

PUBLIC WORKS

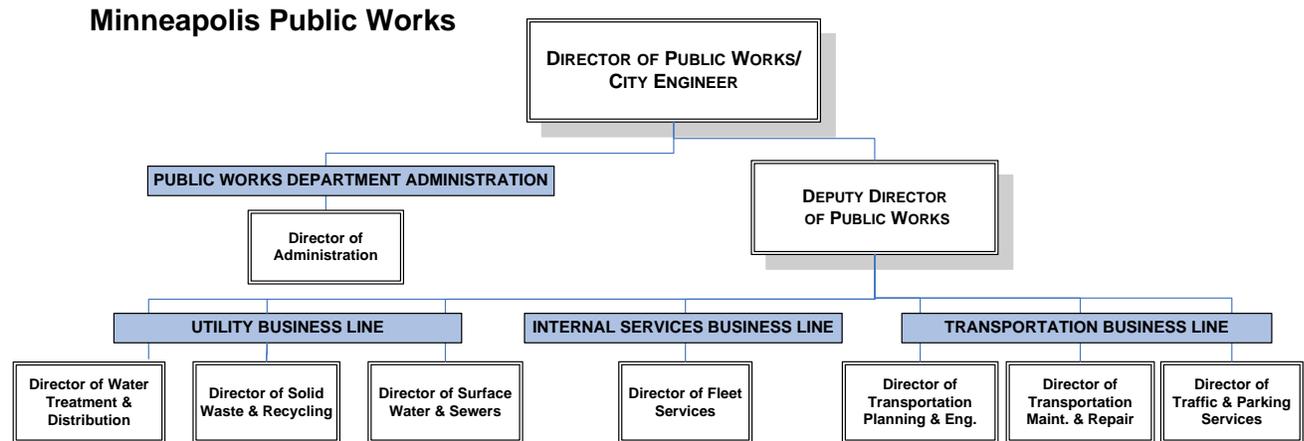
MISSION

To be effective stewards of the public infrastructure, & provide valued city services that contributes to public safety, economic vitality & neighborhood livability in Minneapolis.

BUSINESS LINES

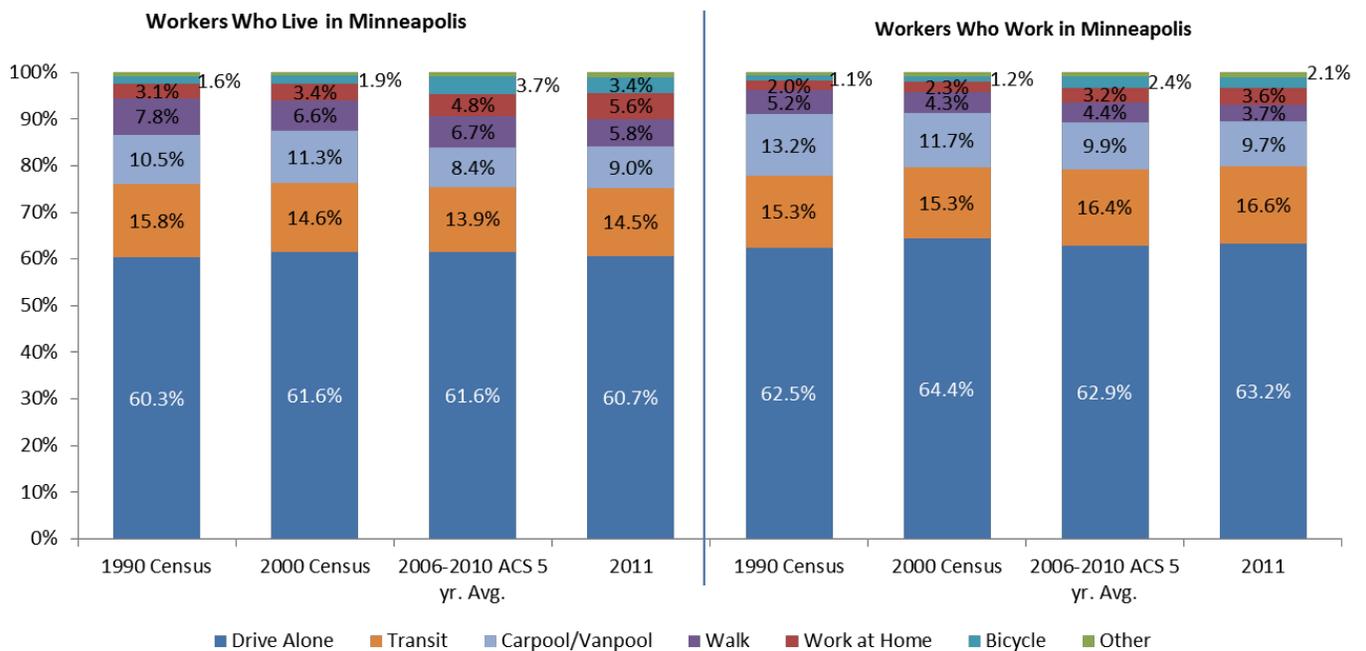
- **Internal Services:** The Internal Services business line is comprised of services that are provided primarily to internal City departments & are funded mostly within formal Internal Service funds. Fees for these services are intended to recover the costs incurred for providing each service. Fleet Services is the only division in the Internal Services business line.
- **Utilities:** This business line provides services that promote the health & safety of people & property by providing potable water, managing non-potable water, & maintaining a clean city through the collection & disposal of solid waste, recyclables, problem materials, yard waste, & coordination of Clean City activities. The three divisions of the Utilities business line are Surface Water & Sewers, Water Treatment & Distribution, & Solid Waste & Recycling Services.
- **Transportation:** The Transportation Business Line within the Department of Public Works exists to offer people a variety of safe, convenient options for moving throughout the City & within the region. Transportation options enhance the aesthetics of the environment, improving livability, while contributing to economic vitality through the safe, efficient movement of people & goods. The three divisions in the Transportation business line are Traffic & Parking Services, Transportation Planning & Engineering, & Transportation Maintenance & Repair.

