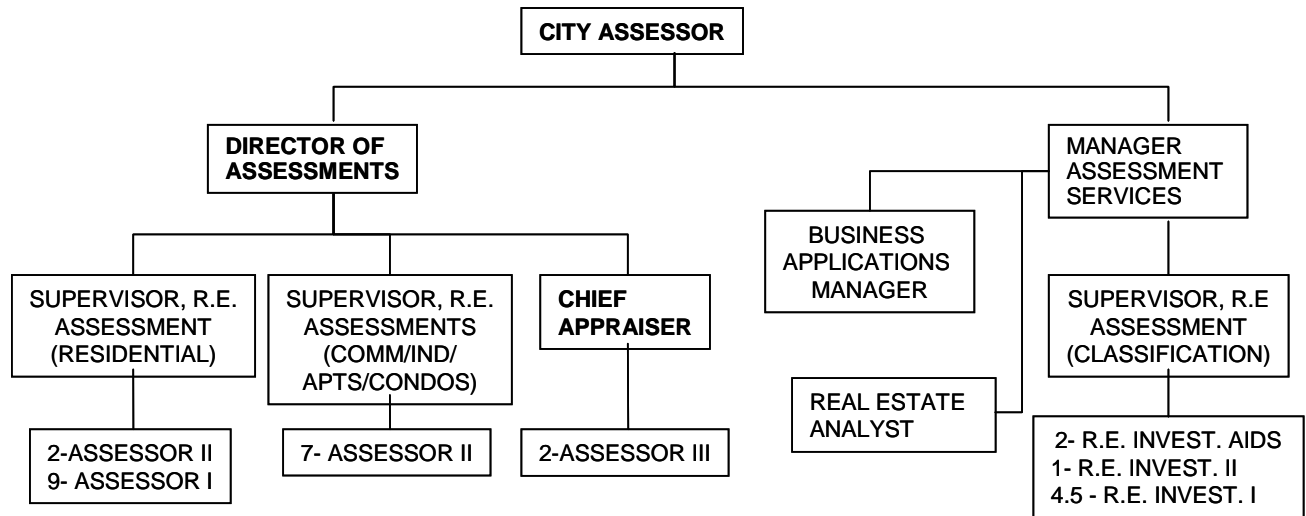
## MISSION

The assessor serves the taxpayers of the City by valuing and classifying real estate property in an accurate, ethical, equitable and defensible manner as prescribed by state law. The department also provides information and analysis to internal and external partners such as Elected Officials, City Departments, Minneapolis School District, Hennepin County Attorneys and Hennepin County Taxpayer Services, Minnesota Department of Revenue, taxpayers, neighborhood groups and the media.

## BUSINESS LINES

- **Maintain data integrity of the City's tax base:** Collects, verifies, and maintains property records for the City; provides property information to Hennepin County; and disposes of property record and private data according to data privacy laws and City ordinances.
- **Real estate property assessment:** Performs the assessment function for all real estate and appropriate personal property.
- **Provide information and data analysis:** Provides these services for taxpayers and state and local public entities.

## ORGANIZATION CHART



**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

Department Goal	Objective	Measure
Property taxes provide approximately 17% of the City's revenue. Accuracy in the assessment and a strong defense of market value provides the funding to maintain the City's physical infrastructure, invest in long-term capital improvements, maintain the natural and historic environment and insure a clean and sustainable Minneapolis. <b>The nature of the department's work does not lend itself to a distinctive one-to-one correlation between the City goals and strategic direction.</b>		
Provide value-added services to taxpayers	Improve access to information for customers	<ul style="list-style-type: none"> <li>• Increase web page traffic &amp; form downloads</li> <li>• % of 311 assessor related calls completed by 311 operators</li> </ul>
	Be proactive in taxpayer education	<ul style="list-style-type: none"> <li>• Increase the # of tax related presentations given each year by department</li> </ul>
Improve the efficiency and effectiveness of business processes	Maintain 98.0% of tax levy collection	<ul style="list-style-type: none"> <li>• % of levy collected each year</li> </ul>
	Meet Minneapolis statute for sales ratio	<ul style="list-style-type: none"> <li>• 9 month sales ratio per MN statute both median residential, median commercial values</li> </ul>
	Streamline the process to identify which properties with building permits result in a measurable change in value, condition or classification	<ul style="list-style-type: none"> <li>• # of permits inspected vs. # extracted from KIVA</li> <li>• \$ added to tax base based on building permit data</li> </ul>
	Streamline appraisal process of all property types: residential, condos, apartments, commercial & industrial	<ul style="list-style-type: none"> <li>• # of computer assisted mass appraisal (CAMA) models in use</li> </ul>
	Support other city departments in their use of the assessor's property management system data	<ul style="list-style-type: none"> <li>• # of hours extracting data for city users; Other governmental users; Media, private users* (*fee for service)</li> </ul>
Maintain a competent, positive and fully staffed workforce	Maintain the department's institutional knowledge through training, mentoring and coaching	<ul style="list-style-type: none"> <li>• % of employees with annual employee development plan</li> <li>• % of institutional knowledge / succession management plan implemented</li> </ul>

**MEASURES, DATA AND TARGETS TABLE**

Measure Name	2004 Data	2005 Data	2006 Data	2007 Data	2008 Target	2011 Target
# of tax-related presentations given to community	4	6	11	YTD 7/12	14	15
Percent of levy collection	98.5	98.3	TBD	TBD	98.0%	98.0%
Median residential sales ratio	90.2	94.0	TBD	TBD	>90	>90
Median Commercial sales ratio	91.3	92.3	TBD	TBD	>90	>90
\$ added to tax base based on building permit data	\$356.8 million	\$560.3 million	\$493.6 million	\$716.9 million	\$600 million	\$700 million
# of computer assisted mass appraisal (CAMA) models in use	13	14	15	YTD 15 / 17	19	24



**What key trends and challenges does the department face and how will each be addressed?**

**High volume of court cases:** The department is concentrating on a high number of attorney represented court cases challenging property assessments. This trend is fueled by a growing “industry” of attorneys specializing in the field of property tax appeals. A major court case requiring a narrative appraisal can take several hundred hours to research, write and defend in court. At times the turnover of staff necessitate some duplication of preparation time as tax court cases can easily span 3 - 6 years before they are settled.

Current Tax Court Cases								
Tax year court case was initiated	2001	2002	2003	2004	2005	2006	2007	Totals
# of cases petitioned by year	230	303	425	360	363	347	324	1,221
# of open cases remaining	1	1	3	7	38	174	324	548
# of parcels under petition	1	1	3	14	83	391	890	1,383
Value of outstanding parcels under petition (million)	\$3.9	\$4.4	\$128	\$131	\$355	\$1700	\$2300	\$4600

*Impact on the department:*

- Ironically, as tax court cases decreased by 6.6% from 2006 to 2007, the levy dollars at risk climbed 35%. This trend is significant and could have an overall adverse impact on the City budget and funding if not aggressively and strategically defended.

*Department actions:*

- In order to document best practices and to standardize the methods utilized to create court case, the Chief Appraiser with the support of the real estate analyst trains and coaches the staff which has less than five years of experience in the skills needed to research, write and defend cases in court. About 60% of the staff falls in this category.
- In an effort to become more customer-focused and in order to improve processes, the department mailed out the value notices in 2006 and 2007 which were respectively 3 weeks and 5 weeks earlier than those issued in 2005. Now the property owners have more time to discuss their value concerns with staff before initiating action with the City Board of Equalization, the County Board of Equalization or file in the State Tax Court.

Number of Parcels with:	Formal Reviews Requested	City Board of Equalization and Appeal Cases	County Board of Equalization and Appeal Cases
2006	917	51	24
2007	902	21	14

**Continued readjustment of Minneapolis residential real estate market:**

*Residential real estate market shifted to a buyer’s market:* The City is being considered as a buyer’s market for the last couple of years. This perception is because of the fact that available housing inventory for sale is far greater than the number of willing buyers in the market. The City’s residential real estate market is on the verge of splitting or bifurcating. *i.e.*, prices of residential units in some neighborhoods are on the decline whereas residential units in other neighborhoods continue to increase in value. Under such a scenario where real estate values

are moving in opposite directions, valuation of property requires much more analysis of sales and market trends than what is being ordinarily done.

*Foreclosures* : During the first quarter of 2007, as much as 678 housing units went to public auction because of foreclosures. This is an increase of 43% from the fourth quarter of 2006. During the first quarter of 2007, the City had realized more than twice the foreclosures than the corresponding period in 2006. Foreclosed properties place an additional demand on the department staff to promptly act because any delay may cause their prices to do down abruptly as condition of these properties can deteriorate very rapidly in a short period of time.

*Limited market value phase-out*: The limited market value (LMV) program was designed to protect property owners from abnormally high increases in property taxes from year to year as a result of rapid valuation increases due to a particularly healthy real estate market. The LMV program went into effect in 1993 and is scheduled to sunset with the 2009 assessment payable in 2010. About 77% of the City's parcels are at full taxable value or within 5% of their full value under the LMV program. The department receives calls from many of the remaining 32% with questions about why their property taxes continue to increase even though their property value remained the same or went down.

*Impact on the department:*

- Based on a number of challenges identified above, the department anticipates allocating additional time and resources toward property review requests and tax court petitions in 2008 and 2009.
- Staff is devoting more time to the verification and analysis of sales data; inspecting sales, foreclosures, boarded and condemned property.
- An unintended consequence resulting from a declining market is the increased number of calls from property owners to the property owners that their home value has been decreased. Many of these owners depend on the higher home value for home equity lines of credit are "upside-down" on their property. These owners want to have the assessment of their property reviewed with the hopes of some upward improvement in the value assessed.
- As the foreclosure and the boarded building trend continues, neighboring property owners are likely to go in appeal against the assessments of their property value due to the adverse influence of the distressed neighboring property next door.
- Residential property is the largest class of properties in the City with as many as 111,907 residential parcels. If even 2% of the residents request an appraisal review, it could add a total of 2,238 hours to the department which would require an additional one position to cope with the increase in review requests and Board of Equalization and Appeal cases.

*Department actions:*

- The sheer volume of work expected of each staff continues to be outside the reasonable range. The department has made process improvements and has paid staff overtime and has also hired interns to offset the increased workload. While these efforts have enabled the department to meet workload demands, overtime payments and hiring of interns are not a viable long-term solution.
- The department is pursuing CLIC funding to obtain WiFi handheld mobile data collection tablets for staff use in the field. The department's staff typically performs 20,000 to 25,000 field inspections in a year. Each appraiser carries a paper property record card for each property inspected. Appraisers write notes and comments on these paper records, and then return back to the office where they keypunch the notes and comments into Govern --

- the department's property management database. Handheld mobile data collection tools will reduce redundancy in data collection and documentation, reduce data entry errors, provide immediate data updates via WiFi, and this effort supports both the EIM and sustainability initiatives.

**Trend changes in condominium units:** In 2008, there are an estimated 916 new condominiums in 23 projects under construction. In the past three years 5,824 new condominium parcels were added to the City's tax base.

As condominiums (and other new constructions) are being developed, updating of the assessed value throughout the process and upon completion is not only statutory requirement, but also responsibility of the assessor to do on the behalf of the City's taxpayers.

Year Added to Tax Base	New Condo Units	Cumulative Number of Condo Units Added to Tax Base
1999	191	191
2000	143	334
2001	159	493
2002	499	992
2003	383	1,375
2004	1,439	2,814
2005	2,559	5,373
2006	1,826	7,199
2007	916	5,824

*Impact on the department:* Every new condominium needs to be individually appraised, often more than once during the construction process. Each of the new condominium appraisals takes an average of 1 hour to complete. During 2005 and 2006, an additional 4385 hours of work due to new condominiums or 2.1 position equivalents worth of work was absorbed by the current staff. The sheer volume of work expected of each staff continues to be outside the reasonable range. This does not include the on-going work required once the parcel is added to the tax base.

*Department actions:* The assessor needs to hire a minimum of two position appraisers. The department has paid staff overtime and hired interns to offset the increased workload. While these efforts have enabled the department to meet workload demands, overtime payments and hiring of interns are not viable long-term solutions.

**Information and data analysis:** With the increase in property taxes, taxpayer's request for market data, property value reviews, and petitions have also increased.

- There is an increasing demand for property information, analysis and decision support from the City Council, other City departments, businesses, community groups, Legislators, Met Council and the media.
- The property information collected and maintained by the assessor has become a critical data source for the City departments.
- Additionally, policy makers, businesses, community groups, and the media have all come to rely on the assessor to provide data for neighborhood analysis, real estate trending, forecasting, and allocation of community development resource and program success.

*Impact on the department:*

- The increasing number of requests for real estate data and information from internal and external customers is requiring large blocks of time and resources to produce. While the assessor is amenable to providing the information and analysis, the frequency and complexity of the requests is straining the department's resources.
- The number of requests has tripled in the past four years since Govern was brought online. The department currently can only commit time to the extent of 0.5 position

equivalents to provide information and analysis, but certainly the department can entertain more requests if it has more staff.

*Department actions:*

- The department developed a comprehensive data “matrix” file that stores current and historical property data for research and analysis by internal City users. The file is located on the city-wide network and provides easy access to the most frequently asked questions and data. This has helped the department in meeting expectations of accurate and timely answers to customer information requests.
- Although other City departments have access to the Govern database, these departments rely on the department’s information and analysis. The department will explore training people of other departments so that they could have their own data gathering and analysis.
- The department currently relies on one employee to perform data mining and high-level data analysis. This individual will be eligible for retirement in the near future. The department needs to bring on an additional position so that new person should have enough time to fully develop skills and gather pertaining to the job.

**New Twins baseball stadium and new University of Minnesota football stadium :** The new Twin’s stadium is a tremendous opportunity for the City. In addition to the \$535 million dollar ballpark, the stadium will be a catalyst for \$300 to \$400 million in new infrastructure, new commercial, retail and housing construction, and redevelopment of existing buildings in the north loop and the warehouse district.

The new Twin’s stadium development is the largest redevelopment effort since 1990 when the Target Center was built. Like the new Twins stadium, the new \$248 million dollar University of Minnesota football stadium requires extensive redesign and redevelopment of the Oak Street and University Avenue commercial area. Similarly, the new football stadium will be a catalyst for new infrastructure, new real estate development and redevelopment.

*Impacts on the department:* The impact on the assessor will be substantial for the following reasons:

- There have been numerous information requests from many sources in reference to the negotiations surrounding the purchase price of the property for the Twins stadium.
- Increased permit work due to demolition, new construction and remodeling associate with the project.
- Increased workload to combine and divide of parcels throughout assemblage and creation of new ballpark site and adjacent parcels.
- Increased workload in appraising/valuating, commercial, retail, housing, and redeveloped buildings in the proximity of the new stadium.

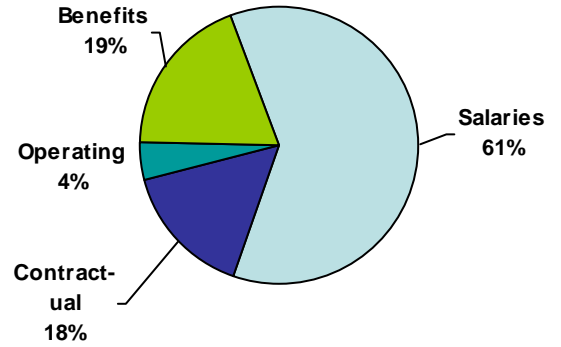
*Department actions:* The Department will continue to track the progress of the stadium development and will make departmental adjustments as needed. To properly manage the increased workload associate with the two major public stadiums simultaneously, it may be necessary to seek additional City funds to hire temporary employees to assist in the data collection, data entry and analysis during the construction phase of these projects. The department will track progress of the initiative and will make departmental adjustments or requests as needed.

**FINANCIAL ANALYSIS**

**EXPENDITURE**

With the 2008 adopted budget of \$3.8 million for the assessor, it posts an increase of 5.4% over the 2007 adopted budget. There are 36.5 positions in the department. The department’s contractual expenses are about 18% of its budget. The single largest contractual expense in the department’s budget is BIS Services.

**Expenditure by Type  
\$3.8 million**



**REVENUE**

Revenue in 2008 is projected to be \$66,000. Most of these revenues come from payment in lieu of taxes (PILOT) paid by nonprofit nursing homes through agreements in the community planning and economic development (CPED) department’s work.

**FUND ALLOCATION**

The assessor’s entire budget comes from the general fund.

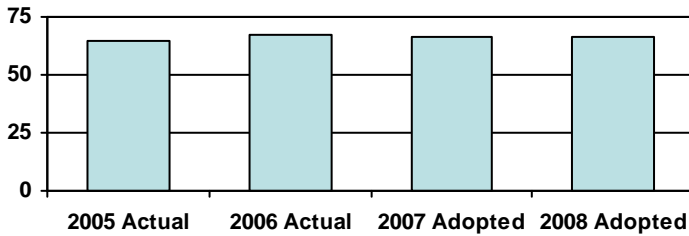
**MAYOR’S RECOMMENDED BUDGET**

The Mayor recommends \$75,000 to fund the department’s reclassification study from early 2007.

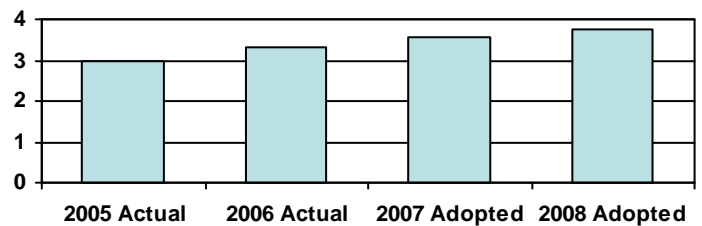
**COUNCIL ADOPTED BUDGET**

The Council adopted the Mayor’s Recommended Budget.

**Revenues 2005-2008  
(in thousands)**



**Expenditure 2005-2008  
(in millions)**

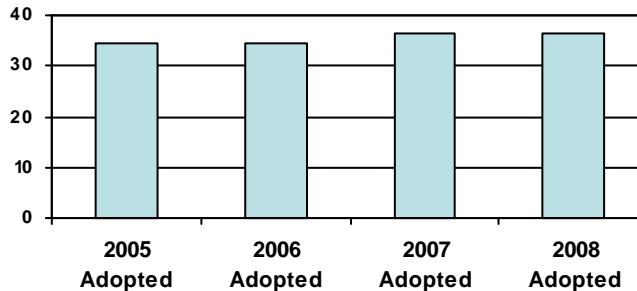


## ASSESSOR

### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>Total FTE's</b>	34.50	34.50	36.50	36.50	0.00%	-

### Staffing Summary 2005-2008



## ASSESSOR

### EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
Salaries and Wages	1,674,773	1,876,344	2,053,533	2,289,600	11.50%	236,067
Contractual Services	617,095	687,201	632,128	586,674	-7.19%	(45,454)
Operating Costs	184,911	182,905	188,398	169,116	-10.23%	(19,282)
Fringe Benefits	488,766	569,830	698,681	718,917	2.90%	20,236
Equipment	0	0	1,105	1,128	2.08%	23
Capital Outlay	1,800	0	553	565	2.17%	12
<b>Total Expenditure</b>	2,967,344	3,316,279	3,574,398	3,766,000	5.36%	191,602
Property Taxes	64,137	67,080	65,000	65,000	0.00%	0
Charges for Service	0	0	1,000	1,000	0.00%	0
Charges for Sales	810	296	0	0	0.00%	0
Interest	103	18	0	0	0.00%	0
<b>Total Revenue</b>	65,050	67,394	66,000	66,000	0.00%	0

## ATTORNEY

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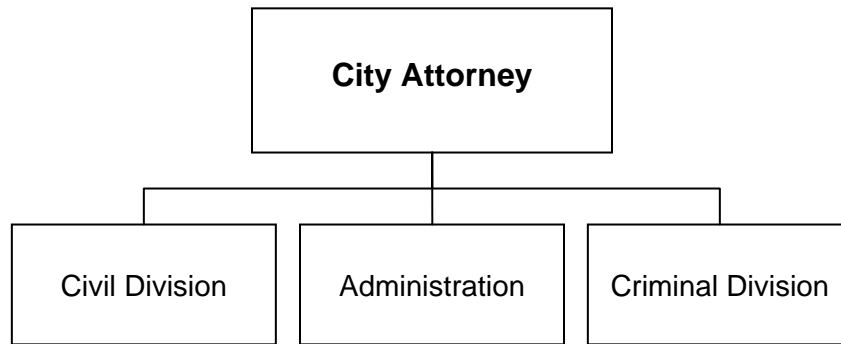
### MISSION

Do justice and hold offenders accountable to enhance the public's sense of safety and to deliver high quality, cost effective legal services.

### BUSINESS LINES

- Enhancing public safety
- Delivering civil legal services

### ORGANIZATION CHART



### FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)

Department Goals:

1. Public Safety: To do justice, hold offenders accountable, and enhance the public's sense of safety
2. Civil Legal Services: To deliver high quality, cost effective legal services that are responsive to the City's strategic goals, objectives and adopted policies

City Goals & Strategies	Department Goal	Objective	Measure
<b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction C. Lifecycle housing  <b>One Minneapolis:</b> C. Equitable City services  <b>Connected communities:</b> B. Walkable, Bikable, Swimmable E. Streets & Avenues  <b>A premier destination:</b> B. Reposition City C. Cleaner, greener, safer downtown	Reduce crime in the City	<ul style="list-style-type: none"> <li>• Perpetrators of domestic violence will be successfully prosecuted</li> </ul>	<ul style="list-style-type: none"> <li>• Review 100% of domestic violence cases for potential felony charges</li> <li>• Increase conviction rate on domestic violence cases to 60% by 12/31/ 2008</li> </ul>
		<ul style="list-style-type: none"> <li>• Perpetrators of gross misdemeanor weapons violations will be successfully prosecuted</li> </ul>	<ul style="list-style-type: none"> <li>• Increase by 5% the number of gross misdemeanor weapons cases charged by the Office</li> <li>• Increase the percentage and number of gross misdemeanor weapons cases charged by the Office that result in a conviction</li> </ul>
		<ul style="list-style-type: none"> <li>• Chronic offenders receive appropriate and timely sanctions</li> </ul>	<ul style="list-style-type: none"> <li>• Prosecute 100% of Top 200 chronic offenders</li> <li>• Increase by 5% the number of Top 200 chronic offenders who are convicted</li> </ul>

City Goals & Strategies	Department Goal	Objective	Measure
E. Leverage our entertainment edge		<ul style="list-style-type: none"> <li>Perpetrators of livability crimes will be successfully prosecuted</li> </ul>	<ul style="list-style-type: none"> <li>Increase conviction rate on livability crimes cases to 65%</li> <li>Percentage of cases where a conviction or revocation of sentence is obtained</li> </ul>
<b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction E. Youth: valued, challenged & engaged  <b>One Minneapolis:</b> A. Close race & class gaps C. Equitable City services	Improve efficiency and responsiveness of the criminal justice system	<ul style="list-style-type: none"> <li>Successful partnerships with others in the criminal justice system</li> </ul>	<ul style="list-style-type: none"> <li>Participate 100% in partnerships to improve the criminal justice system</li> </ul>
		<ul style="list-style-type: none"> <li>Full and accurate utilization of Practice Manager case management system</li> <li>Successful integration of case management system with other criminal justice systems</li> </ul>	<ul style="list-style-type: none"> <li>100% of staff trained</li> <li>100% of cases automatically integrated into Practice Manager</li> </ul>
<b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction  <b>One Minneapolis:</b> A. Close race & class gaps C. Equitable City services  <b>Connected communities:</b> B. Walkable, bikable, swimmable E. Streets & Avenues  <b>A premier destination:</b> B. Reposition City C. Cleaner, greener, safer downtown	Continued active collaboration with neighborhoods on community justice	<ul style="list-style-type: none"> <li>Address community concerns about misdemeanor crime in neighborhoods</li> </ul>	<ul style="list-style-type: none"> <li>Increase by 5% each year the number of community meetings attended and in person contacts made by community attorneys and paralegals</li> <li>Increase by 2% each year the number of community impact statements prepared and presented</li> <li>Increase by 5% each year the number of cases referred to neighborhood restorative justice programs</li> </ul>
<b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction C. Lifecycle housing D. Make healthy choices  <b>One Minneapolis:</b> A. Close race & class gaps B. Middle class C. Equitable City services  <b>Lifelong learning:</b> B. Economic engine C. Skills for all 21-year-olds	<ul style="list-style-type: none"> <li>Assist the City in minimizing its financial exposure to claims and lawsuits</li> </ul>	<ul style="list-style-type: none"> <li>Aggressively defend claims and lawsuits that result from the City's risk generating activities</li> </ul>	<ul style="list-style-type: none"> <li>Liability payouts resulting from certain of the City's risk generating activities</li> <li>Number of adverse matters opened each year</li> <li>Number of adverse matters closed each year</li> </ul>
		<ul style="list-style-type: none"> <li>Commence timely litigation to advance the City's adopted goals and policy objectives or to recover public monies</li> </ul>	
		<ul style="list-style-type: none"> <li>Identify risk generating activities and assist departments in finding solutions</li> </ul>	<ul style="list-style-type: none"> <li>100% of available MPD sworn personnel trained</li> <li>All training requests for new supervisors/employees from HR are completed</li> </ul>



City Goals & Strategies	Department Goal	Objective	Measure
<p><b>Connected communities:</b>  A. Integrated, multimodal transportation  B. Walkable, Bikable, Swimmable  C. Development services  D. Northstar, Central Corridor, SW Corridor  E. Streets &amp; Avenues</p> <p><b>Enriched environment:</b>  C. Arts  D. Upper Mississippi</p> <p><b>A premier destination:</b>  A. Retain &amp; grow businesses  C. Cleaner, greener, safer downtown</p>	<ul style="list-style-type: none"> <li>Provide high quality legal services to the City's elected officials, its departments, independent boards and commissions, and staff</li> </ul>	<ul style="list-style-type: none"> <li>Respond to requests for civil legal services in accordance with priorities in the adopted Business Plan</li> </ul>	<ul style="list-style-type: none"> <li>100% percent of requested ordinances reviewed and revised, as necessary</li> <li>100% of all City Council and committee meetings staffed</li> <li>Status of non-litigation matters reviewed monthly</li> </ul>
		<ul style="list-style-type: none"> <li>Ensure client satisfaction with quality of services provided by the department</li> </ul>	

**MEASURES, DATA AND TARGETS TABLE**

Measure Name	2003 Data	2004 Data	2005 Data	2006 Data	2007	2011 Target
Number of Top 200 chronic offenders convicted	82	83	81	129	135	200
Conviction rate on domestic violence cases	47.5%	48%	48%	58%	59%	60%
Percentage of gross misdemeanor weapons cases charged by the Office that result in conviction	New Indicator	New Indicator	New Indicator	70% (thru 5/23/07)	90%	95%
Number of community meetings attended and in person contacts made by community attorneys	New Indicator	New Indicator	3,495	7,176	7,535	9,159
Number of community impact statements prepared and presented	New Indicator	New Indicator	334	1,557	1,800	1,948
Number of cases referred to neighborhood restorative justice programs	281	247	612	880	924	1,123
Liability Payouts resulting from certain of the City's risk generating activities	\$10,292,339	\$4,339,510	\$3,175,869	\$1,666,409	\$5,800,000	\$1,500,000
Number of MPD Officers trained	New Indicator	New Indicator	750	790	854	854

***What key trends and challenges does the department face and how will each be addressed?***

***Trends***

In 2008, the department will continue its focus on enhancing public safety and delivering high quality, cost-effective legal services.

**Public safety:** The department enhances public safety in the City through its three-pronged strategy:

1. aggressive prosecution of livability crime,
2. active involvement in improving the criminal justice system, and
3. proactive collaboration with neighborhoods on community justice.

The department's top priorities are:

- prosecution of gross misdemeanor and misdemeanor crimes involving violence or threats of violence, including DWI
- prosecution of repeat/chronic offenders
- prosecution of livability crime

Continued emphasis on geographical restrictions and utilization of community impact statements are keys to successful prosecution of these crimes. In addition, during the period 2007-2011, the department intends to complete its expansion of the community attorney program. The three community attorney paralegals funded in the 2006 budget are in place in the first, third and fifth precincts. In 2007, a community attorney paralegal will be assigned to the second precinct. Adding the final paralegal in the fifth precinct requires authorization of one additional paralegal position. Expansion of the program has allowed the department to focus on the Top 200 chronic offenders, increased from Top 100 in 2006. In addition, with full integration of the department's case management system with MNCIS and other criminal justice systems, the community attorneys and paralegals will be able to provide better feedback to the MPD's officers and the community on the status and disposition of cases.

Since 1997, the department has worked collaboratively with the restorative justice community in the prosecution of offenders. The department is a strong supporter of restorative justice services, and has found it to be a successful alternative for dealing with certain types of crime. This commitment will continue in 2008. In 2007, the City Council appropriated \$35,000 to the department to fund restorative justice programs in the community. The department issued a request for proposal, and received five creative and meaningful proposals, totaling \$130,000 in requested funds. Two programs were awarded grants. Restorative Justice Community Action, Inc. received \$20,000; the Midtown Community Restorative Justice Program received \$16,000. Both programs have a strong history in the field and have facilitated the restorative justice process with many offenders. The remaining three proposals were not funded. More funding is necessary to meet the needs of the community.

**Delivery of civil legal services:** The department will continue to deliver high quality, cost effective civil legal services in accordance with the prioritization of civil division legal services activities. Training of City staff is an integral part of the City's risk management strategy and will continue as a civil division priority in 2008. If the civil litigation caseload continues at the current level or exceeds that level, the ability of the department to deliver timely non-litigation services will be impaired and the response time for lower priority matters will be lengthened.

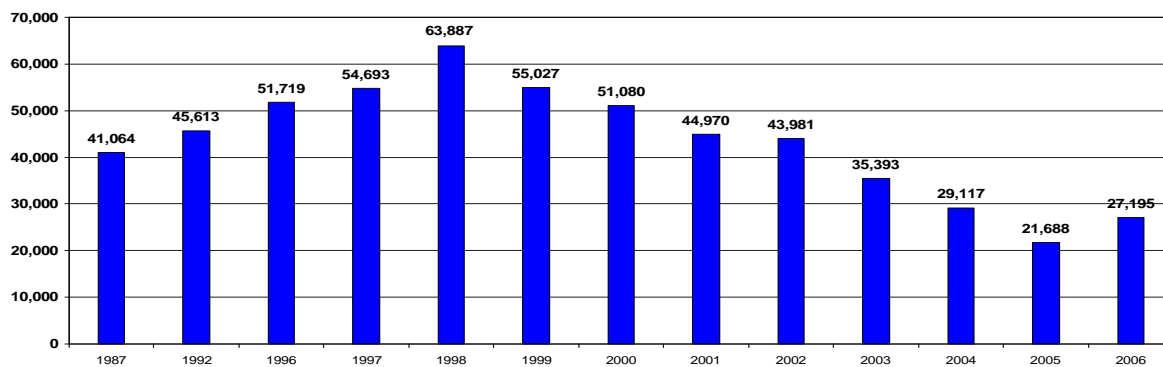
## Challenges

The most significant trends and challenges facing the department are:

- large caseloads for the current authorized staffing, and
- more effective but more expensive technology.

**Criminal caseload:** In recent years, the department's criminal caseload declined significantly – from a high of 63,887 cases in 1998 to 21,688 in 2005. The following chart illustrates this trend. In 2006, the criminal caseload started an upward trend. The 2006 caseload was 27,195, a 21% increase in one year. This increase in caseload is occurring at a time when resources dedicated to the prosecution of gross misdemeanor, misdemeanor and petty misdemeanor crime are decreasing. Even if the staffing is held constant, an annual caseload of 27,195 cases results in an average caseload of nearly 922 cases per authorized criminal prosecutor position.

CRIMINAL DIVISION CASELOAD SUMMARY



The American Bar Association (ABA) and the Minnesota State Public Defender analyzed and recommended an acceptable caseload standard for public defenders of 400 cases per attorney annually or 250 gross misdemeanor cases annually. According to this standard, the Attorney is more than twice the standard for misdemeanor cases and more than three times the standard for gross misdemeanor cases.

Since 1997, federal grant dollars have been used to supplement the need for additional prosecutorial resources so that the department could aggressively prosecute livability offenses in the City. Although the City appropriately capitalized on the availability of federal dollars to fund criminal division positions, these dollars have not been a reliable long-term source of funding. The amount of federal grant dollars available to the department has been unpredictable and, in recent years, declining. The department's current federal grant funding is:

### *Byrne Memorial Justice Assistance Grant (JAG)*

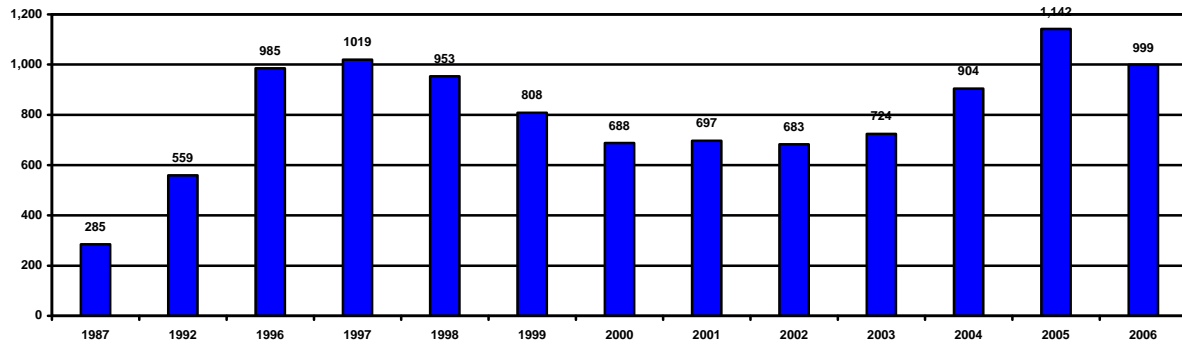
This U.S. Department of Justice grant replaced the former federal Local Law Enforcement Block Grant. For many years, a portion of this grant has been allocated to the department to fund positions in the department's criminal division. Current JAG funding supports two prosecutor positions through September 2008. This will leave \$43,266 in salary costs unfunded in 2008. This amount will be funded through salary savings. In 2009 and beyond, should this grant not be reauthorized, these positions will be eliminated.

*Grants to Encage Arrest Policies (GTEAP)*

This federal grant supports one prosecutor and a .5 paralegal position for prosecution of domestic violence crime. The prosecutor is assigned to the family violence unit in the police department. Funding is available through September 2008. This will leave \$32,000 in salary costs unfunded in 2008. This amount will be funded through salary savings. In 2009 and beyond, should this grant not be reauthorized, these positions will be eliminated.

**Civil caseload:** The civil division litigation caseload has been increasing since 2002. The following chart illustrates that trend. If the civil litigation caseload continues at its current level or greater, the ability of the department to deliver timely non-litigation services is impaired. The

CIVIL LITIGATION CASELOAD SUMMARY



department is addressing this challenge by providing its civil legal services in accordance with the prioritization plan approved in the 2007-2011 five-year business plan.

**Rising cost of technology:** The department has greatly improved its technological capability through the installation of its new case management system. This has produced a number of significant improvements which are outlined in detail in the department's 2007-2011 business plan. It is anticipated that modifications to the system and integrations with other criminal justice systems will be ongoing in order to ensure that the department's case management system remains effective.

The 2008 current service level budget for BIS expenses is \$1 million, which is an increase of \$252,000 from 2007 to 2008. The department anticipated an increase of approximately \$170,000 for the Practice Manager maintenance and support items

Over \$80,000 of additional BIS expenses will need to be accommodated in the 2008 budget. Further, external charges may complicate the department's financial future. The contract between the City and State allows the State to charge fees for utilization of MNCIS. Although the department has paid Hennepin County a fee for access to subject identification processor (SIP), after the integration with MNCIS is completed, it is possible that the costs charged to the City will be greater than the current SIP charges.

The MNCIS integration project requires synchronization of charging statute information available at the State's CrimNet Statute Service system in order to submit complaints. Additional integrations needed include the County's Subject Information Locator System (SILS). Failure to integrate the department's case management system with Hennepin

County and MNCIS will result in the lack of integration with the state-wide court system. The amount of these charges is unknown at this time.

**What actions will the department take to meet its five-year financial direction?**

The five-year financial direction requires the department to reduce its 2008 spending by \$150,000. The department will meet this direction by reducing the rent line of the budget by \$150,000, as was planned in the renegotiation of the department's lease.

The 2008 budget figure in the following table is the department's actual amount budgeted in the 2008 current services level for rent minus the \$150,000 financial direction reduction. The subsequent budget figures include a projected 2% growth and the specified financial direction reduction. The reductions in later years which cannot be funded through rent declines will be achieved through elimination of positions.

**Five-Year Financial Direction Reduction**

Year	Reduction Amount	Total Rent Budget	Base Rent Due Plus Projected Common Area Maintenance & Tax	Rent Escrow Fund Balance
2007	\$150,000	\$418,000	\$597,000	\$865,000
2008	\$150,000	\$277,000	\$619,000	\$524,000
2009	\$100,000	\$182,000	\$585,000	\$121,000
2010	\$100,000	\$25,000	\$25,000	
2011	\$100,000	\$25,500	\$25,500	
2012	\$100,000			

**FINANCIAL ANALYSIS**

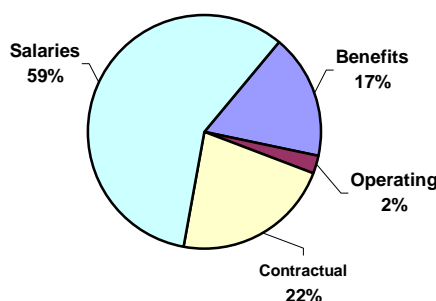
**EXPENDITURE**

The department's 2008 budget is \$12.8 million, a 6.1% or \$736,000 increase over the 2007 adopted budget. The 2007 adopted budget had slightly inflated salary projections due to contract settlement after budget adoption. Some actual 2007 salaries were less than projected. Ethical Practices Board is fully funded (\$13,000).

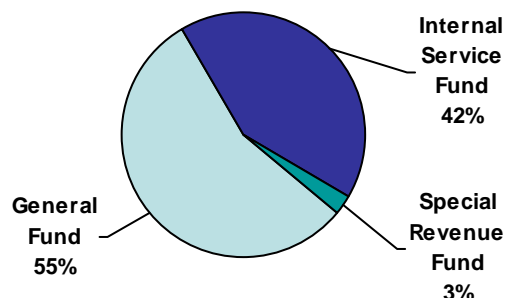
**REVENUE**

Revenue for the department has been adjusted to reflect a revenue producing program which was not implemented (Nuisance night court, added in 2003). The expenditure and revenue information does not reflect the total amount of revenue due to the fact that a significant portion is shared revenue with the police department and is accounted for in the police budget. This revenue is from the Local Law Enforcement Block Grant (LLEBG).

**Expenditures by Type (\$12.8 million)**



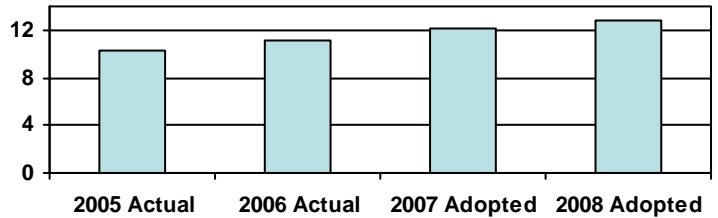
**Expenditures by Fund (\$12.8 million)**



**FUND ALLOCATION**

The main funding sources for the department are the general fund (55%) and the self-insurance fund (42%). The remaining 3% of funding is derived from the federal grants fund and other grants fund. The 2008 general fund budget for the department increases by 15.0%, the self-insurance fund budget decreases by 1.8%, and the special revenue fund budget decreases by 20.7%.

**Expenditures 2005-2008**  
(in millions)



**MAYOR RECOMMENDED BUDGET**

The Mayor accepts the department’s proposal for rent savings (\$125,000) to meet the financial direction. (This choice relies upon the Attorney moving to rent free space by 2010.) The Mayor also moves the corrections billings into the department’s budget, and accepts the savings offered achieved by closer scrutiny of these bills for non-Minneapolis expenses. Additional funding for restorative budget (\$40,000) brings the department’s total for this activity to \$75,000.

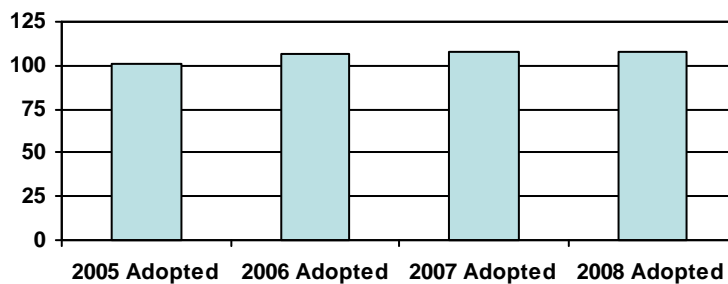
**COUNCIL ADOPTED BUDGET**

The Council concurs with the Mayor’s recommendations.

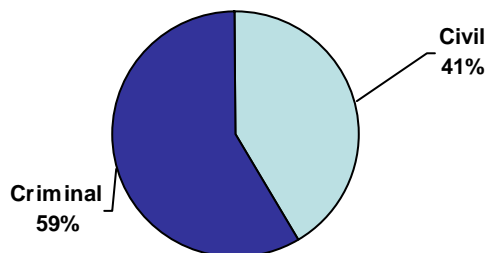
**ATTORNEY Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>FTE's by Division</b>						
Criminal	58.50	62.00	62.00	63.00	1.61%	1.00
Civil	42.50	44.50	45.50	44.50	-2.20%	(1.00)
<b>Total FTE's</b>	<b>101.00</b>	<b>106.50</b>	<b>107.50</b>	<b>107.50</b>	<b>0.00%</b>	<b>-</b>

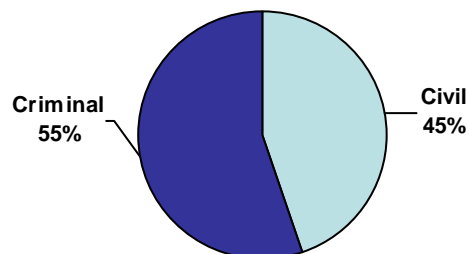
**Staffing Summary 2005-2008**



**Positions by Division**



**Expenditure by Division**



**ATTORNEY  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Total Expenditures - All Funds</b>	10,371,893	11,103,219	12,064,554	12,801,033	6.10%	736,479
<b>Total Revenues - All Funds</b>	119,489	109,402	531,014	50,000	-90.58%	(481,014)
<b>General Fund - City</b>						
Salaries and Wages	2,971,427	3,262,293	3,772,070	3,743,719	-0.75%	(28,351)
Contractual Services	1,178,847	1,627,026	1,191,490	2,052,437	72.26%	860,947
Operating Costs	204,561	223,205	164,740	182,027	10.49%	17,287
Fringe Benefits	700,615	787,375	1,042,117	1,116,741	7.16%	74,624
<b>Total Expenditures</b>	<b>5,055,450</b>	<b>5,899,899</b>	<b>6,170,417</b>	<b>7,094,924</b>	<b>14.98%</b>	<b>924,507</b>
Charges for Service	14,576	15,275	17,000	17,000	0.00%	0
Interest	6	0	0	0	0.00%	0
Other Misc Revenues	729	1,202	91,000	3,000	-96.70%	(88,000)
<b>Total Revenues</b>	<b>15,311</b>	<b>16,476</b>	<b>108,000</b>	<b>20,000</b>	<b>-81.48%</b>	<b>(88,000)</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	275,014	295,277	361,650	272,689	-24.60%	(88,961)
Operating Costs	950	0	0	0	0.00%	0
Fringe Benefits	54,115	62,049	69,008	69,027	0.03%	19
<b>Total Expenditures</b>	<b>330,079</b>	<b>357,326</b>	<b>430,658</b>	<b>341,716</b>	<b>-20.65%</b>	<b>(88,942)</b>
Federal Government	87,545	49,258	393,014	0	-100.00%	(393,014)
<b>Total Revenues</b>	<b>87,545</b>	<b>49,258</b>	<b>393,014</b>	<b>0</b>	<b>-100.00%</b>	<b>(393,014)</b>
<b>Internal Service Funds</b>						
Salaries and Wages	2,969,116	3,051,301	3,664,100	3,435,285	-6.24%	(228,815)
Contractual Services	1,118,996	863,493	666,450	787,591	18.18%	121,141
Operating Costs	175,804	188,016	148,847	136,650	-8.19%	(12,197)
Fringe Benefits	722,447	743,185	984,082	1,004,867	2.11%	20,785
<b>Total Expenditures</b>	<b>4,986,364</b>	<b>4,845,994</b>	<b>5,463,479</b>	<b>5,364,393</b>	<b>-1.81%</b>	<b>(99,086)</b>
Charges for Service	9,244	39,785	20,000	20,000	0.00%	0
Other Misc Revenues	7,389	3,883	10,000	10,000	0.00%	0
<b>Total Revenues</b>	<b>16,633</b>	<b>43,668</b>	<b>30,000</b>	<b>30,000</b>	<b>0.00%</b>	<b>0</b>

## CITY COORDINATOR

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### **MISSION** [EXCERPTED FROM THE CITY CHARTER]

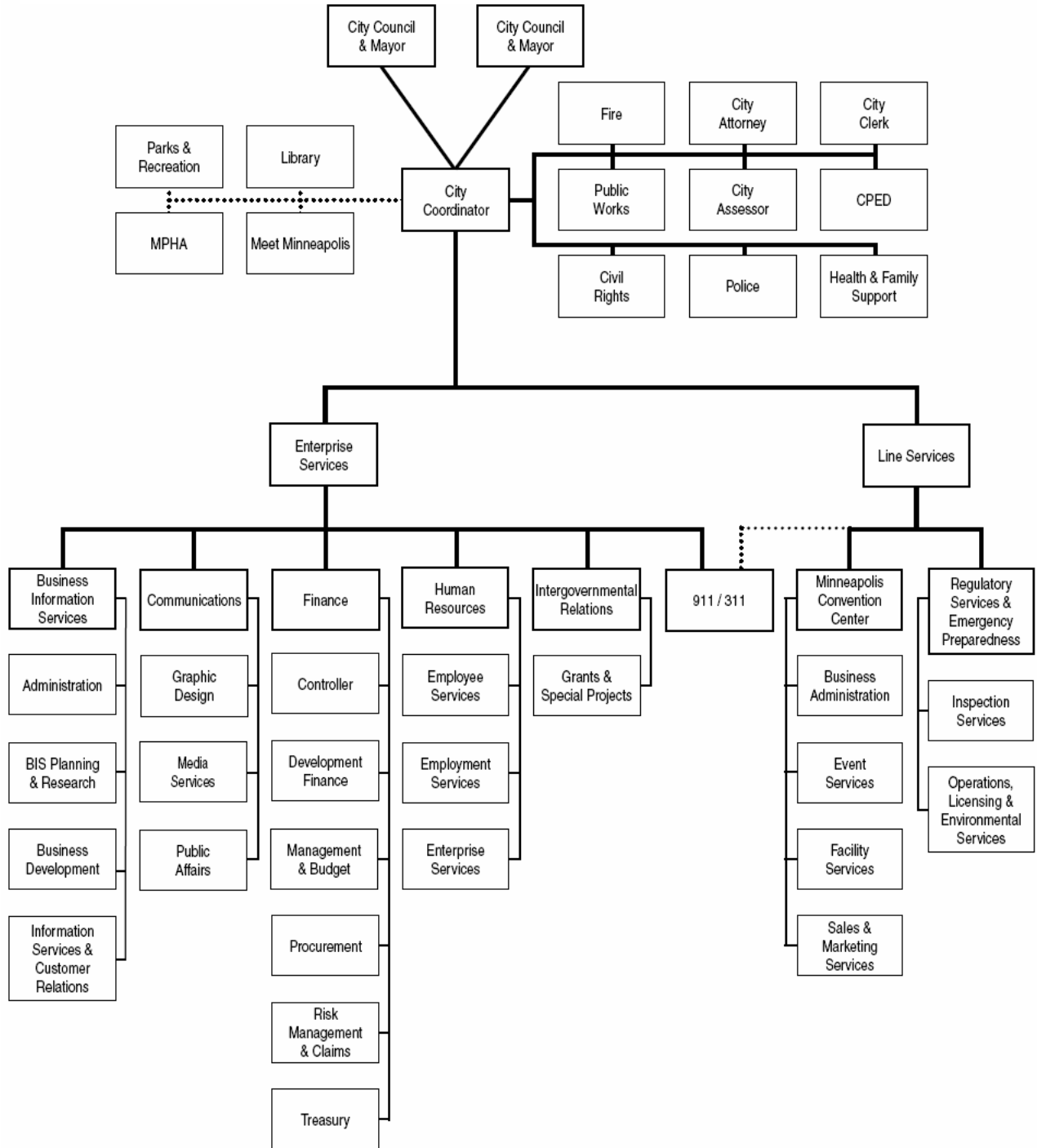
The Office of the City Coordinator provides administrative and management services for the City, including but not limited to planning, budgeting and fiscal management, program monitoring and evaluation, personnel, data processing and purchasing. The Coordinator shall coordinate City activities as directed by the City Council and shall supervise the Inspections department, the Minneapolis Convention Center, Convention and Tourism, Licenses and Consumer Services, federal programs, and such other activities as the City Council may direct. The City Coordinator, after consultation with City agencies, shall recommend to the City Council and Mayor a management system for all agencies.

### **BUSINESS LINES**

- **Strategic policy development and implementation:** Acts as a strategic policy advisor to the Mayor and City Council and ensures that policy and project implementations are accountable and consistent with Mayor and Council direction.
- **Enterprise management services:** Provides strategic direction and oversight to the City's management service departments including Business Information Services (BIS), Communications, Finance, Human Resources, and Intergovernmental Relations to ensure the effectiveness of the City's internal services.
- **Direct services:** Has direct management oversight responsibilities to ensure cost-effective, high-quality service and public accountability for line service departments, including emergency communications (911), non-emergency information and services (311), Regulatory Services and emergency preparedness, and the work of the Minneapolis Convention Center.



# CITY COORDINATOR ORGANIZATIONAL CHART



**FIVE-YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND TACTICS  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goals (1-6)	Department Goal	Objective	Tactic
All	Shape, monitor progress, and support the implementation and achievement of the City's goals and strategic directions	Develop and support the ongoing implementation of the new City goals and strategic directions	<ul style="list-style-type: none"> <li>• Map out the lead assignments on the 31 strategic directions and track &amp; support with leads/partners</li> <li>• Keep Mayor and Council focused on the plan</li> <li>• Strengthen strategic partnerships toward achieving goals</li> <li>• Broadly educate City employees on their role in achieving City goals and strategic directions; celebrate progress</li> <li>• Serve as public ambassadors on all strategic directions</li> </ul>
		Administer business plan process that aligns City direction with department business plans	<ul style="list-style-type: none"> <li>• Finalize through extensive review and recommendations all 18 City department business plans</li> <li>• Coordinate with budget office to develop and implement annual department business plan “status updates” aligned with annual budget process</li> <li>• Meet with department management semi-annually to track and discuss options on business plan implementation</li> </ul>
		Use performance measures and other indicators to drive progress to outcomes and demonstrate accountability (develop a fully results-oriented culture)	<ul style="list-style-type: none"> <li>• Make Results Minneapolis progress conferences as effective as possible</li> <li>• Educate City employees on Results Minneapolis</li> <li>• Keep Results Minneapolis focused on department accountability to outcomes, but explore other opportunities to deploy the model</li> <li>• Strengthen use of and support for good data collection and reporting</li> <li>• Monitor progress on the Sustainability Plan using the 24 other defined and other related indicators</li> <li>• Develop an accountability mechanism to provide elected officials regular progress reports on strategic directions</li> <li>• Derive performance measure set for City goals – Minneapolis Marquee Measures – and publish to web</li> <li>• With Communications lead, coordinate the development and execution of resident survey (2007, 2009 &amp; 2011)</li> </ul>
All	The City's management practices are continuously improving and are outcome and customer-focused	Management service departments are recognized as valuable strategic partners to all City departments	<ul style="list-style-type: none"> <li>• Technical – to – strategic, passive –to – proactive – evolution of City Coordinator jobs</li> <li>• Develop management and budget analysis expertise in the City to enhance strategic decision making</li> <li>• With HR taking the lead, coordinate the development and execution of the employee survey (2008 – 2010)</li> <li>• Develop survey expertise to serve the enterprise</li> <li>• Expand management ability to make informed decisions through readily available performance</li> </ul>

City Goals (1-6)	Department Goal	Objective	Tactic
			information including quality enterprise reports <ul style="list-style-type: none"> <li>• Guide continued strengthening of central, corporate communications structure responsive to all internal customers</li> </ul>
		Identify opportunities & assist departments in streamlining key departments and multi-department systems	<ul style="list-style-type: none"> <li>• Identify and deploy multi-departmental change management teams to improve critical City services (internal and external)</li> <li>• Spin-up aggressive business process improvement capability and counsel</li> <li>• Identify and implement a sustainable funding stream and appropriate governance structure for technology operations</li> <li>• Streamline and improve human resource processes related to job creation, hiring and termination</li> <li>• Explore an operation consolidating accessibility (ADA, language, new residents) and outreach (community engagement, relationships with local organizations) activities for the City</li> <li>• Refine budgeting processes that encourage creativity, a focus on value, and the likelihood of achieving desired outcomes</li> </ul>
		Minneapolis 311 operation continues to provide excellence in customer service through ongoing refinement of operations, expanded customer services and close and broadened working partnerships	<ul style="list-style-type: none"> <li>• Continue 311 innovation</li> <li>• Expand 311 offerings to other City services (parks, libraries, tourism)</li> <li>• Fully develop reporting capabilities and use of reports in management and decision-making</li> </ul>
		Customer-focused service is a recognized hallmark of City operations	<ul style="list-style-type: none"> <li>• Promote and fund frontline customer-service training across the enterprise</li> </ul>
		City of Minneapolis identifies, shares and implements best practices and strategic management techniques	<ul style="list-style-type: none"> <li>• Implement results colloquia to highlight best practices and share management tools</li> <li>• Encourage a more rigorous identification and implementation of best practices</li> <li>• Seek out additional business process improvement projects using the "Project Excellence" model and/or with support from the business community</li> <li>• Refresh or reform audit function, contract management and procurement systems</li> </ul>
All	Convene, coordinate and strategically manage multi-jurisdictional and inter-departmental efforts to successful outcomes	Provide strategic coordination to achieve multi-department, multi-jurisdictional initiatives	<ul style="list-style-type: none"> <li>• Coordinate Sustainability Plan implementation</li> <li>• Coordinate concentrated livability efforts in north Minneapolis and other regions</li> <li>• Track, facilitate, organize City's involvement with the 2008 Republican National Convention</li> <li>• Analyze and develop recommendation regarding the Minnesota Planetarium and Space Discovery Center</li> <li>• Give proper attention to Sister City relationships</li> <li>• Assist on international issues as warranted</li> </ul>

City Goals (1-6)	Department Goal	Objective	Tactic
		Advance strategic partnerships in the City's public, private and non-profit networks	<ul style="list-style-type: none"> <li>Support Council efforts to systematize the City's relationship with independent governing boards</li> <li>Target and develop key regional relationships (suburban, seven-county metropolitan, Saint Paul)</li> <li>Foster closer links with the philanthropic and foundation communities</li> <li>Fully engage with the business community to further City objectives</li> </ul>
		"Executive leadership" is well-defined and understood by entire City management	<ul style="list-style-type: none"> <li>Develop collectively with City department heads the components of strong enterprise leadership</li> <li>Broaden opportunities for executive leads on major projects or policy initiatives</li> </ul>
All	The City's workforce is engaged, energized and proud	The City has a progressive yet practical compensation philosophy and practices	<ul style="list-style-type: none"> <li>Develop compensation philosophy</li> <li>Good communications to breadth of employees on City pay and benefits</li> <li>Maintain and strengthen labor-management relations</li> <li>Rethink systems with an eye toward adding value for employees</li> </ul>
		The City and its employees are continually looking for ways to improve the satisfaction and engagement of the workforce	<ul style="list-style-type: none"> <li>With HR taking the lead, coordinate the 2006 and 2008 employee survey</li> <li>Coordinate the ongoing enterprise response to employee opportunities and strengths raised in employee surveys</li> <li>Examine legal issues surrounding employee recognition rules and develop enterprise framework for use by all departments</li> </ul>

### MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007YTD Data	2008 Target	2011 Target
<b>A safe place to call home</b>						
Violent crimes	4825	5572	6480			
Guns seized	1093	1032	1458			
Youth related homicides	21	17	26	20		10
Graffiti abatement			95%	94% (target)		94%
Affordable housing units produced	1294	566	673			
<b>One Minneapolis</b>						
Graduation rates by race and ethnicity	76.1%	78.4%	80%			
Low birth weight babies by race and ethnicity	7.9%	8.2%				5%
Poverty rates	19%	21%				
Percent of homeowners and renters paying more than 30% of income on housing	R:45%	51%				
	O:26%	28%				
Foreclosures		863	1610	2500		1000

Measure Name	2004 Data	2005 Data	2006 Data	2007YTD Data	2008 Target	2011 Target
<b>Lifelong learning second to none</b>						
Beginning kindergarten assessment literacy scores	56%			58%		60%
Circulation of library materials	2,521,870	2,474,434	2,757,997			
3 <sup>rd</sup> grade math and reading proficiency rate	M 49.48%	56.78%	57.5%			
	F 49.79%	56.01%	64.7%			
<b>Connected communities</b>						
Light rail rider-ship	2,938,778	7,901,669	9,356,982			
Bike trail miles	84	85	96			
Satisfaction with development services	No data available					
<b>Enriched environment</b>						
Number of moderately healthy air quality days	289	297	281			
Use of renewable energy		7%	12%			
Net number of trees planted on boulevards and public parks	4004	2665	3638			
Water quality of Minneapolis lakes (measured in Trophic State Index)	Brownie	58	NS	56		55
	Calhoun	40	37	42		47
	Cedar	47	48	54		47
	Harriet	43	40	48		47
	Isles	58	54	60		57
High school students enrollment rate in arts class(es)			65%			95% * Tgt. For 2014
Overall City Ecological Footprint						
<b>A premier destination</b>						
Job growth in arts, entertainment and recreation sector and Health care and social assistance sector	378	659	2115	742		750
Safety downtown (crime stats)	Data to be collected					
Attendance at City-owned venues	1,850,232	1,770,920	1,315,194			
Hotel occupancy	68%	71.1%	70.8%			
Convention center attendees	903,330	784,250	836,000	785,000		884,000
Downtown office vacancy rates	20.2%	18.4%	15.9%			

<b>Management measures</b>						
External partner (customer) satisfaction with 311						
Department satisfaction with business plan assistance						
Departments and elected officials perceived value of <i>Results Minneapolis</i>						

Department satisfaction with enterprise service departments -Finance -HR -BIS -Communications -IGR -311						
External partner (customer) satisfaction with <i>Minneapolis Development Review</i>						
Elected officials satisfaction support from City Coordinator operations						

**What key trends and challenges does the department face and how will each be addressed?**

**Expanding a Culture of Accountability:**

*Business Process Improvement:* Resulting from both the 2006 employee survey findings and the City Coordinator’s goal of assisting departments in streamlining key department and cross-departmental systems, the City Coordinator’s Office is launching the business process improvement initiative in cooperation with the guidance of a multi-department steering group. This effort aims to empower employees with good techniques to improve key City business processes and to ultimately deliver improved results to customers while using fewer resources (time, people and money) to do so.

Project teams kicked off in August, 2007 following important process improvement and change management training. To reduce long-term training costs, human resources, BIS and the coordinator’s office, under the guidance of a process improvement specialist, developed a Minneapolis business process improvement curriculum. Ultimately, City departments will pay for individuals to be trained (standard practice), but a budget request is being put forward to develop the curriculum and subsidize the initial training for the enterprise.

*Audit Analysis and Renewal:* An effective internal audit function, including programmatic evaluations, can generate both significant financial and performance benefits. While audit services provide valuable information in a variety of ways, performance audits typically provide the biggest payback in terms of cost savings, payment recoveries, and revenue enhancements. Other large cities have been able to document substantial savings for their audit investments, such as Seattle, which reported savings of \$10 million directly attributable to implementing audit recommendations between 1993 and 2005, and San Jose, which reported \$216 million in increased revenues and savings in a 20-year period, yielding a return-on-investment of \$7.50 for every dollar spent on its audit operation in the same period. Again, in addition to financial savings, audit recommendations identify ways to increase effectiveness, improve internal controls, and provide objective and timely information to City elected leaders, as well as the public at-large.

Initial research findings suggest that the City’s current audit function lacks rigor in approved work plans, selection of audit topics and risk assessment, quality of final reports, and follow-through on recommendations. An external evaluation, including a peer review to assess and define specific performance and operating improvements, is also in the works.

### **Driving Citywide Expectations & New Directions:**

*Sustainability:* The enterprise sustainability effort is currently staffed by two individuals; no staffing changes were recommended or anticipated. Work in 2008, rather, will be focused on further systematization of sustainability into business plans and close partnerships with all City departments. In addition, improvements will be made to the annual sustainability and greenprint reports, outreach to local and national partners will improve, and ongoing management of a myriad of special projects with a special emphasis on climate change initiatives will be provided. Finally, an effort will be taken to include taking advantage of every grant opportunity available to help defray costs and achieve greater success.

*NORTHforce:* This successful enterprise work will shift in 2008 with greater focus on making Northside neighborhoods more desirable and attractive to residents, increasing job opportunities, providing greater service amenities, dispersing pockets of poverty, and doing even more to decrease crime rates. To be successful, stronger strategic relationships with local residents, other units of government, the business sector, and the foundation community is imperative. In turn, this will require more sustained outreach efforts and better performance and results management efforts.

The mantra going forward will be simply, but urgently, to tap the capacity of all partners both internal and external to the City to achieve these livability goals for the Northside.

### **Citywide Special Projects:**

*Sesquicentennial (150<sup>th</sup> Civic Birthday):* The City Coordinator oversees ceremonial functions. In 2008, this will include the Minneapolis Sesquicentennial (150<sup>th</sup> Civic Birthday) from July 18 to July 27. The celebration will be coordinated and coincide with the Minneapolis Aquatennial. The majority of expenses will be paid with revenue from sponsorships, in-kind donations and other contributions, as the department works in partnership with the Aquatennial board and planning committees. Potential expenses, however, include City government historic events, communication materials and miscellaneous supplies.

#### *Response to Employee Survey:*

1. Compensation analysis and philosophy
2. Recognition and rewards
3. Business process improvement
4. Citywide suggestion box
5. Employee engagement culture
6. Cross-cutting events

Should the City Council agree with forthcoming staff recommendations to establish a comprehensive “recognition and rewards program” available to all departments or conducted at the enterprise-level, some start-up funds will be needed. In addition, the City Coordinator will continue to propose and develop citywide employee functions with the purpose of connecting employees to the overall strategic direction of the City.

### **Service Reorganization:**

To begin to address deficiencies identified in the community engagement report (November, 2006), and at the same time strengthen intergovernmental work to other government levels (especially federal), intergovernmental services will be focused on with the following desired outcomes (preliminary list):

- Heightened and focused management exclusive to intergovernmental activities.
- Year-round management involvement in enterprise work for overall department.

- Broaden internal expectations around resident connectedness; fulfill council directives in terms of community engagement.
- Define enterprise accessibility standards & operations, including removal of all barriers – physical, language, cultural – to City services and decision-making.
- Clarify citizen participation work of City, including management of boards and commissions.
- Implement greater coordination of outreach activities, especially to new residents and around multi-cultural services.
- Redefine the enterprise grants role based on changing department needs.
- Development of an international profile for the City.

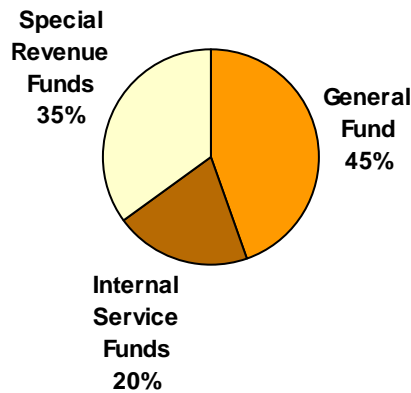
**What actions will the department take to meet five-year financial direction? If applicable, what is the department’s contingency plan on CDBG funding?**

The administrative office of the City Coordinator does not use CDBG funds. The five-year financial direction will be met by making transfers within the breadth of City Coordinator divisions.

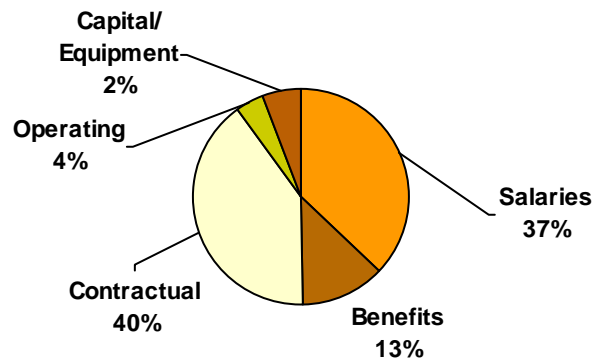
**FINANCIAL INFORMATION FOR ALL COORDINATOR’S DEPARTMENTS COMBINED**

The Coordinator’s 2008 budget is \$141 million, a 9.5% increase from 2007. The budget is funded by the general fund, the convention center fund, three grant funds, and two internal service funds. The overall change in positions is an increase of 22 to a total of 938.

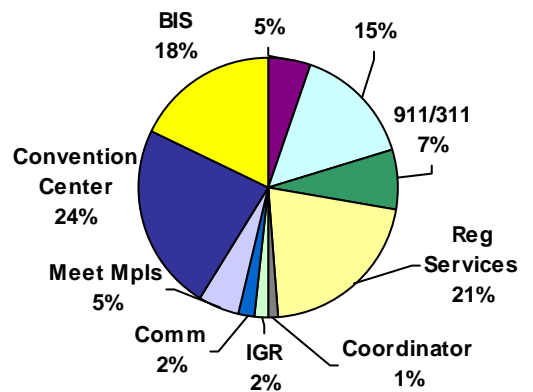
**Expenditure by Fund (\$141.3 million)**



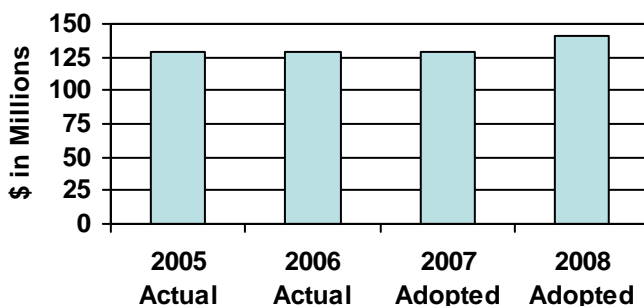
**Expenditure by Type (\$141.3 million)**



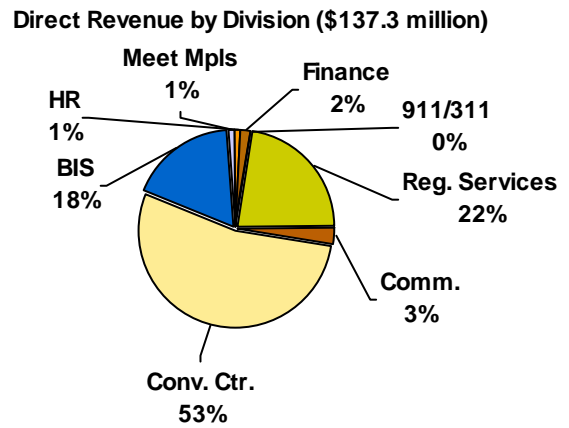
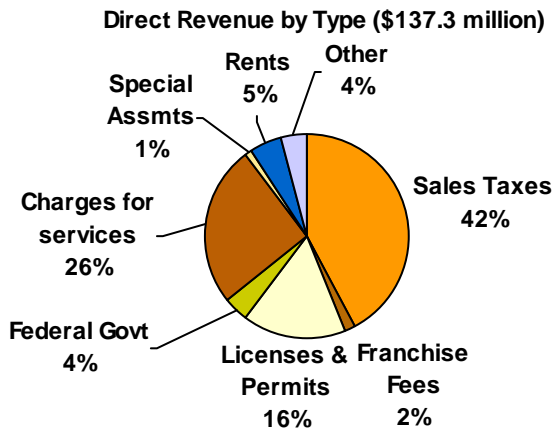
**Expenditures by Division (\$141.3 million)**



**Coordinator - All Departments Expenses 2005-2008**



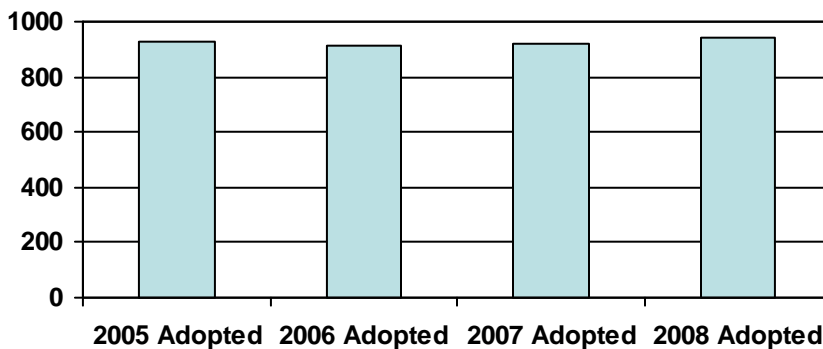




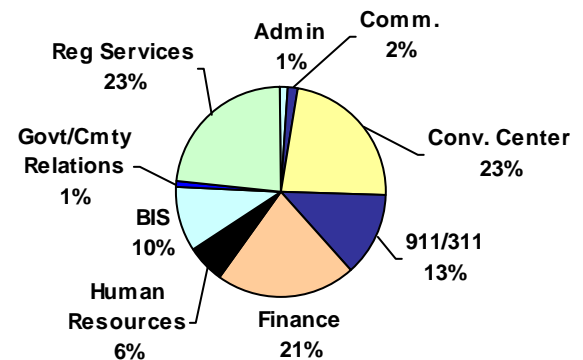
### CITY COORDINATOR Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change
<b>FTE's by Division</b>					
Coordinator Administration	3.00	3.00	8.00	10.00	25.00%
Communications	16.80	16.00	17.00	17.00	0.00%
Convention Center	211.18	211.18	211.18	212.18	0.47%
911/311	86.50	117.50	117.50	121.50	3.40%
Finance	204.00	202.00	201.00	201.00	0.00%
Human Resources	53.00	55.00	55.00	54.00	-1.82%
Business Information Services	80.85	81.60	84.00	93.00	10.71%
Intergovernmental Relations	10.00	11.00	10.00	10.00	0.00%
Regulatory Services	263.75	213.75	213.25	219.75	3.05%
<b>Total FTE's</b>	<b>929.08</b>	<b>911.03</b>	<b>916.93</b>	<b>938.43</b>	<b>2.34%</b>

### City Coordinator Departments Staff Summary 2005-2008



### Staffing by Department (938)



**CITY COORDINATOR  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
Total Expenditures - All Funds	129,426,321	137,979,760	129,019,216	141,327,277	9.54%	12,308,061
Total Revenues - All Funds	132,697,448	132,744,886	126,481,813	137,333,961	8.58%	10,852,148
<b>General Fund - City</b>						
Salaries and Wages	29,734,607	31,127,727	34,444,914	34,216,865	-0.66%	-228,049
Equipment Labor	430	585				
Contractual Services	14,147,613	17,420,753	13,746,926	14,133,868	2.81%	386,942
Operating Costs	2,108,834	2,381,338	3,012,658	3,122,019	3.63%	109,361
Fringe Benefits	8,139,418	9,061,204	10,936,950	11,490,455	5.06%	553,505
Equipment	76,894	110,358	192,125	171,159	-10.91%	-20,966
Capital Outlay	59,101	604,146	159,784	163,139	2.10%	3,355
<b>Total Expenditures</b>	<b>54,266,897</b>	<b>60,706,111</b>	<b>62,493,357</b>	<b>63,297,505</b>	<b>1.29%</b>	<b>804,148</b>
Franchise Fees	2,971,091	2,926,489	2,500,000	2,500,000	0.00%	0
Licenses and Permits	22,845,045	21,166,246	22,401,712	22,267,098	-0.60%	-134,614
Local Government	49,627	62,500	48,925	50,393	3.00%	1,468
Charges for Service	787,956	3,296,541	817,800	783,047	-4.25%	-34,753
Charges for Sales	38,943	30,154	14,800	14,800	0.00%	0
Fines and Forfeits	5,761,352	272,691	169,000	354,320	109.66%	185,320
Special Assessments	1,018,956	1,197,142	1,030,000	0	-100.00%	-1,030,000
Interest	9					
Rents	7,784	11,889	8,400	8,400	0.00%	0
Contributions	7,525	173,285	297,500	400,000	34.45%	102,500
Other Misc Revenues	111,347	94,973	16,205	86,335	432.77%	70,130
<b>Total Revenues</b>	<b>33,599,635</b>	<b>29,231,910</b>	<b>27,304,342</b>	<b>26,464,393</b>	<b>-3.08%</b>	<b>-839,949</b>

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Special Revenue Funds</b>						
Salaries and Wages	9,122,341	9,244,587	9,762,969	10,500,022	7.55%	737,053
Equipment Labor	2,038	660				
Contractual Services	21,086,475	24,971,714	22,662,964	25,369,600	11.94%	2,706,347
Operating Costs	1,320,967	1,057,692	1,482,390	1,658,351	11.87%	175,961
Fringe Benefits	2,759,130	3,007,265	3,629,848	3,992,069	9.98%	362,221
Equipment	3,145,453	1,242,978	2,777,500	7,767,381	179.65%	4,989,881
Capital Outlay	170,552		0			
<b>Total Expenditures</b>	<b>37,606,955</b>	<b>39,524,896</b>	<b>40,315,671</b>	<b>49,287,134</b>	<b>22.25%</b>	<b>8,971,463</b>
Sales and Other Taxes	55,064,219	56,724,560	56,316,825	57,864,000	2.75%	1,547,175
Federal Government	1,446,325	2,064,396	1,297,493	5,161,127	297.78%	3,863,634
State Government	398,407	917,362	561,322	517,500	-7.81%	-43,822
Local Government	6,320		0	0		
Charges for Service	6,219,718	5,155,200	5,925,000	6,180,000	4.30%	255,000
Interest	16,273			954,000		954,000
Rents	6,867,231	6,768,181	6,290,000	6,689,250	6.35%	399,250
Contributions	9,905	537,500	0	700,000		700,000
Other Misc Revenues	3,121,147	2,624,748	2,471,346	2,724,000	10.22%	252,654
<b>Total Revenues</b>	<b>73,149,543</b>	<b>74,791,948</b>	<b>72,861,986</b>	<b>80,789,877</b>	<b>10.88%</b>	<b>7,927,891</b>
<b>Enterprise Funds</b>						
Salaries and Wages	1,697,322		0			
Contractual Services	294,739					
Operating Costs	119,239					
Fringe Benefits	498,303		0			
<b>Total Expenditures</b>	<b>2,609,603</b>		<b>0</b>			
Charges for Service	30,730					
<b>Total Revenues</b>	<b>30,730</b>					
<b>Internal Service Funds</b>						
Salaries and Wages	5,453,477	5,829,764	7,176,429	7,607,935	6.01%	431,506
Equipment Labor	128,810	141,035				
Contractual Services	22,545,208	23,731,352	16,017,921	17,401,595	8.64%	1,383,674
Operating Costs	5,242,515	6,481,404	901,445	1,101,673	22.21%	200,228
Fringe Benefits	1,342,720	1,565,197	2,108,862	2,501,416	18.61%	392,554
Equipment	674		5,531	130,019	2250.73%	124,488
<b>Total Expenditures</b>	<b>34,713,404</b>	<b>37,748,753</b>	<b>26,210,188</b>	<b>28,742,638</b>	<b>9.66%</b>	<b>2,532,450</b>
Charges for Service	22,340,059	30,556,470	26,305,485	28,409,691	8.00%	2,104,206
Charges for Sales	56,116	22,695	10,000	45,000	350.00%	35,000
Interest	-83	3				
Gains	58					
Other Misc Revenues	514,175					
<b>Total Revenues</b>	<b>22,910,325</b>	<b>30,579,169</b>	<b>26,315,485</b>	<b>28,454,691</b>	<b>8.13%</b>	<b>2,139,206</b>

## CITY COORDINATOR - ADMINISTRATION

### FINANCIAL ANALYSIS

#### EXPENDITURE

The 2008 budget for the City Coordinator Administration department is \$1.38 million, a 9.9% increase from the 2007 budget.

#### REVENUE

This department does not generate revenue.

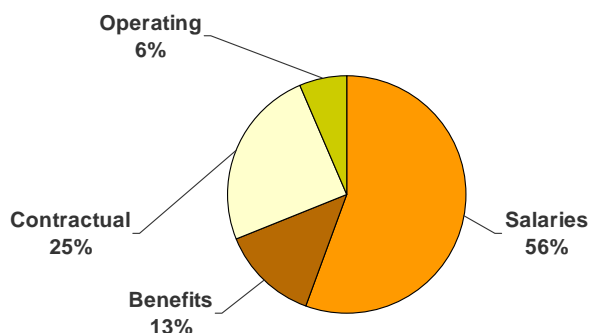
#### FUND ALLOCATION

One-hundred percent of the City Coordinator's budget is funded by the general fund.

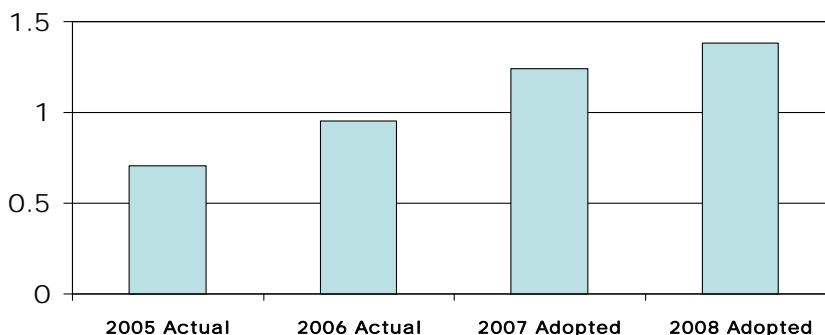
#### MAYOR'S RECOMMENDED BUDGET

A reduction of \$100,000 was recommended in this area by the Mayor – an amount not included in the 2008 financial direction.

**Expenditure by Type**  
1.38 million



**Expenditures 2005-2008**



The Mayor's budget included moving a position related to strategic partnerships from CPED to the Coordinator's administrative budget. This move consisted of \$150,000 and one position.

Sustainability initiatives (\$230,000 total) were included in the Mayor's budget at the following levels:

- Ongoing program support - \$55,000
- Tree Trust - \$75,000 (one-time)
- Community micro-grants - \$100,000 (one-time)

#### COUNCIL ADOPTED BUDGET

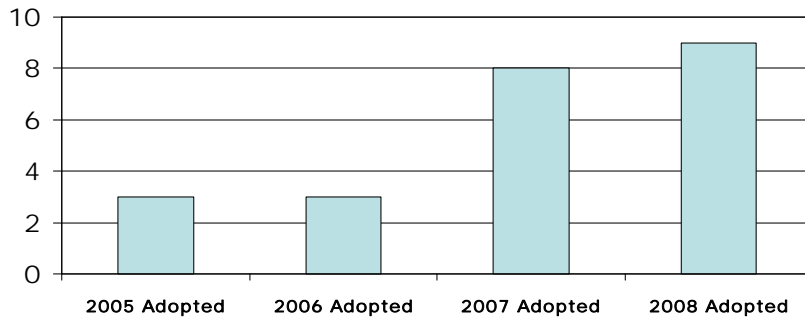
The Council eliminated the Mayor's recommendation to consolidate community engagement positions into a new Government and Community Relations Department and directed the City Coordinator to return transferred positions and funding to the originating departments. The Coordinator was also directed to present for approval to the Council, through the Intergovernmental Relations Committee, amendments to the Intergovernmental Relations business plan describing any structural changes, expansion or change in mission of the IGR department. These amendments are to come forth only after the Council has acted on the Community Engagement Report and NRP Working Group Report, or in March of 2008, whichever is sooner.

## CITY COORDINATOR ADMINISTRATION

### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>Total FTE's</b>	3.00	3.00	8.00	9.00	12.50%	1.00

### Staffing Summary 2005-2008



### CITY COORDINATOR ADMINISTRATION EXPENDITURE AND REVENUE INFORMATION\*

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>General Fund - City</b>						
Salaries and Wages	335,555	548,232	672,586	765,255	13.78%	92,669
Contractual Services	266,730	250,573	352,078	341,805	-2.92%	-10,273
Operating Costs	32,640	51,823	83,748	85,505	2.10%	1,757
Fringe Benefits	68,822	100,357	132,823	184,988	39.27%	52,165
Equipment	740	192	1,548	1,581	2.13%	33
<b>Total Expenditures - All Funds</b>	704,488	951,177	1,242,783	1,379,134	9.89%	136,351

\*The City Coordinator – Administration department does not generate revenue and all expenditures occur within the General Fund.

