



ASPEN WASTE SYSTEMS INC.

January 15, 2013

Mr. David Herberholz
City of Minneapolis
Solid Waste and Recycling
309 2nd Ave S., Room 210
Minneapolis, MN 55401-2281

Dear David,

I am submitting this letter in advance of the January 15th deadline for comments regarding the organized collection system in Minneapolis.

Aspen Waste Systems continues to be interested in participating in the residential collection system in the City of Minneapolis. The following are a few of the reasons why we believe we can serve the City well:

- Aspen has previously competed in this RFP process and won
- Our customer satisfaction meets or exceeds any comparative standards
- When customers call Aspen, they talk to a live person who is physically located and working in the City of Minneapolis
- Based in the City of Minneapolis, we provide more jobs in the City than any other licensed waste hauler
- Aspen has consistently proven its commitment to Minnesota's waste hierarchy (waste-to-energy before landfills) as the largest direct hauler to HERC, not by any contract obligation but rather by choice
- Aspen's founder, owner and president is a lifelong resident of Minneapolis

We appreciate the opportunity to be a part of the process and we continue to be interested in participating. I can be reached by phone at 612-884-8000 or via e-mail at tnelson@aspenwaste.com.

Sincerely,

A handwritten signature in blue ink, appearing to read "Thor W. Nelson".

Thor W. Nelson
Vice President & General Manager



January 15, 2013

David M. Aafedt
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VIA E-MAIL
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David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Solid Waste Organized Collection Process Comments – Minneapolis Refuse Inc.

Dear Mr. Herberholz:

As you know, our firm represents Minneapolis Refuse, Inc. (“MRI”) in conjunction with the process undertaken by the City of Minneapolis to Organize Collection of Solid Waste and Recycling in accordance with the Minnesota Statutes Section 115A.94 (2012). Please let this correspondence serve as MRI’s comments to that process.

As part of this Organized Collection process, there has been significant discussion surrounding the issue of Labor Peace. As you are aware, the City Council adopted the Labor Peace Policy in 2007 pursuant to a City Council resolution. The rationale underpinning the resolution was that it sought to promote the rights of working men and women, and to protect the City’s financial, economic, and proprietary interests so as to ensure that City contracts are performed without interruption from strikes or other disputes. The City Council determined that the Labor Peace policy was a condition precedent to contracts like the one under consideration as part of this Organized Collection process.

MRI and its members respectfully submit that nothing has changed over the past six plus years which would, in any way, undercut or take away from the City Council’s wisdom in passing the Labor Peace Policy resolution in 2007. MRI committed to Labor Peace many years ago and has a collective bargaining agreement through 2014 that protects union workers and ensures that they will not be displaced, and which will ensure that the City services will be performed. MRI respectfully submits that Labor Peace must continue to be part of, and a condition precedent to, any future contract between the City and any hauler of residential waste and recycling. We

David Herberholz, Director

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respectfully encourage action by the Permanent Review Committee and the Council to ensure that this important issue be addressed in the near term.

MRI and its members believe that the City and its residents receive significant benefits from the efficiencies achieved by a single vendor for the contracted part of the City. A single vendor ensures accountability for all uncollected items and for damage claims, and makes it significantly easier for the City to implement updates and program changes. Moreover, one call reaches all of the collection crews on the entire non-city collected side.

MRI and its members thank you and the City for the opportunity to comment on the issues under consideration as part of the Organized Collection process. We respectfully reserve the right to provide additional comment following the City's receipt of comments from other interested parties up to the end of this initial ninety day part of the Organized Collection process.

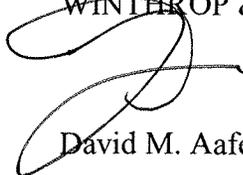
In conclusion, MRI and its members look forward to working with the City during this upcoming second ninety day period to try to reach agreement to allow MRI and its members to continue to serve the residents of the City with the high-level of service to which they have become accustomed.

Please feel free to call or e-mail if you have any questions or require anything further from MRI or its members.

Thank you.

Very truly yours,

WINTHROP & WEINSTINE, P.A.



David M. Aafedt

cc: Doug Kruell
Charlie Hall