ORGANIZATION CHART



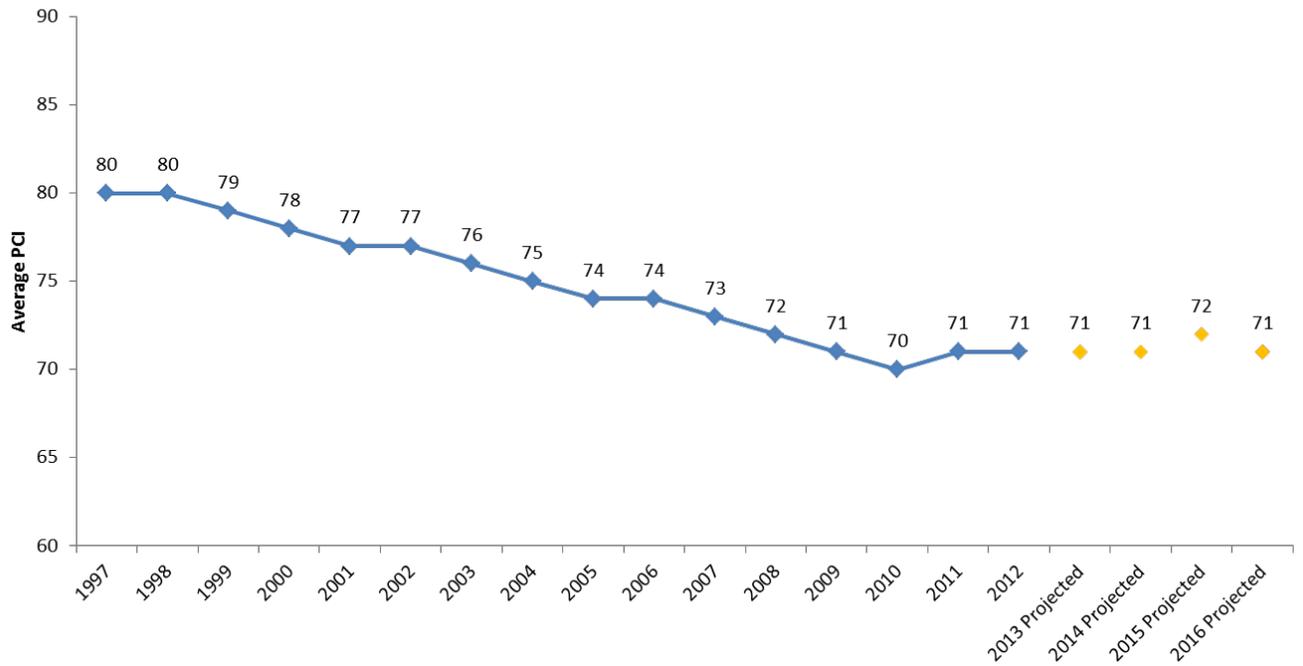
SELECTED RESULTS MINNEAPOLIS MEASURES

Work Trip Mode Share



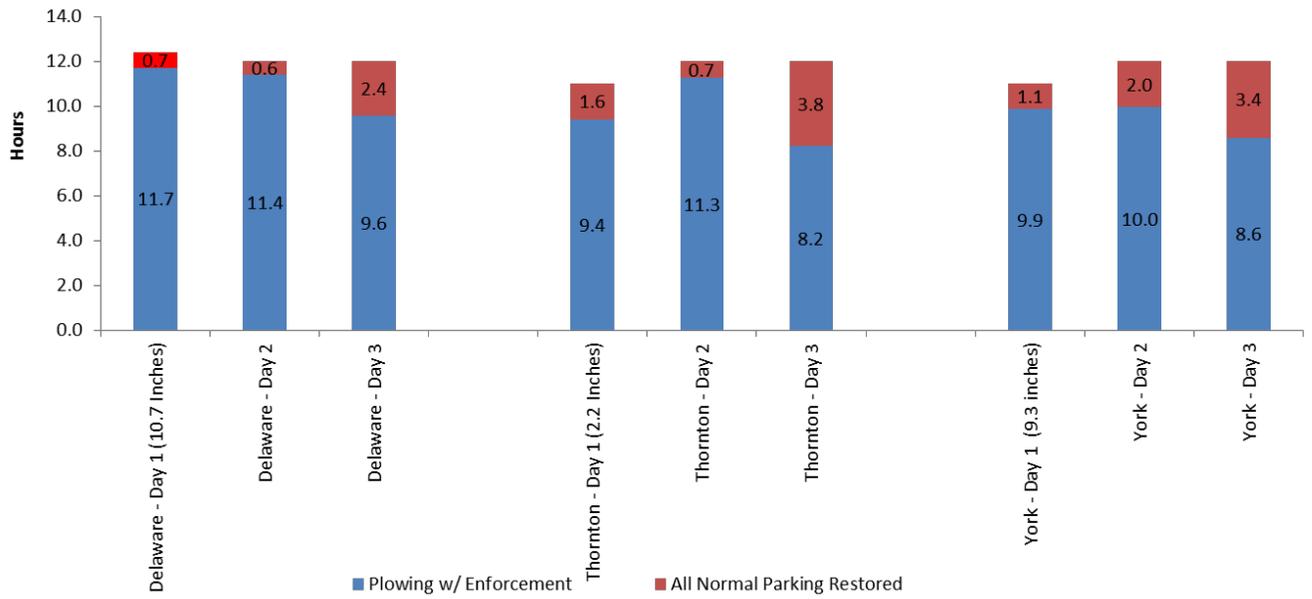
Sources: US Census, Decennial