# 911/311

## MISSION

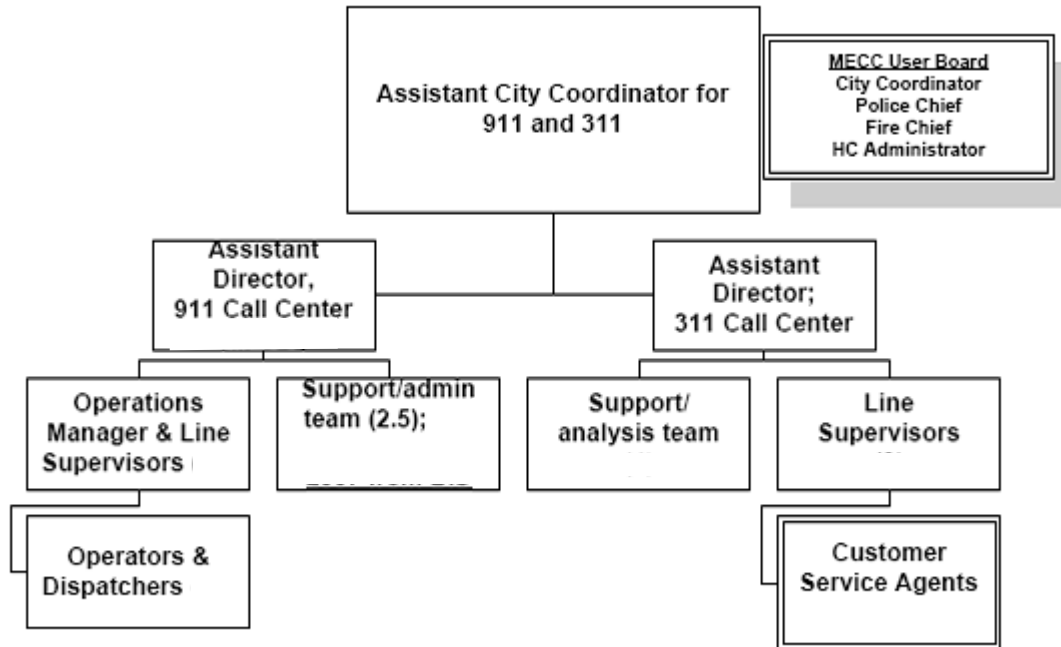
The Minneapolis emergency communications (911) center's mission is to operate, in a professional manner, a complete public safety answering point and dispatching service for police, fire, and emergency medical service to support the needs of residents, visitors, and businesses in the City of Minneapolis.

Minneapolis 311 serves as the single point of contact to the City for all non-emergency requests for information and services, which simplifies access to City services and information, enables City employees to deliver services more effectively, tracks requests for service delivery from inception to completion, and provides access to City services by voice, email and internet.

## BUSINESS LINES

- **Emergency public safety communications services (911):** Answers 911 calls for service, dispatches emergency responders, and conducts various administrative tasks in support of internal customers.
- **Non-emergency City government information provision and service request initiation (311):** Answers questions via a “knowledge base” or transfer to those who can, initiates requests for services via the “Frontlink” customer relationship management system, and provides data on all contacts to inform the continuous improvement activities of the City’s departments.

## ORGANIZATION CHART



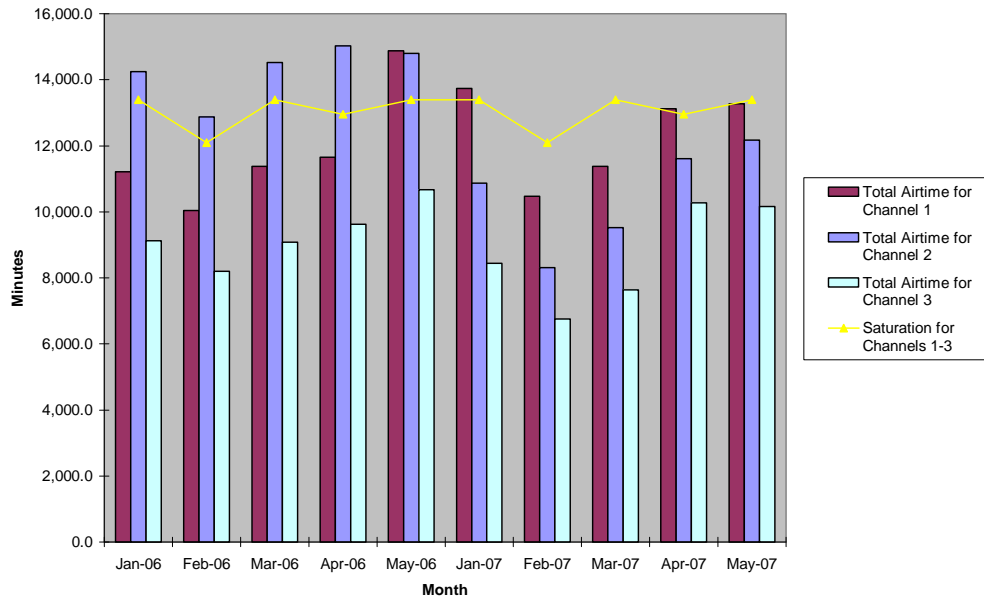
**FIVE-YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

<b>City Goals &amp; Strategies</b>	<b>Department Goal</b>	<b>Objective</b>	<b>Measure</b>
<b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction	Improve effectiveness & efficiency of 911 & 311 business processes	Consistently accommodate citizens' needs for government information and service initiation	<ul style="list-style-type: none"> <li>• Answer time - 90% of 911 calls will be answered in less than 10 seconds, 100% in less than 40 seconds, 90% in 20 sec for 311</li> <li>• Abandoned calls - less than 10% in 911 and less than 5% in 311</li> <li>• Radio usage is near or less than 30% saturated (e.g. 18 minutes per hour or less)</li> <li>• Cost per contact - measured against operational budget (911&amp;311)</li> </ul>
		Improve resident satisfaction	<ul style="list-style-type: none"> <li>• Seek 95% resident satisfaction rating on citizen survey.</li> <li>• First call resolution at 85% (311)</li> <li>• Citizen complaints &lt; 1 in 20,000 calls (911 &amp; 311)</li> </ul>
		Ensure high priority calls are rapidly assigned to emergency responders	<ul style="list-style-type: none"> <li>• Pending time is at 2005 levels or better (911)</li> </ul>
<b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction  <b>Connected communities</b>	Semper Paratus (always ready) for 911	Ensure critical systems are reliable (and/or backed up)	<ul style="list-style-type: none"> <li>• Up-time percentages for E-911, CAD, and radio systems</li> </ul>
<b>One Minneapolis:</b> A. Close race & class gaps C. Equitable City services  <b>Connected communities:</b> C. Development services	Ensure a highly qualified, trained and diverse workforce in 911 and 311.	Attract and retain a highly qualified, diverse workforce	<ul style="list-style-type: none"> <li>• Percentage of workforce who are in protected classes.</li> </ul>
		Ensure a highly qualified staff	<ul style="list-style-type: none"> <li>• Percent of employees who are evaluated as fully trained and qualified to perform all functions expected of the position (e.g. police/fire dispatchers are trained and are performing both the police and fire dispatching roles).</li> </ul>
<b>Connected communities</b>		Maintain a positive departmental culture	<ul style="list-style-type: none"> <li>• Percent positive responses in employee surveys</li> <li>• Retention rate</li> </ul>
<b>One Minneapolis:</b> C. Equitable City Services	Expand 311 center services; ensure it becomes the de facto non-emergency gateway for city information & services.	Offer services to external partners (schools, parks, libraries, tourism-related orgs and suburbs) while ensuring 16 city departments are fully accommodated	<ul style="list-style-type: none"> <li>• Expand through self service. Develop baseline (how much self-service is used) in Q4 of '06 and double each quarter in '07.</li> </ul>

## MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007 Data (thru May)	2008 Target	2011 Target
911 answer time	6.51	6.4	8.0	8.93 sec	5.5 seconds	5.5 seconds
Radio saturation	N/A	N/A		See graph that follows	<30% for all channels	<30% for all channels.
Cost per contact (911)	\$9.25	\$9.99	\$10.71	\$11.51	\$10.00	\$10.00
Cost per contact (311)	N/A	N/A	\$7.21	\$5.93	\$7.00	\$6.75
Pending time (911)	2m 17s	2m 51s	2m 58s	2m36 s (Q1); 3m35s (Q2)	2 minutes	1 minute
Citizen complaints 911 (and % sustained)	74 of 115 (64%)	49 of 88 (56%)	46 of 81 (57%)	14 of 29 (48%)	33% of 50	15% of 25
Calls answered in less than 20 seconds (311)	N/A	N/A	90.3%	80.6%	90%	90%
First call resolution (311)	N/A	N/A	70%	72%	85%	90%

**Minneapolis Police Radio Time for Channels 1 - 3**



**What key trends and challenges does the department face and how will each be addressed?**

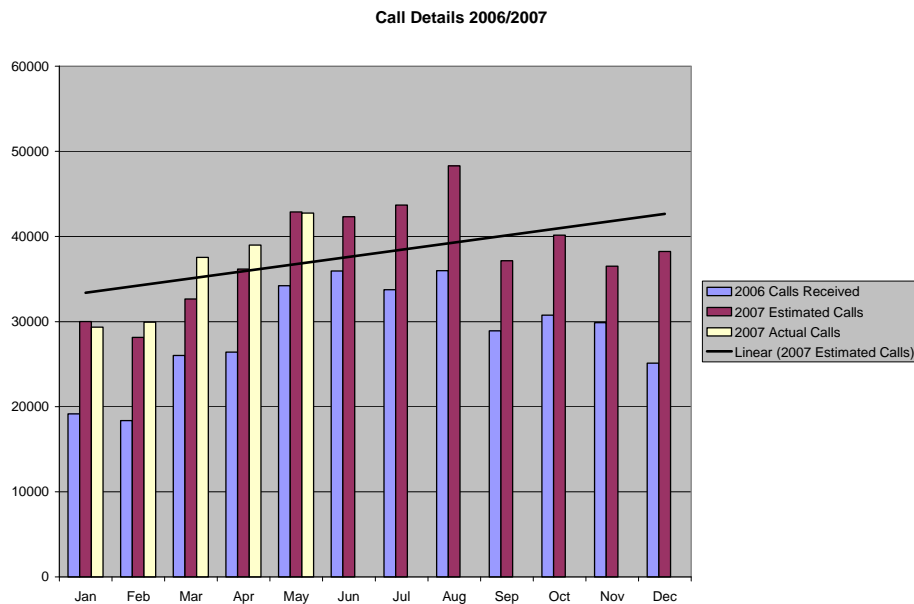
**911 call and dispatch volumes:** Call and dispatch volumes seem to be at a plateau (at an historical high level); moreover the work complexity is increasing faster than 311 can relieve the stress. The nationally recognized service level of answering 90% of 911 calls in 10 seconds or less (an average of about 5.5 seconds) is not being met. A line on the measures table says our 911 answer time was 8 seconds in 2006, and 8.9 seconds in 2007. Continued violent crime, the addition of technological applications (Shotspotter, ESP bank robber, and bait vehicle tracking devices), and the increased complexity of the new E-911 phone and CAD systems all conspire to exacerbate a staffing shortfall that, while tolerated in '06 and '07, is not sustainable.



Through May 31st	2007 YTD Statistics	2006 Comparison	% of Change over '06	% of Change over '05	% of Change over '04
911 Calls	189,201	198,657	-4.8%	5.1%	6.8%
Other Calls	54,947	84,022	-34.6%	-31.0%	-34.5%
<b>Total Calls</b>	<b>244,148</b>	<b>282,679</b>	<b>-13.6%</b>	<b>-6.0%</b>	<b>-6.5%</b>

Activity	1997	1998	1999	2000	2001	2002	2003	2004	2005
% of change over the previous year	-5.2%	-2.3%	-0.9%	7.3%	1.2%	2.2%	1.3%	4.2%	4.9%
#911 CALLS RECD	405,495	396,362	392,672	421,322	426,423	435,965	441,829	460,263	482,833
% of change over the previous year	1.6%	-5.2%	-8.8%	-7.1%	-5.4%	-10.2%	0.5%	-1.1%	-1.9%
348/347 CALLS REC'D	309,343	293,211	267,459	248,468	235,000	211,119	212,234	209,831	205,854
% of change over the previous year	-2.3%	-3.5%	-4.3%	1.5%	-1.2%	-2.2%	1.1%	2.5%	2.8%
Total 911 and 348 calls	714,838	689,573	660,131	669,790	661,423	647,084	654,063	670,094	688,687

**311 call volumes are increasing rapidly:** Volumes increased about 50% this year compared to '06 YTD. The experience of other 311 Centers would indicate that volumes are likely to average an increase of about 2% each month for quite some time (NYC and Chicago are still seeing those increases after 5-8 years of operation). The following graph shows the trend for Minneapolis 311 calls.

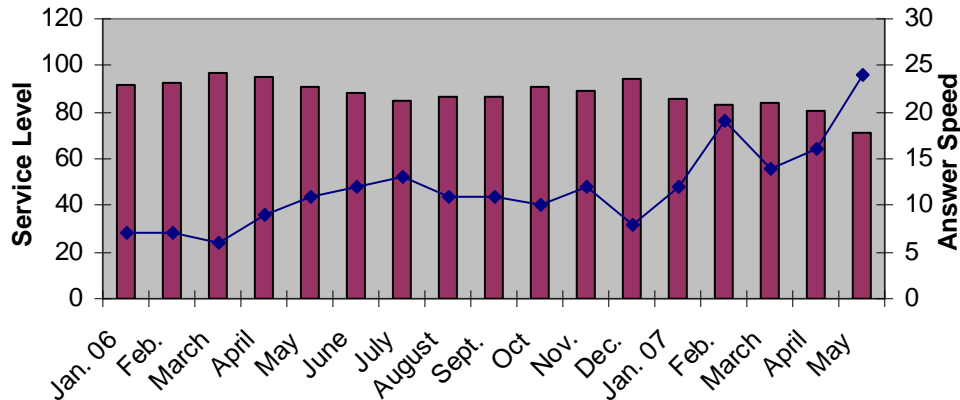


The department will manage this trend will be done through a variety of methods, but it appears that a reduction in service levels will be necessary (e.g. 90% of calls in 20 seconds or less may need to be reduced to 80/20 or 90% in 30 seconds).

- More focus on *self-service* such as non-emergency police reporting and public works service requests via the City's website. Self-service options have been unpopular thus far, but can be improved through public relations efforts, through messages during long wait-time portions of the day, and through active "cross-selling" by the 311 Customer Service Agents with those callers who have ready access to the web and the desire to self-enter reports.

- If a *reduction of service level* occurs or is planned for, the first-year record of average answer time of 10 seconds would not be replicated. Based on a survey done by the City of Calgary this past year, even a doubling of the average answer time would not be devastating to the customers' perceptions nor would be out-of-step with the service level of other 311 Centers. Please see the table below for a summary of service levels provided by Minneapolis and other cities' 311 Centers in 2006; compare that with the 2007 YTD measures for Minneapolis 311.<sup>1</sup>

### 311 Response Speed



**The Republican National Convention (RNC):** The RNC will increase demand for both the 911 and 311 call centers and will challenge the dispatching capacity of the 911 Center. Discussions with the NYC 311 Executive Director regarding their RNC experiences from 4 years earlier prompt the department to plan for overtime during the Convention. NYC suggested 311 agents dedicated to answering questions and issues from the delegates separate from the vast increase in call volume from citizens seeking updates on street closures and similar RNC-related items. This separate staffing need for delegate Q&A will be necessary only if 311 service is actively promoted to delegates, their guests, and the media.

**911 surcharge revenues almost completely dedicated with no increase in anticipated revenue levels:** Until this fiscal year, considerable funds were bankrolled year to year and accumulated to help pay lump-sum payments for the large technological upgrades for the 911 Center. However, the CAD and E-911 systems' maintenance contracts now demand almost all the surcharge revenues expected on an annual basis.

***What actions will the department take to meet the five-year financial direction?***

The department does not have a reduction in the 2008 Financial Direction of the Council Adopted budget.

<sup>1</sup> Calgary study (ASA = Average Speed of Answer)

	<u>Target ASA (sec)</u>	<u>Actual ASA</u>
Albuquerque	30	80% in 30 sec
Austin	12	90% in 60 sec
Calgary	30	83% in 23 sec
Charlotte	30	80% in 30 sec
Chicago	20	80% in 30 sec
Dallas	45	n/a
Los Angeles	20	65% in 20 sec
Ottawa	60	80% in 120 sec
San Antonio	24	92% in 24 sec
Denver	30	80% in 20 sec
Knoxville	18	80% in 18 sec
Minneapolis	10	90% in 20 sec

## FINANCIAL ANALYSIS

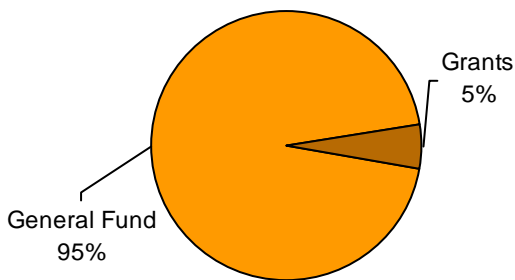
### EXPENDITURE

The 2008 budget for 911/311 is \$10.52 million, a 3.5% decrease from the 2007 adopted budget. The decline is in grant funded non-personnel costs. The general fund supports 911/311 with \$9.95 million, a 6.7% increase over 2007.

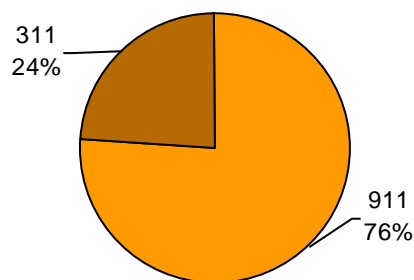
Personnel expense makes up 61% of the department's budget and contractual services makes up 16% of the budget.

Non-personnel expenses represent approximately 23% of the Department's budget, of which the majority is paid to the City's internal service funds for BIS charges, phones, self insurance, parking and benefit administration fees. The remainder is for training, equipment, memberships and supplies.

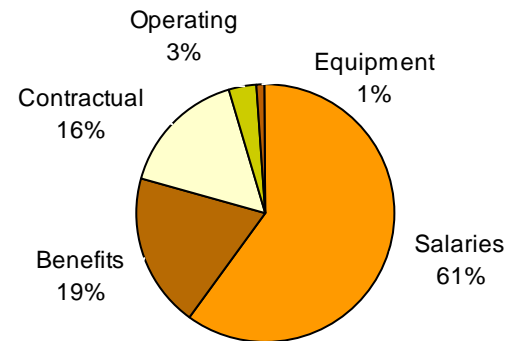
**Expenditures by Fund (\$10.4 m)**



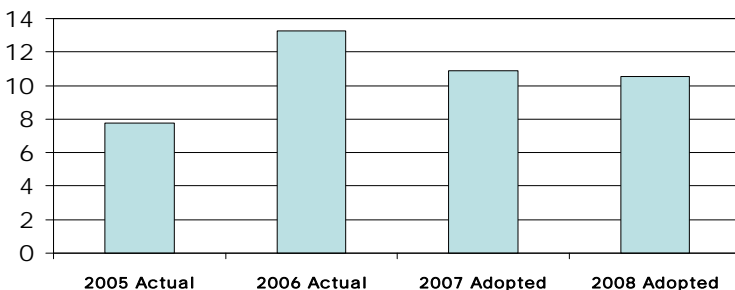
**Expenditure by Division (\$10.4 m)**



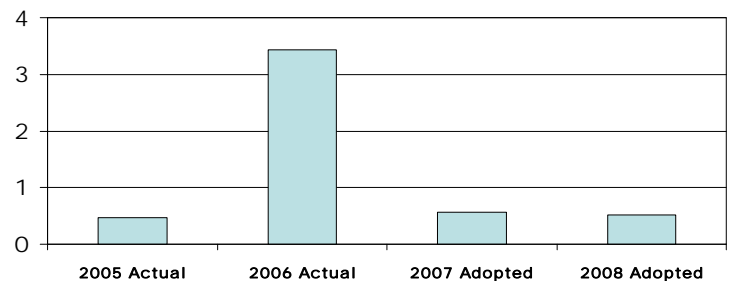
**Expenditures by Type (\$10.4 m)**



**Expenditures 2005-2008**



**Revenues 2005-2008**



### REVENUE

The 2008 revenue relates to the 911 surcharge fees. A contract with Hennepin County for CAD services will be managed through BIS.

### FUND ALLOCATION

Approximately 95% of the 911/311's budget for 2007 comes out of the general fund, with the remainder coming from grants.

### MAYOR'S RECOMMENDED BUDGET

The Mayor recommended \$300,000 in additional funding to add four 911 operators. The financial direction reduction of \$160,000 was not recommended by the Mayor.

COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's Recommended Budget without change.

**911 / 311**

**Staffing Information**

	<b>2005 Adopted Budget</b>	<b>2006 Adopted Budget</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>% Change</b>	<b>Change</b>
<b>Total FTE's</b>	<b>86.50</b>	<b>117.50</b>	<b>117.50</b>	<b>121.50</b>	<b>3.40%</b>	<b>4.00</b>

**911/311**

**EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
Total Expenditures	7,778,942	13,276,391	10,901,757	10,520,757	-3.49%	-381,000
Total Revenues	465,421	3,436,635	567,500	517,500	-8.81%	-50,000
<b>General Fund - City</b>						
Salaries and Wages	4,682,769	5,901,845	6,285,778	6,291,031	0.08%	5,253
Contractual Services	508,663	1,558,992	836,587	1,278,982	52.88%	442,395
Operating Costs	309,528	400,967	331,048	338,554	2.27%	7,506
Fringe Benefits	1,299,156	1,793,010	1,865,209	2,034,853	9.10%	169,644
Equipment		256	9,635	9,837	2.10%	202
<b>Total Expenditures</b>	<b>6,800,115</b>	<b>9,655,068</b>	<b>9,328,257</b>	<b>9,953,257</b>	<b>6.70%</b>	<b>625,000</b>
Charges for Service	50,690	2,542,706	50,000	0	-100.00%	-50,000
Other Misc Revenues	63	250				
<b>Total Revenues</b>	<b>50,753</b>	<b>2,542,956</b>	<b>50,000</b>	<b>0</b>	<b>-100.00%</b>	<b>-50,000</b>
<b>Special Revenue Funds</b>						
Contractual Services	742,932	3,499,162	1,056,000	450,298	-57.36%	-605,702
Operating Costs	29,881	19,071				
Equipment	206,014	103,089	517,500	117,202	-77.35%	-400,298
<b>Total Expenditures</b>	<b>978,827</b>	<b>3,621,323</b>	<b>1,573,500</b>	<b>567,500</b>	<b>-63.93%</b>	<b>-1,006,000</b>
Federal Government			0			
State Government	398,395	893,679	517,500	517,500	0.00%	0
Interest	16,273					
<b>Total Revenues</b>	<b>414,668</b>	<b>893,679</b>	<b>517,500</b>	<b>517,500</b>	<b>0.00%</b>	<b>0</b>

# BUSINESS INFORMATION SERVICES

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## MISSION

Business Information Services drives effective management of City government by doing the following:

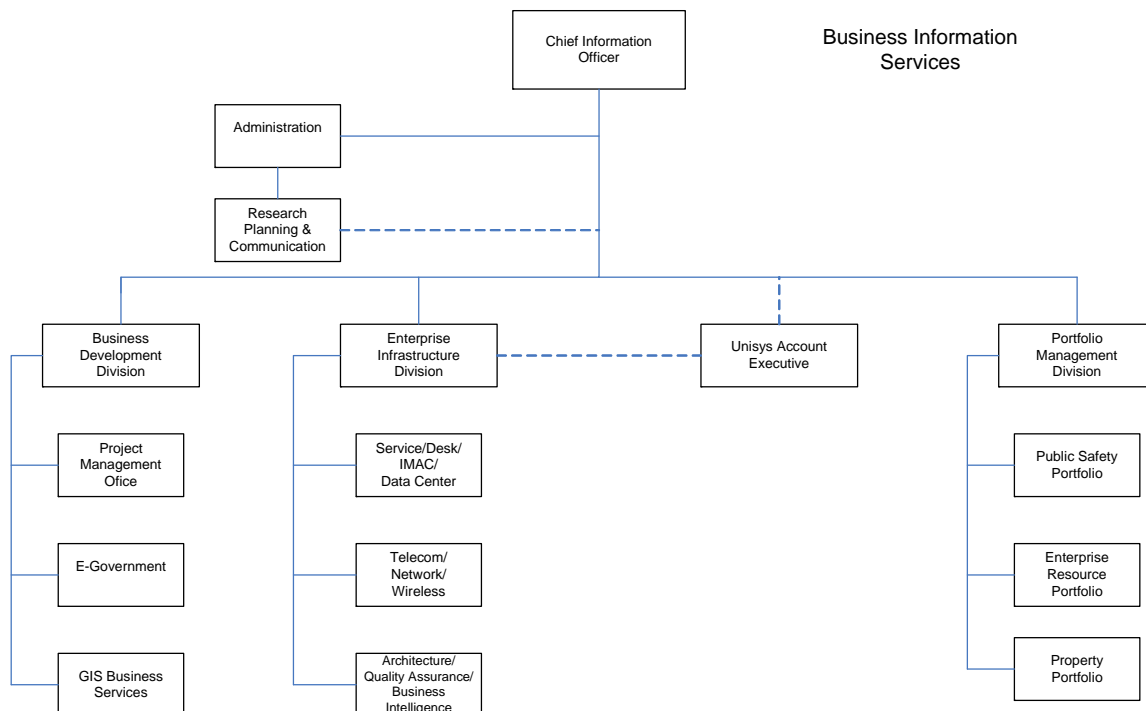
- Leading change and improving business outcomes.
- Implementing information technology solutions that meet business needs.
- Providing cost-effective, efficient and reliable information services.
- Ensuring that the “business” of BIS runs smoothly and effectively.

## BUSINESS LINES

BIS supports three lines of business:

- **Business Development** leads implementation of information technology solutions that meet business needs. This includes re-engineering business processes, expanding e-government services and leveraging geographic information services for enterprise-wide benefits.
- **Enterprise Infrastructure** manages architecture and technology investments, directs quality assurance and business intelligence activities, supports City staff in the use of technology, and oversees telecommunications and network systems.
- **Portfolio Management** works with City departments to sustain and enhance their business applications. This includes the integration of various public safety, property, and resource planning systems to achieve the greatest effectiveness.

## ORGANIZATION CHART



**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goal (1-6)	Department Goal	Objective	Measure
4-Connected Communities 6-Premier Destination	Lead change and improve business process outcomes	BIS forges partnerships with City departments to understand business needs.	<ul style="list-style-type: none"> <li>• Percent of respondents saying that BIS functions “well” or better as a business partner.</li> <li>• Percent of respondents saying that BIS meets their business needs “well” or better.</li> </ul>
		BIS forges partnerships with City departments to streamline business processes.	<ul style="list-style-type: none"> <li>• Number of business processes documented and reengineered.</li> </ul>
		Technology projects are collaboratively implemented and on-time and on-budget.	<ul style="list-style-type: none"> <li>• Percent of respondents saying BIS project management “adds value” to is “very valuable”.</li> <li>• Percent of respondents saying projects are “usually” or “always” completed on-time.</li> </ul>
1-Safe Place 2-One Minneapolis	Implement technology solutions that meet business and citizen needs	BIS responds to business needs and delivers expected results.	<ul style="list-style-type: none"> <li>• Number of major IT projects with post-implementation audits to determine if business case or ROI (VOI) targets were met.</li> </ul>
		Citizens and businesses conveniently access City services.	<ul style="list-style-type: none"> <li>• Percent of City services fully referenced on the City’s public web site.</li> <li>• Percent of eligible City services delivered online.</li> <li>• Percent of City Resident Survey respondents rating the ease of use of the City’s web site as “good” or “very good”.</li> </ul>
4-Connected Communities	Provide cost effective, efficient and reliable information and consultation services	Customers are satisfied with BIS services and information systems.	<ul style="list-style-type: none"> <li>• Percent very satisfied and satisfied with the overall quality of BIS services.</li> <li>• Percent of respondents saying the Service Desk is “usually effective” to “exceptional.”</li> <li>• Percent of respondents saying they are “satisfied” to “very satisfied” with the amount of time it takes Deskside Support to resolve the issue.</li> </ul>
		City staff is empowered with information and has the technology tools to do their jobs.	<ul style="list-style-type: none"> <li>• Percent of respondents saying that the hardware (computer, printer, phone) supports their daily work “well” or “very well.”</li> </ul>
		Information systems meet customers’ needs for availability, reliability, scalability and security.	<ul style="list-style-type: none"> <li>• Level of SAS 70 *compliance. (*SAS 70, the auditing standard, used in verifying and assessing business security controls.)</li> <li>• Percent of time the City’s servers and network are available.</li> </ul>

**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goal (1-6)	Department Goal	Objective	Measure
		BIS satisfies customers through the use of best practices.	<ul style="list-style-type: none"> <li>Number of departments with which BIS has Service Level Agreements (SLAs).</li> </ul>
4-Connected Communities 6-Premier Destination	Ensure that the business of BIS runs smoothly and effectively	BIS organizes and manages itself to provide value to the enterprise, businesses and residents.	<ul style="list-style-type: none"> <li>IT spending on innovation compared to maintenance and operating.</li> <li>Budget variance (operating and capital) at year end.</li> </ul>

MEASURES, DATA AND TARGETS TABLE						
Measure Name	2004 Data	2005 Data	2006 Data	2007 Target	2008 Target	2011 Target
<b>Outsourced services scorecard overall (100 points possible)</b>	N/A	N/A	85	90	92	95
<b>BIS Customer Survey - percent rating "satisfied or very satisfied"</b>						
• Quality of services	N/A	N/A	63	70	74	85
• Service desk	N/A	N/A	73	80	81	85
• Deskside services	N/A	N/A	57	65	71	90
• Computer downtime	N/A	N/A	64	70	74	85
• Project management	N/A	N/A	64	70	75	90
• Business needs	N/A	N/A	35	40	50	75
<b>E - government</b>						
• Percent services fully referenced on City web site	N/A	N/A	N/A	N/A	100 (2009)	
• Percent eligible services delivered on line	N/A	N/A	N/A	N/A	N/A	100
<b>Business Process Reengineering</b>						
• Processes documented per year	0	400	450	400	300	300
• Processes reengineered per year	0	200	350	375	400	500
<b>IT Spending on Innovation Compared to Maintenance &amp; Operating</b>	35%/65% (2000)	N/A	43%/57%	43%/57%	44%/56%	45%/55%

***What key trends and challenges does your department face and how will they be addressed?***

In 2007, BIS is transitioning to new leadership due to the departure of the CIO and the Director of Business Development. The goals and objectives of the department related to improving customer service and partnering with departments will remain at the

forefront during this period. The value of BIS services will be measured by outcomes including customer satisfaction surveys and post-implementation audits of projects to learn whether they delivered the expected benefits. The department will continue to strengthen employee competencies to meet changing needs, and it will improve performance management.

To more closely align technology with City goals and business plans, BIS is working with departments and elected officials to establish an IT governance structure. Governance will engage City leaders in setting strategic direction around IT investments, addressing common business technology issues, and monitoring progress in meeting business needs.

To help City management and policymakers make better business decisions, BIS will focus on initiatives that will deliver the right information to the right individuals. This will include work on enterprise content management, enterprise data management, and enterprise reporting. The department is a leader in the Enterprise Information Management initiative.

BIS will partner with departments to make more City services available on the Internet. An enterprise e-government plan needs to be created focusing on customer service, value and effectiveness.

***What actions will the department take to meet five-year financial direction? If applicable, what is the department's contingency plan on CDBG funding?***

To meet the five-year financial direction, BIS is constantly identifying efficiencies in allocating personnel and reducing spending by not filling positions for relatively short periods. Long term, BIS is identifying opportunities to maximize efficiency, and it is assessing Application Service Provider (ASP) models to improve service and manage operating costs.

Beginning in 2007, an Information Services governance structure will be in place to make enterprise decisions on project priorities and funding. Governance efforts are also focused on improving funding models to provide consistent and predictable resources to meet enterprise and department needs.

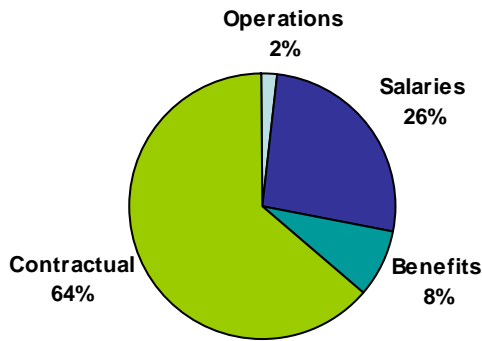
**FINANCIAL ANALYSIS**

**EXPENDITURE**

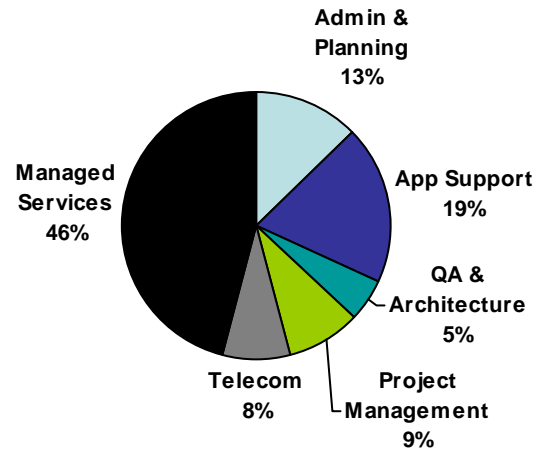
An expenditure amount of \$25.1 million is anticipated for BIS in 2008. With an increase of \$2.3 million over the last year, this increase is about 10% above the 2007 adopted budget. Most of the increase is attributable to the ongoing support costs to the project management office within BIS. These ongoing costs support the MECC CAD initiative as well as other customer-sponsored projects, and are being offset by revenues received from the sponsors.



**Expenditures by Type (\$25.1 million)**



**Expenditures by Division (\$25.1 million)**

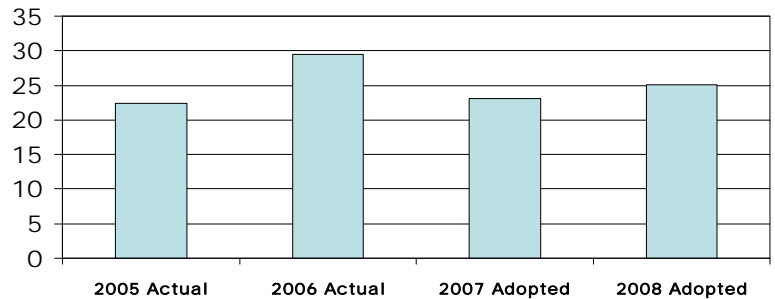


A large increase in the 2007 adjusted budget of BIS as compared to the 2007 adopted budget was due to expenses on Minneapolis Wireless (\$590,000), eight new positions (\$576,000), the financial system project (\$2.5 million) and convenience copier costs moved from the City Clerk’s department (\$150,000).

**REVENUE**

With anticipated revenues of \$25.1 million, the BIS budget for 2008 shows an increase of 8.3% over the 2007 adopted budget. In terms of dollar amount, this is an increase of \$1.9 million as compared to the 2007 adopted budget. Most of this increase in revenue is attributed to customer-sponsored projects such as the MECC CAD initiative.

**Revenues 2005-2008**



**FUND ALLOCATION**

BIS is funded primarily within the Intergovernmental Services internal service fund.

**MAYOR’S RECOMMENDED BUDGET**

The Mayor recommended a reduction of \$500,000 to the department’s budget to be achieved through position and non-personnel reallocation.

**COUNCIL ADOPTED BUDGET**

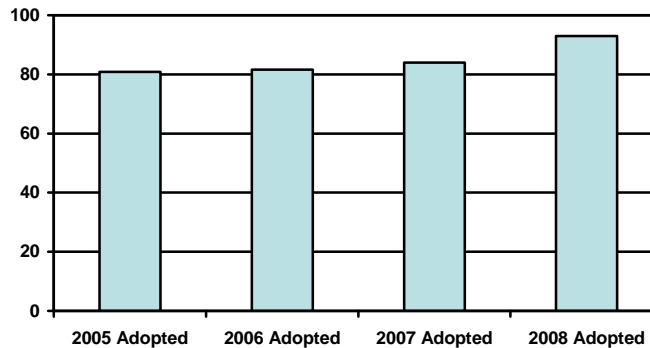
The Council adopted the Mayor’s recommendations.

## BUSINESS INFORMATION SERVICES

### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>Total FTE's</b>	80.85	81.60	84.00	93.00	10.71%	9.00

Staffing Levels 2005-2008



## BUSINESS INFORMATION SERVICES EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
Total Expenditures - All Funds	32,707,275	34,832,980	22,817,139	25,117,570	10.08%	2,300,431
Total Revenues - All Funds	22,318,260	29,494,783	23,152,139	25,063,919	8.26%	1,911,780
<b>Special Revenue Funds</b>						
Contractual Services	293,816	332,632				
Operating Costs	303,652					
<b>Total Expenditures</b>	597,469	332,632				
<b>Federal Government</b>						
Total Revenues	597,469	332,632				
<b>Internal Service Funds</b>						
Salaries and Wages	4,665,617	4,980,283	6,125,035	6,461,791	5.50%	336,756
Equipment Labor	128,810	141,035				
Contractual Services	20,997,520	22,007,551	14,589,054	15,914,677	9.09%	1,325,623
Operating Costs	5,169,462	6,042,356	315,042	502,956	59.65%	187,914
Fringe Benefits	1,148,397	1,329,123	1,788,008	2,113,774	18.22%	325,766
Equipment				124,372		124,372
<b>Total Expenditures</b>	32,109,806	34,500,348	22,817,139	25,117,570	10.08%	2,300,431
Charges for Service	21,150,542	29,139,452	23,142,139	25,018,919	8.11%	1,876,780
Charges for Sales	56,116	22,695	10,000	45,000	350.00%	35,000
Interest	-101	3				
Gains	58					
Other Misc Revenues	514,175					
<b>Total Revenues</b>	21,720,791	29,162,151	23,152,139	25,063,919	8.26%	1,911,780

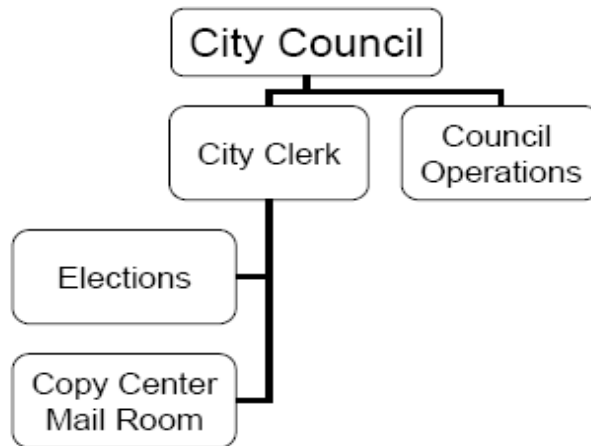
## CITY COUNCIL/CLERK/ELECTIONS

### MISSION

To insure the health, safety, life, property and general, social, and economic welfare of the City's citizens. To provide high quality, cost-effective information to the Council Members, City staff and the public, so that effective and responsible decisions can be made to govern the City. The department strives to ensure that all procedures of the Council and Clerk's offices conform to Federal, State and City regulations and policies, so that information management, actions and documentation lead to sound and legal decisions. The department conducts elections that facilitate maximum participation of all eligible voters in the City.



### ORGANIZATION CHART



### BUSINESS LINES

- **Development and implementation of City policies and programs:** This role is in conjunction with the Mayor. Also serving as a resource and advocate for constituents.
- **Committee management and Council information:** Coordinate activities of the City Council, seven standing committees, four special committees, Executive Committee and the Charter Commission, as well as provide access to City information.
- **Administration for Council and Clerk:** Provide administrative support to Council Members, their staffs and the Reception Desk as well as to the City Clerk's Department
- **Records management and enterprise information management (EIM):** Oversee all of the official government records for the City.
- **Printing, data operations and mailing:** Provide copying, bindery services and mailing for all City departments.
- **Elections and Passports:** Administer federal, state, county and local elections for citizens.

**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

*NOTE: The City Clerk’s Office provides service to internal and external customers and is a key in ensuring that City records, information and processes are accessible to policy makers and the public. In this regard the office supports all City goals and strategic directions.*

<b>Department Goal</b>	<b>Department Objective</b>	<b>Measure</b>
<b>Administration</b>		
Provide administrative services to the City Clerk and Council offices, City boards and commissions.		<ul style="list-style-type: none"> <li>Percent of time service provision met the departmental or interdepartmental imposed deadlines</li> </ul>
Create an atmosphere that honors the unity, commitment, diversity and professionalism of department’s workforce and the public it serves	Ensure a competent professional workforce	<ul style="list-style-type: none"> <li>Number of employees participating in employee training.</li> <li>100% of employees participate in annual performance discussion</li> </ul>
<b>Committee Coordinators &amp; Council Information</b>		
Increase access to information	Provide official records to the public within state regulations	<ul style="list-style-type: none"> <li>% of official proceedings created, proofed and published on the web within 5 working days</li> <li>% response to current and routine inquiries processed within 3 working days</li> </ul>
<b>Copy And Mail Center</b>		
Provide cost effective and efficient copying, bindery and daily courier services for City departments	Maintain competitive rates with private sector vendors	<ul style="list-style-type: none"> <li>Compare copy center costs with two downtown private sector vendors</li> <li>Compare mail room courier costs with two private sector vendors</li> </ul>
<b>Elections &amp; Passports</b>		
Meeting the voting needs of residents relating to the election process	Respond to legislative changes and create efficiencies in election administration	<ul style="list-style-type: none"> <li>Percent of residents surveyed who rated their voting experience “excellent” or “satisfactory”</li> </ul>
Facilitate voter participation	Provide voter education	<ul style="list-style-type: none"> <li># of ballots cast in each November election</li> </ul>
Revenue generation	Provide acceptance services for US Passports and provide passport photo services	<ul style="list-style-type: none"> <li>Maintain or increase revenue</li> <li>U.S. Passports processed</li> </ul>
<b>Enterprise Information Management</b>		
Guide the City’s management of electronic and paper records to comply with State and Federal regulations	Manage EIM standards and practices for all City departments, consistent with other local, state and national jurisdictions	<ul style="list-style-type: none"> <li># of departments and divisions that have developed State-approved retention schedules for records (paper and electronic) specific to their operations.</li> <li>% response to current and historical inquiries within stated goals; researched within 3 working days unless specified</li> </ul>

**MEASURES, DATA AND TARGETS TABLE**

Measure Name	2003 Data	2004 Data	2005 Data	2006 Data	2007 Target	2011 Target
<b>Administration</b>						
Percent of time service provision met the departmental or interdepartmental imposed deadlines	100%	100%	100%	100%	100%	100%
Number of employees participating in employee training	100%	100%	100%	100%	100%	100%
100% of employees participate in annual performance discussion		40%	100%	100%	100%	100%
<b>Committee coordinators &amp; council information</b>						
% of official proceedings created, proofed and published on the Web within five working days	100%	100%	100%	100%	100%	100%
% response to current and routine inquiries processed within three working days	100%	100%	100%	100%	100%	100%
<b>Copy and mail center</b>						
Compare copy center costs with two downtown private sector vendors	NA	NA	NA			
Compare mail room courier costs with two private sector vendors	NA	NA	NA			
<b>Elections &amp; passports</b>						
Percent of residents surveyed who rated their voting experience "excellent" or "satisfactory"	NA	NA	99.8%	99%	99%	99%
# ballots cast in each November election		201,672	70,987	225,000	NA	NA
Maintain or increase revenue for U.S. Passports process (\$000s)	NA	9.0	17.4	20.0	20.0	20.0
<b>Enterprise information management</b>						
<i>NOTE: A framework for measuring EIM progress is currently under development by records management, BIS and individual departments. This framework will be used to design performance measures within specific departmental action plans.</i>						
# of departments and divisions that have developed State-approved retention schedules for records (paper and electronic) specific to their operations	NA	NA	NA	2 of 17	5 of 17	17 of 17
% Response to current and historical inquiries within stated goals; researched within 3 working days unless specified	100%	100%	100%	100%	100%	100%

***What key trends and challenges does the department face and how will each be addressed?***

**Enterprise Information Management (EIM):** EIM issues continue to grow while resources remain static. The EIM Board, comprised of the Council Vice President, the City Coordinator, the Chief Information Officer, the City Attorney and the City Clerk, will develop a financial strategy with priorities based on risk analysis.

**Presidential Election of 2008:** For 2008, record voter turnout is anticipated. As such absentee ballot requests and new registrations will contribute to the most costly election run to date in the City of Minneapolis.

Funding levels allocated to Elections in the 2008 budget will not be adequate and \$130,000 gap is projected between funds allocated and anticipated costs. The reasons for this gap are as follows:

- *Unanticipated Charges:* Internal charge backs from BIS, CRM, Property Services and health insurance premiums rose 19% over 2007 charges. The cost of these unanticipated charges are \$82,035 higher than expected and impact the department's ability to restore full funding for Federal election costs.
- *Staffing:* Election Judges (EJ) make up the largest part of the budget. It is imperative that polling locations are adequately staffed to meet public demand.

The 2008 allocated amount was based on staffing levels used for the last state general election. As indicated in last year's 5-year plan, EJ staffing levels for a federal election need to be significantly higher. The estimated gap between the funds allocated and funds needed is \$54,451. That gap is based on the current judge salary in effect since 2005 and does not consider a well-deserved rate increase for hard-working Election Judges.

- *Ballot Programming and Printing:* The amount allocated in the 2008 budget for ballots is based on a projection made in summer of 2005 during preparation for the 2006 election. The actual ballot cost at the 2006 election exceeded the budgeted amount by more than \$16,000. Even higher costs for the 2008 presidential election are anticipated. It is not realistic to base this amount on an inaccurate projection made two years ago.

The Elections Office is therefore requesting the following additions to the 2008 budget:

<b>Need</b>	<b>Amount</b>
Election Judges	\$ 54,451
Compensatory Time	\$ 10,000
Overtime	\$ 20,000
Part Time Employees	\$ 32,000
Ballot Printing	\$ 14,221
Total	\$ 130,672

**Ranked Choice Runoff (RCV):** City Clerk staff continues to work with the department's election partners and City residents on issues related to implementation of Ranked Voice Voting in Minneapolis. It appears unlikely that implementation will occur prior to 2013. However, the department continues to work toward finding solutions that would help implementing RCV earlier. Expenditures relating to voter education, equipment development and staff are anticipated to begin approximately 2 years prior to the date of implementation, which could result in unplanned expenditures in 2008.

***What actions will the department take to meet its five-year financial direction? If applicable, what is the department's contingency plan on CDBG funding?***

The department is on course with the five-year financial direction.

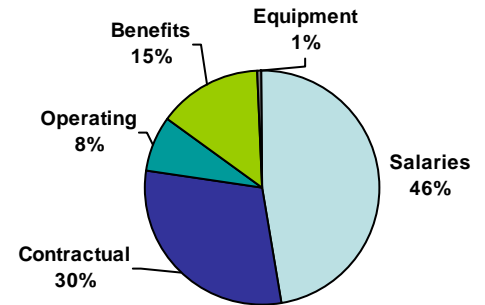
## FINANCIAL ANALYSIS

### EXPENDITURE

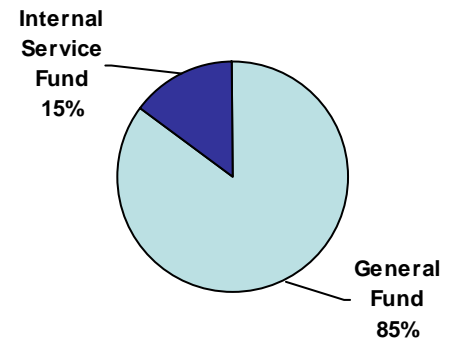
The 2008 City Clerk, Council, and Elections & Registrations department's budget of \$8.0 million is in line with the five-year financial direction. This budget includes an increase of \$400,000 to Elections as there is a Presidential Election in 2008. Starting in 2007, City Council combined their budget with the City Clerk budget.

The outsourced postage service previously paid by individual departments is being paid by Central Mailing. In 2007 there was an increase to the Postage Rates, causing a greater expenditure for the Department. In 2008, Central Mailing's budget is estimated at \$435,000. The Data Operations Center moved from BIS to City Clerks during 2007, with an increase of 1 personnel and a 2008 expenditure budget of \$156,000. The revenues for this service will be recovered through the rate model in 2008. The Copier Center function of purchasing copiers and billing for copy counts, moved from the City Clerks to the BIS budget in 2007. This move decreases both the revenue and expenditure to the Copy Center. The budget for the Copy Center is estimated at \$607,000 for 2008, for the copier requisition (printing) function.

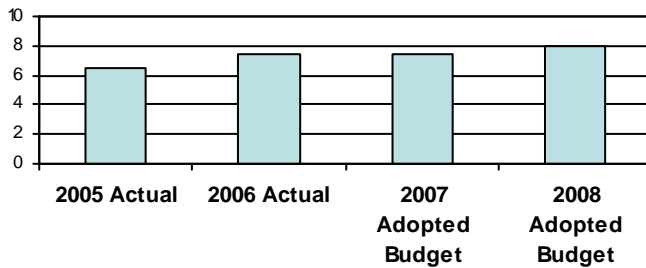
### Expenditures by Type (\$8.0 million)



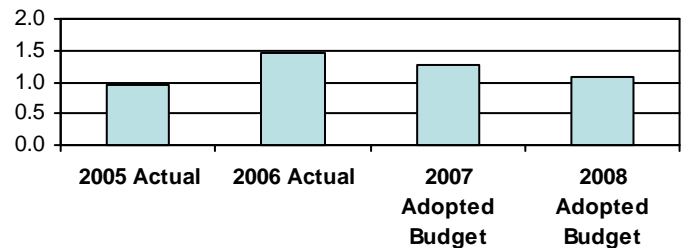
### Expenditure by Fund (\$8.0 million)



Expenditures 2005-2008  
(In millions)



Revenues 2005-2008  
(In millions)



### REVENUE

Revenue is estimated at \$1.1 million, down 13.8%, with declining sales of documentation copies due to availability of internet access. In Elections, the passport revenues are declining because the fee earned for the sales is decreasing. The estimate for the sales of Domestic Partnership licenses will increase, as Nationwide the licenses are becoming more acceptable.

Central Mailing expects matching revenues to expenditures with mailing services. The Copy Center also expects matching revenues to expenditures in the copy requisition (printing) function. The Data Operations Center should bring in matching revenues to expenditures with the rate model.

**FUND ALLOCATION**

The department's expenditure budget is funded by the General Fund (85%) and Internal Service Funds (15%).

**MAYOR RECOMMENDED BUDGET**

The Mayor funds the department's request for additional Election & Registration Division's resources at \$100,000. The budget includes a reduction of the Clerk-Operations budget of \$100,000.

**COUNCIL ADOPTED**

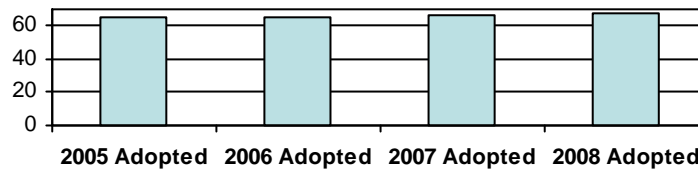
The Council adopted the Mayor's additional resources of \$100,000 for the Elections & Registration Division. The Council changed the Clerk's reduction from \$100,000 to \$50,000 due to a one-time allocation of \$50,000 from the Self Insurance Fund. The Clerk has been directed to return to the Ways and Means Committee in the first quarter to report the charges back for records storage and disposal. The Council included the Council budget in the Clerk's budget.

**CITY CLERK**

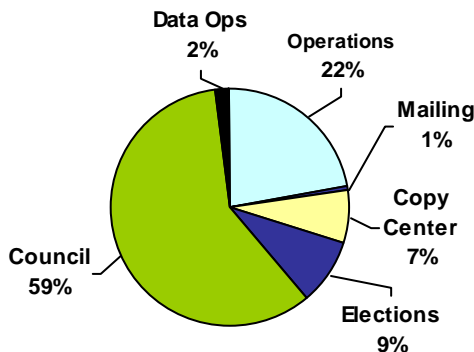
**Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>FTE's by Division</b>						
Operations	15.00	28.00	28.00	15.00	-46.43%	(13.00)
Central Mailing	0.80	0.35	0.35	0.35	0.00%	-
Central Copy Center	4.70	5.15	5.15	4.85	-5.83%	(0.30)
Elections & Registration	6.00	6.00	6.00	6.00	0.00%	-
Council	39.00	26.00	27.00	40.00	48.15%	13.00
Data Ops	-	-	-	1.30		1.30
<b>Total FTE's</b>	<b>65.50</b>	<b>65.50</b>	<b>66.50</b>	<b>67.50</b>	<b>1.50%</b>	<b>1.00</b>

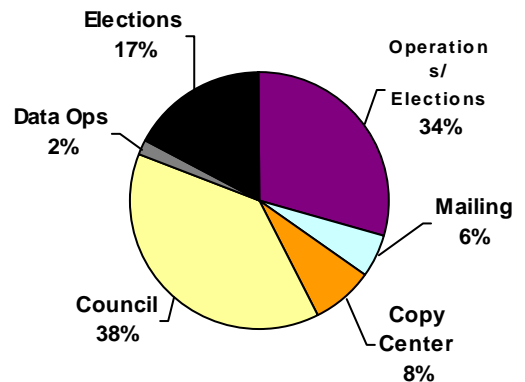
Staffing Summary 2005-2008



Staffing by Division



Expenditure by Division (\$8.0 million)





**CITY COUNCIL/CLERK/ELECTIONS  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>Total Expenditures - All Funds</b>	6,502,617	7,405,331	7,476,712	7,988,568	6.85%	511,856
<b>Total Revenues - All Funds</b>	959,448	1,449,273	1,269,119	1,093,831	-13.81%	(175,288)
<b>General Fund - City</b>						
Salaries and Wages	3,205,693	3,432,954	3,475,949	3,498,298	0.64%	22,349
Contractual Services	1,473,004	1,639,595	1,381,413	1,874,936	35.73%	493,523
Operating Costs	188,903	194,062	326,957	374,956	14.68%	47,999
Fringe Benefits	794,809	892,905	970,406	1,057,954	9.02%	87,548
Equipment			15,531	15,856	2.09%	325
<b>Total Expenditures</b>	<b>5,662,409</b>	<b>6,159,516</b>	<b>6,170,256</b>	<b>6,822,000</b>	<b>10.56%</b>	<b>651,744</b>
Licenses and Permits	3,953	3,305	500	1,000	100.00%	500
Charges for Service	103,296	102,413	92,984	80,500	-13.43%	(12,484)
Charges for Sales	632	6,399	525	1,125	114.29%	600
Contributions	3,081	0	0	0	0.00%	0
Other Misc Revenues	3,529	1,581	750	500	-33.33%	(250)
<b>Total Revenues</b>	<b>114,491</b>	<b>113,698</b>	<b>94,759</b>	<b>83,125</b>	<b>-12.28%</b>	<b>(11,634)</b>
<b>Internal Service Funds</b>						
Salaries and Wages	125,377	160,254	259,128	263,427	1.66%	4,299
Contractual Services	356,950	709,813	601,655	524,094	-12.89%	(77,561)
Operating Costs	194,280	212,344	240,561	245,612	2.10%	5,051
Fringe Benefits	30,973	52,349	72,801	107,402	47.53%	34,601
Equipment	132,629	111,055	132,311	26,033	-80.32%	(106,278)
<b>Total Expenditures</b>	<b>840,208</b>	<b>1,245,815</b>	<b>1,306,456</b>	<b>1,166,568</b>	<b>-10.71%</b>	<b>(139,888)</b>
Charges for Service	848,725	1,333,890	1,174,360	1,010,706	-13.94%	(163,654)
Gains	(3,768)	0	0	0	0.00%	0
Other Misc Revenues	0	1,684	0	0	0.00%	0
<b>Total Revenues</b>	<b>844,957</b>	<b>1,335,575</b>	<b>1,174,360</b>	<b>1,010,706</b>	<b>-13.94%</b>	<b>(163,654)</b>

## COMMUNICATIONS

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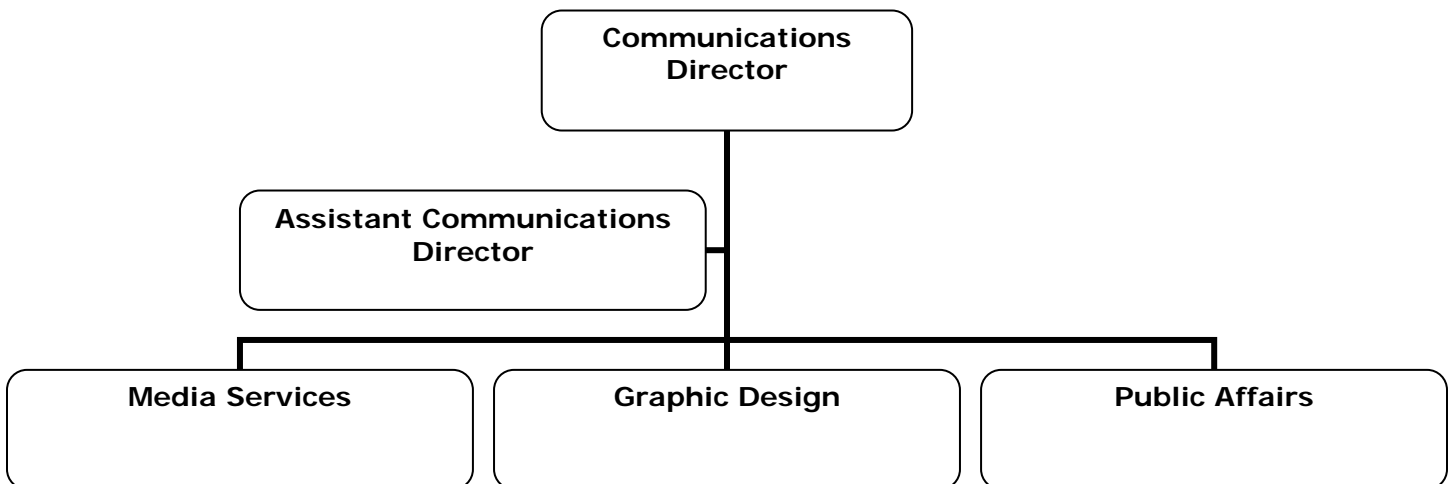
### MISSION

To assist City departments and policymakers in effectively and accurately communicating information about the City of Minneapolis, and to engage the public in the governing process so that the residents and visitors of the City better appreciate, understand, and benefit from our services.

### BUSINESS LINES

- **Assist elected officials and City departments with all communications functions, internal and external:** Communicate through publications, internet and intranet web content, and employee communications.
- **Manage the City's cable franchise:** Includes overseeing the current franchise agreement, negotiations of a new agreement, and handling of consumer complaints.

### ORGANIZATION CHART



**FIVE-YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goals & Strategies	Department Goal	Objective	Measure
<p><b>All City goals &amp; strategies</b></p>	<p>Effectively tell the City's story to its internal &amp; external customers.</p>	<p>Provide timely communications counsel or strategies to City departments and policy-makers in order to connect the appropriate message to the appropriate audience using the most appropriate media, with a goal of anticipating and preparing for significant communications needs and challenges</p>	<ul style="list-style-type: none"> <li>• % change (increase/decrease from baseline over time) in City departments provided communication planning assistance from communications department.</li> <li>• # of communications plans that include message, audience and media components.</li> </ul>
		<p>Connect City departments, employees and policymakers to the appropriate tools and knowledge to effectively communicate to their audiences</p>	<ul style="list-style-type: none"> <li>• # of departments that believe the tools are useful in facilitating communications.</li> <li>• # of departments that are aware of and are using the communications department's support tools.</li> <li>• % increase in City survey respondents who rate City web site as good or very good.</li> <li>• % increase in City survey respondents who rate City's effectiveness at informing residents on major issues in the City as good or very good</li> </ul>
		<p>Identify and assess the level of a crisis to prepare departments and policy-makers to communicate accurate, timely and consistent information so that people may take appropriate action and remain confident in city government.</p>	<ul style="list-style-type: none"> <li>• # of departments/policymakers that are aware of and are using the Crisis communications plan.</li> </ul>
		<p>Annually conduct evaluations of media content on select, limited major issues and initiatives to promote full and accurate reporting of the City and its services.</p>	<ul style="list-style-type: none"> <li>• % of department complaints of media quality that are validated by further evaluation</li> <li>• % of media stories that meet criteria for "full and accurate" reporting</li> </ul>
		<p>Seek, find and encourage compelling stories of City employees and accomplishments to provide a rich picture of the scope and scale of City services and the people who deliver them.</p>	<ul style="list-style-type: none"> <li>• % of department "contacts" that result in a story extraction</li> <li>• % of above extractions that result in a story in the media</li> </ul>

**MEASURES, DATA AND TARGETS TABLE**

Measure	2004 Data	2005 Data	2006 Data	2007 Data	2008 Target	2011 Target
% increase in City survey respondents who rate City web site as good or very good.		Baseline data: 70% useful information; 72% design/graphics; 68% ease of use	N/A	N/A		
% increase in City survey respondents who rate City's effectiveness at informing residents on major issues in the City as good or very good		51%	N/A	N/A		
% of communications plans that include message, audience and media components.	N/A	N/A	25%	In progress		
Development of annual communications planning calendar	N/A	N/A	Output measure	Annual planning calendar created.	NA	NA
% of departments that believe the tools are useful in facilitating communications.	N/A	N/A	N/A	?		
% of departments that are aware of and are using the communications department's support tools.	N/A	N/A	Baseline data being gathered	?	?	?
% increase in survey respondents who rate as good or very good, the opportunities the City gives to provide input on important issues		Baseline data: 56% good/very good	N/A	N/A	?	?

**Two-way communication and technology:** In the same way that Minneapolis' changing demographics are challenging the City to find new ways to engage communities, they are also challenging the City to find new ways to communicate with stakeholders since effective community engagement and communications go hand in hand. Technology can play a tremendous role in that arena. However, the Communications Department does not have strategic, tech-savvy staff resources available to either make the best use of existing technology

or remain fresh and forward-thinking in how new technologies can improve our communications efforts. The web staff that exists in BIS has communications experience, but is focused on the resource from a technology perspective (how it works).

However, there is no existing strategy in this area, and no plan for how it will be developed, along with the needed decision-making structure, content standards, implementation model and on-going maintenance support. In addition, Minneapolis is leading the nation in this work, therefore there is little in the way of best practice models to draw on.

Wireless Minneapolis portals and Civic Garden could be a tremendous opportunity for the City and it comes at a pivotal time, considering the broader discussion about how the City engages its constituents, and the future of NRP. Neighborhood and community portal pages can be set up using geographic or non-geographic breakdowns, which means that the city will be able to offer neighborhoods and community organizations a powerful tool that they can use to communicate with their constituents and organize their communities.

Communications is enthusiastic about finding new ways for two-way communication with stakeholders, and effective community engagement. To build the capacity in the department to take advantage of the opportunities that exist would have budget implications; and the Communications Department would like to partner with BIS to explore the creation of a communications webmaster position, which would lead the thinking and planning for strategic communications using the City's public website and intranet. This exploration and planning could inform (and perhaps incorporate) the need for a broad discussion related to the Wireless Minneapolis digital inclusion efforts (overarching strategy, portals, and Civic Garden).

***What actions will the department take to meet its five-year financial direction?***

The Communications Department anticipates that it will operate within the financial direction. The direction currently does not call for any reductions. The Communications Department budget is funded entirely through the general fund. The department has direct revenues of about \$3 million. Of that, \$2.5 million is cable franchise revenue and \$400,000 in PEG (public, educational, and governmental) programming fees.

**FINANCIAL ANALYSIS**

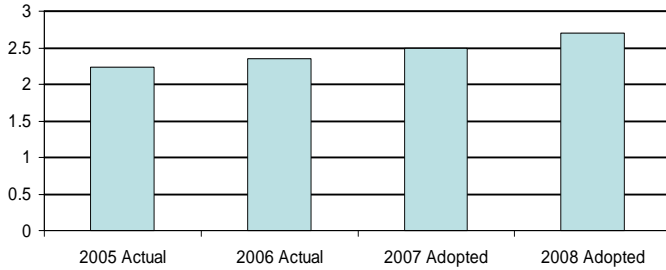
**EXPENDITURE**

The 2008 expense budget for the Communications Department, which includes public affairs, graphics, cable regulation, and video services, is \$2.7 million – a 7% increase from the 2007 Adopted Budget. The budget includes \$700,000 in annual draw downs of the cable franchise settlement over the next four years. This recommendation results in level funding for cable-related items until an increase to Public, Educational and Governmental (PEG) programming fees comes online in 2012.

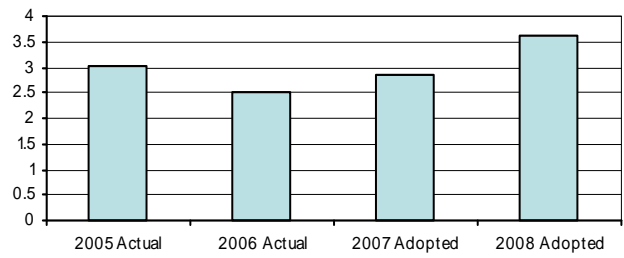
**REVENUE**

The Communications Department's \$3.6 million revenue budget increases by 28% or \$800,000 from 2007, based on actual revenues from the cable franchise.

**Expenditures 2005-2008  
(\$2.7 million)**



**Revenues 2005-2008  
(\$3.6 million)**



**FUND ALLOCATION**

The Communications Department is funded entirely by the General Fund

**MAYOR'S RECOMMENDED BUDGET**

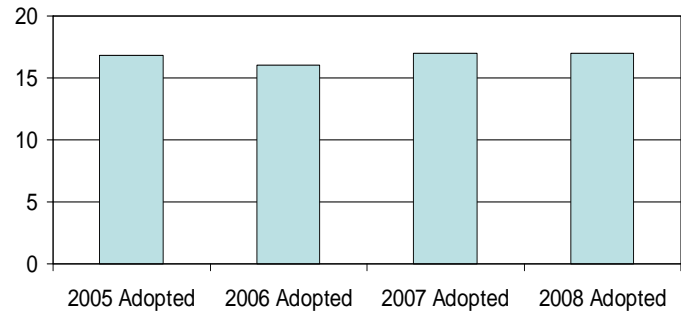
The Mayor recommended reducing the Minneapolis Telecommunications Network contract by \$100,000 on a one-time basis. The Mayor also recommended \$100,000 to fund the Minneapolis Wireless Portals Project. The department was also recommended to reduce its capital expenditures by \$25,000, a reduction not anticipated in the financial direction for 2008.

**COUNCIL ADOPTED BUDGET**

The Council approves the Mayor's budget with following revisions: eliminate the \$100,000 Minneapolis Wireless Portals Project funding and restore the \$100,000 in funding to the Minneapolis Telecommunications Network (MTN) contract, and fund the wireless portals project at \$100,000 on a one-time basis.

The Council directed the Communications Department to work with MTN and present MTN's business plan to the Ways and Means/Budget Committee in February, 2008 and requested a similar report annually.

**Staffing Summary 2005-2008**



**COMMUNICATIONS**

**Staffing Information**

	<b>2005 Adopted Budget</b>	<b>2006 Adopted Budget</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>% Change</b>	<b>% Change</b>
<b>FTE's by Division</b>						
Public Affairs	10.80	16.00	17.00	17.00	0.00%	-
Graphics & Cable	3.00	-	-	-		
Video Services	3.00	-	-	-		
<b>Total FTE's</b>	<b>16.80</b>	<b>16.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.00%</b>	<b>-</b>

**COMMUNICATIONS  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
Total Expenditures - All Funds	2,240,997	2,346,561	2,502,333	2,682,553	7.20%	180,220
Total Revenues - All Funds	3,040,914	3,156,889	2,826,600	3,629,100	28.39%	802,500
<b>General Fund - City</b>						
Salaries and Wages	755,208	826,556	916,729	982,377	7.16%	65,648
Contractual Services	1,180,724	1,158,478	1,163,314	1,265,506	8.78%	102,192
Operating Costs	69,520	73,280	125,005	127,630	2.10%	2,625
Fringe Benefits	189,790	210,145	249,519	283,271	13.53%	33,752
Equipment	41,308	78,102	47,766	23,769	-50.24%	-23,997
<b>Total Expenditures</b>	<b>2,236,550</b>	<b>2,346,561</b>	<b>2,502,333</b>	<b>2,512,553</b>	<b>7.20%</b>	<b>180,220</b>
Franchise Fees	2,971,091	2,926,489	2,500,000	2,500,000	0.00%	0
Charges for Sales	38,556	29,865	14,600	14,600	0.00%	0
Rents	7,784	11,889	8,400	8,400	0.00%	0
Contributions	7,500	172,702	297,500	400,000	34.45%	102,500
Other Misc Revenues	11,537	15,944	6,100	6,100	0.00%	0
<b>Total Revenues</b>	<b>3,036,467</b>	<b>3,156,889</b>	<b>2,826,600</b>	<b>2,929,100</b>	<b>3.63%</b>	<b>102,500</b>
<b>Special Revenue Funds</b>						
Contractual Services	4,447					
<b>Total Expenditures</b>	<b>4,447</b>					
Contributions	4,447			700,000		700,000
<b>Total Revenues</b>	<b>4,447</b>			<b>700,000</b>		<b>700,000</b>

# CONVENTION CENTER

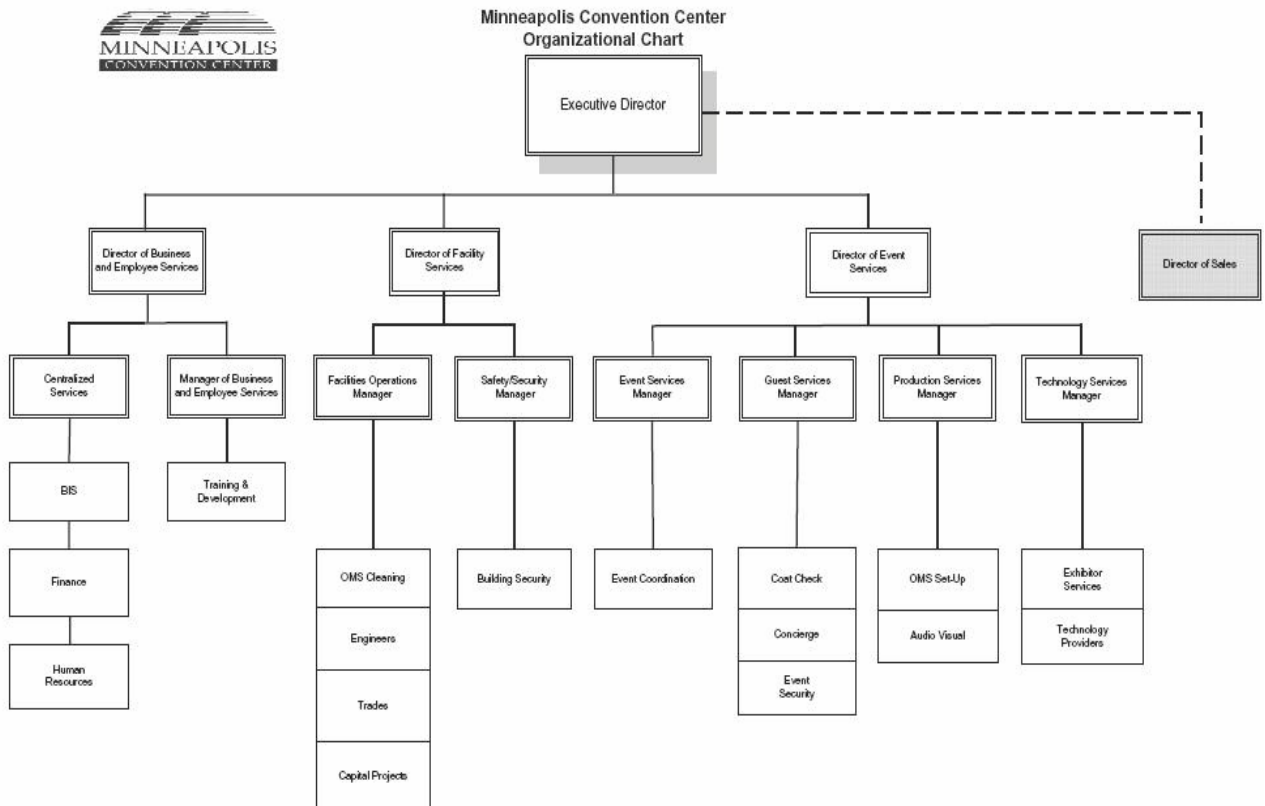
## MISSION

The Minneapolis Convention Center is the major national convention and trade show venue of the State of Minnesota. By hosting events and offering a variety of services, the convention center showcases and provides economic benefit to the City and the surrounding region.

## BUSINESS LINES

- **Event services:** Coordinates both in-house departments and contracted services in the areas of production, set-up, event coordination, and guest needs.
- **Facility services:** Coordinates the areas of safety and security, parking and marshaling operations, building and grounds maintenance, capital project planning and management as well as custodial operations.
- **Sales and marketing services:** Provides information about the facility, identifying and attracting events, maintaining relationships, and gathering data on how the MCC serves customers. The majority of these services are provided through the partnership with Meet Minneapolis in coordination with the convention center's executive management team.
- **Business and employee services:** Resulted from a growing need for depth and sophistication in the business reporting requirements for the executive management team as well as a response to shortcomings in employee relations and employee development areas identified in an organizational assessment.

## ORGANIZATION CHART





**FIVE-YEAR DEPARTMENT GOALS, OBJECTIVES AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

<b>City Goals &amp; Strategies</b>	<b>Department Goal</b>	<b>Objectives</b>	<b>Measures</b>
<b>A safe place to call home</b>  <b>A premier destination:</b> C. Cleaner, greener, safer downtown	Provide a safe and secure experience for all	Convention center staff & events have adequate security.	<ul style="list-style-type: none"> <li>• Increase perceived safety rating on client survey</li> </ul>
		Emergency response is coordinated efficient, and effective.	<ul style="list-style-type: none"> <li>• General evacuation drill elapsed time.</li> </ul>
		Employees work in an environment which is free from hazards to their health or safety	<ul style="list-style-type: none"> <li>• Cash value of injury claims and losses</li> <li>• Lost days due to injury</li> <li>• # of safety issues identified and corrected by convention center employee/management safety committee</li> </ul>
<b>One Minneapolis</b>  <b>A premier destination:</b> A. Retain and grow business E. Leverage our entertainment edge	High Quality Product & Services	Show managers and exhibitors receive clear, concise, relevant information when they need it.	<ul style="list-style-type: none"> <li>• Customer survey overall rating</li> </ul>
		Maintain and upgrade clean, functional, competitive facility.	<ul style="list-style-type: none"> <li>• Customer survey appearance rating</li> <li>• % of completed planned capital projects</li> </ul>
		Clients, employees, and guests with limited English proficiency are readily able to access convention center services.	<ul style="list-style-type: none"> <li>• Use of translation services</li> </ul>
<b>Lifelong Learning:</b> B. Economic engine  <b>A Premier Destination:</b> A. Retain and grow business	Optimize Business Processes	Manage and contain cost factors to limit annual expenditures.	<ul style="list-style-type: none"> <li>• % growth of non-event expenses budget</li> </ul>
		Improve level of operational self-sufficiency.	<ul style="list-style-type: none"> <li>• % of self-sufficiency revenue/direct operating expenses</li> </ul>
		Refine client contracting and invoicing processes.	<ul style="list-style-type: none"> <li>• Reduce outstanding accounts Receivable</li> </ul>
		Increase use of MCC on-line services.	<ul style="list-style-type: none"> <li>• % of exhibitor on-line orders, website use numbers</li> </ul>
<b>One Minneapolis</b>  <b>A Premier Destination</b>	Maximize use of facility and services	Increase public exposure and use.	<ul style="list-style-type: none"> <li>• Total attendance</li> <li>• Total occupancy</li> <li>• Auditorium occupancy</li> <li>• Local media coverage</li> </ul>
		Increase facility use in local, corporate and national markets.	<ul style="list-style-type: none"> <li>• Market breakdown</li> </ul>
		Guests, exhibitors, and clients have a variety of parking options.	<ul style="list-style-type: none"> <li>• Client survey ranking for parking</li> <li>• Annual parking revenue</li> </ul>

City Goals & Strategies	Department Goal	Objectives	Measures
		Explore feasibility of a Life Sciences Center.	<ul style="list-style-type: none"> <li>• Research document</li> <li>• Feasibility study</li> <li>• Technical/financial assessment</li> </ul>
<b>One Minneapolis</b>  <b>Lifelong learning:</b> B. Economic engine E. Education: stronger partnerships  <b>A premier destination:</b> E. Leverage our entertainment edge	Provide a positive work environment	Employees work in a positive environment which encourages their growth and development.	<ul style="list-style-type: none"> <li>• MCC climate survey gap analysis</li> </ul>
		Workplace is free from harassment and retaliation.	<ul style="list-style-type: none"> <li>• # of respect in the workplace complaints filed with HR and # substantiated</li> </ul>
		Employees have the opportunity to continually improve and develop skills.	<ul style="list-style-type: none"> <li>• % of employees with completed employee review during year and with complete development plan.</li> </ul>

**MEASURES, DATA AND TARGETS TABLE (RESULTS MINNEAPOLIS MEASURES)**

Measure Name	2003 Data	2004 Data	2005 Data	2006 Data	2007 Target	2011 Target
Total occupancy (%)	54.8	55.9	65.5	61.8	66.0	72.0
Total attendance	917,821	903,330	784,250	836,000	785,000	884,000
Total revenue	12,235	14,161	16,208	15,645	14,156	17,571
Percent on-rental revenue (%)	53	58	61	62	63	65
Percent self-sufficiency	0.65	0.67	0.71	0.66	0.56	0.66
Customer survey overall rating	4.49	4.45	4.42	4.42	4.42	4.50
Climate survey gap analysis	0.40	0.39	0.37	0.48	0.35	0.30

**What key trends and challenges does the department face and how will each be addressed?**

**Current service level increases over 2007:** In professional services, a \$15,000 increase in rent projections from property services; for utilities, a 13% energy cost adjustment in steam and chilled water; a 5% increase in personnel cost; and a benefit cost increase of 5%.

**Supply and demand of space:** Recent research from *Tradeshow Week* shows a slowing growth in the supply of available space has finally allowed slow growth in demand for space to catch up in the market, but with the existing market conditions we expect a move for events from older venues to venues with better services and current amenities.

**Competitiveness:** One external competitive concern continues to be the status of a potential 1,200 room headquarters hotel. Hotel capacity and quality remains one of the top factors identified by show managers in the decision to book in any given city. While Minneapolis has a good number of rooms available in our downtown area, the ready availability of headquarters hotels at competitor sites remains a disadvantage in marketing our venue and is one factor in the slow growth of our occupancy rate. An analysis needs to be done to determine the extent of public participation in this project.

**Security concerns:** Customer concern regarding security wavered slightly after 9/11. Customer desire for cost consciousness for security issues has created a desire to ignore or work around security measures. Recent increases in downtown security issues have caused increased patrols and broader community awareness of panhandling issues.

**Technology:** Applicable technology continues to evolve at a rapid pace and presents many opportunities for growth in services and revenue. To capture this potential market, the convention center has created the technology services department to find and capitalize on the many emerging technologies and related services developing into saleable products.

**Customer service expectations:** Customers are continuing to demand responsiveness to last minute changes. This expectation requires greater flexibility to deal with large last-minute requests.

**Revenue development:** Partnering with Meet Minneapolis, the department has undertaken an aggressive program to package its technology services and other innovative ways for clients to market events. The department budgeted \$100,000 in new revenue from this initiative.

Over the last four years, the department has captured several targeted revenue streams. It has consistently attempted to develop services which improve its attractiveness to central customers, national and regional convention and tradeshow. Those events have historically been more inclined to pay premium prices for premium services.

Growing demand to develop the Life Sciences Corridor has resulted in the possibility of developing specialized space in the now vacant 5,000 square foot unfinished meeting room space on the lower level for a learning lab.

The 2008 Revenue Projections also call for trended increases based on event use activity and a conservative increase in food service commission based on projections for the Republican National Convention.

**Work environment:** The one component that will differentiate the MCC from the competition is a successful culture or work environment. To this end, the MCC is dedicating large talent and financial resources to improve employee development and training. The newly created position of Director of Employee and Business Services has been filled, and launch of new initiatives to foster improved communications including an in-house newsletter and more frequent interactive full staff sessions is underway.

**Branding/identity/image:** Continuing work with Meet Minneapolis to present the MCC as a technologically state of the art sales-focused facility.

**Event infrastructure:** The primary concern in this area is the means and methods by which communication occurs internally, with clients, exhibitors and guests. It is increasingly important to provide an exceptional product and develop improved methods of providing information on the front and back end of events in a timely manner. The business needs to move from a reactionary position to one in which client and customer needs are anticipated prior to arrival.

The Meet Minneapolis sales staff has a variety of targeted efforts planned to address the corporate market. The management of the convention center will continue to hedge revenue shortfalls by bringing new revenue producing services online and will continue to increase the

number and availability of new services, particularly through the new technology services department. Additional use of the MCC Auditorium with cooperation from AEG also has the potential to provide short term revenue “boosts”.

Space rental figures are the primary drivers for the majority of the department’s total revenue. For every \$1 brought in for rental, an additional \$1.50 in ancillary services can be provided. Through intensive efforts to develop additional revenue sources over the last few years, the MCC has been able to maintain its revenue baseline year after year.

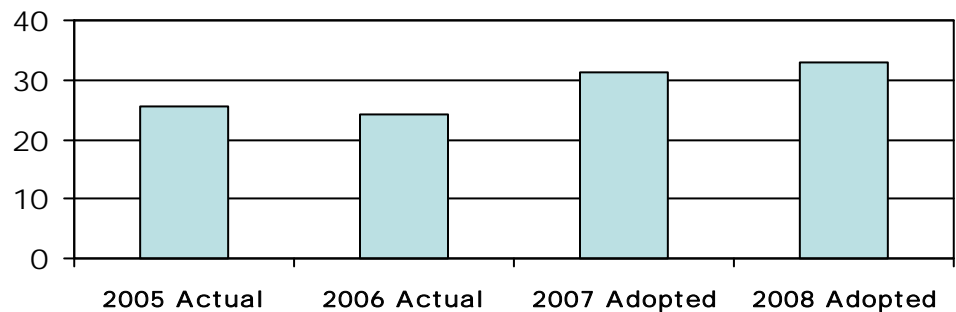
In the long-term booking picture, 2008 and 2009 are somewhat flat compared to the boom year of 2005 and advance bookings for 2010 and out. Based on past pick-up of events over advance booking numbers and factoring in increased availability of non-rental revenue, the department projects 2008 total revenue to be \$15,304,000.

**FINANCIAL ANALYSIS**

**EXPENDITURE**

The convention center’s 2008 budget is \$32.82 million, a 16.6% or \$4.7 million increase from the 2007 budget. This increase includes \$3 million in the center’s major capital repair and replacement program.

**Expenditures 2005-2008  
(\$32.82 million)**



**REVENUE**

The convention center’s 2008 revenue is expected to increase to \$73.45 million or 3.5% over the 2007 budget.

**MAYOR’S RECOMMENDED BUDGET**

The Mayor recommended a one-time increase to the convention center’s budget to fund the Republican National Convention (RNC) coordination on the Community Fest (\$200,000).

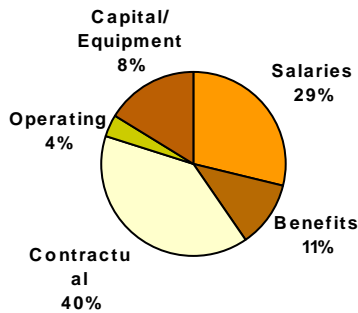
The Mayor also funded \$420,000 of increased energy costs, with the direction that the convention center uses a portion of the funds for energy efficiency improvements.

The 13<sup>th</sup> Avenue pedestrian improvements project was also funded in the recommended budget.

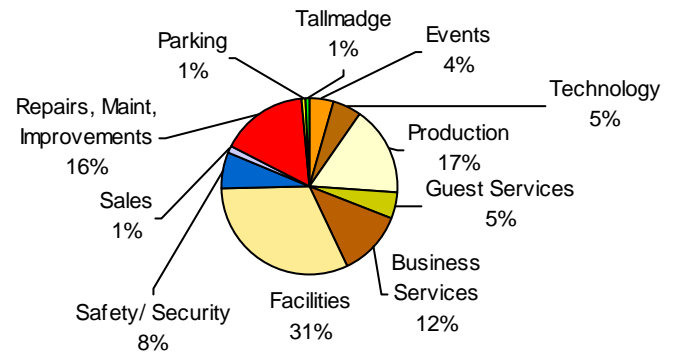
**COUNCIL ADOPTED BUDGET**

The Council concurred with the Mayor’s recommendations. The Council directed the City Coordinator to report back to the Ways and Means/Budget Committee on (12/03/07) with a more detailed proposal for use of the funds for the Community Fest. When this report was received, the Council affirmed the Mayor’s recommendations.

**Expenditures by Type (\$32.82 million)**



**Expenditure by Division (\$32.82 million)**

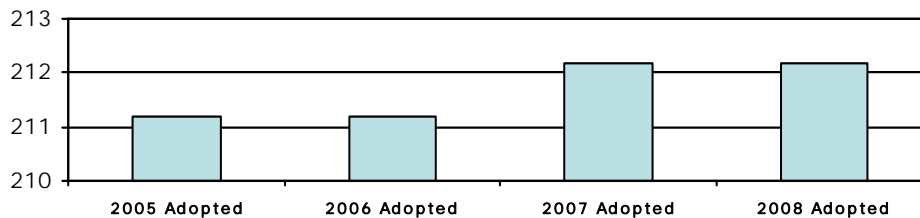


**CONVENTION CENTER**

**Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Actual Change
<b>Total FTE's</b>	<b>211.18</b>	<b>211.18</b>	<b>211.18</b>	<b>212.18</b>	<b>0.47%</b>	<b>1.00</b>

**Staffing Summary 2005-2008**



**CONVENTION CENTER  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
Total Expenditures - All Funds	25,618,363	24,347,131	28,163,316	32,824,202	16.55%	4,660,886
Total Revenues - All Funds	71,272,314	71,272,493	70,992,325	73,447,250	3.46%	2,454,925
Salaries and Wages	8,400,415	8,491,312	9,328,417	9,497,774	1.82%	169,357
Equipment Labor	1,948	660				
Contractual Services	10,782,494	11,064,462	11,689,132	13,034,287	11.51%	1,345,155
Operating Costs	926,718	842,245	1,419,207	1,330,256	-6.27%	-88,951
Fringe Benefits	2,573,959	2,813,398	3,466,560	3,691,898	6.50%	225,338
Equipment	2,932,829	1,135,054	2,260,000	5,269,987	133.19%	3,009,987
<b>Total Expenditures</b>	<b>25,618,363</b>	<b>24,347,131</b>	<b>28,163,316</b>	<b>32,824,202</b>	<b>16.55%</b>	<b>4,660,886</b>
Sales and Other Taxes	55,064,219	56,724,560	56,316,825	57,864,000	2.75%	1,547,175
Charges for Service	6,219,718	5,155,200	5,925,000	6,180,000	4.30%	255,000
Rents	6,867,231	6,768,181	6,290,000	6,689,250	6.35%	399,250
Other Misc Revenues	3,121,147	2,624,553	2,460,500	2,714,000	10.30%	253,500
<b>Total Revenues</b>	<b>71,272,314</b>	<b>71,272,493</b>	<b>70,992,325</b>	<b>73,447,250</b>	<b>3.46%</b>	<b>2,454,925</b>

# FINANCE

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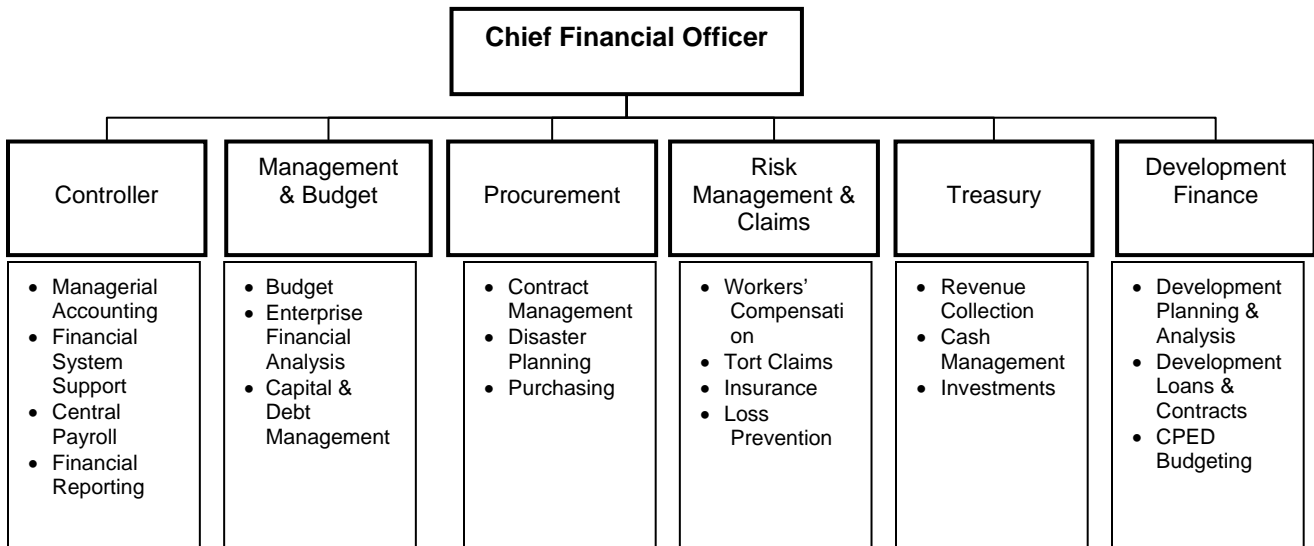
## MISSION

Provide financial services that assist managers and elected officials in making sound and informed decisions that ensure the City's financial integrity.

## BUSINESS LINES

- **Financial Operations – Providing accurate, timely financial information:** This business line includes collecting and receiving revenue, managing receivables, paying employees, vendors, and other third parties, and managing and preserving assets.
- **Decision Support – Supporting informed financial and business-related decisions:** This business line includes supporting elected officials in making decisions regarding source and allocation of financial resources, and supporting departments in making decisions regarding management of financial resources.

## ORGANIZATION CHART



**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

Department Goal	Objective	Measure
<b>Note: As financial stewards for the City, the department’s work is linked to all the City’s goals.</b>		
Ensure the City’s financial stability through informed decision-making, aligning with the City priorities.	Provide financial information to managers and policy makers in making sound, informed decisions about the following: Economic development initiatives City services and operations Capital investment in physical infrastructure Resource allocation and performance measurement	Credit ratings.  General fund balance (% of expenses). Funded ratio of closed pension plans (MERF, MPRA, and MFRA).  % of Finance’s resources spent on decision support
Ensure the City’s financial stability through informed decision making, aligning with the City priorities.	Establish internal and external fees for specified services to fully recover costs.	Revenues as % of expenses – development/regulatory revenues as % of expenses – Internal Services  Revenues as % of expenses (water, sewer, parking, stormwater, solid waste)  % of departments that were advised of and understand the cost basis for their rate models
	Coach and support the implementation of loss prevention tactics in every department.	Work comp claims costs per department  Liability claims costs per department  % of departments defining LP tactics in their Business Plan
Improve efficiency and effectiveness of Finance department by improving the business processes and the workforce.	Simplify and improve business processes through implementation of a new financial system.	% of business processes improved  % of side-systems eliminated  % of business units that have reformed chart of accounts  % of Finance’s resources spent on operations  % total revenues included in City’s annual CEI (collections effectiveness indicator) measure.  % CEI (by revenue type as) versus benchmark  % increase in vendors on EFT (electronic funds transfer)  % vendor discounts that provide a return to City greater than its cost of capital taken (measure is not available at this time, but will be with the implementation of the new system)

Department Goal	Objective	Measure
	Maintain a positive work environment for employees by strengthening and improving methods of workforce accountability and feedback	% employees with performance reviews in past year % change in survey responses related to communication % employees agree-strongly agree they are satisfied with their job % employee turnover
	Develop a competent and versatile workforce.  Develop a competent and versatile workforce.	% of staff annually participating in training plans as defined within their performance reviews. % women – total %person of color – total % women – management / supervisor %persons of color – management / supervisor
	Invest City cash reserves to preserve capital, meet City liquidity needs and maximize returns.	Return on investments as % of benchmark  Average cash balance in days of operating expenses

### MEASURES, DATA AND TARGETS

Measure Name	2004 Data	2005 Data	2006 Data	2007 Data	2008 Target	2011 Target
Credit ratings	Aa1/AAA/AAA	Aa1/AAA/AAA	Aa1/AAA/AAA	Aaa/AAA/AAA	Aaa/AAA/AAA	Aaa/AAA/AAA
Total debt as a percentage of assessor market value	4.4%	4.2%	3.7%	3.3%	Under 5%	Under 5%
General funds performance (minimum fund balance of 15%)	21%	17%	17%	15%	15%	15%
Net assets of internal services funds with workout plans (dollars in millions)	-67	-62	-57	-41	-35	-20
% finance resources spent on decision support	35%	37%	40%	42%	45%	50%
% of finance's resources spent on operations	65%	63%	60%	58%	55%	50%
Collections effectiveness indicator (CEI)	79%	68%	61%	78%	80%	85%
Percent of receivables in the CEI	73%	74%	76%	78%	80%	90%
Investment return (operating funds) total return	1.73%	2.5%	4.4%	102% of target	102% of target	102% of target



***What key trends and challenges does your department face and how will they be addressed?***

**Heightened demand for financial information, analysis, and decision support by elected officials and department managers:** This demand stems from significant cuts in state aid, declining resources for public safety, infrastructure, economic development, and the advent of five-year business planning.

Finance will address this challenge by making financial operations more efficient and allocating savings to support informed decision-making by elected officials and managers.

**Business process improvements (simplification, automation, or elimination):** These improvements aim to reduce costs and improve customer service. Finance continually seeks to improve its operating business processes to reduce costs and improve customer service.

Finance will address this challenge by critically evaluating and refining business processes, training personnel, and using technology to its fullest advantage.

**Invest in technology infrastructure:** Investment will include maintenance and upgrade of the utility billing system, enterprise resource system, and related subsystems – especially the many timekeeping systems.

Finance will address this challenge by planning and implementing technology investments that result in improved financial and business operations and support informed decisions.

**Loss prevention initiative:** This is a proactive program for each City department to incorporate tactics into their daily operations which lead to decreasing losses and preserving precious human and property resources.

Finance will address this challenge by leading and advocating multi-department teams to change operations so that losses due to employee injury and general liability claims are reduced and minimized.

**Training employees for the jobs of the future:** Finance employees must be prepared to better understand the business of City operations, critically analyze financial and market trends, solve problems, offer solutions, and lead multi-disciplinary teams. Finance employees must also be prepared to continually make operational improvements and find simpler methods to achieve financial results.

Finance will address this challenge by investing in employee training and communications and will incorporate this objective into its annual performance appraisals.

**New Financial System**

Finance will use salary savings from 2005 through 2015 to fund the replacement of the City's financial management system at a cost of \$15 million (\$1.5 million per year). The upgraded system will support more efficient business processes while improving financial reporting and supporting better strategic financial decision management.

**Unplanned reductions to Finance's budget:** From time to time, Finance's budget has been reduced to fund other City priorities such as Police and City Coordinator services. While such priorities may be determined to be higher than financial services, these decisions reduce Finance's resources and will ultimately diminish financial services provided to managers and policymakers.

***What actions will the department take to meet five year financial direction? If applicable, what is the department's contingency plan on CDBG funding?***

The five-year financial direction calls for reductions in general fund support for the Finance Department of \$150,000 to \$200,000 in each of the next five years. The department will take or continue to take the following actions to manage the cuts:

- Reduce spending in the operations business line by eliminating, simplifying, or consolidating business processes relating to the three principal activities: paying employees, paying vendors, and collecting revenues. Savings will be reallocated in the following order of priority: meet budget target, make technology improvements, and provide decision support services.
- Using salary savings from 2005 through 2015 to fund the replacement of the City's financial management system at a cost of \$15 million (\$1.5 million per year). The upgraded system will support more efficient business processes while improving financial reporting and supporting better strategic financial decision management.

There are at least five challenges to Finance's financial resources during the next five years. To the extent these challenges cannot be offset by business process improvements that result in more efficient operations, financial and business services to managers and policymakers will be reduced or made less effective including slower payment processing, less frequent financial reports, less analytical and decision support capacity, and greater risks of losses due to inadequate internal controls.

**Planned reductions to Finance's budget:** Planned reductions to Finance's budget are between \$150,000 and \$200,000 per year for the next five years.

**311 implementation:** Finance is contributing \$340,000 to support one-call service, but is receiving only a fraction of the value of this service as of mid-2007. A continuing deficit between Finance's contribution and the service received will ultimately result in diminished financial services, especially the collection of utility and other revenues. Less effective revenue collections can result in lost revenues, slower collections, and lower investment earnings.

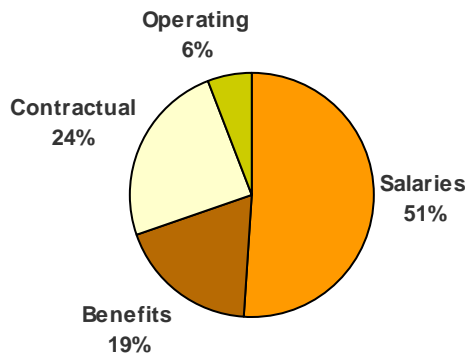
**Growth in operating budget:** The five-year plan is based on certain critical assumptions that drive Finance's operating costs, particularly wages and benefits. If the combined growth of wages and benefits exceeds the assumptions on Finance's budget (as with all City budgets), the City will be challenged to provide services.

## **FINANCIAL ANALYSIS**

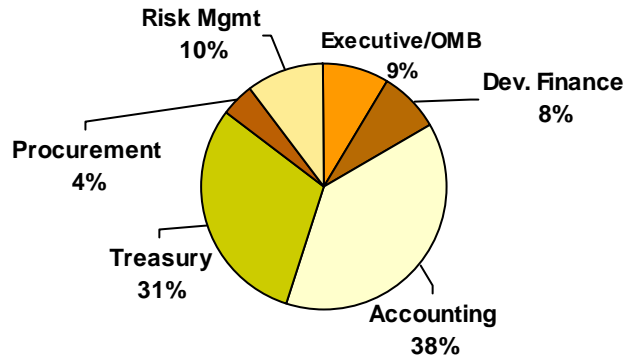
### **EXPENDITURE**

For 2008, the Finance Department budget for all funds is \$21.2 million, a 3.2% or \$683,000 increase over the 2007 adopted budget, keeping the department in line with the five-year financial direction.

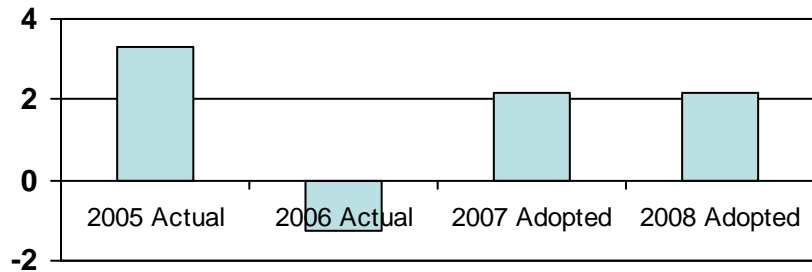
**Expenditure by Type (\$21.2 million)**



**Expenditures by Division (\$21.2 million)**



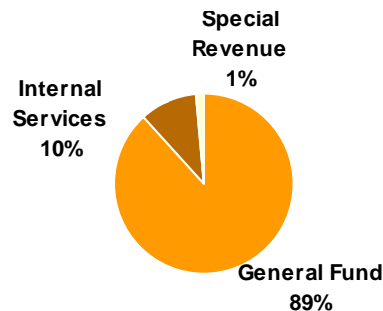
**Revenues 2005-2008 (\$2.18 m)**



**REVENUE**

Revenue for the finance department is \$2.18 million, reflecting the implementation of the self-insurance rate model for the internal service funds and risk management. The revenue drop in 2006 demonstrates the effect of the general fund overhead model, rather than individual general fund departments collecting revenues from other funds for service. A revenue to the fund as a whole is estimated for these functions.

**Expenditures by Fund (\$21.2 million)**



**FUND ALLOCATION**

The department's budget is primarily derived from the general fund (89%). \$205,000 of the budget is funded through community development block grants, while \$65,000 of the budget is federal and state funds and \$2.2 million of the budget is from the self-insurance fund.

**MAYOR'S RECOMMENDED BUDGET**

The Mayor recommended a \$200,000 reduction to the Finance Department, as included in the 2008 financial direction.

**COUNCIL ADOPTED BUDGET**

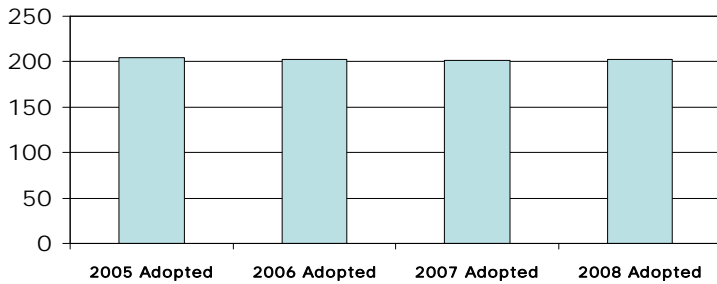
The Council concurred with the Mayor's recommendations. The Police, Public Works, and Finance departments were instructed to return to the Budget Committee by February 25<sup>th</sup> with funding options for the City's graffiti removal, prevention, and enforcement efforts from a source other than solid waste rates.

# FINANCE

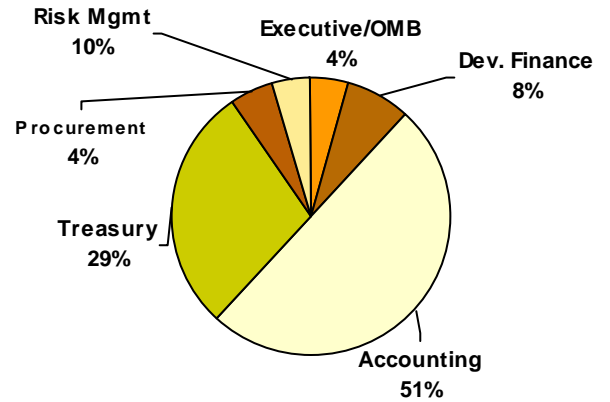
## Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>FTE's by Division</b>						
Controller	97.00	100.00	100.00	100.00	0.00%	-
Development Finance	21.00	15.00	15.00	15.00	0.00%	-
Executive	10.00	10.00	9.00	9.00	0.00%	-
Procurement	8.50	10.00	10.00	10.00	0.00%	-
Risk Management	9.50	9.00	9.00	9.00	0.00%	-
Treasury	58.00	58.00	58.00	59.00	1.72%	1.00
<b>Total FTE's</b>	<b>204.00</b>	<b>202.00</b>	<b>201.00</b>	<b>202.00</b>	<b>0.50%</b>	<b>1.00</b>

**Staffing Summary 2005-2008**



**Positions by Division (201)**



**FINANCE**  
**EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
Total Expenditures All Funds	19,482,504	20,043,881	20,469,985	21,152,702	3.23%	682,717
Total Revenues All Funds	3,323,501	-1,275,369	2,145,222	2,178,000	1.53%	32,778
<b>General Fund - City</b>						
Salaries and Wages	9,235,346	9,305,493	10,375,694	10,089,805	-2.83%	-285,889
Contractual Services	5,126,281	5,123,958	3,661,631	4,288,516	17.12%	626,885
Operating Costs	437,635	505,335	599,418	612,004	2.10%	12,586
Fringe Benefits	2,595,939	2,814,272	3,445,035	3,684,456	6.95%	239,421
Equipment	13,708	7,914	15,525	15,851	2.10%	326
Capital Outlay			28,764	29,368	2.06%	604
<b>Total Expenditures</b>	<b>17,408,911</b>	<b>17,756,971</b>	<b>18,126,067</b>	<b>18,720,000</b>	<b>3.17%</b>	<b>593,933</b>
Local Government	15,000	15,000				
Charges for Service	8,018	8,391	6,000	6,000	0.00%	0
Charges for Sales	88	5				
Interest	9					
Other Misc Revenues	16,455	81				
<b>Total Revenues</b>	<b>39,570</b>	<b>23,477</b>	<b>6,000</b>	<b>6,000</b>	<b>0.00%</b>	<b>0</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	284,057	255,099	208,974	177,735	-14.95%	-31,239
Contractual Services	1,153	70	5,699	36,305	537.04%	30,606
Operating Costs	4,296	1				
Fringe Benefits	78,225	68,298	75,625	55,977	-25.98%	-19,648
<b>Total Expenditures</b>	<b>367,731</b>	<b>323,468</b>	<b>290,298</b>	<b>270,017</b>	<b>-6.99%</b>	<b>-20,281</b>
Federal Government			42,592	0	-100.00%	-42,592
State Government			43,822	0	-100.00%	-43,822
Local Government			0			
Contributions	5,458		0			
<b>Total Revenues</b>	<b>5,458</b>		<b>86,414</b>	<b>0</b>	<b>-100.00%</b>	<b>-86,414</b>
<b>Internal Service Funds</b>						
Salaries and Wages	433,455	451,685	556,547	563,674	1.28%	7,127
Contractual Services	890,991	965,282	776,177	830,283	6.97%	54,106
Operating Costs	46,269	417,497	551,526	563,107	2.10%	11,581
Fringe Benefits	105,011	128,978	163,839	199,974	22.06%	36,135
Equipment	674		5,531	5,647	2.10%	116
<b>Total Expenditures</b>	<b>1,476,400</b>	<b>1,963,442</b>	<b>2,053,620</b>	<b>2,162,685</b>	<b>5.31%</b>	<b>109,065</b>
Charges for Service	271,258	559,295	2,052,808	2,172,000	5.81%	119,192
<b>Total Revenues</b>	<b>271,258</b>	<b>559,295</b>	<b>2,052,808</b>	<b>2,172,000</b>	<b>5.81%</b>	<b>119,192</b>

# HUMAN RESOURCES

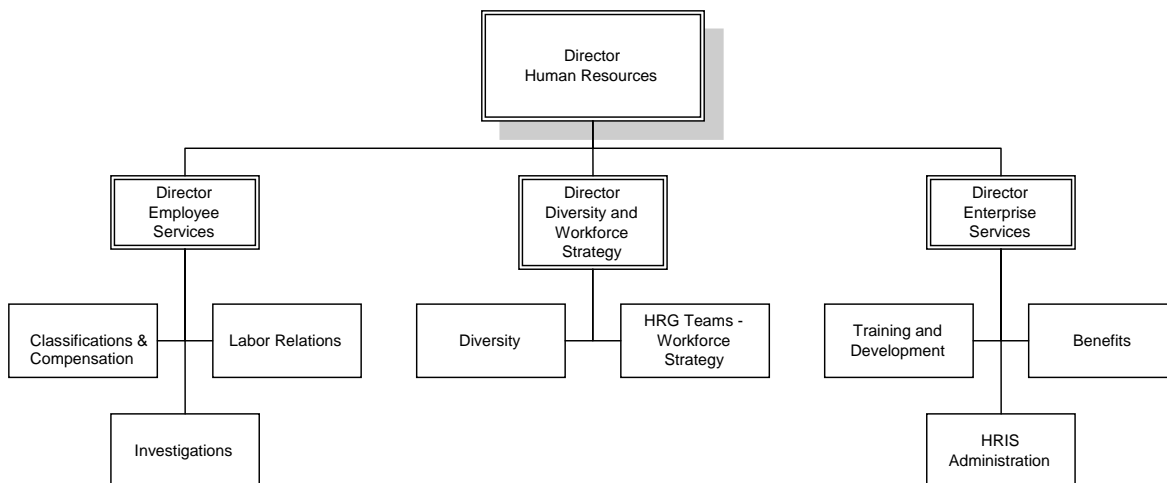
## MISSION

To strategically partner with City departments to hire, develop, and retain an excellent workforce.

## BUSINESS LINES

- **Employee Services:** Provides strategic and operational leadership for all of the City's collective bargaining. In addition to the collective bargaining responsibilities, the key activities essential to this business line are contract administration, compensation administration, classification administration, complaint investigation, and the implementation of the return-to-work program.
- **Enterprise Services:** The key services associated with this business line are HRIS – employment information management, enterprise-focused training and development, and benefits administration. This includes providing learning opportunities for managers, supervisors, and employees to maximize their development and minimize organizational risk; managing and providing HR information to the City, its independent boards, and agencies for decision-making purposes; and designing, negotiating, and implementing employee healthcare and wellness programs.
- **Diversity and Workforce Strategy Services:** Designs and implements enterprise-focused diversity initiatives to include: developing and implementing an affirmative action plan, targeted recruitment efforts, and strategic direction for workforce strategies. Also important to this business line are the services provided by the HR generalist teams which include customer-focused strategic and operational advice, staffing, and performance management consultation.

## ORGANIZATION CHART



**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

<b>City Goals</b>	<b>Department Goal</b>	<b>Objective</b>	<b>Measure</b>
<b>One Minneapolis</b>  <b>Connected Communities</b>  <b>A Premier Destination</b>	The City of Minneapolis has a work environment and diverse workforce that fosters success.	<ul style="list-style-type: none"> <li>• Create a workforce that reflects the communities we serve.</li> <li>• Work with departments to improve the City’s work environment.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of job classes in targeted departments where representation is equal to or above the workforce availability numbers.</li> <li>• Percent of protected class members in applicant pools as compared to workforce availability numbers.</li> <li>• Percent of workforce as compared to availability information.</li> <li>• Seventy-five percent (75%) of all complaint investigations will be completed within sixty (60) days of the final intake session.</li> <li>• Number of initiatives HR is involved in to help address enterprise issues identified in the employee survey.</li> </ul>
<b>A Safe Place to Call Home</b>  <b>One Minneapolis</b>  <b>Lifelong Learning</b>  <b>Enriched Environment</b>  <b>A Premier Destination</b>	Provide departments the strategic support and information they need to make informed and timely business decisions.	<ul style="list-style-type: none"> <li>• Streamline hiring process.</li> <li>• HR leaders serve as strategic partners to departments.</li> <li>• HRIS provides accurate and useful information.</li> </ul>	<ul style="list-style-type: none"> <li>• Time to develop eligible list.</li> <li>• Percent of HR leaders that demonstrate added value and strategic contributions to customer departments (<i>HR survey results</i>).</li> <li>• Managers’ utilization rate of the HRIS manager portal and reports.</li> <li>• Employee utilization rate of HRIS eSelf-service options.</li> </ul>
<b>A Safe Place to Call Home</b>  <b>One Minneapolis</b>  <b>Lifelong Learning</b>  <b>A Premier Destination</b>	Assist departments in the hiring and development of a workforce to achieve City, department and individual goals.	<ul style="list-style-type: none"> <li>• Provide strategic recruitment guidance to departments.</li> <li>• Provide training opportunities to supervisor, manager and leadership levels.</li> <li>• Design and implement comprehensive performance management systems</li> </ul>	<ul style="list-style-type: none"> <li>• Percentage of customers satisfied with the recruitment process and applicant pool.</li> <li>• At least 80% of customers agree that we are addressing the most critical training needs.</li> <li>• At least 80% of customers agree that training is making a positive difference in performance on the job.</li> <li>• At least 80% of customers agree that the training content and delivery is very good or excellent.</li> <li>• Number of departments that conduct annual performance reviews with at least 90% of staff.</li> </ul>

City Goals	Department Goal	Objective	Measure
One Minneapolis Lifelong Learning	Provide the City and its employees a competitive compensation program.	<ul style="list-style-type: none"> <li>Negotiate equitable collective bargaining agreements</li> <li>Establish a health and wellness program</li> </ul>	<ul style="list-style-type: none"> <li>At least 80% of the salaries/wages, by classification title, will be within <math>\pm</math> four percent (4%) of the City's internal equity line. (pay equity status).</li> <li>Ninety percent (90%) of all first time tentative agreement recommendations will be approved by the Executive Committee.</li> <li>Percentage of employees actively participating in the health and wellness program.</li> </ul>

### MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007 Data	2008 Target	2011 Target
% of female applicants	36.5%	46.9%	38.3%	39%	39%	40%
% of female eligible candidates	35.3%	42.2%	45.3%	40%	40%	40%
% of female hires	34.8%	32.9%	35.7%	36%	36%	36%
% of people of color applicants	35.5%	34.7%	31.7%	33%	34%	38%
% of people of color eligible candidates	34.6%	31%	25%	31%	32%	35%
% of people of color hires	32.3%	34%	28.7%	31%	32%	35%
# of days to complete classification studies/# of studies requested	12/122	10/151	26/238	14/230	14/230	14/230
# of days to create an eligible list	83	65	64	60	60	50
Satisfaction w/staffing services	4.35	4.32	4.33	4.34	4.35	4.5
% of employees w/performance reviews (in HRIS)	5.6%	6.7%	10.1%	30%	30%	90%
Health Insurance cost growth to city & employee	C: -\$712 Ee: -\$592	C: \$869 Ee: \$175	C: \$932 Ee: \$249	C: \$744 Ee: -\$5	N/A	C: \$2,631 Ee: \$1,367

#### ***What key trends and challenges does the department face and how will each be addressed?***

During the environmental scan process, the department identified key issues and trends likely to impact the success of the business lines in the future. The following opportunities and challenges were identified as having the greatest strategic implications for the Human Resources department over the next five years.

**Availability of the Workforce:** Many changes are expected to occur in the composition of the available workforce in the coming years. A significant portion of the workforce is eligible to retire in the next 10 years, leaving a smaller group of younger workers available to fill the vacancies. As the supply of labor tightens, recruitment will become an even more critical issue for the future of the City, particularly for highly skilled, professional, and technical positions.

The City will need to continue to implement strategies that position the department as an attractive employer for potential job applicants as well as existing employees. The use of non-traditional employees (retirees, contingent workers, telecommuters) is expected to increase. A growing immigrant population is expected to expand the available labor pool. Ensuring that the City attracts a more diverse workforce in the future will also require evaluation and changes to the City's current recruiting and testing processes.



Workforce planning remains a critical component of the organizational development if the City is to attract and retain the talent needed to serve the public. The workforce planning process must be evaluated continuously and adjusted in the coming years, as changing economic and demographic conditions require.

Human Resources has set aggressive strategies, objectives, and tactics in the 2007-2011 business strategy for diversity that will address these challenges and lead the City into the next decade as an inclusive, multicultural, gender-fair organization.

**Building/Retaining a Competent Workforce:** In the soft job market of the current economy, many City employees are opting to stay in jobs to ensure security. However, the brightest and best of these employees will continue to have options and alternatives to remaining with the City. In the short and long term, building a high-quality, results-driven workforce will be a challenging and critical task. With an aging and retiring population, and fewer available younger workers, retention of strong performing current employees and their organizational knowledge should remain an important priority.

Younger employees have increasingly different expectations from their employers than traditionally expressed by more senior employees. Additionally, changes in family demographics will increase demands by employees for more flexible work arrangements, and a greater focus on work/life balance policies and practices.

With the projected retirements of the longer-term employees, the potential “knowledge drain” will require the City to develop succession-planning with cross-training strategies and technology solutions that will build and inform the current workforce.

Finally, a greater focus on employee investment and development will be critical in ensuring the stability and competence of the workforce. Managers will need to recognize the importance of their role in building and retaining a results-driven workforce. As managers and supervisors take on greater roles in leading and developing their staff, there will be a corresponding need to build supervisory and managerial competencies in leadership, finances, human resource management, customer service, and project management.

**Diversity as a way of life:** Minneapolis is more racially, ethnically, and culturally diverse than at any time in its history, and the expected trend is that this diversity will continue to increase with the immigrant population. Accessing this population means that there may be many employees at the City whose first language is not English or who have limited English-speaking proficiency. Building a more diverse workforce is a business opportunity to create a broader source of employee talent and expand its ability to meet the needs of its constituents.

These changes in the racial, cultural and ethnic diversity of Minneapolis, combined with our aging workforce, will transform workplace demographics significantly. Increasingly diverse backgrounds of employees will drive the need for acceptance and understanding of others' contributions, work styles, differences in beliefs, communication styles, etc.

A culturally diverse population will require continued training in diversity education, awareness, and appreciation of cultural differences, increased focus on bilingual communications as well as harassment and hostile work environment prevention. To succeed, the City will need to make diversity leadership and management an integral part of the managerial practices throughout the organization.

**Technology (use and future role):** One of the most significant impending challenges will be the need to upgrade the HRIS in 2011-2012. The City's current practice of requiring individual departments to fund enterprise technology initiatives will have a significant impact on the department's budget. In the past, the department was able to reserve enough money to support upgrades through budgeting. However, with continued reductions expected through the implementation of the five-year financial direction, this will mean an additional \$220,000 each year that HR will have to reserve for the upgrade on top of the \$100,000 the department has to reduce. This will impact the service delivery.

In order to realize its goal of building strong managers and supervisors, efficient and streamlined processes will need to be implemented for HR transactions. As technology emerges, the Human Resources profession will continue to focus on reducing the cost of delivering services, particularly through web-based technology. A move to real-time management of data and increased focus on employee self-service will allow the department to utilize technology effectively, enhance transactional efficiency and improve customer service throughout the organization.

**Heightened legal & regulatory complexity:** As a profession, HR will continue to operate in an environment of increasing legal and regulatory complexity. With workforce diversity constantly increasing, demand for claims investigation and defense for harassment, discrimination and hostile work environment charges are inevitable. The HR department will keep abreast of trends and changes in the law, addressing related policy development, implementation, training and reeducation issues. Human Resources expects that this will become an even more critical function within the organization in the future.

**Fewer resources, higher expectations:** Funding for local government will likely continue to shrink, while demands for more government services challenges the Human Resources department to devise more innovative and efficient methods of service delivery. The department will purposefully work its business plan and implement strategies and tactics that allow it to provide the best customer service possible within the resources allocated.

***What actions will the department take to meet five-year financial direction?***

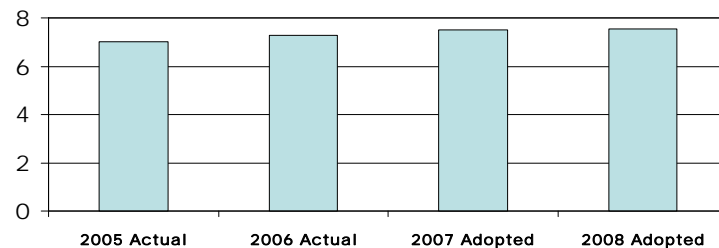
If the financial direction remains stable over the next five years, the HR Department will continue to defer inflationary increases to non-personnel line items to reach target budgets. In 2008, the department's growth was below expectations and a reduction was not needed to meet the financial direction.

**FINANCIAL ANALYSIS**

**Expenditure 2005-2008  
(\$7.5 million)**

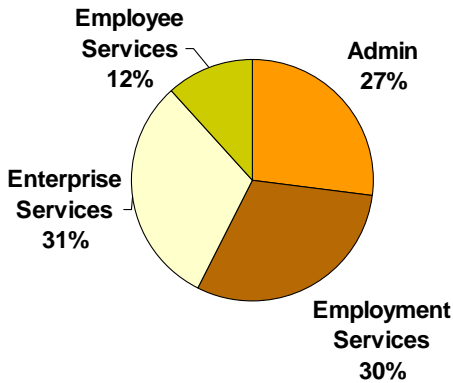
**EXPENDITURE**

The Human Resources 2008 budget is \$7.5 million, a 0.5% or \$34,000 increase over the 2007 adopted budget. The budget includes a general 13.4% increase to operating expenditures that is offset by a 8.6% decrease in contractual

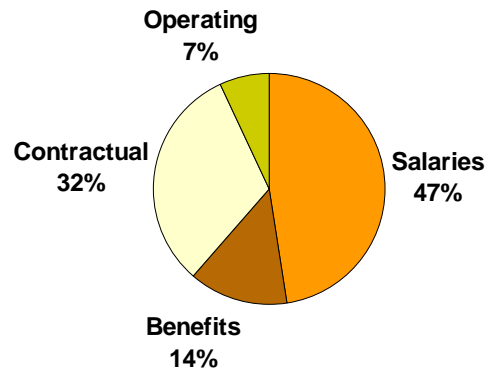


services. The budget reallocates a director position (\$120,000) from the general fund to internal service funds for technology (\$40,000) and self-insurance (\$80,000).

**Expenditure by Division (\$7.5 million)**



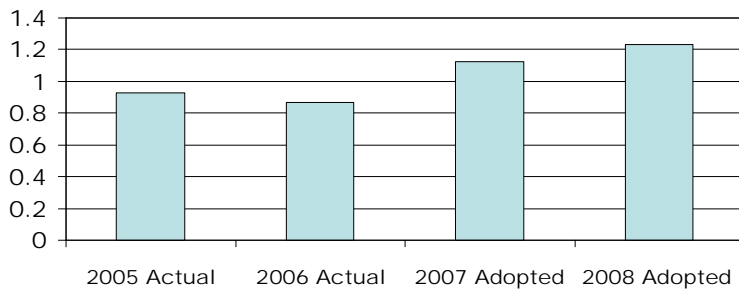
**Expenditure by Type (\$7.5 million)**



**REVENUE**

There is a 9.5%, or \$107,000 increase in the Human Resources department’s revenues from 2007 to 2008, attributable to the benefits administration fee that is charged to customer departments through the self-insurance rate model.

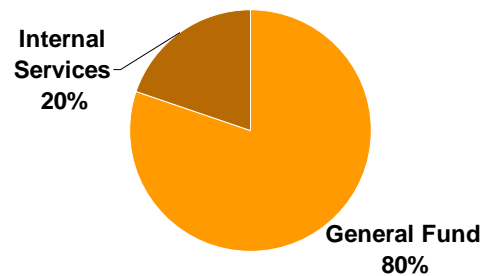
**Revenues 2005-2008**



**FUND ALLOCATION**

The majority (80%) of the department’s budget comes from the general fund. The department also operates the benefits administration function out of the self insurance fund (20% of the total). The department receives \$10,000 annually from the special revenue fund through a grant to promote employee health awareness activities and for employee recognition.

**Expenditure by Fund (\$7.5 million)**



MAYOR'S RECOMMENDED AND COUNCIL ADOPTED BUDGET

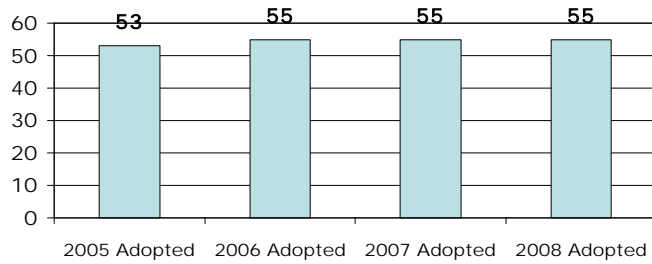
The Council accepted the Mayor's recommendation to allow the Human Resources budget to remain at the current service level. Its growth was less than anticipated, so an additional reduction was not needed to reach the 2008 financial direction.

**HUMAN RESOURCES**

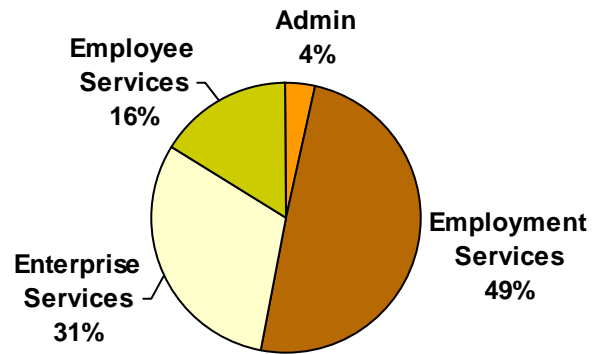
**Staffing Information**

	<b>2005 Adopted Budget</b>	<b>2006 Adopted Budget</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>% Change</b>	<b>Change</b>
<b>FTE's by Division</b>						
Administration	2.00	2.00	2.00	2.00	0.00%	-
Employment Services	27.00	26.00	27.00	27.00	0.00%	-
Enterprise Services	17.00	17.00	17.00	17.00	0.00%	-
Employee Services	7.00	10.00	9.00	9.00	0.00%	-
<b>Total FTE's</b>	<b>53.00</b>	<b>55.00</b>	<b>55.00</b>	<b>55.00</b>	<b>0.00%</b>	<b>-</b>

**Staffing Summary 2005-2008**



**Positions by Division (55)**



**HUMAN RESOURCES  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>Total Expenditures All Funds</b>	7,014,935	7,264,579	7,508,936	7,543,383	0.46%	34,447
<b>Total Revenues All Funds</b>	929,110	866,756	1,126,384	1,233,772	9.53%	107,388
<b>General Fund - City</b>						
Salaries and Wages	2,689,438	2,775,672	2,951,000	2,997,440	1.57%	46,440
Contractual Services	2,163,648	2,135,550	1,909,092	1,744,996	-8.60%	-164,096
Operating Costs	308,209	311,790	417,002	472,958	13.42%	55,956
Fringe Benefits	665,373	689,100	814,951	854,783	4.89%	39,832
Equipment			806	823	2.11%	17
<b>Total Expenditures</b>	<b>5,826,668</b>	<b>5,912,112</b>	<b>6,092,851</b>	<b>6,071,000</b>	<b>-0.36%</b>	<b>-21,851</b>
Other Misc Revenues	10,834	8,837	5,000	5,000	0.00%	0
<b>Total Revenues</b>	<b>10,834</b>	<b>8,837</b>	<b>5,000</b>	<b>5,000</b>	<b>0.00%</b>	<b>0</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	43,626	47,515	45,588		-100.00%	-45,588
Operating Costs	1,104	1,347	10,846	10,000	-7.80%	-846
Fringe Benefits	16,339	18,643	20,222		-100.00%	-20,222
<b>Total Expenditures</b>	<b>61,069</b>	<b>67,505</b>	<b>76,656</b>	<b>10,000</b>	<b>-86.95%</b>	<b>-66,656</b>
Other Misc Revenues		196	10,846	10,000	-7.80%	-846
<b>Total Revenues</b>		<b>196</b>	<b>10,846</b>	<b>10,000</b>	<b>-7.80%</b>	<b>-846</b>
<b>Internal Service Funds</b>						
Salaries and Wages	354,405	397,796	494,847	582,470	17.71%	87,623
Contractual Services	656,697	758,518	652,690	656,635	0.60%	3,945
Operating Costs	26,784	21,552	34,877	35,610	2.10%	733
Fringe Benefits	89,312	107,096	157,015	187,668	19.52%	30,653
<b>Total Expenditures</b>	<b>1,127,198</b>	<b>1,284,962</b>	<b>1,339,429</b>	<b>1,462,383</b>	<b>9.18%</b>	<b>122,954</b>
Charges for Service	918,259	857,723	1,110,538	1,218,772	9.75%	108,234
Interest	17					
<b>Total Revenues</b>	<b>918,276</b>	<b>857,723</b>	<b>1,110,538</b>	<b>1,218,772</b>	<b>9.75%</b>	<b>108,234</b>

## INTERGOVERNMENTAL RELATIONS

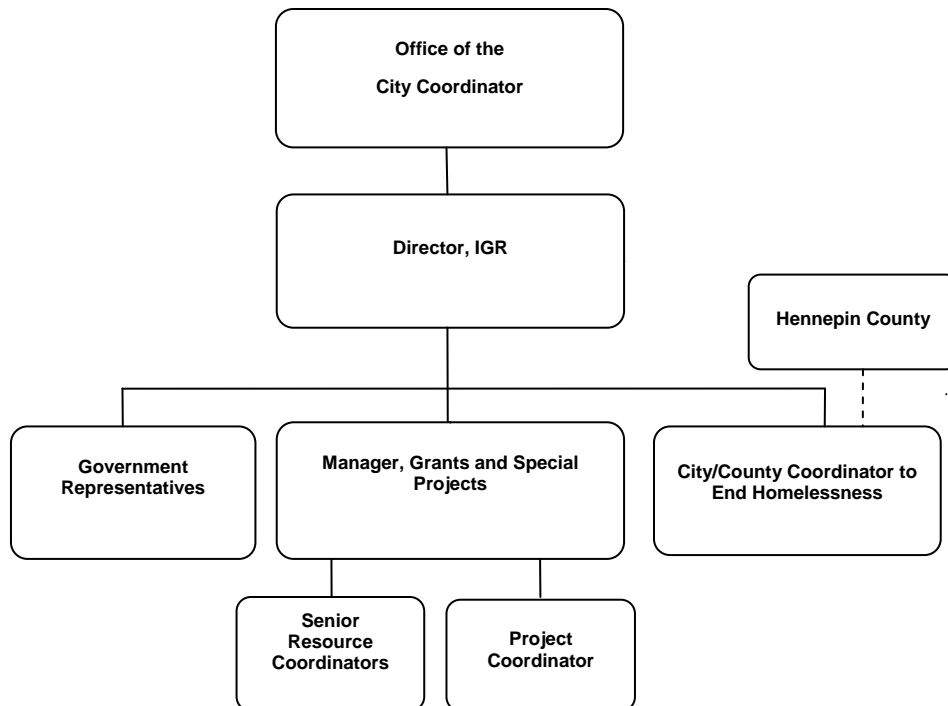
### MISSION

Advocate policy proposals and funding requests on behalf of the City of Minneapolis at the federal, state, metropolitan and local government levels. Build relationships between departments and community-based agencies that facilitate applications for funding with private-sector sources, between the City and other levels of government, and interested organizations.

### BUSINESS LINES

- **Intergovernmental, agenda development and implementation:** The annual legislative and federal agendas are prepared with City departmental, City Council and Mayoral input, with City Council approval on final agendas and an agenda summary prepared and distributed. Given that there are many issues involving the City and other governmental entities, City staff and elected officials are encouraged to serve on committees and boards of national, state and regional governmental organizations. The capacity to involve the City in international governmental activities is currently under development.
- **Grants information, compliance and development:** City departments and community-based agencies are given grant application and management information and technical assistance on grant issues. Partnerships are developed and sustained to enhance awareness of funding needs and opportunities throughout the City and the metropolitan area. The department also manages special projects as needed.
- **Development of a blueprint to end homelessness:** The implementation plan (Blueprint) aimed at eliminating homelessness by 2016 began in January of 2007. The effort to plan and engage a broad-based commission to develop the Blueprint and funding strategies was lead by a City/County coordinator and the plan was adopted by the City Council in the fall of 2006.

### ORGANIZATION CHART



**FIVE-YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

Department Goal	Objective	Measure
<b>Note: As policy advisors for the City, the department's work is linked to all the City goals.</b>		
Resources will be found to fund all City priority projects	Respond to all requests for assistance to locate funding	<ul style="list-style-type: none"> <li>Percentage of grant funds in the City budget</li> <li>Amount of funds awarded versus those applied for by City departments</li> </ul>
	Provide information about funding opportunities	<ul style="list-style-type: none"> <li>Update website every two weeks</li> </ul>
Grant funds will be used to expand opportunities for all City residents.	<ul style="list-style-type: none"> <li>HUD consolidated plan will be submitted on time.</li> <li>Funds will be spent in a manner to comply with grantor regulations</li> <li>Provide grant-related support to departments and community-based agencies</li> </ul>	<ul style="list-style-type: none"> <li>% of public hearings held on time</li> <li>% of sub recipients who are monitored</li> <li>There will be no findings of significance in audits</li> <li>Number of agencies receiving technical assistance</li> <li>Number of agencies found in compliance with selected HUD regulations</li> </ul>
In 5 years there will be a 50% reduction in homelessness, ultimately transitioning our system from one that manages homelessness to one that ends homelessness for singles, families and youth by the end of 2016.	<ul style="list-style-type: none"> <li>Coordinator will lead the implementation and evaluation of the plan to ensure that goals are being met.</li> <li>Coordinator will work with public and private partners to leverage additional dollars for strategies identified in the Blueprint.</li> <li>Coordinate efforts aimed at improving the effectiveness of the system.</li> <li>Communicate regularly with the broader community about efforts and results.</li> </ul>	Measures are currently being developed. Measure will most likely be related to the number of people on the streets, number of people in shelters, number of homeless kids in City public schools, number of unnecessary interactions with the police department for people experiencing homelessness, etc.
Maximize the positive impact of legislation to the City.	<ul style="list-style-type: none"> <li>Establish clear priorities</li> <li>Develop and deliver target audience communication plans and materials</li> <li>Build strategic alliances</li> </ul>	

**MEASURES, DATA AND TARGETS TABLE**

Measure Name	2004 Data	2005 Data	2006 Data	2007 Est.	2008 Target	2011 Target
Number of bills authorized to be submitted to the legislature	N/A	N/A	N/A	9	10	10
Number of bills introduced	N/A	N/A	N/A	8	9	9
Number of bills enacted	N/A	N/A	N/A	6	7	7
Amount of state bonding received/requested for operations	N/A	N/A	N/A	\$16.1M/ \$32.1M	\$15M/ \$30M	\$15M/ \$28M
% of grant funds in the City budget	12.8	9.9	10.8	11	11	11
Amount of awards versus applications	\$47M/ \$34M	\$38M/ \$26M	\$52M/ \$34M	\$30M/ \$25M	\$28M/ \$20M	\$28M/ \$20M

Measure Name	2004 Data	2005 Data	2006 Data	2007 Est.	2008 Target	2011 Target
% of public hearings held in a timely manner	100	100	100	100	100	100
% of sub-recipients monitored	N/A	N/A	N/A	50	50	50
% of sub recipients found in full compliance with selected HUD regulations.	N/A	N/A	N/A	85	90	95
Number of community-based agencies receiving technical assistance	25	30	50	50	50	50
Number of people living on the streets.	N/A	N/A	304	250	200	150
Number of people living in shelters	N/A	N/A	2,000/night	1,850/night	1,500/night	1,000/Night
Number of homeless children in Minneapolis Public Schools	N/A	N/A	4,585	4,000	3,500	2,250

***What key trends and challenges does your department face and how will they be addressed?***

**The turnover of legislators and shifts in majority parties at the national and state level has resulted in a loss of political clout. There is a need for leadership experience and a need for more familiarity with the City's legislative priorities:** Meet regularly with elected officials and their staff, to provide an opportunity to exchange information and solicit input for legislative agendas. Encourage City elected officials to interact regularly with state and federal elected officials. Continue to develop relationships with the new office holders and committee chairs.

**The decreasing federal budget and its effect on longtime, City grant-funded activities:** Continue to monitor the federal priorities and the budget. Communicate with federal elected officials about the important role the federal grant programs play at the local government level. Build coalitions with groups who have the same agenda. Use grant funds appropriately and in a timely manner.

**Compliance with federal regulations in grant-funded programs:** Work with City departments so they understand the regulations for their grant funds. Teach City departments to monitor the community-based organizations receiving pass through funding so that this money is used in compliance with federal regulations. Participate in monitoring visits made by federal agencies.

**Assist departments and community-based agencies to work with increased external mandates and in an environment of decreasing or stagnant resources:** Identify new resources or resource reallocations to permit meeting the challenge. Work with partners to redesign processes to facilitate meeting challenges.

**Continue to work with City Council members to incorporate them into the Intergovernmental Relations process:** Conduct end-of-session review to analyze



expectations and results from the Intergovernmental Relations department. Prepare information materials for their review and meet regularly with members. Encourage participation in member organizations' policy committees.

**Employee turnover and retirements will result in a lack of expertise on certain issues because of the decrease in institutional knowledge in some City departments:** Regularly meet with departments about their priorities, helping to develop an understanding of issue urgency and to help them understand why freelance lobbying is not a good option. Develop department liaisons and incorporate the legislative tracking system into departmental relationships. Resurrect the Coordinator's weekly report to increase the citywide information base and keep City staff updated on activities in various departments. Consider legislative team meetings.

**The alignment of the local bonding process with the City's capital needs versus the capital needs of the non-profit entities in the City. The State's capital bonding process requires that the funding be used in four years and that there is a local match for the bond amounts:** Review current process with City department staff. Work with them and the City Council members to determine the City's bonding agenda, versus a bonding agenda that includes the county, Park Board, and non-profit entities. Meet with the Finance staff to determine how systems might be modified to work better for the advantage of the City.

**The increase in geographic division at the legislature:** Increase the City Coordinator's involvement with the City managers from across the state. Encourage elected officials' interaction with their counterparts statewide. Encourage membership in coalitions and organizations.

**The need for ongoing relationships with other government units-Hennepin County, the University of Minnesota, the Metropolitan Council and St. Paul:** Continue and strengthen the legislative mandate for the City to work with the U of MN on neighborhood initiatives. Work with Hennepin County on the ballpark development. Continue the City's involvement with the Criminal Justice Coordinating Committee (CJCC). Continue the work of the City-County Commission to End Homelessness (CCEH). Look for opportunities to continue and expand these alliances and coalitions.

**Engage in the broader community in the work of ending homelessness and leveraging new funding:** Develop committees and workgroups that directly engage all interested community members in the implementation process of Heading Home Hennepin. Develop a private sector fundraising campaign, in collaboration with others, to raise new significant private dollars for ending homelessness.

**Collecting the necessary data to effectively evaluate the "Blueprint to End Homelessness":** Establish an evaluation committee to direct the overall evaluation process of Heading Home Hennepin.

**Making sure that City ordinances are not creating unnecessary barriers to the elimination of homelessness:** Review ordinances and make recommendations to eliminate any barriers that are identified.

**City advisory and community groups have a desire to be heard throughout City Hall:** Provide increased support, program information, and training to underrepresented community groups as to effective organizational development and the overall operation of the City enterprise, which, in turn, increases access to policymaking and services. Additionally,

expanding the number of groups accessing City information will require full implementation of the City's limited English proficiency plan (LEP), which will increase translations of informational materials into other languages, and improve customer service with City residents and visitors.

**Increasing need for language access for individuals who live, work, worship, or do business in Minneapolis:** Sixty percent of children and 29% of adults aged 18-64 years have a racial heritage other than white or are multi-racial. According to a report put out by the McKnight foundation, Minneapolis and St. Paul are home to the largest numbers of Latinos in the state. According to the McKnight report, "Minneapolis tripled its Latino population in the 1990s," and nearly half of Minnesota's Somali population calls Minneapolis home. Furthermore, ninety (90) languages are spoken in the Minneapolis Schools. These diversity indicators, along with the overall trends in population, indicate that the City will continue to see increasing demands by community members who have not traditionally sought services in the past.

As communities of color and new arrivals work to solidify a financial and social foothold, there are both challenges and opportunities in delivering services that recognize and account for multiple languages, perceptions of governmental authority, and abilities to participate in commercial and civic life within Minneapolis. The challenge is having the internal capacity to meet the linguistic needs of these growing populations, and diversifying other City departments so that they can meet these needs. One effort to increase the level of internal capacity will be to engage all City departments in supportive and collaborative efforts.

***What actions will the department take to meet the five-year financial direction?***

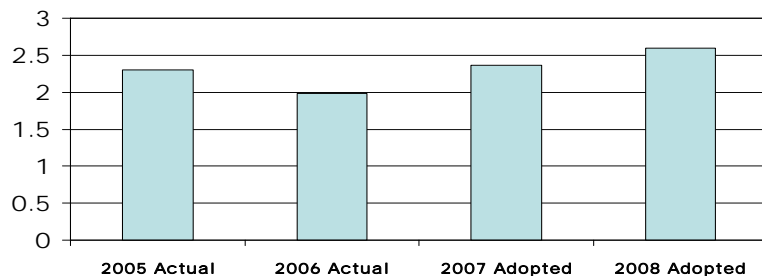
The department is on track to meet the five year financial direction. The department will continue to spend within its budget. Outside funding will continue to be sought for the "Blueprint to End Homelessness".

**FINANCIAL ANALYSIS**

**EXPENDITURE**

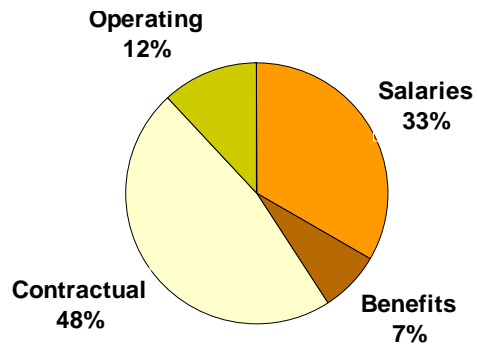
Intergovernmental Relations includes the grants and special projects function of the City as well as the Intergovernmental Relations staff. The 2008 total operating budget for these two functions is \$2.6 million with \$1.5 million in the general fund and \$1.1 million from the community development block grant fund.

**Expenditures 2005-2008**

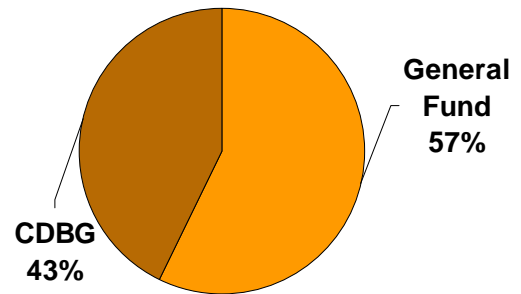


This department's budget also includes grants to external organizations that receive funding from the consolidated plan.

### Expenditures by Type (\$2.6 million)



### Expenditures by Fund (\$2.6 million)



### REVENUE

This department does not generate revenue.

### FUND ALLOCATION

The intergovernmental relations function is funded entirely from the general fund while the grants and special projects division receives a portion of its funding from community development block grant funds for efforts supporting the consolidated plan and related grant processes.

### MAYOR'S RECOMMENDED BUDGET

The Mayor's budget added \$150,000 for federal lobbying with an expanded focus on appropriations. Homeless outreach workers were funded in the budget at \$100,000 on a one-time basis.

The Coordinator was to transform Intergovernmental Relations into Government and Community Relations (GCR) through shifts within his own departments. The Mayor added \$30,000 to enhance funding for the grants manager position. The Mayor moved \$343,000 in citizen participation funding from CPED.

### COUNCIL ADOPTED BUDGET

The Council eliminated the Mayor's recommendation to consolidate community engagement positions. All of the Mayor's other recommendations were adopted.

## GOVERNMENT AND COMMUNITY RELATIONS

### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>FTE's by Division</b>						
Intergovernmental Relations	4.00	4.00	4.00	4.00	0.00%	-
Grants and Special Projects	6.00	7.00	6.00	6.00	0.00%	-
<b>Total FTE's</b>	<b>10.00</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>0.00%</b>	<b>-</b>

### EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
Total Expenditures – All Funds	2,301,840	1,972,984	2,363,462	2,603,561	12.01%	279,200
Total Revenues – All Funds	6,391					
<b>General Fund - City</b>						
Salaries and Wages	439,358	427,607	476,503	627,874	31.77%	151,371
Contractual Services	219,425	216,823	356,869	400,375	12.19%	43,506
Operating Costs	172,569	205,985	299,712	306,006	2.10%	6,294
Fringe Benefits	106,148	95,463	118,318	121,972	3.09%	3,654
Equipment			13,060	13,334	2.10%	274
<b>Total Expenditures</b>	<b>937,499</b>	<b>945,879</b>	<b>1,264,462</b>	<b>1,469,561</b>	<b>13.96%</b>	<b>205,099</b>
Other Misc Revenues	71					
<b>Total Revenues</b>	<b>71</b>					
<b>Special Revenue Funds</b>						
Salaries and Wages	224,874	240,165	166,947	237,293	42.14%	70,346
Contractual Services	1,087,262	731,676	875,729	828,386	-5.41%	147,343
Operating Costs	1,633	1,664				
Fringe Benefits	50,573	53,599	56,324	68,321	21.30%	11,997
<b>Total Expenditures</b>	<b>1,364,341</b>	<b>1,027,105</b>	<b>1,099,000</b>	<b>1,134,000</b>	<b>3.18%</b>	<b>35,000</b>
Local Government	6,320					
<b>Total Revenues</b>	<b>6,320</b>					

## REGULATORY SERVICES

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### **MISSION**

Working to ensure the safety, health, and livability of the community through information, education, regulation, and enforcement of applicable laws and regulations.

### **BUSINESS LINES**

#### **Inspections Services**

This business line deals with structure planning and implementation and consists of the following service activities:

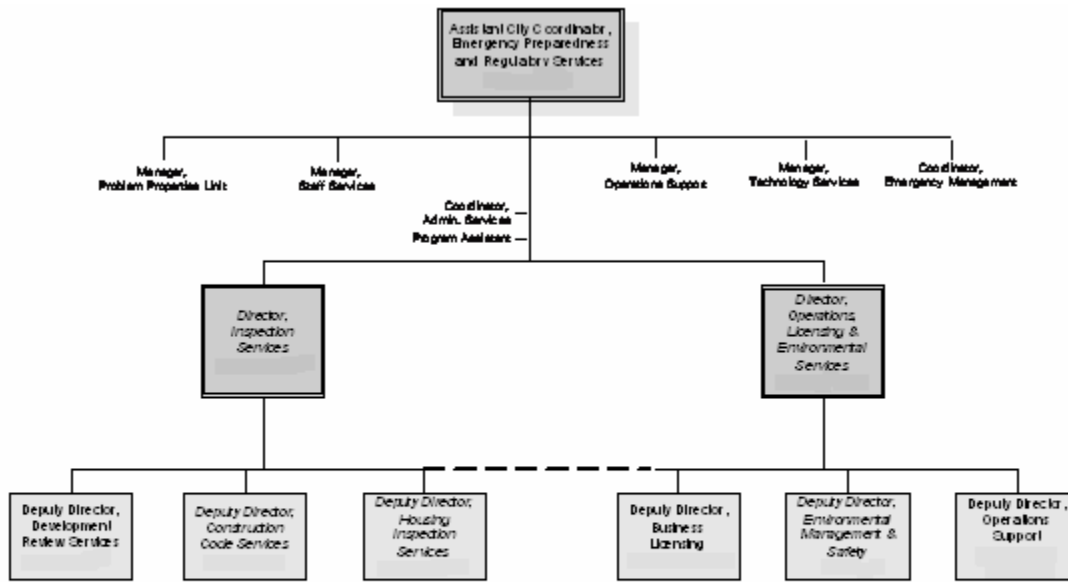
- **Development review services:** Providing efficient ways for the public to work with the City to get development or building applications and reviews, permitting, licensing, zoning, and inspections services in one location—in person and on the internet.
- **Construction code services:** Providing quality plan review and construction inspection services to citizens, businesses, developers, contractors, and design professionals.
- **Housing inspection services:** Providing quality education and consistent enforcement of the housing maintenance and other applicable codes to maintain, improve, and protect the housing stock and the livability of the City's housing. The problem properties unit provides a multi-departmental, multi-agency initiative to reduce the number and severity of problem properties in the City.

#### **Operations, licensing, and environmental services**

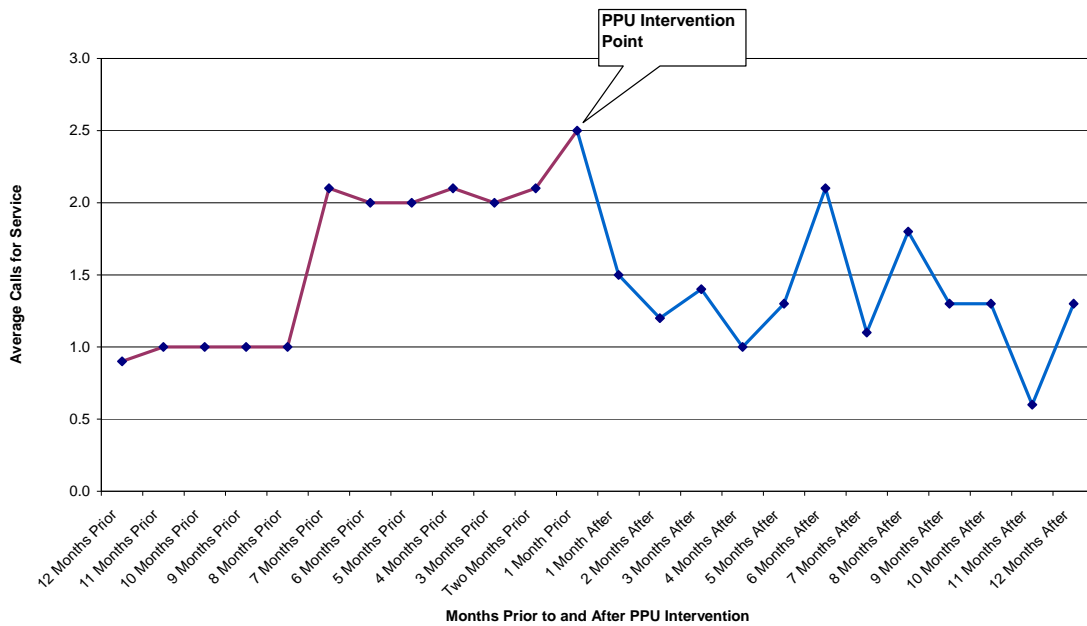
This business line deals with services, behaviors and activities, and consists of the following service activities:

- **Business licensing services:** Providing education and enforcement of the City's codes related to business licensing, including food, liquor, construction trades, taxi cabs and general licenses.
- **Environmental management & safety:** Providing education and enforcement of the City's codes related to animal control, safe food, air and water quality, and a clean, healthy outdoor environment.
- **Operations support:** Coordinates and provides those services that are used across the Department to assist the other divisions in providing quality core services.

# ORGANIZATION CHART



**Regulatory Services Problem Properties Unit**  
**Trend In CFS 12 Months Prior to PPU Intervention Through 12 Months After PPU**  
**August 31, 2007**



**FIVE-YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES  
(ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

<b>City Goals &amp; Strategies</b>	<b>Department Goal</b>	<b>Objective</b>	<b>Measure</b>
<b>Connected communities:</b> C. Development services  <b>Lifelong learning:</b> B. Economic engine  <b>One Minneapolis:</b> C. Equitable City Services  <b>A premier destination:</b> B. Reposition City	Customer-focused services	Effective, efficient development review	<ul style="list-style-type: none"> <li>• % increase in customer satisfaction as measured by a customer satisfaction survey</li> </ul>
		Partner with Minneapolis 311 to provide more efficient call response to customers	<ul style="list-style-type: none"> <li>• % of requests coming through 311 that meet timeframes of SLA's</li> </ul>
		Standardize community engagement efforts to City model	<ul style="list-style-type: none"> <li>• Develop community engagement program for Housing inspection team</li> </ul>
<b>A premier destination:</b> B. Reposition City  <b>Connected communities:</b> C. Development services  One Minneapolis: C. Equitable City services	Efficient, effective delivery of services	Establish staffing models for service (internal department focus)	<ul style="list-style-type: none"> <li>• % of divisions with effective and efficient staffing model implemented based on baseline model for service delivery</li> </ul>
		Maximize use of technology (internal department focus)	<ul style="list-style-type: none"> <li>• % of permits processed via the web (MDR)</li> <li>• % of complete permit applications processed within 2 business days (MDR)</li> </ul>
		Streamline regulatory processes & regulatory requirements in Code of Ordinances	<ul style="list-style-type: none"> <li>• Number of City Ordinances reviewed and updated</li> </ul>
		Hire to meet multi-lingual needs (LEP planning (internal department focus))	<ul style="list-style-type: none"> <li>• % of new hires fluent in a 2<sup>nd</sup> language</li> </ul>
<b>One Minneapolis:</b> A. Close race & class gaps  C. Equitable City services  <b>A premier destination:</b> B. Reposition City	Safe & productive work environment	Reduce number of accidents caused by employees (internal department focus)	<ul style="list-style-type: none"> <li>• % decrease in number of accident reports</li> <li>• % decrease in number of lost work hours due to accidents</li> </ul>
		Develop & maintain a highly qualified, diverse workforce (internal department focus)	<ul style="list-style-type: none"> <li>• % of new hires who are women or people of color</li> </ul>

**MEASURE, DATA AND TARGETS TABLE**

Measure Name	2004 Data	2005 Data	2006 Data	2007 Data	2008 Target	2011 Target
Percent of permits processed via the web	7%	13%	15%	14% (YTD)	20%	50%
Average response time to exterior structural complaints on owner-occupied and rental single family properties	15 days	24 days	13 days	10 days (YTD)	10 days	10 days
Number and percent change in complaint driven inspections	10,781 -11%	8,537 -21%	14,035 64%		TBD based on impact of 311 & easier avenues to file complaints	15,000
Average response time for nuisance conditions on owner occupied and rental single family properties	3.5	7	5		5	5
Rental license revocations	2	1	32	9	40	50

***What key trends and challenges does the department face and how will each be addressed?***

**Foreclosures:** The department projects that foreclosures will be on a steep upswing, which it has been working closely with CPED to strategize how to minimize the negative impact. Demolition funding needs to be available for houses that cannot be rehabilitated, and the department is developing a plan to facilitate rehabilitation and resale of the properties that are salvageable. In addition, foreclosed properties may become maintenance problems. The department will continue to have a focus on housing inspection nuisance abatement activities, and plans to strengthen its ability to obtain cooperation from the property managers.

**Building permits:** Building activity has slowed somewhat, resulting in less permit volume and revenue. However, the new Twins ballpark and the plans for a possible new Vikings stadium may result in increased activities.

**Fleet, space and technology:** The department has an ongoing challenge in funding for fleet replacements, downtown and remote space, and technology improvements. It will explore solutions that meet its medium range needs while maximizing the value of available funding.

**Green:** To facilitate environmental objectives, the activities of the department are being reviewed and the department is striving to be green thinkers and doers to the extent possible while continuing to be financially responsible.

**Increased internal service charges:** Internal service charges have astronomically increased by 77% between 2006 and 2008.



**What actions will the department take to meet five-year financial direction? If applicable, what is the department's contingency plan on CDBG funding?**

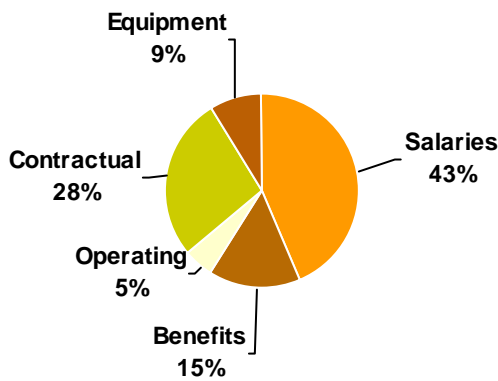
Regulatory Services will meet the five-year financial direction for revenues by bringing in 3% more revenues than budgeted for 2007. To achieve this, the department has included some small revenue increases associated with ordinance changes. These include increasing the administrative fee for assessments and revising refund practices. It will pursue these ordinance revisions during 2007. The department will meet the five-year financial direction for expenses by a continued focus on financial management and stepped-up enforcement.

**FINANCIAL ANALYSIS**

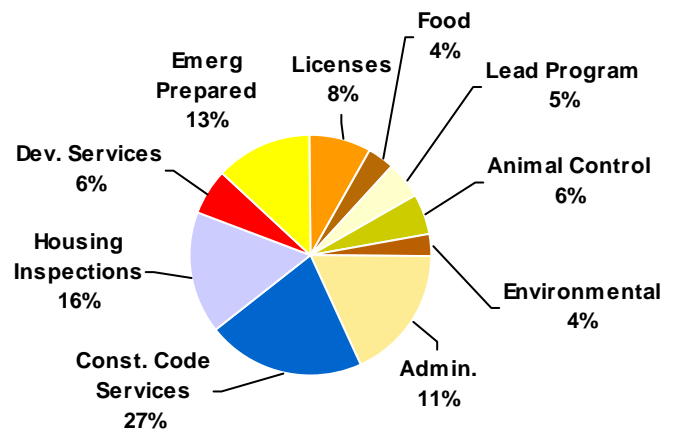
**EXPENDITURE**

For 2008, the Regulatory Services budget is \$30 million, a 16.8% increase from the 2007 adopted budget. An additional 2.5 positions in clerical support were added due to an increase in revenue. The expense budget for Regulatory Services includes \$7 million in federal, CDBG and other grant expenditures, up from 1.7 million in 2007.

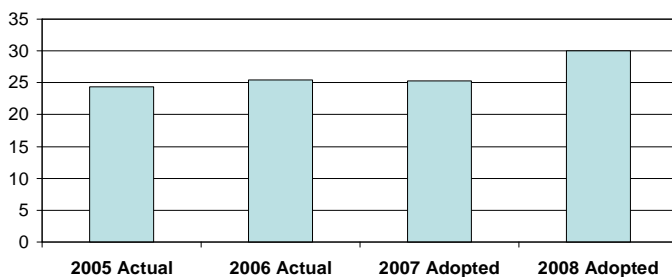
**Expenditures by Type (\$30 million)**



**Expenditures by Division (\$30 million)**



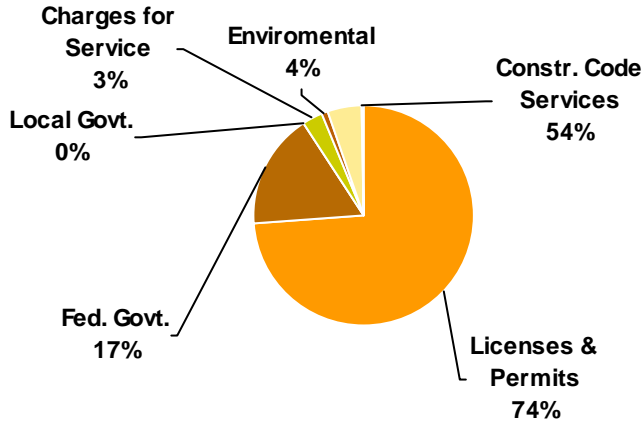
**Expenditures 2005-2008**



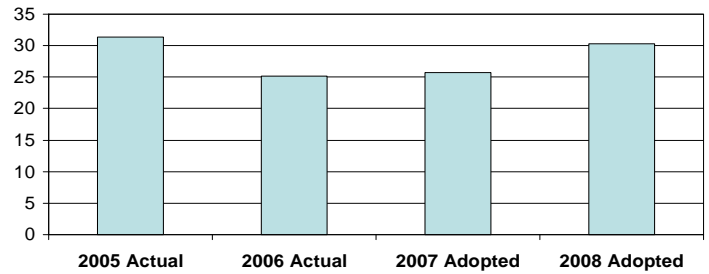
**REVENUE**

In 2008, Regulatory Services anticipates \$30.3 million in revenue.

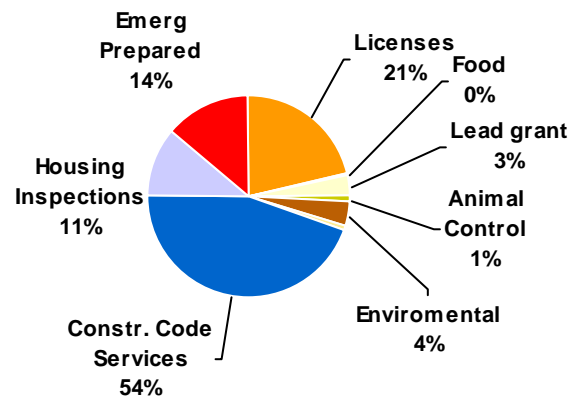
**Direct Revenue by Source (\$30.3 million)**



**Revenues 2005-2008**



**Direct Revenues by Division (\$30.3 million)**



**FUND ALLOCATION**

In 2008, 78% of the Department’s budget is derived from the general fund (\$23.5 million). 17%, or \$5.2 million is funded through federal grants and 5%, or \$ 1.6 million is funded through other grants.

**MAYOR’S RECOMMENDED BUDGET**

The Mayor’s recommended budget included a \$400,000 reduction to the department’s budget. An additional position (\$60,000) was added to support task force efforts on problem businesses.

Taxi inspections (\$150,000 for two positions) were moved from Police to Regulatory Services.

**COUNCIL ADOPTED BUDGET**

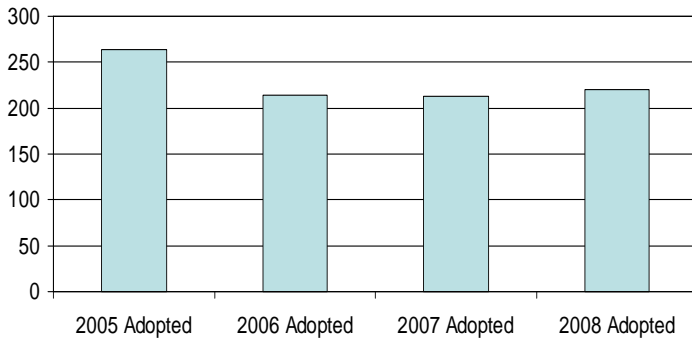
The Council adopted the Mayor’s recommendations. The Council directed Regulatory Services to return to the Ways & Means/Budget Committee to report on the status of the nuisance abatement revolving fund and other revenues in April, 2008, including potentially clarifying the ordinance.