Census for 1990 and 2000 data, American Communities Survey (2005 and later)

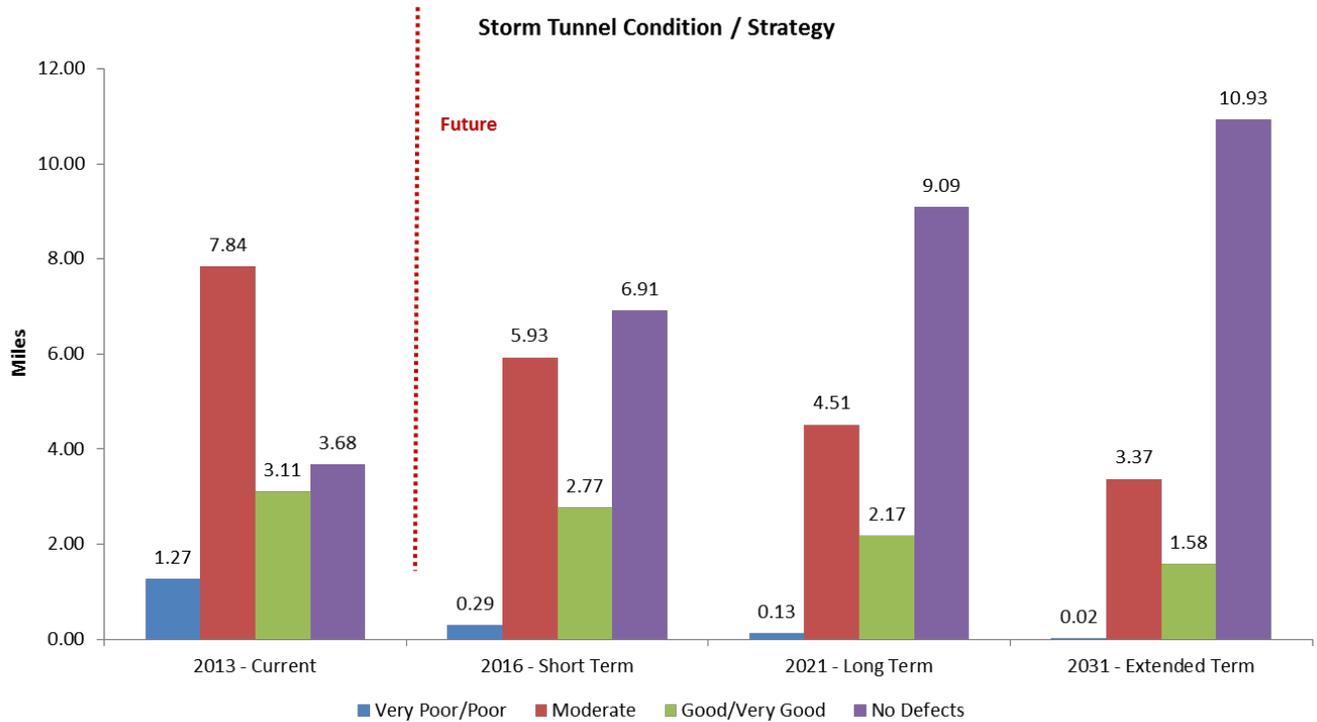
Average Pavement Condition Index for All City Jurisdiction Streets (962 miles)