## REGULATORY SERVICES

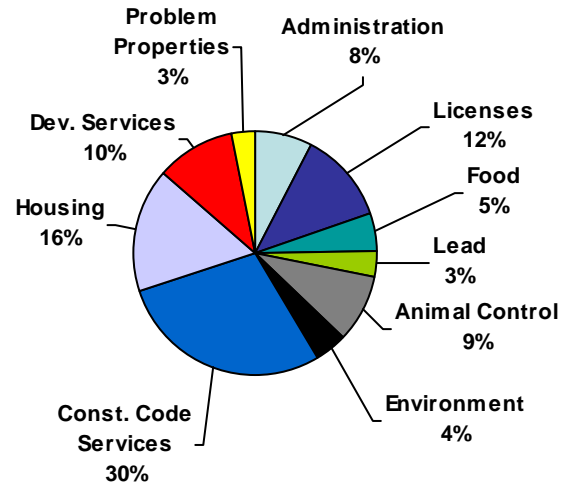
### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>FTE's by Division</b>						
Administration	38.00	12.00	12.00	16.50	37.50%	4.50
Licenses and Consumer Services	-	21.00	24.00	27.00	12.50%	3.00
Parking and Traffic Control	42.00	-	-	-		
Environmental Food	21.60	17.00	11.00	11.00	0.00%	-
Environmental Lead	-	3.00	6.00	7.00	16.67%	1.00
Animal Control	21.00	21.00	20.00	20.00	0.00%	-
Environmental Management	9.25	9.00	9.50	9.50	0.00%	-
Construction Code Services	63.00	75.00	64.00	63.00	-1.56%	(1.00)
Housing Inspections	44.90	36.75	43.75	36.00	-17.71%	(7.75)
Development Services	24.00	15.00	23.00	23.00	0.00%	-
Problem Properties	-	-	-	6.75	100.00%	6.75
<b>Total FTE's</b>	<b>263.75</b>	<b>213.75</b>	<b>213.25</b>	<b>219.75</b>	<b>2.11%</b>	<b>6.50</b>

**Staffing Summary 2005-2008**



**Positions by Division (219.75)**



**REGULATORY SERVICES  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Total Expenditure - All Funds</b>	24,338,365	25,280,675	25,669,505	29,973,415	16.77%	4,303,910
<b>Total Revenue - All Funds</b>	31,341,537	25,255,198	25,671,643	30,310,420	18.07%	4,638,777
<b>General Fund - City</b>						
Salaries and Wages	11,597,363	11,342,907	12,766,624	12,463,083	-2.38%	-303,541
Contractual Services	4,682,142	6,976,381	5,467,355	4,813,688	-11.96%	-653,667
Operating Costs	778,734	832,158	1,156,725	1,179,362	1.96%	22,637
Fringe Benefits	3,214,190	3,358,855	4,311,095	4,326,132	0.35%	15,037
Equipment	21,138	23,896	103,785	105,964	2.10%	2,179
Capital Outlay	59,101	604,146	131,020	133,771	2.10%	2,751
<b>Total Expenditure</b>	<b>20,352,667</b>	<b>23,138,343</b>	<b>23,936,604</b>	<b>23,022,000</b>	<b>-3.82%</b>	<b>-914,604</b>
Licenses and Permits	22,845,045	21,166,246	22,401,712	22,267,098	-0.60%	-134,614
Local Government	34,627	47,500	48,925	50,393	3.00%	1,468
Charges for Service	729,248	745,444	761,800	777,047	2.00%	15,247
Charges for Sales	299	284	200	200	0.00%	0
Fines and Forfeits	5,761,352	272,691	169,000	354,320	109.66%	185,320
Special Assessments	1,018,956	1,197,142	1,030,000	0	-100.00%	-1,030,000
Contributions	25	583				
Other Misc Revenues	72,387	69,861	5,105	75,235	1373.75%	70,130
<b>Total Revenue</b>	<b>30,461,939</b>	<b>23,499,750</b>	<b>24,416,742</b>	<b>23,524,293</b>	<b>-3.66%</b>	<b>-892,449</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	169,459	210,495	13,043	587,220	4402.19%	574,177
Contractual Services	935,757	1,680,311	1,656,404	3,490,035	110.70%	1,833,631
Operating Costs	53,683	193,363	52,337	318,095	507.78%	265,758
Fringe Benefits	40,034	53,328	11,117	175,873	1482.02%	164,756
Equipment	6,610	4,834		2,380,192		2,380,192
Capital Outlay	170,552		0			
<b>Total Expenditure</b>	<b>1,376,095</b>	<b>2,142,332</b>	<b>1,732,901</b>	<b>6,951,415</b>	<b>301.14%</b>	<b>5,218,514</b>
Licenses and Permits				85,000		85,000
Federal Government	848,856	1,731,764	1,254,901	5,161,127	311.28%	3,906,226
State Government	12	23,683	0			
Special Assessments				1,540,000		1,540,000
<b>Total Revenue</b>	<b>848,868</b>	<b>1,755,448</b>	<b>1,254,901</b>	<b>6,786,127</b>	<b>440.77%</b>	<b>5,531,226</b>
<b>Enterprise Funds</b>						
Salaries and Wages	1,697,322					
Contractual Services	294,739					
Operating Costs	119,239					
Fringe Benefits	498,303					
<b>Total Expenditure</b>	<b>2,609,603</b>					
Charges for Service	30,730					
<b>Total Revenue</b>	<b>30,730</b>					

# CIVIL RIGHTS

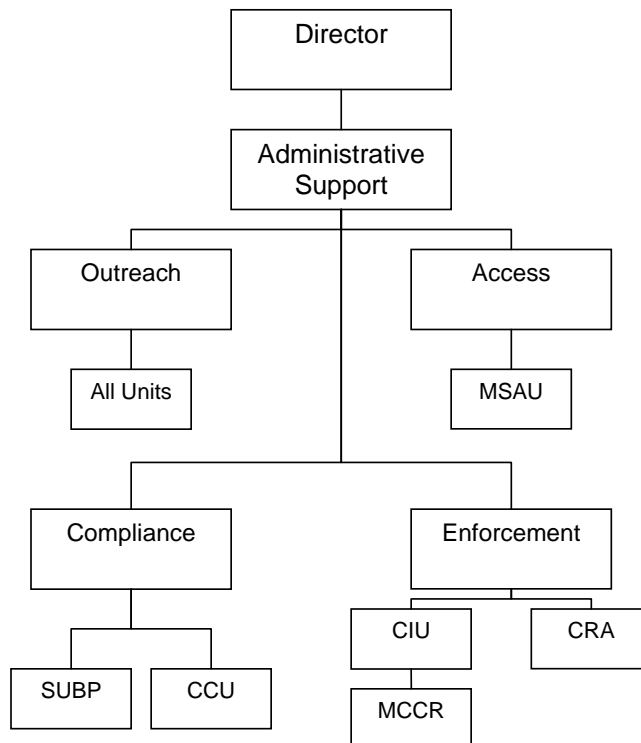
## MISSION

Strives to eliminate unlawful discriminatory practices through vigorous enforcement of the federal, state and local civil rights laws, as well as education, mediation and conciliation, thereby promoting the health, economic stability, access, welfare, peace, and safety of the community.

## BUSINESS LINES

- **Outreach:** All units promote the services of the department to the residents and visitors of the City by facilitating public forums and presentations. The purpose is to educate the community about civil rights, anti-discrimination laws, and police misconduct.
- **Access:** The Multicultural Services and Community Access Unit (MSAU) facilitates access for all LEP (Limited English Proficiency) and deaf/hard of hearing communities in accordance with Title VI of the 1964 Civil Rights Act.
- **Compliance:** The Small and Underutilized Business Program (SUBP) sets project goals for small, women and minority businesses in the awarding of City contracts in construction and development; provisions of goods and services; and requests for proposals; and the Contract Compliance Unit (CCU) monitors, investigates, and adjudicates construction employment and training goals, prevailing wage payments, affirmative action plans and the equal benefits.
- **Enforcement:** The Complaint Investigations Unit (CIU) investigates, conciliates and adjudicates complaints of discrimination; and the Civilian Review Authority (CRA) investigates, mediates and adjudicates allegations of police misconduct; and the Minneapolis Commission on Civil Rights (MCCR), while not an operational entity within the department, plays a crucial part in the department's work.

## ORGANIZATION CHART



**FIVE – YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goals & Strategies	Department Goal	Objective	Measure
<b>Complaint Investigations Unit (CIU)</b>			
<p><b>A safe place to call home:</b> B. Crime reduction</p> <p><b>One Minneapolis:</b> C. Equitable City services</p>	<p>Enforce the Minneapolis Civil Rights Ordinance prohibiting discriminatory practices</p>	<ul style="list-style-type: none"> <li>• Thoroughly and objectively investigate allegations of discrimination in a timely manner</li> <li>• Eliminate backlog of CIU Complaints</li> </ul>	<ul style="list-style-type: none"> <li>• # of new complaints filed with CIU</li> <li>• % of CIU cases resolved through mediation/conciliation</li> <li>• Average CIU investigation completion time</li> <li>• # of files with PC determinations involving EEOC employers</li> </ul>
<b>Civilian Police Review Authority (CRA)</b>			
<p><b>A safe to call home:</b> B. Crime reduction</p> <p><b>One Minneapolis:</b> A. Close race &amp; class gaps</p>	<p>Investigations under Title 9, Chapter 172 of the Minneapolis Civilian Police Authority Ordinance</p>	<ul style="list-style-type: none"> <li>• Thoroughly and objectively investigate allegations of police misconduct in a timely manner</li> <li>• Improving upon the CRA Process (decreasing investigation time, increase relationship with police department)</li> </ul>	<ul style="list-style-type: none"> <li>• # of CRA complaints filed</li> <li>• Average time for completion of CRA investigations</li> <li>• # of CRA Board hearings held</li> <li>• % of cases resolved through mediation</li> <li>• % of excessive force complaints that resulted in sustained determinations</li> </ul>
<b>Contract Compliance Unit (CCU)</b>			
<p><b>One Minneapolis:</b> A. Close race &amp; class gaps</p>	<p>Proactively support workforce diversity in the City by establishing and monitoring employment hiring goals</p>	<ul style="list-style-type: none"> <li>• Correct historical underutilization of women and minority owned businesses and under-employment of protected classes within the City</li> </ul>	<ul style="list-style-type: none"> <li>• % increase of women and minority employee participants on construction/ building projects funded with City dollars</li> <li>• # of women and minority business certified to do business with the City</li> <li>• # of partnerships developed to support the above measures.</li> </ul>
<b>Multicultural Services and Access Unit (MSAU)</b>			
<p><b>A safe to call home:</b> B. Crime reduction</p> <p><b>One Minneapolis:</b> A. Close race &amp; class gaps</p>	<p>Insure equal and timely access to City services, decision-making processes and resource opportunities for all customers</p>	<ul style="list-style-type: none"> <li>• Facilitate processes to better inform, engage and educate diverse communities in public policy debate and decision-making processes</li> </ul>	<ul style="list-style-type: none"> <li>• # of City department that have fully implemented their LEP plans and trained staff document translation by City departments</li> <li>• # of access, translation, and interpreting requests</li> <li>• Developing measures to track implantations of City departments' LEP plans</li> <li>• % of access, translation, and interpreting requests handled in-house</li> </ul>

## MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007 Data	2008 Target	2011 Target
# of new complaints filed with CIU (including files transferred from the EEOC)	116	181	226	166	157	157
% of CIU cases resolved thru mediation/conciliation	18.7%	12.8%	17.8%	23%	25%	25%
# of new complaints filed with the CRA	128	85	89	87	100	80
% of CRA cases resolved thru mediation	10%	4%	17%	20%	24%	30%
% of excessive force complaints that resulted in sustained determinations	19%	14%	20%	0 (YTD)	N/A	N/A

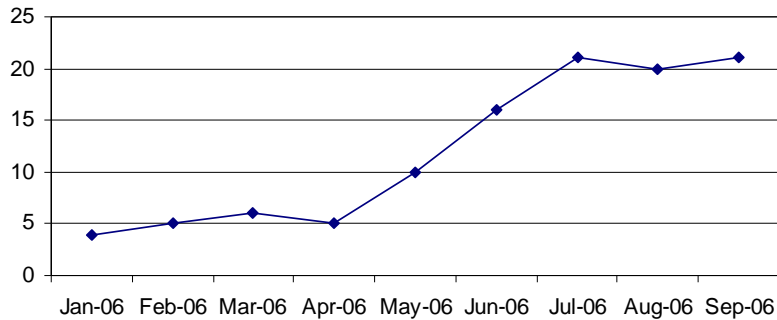
### ***What key trends and challenges does the department face and how will each be addressed?***

**Evaluation of the contract compliance unit's responsibilities, workloads and outcomes:** The MDCR commissioned an independent review of the contract compliance unit's responsibilities, workloads and outcomes, because of the Unit's lack of quantifiable data regarding outcomes in women and minority participation (and certification) as it relates to City projects funded with City dollars. The study was completed in May of 2007. A work plan will need to be developed to address issues with the unit's policies and procedures to determine proper and productive use of resources, protocols and administrative actions.

**The elimination of aging civil rights complaints:** Last year's business plan identified a number of challenges for CIU, including productivity, training, investigative techniques, writing, the increasing age of unresolved civil rights complaints, and the increasing complexity of civil rights laws and investigations. Last year, the CIU focused on the need to train and re-train investigative staff. Additionally, the CIU significantly changed work processes and procedures to address the deficiencies identified by the independent CIU report. This has significantly improved the writing, legal analysis and overall quality of CIU's work product.

The plan to eliminate the backlog consists of two phases: in phase I, all complaints over 31 months old are completed; in phase II all complaints that are 12-31 months old are completed. At the current rate of completion, it will take approximately 12 months to reach this goal; this is dependent, however, on the CIU operating at full personnel capacity, including usage of law student interns and adherence to previously established productivity performance standards. The long-term goal, should productivity continue at its current rate, is to reduce the average investigation completion time down to six (6) months. Additionally, increased productivity has allowed the Unit in the last two cycles to exceed EEOC work share from 77 cases to midterm increase of 87 cases in 2006, and 67 cases to a potential midterm increase to 100 cases in 2007.

**Complaint Investigations Unit Signed Decisions,  
January-September 2006\***



\*Including dismissals, withdrawals, settlement and file review by CAO

**Increased number of complaints filed with the CRA:** The success in improving the CRA process has resulted in a rise in filed complaints. This, in turn, increases the caseloads of the investigators, which then increases the length of time, required to complete each investigation. In order to keep up with the growing caseloads, the investigators will be limited in their ability to participate in outreach activities and training activities that are required by City ordinance, thereby necessitating a community outreach advocate position and/or additional investigators.

**Collaboration with the MPD on new police initiatives:** The CRA will continue to improve the lines of communication between the CRA, MDCR and MPD. This will be accomplished through the CRA's and MDCR's participation on the police accountability coordinating committee (PACC) in order to develop specific policy recommendations and evaluate patterns of complaints that may relate to or suggest new police initiatives. Additionally, the CRA will coordinate with the MPD and other law enforcement agencies for additional training opportunities. CRA staff is currently mandated to provide cultural-awareness training to MPD sworn officers.

**Complexity of probable cause complaints with the commission:** There is an increase in the number and complexity of probable cause cases transferred to the commission for resolution. This increase has resulted in concerns over resources. This concern raised by the lawyers on the commission, who must act as presiding officers on the three-member panels that hear the complaints. This is of particular concern because it affects the timeliness of the enforcement agency's administrative processes. The commission workload continues to grow, and the department will explore the use of administrative law judges to handle these cases, in addition to maximizing the attorney-commissioner positions with the commission.

**Disparity study:** Enterprise program goals regarding the participation of woman and minority business owners in projects funded with city and/or federal dollars is an important part of the department's responsibility to address past disparities and execute its obligations under Minneapolis Code of Ordinances 423. In 2005, the City awarded less than 1% of contract/subcontracts to women and minorities. The City continues to extend the expiration of the SUBP program date without the benefit of a disparity study. This study is essential in determining the need for women and minority-owned business participation on City-funded contracts in order to address past disparities. Currently, the MDCR is working with other governmental entities to share in the cost of the study.



However, the department intends to initiate this study in 3<sup>rd</sup> quarter 2007, and have it completed by 4<sup>th</sup> quarter 2008.

**What actions will the department take to meet its five-year financial direction?**

This department has no five-year financial direction reduction.

**FINANCIAL ANALYSIS**

**EXPENDITURE**

The civil rights department's 2008 budget of \$2.8 million is a 0.83% increase (\$23,000) over the total 2007. The department's CDBG allocation has remained the same for 2008.

**REVENUE**

The department's revenue from EEOC (Equal Opportunities Employment Commission) work share agreement is projected in 2008 at \$54,000. This remains the same from 2007.

**FUND ALLOCATION**

The department is funded by the general fund (92%) and CDBG funds (8%).

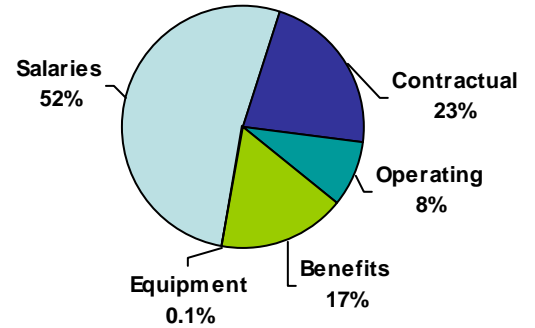
**MAYOR'S RECOMMENDED BUDGET**

The Mayor recommends a reduction of \$50,000 in the department's budget, a reduction not anticipated in the 2008 financial direction.

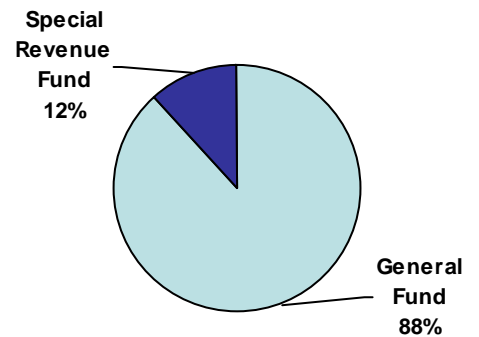
**COUNCIL ADOPTED BUDGET**

The Council adopted the Mayor's recommendations.

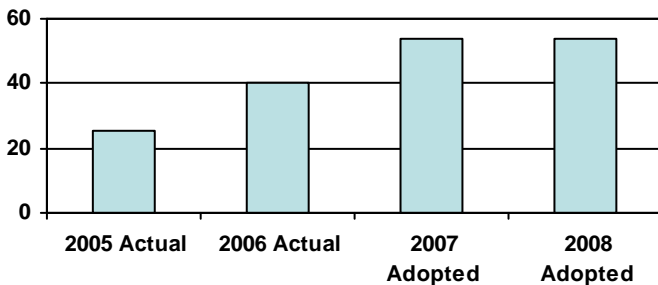
**Expenditures by Type (\$2.8 million)**



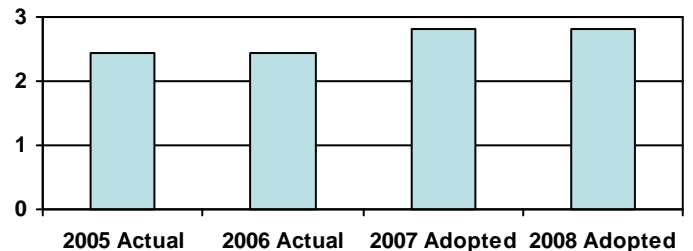
**Expenditures by Fund (\$2.8 million)**



**Revenues 2005-2008 (in thousands)**



**Expenditures 2005-2008 (in millions)**

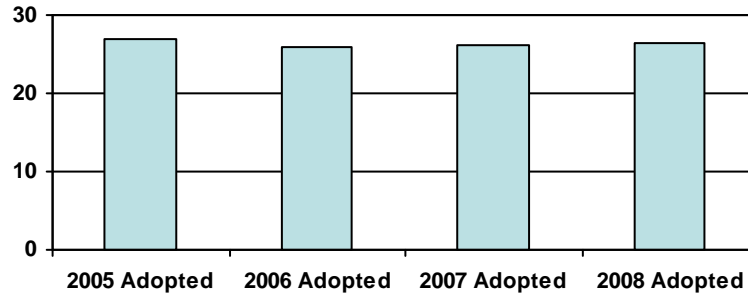


# CIVIL RIGHTS

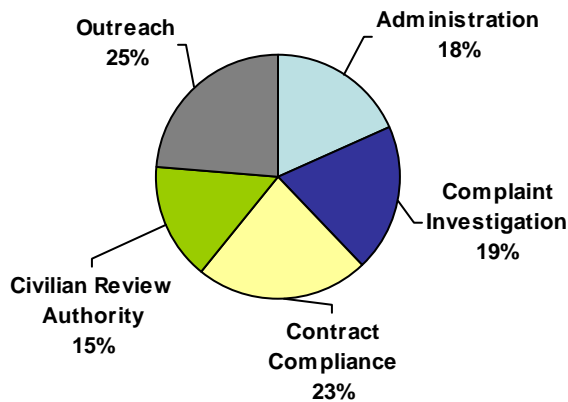
## Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>FTE's by Division</b>						
Administration	7.00	5.00	4.75	5.00	5.26%	0.25
Complaint Investigation	6.00	5.00	5.25	5.00	-4.76%	(0.25)
Contract Compliance	5.00	6.00	6.00	6.00	0.00%	-
Civilian Review Authority	4.00	4.00	4.00	4.00	0.00%	-
Outreach	5.00	5.80	6.10	6.10	0.00%	-
<b>Total FTE's</b>	<b>27.00</b>	<b>25.80</b>	<b>26.10</b>	<b>26.10</b>	<b>0.00%</b>	<b>-</b>

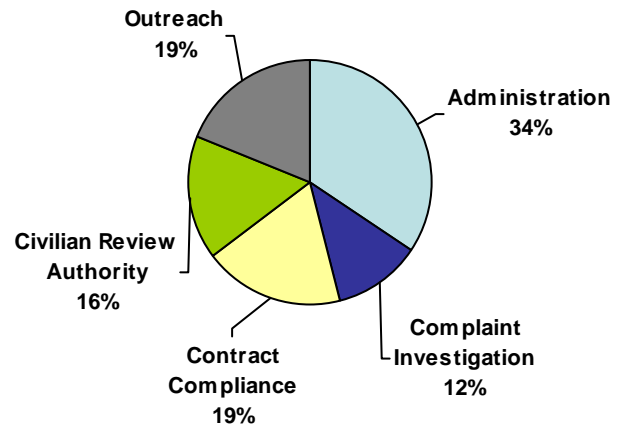
Staffing Summary 2005-2008



Staffing by Division



Expenditure by Division



**CIVIL RIGHTS**  
**EXPENDITURE AND REVENUE INFORMATION**

	2005	2006	2007	2008	Percent	Change
	Actual	Actual	Adopted	Adopted	Change	Change
<b>Total Expenditures - All Funds</b>	2,446,836	2,422,427	2,798,739	2,822,000	0.83%	23,261
<b>Total Revenues - All Funds</b>	25,243	40,200	54,000	54,000	0.00%	0
<b>General Fund - City</b>						
Salaries and Wages	1,139,930	982,171	1,285,226	1,295,961	0.84%	10,735
Contractual Services	603,292	673,984	542,171	532,635	-1.76%	(9,536)
Operating Costs	78,610	132,420	228,371	233,166	2.10%	4,795
Fringe Benefits	288,199	236,916	398,547	423,680	6.31%	25,133
Equipment	0	0	3,212	3,279	2.09%	67
Capital Outlay	18	0	3,212	3,279	2.09%	67
<b>Total Expenditures</b>	<b>2,110,049</b>	<b>2,025,491</b>	<b>2,460,739</b>	<b>2,492,000</b>	<b>1.27%</b>	<b>31,261</b>
Charges for Service	368	40,100	0	0	0.00%	0
Other Misc Revenues		-1,100	0	0	0.00%	0
<b>Total Revenues</b>	<b>368</b>	<b>39,000</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	241,887	271,841	178,090	178,216	0.07%	126
Contractual Services	34,189	47,585	100,389	88,682	-11.66%	(11,707)
Operating Costs	592	711	8,393	8,570	2.11%	177
Fringe Benefits	60,120	76,798	51,128	54,532	6.66%	3,404
<b>Total Expenditures</b>	<b>336,787</b>	<b>396,936</b>	<b>338,000</b>	<b>330,000</b>	<b>-2.37%</b>	<b>(8,000)</b>
Federal Government	24,500	1,200	54,000	54,000	0.00%	0
Contributions	375	0	0	0	0.00%	0
<b>Total Revenues</b>	<b>24,875</b>	<b>1,200</b>	<b>54,000</b>	<b>54,000</b>	<b>0.00%</b>	<b>0</b>

# COMMUNITY PLANNING & ECONOMIC DEVELOPMENT

## MISSION

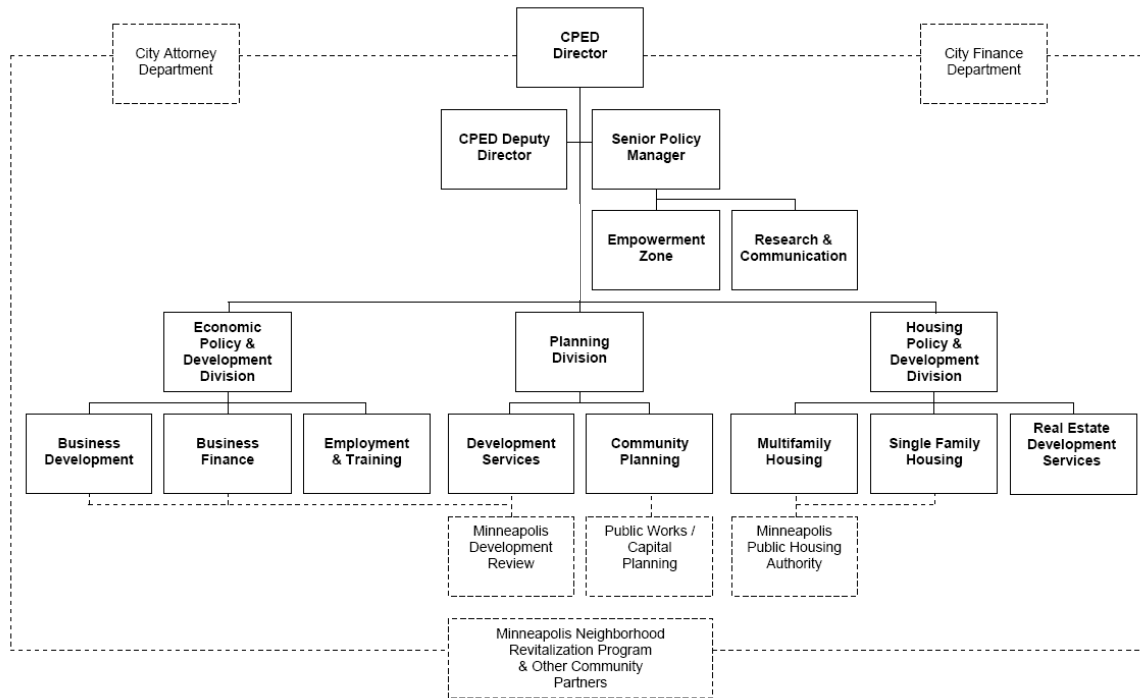
Works with local and regional partners to preserve and enhance the natural and built environment, plan for growth, and advance the physical and human development of the City.

## BUSINESS LINES

- **Community Planning:** Prepares and facilitates implementation of the plan for sustainable growth (the City’s comprehensive plan) and related plans and policies that guide City-wide development and infrastructure investments.
- **Business Development:** Supports business creation, retention and expansion within the City by providing innovative financing, real-estate development tools and technical assistance, and by promoting the City as a world-class business community.
- **Workforce Development:** Works with employers, service providers and educational institutions to create career paths for residents that provide a living wage and provide employers with a skilled and competitive workforce.
- **Housing Development:** Provides financing and programs for housing development, preservation and rehabilitation, to ensure a continuum of high-quality sites and housing choices that meet the needs of current residents and attract new residents to the City.
- **Zoning, Preservation & Development Review:** Prepares, administers and assists residents and businesses to interpret the City’s zoning code, land subdivision regulations and heritage preservation regulations, and conducts environmental reviews.

Other program and management-support activities include real-estate development services, research, arts and cultural activities, and staffing the Minneapolis Empowerment Zone.

## ORGANIZATION CHART



**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

Departmental Goals:

1. Plan and develop a vibrant, sustainable community
2. Promote private sector growth to build a healthy economy
3. Promote economic self-sufficiency for individuals and families
4. Develop and preserve life-cycle housing throughout the City
5. Partner effectively to promote regional growth and investment

City Goals & Strategies	Department Objectives	Measures
<p><b>A safe place to call home:</b> C. Lifecycle housing</p>	<ul style="list-style-type: none"> <li>• The housing stock is well designed and maintained</li> <li>• Partnering with the Regulatory Services department to remove blight</li> <li>• Capture Minneapolis' share of projected regional growth, subject to increased regional investments</li> <li>• Support different housing options for seniors</li> <li>• Address tear downs/"big foot" replacements</li> <li>• Prevent home mortgage foreclosures</li> </ul>	<ul style="list-style-type: none"> <li>• Growth in value of city housing stock compared to metro average</li> <li>• Amount of housing stock in poor condition</li> <li>• Number of boarded/vacant units</li> <li>• # of new housing units permitted</li> <li>• City/metro relative foreclosure trends</li> <li>• # of City-assisted senior housing</li> <li>• Affordable housing production (@50% MMI)</li> <li>• # and average amount of home improvement loans</li> <li>• # and average amount of home mortgage loans</li> <li>• # and average amount of down payment assistance loans</li> </ul>
<p><b>A safe place to call home:</b> E. Youth: valued, challenged &amp; engaged</p> <p><b>One Minneapolis:</b> A. Close race &amp; class gaps</p> <p><b>Lifelong learning:</b> C. Skills for All 21 Year-Olds E. Deconcentrate poverty</p>	<ul style="list-style-type: none"> <li>• Residents have jobs skills and are provided opportunities to get on the path of economic self-sufficiency.</li> <li>• Through the Minneapolis Promise education initiative; close the gaps in: <ul style="list-style-type: none"> <li>▪ Unemployment rate</li> <li>▪ High School graduation rate</li> <li>▪ College attendance rate</li> </ul> </li> <li>• Increase % of minority/low-income homeownership</li> <li>• Affordable housing options are available in all parts of the city and the region</li> <li>• Reduce # of households below median income paying &gt;30% of income for housing</li> </ul>	<ul style="list-style-type: none"> <li>• Comparative City/Metro unemployment rates</li> <li>• # of adult jobs placements</li> <li>• Average hourly wage of adult placements</li> <li>• # of dislocated workers placed</li> <li>• Average wage of dislocated workers</li> <li>• # of new hires at city-assisted business hired at or above living wage that are City residents</li> <li>• # of youth who successfully complete work readiness training in summer and year round programming</li> <li>• # of youth who receive subsidized and unsubsidized summer work exploration</li> <li>• # of youth who receive year round work exploration</li> <li>• % of minority/low-income homeownership</li> <li>• # of households below median income paying &gt; 30% of income for housing</li> </ul>

City Goals & Strategies	Department Objectives	Measures
<p><b>A safe place to call home:</b> D. Make healthy choices</p> <p><b>Connected communities:</b> B. Walkable, Bikable, Swimmable! E. Streets &amp; Avenues</p>	<ul style="list-style-type: none"> <li>• The City’s parks, open space, riverfront and recreational opportunities will be maintained and enhanced as part of overall planning and development activities of the department</li> <li>• The City’s historic street grid is maintained and re-established per City policy</li> <li>• CPED will focus development efforts around priority neighborhood nodes, corridors, activity and growth centers in the City</li> <li>• CPED is actively involved in long-term catalytic redevelopment projects</li> <li>• Continue to pursue Corridor Housing and Market Building strategies</li> </ul>	<ul style="list-style-type: none"> <li>• Completion of the Minneapolis Plan update and progress on the various adopted small area plans</li> <li>• Location of development (private and public) occurring in designated priority areas as defined by the Minneapolis Plan</li> <li>• # of building permits reviewed for zoning compliance</li> <li>• # of land use applications reviewed</li> <li>• # of Heritage Preservation Commission applications reviewed</li> <li>• # of historic demolition permits reviewed</li> <li>• # of zoning code text amendments adopted</li> <li>• # of state and federal environmental reviews conducted</li> </ul>
<p><b>One Minneapolis:</b> B. Middle Class C. Equitable City Services</p>	<ul style="list-style-type: none"> <li>• CPED will focus development efforts around priority neighborhood nodes, corridors, activity and growth centers in the City</li> <li>• The housing stock is well designed and maintained</li> <li>• The City’s use of public development resources and other tools such as planning policies and regulations will be used to leverage maximum private sector investment and public benefit</li> <li>• CPED is actively involved in long-term catalytic redevelopment projects</li> </ul>	<ul style="list-style-type: none"> <li>• Location of development (private and public) occurring in designated growth areas as defined in The Minneapolis Plan (TMP)</li> <li>• Value of private portion of business investments compared to public portion</li> </ul>

City Goals & Strategies	Department Objectives	Measures
<p><b>One Minneapolis:</b>            B. Middle Class: Keep it, Grow it            D. Eliminate Homelessness            E. Deconcentrate Poverty</p>	<ul style="list-style-type: none"> <li>• CPED will focus development efforts around priority neighborhood nodes, corridors, activity and growth centers in the City</li> <li>• Improve single family homeownership rate</li> <li>• Continue to partner with Hennepin County and other entities in implementing the Homelessness Commission recommendations</li> <li>• Strengthen home values for existing &amp; new homeowners</li> <li>• Affordable housing options are available in all parts of the city and the region</li> <li>• Reduce # of households below median income paying &gt;30% of income for housing</li> </ul>	<ul style="list-style-type: none"> <li>• % of Resident Survey respondents who reported satisfaction with their housing situation</li> <li>• Single family homestead rates</li> <li>• # units of affordable and supportive housing for long-term and short-term homeless singles, families &amp; youth produced and preserved</li> <li>• Extent of zoning codes and ordinances changed to support, allow various Commission initiatives</li> <li>• # of households below median income paying &gt;30% of income for housing</li> <li>• % of new affordable housing units located in non-impacted areas</li> </ul>
<p><b>Lifelong learning:</b>            B. Economic Engine            D. Embrace the U's expertise</p>	<ul style="list-style-type: none"> <li>• The downtown will continue to offer diverse recreational and entertainment attractions and continue to thrive economically</li> <li>• CPED is actively engaged with the University of Minnesota in its research, service, teaching, and development activities</li> </ul>	<ul style="list-style-type: none"> <li>• # of jobs projected as a result of CPED financial assistance</li> <li>• # of jobs created (job linkage agreements only)                Note: the above two are NOT related</li> <li>• # of small business loans</li> </ul>
<p><b>Connected communities:</b>            1. Integrated, Multi-Modal Transportation            4. Northstar, Central Corridor, SW Corridor</p>	<ul style="list-style-type: none"> <li>• People and business throughout the City are well served by CPED's active involvement in regional transportation and infrastructure planning</li> <li>• Support Central Corridor preliminary engineering &amp; Southwest alternatives analysis</li> </ul>	<ul style="list-style-type: none"> <li>• Level of funding and status of implementation of Met Council's Tier 1 transportation projects</li> <li>• Level of coordination/cooperation on major developments, including new Twins ballpark, Gopher stadium, Central LRT Corridor, University Research Park, etc.</li> </ul>
<p><b>Enriched environment:</b>            C. Arts            D. Upper Mississippi            E. City's cultural &amp; sustainable work plans</p>	<ul style="list-style-type: none"> <li>• CPED is an active partner in coordinating various arts and culture programs and activities:</li> <li>• CPED is lead for City's Public Art program</li> <li>• CPED Artist-in-Residence program</li> <li>• Assist with implementation of the relevant adopted plans, including Above the Falls, Industrial Land Use Plans, etc.</li> <li>• Continue as key partner in implementing the recently adopted Arts and Culture Plan and contributor to the Sustainability Plan</li> </ul>	<ul style="list-style-type: none"> <li>• # of public art commissions, conservations, and installations</li> <li>• # of film and video permits issued and \$ amount of related production budgets</li> <li>• Report on progress of CPED's Artist in Residence program</li> <li>• Progress on the 7 short term priority objectives in the adopted Arts and Culture Plan</li> <li>• Progress on the 4 sustainability indicators and 10 year targets assigned to CPED</li> <li>• \$ amount of contamination remediation grants secured</li> <li>• Acreage of land to be recovered due to secured cleanup grants</li> </ul>

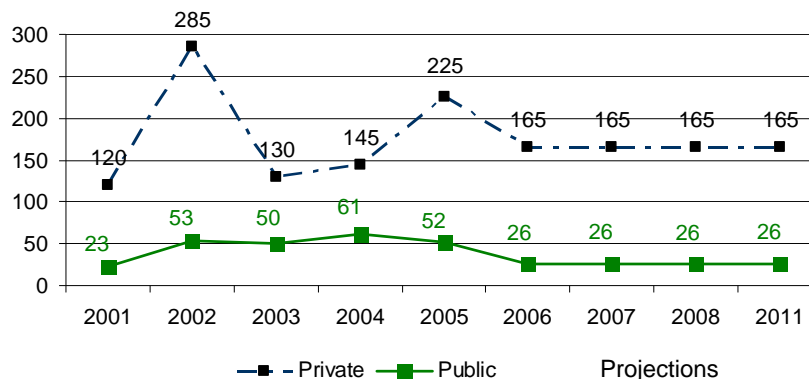
City Goals & Strategies	Department Objectives	Measures
<p><b>A premier destination:</b></p> <p>A. Retain &amp; grow business</p> <p>B. Reposition City</p> <p>C. Cleaner, greener, safer downtown</p> <p>D. Jobs</p> <p>E. Leverage our entertainment edge</p>	<ul style="list-style-type: none"> <li>The downtown will continue to offer diverse recreational and entertainment attractions and continue to thrive economically</li> <li>The City will maintain its unique cultural, architectural, historical, and entertainment assets</li> <li>Active involvement in regional transportation &amp; infrastructure planning</li> <li>Benefit from public investments is maximized thru partnerships</li> <li>The city's housing production will support projected job and population growth</li> </ul>	<ul style="list-style-type: none"> <li>Job growth in the relevant industry sectors</li> <li># of downtown visitors to City owned venues</li> <li># of downtown workers</li> <li># of downtown residents</li> <li>Downtown office space vacancy rates</li> <li># of jobs projected as a result of CPED assistance</li> <li>Value of private portion of business investments</li> <li>Value of public portion of business investments</li> <li>Overall job growth in City compared to metro growth</li> <li>Increase in public &amp; private grants &amp; funding</li> <li>Level of coordination/cooperation on major developments, including new Twins ballpark, Gopher stadium, Central LRT Corridor, University Research Park, etc.</li> </ul>

**MEASURES, DATA AND TARGETS TABLE**

Measure Name	2005 Data	2006 Data	2007 Target	2008 Target	2011 Target
Projected new jobs by CPED assisted businesses	659	2115	742	750	750
# of new hires at or above living wage by businesses w/ job-linkage agreements	4947	N/A	4500	4700	5500
METP adult program job placements	1453	1125	1000	900	1000
METP adult average hourly wage	\$10.58	\$10.51	\$10.75	\$10.80	\$11.50
City-Metro unemployment rate gap	0.5%	0.3%	0.2%	0.15%	0.0%
Foreclosure sales	863	1610	2500	3000	1000

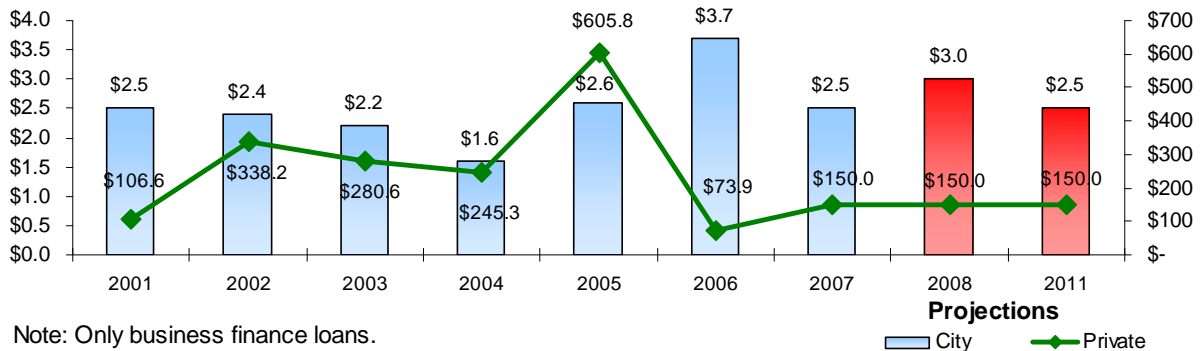
- Target set by Workforce Council and may be adjusted

**Public to private leveraging:  
Multifamily housing (in millions)**

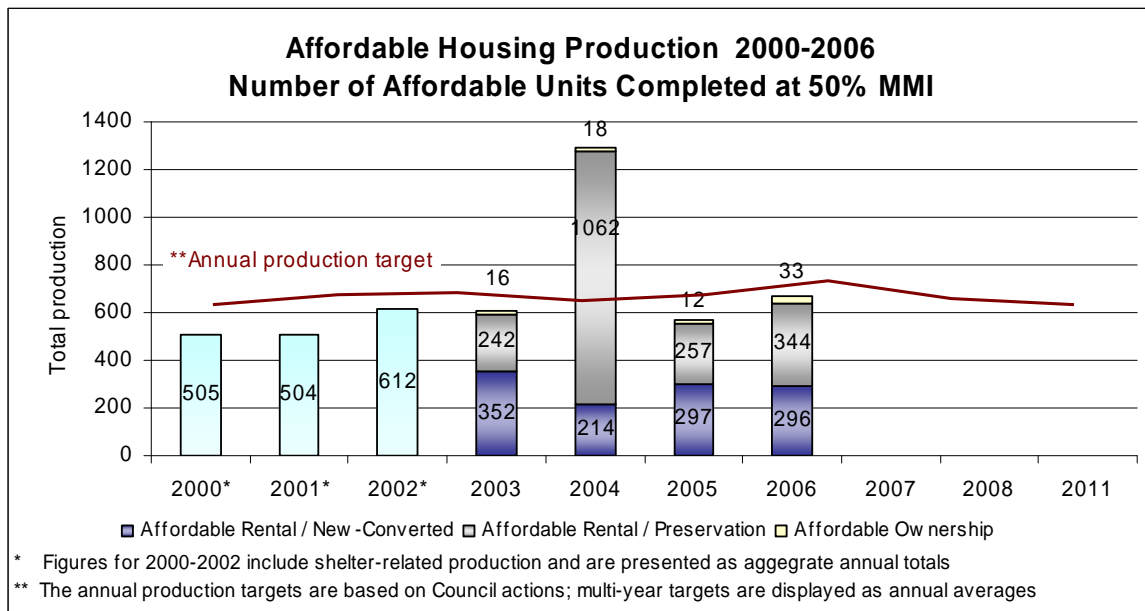




**Private investment leveraged by public investment, business finance  
(in millions)**



Note: Only business finance loans.



**What key trends and challenges does the department face and how will each be addressed?**

**Responding to fundamental changes in the context for development activity, including growing private-market interest in some areas, serious market failure in other areas, and diminishing public resources for development in general.** As a result of these changes, the role of the City in development activity – and of CPED in particular – is also changing. The department’s work is becoming ever more collaborative and requires increasingly integrated strategies, not just within CPED and with other City departments, but with other governmental jurisdictions, the private sector and many other community partners.

As noted last year, the elimination of federal empowerment zone funding and potential cuts in federal community development block grant funding will have significant impact on CPED’s capacity to support capital investments across a variety of housing and economic development

programs. LGA cuts and other limitations on available General Fund resources have also reduced the department's organizational capacity.

These realities require new revenue- and resource-development strategies, and increased targeting of limited public resources to geographies and strategies that have the greatest potential to address City development objectives, while leveraging other resources.

To address these challenges, CPED will increase its focus on revenue and resource development and on collaborative implementation strategies, which may in turn require different skill sets, position definitions and internal resource allocations.

**CPED's role within the City's executive leadership team on major enterprise projects and collaborations with local and regional partners.** CPED is frequently expected to provide executive leadership on major enterprise and multi-jurisdictional projects. There is a need for greater enterprise clarity about CPED's and other departments' roles on certain projects, to help manage expectations and workloads. Major projects likely to require leadership from CPED in 2008 include:

- Twins ballpark, and related infrastructure and development
- Gophers stadium, and related infrastructure and development
- Vikings stadium, and related infrastructure and development
- Reuse planning for vacated Minneapolis Public Schools facilities
- Central LRT corridor and related Cedar-Riverside area planning
- Comprehensive North Minneapolis community revitalization strategy
- Ongoing implementation of Minneapolis Development Review
- Ongoing integration of enterprise property-information systems
- Community engagement system improvements

The challenge of enterprise leadership for major projects emphasizes the need for CPED and other City departments to fill key vacancies and may, in some cases, require the redefinition of vacant positions to appropriately address changing leadership needs.

**The challenge of working effectively with the private marketplace.** CPED conducts its work in the context of a highly dynamic private marketplace, which significantly influences the volume and the type of development activity that takes place during a given year. This has enormous impact on the department's ability to prioritize projects and manage workload. CPED works with the private marketplace in five distinct ways:

- supporting marketplace development and private investment by removing barriers, coordinating related infrastructure, and delivering effective and timely planning and development support services;
- informing and energizing the market through long- and mid-range planning;
- effectively and efficiently regulating the market through various land use and regulatory controls;
- helping to organize and coordinate public investment, especially within designated growth areas; and
- intervening when the market fails to adequately address public policy needs such as affordable housing, environmental remediation, commercial development in selected geographical areas, and job training for selected populations.

It is a constant challenge for CPED as a department – and for the City as an enterprise – to balance these multiple roles in a manner that encourages private investment and also ensures

that people in all parts of the city have opportunities to prosper. It is particularly important that the department fulfills its statutory role in land-use planning and development regulation while also pursuing strategies with its private and public partners that address those places and people that the private market does not engage.

A related challenge is to reconcile policy, planning, and program priorities with market trends. For example, in recent years the City has gained both housing units and population but lost jobs, especially in the higher paying manufacturing sector. In the housing sector, recent legislative and market trends have resulted in declining homeownership rates and rising numbers of foreclosures. The department and the City continue to value job creation and stable homeownership as policy and programmatic priorities, but will need to pay close attention to the interplay of market forces with public programs when approaching future strategic, planning, program and project opportunities.

***What actions will the department take to meet its five-year financial direction?***

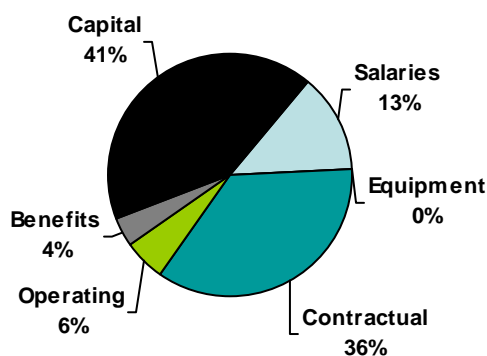
The five-year financial direction for CPED calls for a \$35,000 reduction in General Fund expenditures to offset the projected growth in 2008 spending. CPED will be supporting this reduction with a minimum of \$35,000 of development fund sources provided through the Preliminary Planning Fund.

**FINANCIAL ANALYSIS**

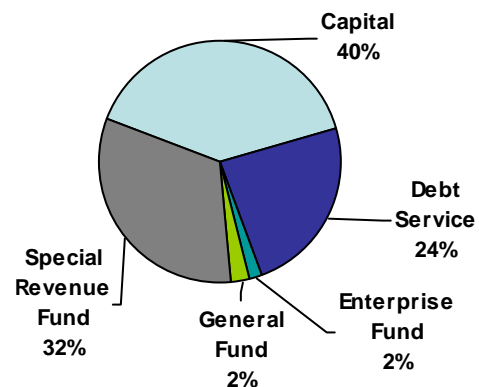
**EXPENDITURE**

The total 2008 expenditure budget of \$152.6 million is a 13.4% decrease from the 2007 adopted budget of \$176.2 million. The majority of the decrease is related to a change in the accounting treatment of CPED debt service, which shifts \$24.2 million of debt service related transfers from the CPED budget to a city-wide account.

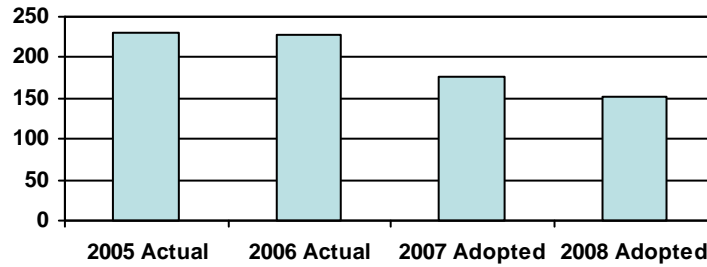
**Expenditures by Type (\$152.6 million)**



**Expenditures by Fund (\$152.6 million)**



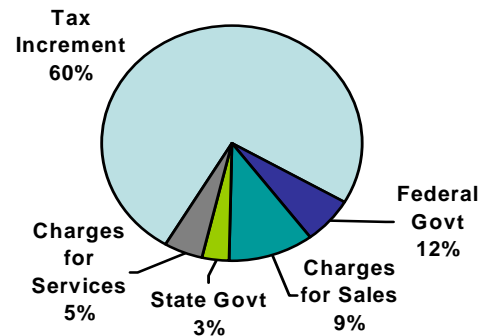
**Expenditures 2005-2008  
(in millions)**



**REVENUE**

The department's revenue budget decreased in 2008 to \$124.9 million or 22.4% compared to 2007. Gross tax increment revenues have increased by \$8.2 million although growth in Common Project districts continues to lag behind earlier projections.

**Revenue by Type (\$124.9 million)**



**MAYOR'S RECOMMENDED BUDGET**

The Mayor recommends a reduction of \$210,000 to the department's budget, to be achieved through expense reallocation among CPED funds. This reduction is an increased by \$175,000 from the adopted 2008 financial direction.

The Mayor's budget includes moving a position related to strategic partnerships from CPED to the Coordinator's administrative budget. This move consists of \$150,000 and one position.

An incentive fund for City employees and Minneapolis Teachers to purchase foreclosed properties is recommended by the Mayor.

The Mayor moves \$343,000 in citizen participation funding to Coordinator-Intergovernmental Relations.

**COUNCIL ADOPTED BUDGET**

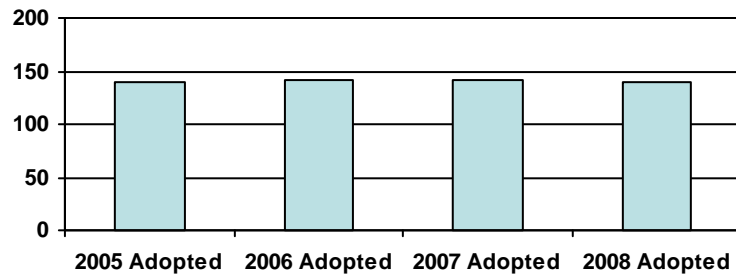
The Council moved \$343,000 in citizen participation funding back to CPED from Coordinator-Intergovernmental Relations office. The Council adopted the remainder of the Mayor's recommendations.

## COMMUNITY PLANNING & ECONOMIC DEVELOPMENT

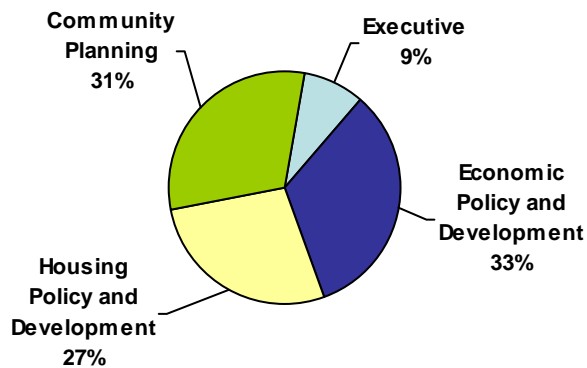
### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>FTE's by Division</b>						
Executive	20.0	12.0	12.0	12.0	0.00%	-
Economic Policy and Development	28.0	48.0	48.0	46.0	-4.17%	(2.00)
Housing Policy and Development	30.0	39.0	38.0	38.0	0.00%	-
Community Planning	40.0	42.0	43.0	43.0	0.00%	-
Strategic Partnerships	21.0	-	-	0.0	0.00%	-
<b>Total FTE's</b>	<b>139.00</b>	<b>141.00</b>	<b>141.00</b>	<b>139.00</b>	<b>-1.42%</b>	<b>(2.00)</b>

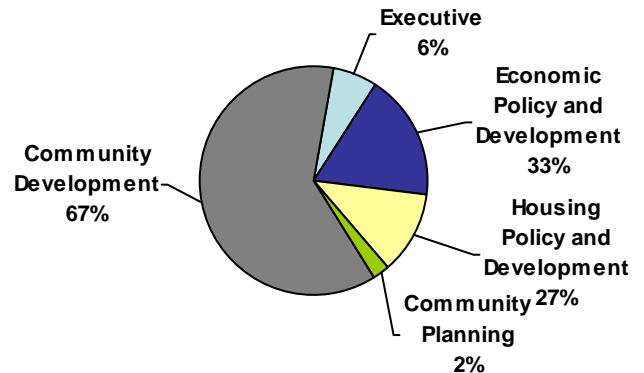
**Staffing Summary 2005-2008**



**Staffing by Division**



**Expenditure by Division**



**COMMUNITY PLANNING AND ECONOMIC DEVELOPMENT  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Total Expenditures - All Funds</b>	231,312,694	228,910,738	176,203,622	152,577,734	-13.41%	(23,625,888)
<b>Total Revenues - All Funds</b>	207,917,736	195,750,812	160,908,052	124,948,169	-22.35%	(35,959,883)
<b>General Fund - City</b>						
Salaries and Wages	1,661,465	1,898,869	2,331,715	2,075,857	-10.97%	(255,858)
Contractual Services	1,128,650	1,011,686	643,416	554,836	-13.77%	(88,580)
Operating Costs	168,762	146,243	96,436	127,055	31.75%	30,619
Fringe Benefits	407,474	473,092	636,821	716,352	12.49%	79,531
Transfers		48,722			0.00%	0
<b>Total Expenditures</b>	<b>3,366,350</b>	<b>3,578,612</b>	<b>3,708,388</b>	<b>3,474,100</b>	<b>-6.32%</b>	<b>(234,288)</b>
					0.00%	0
Licenses and Permits		652,588	864,300	1,000,000	15.70%	135,700
Charges for Service	518,489	498,916	553,700	543,000	-1.93%	(10,700)
Other Misc Revenues		99	80,000		-100.00%	(80,000)
<b>Total Revenues</b>	<b>518,489</b>	<b>1,151,603</b>	<b>1,498,000</b>	<b>1,543,000</b>	<b>3.00%</b>	<b>45,000</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	5,573,947	5,227,148	4,941,471	5,313,140	7.52%	371,669
Contractual Services	17,564,621	14,891,527	20,558,032	21,631,516	5.22%	1,073,484
Operating Costs	1,509,539	993,269	1,888,470	1,978,820	4.78%	90,350
Fringe Benefits	1,274,620	1,271,957	1,473,393	1,431,325	-2.86%	(42,068)
Equipment			2,745	7,745	182.15%	5,000
Capital Outlay	35,248,063	30,928,164	17,245,258	18,750,598	8.73%	1,505,340
Transfers	7,867,049	15,750,331			0.00%	0
<b>Total Expenditures</b>	<b>69,037,839</b>	<b>69,062,395</b>	<b>46,109,369</b>	<b>49,113,144</b>	<b>6.51%</b>	<b>3,003,775</b>
Property Taxes	(3,115)	(1,339)			0.00%	0
Sales and Other Taxes	235	237			0.00%	0
Federal Government	7,332,348	6,452,515	12,156,929	6,938,878	-42.92%	(5,218,051)
State Government	20,846,446	12,075,278	3,500,000	3,500,000	0.00%	0
Local Government	807,959	808,931			0.00%	0
Charges for Service	7,753,697	6,607,501	2,889,500	2,305,000	-20.23%	(584,500)
Charges for Sales	2,006,524	1,319,635	10,555,104	8,000,000	-24.21%	(2,555,104)
Interest	1,836,362	2,744,383	(1,000,000)		-100.00%	1,000,000
Gains			1,315,000		-100.00%	(1,315,000)
Rents	110,805	115,210		1,800,000	0.00%	1,800,000
Contributions	39,841	60,133			0.00%	0
Other Misc Revenues	5,854,133	3,416,733	2,965,000	3,650,000	23.10%	685,000
Operating Transfers In	15,424,008	17,052,805	0		0.00%	0
<b>Total Revenues</b>	<b>62,009,242</b>	<b>50,652,021</b>	<b>32,381,533</b>	<b>26,193,878</b>	<b>-19.11%</b>	<b>(6,187,655)</b>
<b>Debt Service</b>						
Contractual Services	144,698	264,150			0.00%	0
Debt Service	43,483,364	49,139,548	36,050,000	35,940,000	-0.31%	(110,000)
Transfers		293,712			0.00%	0
<b>Total Expenditures</b>	<b>43,628,061</b>	<b>49,697,410</b>	<b>36,050,000</b>	<b>35,940,000</b>	<b>-0.31%</b>	<b>(110,000)</b>
Interest	18,135	169,664	0	230,000	0.00%	230,000
Operating Transfers In	40,563,790	40,225,435	36,280,000		-100.00%	(36,280,000)
Proceeds of Long Term Liabilities	4,430,000	10,545,000			0.00%	0
<b>Total Revenues</b>	<b>45,011,925</b>	<b>50,940,099</b>	<b>36,280,000</b>	<b>230,000</b>	<b>-99.37%</b>	<b>(36,050,000)</b>

**COMMUNITY PLANNING AND ECONOMIC DEVELOPMENT  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Capital Projects</b>						
Salaries and Wages	1,168,156	1,465,580	1,698,747	1,741,252	2.50%	42,505
Contractual Services	8,391,386	8,475,322	3,005,841	2,478,459	-17.55%	(527,382)
Operating Costs	110,888	255,544	256,383	229,688	-10.41%	(26,695)
Fringe Benefits	259,103	348,678	465,710	489,469	5.10%	23,759
Equipment			300	15,900	5200.00%	15,600
Capital Outlay	17,823,003	17,956,260	11,268,395	11,235,695	-0.29%	(32,700)
Transfers	76,967,280	73,836,480	69,086,499	45,172,447	-34.61%	(23,914,052)
<b>Total Expenditures</b>	<b>104,719,815</b>	<b>102,337,864</b>	<b>85,781,875</b>	<b>61,362,910</b>	<b>-28.47%</b>	<b>(24,418,965)</b>
Property Taxes	64,179,807	71,162,710	72,103,652	80,265,437	11.32%	8,161,785
State Government	581,992	573,198	301,454	181	-99.94%	(301,273)
Charges for Service	571,274	519,002		27,189	0.00%	27,189
Charges for Sales	4,643,047	1,290,230	1,928,670	3,221,650	67.04%	1,292,980
Interest	181,181	298,057	0	86,659	0.00%	86,659
Gains			51,708		-100.00%	(51,708)
Rents	4,066,306	4,035,061	5,873,236	5,141,176	-12.46%	(732,060)
Contributions	18,630				0.00%	0
Other Misc Revenues	2,773,898	2,009,877	4,781,799	2,389,999	-50.02%	(2,391,800)
Operating Transfers In	11,229,201	8,070,461			0.00%	0
Proceeds of Long Term Liabilities	4,935,000		400,000	350,000	-12.50%	(50,000)
<b>Total Revenues</b>	<b>93,180,336</b>	<b>87,958,596</b>	<b>85,440,519</b>	<b>91,482,291</b>	<b>7.07%</b>	<b>6,041,772</b>
<b>Enterprise Funds</b>						
Salaries and Wages	113,557	123,728	153,191	137,096	-10.51%	(16,095)
Contractual Services	2,352,522	2,876,396	839,352	715,537	-14.75%	(123,815)
Operating Costs	342,140	85,613	2,060,300	1,658,700	-19.49%	(401,600)
Fringe Benefits	27,696	34,189	46,147	40,836	-11.51%	(5,311)
Capital Outlay	3,342,594	594	15,000	10,411	-30.59%	(4,589)
Debt Service	230,381	88,035	125,000	125,000	0.00%	0
Transfers	4,151,739	1,025,901	1,315,000		-100.00%	(1,315,000)
<b>Total Expenditures</b>	<b>10,560,629</b>	<b>4,234,457</b>	<b>4,553,990</b>	<b>2,687,580</b>	<b>-40.98%</b>	<b>(1,866,410)</b>
Charges for Service	2,672,451	2,241,407	2,525,000	2,300,000	-8.91%	(225,000)
Charges for Sales		0			0.00%	0
Interest	410,803	250,402	0	416,000	0.00%	416,000
Gains		2,000			0.00%	0
Rents	1,931,319	1,800,083	1,823,000	1,823,000	0.00%	0
Other Misc Revenues	183,171	328,700	960,000	960,000	0.00%	0
Operating Transfers In	2,000,000	425,901			0.00%	0
<b>Total Revenues</b>	<b>7,197,744</b>	<b>5,048,493</b>	<b>5,308,000</b>	<b>5,499,000</b>	<b>3.60%</b>	<b>191,000</b>

# FIRE

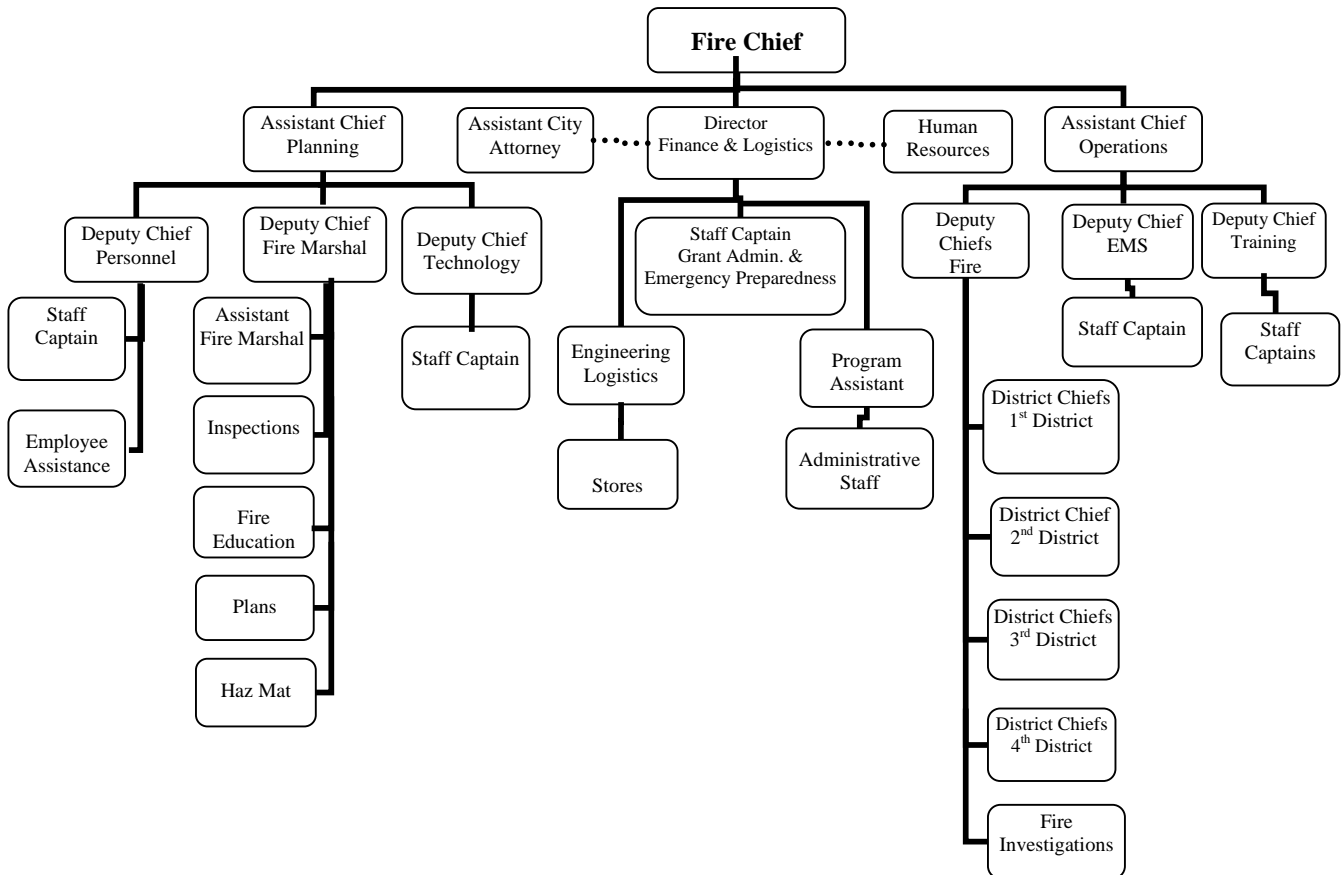
## MISSION

Committed to providing professional emergency services that ensure the public safety of the community and the region.

## BUSINESS LINES

- **Response:** Minimize the loss of life and property due to emergency events through Emergency Medical Services (EMS) – providing emergency medical services; Fire response – providing effective response to fires; and Haz-Mat and specialized rescue.
- **Prevention:** Anticipate, prepare for and prevent future emergency events through emergency preparedness – preparing the City for major emergency events including nuclear, biological and chemical weapons of mass destruction; Fire inspections and enforcement – providing fire prevention inspections and enforce the fire code; and Fire education – providing Fire/EMS education programs and safety information to the public.

## ORGANIZATION CHART





**FIVE YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goal	Department Goal	Objective	Measure
<b>A safe place to call home:</b> C. Lifecycle housing  <b>One Minneapolis:</b> C. Equitable City services	Provide effective customer service	Meet the standard of coverage	<ul style="list-style-type: none"> <li>• % of the time that response time to emergency events is five minutes or less</li> <li>• % of time that firefighters are out of the stations in 75 seconds or less</li> <li>• % of time that at least 14 firefighters arrive at structure fires in 8 minutes or less</li> <li>• % of time that specialized emergency response teams arrive at an emergency incident in 10 minutes or less</li> </ul>
		Increase customer satisfaction	<ul style="list-style-type: none"> <li>• % of citizens that report satisfaction with the fire department</li> <li>• % of citizens who report satisfaction with the professionalism of firefighters</li> <li>• % of total housing complaints resolved.</li> <li>• Average number of days to begin a construction plan review</li> </ul>
<b>A safe place to call home:</b> C. Lifecycle housing D. Make healthy choices	Reduce risk in the community	Reduce public illness, injury and death	<ul style="list-style-type: none"> <li>• # of lives lost due to fires</li> <li>• # of civilian injuries due to fires</li> <li>• % reduction in gas line hits</li> </ul>
		Deliver life safety information to the public	<ul style="list-style-type: none"> <li>• % increase in number of community emergency response team members</li> <li>• % increase in community risk reduction course attendees</li> <li>• % of residences where risk reduction literature is hand-delivered each year</li> </ul>
		Keep structures safe	<ul style="list-style-type: none"> <li>• % of hazardous materials facilities inspected annually</li> <li>• % of 4+ unit housing buildings inspected annually</li> <li>• % of commercial/industrial properties inspected annually</li> </ul>
<b>One Minneapolis:</b> C. Equitable City services  <b>Lifelong learning:</b> E. Education: stronger partnerships	Strengthen the workforce	Recruit and retain a diverse workforce	<ul style="list-style-type: none"> <li>• % of applicants for fire cadet that are women</li> <li>• % of applicants for fire cadet that are people of color</li> <li>• % of total sworn workforce that are women</li> <li>• % of total workforce that are people of color</li> </ul>
		Prepare employees to assume leadership positions	<ul style="list-style-type: none"> <li>• % of workforce that takes advantage of tuition reimbursement to continue their education.</li> <li>• % of workforce who receive an annual performance review</li> <li>• % of supervisors who attend the National Fire Academy each year</li> </ul>
		Improve employer - employee relationships	<ul style="list-style-type: none"> <li>• % increase in employee job satisfaction</li> </ul>

City Goal	Department Goal	Objective	Measure
<b>A safe place to call home:</b> D. Make healthy choices	Reduce risk to employees	Reduce firefighter injuries	<ul style="list-style-type: none"> <li>• # of firefighter injuries</li> <li>• % of firefighters over 40 yrs old given a physical exam</li> <li>• # of fire department vehicle accidents</li> <li>• # of workdays lost due to injury</li> </ul>
<b>One Minneapolis:</b> C. Equitable City services  <b>Enriched environment:</b> B. Restore urban forest	Provide good value to the taxpayers	Capture revenue from sources outside the General Fund	<ul style="list-style-type: none"> <li>• Value of grants obtained vs. the annual budget</li> <li>• % of budget from housing inspection revenue</li> <li>• % of budget from emergency automobile accident recovery</li> <li>• % of budget from training facility revenue</li> </ul>
		Measure budget against benchmark cities	<ul style="list-style-type: none"> <li>• Cost per citizen for fire and EMS services</li> <li>• Number of firefighters per 1000 residents</li> </ul>
		Protect the environment	<ul style="list-style-type: none"> <li>• % of newly planted trees that survive for at least 2 years</li> <li>• Increase in % of fleet that can burn E85 fuel</li> </ul>

#### MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007 Est. Data	2008 Target	2011 Target
% of the time that response to emergency events is five minutes or less	88.1%	85.8%	84.4%	85%	88%	90%
# of lives lost due to fires	6	5	1	2	2	2
# of civilian injuries due to fire	37	31	29	27	26	24
Total number of fires	2068	1775	1808	1750	1700	1500
# of firefighter injuries	230	245	234	220	200	160
Revenue	\$1,576,911	\$1,458,643	\$2,041,458			
Cost per citizen for fire and EMS services	113.21	118.20	123.26	126.57	130	150

#### ***What key trends and challenges does the department face and how will each be addressed?***

**Apparatus staffing:** Apparatus staffing continues to be the most significant challenge. The effect of the current staffing level is that the department is not able to meet the response time requirement to arrive at the scene of 90% of emergency calls for service within 5 minutes or less. The most recent response performance citywide is 85%, with outstanding performance in the core of the city making up for areas of the city performing much worse than the adopted response standard requires.

The department has recently revisited its entire citywide response and deployment plan with the goal of identifying opportunities to increase the emergency response performance within the current personnel and equipment resources. The response chiefs have been working on this new coverage plan for the past several months. These apparatus relocations and staffing level

changes will be communicated to elected officials and the public this summer before they take effect on January 1, 2008.

Using Results Minneapolis data, the department has identified an issue of response depth around Station 21 in South Minneapolis. Response performance in this area of the city ranges from 40-70%. This area has also seen a 20% increase in call volume since 2003 in addition to response delays caused by light rail train traffic.

**Preparation of current leaders for future increased responsibilities:** Chief officer positions require a college degree as well as several years of experience in various staff positions. Many of the current fire department leaders are planning to retire within five years. The objective of this effort is to invest a small but important part of our resources in education and experience opportunities so that internal candidates are ready to move up and assume leadership positions within the department.

**Community Emergency Response Teams:** In 2006, the Mayor recommended and the City Council approved \$150,000 in one-time funding for community emergency response teams (CERT). A specialist has been hired on contract to manage this program and classes are currently being conducted to train citizens and business owners to assist us in the event of a large scale emergency. Efforts are ongoing to find private or grant funding to continue the CERT program in 2008.

**Replacement of grant-funded equipment:** The City has been the beneficiary of millions of dollars worth of grant-funded equipment over the past five years. As all of this equipment reaches the end of its useful life, it will need to be replaced. None of the grants include maintenance or replacement funding. This issue will have to be addressed in the next five to ten years.

### ***What actions will the department take to meet its five-year financial direction?***

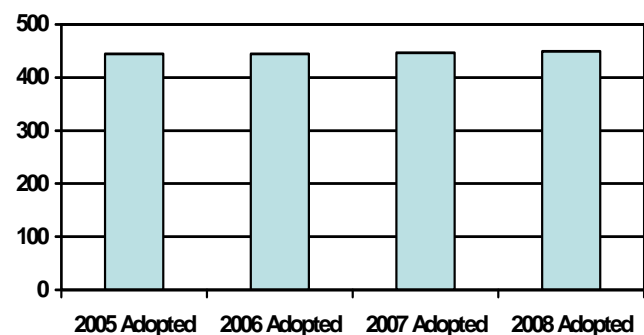
The five-year financial direction does not include a reduction for the department.

## **FINANCIAL ANALYSIS**

### **EXPENDITURE**

The Fire Department's 2008 expense budget for all funds of \$50.8 million is in line with the five-year financial direction and represents a 2.5% decrease over the 2007 adopted budget. While the level of funding from the general fund will increase by 4.1% in 2008, grant revenues will drop by 87.4%. At the end of 2007, a Director of Finance and Logistics position was created using existing resources. This will allow the department to closely track all resources, effectively coordinate efforts more with other agencies to produce greater efficiencies and find reallocation opportunities in the future. In order to fund this position, a Director of

**Expenditures by Type (\$50.8 million)**



Emergency Preparedness position and a one-half Administrative Analyst position were eliminated as of January, 2008. Also in 2007, the department reorganized from four to six divisions. Starting in January, 2008, personnel costs of the emergency response staff accounted for at the stations will be accounted for by shifts.

**REVENUE**

The Department anticipates \$4.4 million in revenue compared to \$8.7 million in 2007. The decrease is due to the transferring of the federal homeland security grants to Regulatory Services. These grants were used to fund equipment, training, and technology related to homeland security and emergency preparedness. The department also receives \$2 million state government funds accounted for in the general fund that is allocated to offset most of the pension costs for active firefighters since 1980.

**FUND ALLOCATION**

\$50.3 million or 99% of the expense budget is funded through the general fund. The other \$0.5 million or 1% is funded through the special revenue funds, primary state government, licenses, and permits.

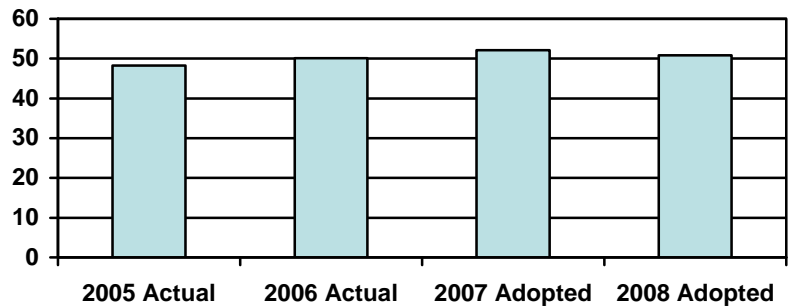
**MAYOR'S RECOMMENDED BUDGET**

The Mayor recommended an increase of \$300,000 to the Department's budget for the standard of coverage. This change will allow for the addition of 3 positions to the Department's budget.

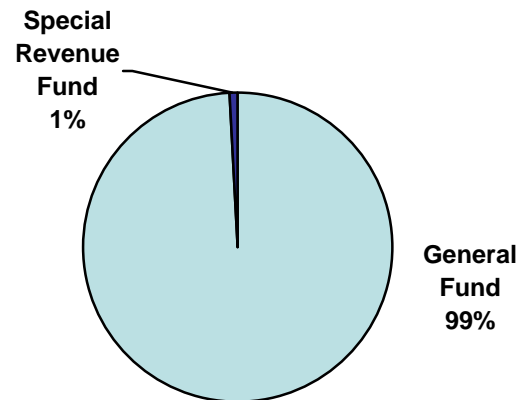
**COUNCIL ADOPTED BUDGET**

The Council concurred with the Mayor's recommended budget.

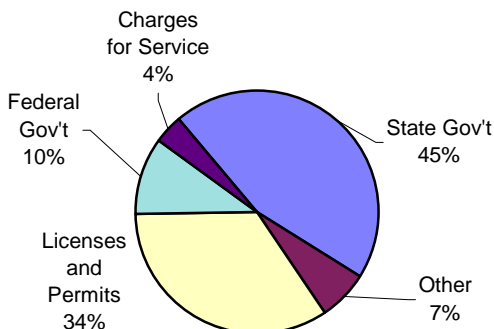
**Expenditures 2005-2008 (\$50.8 million)**



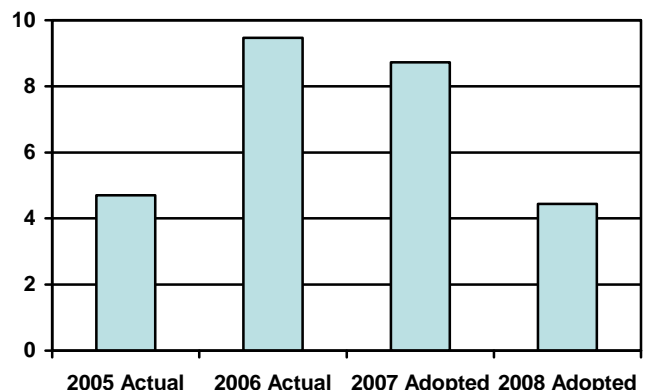
**Expenditures by Fund (\$50.8 million)**



**Revenue by Type (\$4.4 million)**



**Revenues 2005-2008 (in millions)**



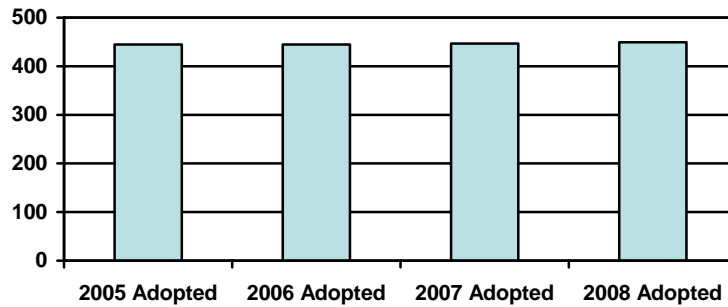
## FIRE DEPARTMENT

### Staffing Information

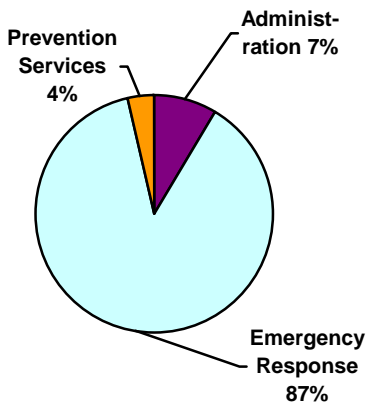
	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	%	Change
<b>FTE's by Division</b>						
Administration	19.00	20.50	21.50	22.00	2.33%	0.50
Fire Emergency Response	403.00	405.00	403.00	405.00	0.50%	2.00
Fire Prevention	22.50	19.00	22.00	22.00	0.00%	-
Training and Logistics				-		
<b>Total FTE's</b>	<b>444.50</b>	<b>444.50</b>	<b>446.50</b>	<b>449.00</b>	<b>0.56%</b>	<b>2.50</b>

Administration includes: Fire Headquarters, Fire Finance and Logistics, Fire employee training and development, and Information Services.

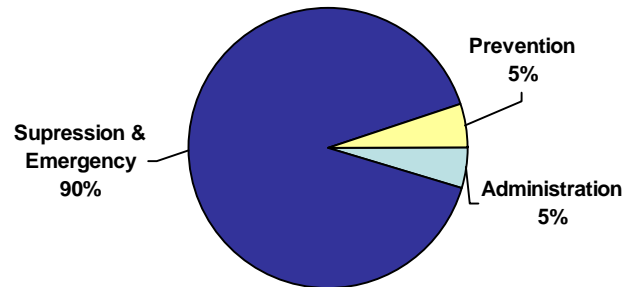
Staffing Summary 2005-2008



### Expenditures by Division (\$50.8 million)



### Staffing by Division



**FIRE  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>Total Expenditure - All Funds</b>	48,231,067	50,070,944	52,128,866	50,819,055	-2.5%	-1,309,811
<b>Total Revenues - All Funds</b>	4,702,720	9,462,285	8,727,716	4,446,592	-49.1%	-4,281,124
<b>General Fund - City</b>						
Salaries and Wages	29,974,788	29,070,599	29,287,494	31,232,909	6.6%	1,945,415
Contractual Services	6,065,254	6,506,339	6,070,611	5,766,474	-5.0%	-304,137
Operating Costs	2,593,636	2,799,786	2,749,923	2,258,130	-17.9%	-491,793
Fringe Benefits	8,345,800	9,235,796	10,132,908	10,948,562	8.0%	815,654
Equipment	206,970	50,490	139,527	142,458	2.1%	2,931
<b>Total Expenditure</b>	<b>47,186,448</b>	<b>47,663,009</b>	<b>48,380,463</b>	<b>50,348,533</b>	<b>4.1%</b>	<b>1,968,070</b>
Licenses and Permits	987,230	1,514,585	1,273,443	1,521,100	19.4%	247,657
State Government	1,200,000	2,014,000	2,000,000	2,000,000	0.0%	0
Charges for Service	262,113	206,802	158,200	174,600	10.4%	16,400
Charges for Sales	3,988	1,257	370	370	0.0%	0
Other Misc Revenues	207,779	308,813	207,300	280,000	35.1%	72,700
Operating Transfers In		10,000			0.0%	0
<b>Total Revenues</b>	<b>2,661,110</b>	<b>4,055,458</b>	<b>3,639,313</b>	<b>3,976,070</b>	<b>9.3%</b>	<b>336,757</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	104,485	65,419	56,000	0	-100.0%	-56,000
Contractual Services	82,557	1,331,037	1,293,561	255,493	-80.2%	-1,038,068
Operating Costs	373,523	635,441	687,500	200,000	-70.9%	-487,500
Equipment	484,054	376,039	1,711,342	15,029	-99.1%	-1,696,313
<b>Total Expenditure</b>	<b>1,044,619</b>	<b>2,407,935</b>	<b>3,748,403</b>	<b>470,522</b>	<b>-87.4%</b>	<b>-3,277,881</b>
Federal Government	2,028,341	5,358,970	5,082,119	450,508	-91.1%	-4,631,611
State Government		38,493	0		0.0%	0
Local Government		5,451			0.0%	0
Contributions	13,269	3,912	6,284	20,014	218.5%	13,730
<b>Total Revenues</b>	<b>2,041,610</b>	<b>5,406,827</b>	<b>5,088,403</b>	<b>470,522</b>	<b>-90.8%</b>	<b>-4,617,881</b>

# HEALTH AND FAMILY SUPPORT

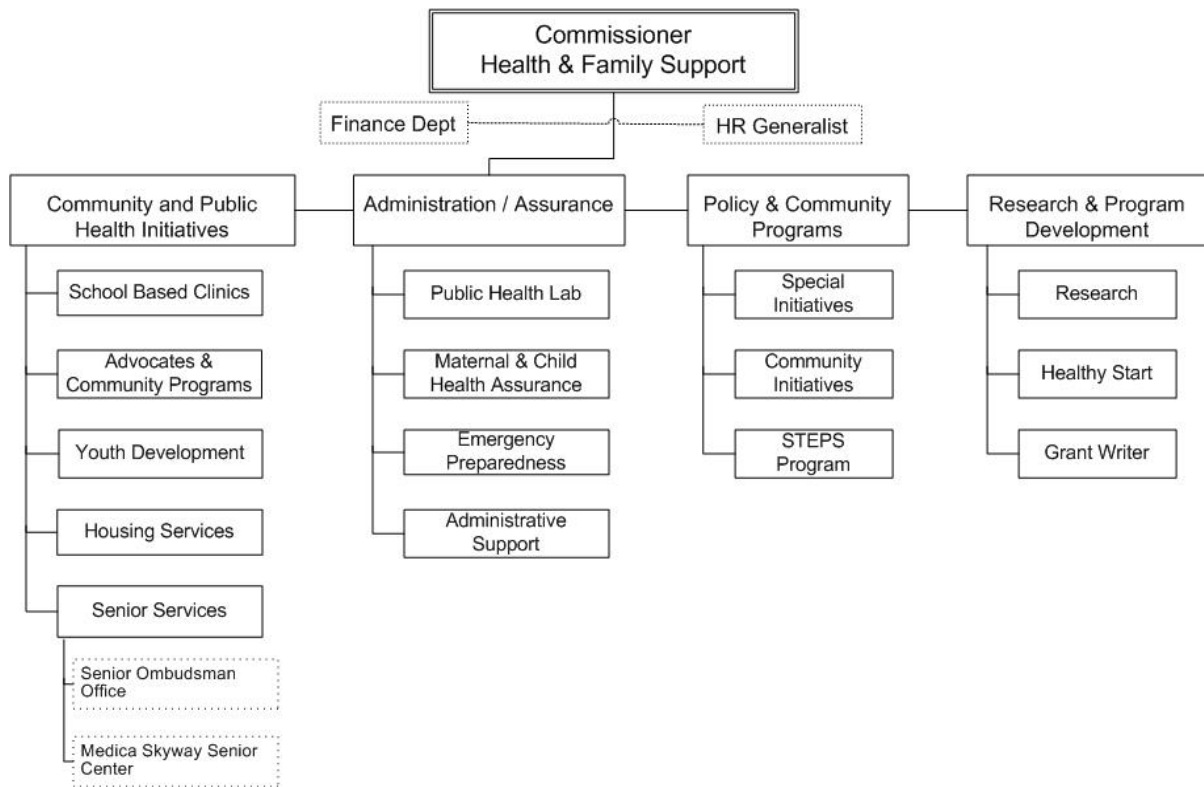
## MISSION

Provide leadership in meeting the unique needs of the urban population and eliminating disparities by engaging partners in promoting individual and community health.

## BUSINESS LINES

- **Promote health - healthy residents, communities, and environments:** to create and support healthy community norms and environments, to ensure access for all residents to health care and health-related services and activities, and to promote healthy individual decision-making and behavior.
- **Address factors affecting health - social conditions and physical environment:** to reduce disparities by improving the social and environmental conditions which contribute to racial, ethnic, and socioeconomic disparities.
- **Protect the public’s health - disease prevention and control and emergency preparedness:** Maintaining the infrastructure essential to public health functions including public health emergency preparedness and the prevention and control of infectious diseases.

## ORGANIZATION CHART



**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

The goals described below are the areas of focus for the next five years based on an assessment of the greatest needs and the potential for greatest overall impact on population health within this timeframe and resources. The objectives and measures do not reflect the entire context of the department’s work including: the essential focus on the social conditions that impact health; and the maintenance of an adequate public health infrastructure. Additionally there are department efforts which further City goals and strategies but which are not highlighted within the department goals below.

City Goals & Strategies	Department Goal	Objective	Measure
<p><b>One Minneapolis:</b> A. Close race &amp; class gaps</p> <p><b>Lifelong learning:</b> A. Kids ready-to-read by kindergarten</p>	Improve infant & child health	<ul style="list-style-type: none"> <li>Improved care coordination for pregnant women and young families to decrease infant mortality</li> <li>Increased proportion of children between the ages of 3 and 5 who have received preschool screening by age 3</li> <li>Decreased exposure of children to lead.</li> </ul>	<ul style="list-style-type: none"> <li>Infant mortality by race</li> <li># of 3-year-olds screened</li> <li>% of children 9-36 months old tested for lead poisoning and # of children under age 6 who test positive</li> </ul>
<p><b>A safe place to call home:</b> E. Youth: valued, challenged &amp; engaged</p>	Youth development and violence prevention	<ul style="list-style-type: none"> <li>Community agreement on priority investment in youth violence prevention</li> <li>Engagement of disaffiliated youth in productive activities</li> <li>Increased state and national funding for youth development</li> </ul>	<ul style="list-style-type: none"> <li>Youth and young adult homicides</li> <li>Hospital- based reports of assault-related injury</li> </ul>
<p><b>One Minneapolis:</b> A. Close race &amp; class gaps</p>	Improve teen & young adult sexual health	<ul style="list-style-type: none"> <li>Decreased rate of sexually-transmitted infections (STIs) among adolescents and young adults</li> <li>Increased access to health services and contraception for adolescents</li> <li>Increased healthy parenting</li> </ul>	<ul style="list-style-type: none"> <li>Teen pregnancy rate by race</li> <li>Sexually transmitted infection rate by race</li> </ul>
<p><b>A safe place to call home:</b> D. Make healthy choices</p> <p><b>Connected communities:</b> B. Walkable, bikable, swimmable!</p>	Increase exercise & healthy nutrition	<ul style="list-style-type: none"> <li>Implementation and maintenance of community strategies to improve access to healthy foods and increase exercise</li> <li>Increased community awareness and institutionalization of healthy diets and behaviors</li> </ul>	<ul style="list-style-type: none"> <li>Percent of population at healthy weight</li> </ul>
<p><b>One Minneapolis:</b> A. Close race &amp; class gaps</p>	Assure maintenance of healthcare safety net for underserved populations	<ul style="list-style-type: none"> <li>Maintenance of community clinics and public health nursing to provide services for the uninsured</li> <li>Increased support for service providers who address unmet needs of underserved and/or new populations</li> </ul>	<ul style="list-style-type: none"> <li>Potential measures are being evaluated for validity and availability</li> </ul>



City Goals & Strategies	Department Goal	Objective	Measure
<b>A safe place to call home:</b> A. Close race & class gaps  <b>One Minneapolis:</b> C. Equitable City services	Assure preparedness for public health emergencies – today and into the future	<ul style="list-style-type: none"> <li>Formalized relationships with community partners to address vulnerable population needs</li> <li>Formalized regional relationships to streamline coordination and planning</li> <li>An updated plan.</li> <li>A strong network of community agencies with developed and developed plans</li> </ul>	<ul style="list-style-type: none"> <li># formalized relationships with community-based agencies</li> <li># of community agencies with continuity of operations plans for emergencies</li> </ul>

### MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007 Data	2008 Target	2011 Target
Teen pregnancy rate defined as number of teen pregnancies per 1000 population aged 15-17 years.	49.9	45.1	NA.		47.0	46.0 by 2010 (Source: Healthy People 2010)
Literacy scores among children going to Minneapolis schools when taking the Beginning Kindergarten Assessment	n/a	56%	n/a	58%		60%
Adult smoking rate in Minneapolis	n/a	n/a	n/a	New		
Percentage of population at healthy weight as defined by Body Mass Index among adults age 18 years and older	46.8% (2002 data)	NA	NA		50.0	52.1% by 2010 (the City's Sustainability Indicators)
Infant mortality defined as number of deaths in the first year of life per 1000 live births <sup>1</sup>	6.2 (2002-2004)	6.0 (2003-2005)	NA		5.0	4.5 (Source: Healthy People 2010)
For whites (non-Hispanic)	3.4	3.7	NA		3.4	3.4
For Blacks (non-Hispanic)	9.8	10.1	NA		7.5	5.4
For American Indians	9.2	13.2	NA		7.2	5.4
For Asian/Pacific Islanders	2.9	2.3	NA		5.3	5.4
For Hispanics	7.5	5.2	NA		6.4	5.4
Number of 3-year-olds screened by Minneapolis Public Schools	601	647	740		900	1,000
Percentage of children 9-36 months old screened for lead poisoning	66%	71%	NA		90%	100% by 2010 (Source: MDH Guidelines & City Sustainability Indicators)
Number of children 0-5 screening positive	434	406	NA		180	150
Number of homicide deaths among individuals aged 15-24 years	21	15	NA		10	10

<sup>1</sup> Infant mortality is reported as 3-year average rates because of low incidence  
 Comparison of measures will be available for Minneapolis, St Paul, & suburban Hennepin County when data exists.

***What key trends and challenges does the department face and how will each be addressed?***

***Trends***

**Funding sources:** The relatively stable funding environment has allowed the department to continue strategic grant writing aligned with department goals. Federal emergency preparedness and CDBG resources are two areas of concern due to recent downward trends in funding that will eventually require program cuts if other funding sources cannot be acquired.

**New community initiatives:** The department has initiated two new efforts to engage the greater community in addressing public health issues: a youth violence prevention initiative (discussed under “challenges”) and a community-based storytelling program. The second is an effort to use community-based storytelling among the predominant ethnic groups to better understand perceptions of health in order to inform future program planning, grant making and policy development (summary analysis expected by fall 2007).

**Department of Health requirements:** In 2008, the department will complete the community health assessment and five-year action plan required by the Minnesota Department of Health. The process for completing this plan is currently under development and the public health advisory committee will be involved.

**Curfew truancy center:** Changes in the financial participation of the joint powers partners has created uncertainty in the funding of the center’s operations as it transitions to the new one-stop business model. Reserves exist but may not be sufficient in the long-run, thereby necessitating a more definitive long-term funding plan.

**Maintaining lead education and outreach activities:** Since 2003, the department has been the recipient of a federal childhood lead prevention outreach and education grant, receiving \$42,000 annually to coordinate work which includes education of families and landlords, blood lead testing and referrals to programs. The ultimate goal of the grant is to enroll lead contaminated properties in Hennepin County’s lead hazard reduction programs which are also federally-funded. Since 2003, 1,169 properties have been referred.

The City’s federal grant will end in September 2007 and the department is ineligible to reapply. Hennepin County will integrate the lead prevention education and outreach activities into a County proposal including \$35,000 for department staff. With or without new funding, the department will continue to play a significant policy role in lead prevention through leadership on the City/county childhood lead poisoning prevention work group and through the lead testing task force.

**Family Connections Centers:** The Family Connection Centers (FCC) are a collaboration among the department, the Youth Coordinating Board (YCB), and the Minneapolis Public Schools (MPS), and serve as an entry point for families new to the school district. In 2006, significant changes were made in the delivery of these services due to loss of the Robert Wood Johnson grant along with some local collaborative time study (LCTS) funding.

The FCCs are funded by LCTS funds from the YCB, MPS in-kind contributions of space and personnel, and department funds (local public health and third party reimbursement funds), which are all projected to diminish with the exception of third party reimbursement funding. The reimbursement funds are based on the ability of staff to provide a high volume of reimbursable

health assessment and immunization services, and these resources fund a part-time immunization nurse.

### **Challenges**

**Youth opportunity project:** In 2007 the City approved first-time funding for the youth opportunity project which connects youth, ages 10-15 who are identified through the curfew truancy center, with youth workers, the goal being to intervene early and intensively with high risk youth to prevent further and more serious involvement with delinquency, crime and violence. The project also includes the work to develop a "One Stop" youth service center in City Hall.

**Youth violence prevention steering committee implementation:** The formation of a steering committee in 2006 tasked with creating a multi-year plan to prevent youth violence began meeting early 2007 and will finalize a report with recommendations this summer. There will be need for coordination among city, county and community efforts when the expected two-year implementation begins, and given the nature of the efforts, it will likely be able to attract external funding.

**Affordable housing and homeless prevention strategy:** A long-standing program has renewed relevance given the strategic goals of the City focused on housing and the ten-year plan to end homelessness. Housing advocates help low-income families understand their legal rights to safe and affordable housing, and provide a telephone hotline and limited case management to approximately 600 people annually on issues such as financial management, utility shut-offs, unlawful exclusions and lock-out petitions.

In 2006, the housing services program provided information to almost 10,000 persons on landlord-tenant rights and responsibilities. Call volume far exceeds the current capacity of advocate services even with the addition of 311 services this year. A two-month study completed by telecommunications in early 2007 indicated that only 54% of the calls made to housing services were answered because staff were on the phone attending to other callers.

Beginning in 2007, the department will work closely with 311 to determine how they can provide more assistance with hotline operations. One option may be to have 311 staff trained to provide more information about resources for housing law questions. If this recommendation is implemented, the level of hotline activity will be evaluated throughout 2008 by reviewing telecommunication reports and the volume of telephone inquiries being handled by the department's two positions as compared with previous years. The 2009 budget recommendations will reflect any changes based on this review.

### ***What actions will the department take to meet its five-year financial direction?***

The department does not have a reduction in the five-year financial direction.

In the recent past, some accommodation for shrinking funding was possible by using one-time funding that had accumulated in the Local Public Health fund carryover because of successful competitive grant solicitation. That fund balance has been intentionally diminished. This will limit the flexibility of the department to respond to continued decreases in funding should they occur.

## FINANCIAL ANALYSIS

### EXPENDITURE

For 2008, MDHFS' total budget is approximately \$13.6 million, a 0.7% increase from the 2007 adopted budget. Based on the State requirements, the City needs to maintain a minimum of \$2.2 million as local match to qualify for the available local public health grants.

### REVENUE

There is an overall 1.7% revenue decrease. In 2008, the largest revenue source, federal grant fund availability, decreases by \$121,000 or 2.8% from the 2007 level, primarily due to the HUD lead grant not being received again. The second largest revenue source, charges for laboratory services, increases by \$30,000 or 4.6% over the prior year.

### FUND ALLOCATION

MDHFS' expense budget for the year 2008 is derived from the general fund (30%), federal grants (32%), CDBG (13%), and state and other local grants (25%).

### MAYOR'S RECOMMENDED BUDGET

The Mayor adds \$100,000 in one-time funding for domestic abuse efforts. The youth violence prevention steering committee is funded at \$100,000, from community development block grant funding.

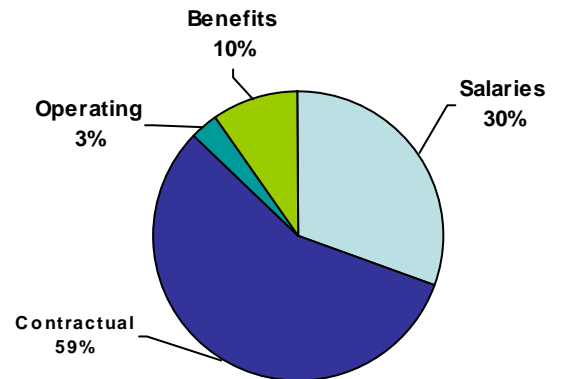
The Youth Coordinating Board's contract is increased by \$150,000 by the Mayor to fund the Youth are Here buses (\$50,000 in one-time funding in the general fund and \$100,000 in community development block grant funding).

A \$50,000 reduction is included in the department's budget, a reduction not included in the 2008 financial direction. The Mayor recommends \$15,000 in one-time safe routes to school funding.

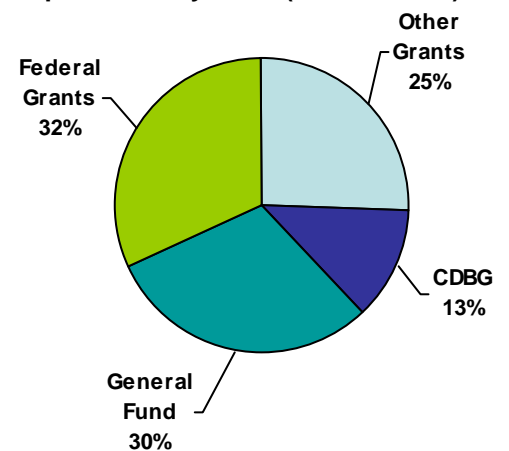
### COUNCIL ADOPTED BUDGET

The Council changed funding for Youth Are Here Buses to \$75,000 in the CDBG fund. They concur with all other changes made by the Mayor.

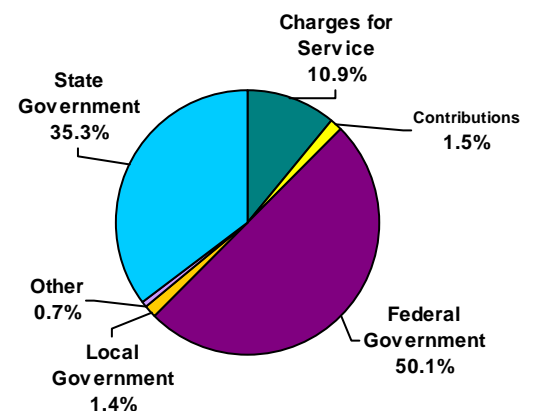
Expenditures by Type (\$13.6 million)



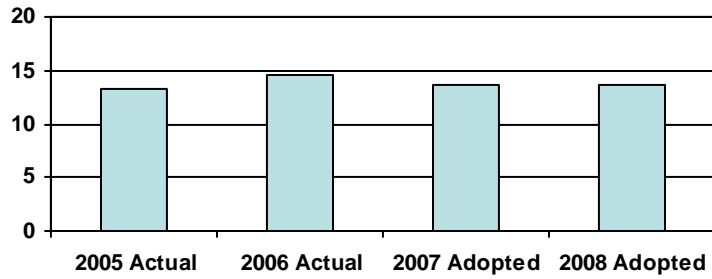
Expenditure by Fund (\$13.6 million)



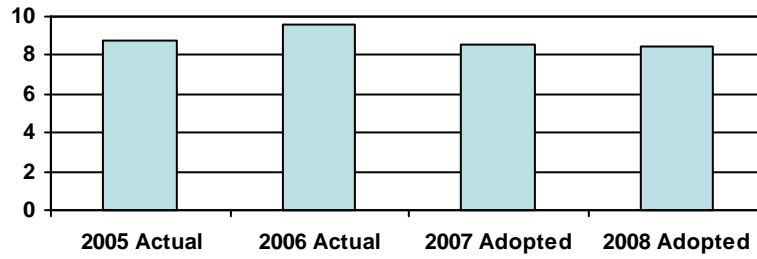
Direct Revenue by Type (\$8.4 million)



**Expenditures 2005-2008  
(\$13.6 million)**



**Revenues 2005-2008  
(\$8.4 million)**

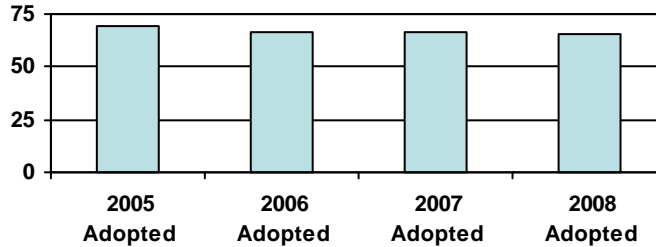


**HEALTH AND FAMILY SUPPORT**

**Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change Budget
<b>Total FTE's</b>	69.00	66.30	65.80	65.80	0.00%	-

**Staffing Summary 2005-2008**



**HEALTH AND FAMILY SUPPORT  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Total Expenditures - All Funds</b>	13,258,386	14,613,426	13,551,971	13,639,580	0.65%	87,609
<b>Total Revenues - All Funds</b>	8,723,909	9,623,210	8,552,742	8,403,885	-1.74%	(148,857)
<b>General Fund - City</b>						
Salaries and Wages	892,258	956,857	960,524	911,337	-5.12%	(49,187)
Contractual Services	2,333,162	2,297,921	2,488,696	2,529,674	1.65%	40,978
Operating Costs	171,691	159,024	308,995	321,744	4.13%	12,749
Fringe Benefits	251,174	279,489	317,902	318,245	0.11%	343
Equipment	1,067	0	0	0	0.00%	0
<b>Total Expenditures</b>	<b>3,649,351</b>	<b>3,693,292</b>	<b>4,076,117</b>	<b>4,081,000</b>	<b>0.12%</b>	<b>4,883</b>
Charges for Service	689,436	711,305	650,000	680,000	4.62%	30,000
Contributions	0	1,160	0	0	0.00%	0
<b>Total Revenues</b>	<b>689,436</b>	<b>712,465</b>	<b>650,000</b>	<b>680,000</b>	<b>4.62%</b>	<b>30,000</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	2,485,746	2,543,312	2,986,331	3,242,149	8.57%	255,818
Contractual Services	6,181,463	7,244,047	5,455,565	5,197,548	-4.73%	(258,017)
Operating Costs	265,860	377,294	100,318	105,170	4.84%	4,852
Fringe Benefits	670,379	755,481	933,640	1,013,713	8.58%	80,073
Equipment	5,587	0	0	0	0.00%	0
<b>Total Expenditures</b>	<b>9,609,035</b>	<b>10,920,134</b>	<b>9,475,854</b>	<b>9,558,580</b>	<b>0.87%</b>	<b>82,726</b>
Sales and Other Taxes	13,000	11,000	54,640	50,000	-8.49%	(4,640)
Federal Government	4,320,981	4,557,391	4,332,598	4,211,382	-2.80%	(121,216)
State Government	2,767,555	3,411,957	1,240,000	2,969,503	139.48%	1,729,503
Local Government	411,122	519,931	196,000	120,000	-38.78%	(76,000)
Charges for Service	189,432	188,540	1,449,504	240,000	-83.44%	(1,209,504)
Contributions	299,037	213,657	430,000	125,000	-70.93%	(305,000)
Other Misc Revenues	12,250	8,269	200,000	8,000	-96.00%	(192,000)
Operating Transfers In	21,095	0	0	0	0.00%	0
<b>Total Revenues</b>	<b>8,034,473</b>	<b>8,910,745</b>	<b>7,902,742</b>	<b>7,723,885</b>	<b>-2.26%</b>	<b>(178,857)</b>

# MAYOR

## MISSION

The Mayor's office is dedicated to making Minneapolis a vibrant, safe city that offers opportunity for all.

## BUSINESS LINES

### • Policy Development

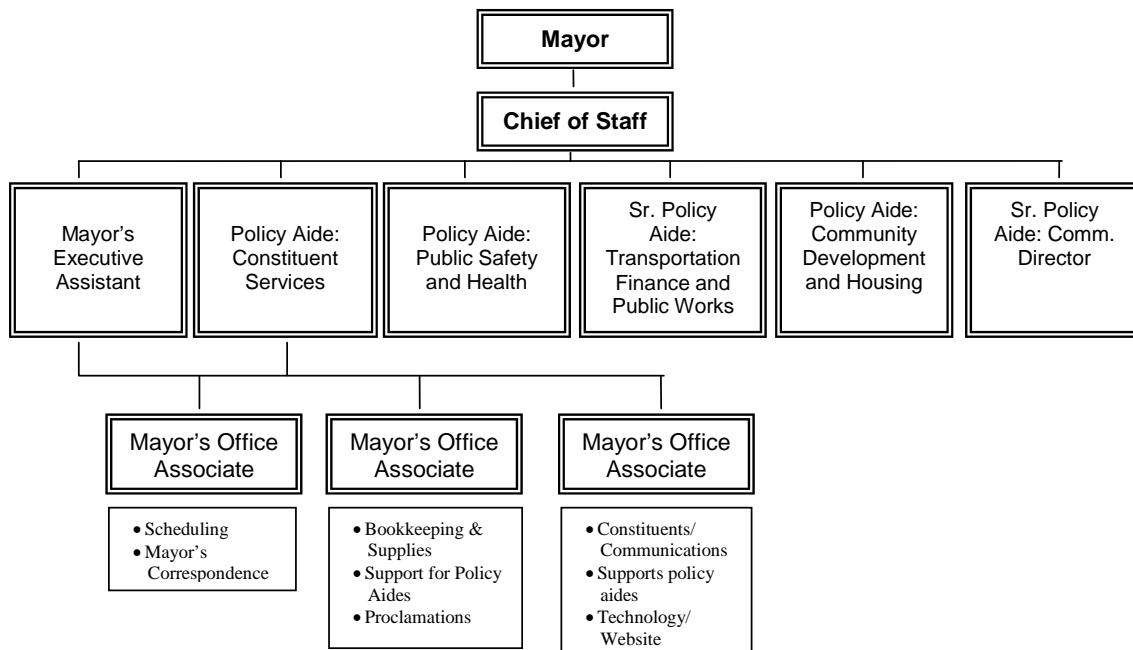
- Lead and support policy development that reflects the City's five-year goals.
- Partner with the City Council to develop and lead the strategic direction for the City.
- Develop responsible fiscal policies and an annual budget that reflects City's five-year goals.
- Support the work of the City to provide better, more coordinated and responsive services.
- Ensure that the community is actively engaged as an active partner in City work.

### • Policy & Program Promotion

- Champion the innovations and successes of Minneapolis as a premier destination, a growing economic and cultural leader.
- Promote education excellence as the lynchpin to a successful city.

### • Policy & Program Implementation

- Nominate and support strong city department heads.
- Oversee the performance and accountability of the Police and Civil Rights departments.
- Through Results Minneapolis as well as department head evaluations, ensure that the city enterprise is accountable for results.



## FINANCIAL ANALYSIS

### EXPENDITURE

The Mayor's 2008 budget of \$1.4 million, a 3.3% increase from 2007, is in line with the five-year financial direction.

### REVENUE

The Mayor's office does not generate revenue.

### FUND ALLOCATION

One hundred percent of the Mayor's budget is funded from the General Fund.

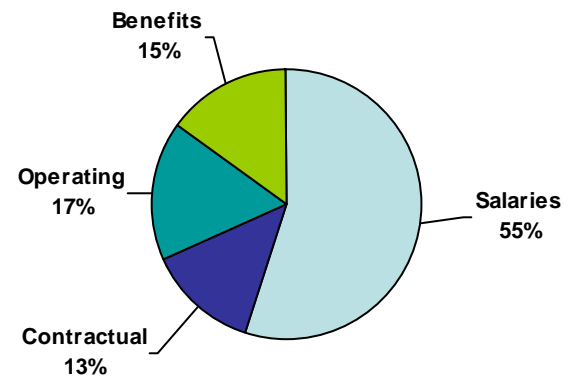
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommends no changes to the Mayor budget.

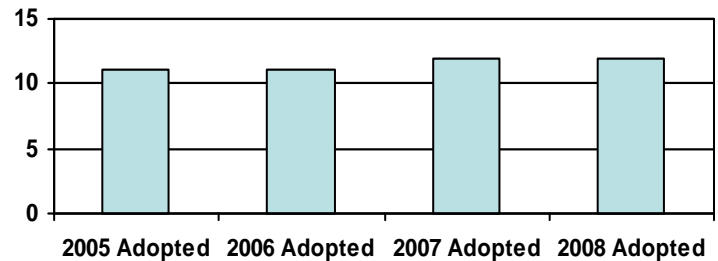
### COUNCIL ADOPTED BUDGET

The Council concurred with the Mayor's recommendation.

Expenditures by Type (\$1.4 million)



Staffing Summary 2005-2008



## MAYOR

### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
Total FTE's	11.00	11.00	12.00	12.00	0.00%	-

## MAYOR

### EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
Salaries and Wages	656,766	647,683	771,798	749,731	-2.86%	(22,067)
Contractual Services	185,353	158,926	152,088	185,023	21.66%	32,935
Operating Costs	78,845	104,983	241,332	232,121	-3.82%	(9,211)
Fringe Benefits	155,142	172,999	158,308	207,125	30.84%	48,817
Equipment	0	0	5,963	0	-100.00%	(5,963)
Total Expenditures	1,076,105	1,084,592	1,329,489	1,374,000	3.35%	44,511



# POLICE

## MISSION

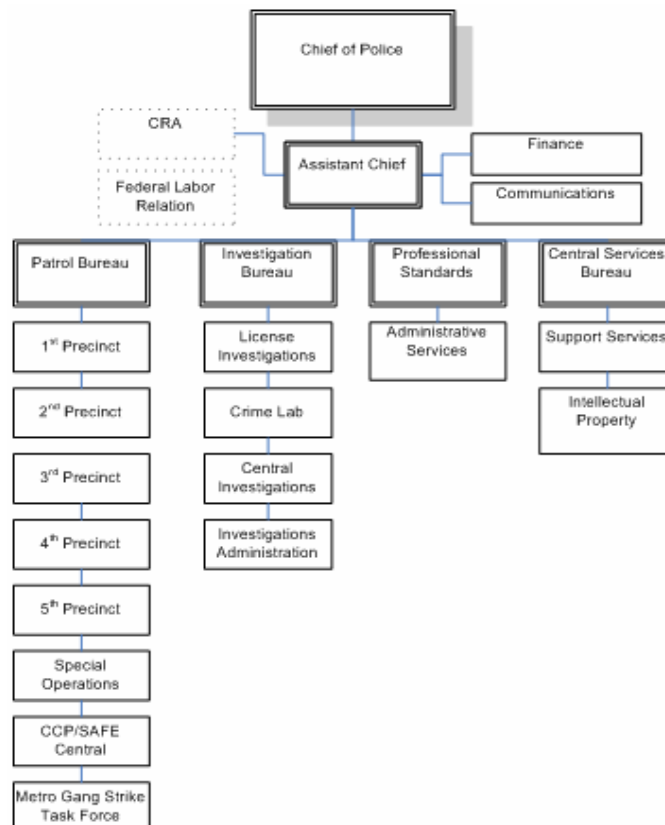
To prevent crime and improve community satisfaction.

## BUSINESS LINES\*

- **Patrol Bureau**
  - *Precincts*: patrol (911 response, directed patrol), investigations, community response teams, SAFE/crime prevention specialists.
  - *Special operations division*: patrol (STOP – strategic operations), traffic, SWAT, K9, public housing, traffic control agents, bomb/arson, police reserves (volunteers), homeland security, special events and ISAC (Intelligence Sharing and Analysis Center).
  - *SAFE Central*: crime prevention management, McGruff houses, National Night Out, graphics and support.
- **Investigations Bureau**
  - *Criminal investigations bureau*: homicide, organized crime, juvenile, robbery, assault/VCAT, sex crimes, license and forgery fraud, narcotics/weapons, family violence (domestic assault, child abuse).
  - *Crime lab*: field operations, firearms/toolmark, forensic garage, photo lab, MAFIN
  - *Support services division*: criminal history, records, property and evidence, transcription
- **Professional Standards Bureau**
  - *Training*: pre-service, in-service
  - *Internal affairs*
  - *Audit*: quality assurance
  - *Mediation compliance*
  - *Administrative services division*: research/policy, business technology and support

\*Note: MPD restructured from four bureaus to three bureaus in April, 2007

## ORGANIZATION CHART



**FIVE-YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goals & Strategies	Department Goal	Objective	Measure
<b>Crime Prevention</b>			
<p><b>A safe place to call home:</b> A. Guns, gangs, graffiti B. Crime reduction C. Lifecycle housing</p> <p><b>One Minneapolis:</b> C. Equitable City services</p> <p><b>Lifelong learning:</b> E. Education: stronger partnerships</p> <p><b>Connected communities:</b> B. Walkable, bikable, swimmable</p> <p><b>A premier destination:</b> B. Reposition &amp; grow businesses C. Cleaner, greener, safer downtown E. Leverage our entertainment edge</p>	Prevent and reduce all crime	Prevent loitering and street crime in high crime or high density areas	<ul style="list-style-type: none"> <li>• Incident rates</li> <li>• Part 2 crime arrests</li> <li>• Police beats – details and hours</li> <li>• Number of monitored cameras</li> <li>• Number of ShotSpotter sites</li> </ul>
		Serious and violent crime offenders will be arrested and charged	<ul style="list-style-type: none"> <li>• Part 1 arrests</li> <li>• Gun seizures</li> <li>• Felony charging rates</li> <li>• Federal charging rates</li> </ul>
		Increase cooperative strategies	<ul style="list-style-type: none"> <li>• Risk Management (internal assessments)</li> <li>• Number of neighborhood policing plans</li> <li>• Number of block clubs</li> <li>• Number and quality of interagency, community and business partnerships</li> </ul>
		Perpetrators of livability crimes will be successfully prosecuted	<ul style="list-style-type: none"> <li>• Increase conviction rate on livability crimes cases to 65%</li> <li>• Percentage of cases where a conviction or revocation of sentence is obtained.</li> </ul>
<b>Community Relations</b>			
<p><b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction C. Lifecycle housing</p> <p><b>One Minneapolis:</b> C. Equitable City services</p> <p><b>Lifelong learning:</b> B. Economic engine E. Education: stronger partnerships</p> <p><b>Connected communities:</b> B. Walkable, bikable, swimmable C. Development services E. Streets &amp; avenues</p>	Increase community satisfaction	Manage expectations regarding deployment, response times and calls for service	<ul style="list-style-type: none"> <li>• Calls for service by priority</li> <li>• Response times by priority</li> <li>• Staffing deployment</li> </ul>
		Increase community satisfaction	<ul style="list-style-type: none"> <li>• Number of complaints</li> <li>• Resolution stats on complaint</li> <li>• Citizen satisfaction survey</li> <li>• Diversity in hiring</li> </ul>
		Proceed with federal mediation agreement	<ul style="list-style-type: none"> <li>• Number of action items completed</li> <li>• Bi-annual reports to Council</li> </ul>
		Continue coordination with Civilian Review Authority (CRA)	<ul style="list-style-type: none"> <li>• Monthly updates with CRA, PACC</li> <li>• Progress toward 100%</li> <li>• Agreement on CRA cases</li> </ul>

City Goals & Strategies	Department Goal	Objective	Measure
<p><b>A safe place to call home:</b>  A. Guns, gangs, graffiti gone  B. Crime reduction  C. Lifecycle housing  D. Make healthy choices</p> <p><b>One Minneapolis:</b>  A. Close race &amp; class gaps  B. Middle class: keep it, grow it  C. Equitable City services</p> <p><b>Lifelong learning:</b>  B. Economic engine  C. Skills for all 21-year-olds</p> <p><b>Connected communities:</b>  A. Integrated multimodal transportation  B. Walkable, bikable, swimmable  C. Development services  D. Northstar, Central Corridor, SW Corridor  E. Streets &amp; Avenues</p> <p><b>Enriched environment:</b>  C. Arts  D. Upper Mississippi</p> <p><b>A premier destination:</b>  A. Retain &amp; grow businesses  C. Cleaner, greener, safer downtown</p>	Assist the City in minimizing its financial exposure to claims and lawsuits	Aggressively defend claims and lawsuits that result from the City's risk generating activities	<ul style="list-style-type: none"> <li>• Liability payouts resulting from certain of the City's risk generating activities.</li> <li>• Number of adverse matters opened each year.</li> <li>• Number of adverse matters closed each year.</li> </ul>
	Provide high quality legal services to the City's elected officials, its departments, independent boards and commissions, and staff	Identify risk generating activities and assist departments in finding solutions	<ul style="list-style-type: none"> <li>• 100% sworn personnel trained.</li> <li>• All training requests for new supervisors/employees from HR are completed.</li> </ul>
	Increase employee satisfaction	<ul style="list-style-type: none"> <li>• Number of employees responding to City Employee survey</li> <li>• Develop strategies on recommendations from employee survey work team</li> </ul>	
	Maintain professionalism of the department	<ul style="list-style-type: none"> <li>• Evaluations of In-Service Training</li> <li>• Early Warning System</li> <li>• Conduct annual performance evaluations</li> <li>• Evaluations of Leadership Training and Development Programs</li> </ul>	
Provide opportunities for professional growth	<ul style="list-style-type: none"> <li>• Career enrichment opportunities</li> <li>• Leadership Education opportunities (FBI, SPI, NW Staff/Command, SMIP, LEADS)</li> <li>• Employee satisfaction with performance evaluation process and career opportunities</li> </ul>		

## MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007* Data	2008 Target	2011 Target
Part I crimes	24,310	28,318	29,474	7,890	-5%	
Part II crimes	36,457	36,672	40,323	11,422		
Violent crimes	4,820	5,571	6,483	1,600	-5%	
Aggravated assault	2,069	2,471	2,870	743	-5%	
Homicide	54	48	57	18	-5%	
Rape	412	429	475	136	-5%	
Robbery	2,285	2,623	3,081	703	-5%	
Juveniles involved in violent crime arrestees	301	294	282	77	-20%	
Aggravated assault	133	99	116	31	-20%	
Homicide	9	14	0	0	-20%	
Rape	22	20	7	3	-20%	
Robbery	137	161	159	43	-20%	
Juveniles involved in violent crime suspects	1,223	1,723	2,263		-20%	
Guns seized	1,093	1,032	1,458**	207		
Part I & II arrests	27,616	26,224	30,270	8,725	+5%	
Adults	21,395	19,735	22,285	6,661		
Juveniles	6,221	6,489	7,985	2,064		
Response time for priority one calls	8.03	8.51	9.13			
Response time for priority two calls	22.25	25.16	26.12			
Response time for priority three calls	25.57	30.23	31.37			
Externally generated internal affairs complaints	104	127	154		+5%	
Curfew incidents	924	999	1,853	257	+5%	
Curfew arrests	1,673	1,790	3,534	532	+5%	

Source: Minneapolis Uniform Crime Reports (UCR). First Quarter 2007 results

\*\*In 2006 the department participated in a gun turn-in program

### ***What key trends and challenges does the department face and how will each be addressed?***

The Police Department recognizes that there may be challenges to providing outstanding police services to the City over the next five years.

**Increases in violent crime:** The department focuses on violent (or Part 1) crimes, as described by the FBI's UCR (Uniformed Crime Report) as one of the best measures of the City's safety. The majority of the MPD's resources are committed to crime prevention and crime deterrent.

#### **Increased demand for police services:**

- *Increased calls for service:* With the growing population and decreases in other agency programs, the MPD is called upon to respond to a growing number of service calls. With community cooperation and law enforcement technology the MPD can assure that the population receives the level of police service they have come to expect.
- *2008 Republican Convention:* The MPD's priority is providing police services to the City. During the convention, all local and state law enforcement departments will be working together to ensure that security, crowd, traffic and other concerns are addressed.
- *Homeland Security concerns:* The MPD, along with other City departments will continue to train and prepare for emergency response; the primary duty of Homeland Security is infrastructure protection.

**Managing perceptions of crime:** Often the perception of crime is not reflective of the reality of an area's safety. The MPD will continue to publish actual crime statistics and information that will give

the citizens a true picture. The crime prevention specialists also conduct meetings and are available for questions and discussions on specific real and perceived problems.

**Addressing racial profiling:** The MPD is committed to working with the Police Community Relations Council on issues outlined in the federal mediation agreement. The department also provides diversity training to all officers and immediately addresses issues of race or other charges.

**Growing non-English speaking communities:** The MPD is reaching out to non-English speaking communities through bilingual liaisons and providing law enforcement information translated into numerous languages. Internally, the department provides training to all officers in various language, customs and cultures.

**Recruitment of diversified workforce:** The MPD has increased its outreach to recruiting new hires. The department has established a community service officer program – where a new hire joins the department while completing their law enforcement education and skill requirements as part of the job. In 2006, a sergeant assigned to new recruitment jump-started outreach to all communities to encourage potential candidates. In March, 2007, the MPD was at 18% minority for sworn officers and 27% for civilian employees.

**Meeting demands for technology:** The MPD is actively working with the City's business information systems to develop a plan for future technology needs. The department will continue to look at best practices and what tools will serve the City in the future. The MPD has had great success with ShotSpotter (a system that detects and locates shots fired) and with cooperation from the Downtown and Cedar Riverside communities, installing monitoring cameras.

**Improving community satisfaction with internal (IAU) investigations:** The department's Internal Affairs Unit (IAU) is developing an early warning system to address potential issues before they arise. Throughout the next couple years, IAU will be monitoring cases for timely and thorough investigations. Case dispositions will be reported annually.

### ***What actions will the department take to meet its five-year financial direction?***

The five-year financial direction includes no reduction to the Police Department.

The MPD is focused on the following financial planning and effective resource management strategies:

- *Fiscal responsibility:* Budget accountability is reviewed weekly by all commanders in conjunction with the director of financial operations. Overtime will continue to be monitored closely and be part of the agenda of the Code for meetings.
- *Seek creative solutions to matching fund requirements:* Frequently grant sources require matching funds; this is a super tool to combine expenses of needed equipment and resources that grants may cover.
- *Continually seek federal and state funding assistance:* The MPD continually seeks out potential funding sources – grants, contract savings, etc. While all employees' cooperative and alert management to funding options, the efforts are coordinated by the department's contract manager.
- *Fine revenue analysis:* The MPD is working with finance and other areas/agencies to determine how best fine revenue is allocated to local jurisdictions. The issue of the City paying Hennepin County jail fees is an ongoing discussion.

## FINANCIAL ANALYSIS

### EXPENDITURE

The Police budget is \$127.5 million, a 6.6% increase over the 2007 budget. Personnel expenses make up 79% of the total budget. There is a 7% increase in personnel expenses from 2007.

Non-personnel expenses make up 20% of the total budget. Expenses for self-insurance, parking, building rent, fleet rent/repair, phones, and radio communications are paid to the City's internal service funds and make up the majority of non-personnel expense. The remainder of the expenses covers uniform allowance, translator fees, training, supplies, and jail fees.

Four housing positions, eight grant positions, and one gambling position were eliminated due to reductions the housing contract, grants, and gambling revenue. One janitor position was moved to Public Works, reducing a position and increasing contractual services.

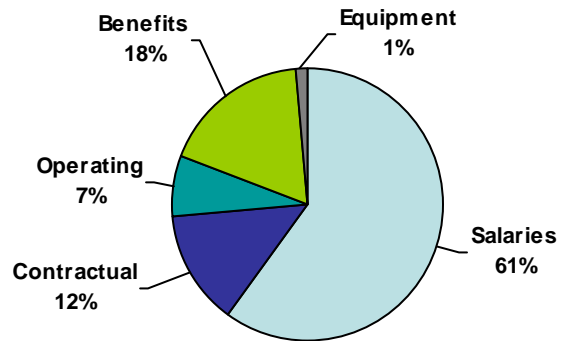
The Police budget in special revenue funds reflects a decrease of 17.1%. The public housing contract reduced funding by 4 positions. Gambling and forfeitures removed 3 positions due to declines in the gambling tax and forfeitures.

The budget for grants was reduced by 3 positions because of lack of funding from Little Earth.

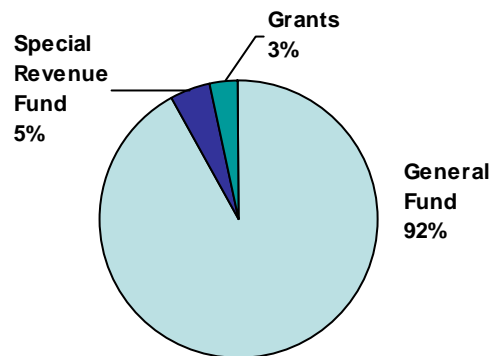
### REVENUE

The department's revenue for 2008 is about \$21.5 million, a 1.7% decrease from the prior year. Fine revenue is the largest revenue source for the department. The revenue estimate for fines and forfeitures for 2008 is \$11.0 million. The second largest revenue sources for the department are federal and state government aid. The department's general fund revenue budget receives about \$4.4 million in state aid to offset PERA pension costs. The department has also received \$3.5 million in federal grants from the U.S. Department of Justice. These current grants are for equipment, overtime, and technology enhancements.

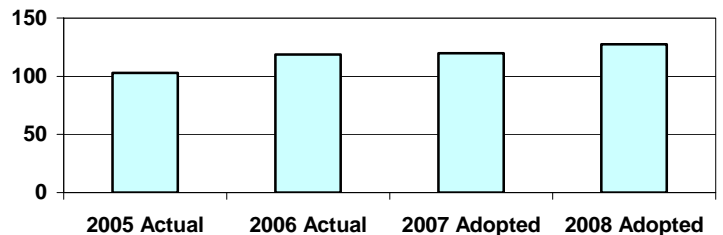
Expenditures by Type (\$127.5 million)



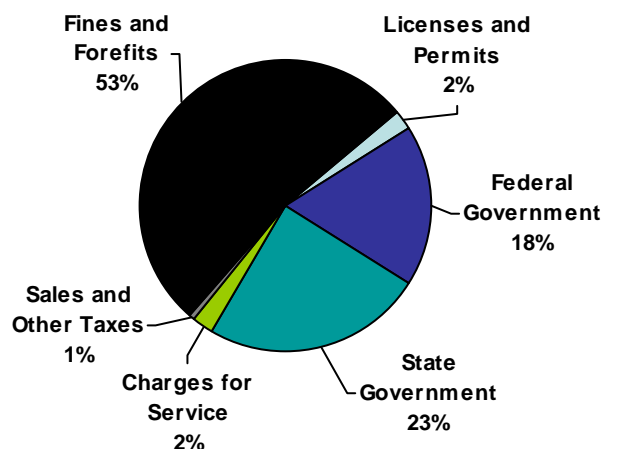
Expenditures by Fund (\$127.5 million)



Expenditures 2005-2008 (in millions)

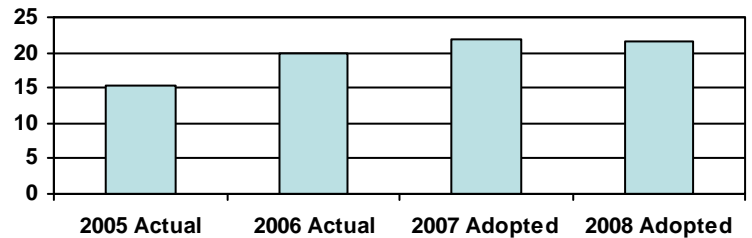


Revenue by Type (\$21.5 million)



The department's special revenue fund revenue makes up 28% of the total revenue budget. It accounts for forfeitures, gambling tax, the automated pawn system, and reimbursable services such as the detox van and public housing patrol services. The fund has declined by 19% due to a reduction as described in the expenditure discussion above.

**Revenues 2005-2008  
(In millions)**



#### FUND ALLOCATION

The majority (95%) of the department's expenditure budget comes out of the general fund, and the rest comes out of special revenue and grant funds.

#### MAYOR'S RECOMMENDED BUDGET

The Mayor made current service level increases to the Police Department budget as follows:

- Additional revenue related to state law which changed the split of fine revenue between the City and Hennepin County. The City will now receive 80% of the collections, instead of 60%. (\$1 million)
- Removal of attrition savings assumption (\$2.5 million). Beginning in 2005, the department used this strategy to handle an ongoing reduction to the budget. (The need for this reduction resulted from the department's current service level budget.) The result of removing this assumption is that as normal attrition occurs, the department will experience increased resource flexibility.

The Mayor recommended an additional \$800,000 in police overtime, \$500,000 of which is funded from the sales tax fund with the remainder funded in the general fund.

Taxi inspections (\$150,000 for two positions) are moved from Police to Regulatory Services.

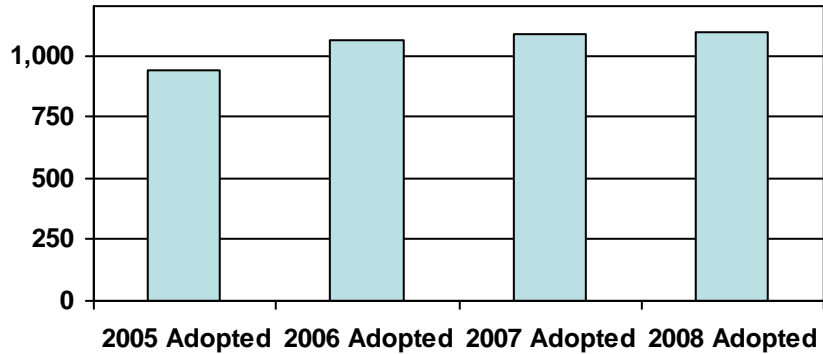
#### COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommended budget and directed the Public Works, Finance, and Police departments to return to the Ways & Means/Budget Committee by February 25 with options for funding the City's Graffiti removal, prevention, and enforcement efforts from a source other than solid waste rates.

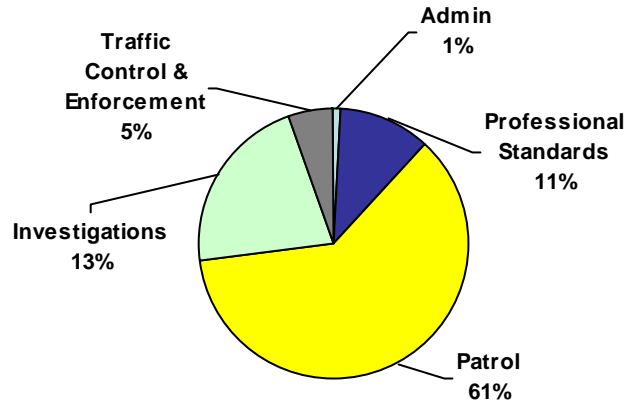
## POLICE Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>FTE's by Division</b>						
Administration	9.00	11.00	11.00	11.00	0.00%	-
Traffic Control	-	56.00	-	-	0.00%	-
Bureau of Professional Standards	30.00	52.00	63.00	63.00	0.00%	-
Patrol Services Bureau	672.00	700.00	780.00	785.00	0.64%	5.00
Investigations Bureau	149.00	150.00	143.00	143.00	0.00%	-
Central Services Bureau	82.00	89.00	91.00	91.00	0.00%	-
<b>Total FTE's</b>	<b>942.00</b>	<b>1,058.00</b>	<b>1,088.00</b>	<b>1,093.00</b>	<b>0.46%</b>	<b>5.00</b>

### Staffing Summary 2005-2008



### Staffing by Division





**POLICE  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Total Expenditures - All Funds</b>	102,852,396	118,688,784	119,687,375	127,537,360	6.56%	7,849,985
<b>Total Revenues - All Funds</b>	15,275,563	19,755,850	21,855,454	21,491,797	-1.66%	-363,657
<b>General Fund - City</b>						
Salaries and Wages	60,080,171	68,427,361	68,765,627	74,257,826	7.99%	5,492,199
Contractual Services	12,844,197	16,885,597	14,195,794	15,355,399	8.17%	1,159,605
Operating Costs	7,048,620	8,048,113	7,847,332	8,198,837	4.48%	351,505
Fringe Benefits	15,917,957	19,098,793	21,001,732	23,144,510	10.20%	2,142,778
Equipment	86,063	151,506	285,584	290,967	1.88%	5,383
<b>Total Expenditures</b>	<b>95,977,007</b>	<b>112,611,371</b>	<b>112,096,069</b>	<b>121,247,539</b>	<b>8.16%</b>	<b>9,151,470</b>
Licenses and Permits	360		400	400	0.00%	0
State Government	5,079,174	5,095,190	4,380,000	4,380,000	0.00%	0
Charges for Service	273,600	178,510	167,470	167,470	0.00%	0
Charges for Sales	-16,227	75,017				
Fines and Forfeits	4,087,650	8,270,473	10,003,877	11,003,877	10.00%	1,000,000
Interest	180	770	173	173	0.00%	0
Contributions		75				
Other Misc Revenues	3,342	1,878	3,340	3,340	0.00%	0
<b>Total Revenues</b>	<b>9,428,079</b>	<b>13,621,912</b>	<b>14,555,260</b>	<b>15,555,260</b>	<b>6.87%</b>	<b>1,000,000</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	2,554,303	2,730,485	2,225,620	1,787,695	-19.68%	-437,925
Contractual Services	1,736,061	1,806,892	1,374,823	1,693,244	23.16%	318,421
Operating Costs	624,151	980,461	1,228,851	1,053,177	-14.30%	-175,674
Fringe Benefits	438,297	500,547	433,524	171,871	-60.35%	-261,653
Equipment	560,883	59,028	2,328,488	1,583,834	-31.98%	-744,654
<b>Total Expenditures</b>	<b>5,913,695</b>	<b>6,077,413</b>	<b>7,591,306</b>	<b>6,289,821</b>	<b>-17.14%</b>	<b>-1,301,485</b>
Sales and Other Taxes	206,453	165,775	279,211	121,626	-56.44%	-157,585
Licenses and Permits	445,918	634,333	485,717	492,751	1.45%	7,034
Federal Government	3,220,959	1,665,115	3,910,814	3,783,883	-3.25%	-126,931
State Government	115,045	2,103,862	1,015,486	840,244	-17.26%	-175,242
Charges for Service	900,816	852,844	927,024	359,714	-61.20%	-567,310
Charges for Sales	3,873	3,060	0			
Fines and Forfeits	454,440	511,454	451,550	263,353	-41.68%	-188,197
Special Assessments		17,170				
Interest	6,912	13,992	0			
Contributions	89,267	117,913	230,392	74,966	-67.46%	-155,426
Other Misc Revenues	4,347	3,025	0			
Operating Transfers In	399,454	45,397				
<b>Total Revenues</b>	<b>5,847,484</b>	<b>6,133,938</b>	<b>7,300,194</b>	<b>5,936,537</b>	<b>-18.68%</b>	<b>-1,363,657</b>
<b>Enterprise Funds</b>						
Salaries and Wages	584,309					
Contractual Services	230,167					
Fringe Benefits	147,219					
<b>Total Expenditures</b>	<b>961,694</b>					

# PUBLIC WORKS

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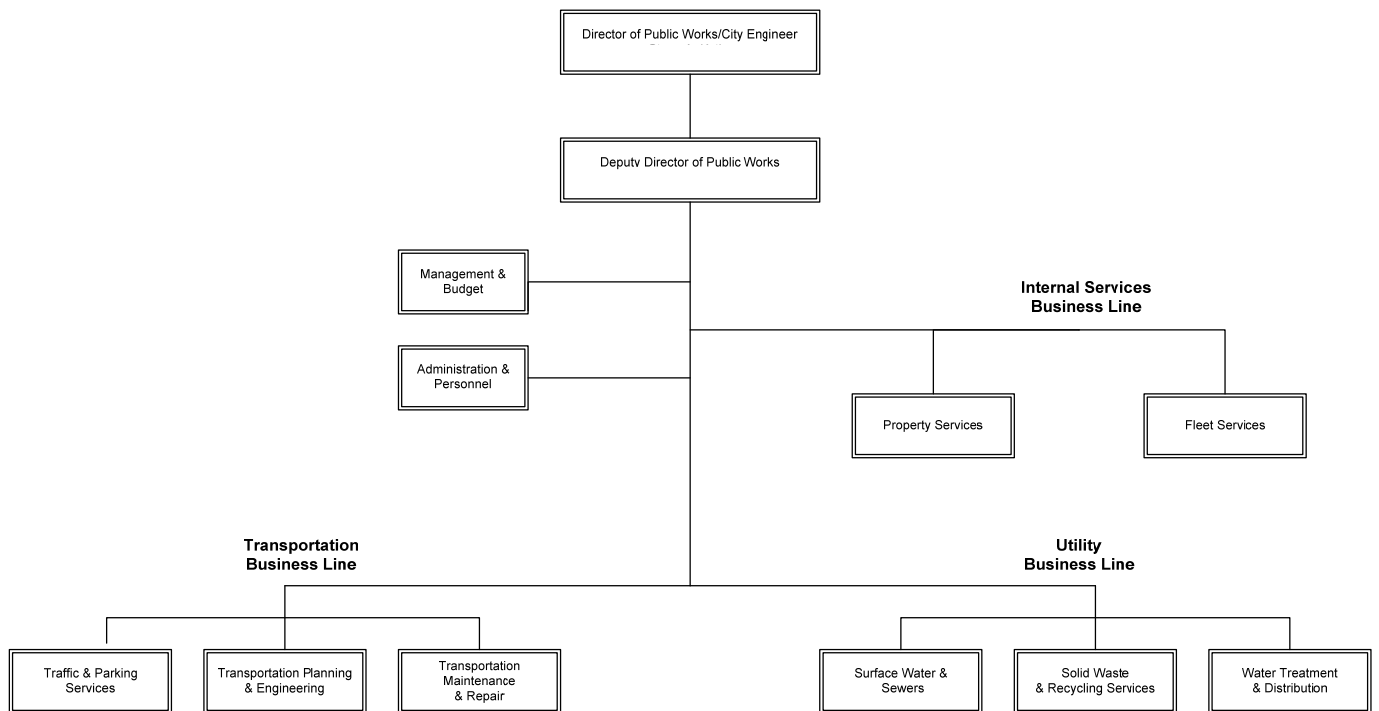
## MISSION

To be effective stewards of the public infrastructure, and provide valued city services that contributes to public safety, economic vitality and neighborhood livability.

## BUSINESS LINES

- Internal Services:** Comprised of services provided primarily to internal City departments and funded mostly within formal internal service funds. Fees for these services are intended to recover the costs incurred for providing each service. Property services and fleet services are the two divisions.
- Utilities:** Provides services that promote the health and safety of people and property by providing potable water, managing non-potable water, and maintaining a clean city through the collection and disposal of solid waste, recyclables, problem materials, yard waste, and coordination of clean city activities. The three divisions are surface water & sewers, water treatment & distribution, and solid waste & recycling services.
- Transportation:** Offers people a variety of safe, convenient options for moving throughout the City and within the region. Transportation options enhance the aesthetics of the environment, improving livability, while contributing to economic vitality through the safe, efficient movement of people and goods. The three divisions are traffic & parking services, transportation planning & engineering, and transportation maintenance & repair.

## ORGANIZATION CHART



**FIVE –YEAR DEPARTMENTAL GOALS, OBJECTIVES, AND PERFORMANCE MEASURES (ALIGNED WITH CITY GOALS AND STRATEGIC DIRECTIONS)**

City Goals & Strategies	Department Goal	Objective	Measure
<p><b>A safe place to call home:</b> E. Youth: valued, challenged &amp; engaged</p> <p><b>One Minneapolis:</b> C. Equitable City services</p> <p><b>Lifelong learning:</b> D. Embrace the U’s expertise E. Education: stronger partnerships</p> <p><b>Connected communities:</b> C. Development services</p> <p><b>A premier destination:</b> B. Reposition City C. Cleaner, greener, safer downtown D. Jobs</p>	<p>Strong partnerships and collaboration</p> <p><i>This includes</i> <i>Community</i> <i>Other local governments</i> <i>Related departments</i> <i>Private companies/ corporations</i> <i>Educational institutions</i></p>	Develop partnerships with Federal, State, and County government and other municipalities	<ul style="list-style-type: none"> <li>• # of projects or initiatives involving governmental partnership underway</li> </ul>
		Pursue City/private partnerships	<ul style="list-style-type: none"> <li>• # of projects or initiatives involving private partnerships underway</li> </ul>
		Collaborate with other City departments, agencies, and boards to achieve City-wide goals	<ul style="list-style-type: none"> <li>• # of joint committee reports</li> <li>• % of department personnel records that meet the retention schedule requirements.</li> <li>• % complete of joint project with city clerk to develop public works records retention schedule and procedures</li> <li>• # of student interns hired through educational institutional partnerships</li> </ul>
		Collaborate with City neighborhoods	<ul style="list-style-type: none"> <li>• # of meetings conducted using the community engagement model as appropriate</li> </ul>
<p><b>One Minneapolis:</b> C. Equitable City services</p> <p><b>Connected communities:</b> A. Integrated, multimodal transportation</p>	<p>Maximize the value of every dollar spent</p>	Evaluate activities for efficiency and effectiveness improvements as well as cost savings	<ul style="list-style-type: none"> <li>• # of projects/rational overviews signed by stakeholders</li> </ul>
		Leverage county, state, federal and private funding on City projects	<ul style="list-style-type: none"> <li>• Value of outside funding spent on City projects</li> </ul>
		Maximize the value of City assets.	<ul style="list-style-type: none"> <li>• % implementation steps that are conforming to the parking fund workout plan</li> </ul>
		Ensure accurate, timely financial reporting that is essential to business management	<ul style="list-style-type: none"> <li>• # of public works divisional work units that have identified their management financial needs.</li> <li>• # of analyses and implementation plans developed jointly with finance to address identified divisional financial needs</li> </ul>
<p><b>A safe place to call home:</b> A. Guns, gangs, graffiti gone B. Crime reduction</p>	<p>Customer service is a top priority!</p>	<p>Public works is fully coordinated with the customer relationship management (CRM) system and 311</p>	<ul style="list-style-type: none"> <li>• % of service requests responded to within service level agreement</li> </ul>

City Goals & Strategies	Department Goal	Objective	Measure
<p><b>One Minneapolis:</b> C. Equitable City services</p> <p><b>Lifelong learning:</b> E. Education: stronger partnerships</p> <p><b>Connected communities:</b> A. Integrated, multimodal transportation C. Development services</p>		Public works is fully coordinated with development review with customer friendly process in place	<ul style="list-style-type: none"> <li>• Compliance with MDR project documentation deadlines</li> </ul>
		Effective community engagement	<ul style="list-style-type: none"> <li>• % of projects that follow the City's adopted Community Engagement plan</li> </ul>
		Establish a high level of customer satisfaction for all services	<ul style="list-style-type: none"> <li>• Reduce # of missed garbage pick-ups</li> <li>• Decrease in number of complaints of drinking water quality</li> <li>• # of residential sanitary sewer backups</li> <li>• # of unresolved Stormwater fee disputes and open credit applications</li> <li>• % of employee trained on the LEP program requirements</li> </ul>
		Manage clean city initiative	<ul style="list-style-type: none"> <li>• # of days to respond to shopping cart removal</li> <li>• # of days to respond to graffiti removal</li> </ul>
<p><b>A safe place to call home:</b> A. Guns, gangs, graffiti gone</p> <p><b>Connected communities:</b> A. Integrated, multimodal transportation B. Walkable, bikable, swimmable D. Northstar, Central Corridor, SW Corridor</p> <p><b>Enriched environment:</b> A. Renewable &amp; alternative energy B. Restore urban forest E. City's cultural &amp; sustainable work plans</p> <p><b>A premier destination:</b> B. Reposition City</p>	Improve the infrastructure and environment	Reduce energy consumption, reduce emissions, and increase the use of renewable energy and alternate fuels for municipal operations	<ul style="list-style-type: none"> <li>• % Reduction in energy consumed by category</li> <li>• # of emissions reduction strategies implemented</li> <li>• % of alternative fuel used compare to total fuel usage</li> </ul>
		Focus on delivery of high quality basic services	
		Design, construct, and operate City buildings that are sustainable.	<ul style="list-style-type: none"> <li>• Increase the number of building operating procedures that follow environmentally preferred methodology.</li> <li>• # of new and significantly renovated City building that are designed and constructed to a LEED silver level.</li> </ul>
		Manage, maintain, replace infrastructure for maximum value at established quality levels	<ul style="list-style-type: none"> <li>• % reduction of breakdown maintenance vs. preventive maintenance by category</li> <li>• Pavement condition index</li> <li>• Bridge sufficiency index</li> <li>• # of sewer back ups</li> <li>• # of sewer overflows</li> <li>• Tunnel condition index</li> </ul>
		Improve surface water quality and quantity management	<ul style="list-style-type: none"> <li>• # of properties damaged by stormwater</li> <li>• Meet/exceed water quality goals measurements</li> <li>• # of attendees at stormwater education events held during the year</li> <li>• # of acres of land removed from draining to sanitary sewer system</li> </ul>
		Improve source water quality and quantity management	

City Goals & Strategies	Department Goal	Objective	Measure
		Support a balanced, linked and sustainable multimodal transportation system that meets the needs of the traveling public	<ul style="list-style-type: none"> <li>Number of Transportation Action Plan actions/strategies completed</li> </ul>
		Maximize opportunities to improve air quality resulting from transportation sources	<ul style="list-style-type: none"> <li>% of sustainability target met for bikeways (2015) and downtown modal split (2015)</li> <li>Bicycle mode: # of miles of bicycle lanes/paths</li> <li>Downtown mode split: % split by walking, bicycling, bus, light rail, car pool, single occupancy vehicle</li> </ul>
<b>A safe place to call home</b>  <b>One Minneapolis:</b> A. Close race & class gaps B. Middle class: keep it, grow it  <b>Lifelong learning:</b> B. Economic engine  <b>A premier destination:</b> B. Reposition City D. Jobs	Focus on people	Provide a safe workplace	<ul style="list-style-type: none"> <li># of lost work days due to injury</li> <li>% Reduction in number of public works vehicle and safety accidents and associated cost</li> </ul>
		Promote employee participation	<ul style="list-style-type: none"> <li>% change in opportunities identified in 2004 and 2006 employee survey results analysis</li> </ul>
		Support professional development	<ul style="list-style-type: none"> <li>% improvement in mentor program participant evaluation scoring results</li> <li>% increase in mentor program participation rate</li> <li>Number of employees completing required training</li> <li>% Increase number of documented performance reviews</li> <li>% of supervisors completing supervisor training</li> </ul>
		Retain, promote and recruit a quality workforce	<ul style="list-style-type: none"> <li>% change in employee demographics</li> <li>% change in retention rates</li> <li>% change in internal promotion rates</li> </ul>

### MEASURES, DATA AND TARGETS TABLE

Measure Name	2004 Data	2005 Data	2006 Data	2007 Target	2008 Target	2011 Target
Safety and ride ability pavement condition index (PCI); average of all City streets	75	74	73	72		68
Minneapolis traffic safety statistics:						
Total crashes	6802	6443	5836	5600		5350
Total injuries	3144	2844	2545	2500		2350
# of residential sanitary sewer backups	20	21	21	21	21	21
Total annual combined sewer overflow volume	2	3	0.5	0.4		0
Drinking water color complaints	34	15	9		0	0
% of alternative fuel used compare to total fuel usage	8 %	8 %	8 %	10.6 %	11.2 %	15 %
% of solid waste stream recycled (by weight)	34.8%	33.4%	34.0%	34.5%		36.0%

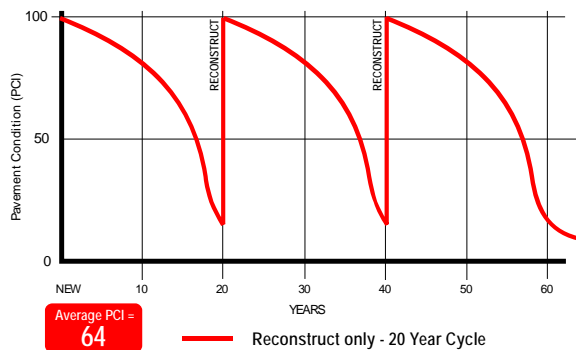
Measure Name	2004 Data	2005 Data	2006 Data	2007 Target	2008 Target	2011 Target
Number of graffiti complaints reported						
Number of graffiti abatements				94%	94%	94%
Percent of 311 reported street lighting outages resolved within SLA				75%		
Percent of 311 reported pothole complaints resolved within SLA						

**What key trends and challenges does the department face and how will each be addressed?**

**Needs and desires greater than available resources:** The City’s infrastructure is aging and there are not adequate resources available for maintenance or replacement at the most cost-effective or desirable frequencies. The department’s strategies for addressing the current situation include the following:

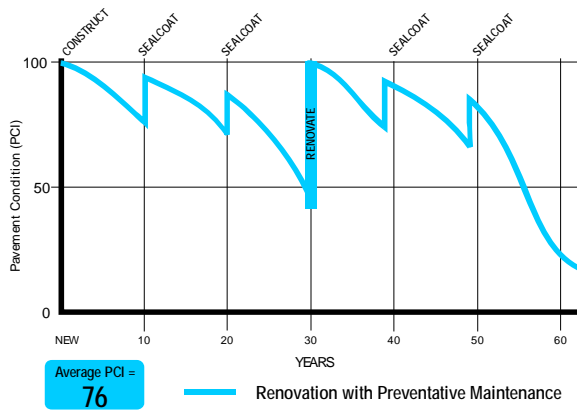
- Prioritize activities in order of: (1) safety, (2) regulatory requirements, (3) balance preventive maintenance with discretionary activities
- Quantify and communicate the impact of financial policies for the City Council
- Leverage outside funding
- Examine staffing strategies to ensure most efficient delivery of services based on long-term financial outlook (including capital program)
- Continue to evaluate activities that can be eliminated or completed more efficiently

Policy Option	Total Cost MSA	Total Cost Residential	Average PCI
Reconstruct Only (20 yrs.)	\$27,800,000	\$13,900,000	64
Timely Maintenance	\$8,393,000	\$4,693,000	76



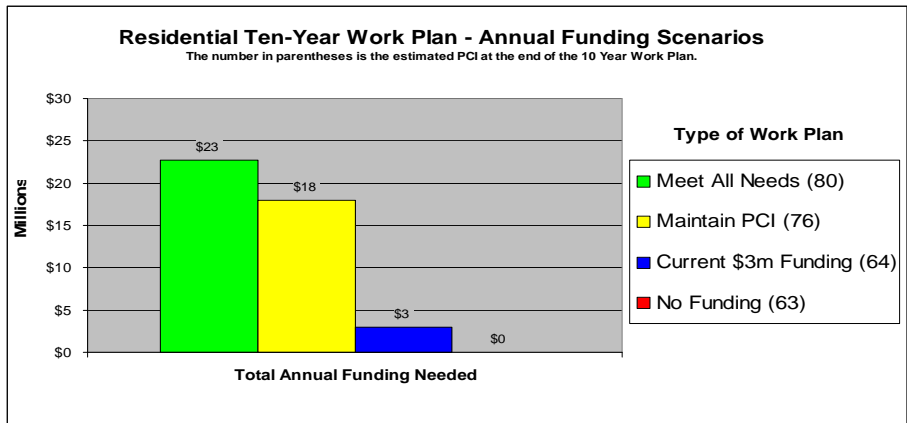
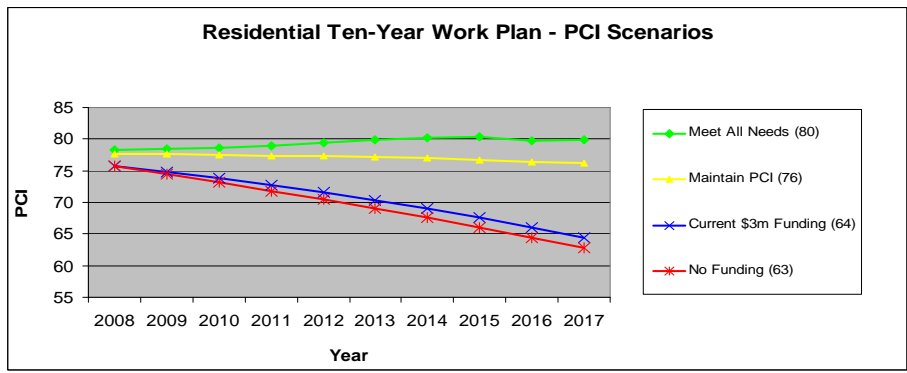
YEAR	ACTIVITY	COMMERCIAL	RESIDENTIAL
0	Construct	\$6,000,000	\$3,000,000
20	Reconstruct	\$8,800,000	\$4,400,000
40	Reconstruct	\$13,000,000	\$6,500,000
TOTAL		\$27,800,000	\$13,900,000

\* With 2% Inflation



COST*			
YEAR	ACTIVITY	COMMERCIAL	RESIDENTIAL
0	Construct	\$6,000,000	\$3,000,000
10	Sealcoat	\$48,000	\$48,000
20	Sealcoat	\$59,000	\$59,000
28	Renovation	\$2,100,000	\$1,400,000
38	Sealcoat	\$84,000	\$84,000
48	Sealcoat	\$102,000	\$102,000
TOTAL		\$8,393,000	\$4,693,000

\* With 2% Inflation



**Growth in special service districts:** There continues to be growing interest in implementing special service districts. By the end of 2007 the City will have fifteen special service districts, having increased from six in 2000. This requires more staff support to administer than available resources. Implementation of a downtown special service district, a priority in 2007, will increase these service demands.

A second challenge in this area is how to provide special services in residential areas, where special service districts are not permitted by law. There is increasing interest, and willingness to pay, in residential areas for enhanced services and amenities above and beyond the City's basic services. State law currently prohibits establishment of special service assessments to residential properties. The department plans to work with intergovernmental relations, finance,

and the attorney's office to identify options and potential legislative action to permit residential special service districts in the future.

**The challenge of graffiti:** In 2007 the City centralized graffiti abatement services in the department. This consolidation has allowed a full understanding of the magnitude of the graffiti challenge and associated costs. The current program is not financially sustainable without additional funding in the range of \$1 million per year. Although the program is very effective in many ways, it also has the perception of penalizing victims. There is no indication that the magnitude of the graffiti challenge will decrease in the future; prosecution is almost completely unsuccessful.

**Decreasing water revenue:** Water revenue has been consistently decreasing over the past several years due to a decrease in consumption. This is a challenge because there are significant fixed costs associated with producing water. The decrease in revenue threatens the department's ability to properly maintain its system and control rates. The strategy to address this challenge is to pursue additional wholesale opportunities to suburban customers.

**Implementing transit improvements:** Transit is a key strategy for the growth and continued vitality of the City. Despite broad policy support, implementation is always a significant challenge due to the lack of adequate regional funding and the negative perceptions that many people have about buses. The department will continue to build relationships with regional partners to improve transit facilities and services, particularly along the primary transit network corridors throughout the City.

While there appears to be broad public support for streetcars, implementation of streetcars is particularly challenging because there is very limited capital funding available and MetroTransit will only support the operation of streetcar when full bus routes can be replaced. Thus, it is possible that initial financing of streetcar construction and operation may rest with the City. The department will continue to work with CPED and finance to explore creative financing solutions for the construction and operation of a streetcar network.

**Water resources and sustainability initiatives:** As does every major US city, Minneapolis has degraded water resources because of the long-term effects of 19th century land use and conveyance decisions. What sets Minneapolis apart from other cities, however, is the importance of the water resources to the City's identity and economy. Federal clean water act regulations (and associated state and metropolitan area requirements) have been ramping up steadily since the early 1990's.

For regulatory reasons and to avoid costly penalties/surcharges, the department needs to continue to work aggressively in response to combined sewer overflow (CSO), inflow and infiltration (I/I), and soon-to-come total maximum daily load (TMDL) requirements. Beyond regulations, however, is the City's interest in sustainability, and for a sustainable City distinguished by its high quality water resources, the department needs to engage green infrastructure and low-impact development (LID) approaches.

To implement and maintain these approaches, staffing needs to maintain a sufficient level, well-trained, well-organized, well-equipped, and proactive. Without proper execution and maintenance, failure can be rapid. In order to improve the department's ability to address the challenges of storm water and wastewater management and water quality issues, and to bring clarity of the issues and resource allocation needs to the policymakers and the public, a new division has been created.



**What actions will the department take to meet its five-year financial direction?**

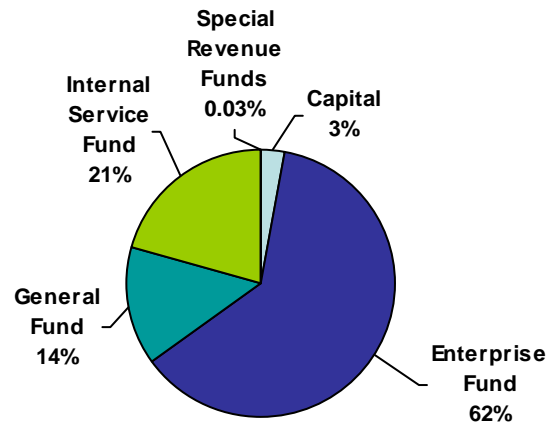
The department's five-year financial direction reduction is \$39.9 million. The budget before the target reduction is \$40.4 million. To meet the proposed financial direction, the department is proposing a reduction in the snow and ice control cost center and a revenue increase in traffic and parking services resulting from lane obstruction fee collections.

- Expense: \$300,000: (Snow & ice control) Reduction of driver and operator hours, outside equipment rental, and materials
- New revenue: \$200,000: from lane obstruction and closure fees.

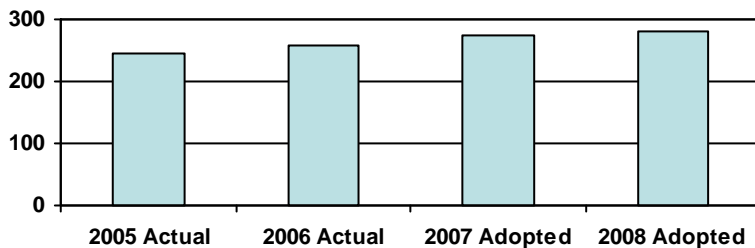
**FINANCIAL ANALYSIS**

The department's 2008 budget is \$279.2 million, a 2.3% increase from 2007. The department is funded by the general fund, one grant fund, the capital projects fund, four internal service funds, and five enterprise funds. The overall change in FTE is 2 for a total of 1199.