Average Time To Restore Parking in Each Phase of a Snow Emergency (2012/2013)

Day 1: 9pm – 8am
 Day 2: 8am – 8pm
 Day 3: 8am – 8pm





A City that Works

Fleet Management

Other Funds: \$12,215,646

Fleet Management develops fleet replacement programs of all vehicles and equipment to meet the needs of using departments. Fleet Management also monitors and reports on fleet utilization, registers and licenses all City vehicles, and re-markets units through several outlets to maximize return.

Public Works Administration

General Fund: \$2,975,098

PW Administration provides leadership to its divisions and works with City leaders in maintaining and preserving its public infrastructure, delivering related essential services as efficiently as possible with the financial resources provided and ensuring that public safety is not compromised. PW Administration works to provide a stable and safe work environment that effectively supports its operating divisions and employees. The program strives to improve and facilitate accountability and innovation throughout its divisions, providing analysis and long-range thinking that supports responsible decision making. The program works to enable superior customer service that is responsive and demystifies city processes.

Dispatch Operations

Other Funds: \$8,241,251

Dispatch Operations is responsible for providing task labor and equipment for construction and maintenance work on the City's infrastructure, including street sweeping, repair of streets, sewer, and water systems, snow and ice removal, and paving. Dispatch exchanges information with

Public Works divisions and City of Minneapolis Departments and agencies to support the planning and scheduling of construction and maintenance activities as well as requests to support special events. This information includes: project requirements and requests for services, equipment status, and qualified personnel. This section also coordinates training for field employees (City and Park Board) to meet federal, state, and local law, rules, and policies.

Fleet Service Maintenance Operations

Other Funds: \$18,577,604

Maintenance Operation is responsible for set-up, maintenance, repair, and de-commissioning of all vehicles and equipment in the City's fleet. This operation also manages fueling sites at City owned facilities and environmental compliance with federal, state, and local laws, rules, and policies.

A Safe Place to Call Home

Garbage Collection

Other Funds: \$14,067,891

Perform garbage collection services to all residential properties of 4 or less dwelling units, all townhouse properties as described in Minneapolis Ordinance and all commercial properties requesting this service.

Recyclables Collections

Other Funds: \$4,888,819

Perform recyclables collection services to all residential properties of 4 or less dwelling units, all townhouse properties as described in Minneapolis Ordinance and all commercial properties requesting this service; ensure that all collected recyclables are properly processed and marketed for beneficial use.

Yard Waste Collection

Other Funds: \$3,991,147

Perform yard wastes collection services to all residential properties of 4 or less dwelling units, and all other SW & R customers requesting this service; ensure that yard wastes are properly composted in accordance with Federal, state and county rules, provide limited finished compost to Minneapolis Community Gardens. In 2012 we phased out plastic bags from our yard waste program, in compliance with the State ban on plastic yard wastes bags.

Problem Materials Collection

Other Funds: \$2,323,543

Perform collection, processing, and marketing of recyclable metal items, mattresses, white goods and electronic items from SW & R customers.

Minneapolis Impound Lot

Other Funds: \$5,147,285

The Minneapolis Impound Lot, operated by the Traffic and Parking Services of the Public Works Department, is responsible for towing, storing and processing vehicles removed by law enforcement in accordance to applicable City ordinances and State statutes. It also auctions off unclaimed vehicles through public and dealer auctions, and offers such services to other City departments and divisions whenever needed.