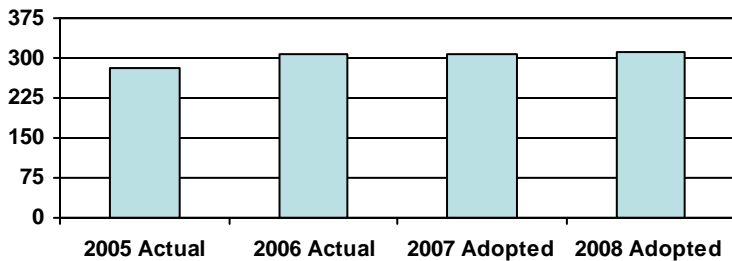
**Expenditures by Fund (\$279.2 million)**



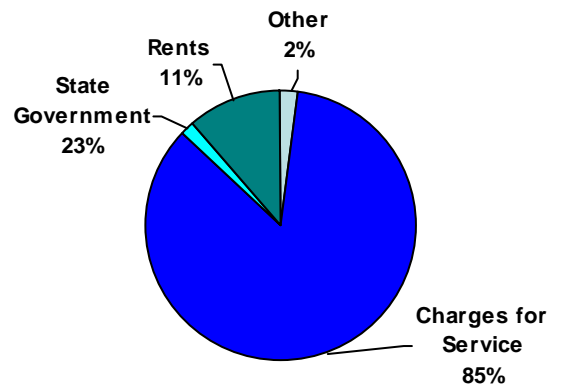
**Expenditures 2005-2008 (in millions)**



**Revenues 2005-2008 (in millions)**



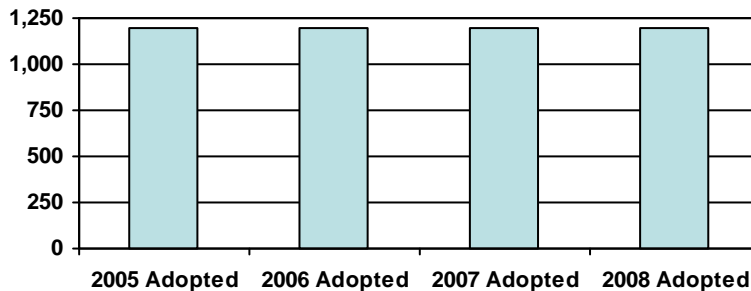
**Revenues by Type (\$310.8 million)**



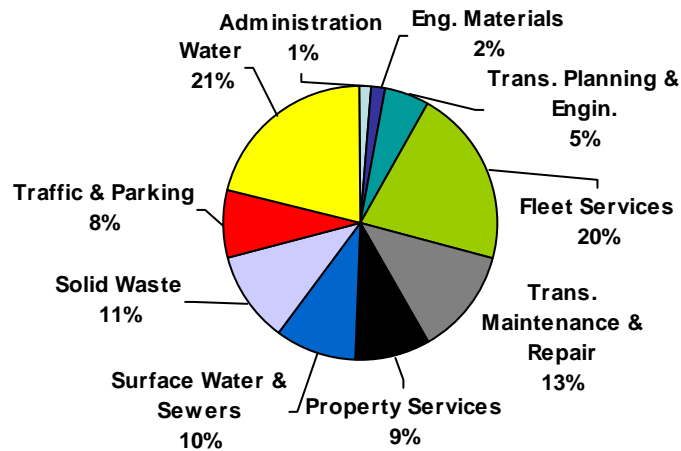
**PUBLIC WORKS DEPARTMENT  
Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>FTE's by Division</b>						
Administration	17.00	16.00	16.00	17.00	6.25%	1.00
Engineering Materials	20.50	20.50	19.50	19.50	0.00%	-
Transportation Planning & Engineering	73.20	74.20	69.20	65.10	-5.92%	(4.10)
Fleet Services	245.10	248.10	248.10	247.10	-0.40%	(1.00)
Transportation Maintenance & Repair	154.20	151.40	150.60	151.40	0.53%	0.80
Property Services	102.90	103.90	104.90	105.90	0.95%	1.00
Surface Water & Sewers	103.40	103.40	109.40	115.40	5.48%	6.00
Solid Waste	126.00	128.00	128.00	128.00	0.00%	-
Traffic & Parking	99.34	99.34	98.59	97.59	-1.01%	(1.00)
Water	252.75	252.75	252.75	252.75	0.00%	-
<b>Total FTE's</b>	<b>1,194.39</b>	<b>1,197.59</b>	<b>1,197.04</b>	<b>1,199.74</b>	<b>0.23%</b>	<b>2.70</b>

**Staffing Summary 2005-2008**



**Staffing by Division**



**PUBLIC WORKS  
EXPENDITURE AND REVENUE INFORMATION**

			2007	2008	Percent	
	2005 Actual	2006 Actual	Adopted	Adopted	Change	Change
<b>Total Expenditures - All Funds</b>	245,115,859	257,109,801	272,963,535	279,229,005	2.30%	6,265,470
<b>Total Revenues - All Funds</b>	282,984,867	307,885,217	305,716,790	310,753,384	1.65%	5,036,594
<b>General Fund - City</b>						
Salaries and Wages	11,472,502	11,307,871	11,117,920	11,259,473	1.27%	141,553
Contractual Services	17,934,668	17,837,899	18,685,362	18,393,101	-1.56%	(292,261)
Operating Costs	4,681,596	4,782,356	4,668,378	5,102,688	9.30%	434,310
Fringe Benefits	4,471,962	4,656,952	4,802,973	5,154,445	7.32%	351,472
Equipment	192,499	24,520	262,065	267,568	2.10%	5,503
Capital Outlay	0	124,377	2,717	2,774	2.10%	57
<b>Total Expenditures</b>	<b>38,753,228</b>	<b>38,733,975</b>	<b>39,539,415</b>	<b>40,180,049</b>	<b>1.62%</b>	<b>640,634</b>
Franchise Fees	150,283	134,881	110,000	110,000	0.00%	0
Licenses and Permits	1,207,089	1,600,710	1,459,000	1,659,000	13.71%	200,000
State Government	4,002,594	3,692,624	3,724,698	3,625,160	-2.67%	(99,538)
Local Government	773,792	901,955	701,683	605,401	-13.72%	(96,282)
Charges for Service	6,012,607	6,597,433	4,988,110	5,188,110	4.01%	200,000
Charges for Sales	44,991	73,741	33,500	33,500	0.00%	0
Special Assessments	1,699,044	1,788,624	1,752,926	1,752,926	0.00%	0
Interest	294,556	11,898	2,500	2,500	0.00%	0
Rents	400	0	2,400	2,400	0.00%	0
Contributions	0	50	0	0	0.00%	0
Other Misc Revenues	346,160	851,289	651,242	651,242	0.00%	0
<b>Total Revenues</b>	<b>14,531,517</b>	<b>15,653,204</b>	<b>13,426,059</b>	<b>13,630,239</b>	<b>1.52%</b>	<b>204,180</b>
<b>Special Revenue Funds</b>						
Contractual Services	149,158	77,681	78,000	90,000	15.38%	12,000
Transfers	3,000	0	0	0	0.00%	0
<b>Total Expenditures</b>	<b>152,158</b>	<b>77,681</b>	<b>78,000</b>	<b>90,000</b>	<b>15.38%</b>	<b>12,000</b>
Local Government	3,000	0	0	0	0.00%	0
<b>Total Revenues</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>
<b>Capital Projects</b>						
Salaries and Wages	2,840,788	2,856,168	3,464,150	3,662,084	5.71%	197,934
Contractual Services	2,048,833	1,594,169	2,355,802	2,861,951	21.49%	506,149
Operating Costs	166,122	192,664	176,626	154,683	-12.42%	(21,943)
Fringe Benefits	775,932	799,934	1,153,232	1,284,106	11.35%	130,874
Equipment	61,930	47,750	110,162	80,448	-26.97%	(29,714)
<b>Total Expenditures</b>	<b>5,893,606</b>	<b>5,490,684</b>	<b>7,259,972</b>	<b>8,043,272</b>	<b>10.79%</b>	<b>783,300</b>
Licenses and Permits	344,926	213,396	230,000	263,159	14.42%	33,159
State Government	1,537,282	1,036,766	600,000	550,000	-8.33%	(50,000)
Charges for Service	168,817	248,076	1,485,000	1,652,924	11.31%	167,924
Charges for Sales	3,050	1,620	0	0	0.00%	0
Special Assessments	13,958	24,179	16,000	16,072	0.45%	72
Other Misc Revenues	520	0	0	0	0.00%	0
<b>Total Revenues</b>	<b>2,068,554</b>	<b>1,524,037</b>	<b>2,331,000</b>	<b>2,482,155</b>	<b>6.48%</b>	<b>151,155</b>

**PUBLIC WORKS  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Enterprise Funds</b>						
Salaries and Wages	27,440,520	27,862,133	30,539,766	30,476,766	-0.21%	(63,000)
Contractual Services	81,980,507	88,970,711	85,035,790	86,338,295	1.53%	1,302,505
Operating Costs	36,340,204	39,046,714	40,364,504	41,386,611	2.53%	1,022,107
Fringe Benefits	10,508,562	11,275,098	11,948,637	12,911,534	8.06%	962,897
Equipment	1,085,351	2,556,620	2,262,679	2,281,951	0.85%	19,272
Capital Outlay	46,109	43,387	7,189	7,340	2.10%	151
<b>Total Expenditures</b>	<b>157,401,254</b>	<b>169,754,663</b>	<b>170,158,565</b>	<b>173,402,497</b>	<b>1.91%</b>	<b>3,243,932</b>
Licenses and Permits	245,559	252,957	219,000	219,000	0.00%	0
Federal Government	0	36,036	0	0	0.00%	0
State Government	699,700	671,526	671,441	746,775	11.22%	75,334
Local Government	1,133,017	1,008,557	832,165	1,132,920	36.14%	300,755
Charges for Service	204,672,880	213,208,639	217,255,874	219,886,203	1.21%	2,630,329
Charges for Sales	4,314,031	5,315,504	4,566,400	4,566,400	0.00%	0
Fines and Forfeits	0	0	0	45,000	0.00%	45,000
Special Assessments	64,447	12,614,773	658,475	115,000	-82.54%	(543,475)
Interest	1,701	945	750	750	0.00%	0
Gains	1,850	0	0	0	0.00%	0
Rents	146,136	214,075	112,685	3,000	-97.34%	(109,685)
Other Misc Revenues	41,738	142,518	210,941	210,941	0.00%	0
Operating Transfers In	3,000	1,391,283	0	0	0.00%	0
<b>Total Revenues</b>	<b>211,324,059</b>	<b>234,856,811</b>	<b>224,527,731</b>	<b>226,925,990</b>	<b>1.07%</b>	<b>2,398,259</b>
<b>Internal Service Funds</b>						
Salaries and Wages	17,842,750	16,692,986	19,888,760	19,569,673	-1.60%	(319,087)
Contractual Services	11,576,225	12,902,653	15,823,845	16,796,754	6.15%	972,909
Operating Costs	6,822,054	6,379,897	11,603,156	11,820,883	1.88%	217,727
Fringe Benefits	6,532,747	6,998,544	7,906,278	8,605,517	8.84%	699,239
Equipment	117,959	66,502	705,544	720,360	2.10%	14,816
Capital Outlay	23,879	12,216	0	0	0.00%	0
<b>Total Expenditures</b>	<b>42,915,613</b>	<b>43,052,798</b>	<b>55,927,583</b>	<b>57,513,187</b>	<b>2.84%</b>	<b>1,585,604</b>
Charges for Service	13,959,493	14,544,616	16,297,500	17,162,500	5.31%	865,000
Charges for Sales	12,888,578	12,875,990	14,570,500	14,900,500	2.26%	330,000
Interest	1,499	2,161	500	500	0.00%	0
Gains	96,049	81,471	200,000	200,000	0.00%	0
Rents	27,691,619	27,860,225	34,350,500	35,438,500	3.17%	1,088,000
Other Misc Revenues	420,499	161,002	13,000	13,000	0.00%	0
Operating Transfers In	0	325,701	0	0	0.00%	0
<b>Total Revenues</b>	<b>55,057,737</b>	<b>55,851,165</b>	<b>65,432,000</b>	<b>67,715,000</b>	<b>3.49%</b>	<b>2,283,000</b>

## ADMINISTRATIVE SERVICES

### EXPENDITURE

The 2008 administrative services budget is \$2.9 million, a 10.6% or \$277,000 increase from the 2007 adopted budget. The special assessment organization was moved to transportation planning & engineering as part of the 2007 reorganization. This resulted in a decrease of 3 positions and \$300,000 in expenditures. There is, however, a \$200,000 increase in BIS charges and an increase of 1 position due to the addition of 2 clerical positions in lieu of an administrative position. The additional salary cost is covered within the department's current service level.

### REVENUE

Revenue of \$2.0 million in administrative services results from overhead charged to other public works functions and also permit and plan review fees.

### FUND ALLOCATION

Administrative services operates within the City's general fund.

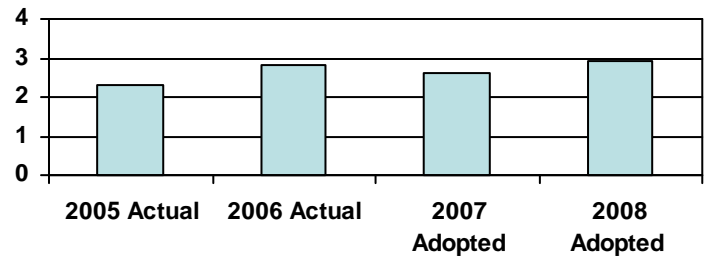
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommends no changes to the administrative services division.

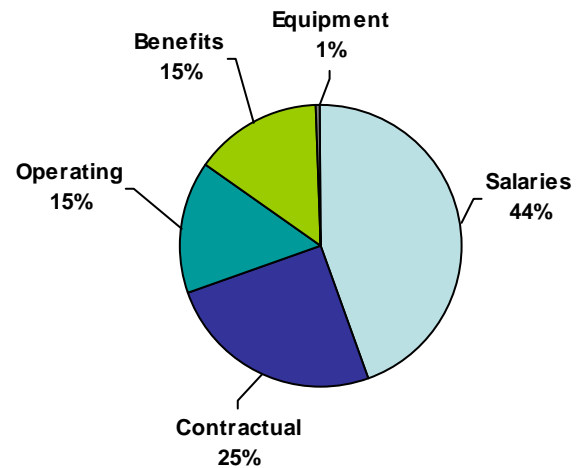
### COUNCIL ADOPTED BUDGET

The Council concurred with the Mayor's recommendation.

Expenditures 2005-2008  
(in millions)



Expenditures by Type (\$2.9 million)

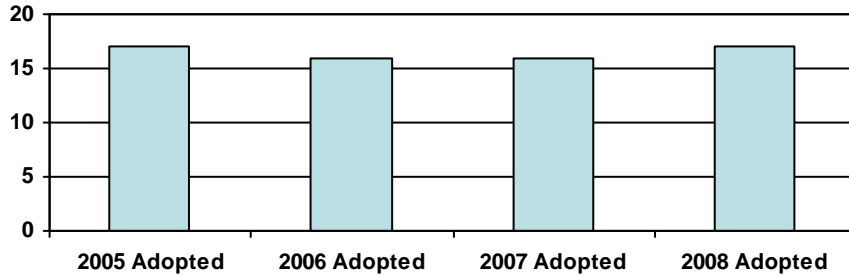


## PUBLIC WORKS ADMINISTRATION

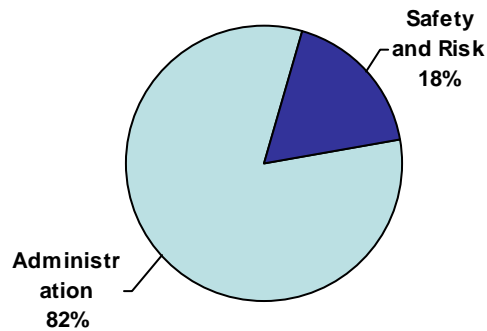
### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>FTE's by Division</b>						
Administration	14.00	13.00	13.00	14.00	7.69%	1.00
Safety/Risk Management	3.00	3.00	3.00	3.00	0.00%	-
<b>Total FTE's</b>	<b>17.00</b>	<b>16.00</b>	<b>16.00</b>	<b>17.00</b>	<b>6.25%</b>	<b>1.00</b>

### Staffing Summary 2005-2008



### Staffing by Division



### PUBLIC WORKS – ADMINISTRATIVE SERVICES EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
Salaries and Wages	1,035,738	1,099,455	1,199,685	1,291,663	7.67%	91,978
Contractual Services	792,290	1,274,059	587,508	719,670	22.50%	132,162
Operating Costs	118,610	137,945	437,772	447,727	2.27%	9,955
Fringe Benefits	378,834	319,771	382,303	425,206	11.22%	42,903
Equipment	6,409	1,430	16,933	17,288	2.10%	355
<b>Total Expenditures</b>	<b>2,331,882</b>	<b>2,832,659</b>	<b>2,624,201</b>	<b>2,901,554</b>	<b>10.57%</b>	<b>277,353</b>
Licenses and Permits	0	0	360,000	360,000	0.00%	0
Local Government	100,000	220,000	0	0	0.00%	0
Charges for Service	1,889,004	2,226,354	1,601,000	1,601,000	0.00%	0
Interest	289,841	0	0	0	0.00%	0
Other Misc Revenues	150	356,636	0	0	0.00%	0
<b>Total Revenues</b>	<b>2,278,995</b>	<b>2,802,990</b>	<b>1,961,000</b>	<b>1,961,000</b>	<b>0.00%</b>	<b>0</b>

## ENGINEERING MATERIALS & TESTING

### EXPENDITURE

The engineering materials and testing division budget of \$4.1 million, a 1% decrease from the 2007 adopted budget.

### REVENUE

The division anticipates revenues of \$5.1 million, the same as the 2007 adopted budget.

### FUND ALLOCATION

The division is funded by two internal service funds: the engineering materials and testing fund and the stores fund.

The engineering materials and testing fund accounts for approximately 83% of the division's budget and is used to account for the City's purchase of bituminous mixes and ready-mix concrete for placement by various agencies within public works for their construction and maintenance requirements. Also recorded within this fund are the transactions of the engineering laboratory, which provides inspection and testing services for these materials and environmental and soil testing services. The Council took action in December 2003, to suspend the production of bituminous mixes indefinitely at the City's asphalt plant.

The stores fund accounts for the remaining 17% of the division's budget. Central stores is responsible for the centralized procurement, receiving, warehousing, and distribution of stocked inventory merchandise along with the purchase of special non-inventory materials and services. Since 1980, central stores has provided office supplies and non-specialty items to all City agencies. Together, public works and finance completed a study in 1998, whereby, the recommended redesign included a revised overhead structure and directives for utilization of the stores fund for non-inventory purchases.

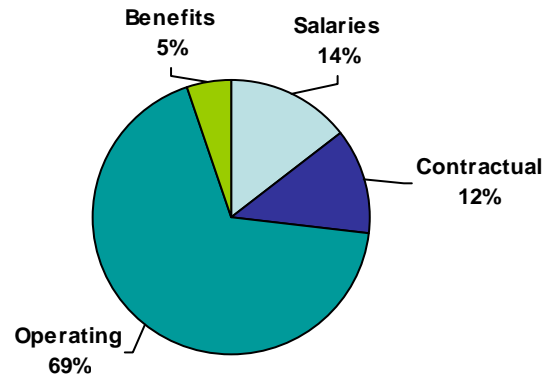
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no change from the current service level for Public Works Engineering Material and Testing.

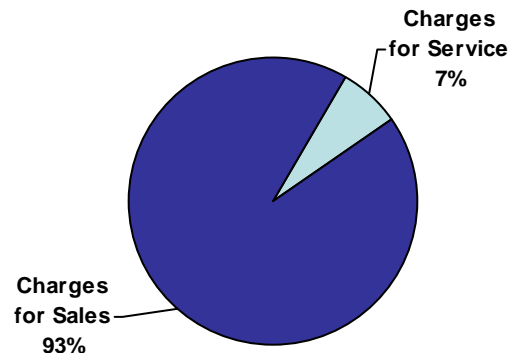
### COUNCIL ADOPTED BUDGET

The Council concurred with the Mayor's recommendation.

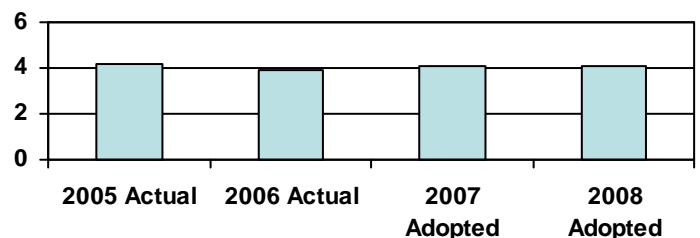
Expenditures by Type (\$4.1 million)



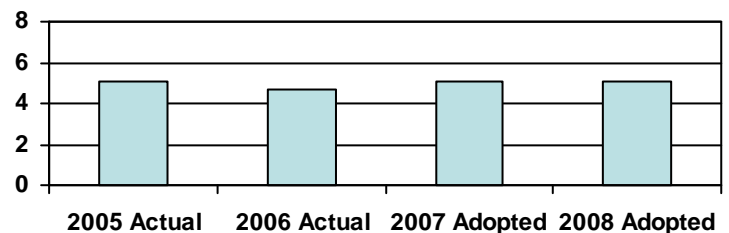
Revenue by Type (\$5.1 million)



Expenditures 2005-2008 (in millions)



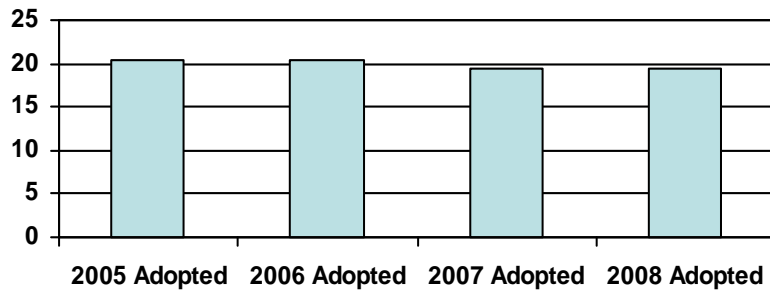
Revenues 2005-2008 (in millions)



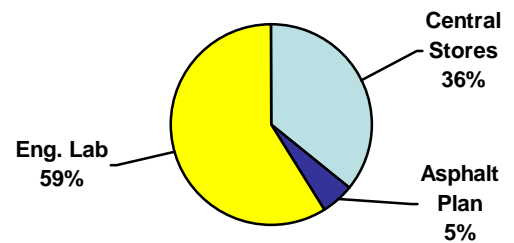
For more information on the engineering material and testing fund, please see the financial plans section of this document.

<b>PUBLIC WORKS ENGINEERING MATERIAL AND TESTING</b>						
<b>Staffing Information</b>						
	<b>2005 Adopted Budget</b>	<b>2006 Adopted Budget</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>% Change</b>	<b>Change</b>
<b>FTE's by Division</b>						
Central Stores	7.00	7.00	7.00	7.00	0.00%	-
Asphalt Plant	1.00	1.00	1.00	1.00	0.00%	-
Engineering Laboratory	12.50	12.50	11.50	11.50	0.00%	-
<b>Total FTE's</b>	<b>20.50</b>	<b>20.50</b>	<b>19.50</b>	<b>19.50</b>	<b>0.00%</b>	<b>-</b>

**Staffing Summary 2005-2008**



**Staffing by Division**



**PUBLIC WORKS – ENGINEERING MATERIALS & TESTING  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
Salaries and Wages	345,473	394,689	394,886	398,843	1.00%	3,957
Contractual Services	472,173	398,978	560,407	532,216	-5.03%	(28,191)
Operating Costs	3,124,357	2,922,726	2,924,797	2,909,410	-0.53%	(15,387)
Fringe Benefits	148,248	173,425	224,060	219,501	-2.03%	(4,559)
Equipment	43,633		2,213	2,259	2.08%	46
<b>Total Expenditures</b>	<b>4,133,883</b>	<b>3,889,819</b>	<b>4,106,363</b>	<b>4,062,229</b>	<b>-1.07%</b>	<b>(44,134)</b>
Charges for Service	425,360	477,601	350,000	350,000	0.00%	0
Charges for Sales	4,604,874	4,209,066	4,760,500	4,760,500	0.00%	0
<b>Total Revenues</b>	<b>5,030,234</b>	<b>4,686,667</b>	<b>5,110,500</b>	<b>5,110,500</b>	<b>0.00%</b>	<b>0</b>



## FLEET SERVICES

### EXPENDITURE

The 2008 expense budget for Fleet Services, formerly known as Equipment Services, is \$33.2 million, a decrease of 0.4% from the 2007 adopted budget. This decrease is due to improved management of overtime spending.

### REVENUE

The 2008 revenue budget of \$42.9 million is a 2.2% increase from the 2007 adopted budget.

### FUND ALLOCATION

The transactions of this division are recorded in the Equipment Internal Service Fund.

### MAYOR'S RECOMMENDED BUDGET

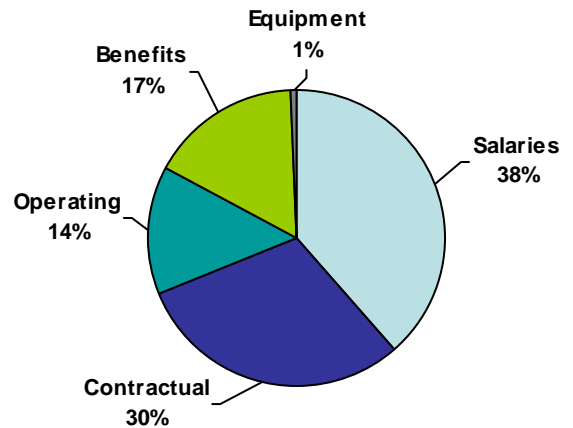
The Mayor recommends no change from the current service level for Public Works Fleet Services.

### Council Adopted Budget

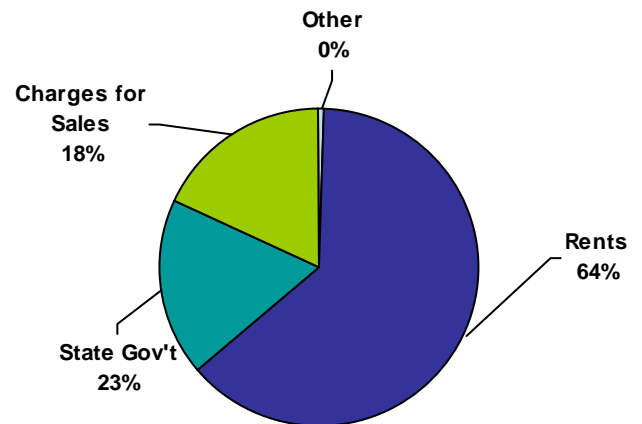
The Council concurred with the Mayor's recommendation.

*For more information, see the Equipment Fund within the financial plans section of this document.*

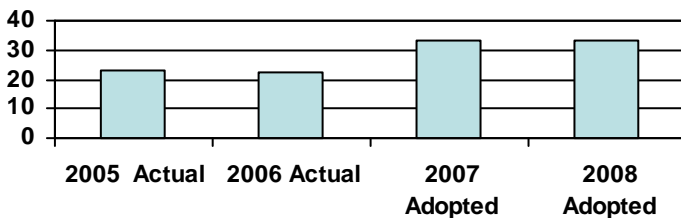
**Expenditures by Type (\$33.2 million)**



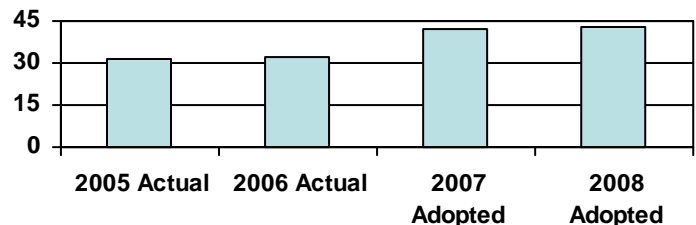
**Revenues by Source (\$42.9 million)**



**Expenditures 2005-2008  
(in millions)**



**Revenues 2005-2008  
(in millions)**

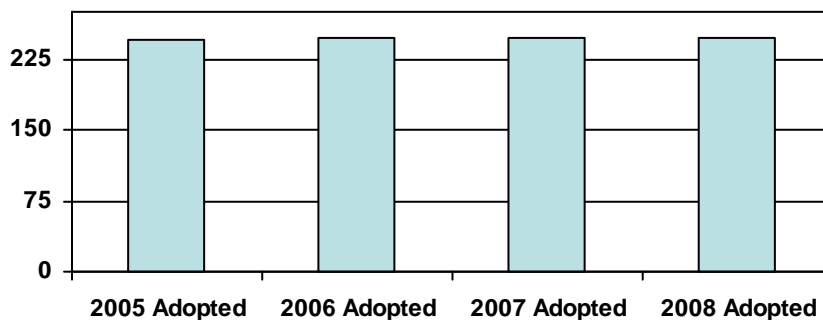


## PUBLIC WORKS FLEET SERVICES

### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Mayor Recomm.	% Change	Change
<b>FTE's by Division</b>						
Maintenance	80.04	87.10	87.10	86.10	-1.15%	(1.00)
Operations	165.06	161.00	161.00	161.00	0.00%	-
<b>Total FTE's</b>	<b>245.10</b>	<b>248.10</b>	<b>248.10</b>	<b>247.10</b>	<b>-0.40%</b>	<b>(1.00)</b>

### Staffing Summary 2005-2008



## PUBLIC WORKS – FLEET SERVICES EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
Salaries and Wages	11,440,074	10,220,795	13,412,792	12,770,764	-4.79%	(642,028)
Contractual Services	5,265,600	5,833,451	10,025,039	10,050,651	0.26%	25,612
Operating Costs	2,202,052	1,815,086	4,484,958	4,618,579	2.98%	133,621
Fringe Benefits	4,235,454	4,507,446	5,231,795	5,568,115	6.43%	336,320
Equipment		48,896	182,540	186,373	2.10%	3,833
Capital Outlay	23,879				0.00%	0
<b>Total Expenditures</b>	<b>23,167,058</b>	<b>22,425,674</b>	<b>33,337,124</b>	<b>33,194,482</b>	<b>-0.43%</b>	<b>(142,642)</b>
Charges for Service	5,013,612	5,453,336	7,650,000	7,860,000	2.75%	210,000
Charges for Sales	4,675,060	5,212,835	7,600,000	7,800,000	2.63%	200,000
Interest	1,375	1,384	500	500	0.00%	0
Gains	96,049	81,471	200,000	200,000	0.00%	0
Rents	21,323,760	20,829,793	26,500,000	27,004,000	1.90%	504,000
Other Misc Revenues	259,092	160,825	10,000	10,000	0.00%	0
Operating Transfers In		325,701			0.00%	0
<b>Total Revenues</b>	<b>31,368,948</b>	<b>32,065,345</b>	<b>41,960,500</b>	<b>42,874,500</b>	<b>2.18%</b>	<b>914,000</b>

## PROPERTY SERVICES

### EXPENDITURE

The 2008 expense budget for property services is \$16.4 million, an 11.9% increase in expenditures over the 2007 budget. The increase is due to the addition of the operation and maintenance of Hamilton School and a transfer of a janitorial position from police. In addition, the revenue and expenditure budget in the work for others cost center is increased by \$1 million to match the historical data.

### REVENUE

The division's revenue budget shows an increase of 8.2% over the 2007 adopted budget, from \$15.5 million in 2007 to \$16.8 million in 2008.

### FUND ALLOCATION

The transactions of this division are recorded in the property services internal service fund.

### MAYOR'S RECOMMENDED BUDGET

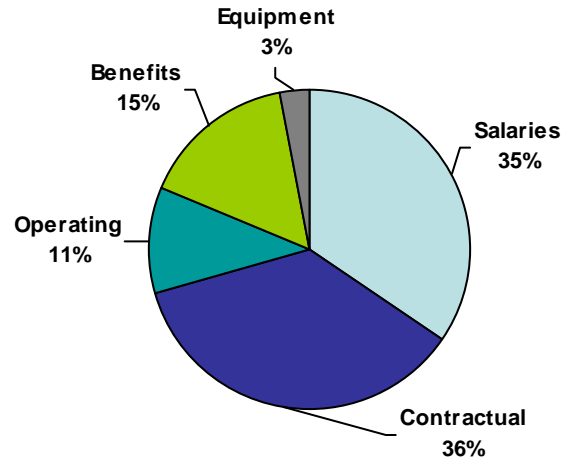
The Mayor recommends \$25,000 for the City's long-term renewable energy projects, to support the energy manager's work to identify long-term sources for renewable energy in line with the City's sustainability goals.

### COUNCIL ADOPTED BUDGET

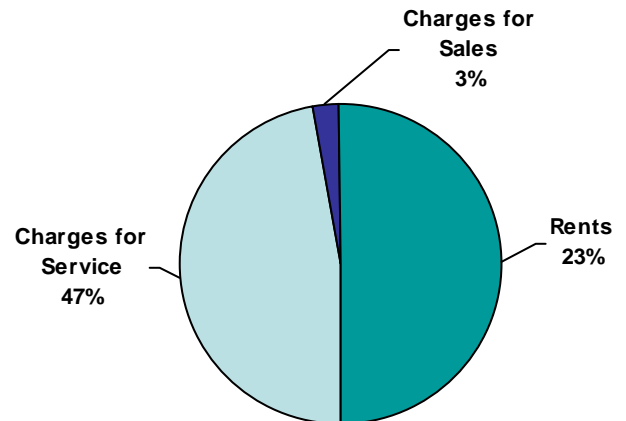
The Council concurred with the Mayor's recommendations.

*For more information, please see the property services fund in the financial plans section of this document.*

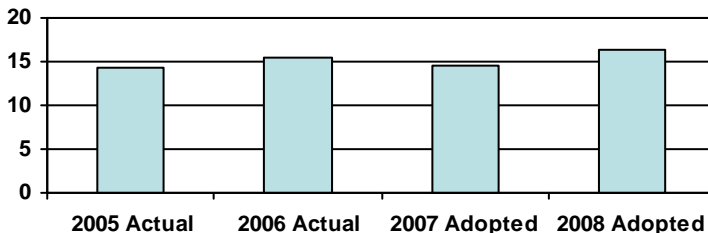
**Expenditures by Type (\$16.4 million)**



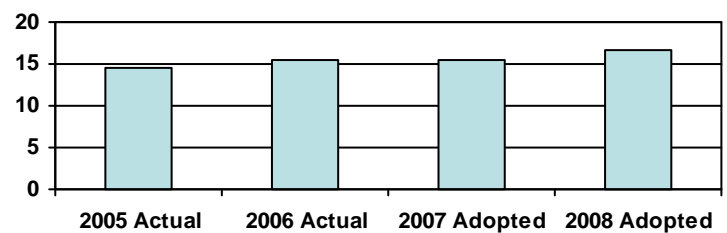
**Revenue by Source (\$16.8 million)**



**Expenditures 2005-2008  
(in millions)**



**Revenues 2005-2008  
(in millions)**

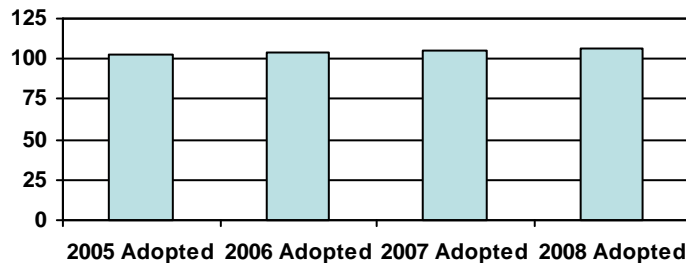


**PUBLIC WORKS PROPERTY SERVICES**

**Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Mayor Recomm.	Percent Change	Change
<b>FTE's by Division</b>						
Radio	11.00	11.00	11.00	11.00	0.00%	0.00
Facilities Management Maintenance	91.90	92.90	93.90	94.90	1.06%	(1.00)
<b>Total FTE's</b>	<b>102.90</b>	<b>103.90</b>	<b>104.90</b>	<b>105.90</b>	<b>0.95%</b>	<b>(1.00)</b>

**Staffing Summary 2005-2008**



**PUBLIC WORKS – PROPERTY SERVICES  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Total Expenditures - All Funds</b>	14,412,281	15,553,630	14,613,882	16,357,261	11.93%	1,743,379
<b>Total Revenues - All Funds</b>	14,602,107	15,379,987	15,501,000	16,770,000	8.19%	1,269,000
<b>General Fund - City</b>						
Contractual Services				25,000	0.00%	25,000
<b>Total Expenditures</b>				<b>25,000</b>	<b>0.00%</b>	<b>25,000</b>
<b>Special Revenue Funds</b>						
Contractual Services	595				0.00%	0
<b>Total Expenditures</b>	<b>595</b>				<b>0.00%</b>	<b>0</b>
<b>Internal Service Funds</b>						
Salaries and Wages	5,381,113	5,446,297	5,309,123	5,654,827	6.51%	345,704
Contractual Services	5,603,690	6,386,057	4,870,434	5,859,279	20.30%	988,845
Operating Costs	1,410,622	1,575,323	1,721,568	1,773,938	3.04%	52,370
Fringe Benefits	1,941,934	2,116,996	2,209,389	2,530,278	14.52%	320,889
Equipment	74,326	16,741	503,368	513,939	2.10%	10,571
Capital Outlay		12,216	0		0.00%	0
<b>Total Expenditures</b>	<b>14,411,686</b>	<b>15,553,630</b>	<b>14,613,882</b>	<b>16,332,261</b>	<b>11.76%</b>	<b>1,718,379</b>
Charges for Service	7,517,635	7,646,635	7,247,500	7,902,500	9.04%	655,000
Charges for Sales	555,166	702,724	400,000	430,000	7.50%	30,000
Interest	39	20			0.00%	0
Rents	6,367,859	7,030,432	7,850,500	8,434,500	7.44%	584,000
Other Misc Revenues	161,407	177	3,000	3,000	0.00%	0
<b>Total Revenues</b>	<b>14,602,107</b>	<b>15,379,987</b>	<b>15,501,000</b>	<b>16,770,000</b>	<b>8.19%</b>	<b>1,269,000</b>

## SOLID WASTE & RECYCLING SERVICES

### EXPENDITURE

The total 2008 expense budget is \$31.3 million compared to \$28.6 million for 2007. This is a 9.3% increase over prior-year budget.

### REVENUE

The total anticipated revenues are \$30.5 million. There is not rate increase adopted for 2008. The solid waste base charge of \$23.00 less the recycling credit of \$7.00 plus a large chart charge of \$4.00 with remain at \$20.00 per month.

### FUND ALLOCATION

The division is budgeted 100% within the solid waste enterprise fund.

*Please see the solid waste financial plan in the financial plans section of this book for more information.*

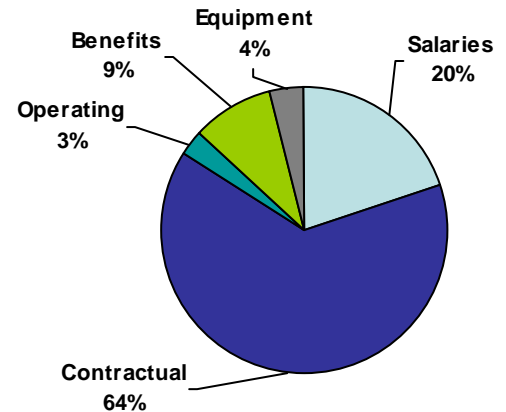
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommends \$150,000 in one-time general fund resources to supplement the existing graffiti program. The 2008 Graffiti program will be streamlined to more quickly remove Gang graffiti and to recognize cooperation between the City and property owners to remove Gang graffiti. A waiver program will allow property owners to authorize the city to cover graffiti on buildings as soon as possible after the graffiti is reported at no charge to the property owner. In seasons when the temperatures are above 32 degrees, this will be within 3 business days; in cold months, as soon as possible.

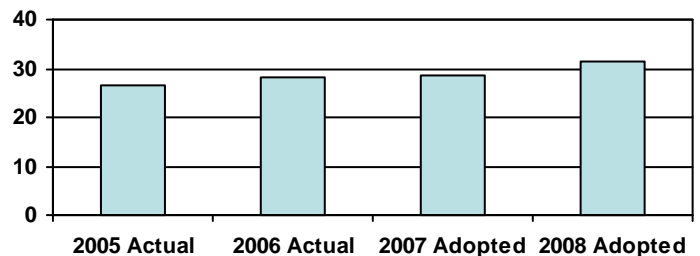
If property owners do not authorize the City to remove Gang graffiti, or for Tagger (Art) graffiti, a letter will be sent to the property owner of record (tax payer) requiring removal of the graffiti within 7 days of the post mark of the letter. If the graffiti is not removed by the property owner, the City will remove it and the property owner will be billed for the removal service.

Graffiti remover will be available at the Fire Stations, and deliveries of standard graffiti removal supplies will be made to neighborhood organizations. In addition, "micro grants" will be available to block clubs and neighborhood groups for the purchase and re-supplying of special Graffiti Removal Kits, or power washers so that these organizations can target their surroundings for ultra-quick graffiti removal action. Micro Grants will also be available for Neighborhood organizations to cooperate with frequently tagged property owners to create murals on the property. Finally, Micro Grants will be available to schools or neighborhood

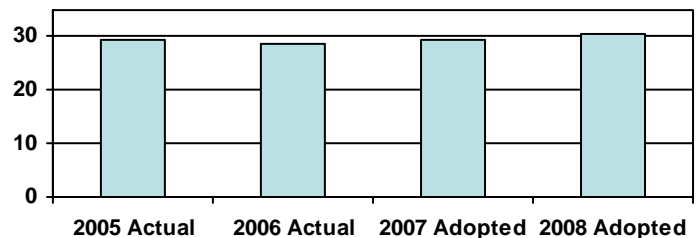
Expenditure by Type (\$31.3 million)



Expenditures 2005-2008 (in millions)



Revenues 2005-2008 (in millions)



organizations to cooperatively purchase, through the City Keep America Beautiful affiliation, the Graffiti Hurst School curriculum. A total of \$75,000 is proposed for the Micro grant programs.

The recommendation also includes the policy change to move toward summary abatement for graffiti to improve response time. The Mayor also recommends \$300,000 on a one-time basis for a pilot program for alternative disposal of organic waste.

### COUNCIL ADOPTED BUDGET

The Mayor's recommended budget increased the solid waste and recycling fee by \$0.75 to \$23.75, the average monthly charge per dwelling. Due to better revenue performance than expected in the fund, the Council did not approve this change.

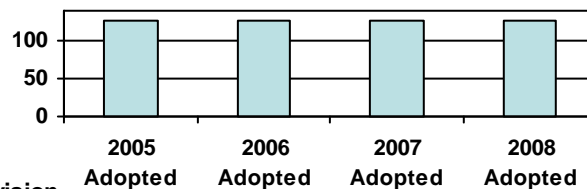
The Council also directed Public Works, Finance, and Police to return to the Ways & Means/Budget Committee by February 25, 2008 with options for funding the City's graffiti removal, prevention and enforcement efforts from a source other than solid waste rates.

### PUBLIC WORKS SOLID WASTE AND RECYCLING

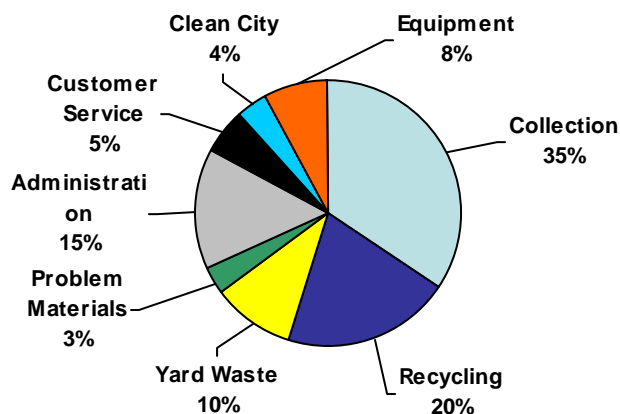
#### Staffing Information

FTE's by Division	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	% Change
Collection	39.00	38.00	40.50	44.00	6.58%	2.50
Recycling	21.00	18.00	20.00	26.00		2.00
Disposal	1.00	-	-	-		
Yard Waste	9.00	9.00	9.00	13.00	44.44%	4.00
Problem Materials	9.00	10.00	11.00	4.00	-63.64%	(7.00)
Transfer Stations	1.00	1.00	1.00	-	-100.00%	(1.00)
Administration	16.00	17.00	14.00	19.00	35.71%	5.00
Customer Service	9.00	7.00	8.00	7.00	-12.50%	(1.00)
Clean City	11.00	18.00	14.50	5.00	-65.52%	(9.50)
Equipment	10.00	10.00	10.00	10.00	0.00%	-
<b>Total FTE's</b>	<b>126.00</b>	<b>128.00</b>	<b>128.00</b>	<b>128.00</b>	<b>0.00%</b>	<b>(5.00)</b>

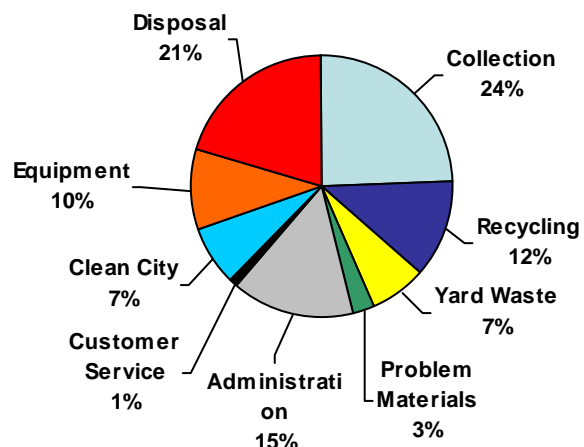
#### Staffing Summary 2005-2008



#### Staffing by Division



#### Expenditure by Division



**PUBLIC WORKS – SOLID WASTE & RECYCLING  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>Total Expenditures - All Funds</b>	26,413,939	28,146,591	28,645,483	31,303,451	9.28%	2,657,968
<b>Total Revenues - All Funds</b>	29,510,135	28,616,151	29,505,200	30,537,400	3.50%	1,032,200
<b>General Fund - City</b>						
Contractual Services				150,000	0.00%	150,000
<b>Total Expenditures</b>				150,000	0.00%	150,000
<b>Special Revenue Funds</b>						
Transfers	3,000				0.00%	0
<b>Total Expenditures</b>	3,000				0.00%	0
Local Government	3,000				0.00%	0
<b>Total Revenues</b>	3,000				0.00%	0
<b>Enterprise Funds</b>						
Salaries and Wages	5,569,017	5,801,501	6,276,619	6,242,052	-0.55%	(34,567)
Contractual Services	16,491,971	16,325,058	17,550,613	19,869,163	13.21%	2,318,550
Operating Costs	1,008,085	1,130,773	896,100	940,404	4.94%	44,304
Fringe Benefits	2,449,946	2,684,195	2,722,367	2,876,853	5.67%	154,486
Equipment	891,921	2,161,678	1,199,784	1,224,979	2.10%	25,195
Capital Outlay		43,387			0.00%	0
<b>Total Expenditures</b>	26,410,939	28,146,591	28,645,483	31,153,451	8.76%	2,507,968
Local Government	812,722	802,623	544,000	800,000	47.06%	256,000
Charges for Service	26,817,625	26,301,447	27,261,800	28,038,000	2.85%	776,200
Charges for Sales	1,857,841	1,497,204	1,699,400	1,699,400	0.00%	0
Interest		9			0.00%	0
Rents	2,058				0.00%	0
Other Misc Revenues	13,890	14,868			0.00%	0
Operating Transfers In	3,000				0.00%	0
<b>Total Revenues</b>	29,507,135	28,616,151	29,505,200	30,537,400	3.50%	1,032,200

## SURFACE WATER AND SANITARY SEWER

### EXPENDITURE

The 2008 expense budget for surface water and sanitary sewer funds within the maintenance agency is \$53.9 million compared to \$50.1 million in 2007. This is an increase of \$3.8 million over the 2007 adopted budget. A part of the increase can be attributed to organizations that were added into this maintenance agency during 2007. The other portion of the increase is accounted for by an adjustment made to reflect actual sewer access credit (SAC) charges. Sanitary sewer expenses make up 75% of total budget. A combined total of 115.4 positions (51.4 from engineering services) moved to the division and resulted in a total budget of \$53.9 million, except for \$570,000 (or 6.5 positions) for utility connections in the general fund. A position was added for a new director of surface water and sanitary sewer.

### REVENUE

The projected combined revenue for 2008 is \$77.1 million. Surface water and sanitary sewer revenue estimates are based on actual experience increased at a rate of 6.5%.

The utility connections revenues are estimated at \$450,000, with anticipated expenditures of \$430,000.

The history of the organizations was also merged into this report with the exception of utility connections.

### FUND ALLOCATION

The sanitary sewer fund accounts for 75% of the division's budget, with the stormwater fund accounting for 24% and remaining 1% accounted for by the general fund.

*Please see the stormwater and sanitary sewer fund financial plans in the financial plan section of this book for more information.*

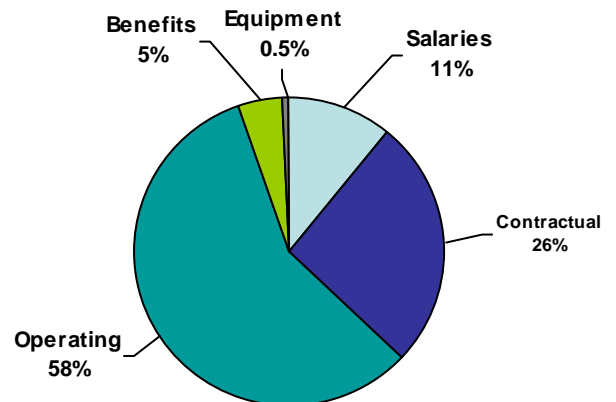
### MAYOR RECOMMENDED BUDGET

The Mayor recommends no changes to the surface water and sanitary sewer division.

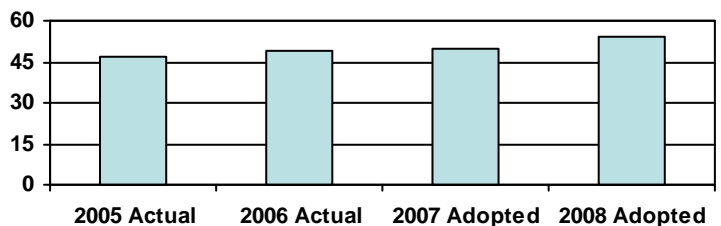
### COUNCIL ADOPTED BUDGET

The Council adopted the Mayor recommended budget.

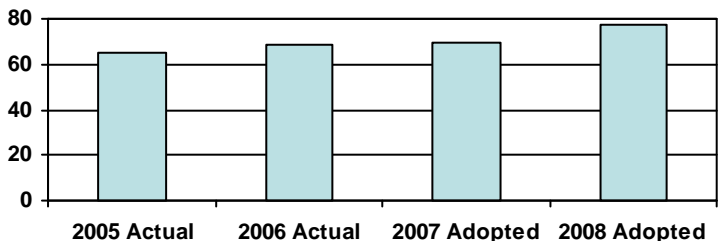
Expenditure by Type (\$53.9 million)



Expenditures 2005-2008 (in millions)



Revenues 2005-2008 (in millions)



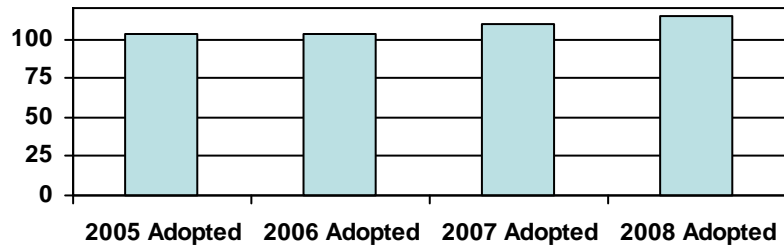


## PUBLIC WORKS SURFACE WATER AND SEWER

### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
Storm Sewer Maintenance	32.00	32.00	32.00	32.50	1.56%	0.50
Surface Water Maintenance	32.10	32.10	32.10	32.50	1.25%	0.40
Surface Water Management	23.30	20.30	26.30	25.40	-3.42%	(0.90)
Sanitary Sewer Design	0.00	3.00	3.00	3.50	16.67%	0.50
CSO Phase II	16.00	16.00	16.00	15.00	-6.25%	(1.00)
Utility Connections				6.50		6.50
<b>Total FTE's</b>	<b>103.40</b>	<b>103.40</b>	<b>109.40</b>	<b>115.40</b>	<b>5.48%</b>	<b>6.00</b>

### Staffing Summary 2005-2008



**PUBLIC WORKS – SURFACE WATER & SEWER  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Total Expenditures - All Funds</b>	46,754,502	48,912,641	50,055,105	53,873,547	7.63%	3,818,442
<b>Total Revenues - All Funds</b>	64,873,428	68,239,291	69,620,611	77,132,695	10.79%	7,512,084
<b>General Fund - City</b>						
Salaries and Wages	0	0	0	344,078	0.00%	344,078
Contractual Services	0	0	0	57,920	0.00%	57,920
Operating Costs	0	0	0	25,707	0.00%	25,707
Fringe Benefits	0	0	0	140,344	0.00%	140,344
Equipment	0	0	0	1,200	0.00%	1,200
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>569,249</b>	<b>0.00%</b>	<b>569,249</b>
Charges for Service	0	0	0	450,000	0.00%	450,000
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	<b>0.00%</b>	<b>450,000</b>
<b>Enterprise Funds</b>						
Salaries and Wages	4,643,924	4,719,581	5,639,364	5,599,444	-0.71%	(39,920)
Contractual Services	12,020,696	13,292,227	11,492,842	13,861,980	20.61%	2,369,138
Operating Costs	28,114,756	28,769,088	30,503,319	31,128,966	2.05%	625,647
Fringe Benefits	1,962,581	2,131,746	2,167,786	2,456,827	13.33%	289,041
Equipment	12,546	0	251,794	257,081	2.10%	5,287
<b>Total Expenditures</b>	<b>46,754,502</b>	<b>48,912,641</b>	<b>50,055,105</b>	<b>53,304,298</b>	<b>6.49%</b>	<b>3,249,193</b>
State Government	108,284	85,484	85,420	185,275	116.90%	99,855
Local Government	91,997	111,767	98,290	85,642	-12.87%	(12,648)
Charges for Service	64,672,483	68,007,742	69,386,060	76,315,937	9.99%	6,929,877
Charges for Sales	0	550	0	0	0.00%	0
Fines and Forfeits	0	0	0	45,000	0.00%	45,000
Interest	112	(335)	0	0	0.00%	0
Other Misc Revenues	553	34,082	50,841	50,841	0.00%	0
<b>Total Revenues</b>	<b>64,873,428</b>	<b>68,239,291</b>	<b>69,620,611</b>	<b>76,682,695</b>	<b>10.14%</b>	<b>7,062,084</b>

\*The lack of actual figures for the General Fund is due to the fact that this is a new division in this fund.

## TRAFFIC & PARKING SERVICES

### EXPENDITURE

The 2008 budget for Traffic and Parking Services totals \$50.8 million compared to \$55.2 million for 2007. This is a decrease of \$4.4 million or 8.0% less than 2007.

Traffic & Parking Services shifted one position to Capital enabling Traffic & Parking Services to reduce 1 FTE which amounts to \$100,000. Other reductions in expenditures include \$700,000 due to the closing of the Ritz Parking Lot in 2006 and a decrease in BIS charges of \$180,000.

Due to the reorganization of Public Works in 2007 and to the sale of parking ramps in September and October of this year, the total expenditures and revenues have changed since the Mayor's recommended budget.

The 2008 Transportation and Parking Services budget includes \$1.4 million in General Fund overhead charges. The budget also includes \$398,112 in BIS charges calculated on a City-wide rate model.

### REVENUE

Projected revenue of \$57.9 million for 2008 is less than the 2007 figure of \$64.8 million by 10.7%. The 2008 budget has decreased because of the sale of 6 parking ramps during 2007.

### FUND ALLOCATION

This division is funded by the Municipal Parking Fund (72% of total budget), the General Fund (23%), and the Public Works Stores Fund (5%).

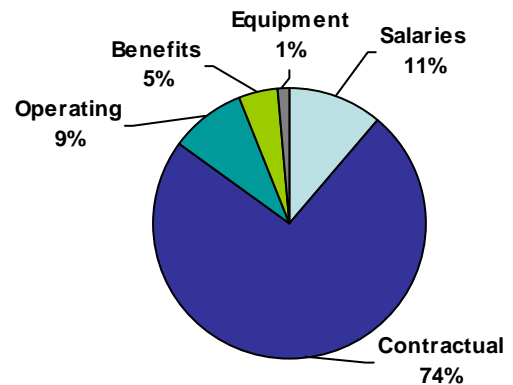
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommends no changes to the traffic and parking services division.

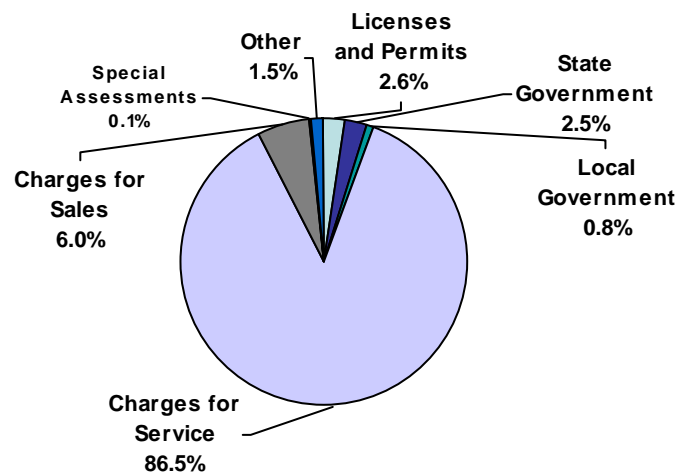
### COUNCIL ADOPTED BUDGET

The Council concurred with the Mayor's recommendation. The adopted budget reflects the sale of six parking ramps in fall of 2007.

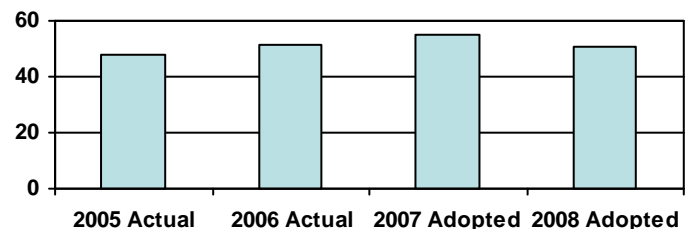
Expenditures by Type (\$50.8 million)



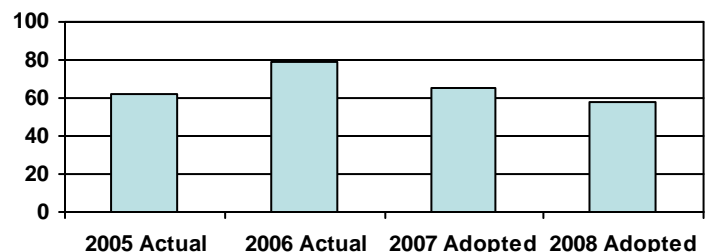
Revenue by Type (\$57.9 million)



Expenditures 2005-2008 (In millions)



Revenues 2005-2008 (In millions)

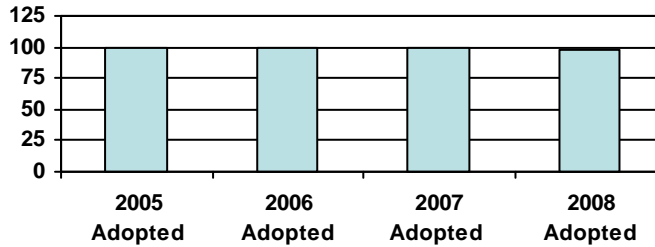


**PUBLIC WORKS TRAFFIC AND PARKING SERVICES**

**Staffing Information**

	<b>2005 Adopted Budget</b>	<b>2006 Adopted Budget</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>% Change</b>	<b>Change</b>
<b>FTE's by Division</b>						
Street Lighting	5.10	5.94	6.35	6.35	0.00%	-
Design	8.50	8.66	7.65	6.65	-13.07%	(1.00)
Inventory	2.00	2.00	2.00	2.00	0.00%	-
Field Operations	32.84	31.84	32.26	32.26	0.00%	-
On-Street Parking	12.75	12.75	11.83	10.83	-8.45%	(1.00)
Off-Street Parking	13.20	13.20	12.90	13.90	7.75%	1.00
Towing and Impound	24.95	24.95	25.60	25.60	0.00%	-
<b>Total FTE's</b>	<b>99.34</b>	<b>99.34</b>	<b>98.59</b>	<b>97.59</b>	<b>-1.01%</b>	<b>(1.00)</b>

**Staffing Summary 2005-2008**



**PUBLIC WORKS – TRAFFIC & PARKING SERVICES  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>Total Expenditures - All Funds</b>	47,937,297	51,516,240	55,235,519	50,830,936	-7.97%	(4,404,583)
<b>Total Revenues - All Funds</b>	62,407,934	79,072,262	64,828,642	57,895,323	-10.69%	(6,933,319)
<b>General Fund - City</b>						
Salaries and Wages	2,454,916	2,702,863	2,695,945	2,625,820	-2.60%	(70,125)
Contractual Services	6,206,064	6,559,673	6,159,944	6,310,342	2.44%	150,398
Operating Costs	1,069,216	1,119,221	1,285,881	1,322,483	2.85%	36,602
Fringe Benefits	1,040,607	1,211,201	974,786	1,168,302	19.85%	193,516
Equipment	0	0	67,990	69,417	2.10%	1,427
Capital Outlay	0	0	2,213	2,259	2.08%	46
<b>Total Expenditures</b>	<b>10,770,803</b>	<b>11,592,957</b>	<b>11,186,759</b>	<b>11,498,623</b>	<b>2.79%</b>	<b>311,864</b>
Franchise Fees	150,283	134,881	110,000	110,000	0.00%	0
Licenses and Permits	1,187,904	1,581,826	1,084,000	1,284,000	18.45%	200,000
State Government	1,604,708	1,249,890	1,280,670	1,420,702	10.93%	140,032
Local Government	439,898	475,361	500,000	483,044	-3.39%	(16,956)
Charges for Service	167,613	86,510	200,000	200,000	0.00%	0
Charges for Sales	28,290	56,605	18,500	18,500	0.00%	0
Special Assessments	64,799	87,730	65,000	65,000	0.00%	0
Interest	4,137	7,179	2,500	2,500	0.00%	0
Contributions	0	50	0	0	0.00%	0
Other Misc Revenues	339,995	491,728	622,492	622,492	0.00%	0
<b>Total Revenues</b>	<b>3,987,626</b>	<b>4,171,759</b>	<b>3,883,162</b>	<b>4,206,238</b>	<b>8.32%</b>	<b>323,076</b>

**PUBLIC WORKS – TRAFFIC & PARKING SERVICES  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Enterprise Funds</b>						
Salaries and Wages	2,620,434	2,579,800	2,903,772	2,886,153	-0.61%	(17,619)
Contractual Services	33,001,766	35,706,969	36,051,248	31,162,458	-13.56%	(4,888,790)
Operating Costs	419,516	506,208	681,836	746,173	9.44%	64,337
Fringe Benefits	737,515	760,186	1,110,217	1,184,442	6.69%	74,225
Equipment	46,033	0	608,158	592,686	-2.54%	(15,472)
Capital Outlay	46,109	0	0	0	0.00%	0
<b>Total Expenditures</b>	<b>36,871,373</b>	<b>39,553,164</b>	<b>41,355,231</b>	<b>36,571,912</b>	<b>-11.57%</b>	<b>(4,783,319)</b>
Licenses and Permits	244,550	252,229	218,000	218,000	0.00%	0
State Government	55,540	0	0	0	0.00%	0
Charges for Service	53,139,450	55,480,100	56,521,570	49,818,335	-11.86%	(6,703,235)
Charges for Sales	1,620,005	2,105,218	1,551,000	1,551,000	0.00%	0
Special Assessments	0	12,500,005	543,475	0	-100.00%	(543,475)
Interest	465	812	750	750	0.00%	0
Gains	1,850	0	0	0	0.00%	0
Rents	144,078	214,075	112,685	3,000	-97.34%	(109,685)
Other Misc Revenues	26,045	65,650	138,000	138,000	0.00%	0
Operating Transfers In	0	1,391,283	0	0	0.00%	0
<b>Total Revenues</b>	<b>55,231,984</b>	<b>72,009,372</b>	<b>59,085,480</b>	<b>51,729,085</b>	<b>-12.45%</b>	<b>(7,356,395)</b>
<b>Internal Service Funds</b>						
Salaries and Wages	136,427	148,259	109,800	108,234	-1.43%	(1,566)
Contractual Services	60,548	122,773	91,824	78,307	-14.72%	(13,517)
Operating Costs	55,877	45,272	2,440,140	2,485,757	1.87%	45,617
Fringe Benefits	42,268	52,950	34,342	70,314	104.75%	35,972
Equipment	0	865	17,423	17,789	2.10%	366
<b>Total Expenditures</b>	<b>295,121</b>	<b>370,119</b>	<b>2,693,529</b>	<b>2,760,401</b>	<b>2.48%</b>	<b>66,872</b>
Charges for Service	134,761	139,010	50,000	50,000	0.00%	0
Charges for Sales	3,053,478	2,751,365	1,810,000	1,910,000	5.52%	100,000
Interest	85	757	0	0	0.00%	0
<b>Total Revenues</b>	<b>3,188,324</b>	<b>2,891,131</b>	<b>1,860,000</b>	<b>1,960,000</b>	<b>5.38%</b>	<b>100,000</b>

## TRANSPORTATION MAINTENANCE & REPAIR

### EXPENDITURE

The transportation maintenance and repair division's 2008 expense budget of \$32.2 million reflects a 1.7% increase over the 2007 adopted budget.

### REVENUE

The division's revenue budget is \$8.5 million, which is an overall 1.8% or \$151,000 increase from 2007 Adopted.

### FUND ALLOCATION

The division is funded by the general fund, CDBG fund, permanent improvement projects fund, and the surface water and sewers fund. The general fund budget (bridge, street repair, snow and ice, malls and plazas) decreased by 1.3% from \$24.3 in 2007 to \$24.0 million in 2008. The CDBG fund allocation for graffiti removal is \$94,000 for 2008. The capital fund (sidewalk) budget increased slightly (2%) and the surface water & sewers fund increased by 12.1% due primarily to increase in equipment rental contractual services charges.

### MAYOR'S RECOMMENDED BUDGET

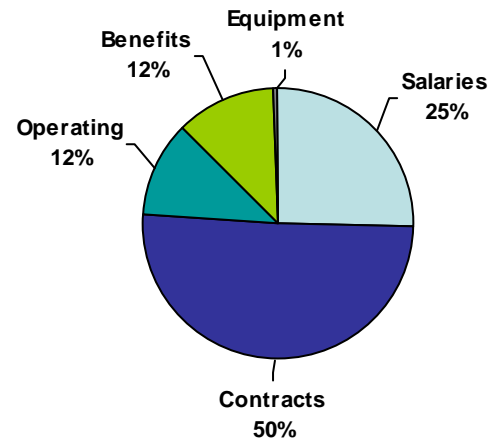
The 2008 adopted financial direction included a reduction to the public works department of \$1 million. The department's growth in spending was less than expected; the current service level needed a reduction of only \$500,000. This reduction is achieved through reducing equipment hours in snow and ice control and related materials cost (\$300,000). Also, the department recommended an increase to lane obstruction and closure fees to more closely match experience. (\$200,000). The Mayor accepts these recommendations.

The Mayor includes in the budget \$50,000 (one-time) and an additional position for special service district administration. The department will need an additional \$50,000 to fund the remainder of the position and will need to identify long-term funding.

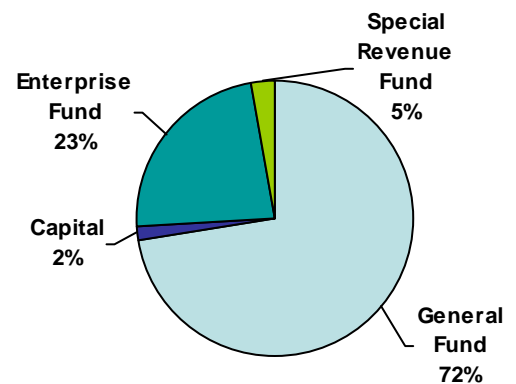
### COUNCIL ADOPTED BUDGET

Council concurred with Mayor's recommendations.

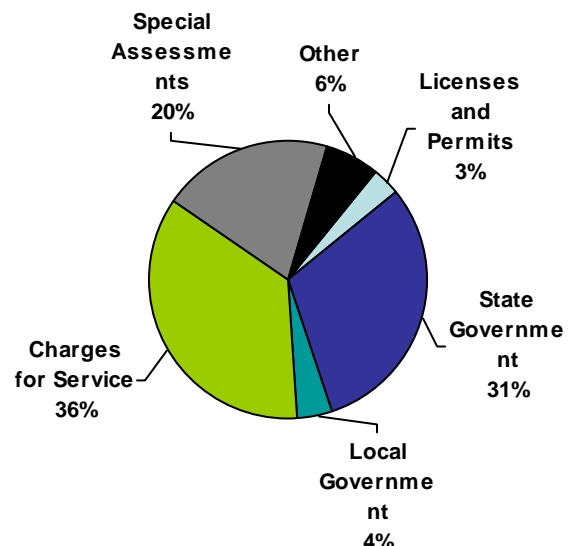
Expenditures by Type (\$32.2 million)



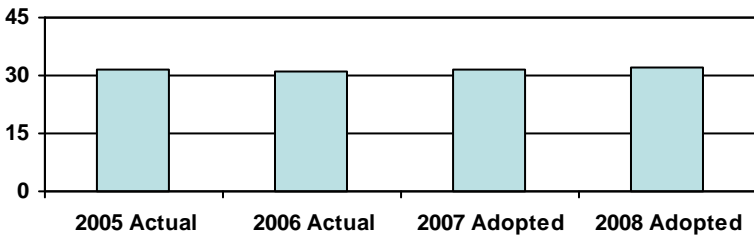
Expenditures by Fund (\$32.2 million)



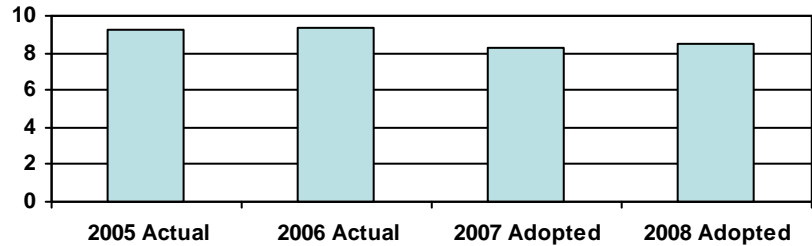
Revenues by Source (\$8.5 million)



**Expenditures 2005-2008**  
(in millions)



**Revenues 2005-2008**  
(in millions)

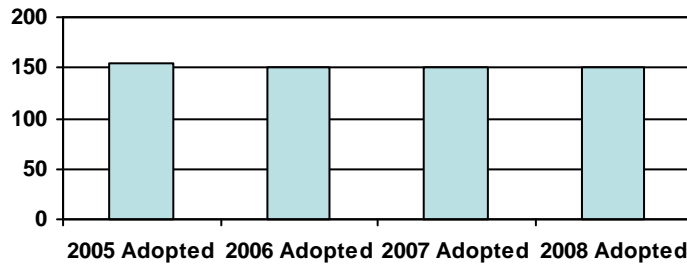


**PUBLIC WORKS TRANSPORTATION MAINTENANCE AND REPAIR**

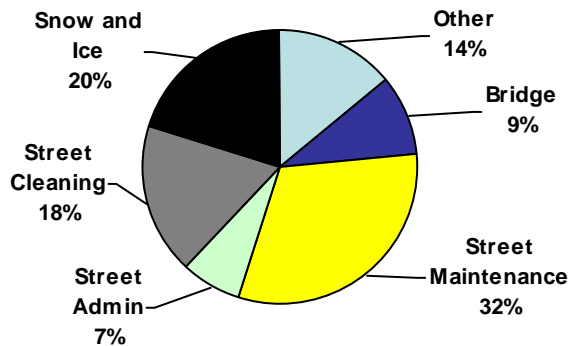
**Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Mayor Recomm.	Percent Change	Change
<b>FTE's by Division</b>						
Sidewalk Inspection	6.00	6.00	6.00	6.00	0.00%	-
Bridge Maintenance	15.40	15.40	14.40	14.30	-0.69%	(0.10)
Nicollet Mall	6.10	6.10	6.10	6.10	0.00%	-
Street Maintenance	49.70	47.90	47.20	47.20	0.00%	-
Street Administration	10.80	10.80	10.30	10.71	3.98%	0.41
Street Cleaning	26.30	26.30	26.30	26.79	1.86%	0.49
Snow & Ice Control	27.50	27.50	30.90	30.90	0.00%	-
Malls and Plazas Maintenance	12.40	11.40	9.40	9.40	0.00%	-
<b>Total FTE's</b>	<b>154.20</b>	<b>151.40</b>	<b>150.60</b>	<b>151.40</b>	<b>0.53%</b>	<b>0.80</b>

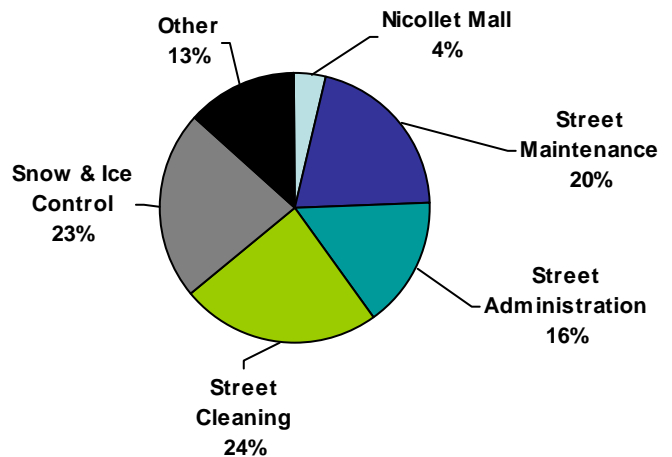
**Staffing Summary 2005-2008**



**Staffing by Division**



**Expense by Division**  
(\$32.2 million)



**PUBLIC WORKS – TRANSPORTATION MAINTENANCE & REPAIR  
EXPENDITURE AND REVENUE INFORMATION**

			2007	2008	Percent	
	2005 Actual	2006 Actual	Adopted	Adopted	Change	Change
<b>Total Expenditures - All Funds</b>	31,602,821	30,965,080	31,713,429	32,240,031	1.66%	526,602
<b>Total Revenues - All Funds</b>	9,250,454	9,330,515	8,317,793	8,468,934	1.82%	151,141
<b>General Fund - City</b>						
Salaries and Wages	7,333,290	6,783,841	6,405,114	6,422,091	0.27%	16,977
Contractual Services	10,745,234	9,834,777	11,617,300	10,855,755	-6.56%	(761,545)
Operating Costs	3,468,393	3,496,059	2,922,476	3,298,607	12.87%	376,131
Fringe Benefits	2,857,532	2,883,870	3,155,876	3,204,720	1.55%	48,844
Equipment	186,090	23,090	171,057	174,649	2.10%	3,592
Capital Outlay	0	124,377	0	0	0.00%	0
<b>Total Expenditures</b>	<b>24,590,538</b>	<b>23,146,013</b>	<b>24,271,823</b>	<b>23,955,822</b>	<b>-1.30%</b>	<b>(316,001)</b>
State Government	2,397,886	2,442,735	2,444,028	2,204,458	-9.80%	(239,570)
Local Government	233,895	206,594	201,683	122,356	-39.33%	(79,327)
Charges for Service	3,565,350	3,847,595	2,737,110	2,937,110	7.31%	200,000
Charges for Sales	16,702	17,136	15,000	15,000	0.00%	0
Special Assessments	1,634,245	1,700,894	1,687,926	1,687,926	0.00%	0
Interest	577	4,722	0	0	0.00%	0
Rents	400	0	2,400	2,400	0.00%	0
Other Misc Revenues	6,016	2,926	28,750	28,750	0.00%	0
<b>Total Revenues</b>	<b>7,855,070</b>	<b>8,222,601</b>	<b>7,116,897</b>	<b>6,998,001</b>	<b>-1.67%</b>	<b>(118,896)</b>
<b>Special Revenue Funds</b>						
Contractual Services	148,563	77,681	78,000	90,000	15.38%	12,000
<b>Total Expenditures</b>	<b>148,563</b>	<b>77,681</b>	<b>78,000</b>	<b>90,000</b>	<b>15.38%</b>	<b>12,000</b>
<b>Capital Projects</b>						
Salaries and Wages	265,987	289,234	313,830	310,807	-0.96%	(3,023)
Contractual Services	156,909	132,561	157,412	154,610	-1.78%	(2,802)
Operating Costs	17,589	25,251	8,258	6,880	-16.69%	(1,378)
Fringe Benefits	68,590	83,306	88,095	106,953	21.41%	18,858
<b>Total Expenditures</b>	<b>509,075</b>	<b>530,352</b>	<b>567,595</b>	<b>579,250</b>	<b>2.05%</b>	<b>11,655</b>
Licenses and Permits	344,926	213,396	230,000	263,159	14.42%	33,159
Charges for Service	55,616	238	60,000	39,924	-33.46%	(20,076)
Special Assessments	13,958	24,179	16,000	16,072	0.45%	72
<b>Total Revenues</b>	<b>414,500</b>	<b>237,813</b>	<b>306,000</b>	<b>319,155</b>	<b>4.30%</b>	<b>13,155</b>
<b>Enterprise Funds</b>						
Salaries and Wages	1,214,545	1,310,670	1,370,838	1,474,897	7.59%	104,059
Contractual Services	4,252,464	4,872,063	4,542,123	5,141,368	13.19%	599,245
Operating Costs	389,872	459,806	366,588	443,191	20.90%	76,603
Fringe Benefits	497,764	568,494	516,462	555,503	7.56%	39,041
<b>Total Expenditures</b>	<b>6,354,645</b>	<b>7,211,034</b>	<b>6,796,011</b>	<b>7,614,959</b>	<b>12.05%</b>	<b>818,948</b>
State Government	535,877	586,041	586,021	561,500	-4.18%	(24,521)
Local Government	228,298	94,167	189,875	247,278	30.23%	57,403
Charges for Service	145,640	64,998	1,000	225,000	22400.00%	224,000
Charges for Sales	6,489	9,957	1,000	1,000	0.00%	0
Special Assessments	64,447	114,768	115,000	115,000	0.00%	0
Interest	133	170	0	0	0.00%	0
Other Misc Revenues	0	0	2,000	2,000	0.00%	0
<b>Total Revenues</b>	<b>980,884</b>	<b>870,101</b>	<b>894,896</b>	<b>1,151,778</b>	<b>28.71%</b>	<b>256,882</b>



## TRANSPORTATION & PLANNING ENGINEERING

Engineering Services' underwent many changes in 2007. There were internal reorganization changes made as well as a Public Works restructuring. Engineering Services will be known in 2008 as the Transportation and Planning Engineering Division funded by the General Fund and Permanent Improvement Projects (Capital) Fund. It will no longer be funded by the Sanitary Sewer Enterprise Fund, Stormwater Enterprise Fund, and Water Enterprise Funds. These areas were moved to the new Surface Water and Sewer, and Water Divisions. A portion of the General Fund area was also moved under the direction of the Surface Water and Sewer Division.

In the Permanent Improvement Fund section, there was an increase in FTE by the addition of a Transportation Planner and 0.4 FTE for the Division Director that was split with Sewer Fund in the past. BIS costs increased in the area by 880% (\$441,534). The General Fund consisted of the Right of Way Management and Utilities Connections areas. Utilities Connections is now part of the Surface Water and Sewer Division. There were 6.5 FTE's affected by this move. The Right of Way area added a Real Estate Investigator II to assist with workload and took a reduction in the contractual services line item to offset this cost.

Special Assessments, formerly in Administration, is now also under the Transportation & Engineering Services Division consisting of 3 FTE's and a BIS budget that went from 6% of their total budget to 21%.

The revenues for the remaining areas remain constant with an anticipated 6% increase relating to capital projects.

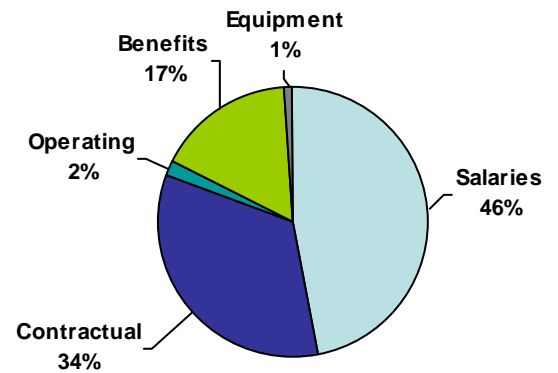
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommends no changes to the transportation planning and engineering division.

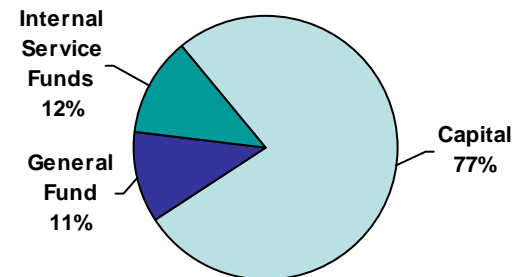
### COUNCIL ADOPTED BUDGET

The Council concurred with the Mayor's recommendations. PW is directed to review and report back to the Transportation & Public Works Committee no later than March 25, 2008 on potential modifications of the Chicago Avenue Reconstruction plan to accommodate the Children's Hospital construction plan for the 2500 block including a cost estimate and any necessary reallocations.

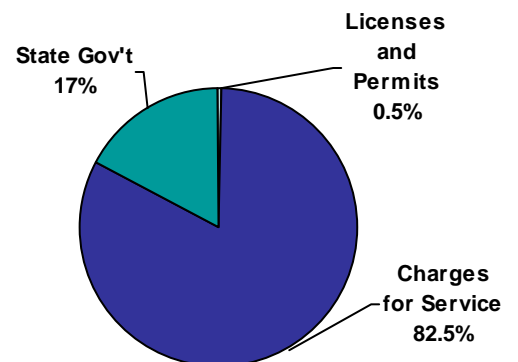
Expenditure by Type (\$9.7 million)



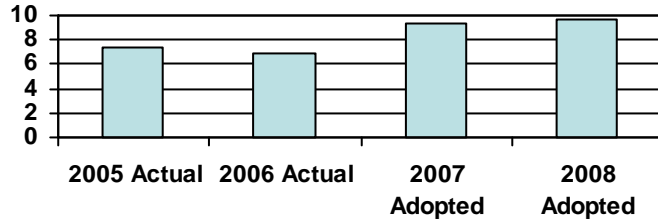
Expenditure by Fund (\$9.7 million)



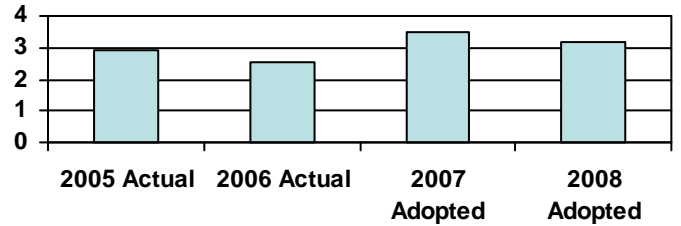
Revenue by Source (\$3.2 million)



**Expenditures 2005-2008  
(In millions)**



**Revenues 2005-2008  
(In millions)**

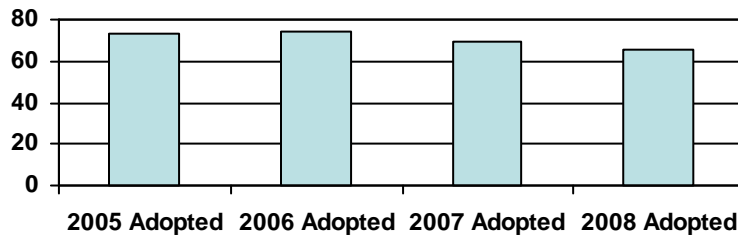


**PUBLIC WORKS TRANSPORTATION PLANNING AND ENGINEERING**

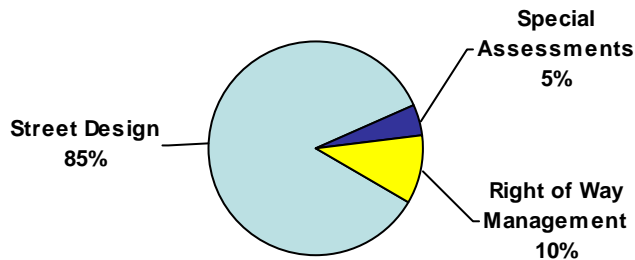
**Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change Budget
<b>FTE's by Division</b>						
Street Design	58.20	59.20	54.20	55.60	2.58%	1.40
Right of Way Management	12.00	12.00	12.00	6.50	-45.83%	(5.50)
Special Assessments	3.00	3.00	3.00	3.00	0.00%	-
<b>Total FTE's</b>	<b>73.20</b>	<b>74.20</b>	<b>69.20</b>	<b>65.10</b>	<b>-5.92%</b>	<b>(4.10)</b>

**Staffing Summary 2005-2008**



**Staffing by Division**



**PUBLIC WORKS – TRANSPORTATION PLANNING & ENGINEERING  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>Percent</b>	<b>Change</b>
	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Change</b>	<b>Change</b>
<b>Total Expenditures - All Funds</b>	7,352,401	6,936,235	9,325,694	9,707,637	4.10%	381,943
<b>Total Revenues - All Funds</b>	2,932,004	2,570,113	3,490,000	3,178,000	-8.94%	(312,000)
<b>General Fund - City</b>						
Salaries and Wages	648,558	721,712	817,176	575,821	-29.54%	(241,355)
Contractual Services	191,081	169,391	320,610	274,414	-14.41%	(46,196)
Operating Costs	25,377	29,132	22,249	8,164	-63.31%	(14,085)
Fringe Benefits	194,989	242,110	290,008	215,873	-25.56%	(74,135)
Equipment	0	0	6,085	5,014	-17.60%	(1,071)
Capital Outlay	0	0	504	515	2.18%	11
<b>Total Expenditures</b>	<b>1,060,005</b>	<b>1,162,345</b>	<b>1,456,632</b>	<b>1,079,801</b>	<b>-25.87%</b>	<b>(376,831)</b>
Licenses and Permits	19,185	18,884	15,000	15,000	0.00%	0
Charges for Service	390,640	436,974	450,000	0	-100.00%	(450,000)
Interest	1	(3)	0	0	0.00%	0
<b>Total Revenues</b>	<b>409,826</b>	<b>455,854</b>	<b>465,000</b>	<b>15,000</b>	<b>-96.77%</b>	<b>(450,000)</b>
<b>Capital Projects</b>						
Salaries and Wages	2,574,801	2,566,934	3,150,320	3,351,277	6.38%	200,957
Contractual Services	1,891,924	1,461,608	2,198,390	2,707,341	23.15%	508,951
Operating Costs	148,534	167,413	168,368	147,803	-12.21%	(20,565)
Fringe Benefits	707,342	716,628	1,065,137	1,177,153	10.52%	112,016
Equipment	61,930	47,750	110,162	80,448	-26.97%	(29,714)
<b>Total Expenditures</b>	<b>5,384,531</b>	<b>4,960,333</b>	<b>6,692,377</b>	<b>7,464,022</b>	<b>11.53%</b>	<b>771,645</b>
State Government	1,537,282	1,036,766	600,000	550,000	-8.33%	(50,000)
Charges for Service	113,202	247,838	1,425,000	1,613,000	13.19%	188,000
Charges for Sales	3,050	1,620	0	0	0.00%	0
Other Misc Revenues	520	0	0	0	0.00%	0
<b>Total Revenues</b>	<b>1,654,054</b>	<b>1,286,224</b>	<b>2,025,000</b>	<b>2,163,000</b>	<b>6.81%</b>	<b>138,000</b>
<b>Internal Service Funds</b>						
Salaries and Wages	539,663	482,947	662,159	637,005	-3.80%	(25,154)
Contractual Services	174,214	161,394	276,141	276,301	0.06%	160
Operating Costs	29,144	21,490	31,693	33,199	4.75%	1,506
Fringe Benefits	164,844	147,727	206,692	217,309	5.14%	10,617
<b>Total Expenditures</b>	<b>907,865</b>	<b>813,557</b>	<b>1,176,685</b>	<b>1,163,814</b>	<b>-1.09%</b>	<b>(12,871)</b>
Charges for Service	868,124	828,035	1,000,000	1,000,000	0.00%	0
<b>Total Revenues</b>	<b>868,124</b>	<b>828,035</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0.00%</b>	<b>0</b>

## WATER TREATMENT & DISTRIBUTION SERVICES

### EXPENDITURE

The 2008 expense budget increases from \$43.3 million in 2007 to \$44.8 million in 2008, an increase of 3.4%. Due to an internal reorganization of public works in 2007, thirteen employees from engineering design services have now been transferred to water treatment and distribution services with salary and benefit costs of \$1.2 million.

### REVENUE

The 2008 revenue is projected to increase by approximately \$1.4 million to \$66.8 million, based on a 2.1% increase of total revenues.

### FUND ALLOCATION

The water treatment and distribution services division is funded by the water fund, an enterprise fund.

*Please see the water financial plan in the financial plans section of this book for more information.*

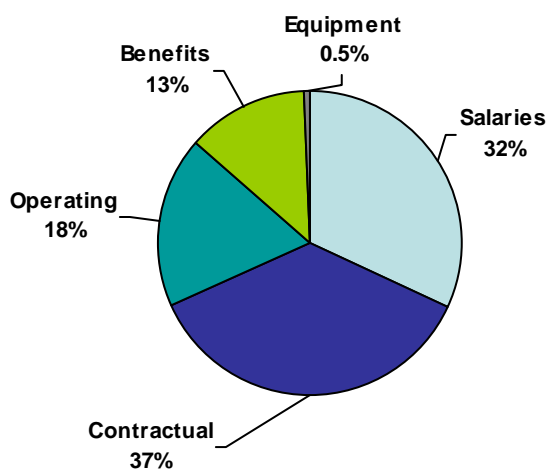
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommended \$50,000 for maintenance of public drinking fountains.

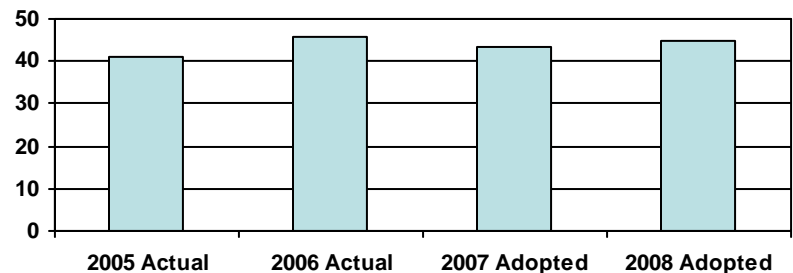
### COUNCIL ADOPTED BUDGET

The Council concurred with the Mayor's recommendations.

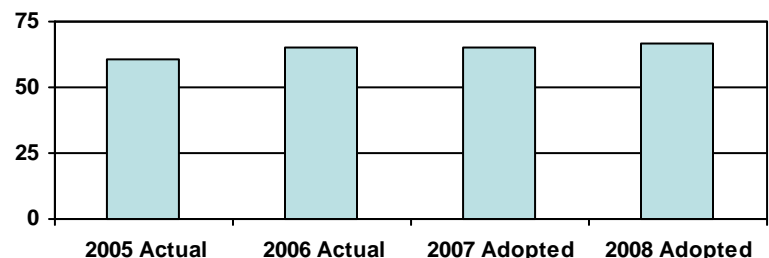
**Expenditures by Type (\$44.7 million)**



**Expenditures 2005-2008  
(in millions)**



**Revenues 2005-2008  
(in millions)**

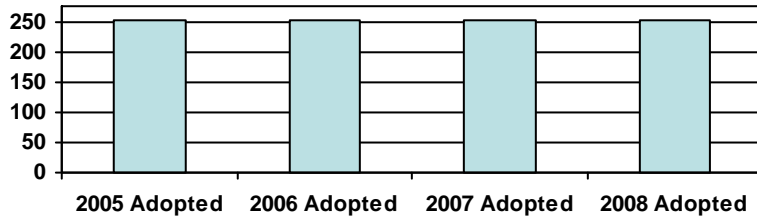


**PUBLIC WORKS WATER**

**Staffing Information**

	<b>2005 Adopted Budget</b>	<b>2006 Adopted Budget</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>	<b>Change</b>
<b>FTE's by Division</b>						
Administration	7.00	7.00	7.00	8.00	14.29%	1.00
Water Planning & Design	13.00	13.00	13.00	13.00	0.00%	-
Treatment Operations	79.75	79.75	76.75	81.75	6.51%	5.00
Treatment Maintenance	61.00	61.00	62.00	59.00	-4.84%	(3.00)
Distribution	92.00	92.00	94.00	91.00	-3.19%	(3.00)
<b>Total FTE's</b>	<b>252.75</b>	<b>252.75</b>	<b>252.75</b>	<b>252.75</b>	<b>0.00%</b>	<b>-</b>

**Staffing Summary 2005-2008**



**PUBLIC WORKS – WATER TREATMENT AND DISTRIBUTION SERVICES  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
Salaries and Wages	13,392,600	13,450,581	14,349,173	14,274,220	-0.52%	(74,953)
Contractual Services	16,213,612	18,774,394	15,398,964	16,303,326	5.87%	904,362
Operating Costs	6,407,975	8,180,839	7,916,661	8,127,877	2.67%	211,216
Fringe Benefits	4,860,756	5,130,477	5,431,805	5,837,909	7.48%	406,104
Equipment	134,852	394,942	202,943	207,205	2.10%	4,262
Capital Outlay			7,189	7,340	2.10%	151
<b>Total Expenditures</b>	<b>41,009,795</b>	<b>45,931,234</b>	<b>43,306,735</b>	<b>44,757,877</b>	<b>3.35%</b>	<b>1,451,142</b>
Licenses and Permits	1,009	728	1,000	1,000	0.00%	0
Federal Government	0	36,036	0	0	0.00%	0
Charges for Service	59,897,682	63,354,351	64,085,444	65,488,931	2.19%	1,403,487
Charges for Sales	829,696	1,702,574	1,315,000	1,315,000	0.00%	0
Interest	990	289	0	0	0.00%	0
Other Misc Revenues	1,251	27,918	20,100	20,100	0.00%	0
<b>Total Revenues</b>	<b>60,730,628</b>	<b>65,121,896</b>	<b>65,421,544</b>	<b>66,825,031</b>	<b>2.15%</b>	<b>1,403,487</b>

**City of Minneapolis  
FY 2008 Budget**

**Independent Boards and Agencies**

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The following board and agency sections include these reports: Service Activity and Performance Measures, Expense Information, Revenue Information, and Staffing Information.

➤ Board of Estimate and Taxation	552
➤ Minneapolis Libraries	554
➤ Meet Minneapolis	556
➤ Municipal Building Commission	558
➤ Neighborhood Revitalization Program	562
➤ Park and Recreation Board	567
➤ Public Housing Authority	571
➤ Youth Coordinating Board	572

# BOARD OF ESTIMATE AND TAXATION

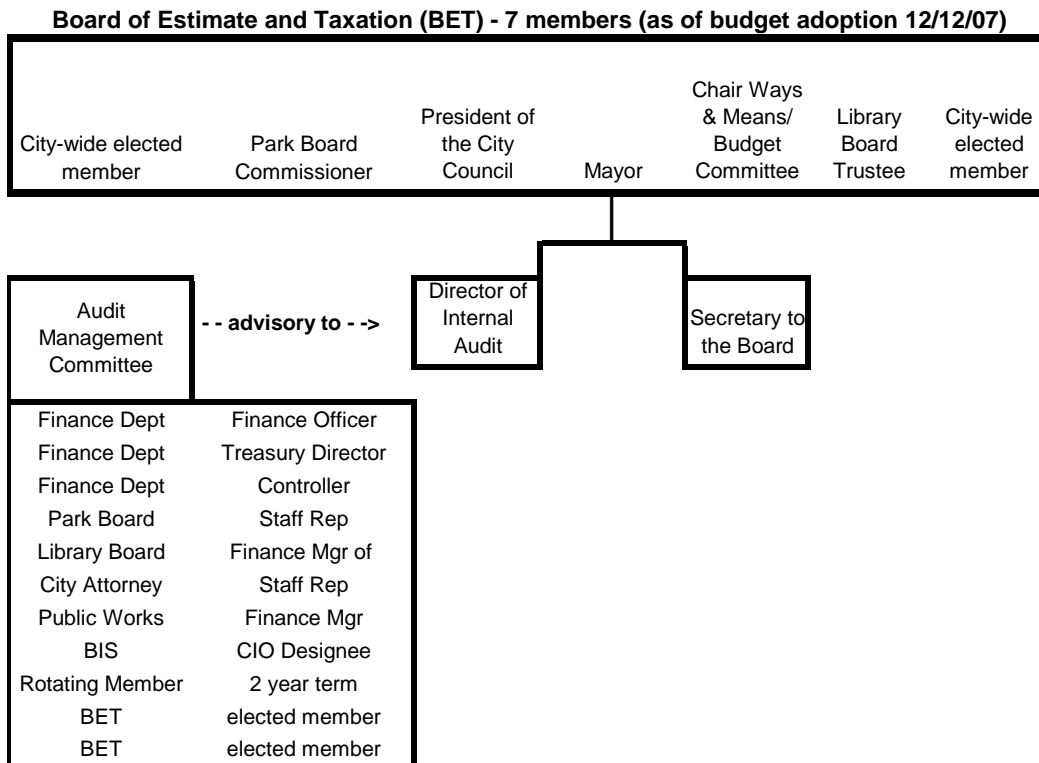
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## MISSION

The mission of the Board of Estimate & Taxation is to obtain citizen input relating to setting the maximum tax levies for certain tax funds of the City. The Board reviews selected City departmental budgets and, after receiving recommendations from the Mayor and City Council, sets the maximum tax levies for the following funds: general fund, permanent improvement fund, park and recreation fund, shade tree disease control fund, public housing fund, the estimate and taxation fund, as well as libraries prior to the Minneapolis system merger into the Hennepin County system.

## BUSINESS LINES

- Internal Audit
- General Governmental



Upon approval by the City Council, the Park and Recreation Board and Library Board make requests to the BET for the sale of bonds. The BET may vote to incur indebtedness by issuing and selling bonds, and by doing so, pledges full faith and credit of the City for payment of principal and interest. The BET also establishes the maximum property tax levies for funds of the City under the State's Truth-in-Taxation requirements and the City Charter. The Board is also responsible for the internal audit function as defined by the City Ordinance.

## 2008 DEPARTMENTAL STRATEGIES, OBJECTIVES, MEASURES AND TACTICS

Strategies	Objectives	Measures: Outcome and Driver	Tactics
Review accounting, financial and operating policies and procedures and evaluate related internal controls on a citywide basis.	Conduct a risk assessment for audit projects included in the overall internal audit work plan.	Generate a risk-index scoring matrix from this assessment.	- Analysis of processes and internal controls.
	Complete 3-4 audits from the internal audit work plan.	Submit audit reports with proposed recommendations.	- Via risk questionnaire, interviews & preliminary observations.
	Conduct the annual review of the Statement of Economic Interest forms.	Ensure all applicable individuals have submitted a completed and signed statement. Review all omissions & discrepancies.	- Meet with Election Division personnel to review. - Issue final report.

### FINANCIAL ANALYSIS

#### EXPENDITURE

The 2008 budget for the BET is \$357,000, a 4.0% or \$14,300 increase over the 2007 adopted budget. There is no change in the number of positions.

#### REVENUE

In 2008, the Board will receive \$105,000 from bond proceeds and \$245,033 from property taxes, a total increase of 2.7% over the 2007 adopted budget.

#### MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes to the BET's proposed budget.

#### COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommended budget without change.

#### BOARD OF ESTIMATE AND TAXATION

##### Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
Total FTE's	2.00	2.00	2.00	2.00	0.00%	-

#### BOARD OF ESTIMATE AND TAXATION EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>Special Revenue Funds</b>						
Salaries and Wages	\$193,800	\$197,891	\$196,954	\$201,653	2.3%	\$4,699
Contractual Services	\$12,186	\$68,528	\$71,290	\$73,883	3.5%	\$2,593
Operating Costs	\$13,333	\$22,499	\$17,410	\$18,725	7.0%	\$1,315
Fringe Benefits	\$38,310	\$41,366	\$57,046	\$62,739	9.1%	\$5,693
Total Expenditure	\$257,629	\$330,283	\$342,700	\$357,000	4.0%	\$14,300
Property Taxes	\$155,811	\$218,114	\$235,609	\$245,033	3.8%	\$9,424
Sales and Other Taxes	\$13	\$21				
State Government	\$216	\$8,651				
Operating Transfers In	\$98,000	\$102,000				
Proceeds of Long Term Liabilities			\$105,000	\$105,000	0.0%	\$0
Total Revenue	\$254,040	\$328,785	\$340,609	\$350,033	2.7%	\$9,424



## MINNEAPOLIS LIBRARIES

### MISSION

Link people in the City and beyond with the transforming power of knowledge.

### BUSINESS LINES

- Responsive public library service of the highest quality;
- Centers of community and neighborhood vitality;
- Improved literacy among all patrons; and
- Sound stewardship of resources.

### FINANCE PLAN FOR HENNEPIN COUNTY LIBRARY/MINNEAPOLIS LIBRARY MERGER (IN THOUSANDS):

	Base	Reopen (1)		Reopen	Other City (2)	Total City	Library LGA (3)	Prop tax (4)	One Time (5)	Total
2008	\$7,800	\$445	100%	\$445	\$10,650	\$18,895	\$6,800	\$10,650	\$1,445	\$18,895
2009	\$7,020	\$463	100%	\$463	\$10,650	\$18,133	\$6,800	\$10,650	\$683	\$18,133
2010	\$6,240	\$481	100%	\$481	\$10,650	\$17,371	\$6,721	\$10,650		\$17,371
2011	\$5,460	\$501	79%	\$393	\$10,750	\$16,603	\$5,853	\$10,750		\$16,603
2012	\$4,680	\$521	58%	\$302	\$10,750	\$15,732	\$4,982	\$10,750		\$15,732
2013	\$3,900	\$541	38%	\$206	\$10,750	\$14,856	\$4,106	\$10,750		\$14,856
2014	\$3,120	\$563	21%	\$118	\$10,750	\$13,988	\$3,238	\$10,750		\$13,988
2015	\$2,340	\$586	4%	\$23	\$10,750	\$13,113	\$2,363	\$10,750		\$13,113
2016	\$1,560	\$609	0%		\$10,850	\$12,410	\$1,560	\$10,850		\$12,410
2017	\$780	\$633	0%		\$10,850	\$11,630	\$780	\$10,850		\$11,630

(1) The cost to reopen 3 libraries at 24 (2) and 20 (1) hours per week. Annual costs are inflated 4% per year after 2008.

(2) Other City includes debt service on referendum and net debt bonds/MERF contributions. Final referendum debt service in 2032.

(3) Library LGA is the amount of LGA allocated to Libraries not exceeding the 2007 level.

(4) Property tax amounts are in City's five-year financial plans.

(5) The City will be responsible for these one-time costs.

(6) Net Debt is the City's adopted five-year capital improvement plan plus \$500,000 for Walker library improvements.

### CITY CAPITAL CONTRIBUTIONS

The 2008 budget includes \$1.5 million in capital projects funded from net debt resources, as included in the funding plan. The City will also continue to pay the library's share of pension debt service in addition to the outstanding debt service on other bonds that have already been issued. The \$9.3 million referendum debt service for the central and community libraries continues to be levied on City taxpayers only.

### FINANCIAL SUMMARY

Included in the general fund are the following resources:

Property taxes at projected 2008 level	\$13.8 million
Local Government Aid at 2007 level	\$ 6.8 million
Enhanced funding (scales back annually)	\$ 1.5 million
<b>Total</b>	<b>\$22.1 million</b>

These City funds are in addition to the approximately \$1.3 million in revenue that the Library receives from other sources, such as consulting services, fees and fines, the Friends of the Minneapolis Public

Library, grants, and other state and federal resources. In 2008, the Library is slated to receive approximately \$500,000 in private contributions from pledges made to the capital campaign for the new Central Library.

#### MAYOR'S RECOMMENDED BUDGET

The Mayor's recommended budget included full funding of the City's proposed finance plan (see plan on previous page) for the integration of the City library system with the Hennepin County library system.

#### COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommended budget without modification. The integration of the City library system with the Hennepin County library system occurred in January, 2008.

## MEET MINNEAPOLIS

### MISSION

To sell, market and internationally promote Minneapolis as a premier, year-round destination for convention, trade show, corporate meetings and leisure travel. Meet Minneapolis is committed to service excellence to all of its clients and does so for the economic benefit and vitality of the members, businesses, and communities it serves.

### FINANCIAL ANALYSIS

Revenues	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Change
City funding base	4,910,000	4,910,000	4,910,000	4,910,000	0
1% dedicated lodging tax	1,800,000	1,900,000	2,200,000	2,350,000	150,000
MCC salary transfer	120,000	120,000	120,000	120,000	0
Minneapolis Unwrapped	50,000	50,000	50,000	50,000	0
Neighborhood marketing (Riverfront)	50,000	50,000	50,000	50,000	0
Sister city efforts	0	50,000	50,000	50,000	0
Subtotal city revenue	6,930,000	7,080,000	7,380,000	7,530,000	150,000
Annual 2 <sup>nd</sup> quarter adjustment for actual 1% lodging tax receipts	308,614	45,900			
<b>Total city appropriation</b>	<b>6,654,789</b>	<b>7,125,900</b>	<b>7,380,000</b>	<b>7,530,000</b>	<b>150,000</b>
<b>Total non-city revenue</b>	<b>1,992,375</b>	<b>2,216,720</b>	<b>1,891,600</b>	<b>1,900,000</b>	<b>8,400</b>
<b>Total Meet Minneapolis operational revenue</b>	<b>8,647,164</b>	<b>9,342,620</b>	<b>9,271,600</b>	<b>9,430,000</b>	<b>158,400</b>

*NOTE: In 2004, Meet Minneapolis entered into a \$2.5 million loan agreement with the City for its joint venture Internet Destination Sales System (IDSS). Meet Minneapolis requested that the Council advance an additional \$2.5 million for the project in 2005. In August, 2005, the loans were rolled together and a promissory note was issued for \$5 million. The City entered into a third loan agreement for \$5 million for additional IDSS start-up capital in April, 2006. The three loans were consolidated for a total of \$10 million. The \$10 million consolidated loan will have a ten-year amortization of principal, repaid in full in 2017 at a 5% interest rate. The note repayment for the loan is pledged against assets, future appropriations from the City funding, and profit from the IDSS. The balance of the loan through the first quarter of 2007 was nearly \$8.5 million and accrued interest of nearly \$92,000.*

**1% Dedicated Lodging Tax Projection:** Effective April 1, 2002, the lodging tax increased from 2% to 3%. Proceeds from this 1% increase are transferred to Meet Minneapolis each year. 2003 was the first full year of this increase in receipts.

**Annual second quarter adjustment for actual 1% lodging tax receipts:** The 1% tax proceeds are adjusted annually in the second quarter after the calendar year close to reconcile variances in projections. A positive variance would be paid to Meet Minneapolis; a negative variance would be deducted from Meet Minneapolis' contract. For example, in the second quarter of 2006, Meet Minneapolis received a \$45,900 payment to reconcile the difference between the 2005 projected revenue and the actual receipts received.

**Current 1% lodging tax receipts:** Revenues in 2008 are expected to be \$2.35 million.

**MCC salary transfer:** This is an annual \$120,000 salary transfer from the MCC sales department to Meet Minneapolis as a result of a merger in 2000.

**Minneapolis Unwrapped:** Minneapolis Unwrapped is a \$50,000 marketing project promoting downtown shopping through a website and holiday advertising. This project was transferred to Meet Minneapolis from the former MCDA in 2002.

**Neighborhood marketing (Riverfront):** This is a \$50,000 marketing project that coordinates promotional efforts of the neighborhoods around the Riverfront. This project was transferred to Meet Minneapolis from the former MCDA in 2002.

**Meet Minneapolis non-profit donations pass-through:** Meet Minneapolis operates a nonprofit fund with the name of the Minneapolis Convention Fund for receiving private contributions for City events. This allows contributors to legally qualify for a tax deduction for conventions and national sporting events. The nonprofit initiates the donations. Receipts collected are transferred to City funds and paid back out to the beneficiary who is required to use the money for a dedicated purpose. Council action is required each year in accordance with tax law, to appropriate money to pay the funds back to the beneficiary.

**Sister City:** In 2006, the Mayor and Council added \$50,000 to the Meet Minneapolis contract to fund Sister City efforts.

**Non-City Revenue:** This item includes revenue from in-kind contributions, memberships, advertising, registration booths, commissions, the information center, trolley, programs and miscellaneous other sources.

Expenses	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Change
Convention sales	2,324,864	2,073,000	2,313,000	2,471,400	158,400
MCC sales	547,317	595,000	475,000	475,000	0
Marketing	2,812,042	2,242,000	2,246,500	2,246,500	0
Tourism	857,654	838,500	873,000	873,000	0
Services	979,165	881,500	873,000	873,000	0
Organizational general	0	1,151,700	1,170,800	1,170,800	0
Visitor info center	202,653	156,500	100,000	100,000	0
Publications/advertising	316,581	226,572			0
Memberships/sponsorship	257,510	275,831	574,900	574,900	0
Administration	1,118,587	786,920	645,400	645,400	0
ASAE 2004*	1,128,857	0	0	0	0
<b>Total Expenses</b>	<b>\$9,429,197</b>	<b>9,342,620</b>	<b>9,271,600</b>	<b>9,430,000</b>	<b>158,400</b>

\* The American Society of Association Executives Convention was held at the Convention Center in 2004.

#### **MAYOR'S RECOMMENDED BUDGET**

The Mayor recommended no changes to the Meet Minneapolis base budget.

#### **COUNCIL ADOPTED BUDGET**

The Council adopted the Mayor's budget as recommended without change.

# MUNICIPAL BUILDING COMMISSION

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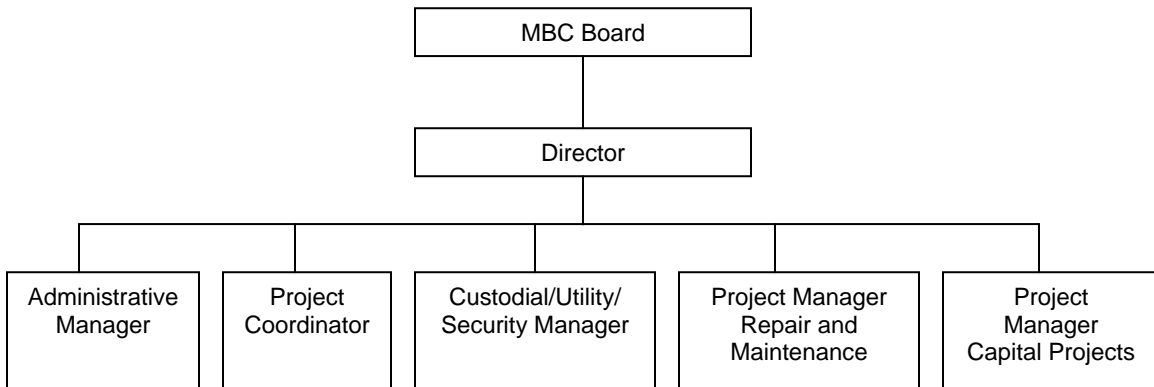
## MISSION

The mission of the Municipal Building Commission is to provide effective and efficient services to operate, maintain, and preserve the Minneapolis City Hall and Hennepin County Courthouse, and to ensure a safe and functional environment for City and County government employees, citizens and elected officials.

## BUSINESS LINES

- **Care of the Minneapolis City Hall and Hennepin County Courthouse Building:** Operating, maintaining and preserving the building through custodial service, utility service, repair and maintenance, preventive maintenance activities, and capital improvements.
- **Control of the Minneapolis City Hall and Hennepin County Courthouse Building:** Staffing the MBC board, implementing board directives, coordinating space assignment, and meeting City and County tenant needs and management functions including planning, labor relations, emergency preparedness, security, communications, human resources, information technology, contract services, finance, accounting, payroll, and operating and capital budgeting activities.
- **Historic Preservation of the Minneapolis City Hall and Hennepin County Courthouse:** The MBC was founded 1904 and became responsible for historical preservation activities of the buildings in 2006. These activities include carrying out all operating and capital activities to keep with the agency's mission of providing effective and efficient services to operate, maintain and preserve this landmark building, and ensuring a safe and functional environment for government employees, citizens, and elected officials. MBC service activities under this business line include space rental operation, catering, café/deli operation, and vending/miscellaneous sales revenues.

## ORGANIZATION CHART



***What key trends and challenges does the department face and how will each be addressed?***

**Mechanical and life safety systems (MLSS) upgrade project:** The MLSS is a 23-stage, multi-year project initiated in 1999. The project involves updating heating, ventilation, air conditioning, and life safety systems in the City Hall and Courthouse building. Objectives of the project are to install life safety components that have not existed previously, and to replace tattered and failing systems before they collapse and leave the building unusable for City and County personnel. The project scope was spread out over a twelve year period to match funding availability.

**City rate model charges, utility costs and other budget constraints:** City general fund overhead rate model charges have significant impacts on the MBC budget. Projected charges for the MBC total close to \$300,000 annually. Annual agency budget increases have been under \$300,000 for the last two budget cycles and are used solely to fund growth in salary, fringes and utility costs. Much needed increases in non-personnel areas such as paper, cleaning supplies, parts and supplies for building equipment and systems, tools, and education/tuition reimbursement have not been possible for several years, resulting in cost reductions in these areas in terms of inflation. The agency does not have the capacity to absorb additional spending for City general fund overhead rate model charges and disputes several of the service charges. Furthermore, the MBC has not had an opportunity to provide input on service levels and related costs. For example, current versions of City rate model charges include services the MBC has been excluded from utilizing.

Costs for utilities – electricity, heating, and cooling – have been growing at a rate above agency appropriation increases. While various project works in the building are creating efficiencies in the area of energy consumption, market rate costs for these services continue to rise beyond the control of the MBC. In addition, several City departments in the building have installed independent cooling units for rooms housing specialized computer equipment resulting in higher usage in this area. Minor funding increases have been made to the utilities line item within the parameters of annual budget guidelines; however, additional funding is needed in this area to fully support these expenses.

The City Hall and Courthouse building is a 100+ year-old facility with special needs and a unique work environment. The need for attracting and retaining high quality, hard working, knowledgeable and conscientious staff is becoming more crucial. Current staffing levels are not able to keep pace with agency workloads. After several years of budget reductions coupled with minor appropriation increases, staffing reductions are not feasible and would result in reduced or potentially eliminated services.

**Outdated systems and historic nature of the building strain resources:** During the 1970s and 1980s, various maintenance activities in the building were postponed. As a result, many systems and equipment pieces in the building were not maintained properly or were not replaced according to standard industry practices. This has resulted in old systems and equipment, and in some cases they are on the verge of breaking down. Current resource levels are not adequate to fully support and keep pace with the MLSS project, routine repair and maintenance, and preventive maintenance. MBC staff is forced to deal reactively to system and equipment failures, which is more costly and time consuming. The historic nature of the building also adds complexity to agency work activities since modern systems and equipment are not always easily incorporated without specialized processes and implementation methods.

**Maintaining and enhancing building security:** MBC staff worked with City and County staff to develop a proposal for implementing and improving building security systems, and instituting trained security personnel. To ensure the safety of tenants, visitors and property, continuation of the agency's security program is imperative. The MBC has completed initial security enhancements through a Homeland Security grant. These included the transition to an updated digital access and video control system, installation of a fiber backbone to allow for future system expansion, installation of a new security equipment room, design and installation of an equipment cooling room, and installation of duress/intrusion alarms, perimeter cameras and video recording equipment. All of these devices can be monitored by the Hennepin County Security Operations Center. The MBC has submitted a proposal for additional Homeland Security grant funding.

**Workforce diversity:** The MBC recognizes the importance of developing and maintaining a diverse work staff to parallel the diverse communities in which MBC employees work and live. MBC staff has been successful with its attempt to diversify the staff by hiring people of color and female candidates. The agency has also been very successful in receiving a diverse pool of job applicants for unfilled positions.

***What actions will the department take to meet five-year financial direction?***

The MBC has implemented various strategies to meet its annual budget. In past budget cycles, several line items have been reduced and most non-personnel expense categories have remained flat, essentially translating into lost funding when inflation is considered. The agency has reduced its workforce by 19 percent since 1999 from 74 positions down to 62 positions that care for and maintain the buildings and respond to tenant service needs. New revenue generation programs have been implemented. In addition, staff routinely applies for various energy-related rebates and grant funding, where applicable and feasible.

**FINANCIAL ANALYSIS**

**EXPENDITURE**

The 2008 MBC budget is \$8 million, a 3.9% increase. The largest percentage increase is in operating costs and the largest dollar increase occurs in salaries and wages.

**REVENUE**

MBC's 2008 revenues are budgeted at \$8 million, a 3.6% increase. It will receive \$4.1 million in property tax revenue, a 4% increase over the 2007 adopted budget.

**MAYOR'S RECOMMENDED BUDGET**

The Mayor recommended no change to MBC's 2008 budget proposal.

**COUNCIL ADOPTED BUDGET**

The Council concurred with the Mayor's recommendation.

**MUNICIPAL BUILDING COMMISSION  
EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Actual Change
<b>Special Revenue Funds</b>						
Salaries and Wages	2,726,217	2,924,049	3,224,017	3,314,547	2.8%	90,530
Contractual Services	2,698,519	2,893,879	2,537,635	2,592,347	2.2%	54,712
Operating Costs	588,053	601,004	577,660	656,361	13.6%	78,701
Fringe Benefits	1,037,820	1,095,810	1,344,598	1,421,596	5.7%	76,998
Equipment	55,453	16,981	6,000	2,000	-66.7%	-4,000
Transfers		180,000				
<b>Total Expenditure</b>	<b>7,106,062</b>	<b>7,711,724</b>	<b>7,689,910</b>	<b>7,986,851</b>	<b>3.9%</b>	<b>296,941</b>
Property Taxes	3,496,510	3,650,599	3,932,315	4,089,608	4.0%	157,293
Sales and Other Taxes	304	346				
State Government	403,656	428,182	252,275	247,515	-1.9%	-4,760
Charges for Service	3,161,751	3,330,786	3,479,839	3,602,533	3.5%	122,694
Charges for Sales	101,664	71,281	2,200	2,200	0.0%	0
Interest		42				
Rents	64,009	80,760	50,000	50,000	0.0%	0
Other Misc Revenue	3,065	1,053	600	600	0.0%	0
<b>Total Revenue</b>	<b>7,230,960</b>	<b>7,563,049</b>	<b>7,717,229</b>	<b>7,992,456</b>	<b>3.6%</b>	<b>275,227</b>

**STAFFING INFORMATION**

FTE's by Cost Center	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
Administration	5.5	6.0	6.0	6.0	0.0%	0.0
Custodial & Security	34.5	34.0	34.0	34.0	0.0%	0.0
Repair & Maintenance	17.0	17.0	17.0	17.0	0.0%	0.0
Adult Detention Center	1.0	1.0	2.0	2.0	0.0%	0.0
Work for Others	3.0	3.0	3.0	3.0	0.0%	0.0
<b>Total FTEs</b>	<b>61.0</b>	<b>61.0</b>	<b>62.0</b>	<b>62.0</b>	<b>0.0%</b>	<b>0.0</b>



## NEIGHBORHOOD REVITALIZATION PROGRAM

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### MISSION

Improve the quality of life and livability in the City by revitalizing its neighborhoods and making them better places to live, work, learn and play.

### GOALS

To accomplish its mission, the NRP adopted the following four goals for Phase I:

- Build neighborhood capacity;
- Redesign public services;
- Create a sense of community and place; and
- Increase intra- and intergovernmental collaboration.

In addition to these goals, the teamwork's evaluation report on Phase I identified the following three goals:

- Improve the lives of the citizens of Minneapolis and enhance neighborhood stability;
- Bring neighborhoods to a level at which they will attract private investment; and
- Improve the physical characteristics of neighborhoods, especially as embodied in infrastructure and housing.

Keeping in view the changed environment for the NRP and its participating jurisdictions, the Policy Board adopted the following six Goals for Phase II:

- Create a greater sense of community so people who live, work, learn and play in Minneapolis have an increased sense of commitment to and confidence in their neighborhood and City;
- Sustain and enhance neighborhood capability in order to strengthen civic involvement of all members of the community;
- Ensure neighborhood-based planning remains the foundation of the program, is informed, and leads to innovative approaches;
- Strengthen partnerships among neighborhoods and jurisdictions to identify and accomplish shared City-wide goals;
- Ensure government agencies learn from and respond to neighborhood plans so public services ultimately reflect neighborhood priorities; and
- Develop and support life cycle housing citywide through the preservation of existing housing and new construction by reaffirming the commitment to the state mandate that 52.5% of NRP funds be spent on housing.

### BUSINESS LINES

- **Assist neighborhoods with development of Neighborhood Action Plans (NAPs):** NAPs are the building blocks of the NRP program and are developed and written by the neighborhoods. Each NAP provides a vision for the neighborhood, identifies priorities for achieving that vision, and proposes specific implementation strategies. The NRP statute requires NAPs be prepared and approved before any NRP expenditures occur. NRP staff provide guidance on development of NAPs, monitor the public participation process, and help the neighborhood obtain needed professional or technical support during the process.
- **Review, modify and approve NAPs prepared by neighborhoods:** During the development and drafting of the NAP, NRP staff helps neighborhoods obtain needed support, information and perspectives from public and nonprofit staff with knowledge of the

subject areas of concern to the neighborhood. After the neighborhood approves its draft NAP, the plan is reviewed by NRP staff and forwarded to City staff for comments and to NRP's external counsel for a legal opinion on conformance with the NRP statute.

- **Oversee, monitor and evaluate implementation of approved NAPs and their strategies:** The City Attorney has opined that NRP staff cannot manage implementation contracts for strategies contained in a NAP unless they are for planning, oversight or evaluation. NRP staff serve as contract administrators for the neighborhood organization activities associated with these functions and develop the scopes of service and budgets for the contracts. In this role, they review reimbursement requests, monitor performance and ensure that implementation of the plan is occurring as approved.

NRP staff coordinate governmental and private efforts in the development of other needed contracts and implementation of NAPs. They serve as the contact for the involvement and participation of appropriate implementing departments, private for-profit and nonprofit vendors, and jurisdictions.

NRP staff work with neighborhoods and these organizations to clearly define the approved programs, projects, services or activities, and to draft appropriate scopes of service, program guidelines, and budgets prior to preparation of contracts or agreements.

- **Manage NRP's financial resources and expenditures:** NRP is responsible for expenditures of NRP funds and management of public resources provided to the program. NRP monitors and evaluates program activities and expenditures to ensure consistency with approved contracts and strategies in NAPs.

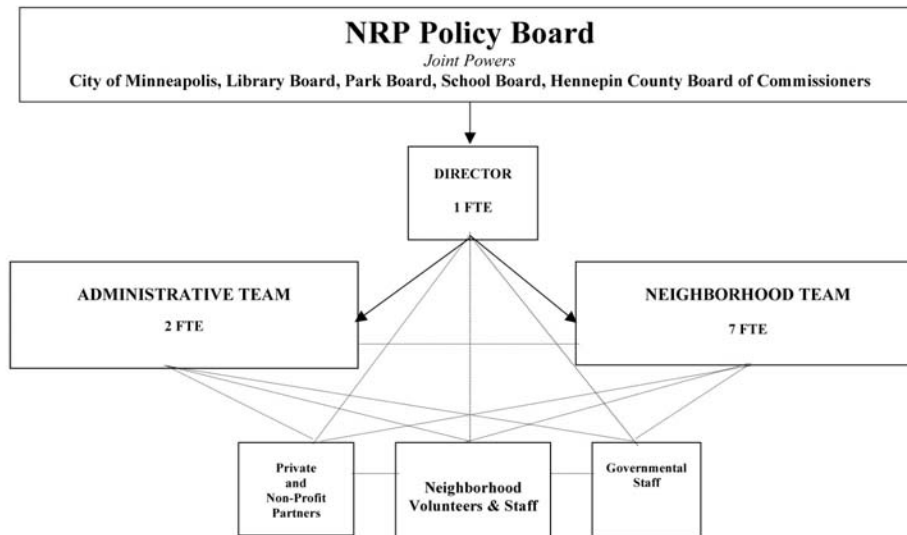
In addition, NRP works to minimize administrative costs for its central office and the neighborhoods by initiating group purchase discounts, special professional service arrangements, and elimination of duplicate activities.

One of the most important results to be achieved is meeting the statutory mandate that states 52.5% of all NRP funds are to be spent on housing, housing-related projects, services or activities.

- **Educate, inform and train residents for participating effectively in neighborhood improvement efforts:** Training and development is necessary to create new and informed leaders, a greater sense of community, increase civic involvement, and make it possible for meaningful partnerships between neighborhood organizations and government jurisdictions. NRP offers training that provides neighborhood volunteers and staff with specific skills designed to help create and maintain healthy organizations. Workshops are offered on a regular basis and upon request to individual neighborhoods.

## ORGANIZATION CHART

2007 NEIGHBORHOOD REVITALIZATION PROGRAM STAFF ORGANIZATIONAL CHART



### ***What key trends and challenges does the department face and how will each be addressed?***

Neighborhoods in the City have improved greatly since NRP was initiated in 1990. The investment of NRP resources during the first ten years helped reverse years of neglect and decline in neighborhoods and provided resources that were used to leverage additional investments by public and private sources. In Elliot Park alone, the neighborhood's investment of \$4.4 million from NRP helped leverage over \$151 million of new development in that neighborhood. As improvement has occurred, however, the perceptions of need and the urgency attached to continuing NRP have changed.

In addition, government, at all levels, has had to cope with having fewer resources to provide the services needed to meet the continually changing requirements of residents, businesses and neighborhoods. State tax law changes adopted in 2001 and a more negative public attitude toward government, in general, have greatly reduced the revenues available for Phase II from the Common Project. Actions taken by the City Council and Mayor in 2003, 2005 and 2006 further depleted this resource.

Phase II was initially planned to begin in 2001. On February 24, 2001 more than 400 residents braved one of that winter's worst storms to celebrate neighborhood achievements in Phase I, honor exemplary projects and receive information and training that would help them in Phase II. With the tax law changes adopted by the legislature in 2001, NRP had to place implementation

of Phase II on hold. Residents and neighborhoods that had expected to seamlessly move into Phase II as they completed their Phase I plans were forced to wait, and uncertainty about resource availability led to questions about the City's commitment, the value of resident-based planning, and the interest in resident participation.

As the time required to answer the questions about future revenues grew longer, residents turned their attention to other areas of interest, neighborhoods lost volunteers, projects were placed on hold or canceled and questions were raised about whether there would even be a Phase II.

Adoption of the revised Chapter 419 of the Minneapolis City Ordinances in August 2003 and the March 2004 calculation of the Common Project revenue stream removed some of this uncertainty. Residents were encouraged to recommit to their neighborhood and the City, based on this renewed commitment to NRP. The newest Common Project revenue projections from the City have returned neighborhoods to the uncertainty of 2001.

The funding available for Phase II has changed dramatically over the past seven years. In June 2000, as NRP was about to begin its second decade, City officials projected, based on the legislation establishing NRP, the City ordinance implementing the program and the revenues anticipated from the tax increment districts in the Common Project, that approximately \$180 million would be available for Phase II. With the legislative changes in 2001 and the results from the Brookfield loan negotiations, the revenues available from the Common Project dropped to less than \$85 million. The City released new projections for Common Project revenues in April, 2007. This time, the projections show future revenues of only \$66.5 million. The immediate problem is that these projections will not allow NRP to fund even the 70% of Phase II neighborhood allocations that are being committed during the first three-year of plan implementation.

Previously, the issue was "Should NRP continue after 2009 and, if so, in what form?" Now a more immediate question needs to be addressed: "Does the NRP want to find the resources to meet its Phase II commitments to residents and neighborhoods?" The total for all NRP related expenditures in 2006 was less than 6/10ths of one percent of the City's 2006 Budget. Neighborhoods have kept their part of the bargain by accepting fewer resources in Phase II and still working to improve participation and adopt plans to address their priorities. They reviewed results from Phase I, researched resident issues, gathered and analyzed data, created work groups and committees to develop strategies for Phase II NAPs, and drafted, discussed, reviewed, and finally approved Phase II plans.

NRP's revenue stream officially ends in 2009. After that date, there is presently no commitment to any future investment in neighborhood improvement. Unless a plan for the future is implemented that includes resources for neighborhood priorities, NRP will meet its promise to close its doors on December 31, 2009.

## FINANCIAL ANALYSIS

### EXPENDITURE

The neighborhood revitalization program's 2008 budget of \$1.7 million reflects a 5.6% decrease in expenditures from the 2007 adopted budget. Contractual services expenses account for about 50% of the budget and NRP's staffing level decreases by one position.

### REVENUE

NRP's entire revenue budget originates from the state and is budgeted be \$1.7 million in 2008. This amount is slightly less than the 2006 actual amount received from the state. In 2007, no revenue was received from the state to fund the NRP program.

### MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no change to the NRP's budget proposal.

### COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommendation without change to the NRP's budget proposal.

### NEIGHBORHOOD REVITALIZATION PROGRAM - ADMINISTRATION Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>Total FTE's</b>	12.00	10.00	10.00	9.00	-10.00%	-1.00

### NEIGHBORHOOD REVITALIZATION PROGRAM EXPENDITURE AND REVENUE INFORMATION

	2005 Actual	2006 Actual	2007 Adopted	2008 Adopted	Percent Change	Change
<b>Special Revenue Funds</b>						
Salaries and Wages	\$624,579	\$619,626	\$631,500	\$580,475	-8.1%	-\$51,025
Contractual Services	\$764,168	\$836,991	\$882,139	\$848,476	-3.8%	-\$33,663
Operating Costs	\$108,227	\$96,351	\$94,800	\$83,050	-12.4%	-\$11,750
Fringe Benefits	\$141,382	\$141,671	\$156,800	\$155,000	-1.1%	-\$1,800
Equipment	\$3,942	\$9,203	\$4,250	\$3,500	-17.6%	-\$750
<b>Total Expenditure</b>	<b>\$1,642,298</b>	<b>\$1,703,843</b>	<b>\$1,769,489</b>	<b>\$1,670,501</b>	<b>-5.6%</b>	<b>-\$98,988</b>
State Government	\$1,665,355	\$1,646,775	\$0	\$1,661,925	100.0%	\$1,661,925
Other Misc Revenues	\$55,978	\$29,957				
<b>Total Revenue</b>	<b>\$1,721,333</b>	<b>\$1,676,732</b>	<b>\$0</b>	<b>\$1,661,925</b>	<b>100.0%</b>	<b>\$1,661,925</b>

# PARK BOARD

## MISSION

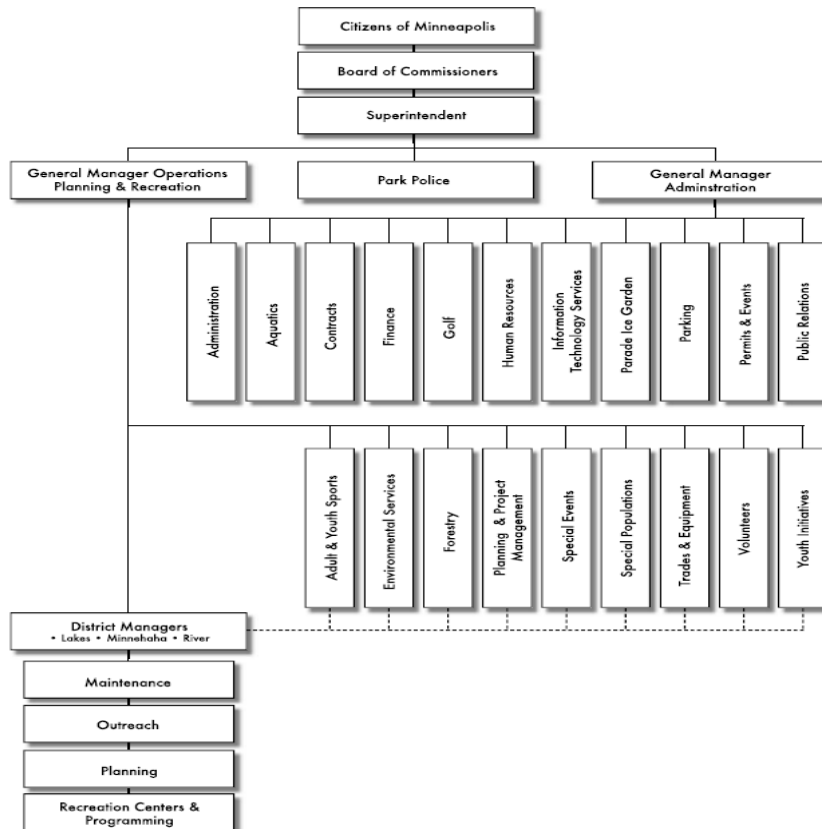
Strives to permanently preserve, protect, maintain, improve and enhance the City's parkland and recreational opportunities.

- **Environment:** Make the park and recreation system an outstanding example of balance, sound conservation, and ecological practice that leads the way for a healthy environment.
- **Recreation:** Ensure recreational opportunities that contribute significantly to the quality of life for Minneapolis residents.
- **Community:** Foster a sense of community, which promotes respect for and participation in community life.

## BUSINESS LINES

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Park Administration</li> <li>• Planning</li> <li>• After School Program</li> <li>• Environmental</li> <li>• Equipment Supply</li> <li>• Forestry</li> <li>• Information Technology Services</li> </ul> | <ul style="list-style-type: none"> <li>• Park Maintenance</li> <li>• Parkway Maintenance</li> <li>• Park Police</li> <li>• Recreation Division</li> <li>• Park Rehabilitation</li> <li>• Special Services</li> </ul> |
|---|--|

## ORGANIZATIONAL CHART



## FINANCIAL ANALYSIS

### EXPENDITURE

The 2008 Park Board budget is \$77.9 million, a 4.4% increase over the 2007 adopted budget. Approximately 66% of the budget expenses account for personnel expense. Personnel costs increase by \$2.1 million or 4% with salary expense increasing by 3.8%. There is no change in the number of positions (901.7 positions).

### REVENUE

In 2008, Park Board revenues are projected to increase by 3.8% over the 2007 adopted budget. Property tax is the single largest source of income for the Park Board with 53% of the total revenues coming from it. Expected revenue through property tax is anticipated to increase by 4.2% compared to the 2007 adopted budget. Other major sources of revenue are state government funding (14%), charges for services (18%) and rents (8%).

### FUND ALLOCATION

16% of the expense budget is funded by the enterprise funds, 10% by the internal service funds and 74% by the special revenue funds.

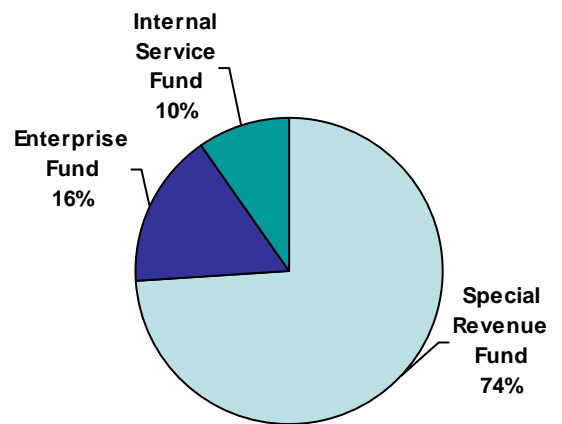
### MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no change in the Board's budget proposal.

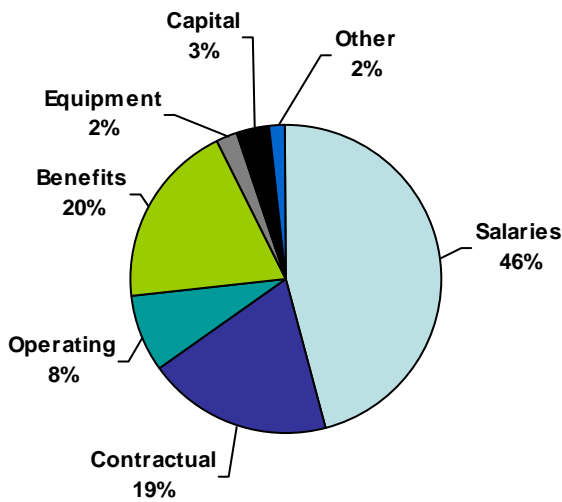
### COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommendation without modification.

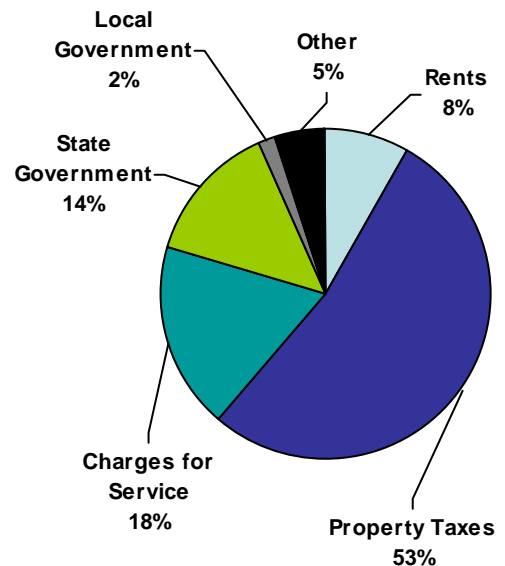
**Expenditures by Fund (\$77.9 million)**



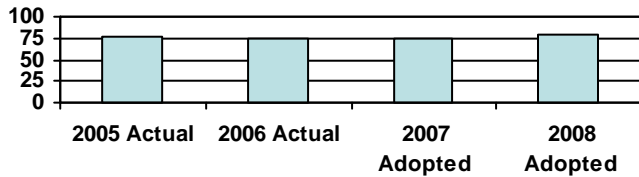
**Expenditures by Type (\$77.9 million)**



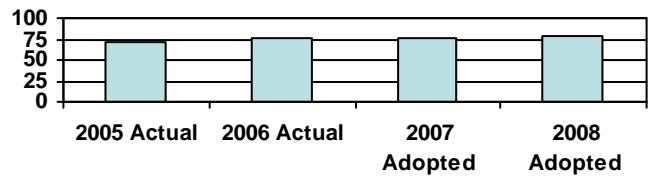
**Revenue by Type (\$77.6 million)**



**Expenditures 2005-2008**  
(in millions)



**Revenues 2005-2008**  
(in millions)



**PARK AND RECREATION BOARD**

**Staffing Information**

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>FTE's by Division</b>						
Administration	31.95	32.95	33.95	33.95	0.00%	-
Environmental Operations	17.90	17.90	17.90	17.90	0.00%	-
Park Maintenance	211.28	221.67	212.99	212.99	0.00%	-
Police	59.59	58.59	58.59	58.59	0.00%	-
Planning	14.00	10.50	10.50	10.50	0.00%	-
Forestry	95.06	97.06	97.06	97.06	0.00%	-
Special Services	124.68	103.33	104.44	104.44	0.00%	-
Information Technology System	8.00	8.00	8.00	8.00	0.00%	-
Equipment	16.41	18.76	18.65	18.65	0.00%	-
Citywide Recreation	302.79	300.87	299.71	299.71	0.00%	-
Teen Teamworks	25.75	25.75	25.75	25.75	0.00%	-
Self-Insurance Revolving	0.50	0.50	0.50	0.50	0.00%	-
Park Rehabilitation	-	11.50	11.50	11.50	0.00%	-
Neiman Complex	-	1.17	1.17	1.17	0.00%	-
Supplies Revolving	-	1.00	1.00	1.00	0.00%	-
<b>Total FTE's</b>	<b>907.91</b>	<b>909.55</b>	<b>901.71</b>	<b>901.71</b>	<b>-</b>	<b>-</b>

**PARK BOARD**

**EXPENDITURE AND REVENUE INFORMATION**

	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget	% Change	Change
<b>All Funds</b>						
Total Expenditure	\$76,261,364	\$74,924,579	\$74,478,928	\$77,907,517	4.4%	\$3,428,589
Total Revenue	\$70,846,924	\$75,305,763	\$74,677,935	\$77,607,518	3.8%	\$2,929,583
<b>Special Revenue Funds</b>						
Salaries and Wages	\$28,630,746	\$28,747,776	\$28,695,088	\$29,921,754	4.1%	\$1,226,666
Equipment Labor			\$6,791	\$3,427	-98.2%	-\$3,364
Contractual Services	\$10,930,987	\$10,788,327	\$10,541,409	\$10,365,038	-1.7%	-\$176,371
Operating Costs	\$3,255,466	\$3,484,475	\$2,756,678	\$2,855,469	3.5%	\$98,791
Fringe Benefits	\$9,179,164	\$9,985,370	\$11,188,938	\$11,765,843	4.9%	\$576,905
Equipment	\$420,344	\$430,369	\$298,391	\$251,848	-18.5%	-\$46,543
Capital Outlay	\$259,102	\$34,813		\$1,230,000	100.0%	\$1,230,000
Debt Service	\$3,086,048					
Transfers	\$1,759,620	\$2,378,761	\$1,417,260	\$1,100,000	-28.8%	-\$317,260
<b>Total Expenditure</b>	<b>\$57,521,477</b>	<b>\$55,849,891</b>	<b>\$54,904,555</b>	<b>\$57,493,379</b>	<b>4.5%</b>	<b>\$2,588,824</b>



Special Revenue Funds			2007 Adopted		2008 Adopted	
	2005 Actual	2006 Actual	Budget	Budget	% Change	Change
Property Taxes	\$34,488,378	\$36,181,940	\$39,205,673	\$40,942,461	4.2%	\$1,736,788
Sales and Other Taxes	\$3,000	\$3,428	\$3,000	\$3,000	0.0%	\$0
Licenses and Permits	\$100,056	\$146,329	\$99,000	\$109,000	9.2%	\$10,000
Federal Government		\$5,151				
State Government	\$12,014,812	\$13,764,685	\$10,769,903	\$10,763,205	-0.1%	-\$6,698
Local Government	\$1,129,384	\$1,121,792	\$623,790	\$1,228,790	49.2%	\$605,000
Charges for Service	\$2,150,542	\$2,034,187	\$2,117,347	\$2,301,661	8.0%	\$184,314
Charges for Sales	\$16,387	\$1,659	\$2,000	\$2,000	0.0%	\$0
Fines and Forfeits	\$519,155	\$551,629	\$557,500	\$593,500	6.1%	\$36,000
Interest		\$275				
Rents	\$738,224	\$607,085	\$519,642	\$743,062	30.1%	\$223,420
Contributions	\$462,475	\$375,162	\$102,500	\$202,500	49.4%	\$100,000
Other Misc Revenues	\$107,421	\$35,456	\$9,200	\$9,200	0.0%	\$0
Operating Transfers In	\$579,410	\$515,542	\$495,000	\$295,000	-67.8%	-\$200,000
<b>Total Revenue</b>	<b>\$52,309,242</b>	<b>\$55,344,320</b>	<b>\$54,504,555</b>	<b>\$57,193,379</b>	<b>4.7%</b>	<b>\$2,688,824</b>
<b>Enterprise Funds</b>						
Salaries and Wages	\$4,291,884	\$4,336,177	\$4,057,998	\$4,145,910	2.1%	\$87,912
Contractual Services	\$4,083,552	\$4,032,725	\$3,739,311	\$3,972,192	5.9%	\$232,881
Operating Costs	\$1,809,476	\$1,989,716	\$1,801,197	\$1,780,014	-1.2%	-\$21,183
Fringe Benefits	\$1,108,248	\$1,185,556	\$1,060,008	\$1,218,754	13.0%	\$158,746
Equipment	\$324,288	\$128,577	\$75,039	\$84,291	11.0%	\$9,252
Capital Outlay	\$169,996	\$736,732	\$675,000	\$1,462,723	53.9%	\$787,723
Debt Service		\$17,715	\$71,500	\$97,800	26.9%	\$26,300
Transfers	\$295,000	\$295,000	\$295,000		-100.0%	-\$295,000
<b>Total Expenditure</b>	<b>\$12,082,444</b>	<b>\$12,722,197</b>	<b>\$11,775,053</b>	<b>\$12,761,684</b>	<b>7.7%</b>	<b>\$986,631</b>
Local Government		\$4,225				
Charges for Service	\$9,718,635	\$9,942,330	\$10,524,147	\$10,845,908	3.0%	\$321,761
Fines and Forfeits		\$50,455	\$100,000	\$3,000	-3233.3%	-\$97,000
Interest		\$10				
Rents	\$1,509,682	\$1,747,735	\$1,687,913	\$1,855,276	9.0%	\$167,363
Contributions	\$342,883	\$596,832	\$50,000	\$50,500	1.0%	\$500
Other Misc Revenues	\$8,019	\$11,622	\$12,000	\$7,000	-71.4%	-\$5,000
Operating Transfers In	\$48,913	\$24,411				
<b>Total Revenue</b>	<b>\$11,628,132</b>	<b>\$12,377,619</b>	<b>\$12,374,060</b>	<b>\$12,761,684</b>	<b>3.0%</b>	<b>\$387,624</b>
<b>Internal Service Funds</b>						
Salaries and Wages	\$1,504,604	\$1,693,575	\$1,694,514	\$1,722,223	1.6%	\$27,709
Contractual Services	\$515,803	\$509,864	\$457,974	\$472,351	3.0%	\$14,377
Operating Costs	\$1,218,875	\$1,344,464	\$2,074,376	\$1,712,226	-21.2%	-\$362,150
Fringe Benefits	\$2,048,441	\$1,778,290	\$2,288,151	\$2,305,636	0.8%	\$17,485
Equipment	\$1,338,084	\$1,026,297	\$1,274,305	\$1,430,018	10.9%	\$155,713
Capital Outlay	\$31,635		\$10,000	\$10,000	0.0%	\$0
<b>Total Expenditure</b>	<b>\$6,657,443</b>	<b>\$6,352,491</b>	<b>\$7,799,320</b>	<b>\$7,652,454</b>	<b>-1.9%</b>	<b>-\$146,866</b>
Charges for Service	\$893,032	\$966,608	\$1,553,019	\$1,125,203	-38.0%	-\$427,816
Charges for Sales	\$496,672	\$510,392	\$120,820	\$120,820	0.0%	\$0
Gains	-\$23,942					
Rents	\$3,224,175	\$3,483,225	\$3,575,260	\$3,829,606	6.6%	\$254,346
Contributions	\$245,864	\$177,419				
Other Misc Revenues	\$2,073,750	\$2,316,179	\$2,550,221	\$2,576,826	1.0%	\$26,605
Operating Transfers In		\$130,000				
<b>Total Revenue</b>	<b>\$6,909,550</b>	<b>\$7,583,824</b>	<b>\$7,799,320</b>	<b>\$7,652,455</b>	<b>-1.9%</b>	<b>-\$146,865</b>

## PUBLIC HOUSING AUTHORITY

### MISSION

To promote and deliver quality, well-managed homes to a diverse low-income population, and as a valued partner, contribute to the well-being of the individuals, families and communities it serves.

### ORGANIZATION CHART



### FINANCIAL ANALYSIS

Sources & Uses	2005 Actual	2006 Actual	2007 Adopted Budget	2008 Adopted Budget
<i>Sources:</i>				
Tax Levy	\$1,091,000	\$1,169,859	\$1,192,320	\$1,240,013
CDBG Rehab	\$313,000	\$297,338	\$228,000	\$228,000
CDBG Citizen Participation	\$98,000	\$93,395	\$71,000	\$71,000
PILOT	\$308,000	\$295,000	\$100,000	\$330,000
<i>Uses:</i>				
Security Services	\$1,712,000	\$1,762,197	\$1,522,320	\$1,798,013
Citizen Participation	\$98,000	\$93,395	\$71,000	\$71,000

**Tax levy:** MPHA is classified as an independent board. The full tax levy amount is \$1,265,319.

**PILOT:** Under state statute, MPHA is exempt from real and personal property taxes, but through the cooperation agreement with the City, the MPHA is required to make payment in lieu of taxes. The City has agreed to reduce MPHA's PILOT by 50% since the inception of the high-rise security program. MPHA uses the savings to help fund security services.

**City services:** MPHA operates on a pay-as-you-go basis for City services utilized.

### MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes to MPHA's proposed budget.

### COUNCIL ADOPTED BUDGET

The Council has adopted the Mayor's recommendation and made no changes to MPHA's proposed budget.

#### MINNEAPOLIS PUBLIC HOUSING AUTHORITY Staffing Information

	2005 Adopted Budget	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Percent Change	Change
<b>Total FTE's</b>	<b>319.00</b>	<b>315.00</b>	<b>287.00</b>	<b>290.00</b>	<b>1.05%</b>	<b>3.00</b>

## YOUTH COORDINATING BOARD

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### MISSION

Dedicated to promoting the healthy, comprehensive development of Minneapolis children and youth ages 0-20 through collaborative action and policy alignment.

### GOALS AND STRATEGIC ACTIVITIES

The YCB has three primary goals for 2008:

1. *Ensuring that all Minneapolis children enter kindergarten ready to learn.* Strategic activities related to this goal include using parent liaisons to do outreach to disengaged families and applying components of the Harlem Children's Zone, as well as funding a nurse at Head Start in 2008.
2. *Ensuring that all Minneapolis children and youth succeed in school.* Strategic activities related to this goal include supporting Family Connections Centers in Minneapolis Public Schools, increasing parent and community engagement in learning outcomes, and continuing as an active partner in the Minneapolis Redesign.
3. *Ensuring that all Minneapolis children and youth are prepared for the opportunities and challenges of adolescence and adulthood.* Strategic activities related to this goal include participation in joint planning efforts between parks, libraries and schools, increasing youth participation in positive activities, providing safe transportation to after-school opportunities, and facilitating the Minneapolis Youth Congress.

The YCB also has infrastructure goals related to developing capacity to address policy issues affecting Minneapolis children and youth, educating legislators on related policy matters, and disseminating information on such issues.

### FINANCIAL ANALYSIS

#### EXPENDITURE

The adopted 2008 budget for the YCB is \$1.9 million, a 1% decrease from the 2007 adopted budget.

#### REVENUE

The YCB's 2008 revenue budget is \$1.9 million, a 1% decrease from the 2007 adopted budget.

#### MAYOR'S RECOMMENDED BUDGET

The Mayor had recommended increases the YCB's contract by \$150,000 to fund the You<sup>th</sup> Are Here buses (\$100,000 from Community Development Block Grant funding and \$50,000 from the General Fund).

#### COUNCIL ADOPTED BUDGET

The adopted budget increases the YCB's contract by \$75,000 to fund the You<sup>th</sup> Are Here buses (\$75,000 from Community Development Block Grant funding).

**YOUTH COORDINATING BOARD  
Staffing Information**

	<b>2005 Adopted Budget</b>	<b>2006 Adopted Budget</b>	<b>2007 Adopted Budget</b>	<b>2008 Adopted Budget</b>	<b>Percent Change</b>	<b>Change</b>
<b>Total FTE's</b>	4.50	4.50	4.50	5.50	22.22%	1.00

**YOUTH COORDINATING BOARD  
EXPENDITURE AND REVENUE INFORMATION**

	<b>2005 Actual</b>	<b>2006 Actual</b>	<b>2007 Adopted</b>	<b>2008 Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>Special Revenue Funds</b>						
Salaries and Wages	\$253,973	\$218,278	\$336,560	\$516,095	34.8%	\$179,535
Contractual Services	\$4,085,749	\$2,957,548	\$1,605,090	\$1,419,050	-13.1%	-\$186,040
Operating Costs	\$15,333	\$17,327	\$24,100	\$13,900	-73.4%	-\$10,200
Fringe Benefits	\$50,140	\$48,595				
Equipment	\$46					
<b>Total Expenditure</b>	\$4,405,242	\$3,241,748	\$1,965,750	\$1,949,045	-0.9%	-\$16,705
Federal Government	\$874,057	\$943,818	\$64,803	\$64,803	0.0%	\$0
Local Government	\$3,652,720	\$2,196,255	\$1,576,847	\$1,329,242	-18.6%	-\$247,605
Gains			\$20,000	\$25,000	20.0%	\$5,000
Rents	\$12,000	\$12,000				
Contributions	\$100,000	\$135,000	\$300,000	\$530,000	43.4%	\$230,000
Other Misc Revenues	\$6,188	\$986	\$5,000		-100.0%	-\$5,000
<b>Total Revenue</b>	\$4,644,965	\$3,288,059	\$1,966,650	\$1,949,045	-0.9%	-\$17,605

City of Minneapolis  
FY 2008 Budget

Glossary of Terms  
*Or a helping of "Alphabet Soup"*

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**ABA** – American Bar Association.

**AC** – Animal Control.

**Accrual Basis of Accounting** – Recognizes transactions when they occur regardless of the related cash flows. Recognizes revenues in the accounting period in which they are earned and measurable.

**ACH** – Automated Clearing House.

**Actuarial Accrued Liability** – Term used in connection with defined benefit pension and other post-employment benefit plans to describe that portion of the present value of benefits promised to employees that will not be provided through future normal cost.

**Actuarial Assumptions** – Term used in connection with defined benefit pension and other post-employment benefit plans to describe assumptions that an actuary must make as to the occurrence of future events affecting benefit costs (e.g., mortality).

**Actuarial Value of Assets** – Term used in connection with defined benefit pension and other post-employment benefit plans. The value assigned to plan assets for actuarial purposes. Because this value often represents an average over time, and because the valuation date may be different from the reporting date, the actuarial value of assets may differ from the amount reported in the financial statements as of the end of the fiscal period.

**Advance Refunding** – Transaction in which new debt is issued to refinance existing debt (old debt), but the proceeds must be placed in escrow pending call date or maturity (i.e., refunding in advance of redemption).

**CAN** – Automatic Collision Notification.

**ADA** – Americans with Disabilities Act.

**ADC** – Adult Detention Center, a Hennepin County facility in the City Hall/Courthouse.

**ADR** – Alternative Dispute Resolution program.

**AED** – Automatic External Defibrillators.

**AFSCME** – Association of Federal, State, County and Municipal Employees, bargaining unit.

**Agency** - This is the term for the highest organizational level, in most cases a city department or independent board.

**Agency Funds** – Agency funds are used to account for assets held by the City as an agent for individuals, private organizations, other governments, and/or other funds.

**AHTF** – Affordable Housing Trust Fund.

**ALJ** – Administrative Law Judge.

**AMC** – Audit Management Committee.

**AMM** – Association of Metropolitan Municipalities.

**AMR** – Automated Meter Reading.

**AMS LG FS** – American Management Systems Local Government Financial System. The City's financial system, also known as FISCOL.

**APO** – Administrative Penalty Orders.

**Appropriated Budget** – Expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**APS** – Automated Pawn System, the Police Department's information System for regulating pawn and second hand dealers.

**Arbitrage** – In government finance, the reinvestment of the proceeds of tax-exempt securities in materially higher yielding taxable securities.

**ASAE** – American Society of Association Executives.

**ASCLID** – American Society of Crime Laboratory Directors.

**Assessed Valuation** – Valuation set upon real estate or other property by a government as a basis for levying taxes.

**ASSM** – Assessments – improvements paid for partially or wholly by property owners.

**ASP** – Application Service Provider.

**AutoCAD** – Auto Computer-Aided Drafting.

**AV Services** – Audio/Visual Services.

**Basis of Budgeting** – Method used to determine when revenues and expenditures are recognized for budgetary purposes.

**BCA** – Bureau of Criminal Apprehension.

**BLS** – Basic Life Support.

**BET** – Board of Estimate and Taxation, consisting of the Mayor, the President of the City Council, the Chair of the City Council's Ways and Means/Budget Committee, one member of the Park and Recreation Board, one member of the Library Board and two elected citizens.

**Betterment** – Addition made to, or change made in, a capital asset, other than maintenance, to prolong its life or to increase its efficiency or capacity. The cost of the addition or change is added to the book value of the asset. The term improvement is preferred.

**BIS** – Business Information Services is directed to support Business Development, E-Government & Enterprise Information, Business Application and Technology Infrastructure Services.

**BIIS** – Building Inspections Information System, of the department of Regulatory Services.

**BLOA** – Budgetary Leave of Absences. A term used to describe a type of unpaid leave.

**Block E** – A redevelopment area in downtown.

**Board of Adjustment** – To hear and decide appeals from decisions made by the Zoning Administrator under the Zoning Code; to hear and act upon applications for variances from the terms of the Zoning Code; to hear and recommend on all matters referred to it by the Zoning Code. The Zoning Code calls for a board of nine members appointed by the City Council. Members must be Minneapolis residents. Members serve a three year term. Applications are sought from persons, and nominations solicited from organizations broadly representative of community interests.

**BOMA** – Building Owners and Managers Association, a private association.

**Bond Anticipation Note** – Short term, interest-bearing note issued by a government in anticipation of bond proceeds to be received at a later date. The

note is retired from proceeds of the bonds to which it is related.

**Bonds** – General Obligation Bonds (GO Bonds): A bond secured by the “full faith and credit” of the issuing government and backed by taxing power.

**BOTC** – Building Over the Counter. A type of building permit that is issued at the Inspection's permit counter.

**Budget Committee** – See Ways & Means/Budget Committee.

**Business-type Activities** – One of two classes of activities reported in the government-wide financial statements. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services. These activities are usually reported in enterprise funds.

**CAD** – Computer Aided Dispatch

**CADD** – Computer Aided Design & Drafting, a component of the Public Works design software.

**CAFM** – Computer Aided Facilities Management.

**CAFR** – Comprehensive Annual Financial Report.

**CAMA** – Computer Assisted Mass Appraisal.

**CAO** – City Attorney's Office.

**CAP** – Coordinated Action Program.

**Capital Assets** – Land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

**Capital Improvement Plan (CIP)** – A five-year plan for proposed capital improvements. The first year of the CIP is formally adopted as the Capital Budget.

**Capital Program** – see Capital Improvement Plan (CIP).

**Capital Projects Funds** – Used to account for financial resources and expenditures applied to the construction of capital facilities and major purchased items for governmental fund types.

**CAPRS** – Computer Assisted Police Reporting System

**CAPR** – Consolidated Annual Performance Report



**Cash** – In the context of cash flows reporting, not only currency on hand, but also demand deposits with banks or other financial institutions. Cash also includes deposits in other kinds of accounts or cash management pools that have the general characteristics of demand deposit accounts in that the governmental enterprise may deposit additional cash at any time and also effectively may withdraw cash at any time without proper notice or penalty.

**Cash Basis of Accounting** – Basis of accounting that recognizes transactions or events when related cash amounts are received or disbursed.

**CBA** – Collective Bargaining Agreement.

**CBD** – Central Business District.

**CBTF** – County Budget Task Force. Hennepin County's Capital Budget Process (similar in nature to CLIC).

**CDC** – Consolidated Dispatch Center.

**CCC** – Consolidated Contact/Call Center.

**CCJ** – Council on Crime and Justice.

**CCNP** – Central City Neighborhoods Partnership, a community non-profit.

**CCP/SAFE** – Community Crime Prevention/Safety for Everyone, program of the Police Department.

**CCU** – Contract Compliance Unit

**CCTV** – Closed Circuit Television.

**CD** – Community Development, also a standing committee of the City Council.

**CDBG** – Community Development Block Grant. Grants provided to the City, based on its submitted consolidated plan. They are annual direct grants that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

**CDC's** – Community Development Corporations.

**CEH** – Children's Environmental Health.

**CFP** – Capital Fund Program, a program funded by HUD.

**CHAMP** – Child Health Assessment and Monitoring Project, of the department of Health and Family Support.

**CHB** – Community Health Boards.

**CHS** – Community Health Services.

**CIO** – Chief Information Officer.

**CIS** – Construction Inspections Services. A section of the Inspections Division within Regulatory Services.

**CIU** – Complaint Investigations Unit

**CJCC** – Criminal Justice Coordinating Committee.

**Claims** – Requests for reimbursement for damages resulting from fault or liability of the City.

**CLASS** – Center for Learning Academic and Survival Skills, the academic enrichment program for the METP Summer Youth Employment and Training Program.

**Class A** – Newer buildings in the Central Business District in first class condition, design and décor. Large and/or tall in size with mostly multiple skyway (enclosed pedestrian bridge) linkage.

**Class B** – Seasoned buildings in good condition in the Central Business District and generally over ten years old. Mid-rise in size and may include skyway (enclosed pedestrian bridge) linkage.

**CLIC** – Capital Long-Range Improvement Committee - a committee of 33 private residents appointed by the 13 Council members (2 per ward) and Mayor (7). The committee reviews Capital proposals and recommends priorities for capital spending within specified resource parameters.

**CLUES** – Chicanos Latinos Unidos en Servicio.

**CMC** – Comprehensive Managed Care.

**CMS** – Case Management System (City Attorney's Office).

**CMMS** – Computer Maintenance Management System.

**CO** – Certificate of Occupancy.

**COA** – Certificate of Approval.

**CODEFOR** – Computer Optimized Deployment – Focus On Results. It is a strategy to reduce crime involving every unit of the Minneapolis Police Department, including patrol, investigations, administration, special units, and support services.

**COLA** – Cost of Living Adjustment.

**Component Unit** – Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the

reporting entity's financial statements to be misleading or incomplete.

**Conduit Debt** – Certain limited-obligation revenue bonds, certificates of participation, or similar debt instruments issued by a state or local governmental entity for the express purpose of providing capital financing for a specific third party that is not a part of the issuer's financial reporting entity. Although conduit debt obligations bear the name of the governmental issuer, the issuer has no obligation for such debt beyond the resources provided by a lease or loan with the third party on whose behalf they are issued.

**Contingency** – Budget for undesignated expenditures. These expenditures cannot be placed in departmental budgets, primarily due to uncertainty about the level or timing of expenditures when the budget is adopted. These funds are sometimes earmarked for unanticipated expenses, special projects or shortfalls in revenue. The release of these funds is governed by the City Council.

**Contractual Services** – The summary expense category, which displays expenses such as contracts for service, quasi-contractual arrangement such as utilities, or services billed by another unit of government.

**COPS More** – Community-Oriented Policing Services (COPS) grant from the U.S. Department of Justice.

**Cost Center/Level 2** – The lowest level of organizational unit for purposes of budget presentation. Cost Centers are usually provided where organizational units below the department level are needed for a clear breakdown of budget information. Cost Centers are also referred to as Level 2 in some documents.

**Coverage Ratio** – Ratio of pledged revenues to related debt service payments.

**CPED** – Community Planning and Economic Development Department. CPED is directed to oversee and coordinate all City planning and development activity, including the transition from the current organizational structure to a new organizational structure as outlined in the adopted Focus Minneapolis Resolution.

**CPC** – City Planning Commission.

**CPI** – Consumer Price Index.

**CPTED** – Crime Prevention Through Environmental Design.

**CRA** – Civilian Review Authority.

**CriMNet** – A State of Minnesota effort to develop architecture for criminal and juvenile justice information.

**CRM System** – Current Relationship Management.

**CRT** – Community Response Team of the Police department.

**CSA** – County-State Aid, received by the City for work done on County roads.

**CSAH** – County State Aid Highways.

**CSL** – Current Service Level, the initial estimate the current budget year's costs of providing the same level of service as provided in the prior year.

**CSM** – Constituent Relationship Management.

**CSO** – Combined Sewer Overflow, which separates the remaining storm sewer lines that are connected to sanitary sewer lines.

**CSO** – Community Service Officer.

**CTC** – Curfew Truancy Center.

**CTT** – Communities Targeting Tobacco.

**CUE** – Committee on the Urban Environment, staffed by the Planning department.

**CUP** – Conditional Use Permit

**CY** – Calendar Year.

**DAP** – Domestic Abuse Project, a community non-profit.

**DARE** – Drug Abuse Resistance Project.

**DAT** – Domestic Abuse Prosecution Team, in the City Attorney's office.

**DC** – Deputy Chief.

**DEA** – Drug Enforcement Administration.

**Debt Service** – Money that is required in order to make payments on the principal and interest of outstanding bonds.

**Debt Service Funds** – Used to account for the accumulation of resources for, and the payment of, general long-term debt, principal, interest and related costs.

**Decision Packages** – A document, which seeks approval from the Mayor and City Council, requesting a change in a Department's operations. The changes requested in Decision Packages are usually a result of a directive or an attempt to improve service levels and/or service delivery. Typically these changes involve an increase or reallocation of Department expenditures and occasionally offsetting revenue if recommended by the Department.



**Defined Benefit Pension Plan** – Pension plan having terms that specify the amount of pension benefits to be provided at a future date or after a certain period of time; the amount specified usually is a function of one or more factors such as age, years of service and compensation.

**DHFS** – Department of Health and Family Support.

**Direct Expense** – Expense that is specifically associated with a service, program, or department and, thus, is clearly identifiable to a particular function.

**DNR** – Department of Natural Resources, a state government agency.

**DRS** – Department of Regulatory Services, a City department in the City Coordinator's group.

**DDT** – Downtown.

**DTED** – Department of Trade and Economic Development, state government agency.

**DWI** – Driving While Intoxicated.

**Duration** – In the context of investment disclosure, a measure of a debt investment's exposure to fair value changes arising from changing interest rates based upon the present value of cash flows, weighted for those cash flows as a percentage of the investment's full price.

**E2K** – Engineering 2000, a public works information technology system.

**EAP** – Employee Assistance Program.

**EBL** – Elevated Blood Level (term used to describe lead levels in children).

**EC** – Event Coordinator, at the Convention Center.

**EEOC** – Equal Employment Opportunities Commission, of the federal government.

**EHDI** – Eliminating Health Disparities Initiatives.

**EIM** – Enterprise Information Management.

**EMIS** – Equipment Management Information System.

**Employer Contributions** – Term used in the context of pension and other post-employment benefits to describe contributions actually made by the employer in relation to the annual required contribution (ARC) of the employer. (Only amounts paid to trustees and outside parties qualify.)

**EMS** – Emergency Medical Services.

**EMT** – Emergency Medical Technician, employed in the Fire Department.

**Encumbrances** – Commitments related to unperformed (executable) contracts for goods or services. For financial reporting purposes, encumbrance accounting is restricted to governmental funds.

**Enterprise Bonds/Revenue** – Bonds related to Sewer, Water and Parking enterprises of the City. Debt Service is paid for by user fees charged for these enterprise services. Enterprise revenues are "Pay as you go" sources anticipated to be available in the enterprise funds.

**Enterprise Funds** – Used to account for those activities of the City which are financed and operated in a manner similar to private business enterprises where costs and expenses, including depreciation, are recovered principally through user charges.

**EPA** – Environmental Protection Agency, a federal government agency.

**ERU** – Emergency Response Unit, in Police.

**ESD** – Equipment Services Division of Public Works.

**ESG** – Emergency Shelter Grant, funded by the U.S. Department of Housing and Urban Development.

**ESL** – English as a Second Language.

**Expenditure** – Funds paid, or designated to be paid, for an asset or goods and services.

**EZ** – Empowerment Zone, a federal designation which the City received from the U.S. Department of Housing and Urban Development in 1999.

**FBI** – Federal Bureau of Investigation.

**FBI** – Food borne illness.

**FCC** – Federal Communications Commission.

**FEMA** – Federal Emergency Management Administration.

**FERC** – Federal Energy Regulatory Commission.

**FF&E** – Furniture, Fixtures and Equipment.

**Fiduciary Funds** – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds,

investment trust funds, private-purpose trust funds, and agency funds.

**Final Amended Budget** – Original budget adjusted by all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes applicable to the fiscal year, whenever signed into law or otherwise legally authorized.

**Fiscal Disparities** – Fiscal Disparities is a law by which commercial-industrial tax base growth is shared annually among metropolitan taxing jurisdictions according to a statutory formula.

**FISCOL** – Acronym for Financial Information System City of Lakes, the automated finance system used to prepare most of the financial information in this document. This system is used for all accounting transactions within the City.

**FMC** – Food manager certification.

**Formula Grants** – Government-mandated or voluntary non-exchange transactions involving the provision of resources based upon established criteria (e.g., number of full-time equivalent students) other than the incurrence of qualifying expenditures. Also referred to as “shared revenues.”

**FRC** – Family Resource Centers.

**FSAM** – Facilities Space Asset Management. This committee includes the City Coordinator (Co-chair), City Engineer (Co-chair), Director of Management and Budget, Facility Manager/Staff, Space and Asset Manager/Staff.

**FTC** – Full Time Consultant.

**FTE (Full Time Equivalent)** – A unit of measurement to account for the number of positions authorized to departments.

**Fund** – A major accounting vehicle used by the city to account for revenues, expenditures, assets, and liabilities of major sectors of city activities as established by legal requirements.

**Fund Balance** – Difference between assets and liabilities reported in a governmental fund.

**Fund Classifications** – One of the three categories (governmental, proprietary, and fiduciary) used to classify fund types.

**Fund Financial Statements** – Basic financial statements presented on the basis of funds, in contrast to government-wide financial statements.

**Fund Summary** – A budgetary document that summarizes on an annual basis the activities of a city

fund. It compares revenues with expenditures on an annual basis. This budget fund summary may not be the same as the audited financial statement since the fund summary includes only resources which are available to pay expenses of the fund (*i.e.* excludes inventory and depreciation) during the current year.

**Fund Type** – One of eleven classifications into which all individual funds can be categorized. Governmental fund types include the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds. Proprietary fund types include enterprise funds and internal service funds. Fiduciary fund types include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

**Funded Ratio** – In the context of defined benefit pension and other post-employment benefit plans, the actuarial value of assets expressed as a percentage of the actuarial accrued liability.

**FY** – Fiscal Year.

**GAAP** – Generally Accepted Accounting Principles.

**GASB** – Governmental Accounting Standards Board.

**GCR** – Government and Community Relations

**General Fund** – The general operating fund of the City. It is used to account for all financial resources except those that are required to be accounted for in another fund.

**GFOA** – Government Finance Officers Association, the professional association of Finance professionals in the public sector.

**GIS** – Geographic Information Systems, a division of Regulatory Services created in 2002.

**GLBT** – Gay Lesbian Bisexual Transgender.

**GMCVA** – Greater Minneapolis Convention and Visitor's Association, now Meet Minneapolis.

**GMMHC** – Greater Minneapolis Metropolitan Housing Corporation.

**Gopher State One Call** – A collaboration which allows property owners to call for mapping of utility lines.

**Govern** – Assessor's information technology equipment.

**Governmental Activities** – Activities generally financed through taxes, intergovernmental revenues, and other non-exchange revenues. These activities are usually reported in governmental funds and internal service funds.

**Governmental Entity** – For accounting and financial reporting purposes, and entity subject to the hierarchy of GAAP applicable to state and local governmental unity.

**Governmental Funds** – Used to account for functions of the City that are principally supported by taxes and intergovernmental revenues.

**Government-wide Financial Statements** – Financial statements that incorporate all of a government's governmental and business-type activities, as well as its non-fiduciary component units. There are two basic government-wide financial statements: the statement of net assets and the statement of activities.

**GRO** – Glendale Residents Organization.

**HACA** – The Homestead and Agricultural Credit Aid is a form of state aid to local governments to compensate for tax revenue that is lost because of lower tax rates for homesteaded residential property (versus non-homesteaded). This category of aid was eliminated during the 2001 legislative session.

**HAVA** – Help America Vote Act.

**Haz-Mat** – Hazardous Materials.

**HC** – Hennepin County, the county where the City of Minneapolis is located.

**HC** – Hennepin County Medical Center.

**HCAO** – Hennepin County Attorney's Office.

**HCRRA** – Hennepin County Regional Railroad Authority.

**HAP** – Health Assessment and Promotion.

**HIS** – Housing Inspection Services.

**HPC** – Heritage Preservation Commission.

**HOLLMAN DECREE** – The Hollman Consent Decree is a 1995 lawsuit settlement (to which the City, MCDA, & MPHA were parties) designed to provide public housing in a full range of metropolitan communities, beyond the core city, in order to improve housing choice for public housing residents. Heritage Park was the resulting development.

**HOME** – Home Investment Partnerships Program, a U.S. Department of Housing and Urban Development grant program.

**HOPWA** – Housing Opportunities for People with Aids, a U.S. Department of Housing and Urban Development grant program.

**HOW** – Home Ownership Works, a program of the MCDA.

**HR** – Human Resources.

**HRA** – Housing Redevelopment Authority.

**HRG** – Human Resources Generalist.

**HRIS** – Human Resources Information System.

**HSCO** – Hennepin County Sheriff's Office.

**HUD** – U.S. Department of Housing and Development, a federal government agency.

**HVAC** – Heating, Ventilation and Air Conditioning.

**IACP** – International Association of Chiefs of Police.

**IACVB** – International Association of Convention and Visitors Bureaus.

**ICMA** – International City/County Managers Association.

**IDIS** – Integrated Disbursement and Information Systems

**IDSS** – Internet Destination Sales System, a venture of Meet Minneapolis

**IGR** – Intergovernmental Relations.

**IMMULINK** – Immunization Registry, a program with Hennepin County.

**Improvement** – Addition made to, or change made in, a capital asset, other than maintenance, to prolong its life or to increase its efficiency or capacity. The cost of the addition or change normally is added to the book value of the asset.

**Indirect Expenses** – Expenses that cannot be specifically associated with a given service, program or department and thus, cannot be clearly associated with a particular functional category.

**Industrial Revenue Bond** – Bond proceeds are used to finance the purchase or construction of facilities or equipment to be leased to a private corporation. The bonds are backed by the revenue generated by the lease payment and ultimately by the credit of the corporation.

**INFORM** – A research service provided by the Minneapolis Library.

**Infrastructure** – Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples of infrastructure

assets include roads, bridges, tunnels, drainage systems, water and sewer systems, dams, and lighting systems.

**IRS** – Internal Revenue Service.

**Interfund Activity** – Activity between funds of the primary government, included blended component units. Interfund activities are divided into two broad categories: reciprocal and nonreciprocal. Reciprocal interfund activity comprises interfund loans and interfund services provided and used. Nonreciprocal interfund activity comprises interfund transfers and interfund reimbursements.

**Interfund Loans** – Amounts provided between funds and blended component units of the primary government with a requirement for repayment.

**Interfund Transfers** – Flows of assets (such as cash or goods) between funds and blended component units of the primary government without equivalent flows of assets in return and without a requirement for repayment.

**Internal Service Funds** – used to account for those City services which are financed and operated in a manner similar to private business enterprises and the customer is other City departments instead of the public.

**ISAB** – Integrated Systems Advisory Board.

**IS Architecture** – Information Systems Architecture.

**ITS** – Former Information Technology Services, now BIS

**IWR** – Utility Billing's Interactive Web Response application.

**JNET** – The adult criminal justice system integrated data system.

**JP** – Joint Powers.

**KIVA** – The vendor that provides the City's Building Inspections Information System (BIIS).

**LAN** – Local Area Network.

**LCMR** – Legislative Commission on Minnesota Resources.

**LCTS** – Long-term Collaborative Time Study, a funding program through the State and Hennepin County for the department of Health and Family Support.

**LED** – Light Emitting Diode (found in pedestrian signal cross lights for example).

**Legal Debt Margin** – Excess of the amount of debt legally authorized over the amount of debt outstanding.

**Legal Level of Budgetary Control** – Level at which a government's management may no reallocate resources without special approval from the legislative body.

**LEP** – Limited English Proficiency.

**LGA** – Local Government Aid.

**LIF** – Leveraged Investment Fund.

**LISC** – Local Initiatives Support Corporation.

**LLEBG** – Local Law Enforcement Block Grant.

**LMC** – League of Minnesota Cities.

**LMV** – Limited Market Value. A limitation on the amount that a property's market value may grow from one year to the next for purposes of property taxation. It was enacted to help mitigate rising property taxes resulting from rapidly inflating property values.

**LRT** – Light Rail Transit. The current Hiawatha line runs from the Airport to Downtown Minneapolis. Connecting lines are being considered by policymakers.

**MAC** – Metropolitan Airports Commission, the independent body which runs the regions airports.

**Major Fund** – Governmental fund or enterprise fund reported as a separate column in the basic fund financial statements and subject to a separate opinion in the independent auditor's report. The general fund is always a major fund. Otherwise, major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. Any other governmental or enterprise fund may be reported as a major fund if the government's officials believe that the fund is particularly important to financial statement users.

**Market Value** – The estimated amount as determined by the City Assessor that a willing seller and a willing buyer would agree upon for a piece of property.

**MAXIMO** – Building Maintenance information System of the Municipal Building Commission.

**Mayor's Recommendation** – The recommended annual budget by the Mayor as required by the City Charter.

**MBC** – Municipal Building Commission, a component unit of the City which operates the City Hall/Courthouse Building.

**MCC** – Minneapolis Convention Center.

**MCCR** – Minneapolis Commission on Civil Rights.

**MCDA** – former Minneapolis Community Development Association.

**MCES** – Metropolitan Council Environmental Services, provider of sewage interceptor and treatment services for the City.

**MCH** – Maternal Child Health.

**MDCR** – Minneapolis Department of Civil Rights.

**MDC** – Police Department's Mobile Data Computers.

**MDHFS** – Minneapolis Department of Health and Family Support.

**MECC** – Minneapolis Emergency Communications.

**Meet Minneapolis** – In July 2006, GMCVA (Greater Minneapolis Convention and Visitor's Association) changed their name to Meet Minneapolis.

**MERF** – Minneapolis Employee Retirement Fund, a closed retirement plan for general City employees.

**METP** – Minneapolis Employment and Training Program.

**Metropolitan Council** – Regional government of the 7 county metro area.

**MFD** – Minneapolis Fire Department.

**MFIP** – Minnesota Family Investment Program, the State's successor to the Aid for Families with Dependent Children (MFIP).

**MFRA** – Minneapolis Firefighter's Relief Association, a closed retirement plan for firefighters.

**MHFA** – Minnesota Housing Finance Agency, state government agency.

**MHRC** – Minneapolis Highrise Representative Council, City's largest public housing resident organization that represents all residents in MPHA's 40 highrise apartment buildings located throughout the city of Minneapolis.

**MIL** – Municipal Information Library.

**MILES** – Minneapolis Industrial Land and Employment Strategy.

**MBE** – Minority-owned business enterprises.

**MDA** – Minnesota Department of Agriculture.

**MHz** – Megahertz Radio System.

**MINSTAT** – City's effort to centralize citizen contact, improve responsiveness and measure performance.

**MJNO** – Multiple Jurisdiction Network Organization, a statewide collaboration of police agencies.

**MLK** – Martin Luther King Jr.

**MLSS** – Mechanical Life and Safety Systems.

**MMI** – Metropolitan Median Income.

**MMRS** – Metropolitan Medical Response System.

**MMS** – Minneapolis Multicultural Services.

**Minneapolis 311** – Serves as the single point of contact to the City for all non-emergency requests for information and services, which simplifies citizen access to city services and information; enables city employees to deliver services more effectively; tracks requests for service delivery from inception to completion; and provides access to city services by voice, e-mail and the web.

**MINCIS** – Minnesota Court Information System.

**MNDNR** – Minnesota Department of Natural Resources.

**MNDOT** – Minnesota Department of Transportation, state government agency.

**MINHEALS** – Minnesota HEALS (Hope, Education, and Law and Safety), a program of comprehensive gun violence reduction strategies.

**MOAPPP** – Minnesota Organization on Adolescent Pregnancy Prevention & Parenting.

**Modified Accrual Accounting** – Recognizes expenses in the accounting period in which they are incurred and measurable. Recognizes revenues in the accounting period in which they are measurable and available.

**MPAAT** – Minnesota Partnership for Action Against Tobacco.

**MPCA** – Minnesota Pollution Control Agency.

**MPD** – Minneapolis Police Department.

**MPHA** – Minneapolis Public Housing Authority, the public agency responsible for administering public housing and Section 8 rental assistance programs for eligible individuals and families in Minneapolis.

**MPI** – Minnesota Parking Incorporated, contract operator of the City’s municipal ramps.

**MPL** – Minneapolis Public Library.

**MPRA** – Minneapolis Police Relief Association, a closed retirement plan for police officers.

**MPRB** – Minneapolis Park and Recreation Board, a directly elected body.

**MPS** – Minneapolis Public Schools.

**MRI** – Municipal Refuse Incorporated, provider of solid waste disposal in parts of Minneapolis.

**MSA** – Municipal State Aid – refers to gas tax dollars distributed to local governments for use on State designated Municipal State Aid streets - usually major thoroughfares.

**MSAU** – Multicultural Services and Community Access Unit – division of Civil Rights that facilitates access for deaf/hard of hearing communities.

**MSSB** – Minnesota State Services for the Blind.

**MUID** – Metropolitan Urban Indian Directors.

**MUPS** – Municipal Utility and Package System.

**MVNA** – Minneapolis Visiting Nurse’s Association, a community non-profit.

**MWW** – Minneapolis Water Works.

**NACCHO** – National Association of City and County Health Officials.

**NAMC** – National Association of Minority Contractors.

**NCIC** – National Crime Information Center.

**NDB** – Net Debt Bonds – property tax supported bonds issued to finance general infrastructure improvements. Debt service is paid by taxes collected for the annual Bond Redemption Levy.

**NELC’s** – Neighborhood Early Learning Centers.

**New Arrivals** – City of Minneapolis efforts to assist emerging immigration population.

**Net General Obligation Debt** – General obligation debt reduced by the amount of any accumulated resources restricted to repaying the principal of such debt.

**Net Tax Levy** – This is the total tax levy less HACA (but including fiscal disparities). The net tax levy is now the certified tax levy as required by a change in state law.

**NFIRS** - National Fire Information Standards.

**NFPA** – National Fire Protection Association, accreditation organization for Fire Departments.

**NHCN** – Neighborhood Health Care Network, a community health provider.

**NIP** – Neighborhood Initiatives Program of the MCDA.

**NLC** – National League of Cities.

**NNO** – National Night Out.

**NON APPROP** – Non Appropriated – reflects cost participation from County, State or Federal dollars and usually on these types of projects, the City of Minneapolis is not the lead agency.

**Normal Cost** – In the context of defined benefit pension and other post-employment benefit plans, that portion of the actuarial present value of plan benefits and expenses which is allocated to a valuation year by the actuarial cost method.

**NPDES** – National Pollutant Discharge Elimination System.

**NRP** – Neighborhood Revitalization Program, established in 1990, a joint powers agreement of the City to undertake neighborhood programs.

**NSP** – Northern State Power Company, now Xcel energy.

**OCA** – Office of Cultural Affairs of the City Coordinator’s department.

**OIC** – Opportunities Industrialization Centers.

**OJT** – On the Job Training.

**O&M** - Operations and Maintenance.

**Operating Activities** – Term used in connection with cash flows reporting. Operating activities generally results from providing services and producing and delivering goods, and include all transactions and other events that are not defined as capital and related financing, non-capital financing, or investing activities.

**Operating Budget** – Financial plan that allow City departments to maintain adequate service levels at reasonable costs by following sound financial management practices. Each City department or division prepares its own budget for review by the Mayor to assist the Mayor in preparing a budget recommendation for the City Council. A Department’s Operating Budget authorizes designated spending, revenue, and personnel levels.

**Operating Revenues and Expenses** – Cost of goods sold and services provided to customers and the revenue thus generated.

**Operating Tax Funds** – Those funds at least partially financed by property taxes, which support the normal functions of city government. They include the General fund, Board of Estimate and Taxation fund, Municipal Building Commission fund, Library fund, and the Park Tax funds.

**O & M** - Operations and Maintenance.

**Original Budget** – First complete appropriated budget. The original budget may be adjusted by reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes before the beginning of the fiscal year. The original budget should also include actual appropriation amounts automatically carried over from prior years by law. For example, a legal provision may require the automatic rolling forward of appropriations to cover prior-year encumbrances.

**Original/Current Appropriation** – The amount of money allocated by the respective governing body for the budgeted year. The original appropriation is the amount approved at the time the budget was initially adopted. The current appropriation is the original budget as amended to reflect any approved changes.

**OSA** – Office of the State Auditor.

**OSHA** – Occupational Safety and Health Administration, of the federal government.

**Other Post-Employment Benefits (OPEB)** – Post-employment benefits other than pension benefits. Other post-employment benefits (OPEB) include post-employment healthcare benefits, regardless of the type of plan that provides them, and all post-employment benefits provided separately from a pension plan, excluding benefits defined as termination offers and benefits.

**OTP** – Overtime Pay.

**Outcome Measures** – In the context of service efforts and accomplishments reporting, indicators that measure accomplishments or results that occur (at least partially) because of services provided. Results also include measures of public perceptions of outcomes.

**Own-source Revenues** – Revenues that are generated by a government itself (e.g. tax revenues; water and sewer charges; investment income) rather than provided from some outside source (e.g., intergovernmental aid and shared revenues).

**PAL** – Police Activity League.

**Pass-through Grants** – Grants and other financial assistance received by a governmental entity to transfer to, or spend on behalf of, a secondary recipient.

**PAVER** – Pavement Management System software application that computes the Pavement Condition Index (PCI) of roads and parking lots.

**Payment In Lieu of Taxes (PILOT)** – Payment that a property owner not subject to taxation makes to a government to compensate it for services that the property owner receives that normally are financed through property taxes.

**PC/NPC** – Probable cause/ no probable cause.

**PCA** – Pollution Control Agency, a state government agency.

**PCAB** – Pollution Control Annual Billing.

**PCI** – Pavement Condition Index, used to rate the condition of pavement.

**PD** – Police Department.

**PEIRS** – Public Employee Information Retrieval System (the payroll system for Public Works Dept. and the Park Board).

**Pension Benefits** – Retirement income and all other benefits (e.g. disability benefits, death benefits, life insurance) except healthcare benefits that are provided through a defined benefit pension plan to plan members and beneficiaries after termination of employment or after retirement. Post-employment healthcare benefits are considered other post employment benefits, regardless of how they are provided.

**Pension Cost** – Accrual measure of the periodic cost of an employer's participation in a defined benefit pension plan.

**Pension Obligation Bonds** – Bonds issued by employers to finance one or more elements of their pension obligation to employees. Pension obligation bonds may be used, for example 1) to reduce or eliminate the employer's net pension obligation, 2) to pay the employer's annual required contribution for the year, or 3) to reduce or eliminate the plan's unfunded actuarial accrued liability.

**Pension Plan** – Arrangement for the provision of pension benefits in which all assets accumulated for the payment of benefits may legally be used to pay benefits (including refunds of member contributions) to any of the plan members or beneficiaries, as defined by the terms of the plan.

**PERA** – Public Employees Retirement Association, state-wide pension plan, to which a majority of the City's employees belong.

**PERF** – Police Executive Research Forum.

**Post-employment** – Period following termination of employment, including the time between termination and retirement.

**Post-employment Healthcare Benefits** – Medical, dental, vision and other health-related benefits provided to terminated employees, retired employees, dependents, and beneficiaries.

**PHDEP** – Public Housing Drug Elimination Program, a federal government grant for security funding.

**PHN** – Public Health Nurse.

**PI** – Permanent Improvement.

**PICA** – Parents in Community Action.

**PM** – Performance Management.

**PMD** – Program Management Division of ITS.

**PP** – Problem Properties.

**PPF** – Preliminary Planning Fund of the MCDA.

**Primary Government** – Term used in connection with defining the financial reporting entity. A state government or general purpose local government. Also, a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. The primary government is the focus of the financial reporting entity.

**Program Revenue** – Revenues that derive directly from the program itself or from parties outside the reporting government's taxpayers or citizenry, as a whole they reduce the net cost of the function to be financed from the government's general revenues.

**Proprietary Funds** – Funds that focus on the determination of operating income, changes in net assets (or cost recovery, financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

**PSF** – Hennepin County Public Safety Facility.

**PS&RS** – Public Safety and Regulatory Services, standing committee of the City Council.

**PSC** – Public Service Center, one of the main buildings in the City's downtown campus.

**PUD** – Planned Unit Development

**PW** – Public Works Department.

**R&M** – Repair and Maintenance.

**Reappropriation** – Inclusion of a balance from the prior year's budget as part of the budget of the subsequent fiscal year. Reappropriation is common for encumbrances outstanding at the end of a fiscal year that a government intends to honor in the subsequent fiscal year.

**RECAP** – Repeat Address Call Policing, part of Central Services Bureau of the Police Department.

**Refunding** – Issuance of new debt whose proceeds are used to repay previously issued debt. The proceeds may be used immediately for this purpose (a current refunding), or they may be placed with an escrow agent and invested until they are used to pay principal and interest on the old debt at a future time (an advance refunding).

**REIMB** – Capital work performed by divisions of Public Works for which reimbursements are received from other City departments, outside government agencies or private businesses.

**Results Minneapolis** – City's effort to centralize citizen contact, improve responsiveness and measure performance

**Revenue** – Funds received from various sources used to finance City expenditures.

**RFP** – Request for Proposal, the process by which the City receives service descriptions and estimates of costs from potential providers of a service.

**RFS** – Request for Service, a violation related module of the Kiva application used by inspectors in Regulatory Services.

**ROP** – Repeat Offender Program.

**ROW** – Right of Way.

**RPO** – Rental Property Owners.

**RPZ** – Reduced Pressure Zone, from the State Plumbing Code.

**RTSF** – Real Time Strategic Forum, a means used to rank strategic information systems improvements.

**RTW** – Return to Work.

**SAC** – Sewer Access Credits, issued by the Metropolitan Council.



**SAFER** - Staffing for Adequate Fire and Emergency Response. A federal grant program aiming to help fire departments increase the number of frontline firefighters. SAFER is part of the Assistance to Firefighters Grants and is under the purview of the Office of Grants and Training of the Department of Homeland Security.

**SBA** – Small Business Association, of the Federal Government.

**SBC** – School Based Clinics.

**SCADA** – Supervisor Control and Data Acquisition, a program to automate the water control system from one point so that all gates, pumps, monitors and controls will be in one controlled area.

**Schedule of Employer Contributions** – In the context of defined benefit pension plans and other post-employment benefit plans, trend data on employers' annual required contribution to a plan and actual contributions.

**Schedule of Funding Progress** – In the context of defined benefit pension plans and other post-employment benefit plans, trend data on the relationship between the actuarial value of plan assets and the related actuarial accrued liability.

**SCORE** – Select Committee on Recycling & Environment.

**SDP** – Service Delivery Plan.

**SEMI** – Southeast Minneapolis Industrial area – refers to a development area now referred to as University Research Park.

**SFD** – single family dwelling.

**SHAPE** - Survey of the Health of Adults, the Population, and the Environment, of the department of Health and Family Support.

**SIP** – Subject Identification Processor

**SISP** – Strategic Information Systems Plan.

**SLA** – Service Level Agreements.

**SMG** – System Manager's Groups of the Metropolitan Radio Board.

**SOC** – State of the City, report published by the Planning Department.

**SOC** – Hennepin County Security Operations Center.

**Special Assessment** – Compulsory levy made against certain properties to defray all or part of the

cost of a specific capital improvement or service deemed to benefit primarily those properties.

**Special Revenue Funds** – Used to account for the proceeds of specific revenue sources that are restricted by legal and regulatory provisions to finance specific activities.

**Sponsor** – In the context of pension and other post-employment benefits, the entity that established the plan.

**SRP** – Summer Reading Program. A program offered by the Minneapolis Library.

**SSC** – Skyway Senior Center.

**STD** – Sexually Transmitted Disease.

**STI** – Sexually Transmitted Infection.

**STOP** – Chronic Offenders Team in the City Attorney's Office.

**STS** – Sentence to Serve.

**SUBP** – Small and Underutilized Business Program of the Civil Rights Department.

**SW&R** – Solid Waste and Recycling.

**SWOT Analysis** – Strengths, Weaknesses, Opportunities and Threats Analysis.

**SWSFM** – Storm Water/Sewer/Flood Mitigation program, the City's capital effort to limit residential flooding.

**T&PW** – Transportation and Public Works, a standing committee of the City Council. Also known by TAPS.

**TAC** – Technical Advisory Committee.

**TAD** – Third Avenue Distributor Ramps, built along the downtown core's border; owned by the State of Minnesota's Department of Transportation.

**TANF** – Temporary Aid for Needy Families, federal government grant.

**Target Strategies** – Changes that will produce a reduction in operating expenditures.

**Tax Capacity** – That amount of estimated market value subject to taxes after the total estimated value is multiplied by a "tax classification rate".

**Tax Capacity Rate** – After calculating the dollars to be levied, each taxing jurisdiction uses the total tax capacity to calculate their "tax capacity rate". This rate is

essentially the percentage of tax capacity to be paid in taxes.

**Tax Classification Rate** – The percentage set by state statute that is applied to the market value of each property classification to arrive at tax capacity. (This replaced assessment ratios.)

**Tax Increment (TI)** – Tax increment of real property within a municipality whose assessed valuation for tax purposes is frozen when the tax increment district is certified. The proceeds from the tax increment bond sale are used to develop this distressed or under-utilized property. Taxes collected from the frozen assessed valuation continue to be distributed to the various taxing districts. As development caused the valuation of the property to rise, the difference or increment between the frozen valuation levels and increased value after development provides the needed payment to pay off the bonds.

**Tax Increment Finance Bonds** --Bonds sold to investors to raise capital for development activities. Interest paid to bond purchasers is usually exempt from state and federal taxation, although TIF bonds can also be sold to investors with no interest exemption from state and federal taxes.

**Tax-Increment Financing (TIF)** – Financing secured by the anticipated incremental increase in tax revenue, resulting from the redevelopment of an area.

**TC Tax** - A program that manages and operates a ticket outlet providing Meet Minneapolis a revenue source. It provides members and the community an opportunity to experience cultural events while promoting member businesses.

**TBD** – To be determined.

**TELESERVE** – is a system for reporting non-emergency crimes that occurred within the city limits of Minneapolis.

**TISH** – Truth in the Sale of Housing, division of Regulatory Services.

**TMP** – The Minneapolis Plan, the City's comprehensive plan.

**TOC** – Technical Operating Committee of the Metropolitan Radio Board.

**Total Expenses** – The total costs of a cost center or department including debt service and capital improvements.

**TPA** – Third Party Administration.

**TRA** – Tenant Remedies Act.

**Truth In Taxation (TNT) Law** – In 1988, the Minnesota Legislature passed a law designed to make local governments more accountable for property tax increases. The law requires that local governments inform taxpayers of proposed tax levy amounts and adopt budgets at public hearings.

**UB** – Utility billing.

**UDAG** – Urban Development Action Grant, of the U.S. Department of Housing and Urban Development.

**UCR** – Uniform Crime Rate.

**Unisys** – Unisys Corporation – The City of Minneapolis has a strategic partnership with Unisys to manage and support 2700 personal computers and more than 100 servers over a seven year contract.

**Undesignated Unreserved Fund Balance** – Available expendable financial resources in a governmental fund that are not the object of tentative management plans (i.e., designations).

**Unfunded Actuarial Accrued Liability** – Excess of the actuarial accrued liability over the actuarial value of assets. This value may be negative, in which case it may be expressed as a negative unfunded actuarial accrued liability, the excess of the actuarial value of assets over the actuarial accrued liability, or the funding excess.

**Unrealized Gains and Losses** – Difference between the carrying value of an asset and its fair value prior to sale.

**USCM** – U.S. Conference of Mayors.

**U.S. EPA** – United States Environmental Protection Agency.

**USPS** – United States Postal Service.

**Variable-rate Investment** – In the context of investment disclosure, and investment with terms that provide for the adjustment of its interest rate on set dates (such as the last day of a month or calendar quarter) and that, upon each adjustment until the final maturity of the instrument of the period remaining until the principal amount can be recovered through demand, can reasonably be expected to have a fair value that will be unaffected by interest rate changes.

**VEU** – Vehicle Equivalent Units.

**VOIP** – Voice Over Internet Protocol.

**VPN** – Virtual Private Network.

**Ways & Means/Budget Committee** – City Council Sub-Committee made up of six City Council Members, which provides Council oversight on issues such as: acceptance of bids, appropriation of funds, approval of increases/decreases/transfers of funds, assignment of wages and salaries, budgetary items (including approval of the City’s annual budget), the certification to Hennepin County of taxes to be levied for bonds sold, civil rights issues, execution of contracts, issuance of bonds, Minneapolis Employment and Training Program agreements, and the operating, structure and organization of departments (during the budget process).

**WBE** – Women-owned business enterprises.

**WC** – Worker Compensation.

**WiFi** – Wireless fidelity.

**WTG** – Way to Grow.

**YCB** – Youth Coordinating Board, a joint power agreement of the City.

**YTD** – Year to date.

**YMAP** – Youth in Minneapolis After School Program (Park Board).

**Z&P** – Zoning and Planning, City Council Sub Committee.

# MINNEAPOLIS CITY COUNCIL OFFICIAL PROCEEDINGS

## ADJOURNED SESSION OF THE REGULAR MEETING OF DECEMBER 7, 2007 HELD DECEMBER 12, 2007

(Published December 15, 2007, in *Finance and Commerce*)

Council Chamber  
350 South 5th Street  
Minneapolis, Minnesota  
December 12, 2007 - 5:05 p.m.  
The Council met pursuant to adjournment.  
President Johnson in the Chair.  
Present - Council Members Hodges, Samuels, Gordon, Hofstede, Ostrow, Schiff, Lilligren, Colvin Roy, Glidden, Remington, Benson, Goodman, President Johnson.  
Also Present - Mayor R. T. Rybak.  
Council President Johnson welcomed members of the Park and Recreation Board, the Library Board, and the Mayor who were present.

### PETITIONS AND COMMUNICATIONS

#### **COMMUNITY DEVELOPMENT and WAYS & MEANS/BUDGET (See Rep):**

COMMUNITY PLANNING & ECONOMIC DEVELOPMENT (272468)  
NRP 2008 Administrative Budget: Approve budget and appropriations.

#### **WAYS AND MEANS BUDGET (See Rep):**

FINANCE DEPARTMENT (272469)  
2008 Budget: Mark-up materials and the 2008 Budget Book.

*The following reports were signed by Mayor Rybak on December 14, 2007. Minnesota Statutes, Section 331A.01, Subd 10, allows for summary publication of ordinances and resolutions in the official newspaper of the city.*

### REPORTS OF STANDING COMMITTEES

#### **The WAYS & MEANS/BUDGET Committee submitted the following reports:**

**W&M/Budget** - Your Committee recommends passage of the accompanying Resolution approving the 2007 property tax levies, payable in 2008, for various funds of the City of Minneapolis for which the City Council levies taxes.

Adopted 12/12/2007. Yeas, 11; Nays, 2 as follows:

Yeas - Hodges, Samuels, Gordon, Hofstede, Ostrow, Schiff, Lilligren, Colvin Roy, Glidden, Benson, Johnson.

Nays - Remington, Goodman.

Resolution 2007R-641 approving the 2007 property tax levies, payable in 2008, for various funds of the City of Minneapolis for which the City Council levies taxes, was adopted 12/12/2007 by the City Council. A complete copy of this resolution is available for public inspection in the office of the City Clerk.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-641  
By Ostrow**

**Approving the 2007 property tax levies, payable in 2008, for the various funds of the City of Minneapolis for which the City Council levies taxes.**

Resolved by The City Council of The City of Minneapolis:

That the following taxes and tax levies are hereby assessed against and levied based on taxable value upon the real and personal property in the City of Minneapolis in 2007 for taxes payable in 2008 for the following funds:

<b>FUND</b>	<b>CERTIFIED LEVY AMOUNT</b>	<b>TAX CAPACITY RATES <sup>1</sup></b>
General Fund	\$155,082,373	37.730
Municipal Building Commission	\$4,173,069	1.016
Permanent Improvement	\$1,619,000	0.394
Bond Redemption	\$18,355,000	4.466
Firefighters Relief Association (MFRA)	\$3,415,000	0.831
Police Relief Association (MPRA)	\$3,641,000	0.886
Minneapolis Employees Retirement (MERF)	\$2,940,000	0.716
<b>Total</b>	<b>\$189,225,442</b>	<b>46.039</b>

Be It Further Resolved that the difference between the amounts herein levied by for the Bond Redemption Fund and the aggregate of levies previously certified to the Hennepin County Auditor are made up by cash from prior years' balances. 1) The tax capacity rates shown for each of the above funds are derived by applying the amount of the levy to an estimated tax capacity value of \$476,286,107 and a spread levy tax capacity value of \$360,650,063, and are advisory in nature only. The dollar amount shown in the levy hereby certified and such amounts to be determined by the County Auditor are to be due to the City under the "Fiscal Disparities" law.

Be It Further Resolved that a tax levy of \$9,300,000 be assessed against and levied based on market value upon the real and personal property in the City of Minneapolis in 2007 for taxes payable in 2008 for debt service associated with the voter approved Library Referendum Bond authorization of \$140,000,000.

Adopted 12/12/2007. Yeas, 11; Nays, 2 as follows:

Yeas - Hodges, Samuels, Gordon, Hofstede, Ostrow, Schiff, Lilligren, Colvin Roy, Glidden, Benson, Johnson.

Nays - Remington, Goodman.

**W&M/Budget** - Your Committee recommends passage of the accompanying Resolution fixing the maximum amounts to be expended by the various department for 2008 (2008 General Appropriation Resolution), from the various funds under the jurisdiction of the City Council for which the City Council levies taxes and fees, based on the recommendations submitted by the Mayor (Petn No 272469).

Ostrow moved that the resolution be amended by substituting the following new language for footnote "p" to read as follows:

"p) The City Council gives preliminary approval of the budget for city promotional activities before and during the Republican National Convention as outline in the December 3, 2007 report to the Ways & Means/Budget Committee. Further, the City Coordinator will return to the Ways & Means/Budget Committee for final budget approval." Seconded.

Adopted upon a voice vote.

Remington moved that the resolution be further amended by reducing the allocation for the Minneapolis Police Department overtime budget by \$160,000 and increasing the officer count by 2 FTE's. Seconded.

Lost. Yeas, 2; Nays, 11 as follows:

Yeas - Remington, Benson

Nays - Hodges, Samuels, Gordon, Hofstede, Ostrow, Schiff, Lilligren, Colvin Roy, Glidden, Goodman, Johnson.

Samuels moved that the resolution be further amended by reducing the City Coordinator's sustainability budget - Microgrants by \$10,000 and increasing Public Works' budget in the General Fund by \$10,000 to develop a 26th Avenue North bicycle/pedestrian corridor plan. Seconded.

Lost. Yeas, 3; Nays, 10 as follows:

Yeas - Samuels, Hofstede, Johnson.

Nays - Hodges, Gordon, Ostrow, Schiff, Lilligren, Colvin Roy, Glidden, Remington, Benson, Goodman.

Lilligren moved that the resolution be further amended by adding the following footnote:

"x) The 2008 City Clerk/City Council budgets will be in the same accounting format as the 2007 adopted budget. Further, the individual ward budgets are increased by the inflationary amount of 1.6%. This increase is included in the Mayor's budget, however specific accounting changes may be needed to align the budgets to this assumption." Seconded.

Lilligren assumed the Chair.

Lilligren's motion was adopted. Yeas, 10; Nays, 3 as follows:

Yeas - Hodges, Samuels, Hofstede, Ostrow, Schiff, Lilligren, Remington, Benson, Goodman, Johnson.

Nays - Gordon, Colvin Roy, Glidden.

The report, with the amended resolution, was adopted 12/12/2007. Yeas, 12; Nays, 1 as follows:

Yeas - Hodges, Samuels, Gordon, Hofstede, Ostrow, Schiff, Lilligren, Colvin Roy, Glidden, Remington, Benson, Johnson.

Nays - Goodman.

President Johnson resumed the Chair.

Resolution 2007R-642, fixing the maximum amounts to be expended by the various departments for 2008, from the various funds under the jurisdiction of the City Council for which the City Council levies taxes and fees, was adopted 12/12/2007 by the City Council. A complete copy of this resolution is available for public inspection in the office of the City Clerk.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-642**

**By Ostrow**

**Fixing the maximum amounts to be expended by the various departments for 2008 from the various funds under the jurisdiction of the City Council for which the City Council levies taxes and fees:**

Resolved by the City Council of The City of Minneapolis:

That there be appropriated out of the monies in the City Treasury and revenues of the City applicable to specifically named funds the maximum appropriation amounts as outlined in Financial Schedules 1, 2, 3, 4 (Community Development Block Grant Program Allocations), 5, 6, 7, 8, 9, 10, 11, 12, and 14 as published in the final 2008 Budget Book.

**REVENUE ESTIMATES:**

2008 revenue estimates as shown in the final column of Schedule Two are adopted as the "Approved Revenue Estimates".

Any changes to these revenue estimates that are not technical in nature will be made by Council action at the quarterly reviews in 2008.

CDBG Allocations set forth are based on current estimates of the City's Fiscal Year 2008 Consolidated Plan grant amount. If this grant amount is different and results in a substantial change in the proposed use of funds, there will be another public hearing prior to the April 2008 grant submission.

**2008 Operating Budget  
Resolution Footnotes:**

a) Administrative Financial Policies, as included in the Financial Policies Section of the 2008 Adopted Budget book, are hereby adopted as part of the 2008 budget.

b) Be it Further Resolved that this resolution may be cited as the "General Appropriation Resolution of 2008."

***Additions/Changes to Financial Policies (as needed)***

None

***Changes to the Recommended Budget***

c) The fire department increase of \$300,000 will allow for the addition of 3 positions to the department budget.

d) In 2008 Capital budget, move \$200,000 from City property reforestation project to the City's facilities - space improvements project.

e) Modify the City Coordinator-Communications budget, and for item 2 the self insurance fund, as follows:

- (i) Eliminate for the Minneapolis wireless portals project (\$100,000) and restore \$100,000 of funding to the Minneapolis Telecommunications Network contract.
- (ii) Require that the \$2.25 million from the settlement with the Metropolitan Airports Commission be deposited into the self insurance fund.
- (iii) Fund the Wireless portals project at \$100,000 on a one-time basis from the self insurance fund, contingent upon finalization of the Metropolitan Airports Commission settlement and the payment to the self insurance fund from the settlement.
- (iv) Direct the finance department staff to adjust appropriations, including transfers, to facilitate these transactions.

f) Remove specific project allocations in the Park Board capital program to provide the Park Board discretion to determine allocation of resources between capital projects.

g) Reduce the funds for the citywide drinking water fountain capital project to \$250,000 with the remainder of the funding returning to the balance of the Water Fund. Public Works staff be directed to provide a report to the Transportation & Public Works Committee during the 1st Quarter 2008 on the Drinking Water Fountain project, relating to the capital and operational costs and the scope of the program; and that funds not be released until the report has been presented.

- h) Update the five-year financial direction to reflect the following:
  - (i) Correct error regarding 311/911 long-term cut, eliminating the cuts in 2009-2013.
  - (ii) Adding \$7.5 million in anticipated one-time revenue in 2009.
- i) Amend the capital budget to allow \$100,000 for elevator repair and maintenance in City Hall to occur in 2008 instead of 2009. Offset the spending by directing that \$100,000 of funding for the Emergency Operations Center be delayed from 2008 to 2009.
- j) Reduce funding for the YCB-Youth are Here buses by \$75,000 (\$50,000 in general fund and \$25,000 from the community development block grant funding). Increase Health and Family Support by \$75,000 (\$50,000 general fund and \$25,000 from CDBG funding) for youth violence prevention grants). Direct the Health department to work with the youth violence prevention steering on prioritizing refunding for these programs in a manner they see meets their determination.

***Changes to the Recommended Budget which include directions to staff***

- k) Eliminate recommendations to consolidate community engagement positions in a new Government and Community Relations department. Return transferred positions and funding to originating departments.
  - (i) Direct City Coordinator to present for approval to the Council, through the Intergovernmental Relations Committee, as amendments to the Intergovernmental Relations business plan any structural changes and/or expansion or change in mission of the IGR department only after the Council has acted on the community engagement report and NRP Working Group Report, or in March 2008, whichever is sooner; and
  - (ii) As part of the process, meet with the chairs of Ways and Means/Budget and Intergovernmental Relations committees and the Council Vice President to discuss the implications of consolidating community engagement functions with intergovernmental relations functions in one department. This motion does not amend the recommendation to move the strategic partnership position from CPED to the City Coordinator Department.
- l) Allocate \$50,000 on a one time basis from the Self Insurance Fund to the City Clerk, contingent upon finalization of the Metropolitan Airports Commission settlement and the payment to the Self Insurance Fund from the settlement; and direct the Clerk to return to Ways and Means with a report on charge backs for records storage and disposal in the first quarter.

**Directions to Staff**

- m) Direct the Regulatory Services Department to return to the Ways & Means/Budget Committee to report on the status of the nuisance abatement revolving fund and other revenues in April 2008, including potentially clarifying the ordinance.
- n) Provide the Finance Department authority to make accounting and budget changes to the parking fund as necessary to reflect sale of parking ramps.
- o) Direct the Director of communications for the City to work with the Executive Director and Board President of MTN to report MTN's business plan to the Ways and Means/Budget Committee in February 2008, and to request on behalf of the Council a similar annual report. This report should include information on the following:
  - (i) MTN's annual budget, organizational plan and operations; and
  - (ii) Activities funded by public education and government fees.
- p) The City Council gives preliminary approval of the budget for city promotional activities before and during the Republican National Convention as outlined in the December 3, 2007 report to the Ways & Means/Budget Committee. Further, the City Coordinator will return to the Ways & means/Budget Committee for final budget approval.
- q) Direct the Public Works, Finance and Police departments to return to the Ways & Means/Budget Committee by February 25 with options for funding the City's Graffiti removal, prevention and enforcement efforts from a source other than solid waste rates.
- r) Substitute corrected version of the General Fund Overhead schedule in the final budget document.



s) Direct the Finance Officer to update the five-year financial direction consistent with recommendations of the City Council.

t) CDBG language on HOPWA - revise schedule 4 to read "A third party subrecipient/subgrantee" instead of Minnesota Housing Finance Agency.

u) That proper City officers be authorized to execute and/or amend contracts to carry out the intent of the 2008 Consolidated Plan program allocations, as further detailed in the 2008 Adopted Budget book, Section 6 Financial Schedules, Schedule 4 – CDBG Program, to include CDBG, HOME, ADDI, ESG, and HOPWA entitlement grants.

v) That the proper City officers be authorized to develop the Fiscal Year 2008 Consolidated plan, including any amendments made in the Ways & Means/Budget Committee approved CDBG schedule.

w) That the proper City officers be authorized to enter into any necessary grant agreements with the Department of Housing and Urban Development to receive Fiscal Year 2008 Consolidated Plan funding.

x) The 2008 City Clerk/City Council budgets will be in the same accounting format as the 2007 adopted budget. Further, the individual ward budgets are increased by the inflationary amount of 1.6%. This increase is included in the Mayor's budget, however specific accounting changes may be needed to align the budgets to this assumption."

Adopted 12/12/2007. Yeas, 12; Nays, 1 as follows:

Yeas - Hodges, Samuels, Gordon, Hofstede, Ostrow, Schiff, Lilligren, Colvin Roy, Glidden, Remington, Benson, Johnson.

Nays - Goodman.

**The COMMUNITY DEVELOPMENT and WAYS & MEANS/BUDGET Committees submitted the following report:**

**Comm Dev & W&M/Budget** - Your Committee, having under consideration the action of the Neighborhood Revitalization Program (NRP) Policy Board approving the NRP 2008 Administrative Budget, now recommends:

a) Approval of the 2008 NRP Administrative Budget as set forth in Petn No 272468;

b) Passage of the accompanying resolution increasing the Community Planning & Economic Development Department (CPED) agency fund CNR-NRP Program Fund (CNR0-890-3550) appropriation by \$1,670,501 and requesting that the Community Planning & Economic Development Department (CPED) immediately transfer \$1,670,501 to the NRP's City of Minneapolis Fund 230; and

c) That the proper City officers be authorized to enter into any contracts or agreements needed to implement activities set forth in the 2008 Administrative Budget.

Adopted 12/12/2007.

**RESOLUTION 2007R-643**

**By Goodman and Ostrow**

**Amending The 2008 General Appropriation Resolution.**

Resolved by The City Council of The City of Minneapolis:

That the above-entitled resolution be amended by increasing Fund CNR0-890-3550 by \$1,670,501.

Adopted 12/12/2007.

**The WAYS & MEANS/BUDGET Committee submitted the following reports:**

**W&M/Budget** - Your Committee recommends passage of the accompanying resolution approving the property tax levy for the 2007 taxes, payable in 2008, for the Minneapolis Public Housing Authority, for which the City Council levies taxes.

Adopted 12/12/2007.

Declining to vote - Colvin Roy.

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Resolution 2007R-644, approving the property tax levy for the 2007 taxes, payable in 2008, for the Minneapolis Public Housing Authority, was adopted 12/12/2007 by the City Council. A complete copy of this resolution is available for public inspection in the office of the City Clerk.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-644  
By Ostrow**

**Approving the property tax levy for the 2007 taxes, payable in 2008, for the Minneapolis Public Housing Authority (MPHA) for which the City Council levies taxes.**

Resolved by the City Council of Minneapolis:

That the Minneapolis Public Housing Authority (MPHA) is hereby authorized to levy a 2007 property tax, payable in 2008, not to exceed \$1,265,319.

<b>FUND</b>	<b>CERTIFIED LEVY AMOUNT</b>	<b>TAX CAPACITY RATES <sup>1</sup></b>
Public Housing Authority	\$1,265,319	0.307

<sup>1</sup>Tax capacity rates are estimated based on a net tax capacity value of \$476,286,107 and a spread levy tax capacity value of \$360,650,063.

Adopted 12/12/2007.

Declining to vote - Colvin Roy.

**W&M/Budget** - Your Committee recommends passage of the accompanying resolution adopting the 2008-2012 Five Year Capital Program, as shown in the "Capital Section" of the adopted 2008 Budget Book (Petn No 272469), fixing the maximum amounts of capital funds to be expended by the various funds under the jurisdiction of the City Council.

Schiff moved that the resolution be amended by adding the following footnote:

"b) Public Works is directed to review and report back to the Transportation & Public Works Committee no later than March 25, 2008 on potential modifications of the Chicago Avenue Reconstruction plan to accommodate the Children's Hospital construction plan for the 2500 block including a cost estimate and any necessary reallocations." Seconded.

Adopted upon a voice vote.

Schiff moved that the resolution be further amended by moving the Net Debt Bond funding of \$319,000 from PRKCP Parks Capital to PRK17 East Phillips Cultural and Community Center under the Park Board Capital Program Fund 4300-910-9136 section. Seconded.

Adopted upon a voice vote.

The report, with the amended resolution, was adopted 12/12/2007.

Resolution 2007R-645, adopting the 2008-2012 Five Year Capital Program, was adopted 12/12/2007 by the City Council. A complete copy of this resolution is available for public inspection in the office of the City Clerk.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-645**

**By Ostrow**

**Adopting the 2008- 2012 Five Year Capital Program and fixing the maximum amounts for 2008 to be expended by the various funds under the jurisdiction of the City Council.**

Resolved by the City Council of the City of Minneapolis:

That the Five Year Capital Program for 2008 - 2012 is hereby adopted and that there be appropriated out of the monies of the City Treasury and revenues of the City applicable to specifically named funds and revenue sources, the following maximum appropriation amounts for 2008:

Fund	Agency Org Project	Amounts (in thousands)	Revenue Source Description
<b>4200</b>	<b>MBC - CAPITAL IMPROVEMENTS FUND</b>		
	<b>901 MUNICIPAL BUILDING COMMISSION CAPITAL IMPROVEMENT</b>		
	<b>9013 MBC CITY/COUNTY CAPITAL IMPROVEMENTS</b>		
	MBC01 Life Safety Improvements	200	Net Debt Bonds
	MBC02 Mechanical Systems Upgrade	500	Net Debt Bonds
	MBC04 Tower and Interior Court Elevators	100	Net Debt Bonds
	4200-901-9013 Subtotal	800	
	4200-901 Subtotal	800	
	<b>TOTAL FOR FUND 4200</b>	<b>800</b>	
<b>4400</b>	<b>LIBRARY - CAPITAL IMPROVEMENTS FUND</b>		
	<b>907 LIBRARY BOARD CAPITAL IMPROVEMENT</b>		
	<b>9072 LIBRARY CAPITAL IMPROVEMENT</b>		
	MPL09 Nokomis Library Capital Improvements	540	Net Debt Bonds
	MPL09 Nokomis Library Capital Improvements	1,735	Libr Referendum Bonds
	MPL16 Washburn Community Library Capital Improvements	60	Libr Referendum Bonds
	MPL18 Northeast Library Capital Improvements	2,675	Libr Referendum Bonds
	See footnote a) for additional details		
	4400-907-9072 Subtotal	5,010	
	4400-907 Subtotal	5,010	
	<b>TOTAL FOR FUND 4400</b>	<b>5,010</b>	
<b>3700</b>	<b>PARK - CAPITAL IMPROVEMENTS - ASSESSED FUND</b>		
	<b>910 PARK BOARD CAPITAL IMPROVEMENT</b>		
	<b>9140 FORESTRY &amp; TREE DISEASE CONTROL</b>		
	PRKDT Diseased Tree Removal	500	Assessment Bonds
	3700-910-9140 Subtotal	500	
	3700-910 Subtotal	500	
	<b>TOTAL FOR FUND 3700</b>	<b>500</b>	
<b>4300</b>	<b>PARK - CAPITAL IMPROVEMENTS FUND</b>		
	<b>910 PARK BOARD CAPITAL IMPROVEMENT</b>		
	<b>9136 PARK - CAPITAL IMPROVEMENT</b>		
	PRK17 East Phillips Cultural and Community Center	3,500	State of Minnesota
	PRK17 East Phillips Cultural and Community Center	180	E Phillips Imp Coalition
	PRK17 East Phillips Cultural and Community Center	5	Midtown Phillips NA
	PRK17 East Phillips Cultural and Community Center	319	Net Debt Bonds

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PRKCP Parks Capital	1,290	Park Board Tax Levy
4300-910-9136 Subtotal	5,294	
4300-910 Subtotal	5,294	
<b>TOTAL FOR FUND 4300</b>	<b>5,294</b>	
<b>4100 CITY-CAPITAL IMPROVEMENTS FUND</b>		
<b>890 COMMUNITY PLANNING &amp; ECONOMIC DEVELOPMENT</b>		
<b>8962 COMMUNITY PLANNING</b>		
ART01 Art in Public Places (ART08)	350	Net Debt Bonds
4100-890-8962 Subtotal	350	
4100-890 Subtotal	350	
<b>4100 CITY-CAPITAL IMPROVEMENTS FUND</b>		
<b>923 PUBLIC WORKS PROPERTY SERVICES CAPITAL</b>		
<b>9242 PROPERTY SERVICES CAPITAL</b>		
PSD01 Facilities – Repair & Improvements (PS801)	800	Net Debt Bonds
PSD03 Facilities - Space Improvements (PS803)	465	Net Debt Bonds
PSD10 Minneapolis Development Review	500	Operating Dept Funds
PSD11 Energy Conservations and Emissions Reduction (PS811)	400	Net Debt Bonds
FIR01 City EOC/Training Facility	1,509	Net Debt Bonds
MPD04 Mounted Patrol Horse Barn	945	Private Donations
4100-923-9242 Subtotal	4,619	
4100-923 Subtotal	4,619	
<b>937 PUBLIC WORKS PAVING CONSTRUCTION</b>		
<b>9372 PAVING CONSTRUCTION</b>		
PV001 2008 Parkway Paving (PV801)	500	Net Debt Bonds
PV001 2008 Parkway Paving (PV801)	50	Assessment Bonds
PV003 Lynnhurst Renovation (PV803)	1,360	Net Debt Bonds
PV003 Lynnhurst Renovation (PV803)	355	Assessment Bonds
PV003 Xerxes Ave N Renovation (PV813)	175	Net Debt Bonds
PV003 Xerxes Ave N Renovation (PV813)	75	Assessment Bonds
PV004 2008 CSAH Paving Program (PV804)	105	Net Debt Bonds
PV004 2008 CSAH Paving Program (PV804)	1,095	Municipal State Aid
PV004 2008 CSAH Paving Program (PV804)	800	Assessment Bonds
PV006 2008 Alley Renovation (PV806)	200	Net Debt Bonds
PV006 2008 Alley Renovation (PV806)	65	Assessment Bonds
PV008 I35W & Lake St Interchange Reconstruct Phase 4	45	Net Debt Bonds
PV043 54th St W (Upton Ave S to Penn Ave S)	440	Net Debt Bonds
PV043 54th St W (Upton Ave S to Penn Ave S)	1,055	Municipal State Aid
PV043 54th St W (Upton Ave S to Penn Ave S)	105	Assessment Bonds
PV045 13th St S Pedestrian Plaza (Nic Mall to Marq Ave)	750	Transfer from Conv Ctr
PV047 3rd Ave N (Washington Ave to 5th St N)	450	Net Debt Bonds
PV052 Marquette Ave Double Width Transit Lanes	12,800	Federal UPA Funds
PV052 Marquette Ave Double Width Transit Lanes	1,435	Municipal State Aid
PV052 Marquette Ave Double Width Transit Lanes	1,765	Assessment Bonds
PV053 2nd Ave Double Width Transit Lanes	12,800	Federal UPA Funds
PV053 2nd Ave Double Width Transit Lanes	1,435	Municipal State Aid
PV053 2nd Ave Double Width Transit Lanes	1,765	Assessment Bonds
PV054 Marquette Ave and 2 <sup>nd</sup> Ave Reforestation	200	Net Debt Bonds
PV055 Washington Boulevard Functional Improvements	75	Net Debt Bonds
PV00R Reimbursable Paving Projects (PV80R)	3,500	Reimbursements
4100-937-9372 Subtotal	43,400	

**9386 BRIDGE CONSTRUCTION**

BR101 Major Bridge Repair and Rehabilitation (BR801)	500	Net Debt Bonds
4100-937-9386 Subtotal	500	

**9390 SIDEWALK REPLACEMENT**

SWK01 2008 Defective Hazardous Sidewalks (SWK08)	185	Net Debt Bonds
SWK01 2008 Defective Hazardous Sidewalks (SWK08)	2,295	Assessments
4100-937-9390 Subtotal	2,480	
4100-937 Subtotal	46,380	

**943 PUBLIC WORKS TRANSPORTATION CAPITAL**

**9432 STREET LIGHTING CAPITAL**

TR008 Parkway Street Light Replacement (TR808)	200	Net Debt Bonds
TR011 City Street Light Renovation (TR811)	100	Net Debt Bonds
4100-943-9432 Subtotal	300	

**9440 FIELD OPERATIONS CAPITAL**

PV043 54th St W (Upton Ave S to Penn Ave S)	10	Net Debt Bonds
PV043 54th St W (Upton Ave S to Penn Ave S)	195	Municipal State Aid
TR003 Energy Efficient LED Replacement Program (TR803)	180	Net Debt Bonds
TR005 Controller Conversion (TR805)	200	Net Debt Bonds
TR005 Controller Conversion (TR805)	200	Municipal State Aid
TR005 Controller Conversion (TR805)	200	Hennepin County
TR007 Traffic & Pedestrian Safety Improvements (TR807)	418	Net Debt Bonds
TR007 Traffic & Pedestrian Safety Improvements (TR807)	130	Municipal State Aid
TR007 Traffic & Pedestrian Safety Improvements (TR807)	66	Hennepin County
TR007 Traffic & Pedestrian Safety Improvements (TR807)	171	Federal Government
TR010 Traffic Management Systems (TR810)	130	Net Debt Bonds
TR010 Traffic Management Systems (TR810)	525	Municipal State Aid
TR010 Traffic Management Systems (TR810)	475	University of MN
TR010 Traffic Management Systems (TR810)	1,625	Federal Government
TR013 Railroad Crossing Safety Improvements (TR813)	1,936	Municipal State Aid
TR013 Railroad Crossing Safety Improvements (TR813)	1,004	Hennepin County
TR015 Safe Routes to School (TR815)	50	Net Debt Bonds
TR015 Safe Routes to School (TR815)	100	Federal Government
TR016 Street Car Initiative	100	Net Debt Bonds
TR00R Reimbursable Transportation Projects (TR80R)	600	Reimbursements
4100-943-9440 Subtotal	8,315	

**9470 COMMUTER BIKE ROUTE SYSTEM IMPROVEMENTS**

BIK13 RiverLake Greenway (East of I-35W)	14	Net Debt Bonds
4100-943-9470 Subtotal	14	
4100-943 Subtotal	8,629	

**970 CAPITAL IMPROVEMENTS NON-DEPARTMENTAL**

**9719 NEAR NORTH IMPLEMENTATION**

CDA01 Heritage Park Redevelopment Project 1,000 Net Debt Bonds  
 Note: There may be other revenue sources applicable to this project. Staff will request approval to accept agreements and appropriate funding sources on a case by case basis.

4100-970-9719 Subtotal 1,000  
 4100-970 Subtotal 1,000  
**TOTAL FOR FUND 4100 60,978**

**6100 EQUIPMENT SERVICES INTERNAL SERVICE FUND**

**927 PUBLIC WORKS EQUIPMENT SERVICES**

**9275 EQUIPMENT PURCHASES**

FLEET Fleet Equipment Purchases 7,200 Equipment Fund  
 6100-927-9275 Subtotal 7,200  
 6100-927 Subtotal 7,200  
**TOTAL FOR FUND 6100 7,200**

**6400 INFORMATION TECHNOLOGY INTERNAL SERVICE FUND**

**972 INFORMATION TECHNOLOGY SYSTEMS CAPITAL**

**9725 TECHNOLOGY INFRASTRUCTURE**

BIS02 Central Traffic Signal Computer Replacement 100 Net Debt Bonds  
 BIS03 Enterprise Document Management 100 Net Debt Bonds  
 BIS04 Enterprise Infrastructure Capacity Upgrade 500 Net Debt Bonds  
 BIS05 Enterprise Reporting 200 Net Debt Bonds  
 BIS06 GIS Application Infrastructure Upgrade 150 Net Debt Bonds  
 BIS10 Finance System Consolidation/Upgrade 825 Net Debt Bonds  
 BIS10 Finance System Consolidation/Upgrade 4,048 Operating Dept Funds  
 BIS11 Citywide Electronic Citations System 200 Net Debt Bonds  
 BIS12 Mobile Assessor 25 Operating Dept Funds  
 6400-972-9725 Subtotal 6,148  
 6400-972 Subtotal 6,148  
**TOTAL FOR FUND 6400 6,148**

**7100 SANITARY SEWER ENTERPRISE FUND**

**932 PUBLIC WORKS SEWER CONSTRUCTION**

**9322 SEWER CONSTRUCTION**

CDA01 Heritage Park Redevelopment Project 125 Sanitary Revenue  
 SW001 Sanitary Tunnel and Sewer Rehab Program (SW801) 500 Sanitary Bonds  
 SW036 Infiltration & Inflow Removal Program (SW836) 5,000 Sanitary Bonds  
 7100-932-9322 Subtotal 5,625  
 7100-932 Subtotal 5,625  
**TOTAL FOR FUND 7100 5,625**

**7300 STORM SEWER ENTERPRISE FUND**

**932 PUBLIC WORKS SEWER CONSTRUCTION**

**9322 SEWER CONSTRUCTION**

CDA01 Heritage Park Redevelopment Project 125 Stormwater Revenue  
 PV003 Lynnhurst Renovation (PV803) 128 Stormwater Bonds  
 PV007 University Research Park 300 Stormwater Revenue  
 PV007 University Research Park 1,000 Middle Miss WMO

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PV043 54th St W (Upton Ave S to Penn Ave S)	455	Stormwater Revenue
SW002 Miscellaneous Storm Drains (SW802)	220	Stormwater Revenue
SW004 Implement Storm Water Regulations (SW804)	250	Stormwater Revenue
SW005 Combined Sewer Overflow Improvements (SW805)	1,375	Stormwater Bonds
SW011 Storm Drains & Tunnels Rehab Program (SW811)	2,650	Stormwater Bonds
SW011 Storm Drains & Tunnels Rehab Program (SW811)	300	Stormwater Revenue
SW030 Alternative Stormwater Management Strategies	1,000	Stormwater Revenue
SW031 Lake Hiawatha / Blue Water Partnership	390	Stormwater Bonds
SW00R Reimbursable Sewer Projects (SW80R)	3,000	Reimbursements
7300-932-9322 Subtotal	11,193	
7300-932 Subtotal	11,193	
<b>TOTAL FOR FUND 7300</b>	<b>11,193</b>	

**7400 WATER ENTERPRISE FUND**

**950 PUBLIC WORKS WATER CAPITAL**

**9515 WATER TREATMENT CAPITAL**

WTR09 Ultrafiltration Program	12,000	Water Bonds
7400-950-9515 Subtotal	12,000	

**9535 WATER DISTRIBUTION CAPITAL**

CDA01 Heritage Park Redevelopment Project	250	Water Revenue
WTR10 City of Waters Fountains	250	Water Bonds
WTR12 2008 Water Distribution Improvements (WT812)	4,500	Water Revenue
WTR14 The MWW Facilities Security Improvement	500	Water Revenue
WTR15 Pump Station No. 4 Rehabilitation	6,000	Water Bonds
7400-950-9535 Subtotal	11,500	

**9545 WATER REIMBURSABLE CAPITAL**

WTR0R Reimbursable Water Projects (WT80R)	2,000	Reimbursements
7400-950-9545 Subtotal	2,000	
7400-950 Subtotal	25,500	
<b>TOTAL FOR FUND 7400</b>	<b>25,500</b>	

**7500 MUNICIPAL PARKING ENTERPRISE FUND**

**943 PUBLIC WORKS TRANSPORTATION CAPITAL**

**9464 OFF-STREET PARKING**

RMP01 Parking Facilities - Repair and Impr (RP801)	1,700	Parking Bonds
RMP03 2008 Bicycle Parking (RP803)	35	Parking Revenue
7500-943-9464 Subtotal	1,735	
7500-943 Subtotal	1,735	
<b>TOTAL FOR FUND 7500</b>	<b>1,735</b>	

**GRAND TOTALS FOR ALL FUNDS            129,983**

Be It Further Resolved that the following 2008 Capital Budget footnote be hereby incorporated into the 2008 Capital Resolution as follows:

a) The amounts reflected in the 2008 Capital resolution represent what is included in the 2008 Library Capital plan. The City Council passed actions 2007R-567 and 2007R-568 on November 2, 2007 authorizing issuance of the remaining Library referendum bonds in the amount of \$11,213,335 and the remaining City commitment of \$5,610,000 of net debt bonds respectively which corresponds to the 2008 – 2012 Capital Plan. In combination with prior year authorizations of library referendum and net debt bonds for library improvements, the City will be issuing a total of \$11,605,000 of Library referendum bonds and \$6,460,000 of net debt bonds which corresponds to the amounts indicated in the Library Unification Agreement.

b) Public Works is directed to review and report back to the Transportation & Public Works Committee no later than March 25, 2008 on potential modifications of the Chicago Avenue Reconstruction plan to accommodate the Children’s Hospital construction plan for the 2500 block including a cost estimate and any necessary reallocations.

Adopted 12/12/2007.

**W&M/Budget** - Your Committee recommends passage of the accompanying resolutions requesting the Board of Estimate and Taxation to incur indebtedness and issue and sell City of Minneapolis bonds for various amounts, as reflected in the 2008 Capital Appropriation Resolution.

Schiff moved that the resolution entitled “Requesting that the Board of Estimate and Taxation incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$13,355,000 for certain purposes other than the purchase of public utilities.” be amended by changing the project identified for the Park & Recreation Board from PRKCP Parks Capital to PRK17 East Phillips Cultural and Community Center with the amount remaining the same at \$319,000. Seconded.

Adopted upon a voice vote.

The report, with the amended resolution, was adopted 12/12/2007.

Resolutions 2007R-646 through 2007R-651, requesting the Board of Estimate and Taxation to incur indebtedness and issue and sell City of Minneapolis bonds for various amounts, as reflected in the 2008 Capital Appropriation Resolution, were adopted 12/12/2007 by the City Council. A complete copy of each resolution is available for public inspection in the office of the City Clerk.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-646**

**By Ostrow**

**Requesting that the Board of Estimate and Taxation incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$500,000 for certain purposes other than the purchase of public utilities.**

Resolved by The City Council of The City of Minneapolis:

That the Board of Estimate and Taxation be requested to incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$500,000, the proceeds of which are to be used for the diseased tree removal program. Assessments shall be collected in 5 successive equal annual installments payable in the same manner as real estate taxes.

Adopted 12/12/2007.



The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-647**

**By Ostrow**

**Requesting that the Board of Estimate and Taxation incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$4,980,000 for certain purposes other than the purchase of public utilities.**

Resolved by The City Council of The City of Minneapolis:

That the Board of Estimate and Taxation be requested to incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$4,980,000, the proceeds of which are to be used for the purpose of paying the portion of the cost of making and constructing certain local improvements to be assessed against benefited properties as estimated by the City Council and the Park Board, including assessable portions of the costs relating to sanitary sewers, paving, mill and overlays, alley resurfacing, retaining walls, streetscapes, landscaping, curb and gutter, street lighting, traffic management plans, ornamental lighting and bike lane development, of which assessments shall be collected in successive equal annual installments, payable in the same manner as real estate taxes, with the number of installments determined by the type of improvement and current City Council policy.

PV001	2008 Parkway Paving (PV801)	50,000
PV003	Lynnhurst Renovation (PV803)	355,000
PV003	Xerxes Ave N Renovation (PV813)	75,000
PV004	2008 CSAH Paving Program (PV804)	800,000
PV006	2008 Alley Renovation (PV806)	65,000
PV043	54th St W (Upton Ave S to Penn Ave S)	105,000
PV052	Marquette Ave Double Width Transit Lanes	1,765,000
PV053	2nd Ave Double Width Transit Lanes	1,765,000
	Total	\$4,980,000

Adopted 12/12/2007.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-648**

**By Ostrow**

**Requesting that the Board of Estimate and Taxation incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$13,355,000 for certain purposes other than the purchase of public utilities.**

Resolved by The City Council of The City of Minneapolis:

That the Board of Estimate and Taxation be requested to incur indebtedness and issue and sell City of Minneapolis bonds, in the amount of \$13,355,000, the proceeds of which are to be used as follows:

**Municipal Building Commission, in the amount of \$800,000**

MBC01	Life Safety Improvements	200,000
MBC02	Mechanical Systems Upgrade	500,000
MBC04	Tower and Interior Court Elevators	100,000

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**Park & Recreation Board, in the amount of \$319,000**

PRK17 East Phillips Cultural and Community Center 319,000

**City Council, in the amount of \$12,236,000**

ART01 Art in Public Places (ART08) 350,000  
PSD01 Facilities – Repair & Improvements (PS801) 800,000  
PSD03 Facilities - Space Improvements (PS803) 465,000  
PSD11 Energy Conservations and Emissions Reduction (PS811) 400,000  
FIR01 City EOC/Training Facility 1,509,000  
PV001 2008 Parkway Paving (PV801) 500,000  
PV003 Lynnhurst Renovation (PV803) 1,360,000  
PV003 Xerxes Ave N Renovation (PV813) 175,000  
PV004 2008 CSAH Paving Program (PV804) 105,000  
PV006 2008 Alley Renovation (PV806) 200,000  
PV008 I35W & Lake St Interchange Reconstruct Phase 4 45,000  
PV043 54th St W (Upton Ave S to Penn Ave S) 450,000  
PV047 3rd Ave N (Washington Ave to 5th St N) 450,000  
PV054 Marquette Ave and 2nd Ave Reforestation 200,000  
PV055 Washington Boulevard Functional Improvements 75,000  
BR101 Major Bridge Repair and Rehabilitation (BR801) 500,000  
SWK01 2008 Defective Hazardous Sidewalks (SWK08) 185,000  
TR003 Energy Efficient LED Replacement Program (TR803) 180,000  
TR005 Controller Conversion (TR805) 200,000  
TR007 Traffic & Pedestrian Safety Improvements (TR807) 418,000  
TR008 Parkway Street Light Replacement (TR808) 200,000  
TR010 Traffic Management Systems (TR810) 130,000  
TR011 City Street Light Renovation (TR811) 100,000  
TR015 Safe Routes to School (TR815) 50,000  
TR016 Street Car Initiative 100,000  
BIK13 RiverLake Greenway (East of I-35W) 14,000  
CDA01 Heritage Park Redevelopment Project 1,000,000  
BIS02 Central Traffic Signal Computer Replacement 100,000  
BIS03 Enterprise Document Management 100,000  
BIS04 Enterprise Infrastructure Capacity Upgrade 500,000  
BIS05 Enterprise Reporting 200,000  
BIS06 GIS Application Infrastructure Upgrade 150,000  
BIS10 Finance System Consolidation/Upgrade 825,000  
BIS11 Citywide Electronic Citations System 200,000

Total \$13,355,000  
Adopted 12/12/2007.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-649  
By Ostrow**

**Requesting that the Board of Estimate and Taxation incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$10,043,000 for certain purposes other than the purchase of public utilities.**

Resolved by The City Council of The City of Minneapolis:

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That the Board of Estimate and Taxation be requested to incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$10,043,000, the proceeds of which are to be used for sanitary and storm sewer related projects, as follows:

Sanitary Sewer Projects:

SW001 Sanitary Tunnel and Sewer Rehab Program (SW801)	500,000
SW036 Infiltration & Inflow Removal Program (SW836)	5,000,000
Total	\$5,500,000

Storm Sewer Projects:

PV003 Lynnhurst Renovation (PV803)	128,000
SW005 Combined Sewer Overflow Improvements (SW805)	1,375,000
SW011 Storm Drains & Tunnels Rehab Program (SW811)	2,650,000
SW031 Lake Hiawatha / Blue Water Partnership	390,000
Total	\$4,543,000

Adopted 12/12/2007.

The following is the complete text of the unpublished summarized resolution.

### **RESOLUTION 2007R-650 By Ostrow**

**Requesting that the Board of Estimate and Taxation incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$18,250,000 for certain purposes other than the purchase of public utilities.**

Resolved by The City Council of The City of Minneapolis:

That the Board of Estimate and Taxation be requested to incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$18,250,000, the proceeds of which are to be used for Water Works related projects, as follows:

WTR09 Ultrafiltration Program*	12,000,000
WTR10 City of Waters Fountains	250,000
WTR15 Pump Station No. 4 Rehabilitation	6,000,000
Total	\$18,250,000

\* - It is anticipated that the Ultrafiltration Program will be financed by issuing a General Obligation Note to the Minnesota Public Facilities Authority as part of their Drinking Water Revolving Loan program.

Adopted 12/12/2007.

The following is the complete text of the unpublished summarized resolution.

### **RESOLUTION 2007R-651 By Ostrow**

**Requesting that the Board of Estimate and Taxation incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$1,700,000 for certain purposes other than the purchase of public utilities.**

Resolved by The City Council of The City of Minneapolis:

That the Board of Estimate and Taxation be requested to incur indebtedness and issue and sell City of Minneapolis bonds in the amount of \$1,700,000, the proceeds of which are to be used for Parking Facility related projects, as follows:

RMP01 Parking Facilities - Repair and Impr (RP801) Adopted 12/12/2007.	1,700,000
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**W&M/Budget** - Your Committee recommends passage of the accompanying resolution designating the utility rates for water, sewer, stormwater, solid waste, and recycling services, effective on and after January 1, 2008.

Colvin Roy moved that the resolution be amended by reducing the solid waste and recycling waste base fee from \$23.75 per month as in the recommended budget to \$23.00 per month (the same fee as in 2007). Seconded.

Adopted upon a voice vote.

The report, with amended resolution, was adopted 12/12/2007.

Resolution 2007R-652, designating the utility rates for water, sewer, stormwater, solid waste, and recycling services, effective on and after January 1, 2008, was adopted 12/12/2007 by the City Council. A complete copy of this resolution is available for public inspection in the office of the City Clerk.

The following is the complete text of the unpublished summarized resolution.

**RESOLUTION 2007R-652  
By Ostrow**

**Designating the utility rates for water, sewer, stormwater, solid waste, and recycling service effective with water meters read on and after January 1, 2008.**

Resolved by The City Council of The City of Minneapolis:

Effective with utility billings for water meters read from and after January 1, 2008, the meter rates for water are hereby fixed and shall be collected as follows:

Charges commence when the street valve is turned on for water service.

(a) Two dollars and seventy-five cents (\$2.75) per one hundred (100) cubic feet for customers not otherwise mentioned, within the limits of the City of Minneapolis.

(b) Two dollars and seventy-five cents (\$2.75) per one hundred (100) cubic feet to the United States Government within the city limits, and outside of or adjacent to the city limits, such rates and upon such terms as may be agreed upon by the city and the United States Government.

(c) Two dollars and seventy-five cents (\$2.75) per one hundred (100) cubic feet to the University of Minnesota, the United States Veterans' Hospital, the metropolitan airports commission for service to Minneapolis-St. Paul International Airport, and all city-owned property.

(d) Two dollars and eighty-four cents (\$2.84) per one hundred (100) cubic feet to municipalities and villages outside the corporate limits of the city where service to such municipalities or villages is given through a master meter.

(e) Two dollars and ninety cents (\$2.90) per one hundred (100) cubic feet to municipalities, municipal corporations, villages and customers outside the corporate limits of the city where service is furnished through individual customer meters.

(f) Rates for municipalities, municipal corporations and villages, which are established by contract, shall continue on the existing contract basis.

(g) Under the above rates no meter shall pay a less sum per billing period or fraction thereof for the use of water than the following:

Meter Size	Net Minimum Monthly Bill	Net Minimum Quarterly Bill
5/8-inch	\$ 2.00	\$ 6.00
3/4-inch	2.40	7.20
1-inch	4.80	14.40
1 1/2-inch	8.85	26.55
2-inch	14.00	42.00
3-inch	27.00	81.00
4-inch	50.00	150.00
6-inch	95.00	285.00
8-inch	135.00	405.00
10-inch	191.00	573.00
12-inch	231.00	693.00

(h) The minimum bill for an owner occupied residential development serviced by a combined fire/general service line shall be a multiple of the number of units served, times the minimum charge for a three-fourth (3/4) inch meter.

(i) All fire standpipes, supply pipes and automatic sprinkler pipes with detector meters, direct meters or non-metered, shall be assessed according to size of connection at the following rates each per annum for the service and inspection of the fire protection pipes and meters installed, as follows:

1½ inch pipe connection	\$ 30.00
2 inch pipe connection	\$ 30.00
3 inch pipe connection	\$ 36.00
4 inch pipe connection	\$ 48.00
6 inch pipe connection	\$ 72.00
8 inch pipe connection	\$120.00
10 inch pipe connection	\$180.00
12 inch pipe connection	\$300.00

When the seal of any of the valves connecting with such fire protection pipes shall be broken, it shall be forthwith resealed by the superintendent of the waterworks. All connections for fire systems must have a post indicator valve installed at the curb if ordered by the superintendent of the waterworks. (Code 1960, As Amend., § 606.030; Ord. of 12-28-73, § 1)

The sanitary sewer rates and stormwater service rate shall be applied to utility billings for water meters read from and after January 1, 2008.

**Sanitary Sewer Rate**

The sanitary sewer rates to be charged properties within and outside the City of Minneapolis that are served directly by the City of Minneapolis sewer system and that are all served either directly or indirectly by the sewage disposal system constructed, maintained and operated by the Metropolitan Council Environmental Services under and pursuant to Minnesota Statutes Sections 473.517, 473.519 and 473.521, Sub. 2, are hereby set as follows:

(a) The sanitary sewer rate applicable inside the City of Minneapolis is two dollars and forty-five cents (\$2.45) per one hundred (100) cubic feet. The minimum sanitary sewer rate shall be two dollars (\$2.00) per month.

(b) The sanitary sewer rate applicable outside the City of Minneapolis for all sewage flow generated is two dollars and forty-five cents (\$2.45) per one hundred (100) cubic feet. The minimum sanitary sewer rate shall be six dollars (\$6.00) per month. Sanitary sewer only service shall be thirteen dollars (\$13.00) per month.

(c) The sanitary sewer charge for residential property not exceeding three (3) residential units shall be based on the volume of water used during the winter season which is defined as a four (4) month period between November 1 and March 31.

(d) The sanitary sewer charge for residential property exceeding three (3) residential units and all other commercial and industrial property shall be based on measured sewage volume or the total water volume used during the billing period as is appropriate.

**Stormwater Rate**

The stormwater rate, subject to the provisions in Chapter 510, of the Minneapolis Code of Ordinances, is imposed on each and every Single-Family Residential Developed Property, Other Residential Developed Property, Non-Residential Developed Property, and Vacant Property, other than Exempt Property, and the owner and non-owner users, and is hereby set as follows:

(a) The Equivalent Stormwater Unit (ESU) rate is ten dollars and twenty-six cents (\$10.26). The ESU measurement is 1,530 square feet of impervious area.

(b) The stormwater rate imposed on Single-Family Residential Developed Properties shall be categorized into three tiers based on the estimated amount of impervious area as follows:

High – Single-Family Residential Developed Property – greater than one thousand five hundred and seventy-eight (1,578) square feet of estimated impervious area. The ESU shall be 1.25 and the stormwater rate set at twelve dollars and eighty-three cents (\$12.83).

Medium – Single-Family Residential Developed Property – equal to or greater than one thousand four hundred and eighty-five (1,485) square feet and less than or equal to one thousand five hundred and seventy-eight (1,578) square feet of estimated impervious area. The ESU shall be 1.00 and the stormwater rate set at nine dollars and seventy-seven cents (\$9.77).

Low – Single-Family Residential Developed Property – less than one thousand four hundred and eighty-five (1,485) square feet of estimated impervious area. The ESU shall be .75 and the stormwater rate set at seven dollars and seventy cents (\$7.70).

(c) Stormwater charges for all other properties will be based on the following calculation:

$$(\text{Gross Lot Size in sq.ft.} \times \text{Runoff Coefficient}) \div 1,530 \text{ sq. ft.} = \# \text{ of ESU}$$

$$\# \text{ of ESU} \times \$ 10.26 = \text{Monthly Fee}$$

The runoff coefficient assumed for each land use category is shown below.

<u>Land Use</u>	<u>Coefficient Applied</u>
Bar-Rest.-Entertainment	.75
Car Sales Lot	.95
Cemetery w/Monuments	.20
Central Business District	1.00
Common Area	.20
Garage or Misc. Res.	.55
Group Residence	.75
Ind. Warehouse-Factory	.90
Industrial railway	.85
Institution-Sch.-Church	.90
Misc. Commercial	.90
Mixed Comm.-Res-Apt	.75
Multi-Family Apartment	.75

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Multi-Family Residential	.40
Office	.91
Parks & Playgrounds	.20
Public Accommodations	.91
Retail	.91
Single Family Attached	.75
Single Family Detached	ESU
Sport or Rec. Facility	.60
Utility	.90
Vacant Land Use	.20
Vehicle Related Use	.90

Solid waste and recycling variable rate charges associated with water meter read dates from and after January 1, 2008, the charges shall be as follows:

- (a) The base unit charge shall be twenty-three dollars (\$23.00) per dwelling unit per month.
- (b) The recycling reduction shall be seven dollars (\$7.00) per dwelling unit per month for the units whose occupants qualify as participating in the city's recycling program.
- (c) The cart disposal charge shall be two dollars (\$2.00) per month for each small cart.
- (d) The cart disposal charge shall be four dollars (\$4.00) per month for each large cart assigned to a dwelling unit.

Adopted 12/12/2007.

Lilligren moved to adjourn. Seconded.  
Adopted upon a voice vote 12/12/2007.

Cynthia D. Reichert,  
Assistant City Clerk.

Official Posting: 12/14/2007