Transfer Stations and Vouchers

Other Funds: \$1,167,893

Operate the City Transfer Stations (North and South) for Customer Voucher programs, emergency waste services, emergency neighborhood waste relief and other permitted functions. Residents can use six clean-up vouchers per year for disposal of excess garbage, appliances, or construction and demolition debris and two tire vouchers per year for tire disposal (eight tires per voucher).

Clean City, non-graffiti activities

Other Funds: \$1,351,312

Perform activities that relate to a Clean City of Minneapolis. These include cleaning Dirty Collection areas, including those that present a danger to public health and safety; maintaining litter containers; conducting, in partnership with Neighborhoods, Clean Sweeps and accelerated cleanup programs in addition to offering opportunities for volunteer participation in the prevention of litter through the Adopt a Litter Container program, prevention of cigarette litter through the Adopt an Ash Receptacle program and overall improvement of neighborhood livability through the Adopt a Street, Adopt a Block and Graffiti Paint over programs

Clean City, Graffiti Removal

Other Funds: \$1,329,358

Document and remove graffiti, or cause graffiti to be removed from all objects and structures in the City; coordinate information with the Minneapolis Police Department, Minneapolis Park Police and the Graffiti Investigator.

Equipment Operations

Other Funds: \$3,827,421

Provide all rolling equipment and various goods and services required to operate the various programs in Solid Waste and Recycling Services

Eco-Focused**Stormwater - Collection and Treatment**

Other Funds: \$19,404,557

The stormwater program meets regulatory requirements while collecting stormwater and treating it prior to entering the lakes, creeks and river in the City of Minneapolis. Maintaining stormwater in the system is essential to control the flow of stormwater and minimize flooding risks while protecting water quality. Activities range from the design and analysis of the stormwater system including pipes and water quality infrastructure components to implementation and completion of regulatory activities to daily cleaning and on going operation of the system to responding to emergency situations that may impact the system.

Stormwater - Street Cleaning

Other Funds: \$9,264,226

The Street Cleaning Program mitigates surface water runoff pollution and addresses general cleanliness of streets and alleys, and neighborhood livability. Street and alley sweeping helps remove pollutants before they enter the City's water bodies helping protect these important natural resources. This program also supports storm response debris removal and cleaning from streets and alleys, parade and other event pre and post cleanup from streets and the public right-of-way, and responding to general trash, debris or other materials that are illegally left or dumped in the public right-of-way.

Source Separated Organics Collections and Composting Other Funds: \$430,662

Collection of source separated organics from designated customers of Solid Waste and Recycling Services. The current program is being done on a pilot basis.
Other Funds: \$430,662

Jobs and Economic Vitality

On-Street Parking Other Funds: \$2,946,676

The On-street Parking program is designed to leverage existing public right-of-ways to provide safe, accessible and affordable short-term parking in a manner that encourages economic growth while protecting the interest of local residents. The program utilizes parking meters and special permits to achieve its goals.

Nicollet and Central Study General Fund: \$140,000

This project encompasses the environmental assessment for planning transportation improvements to the Nicollet and Central corridors.

Broadway Alternative Analysis General Fund: \$200,000

This project will examine the transportation alternatives that could be proposed for the Broadway corridor, covering one-third of the cost to make the City a contributor in these efforts along with other partners.

West Bank Interconnect Project General Fund: \$500,000

This project will examine the transportation alternatives proposed for the West Bank corridor.

St. Anthony Business District Traffic Study General Fund: \$35,000

This project will examine the transportation alternatives proposed for the St. Anthony Business District.

Nicollet/Central Preliminary Engineering General Fund: \$1,250,000

This project encompasses the preliminary engineering phase to transportation improvements slated for the Nicollet and Central corridors.

Off-Street Parking Other Funds: \$29,789,461

The Off-street program is responsible for managing a portfolio of City and State owned and leased parking ramps and parking lots. As an integral part of the City's transportation infrastructure, these parking facilities promote City's multi-modal vision. Designed, in part, on hub-and-spoke model, the system leverages a network of skyways, bike paths and transit routes to offer a multimodal transportation solution to residents, visitors and commuters while reducing traffic congestion in downtown core. Additionally, several facilities were built as part of

development agreements and continue to play an important role in the area of economic development.

Special Service Districts including DID

General Fund: \$1,174,750
Other Funds: \$5,800,000

To provide service delivery and administrative support for 16 Council adopted Special Service Districts in Minneapolis. This includes the Downtown Improvement District Special Service District that is commonly called the DID.

Livable Communities, Healthy Lives

Potable Water Supply

Other Funds: \$52,424,040

Provide and distribute clean and reliable drinking water to every residential and non-residential customer wanting and needing safe water. Provide water for fire-fighting. Maintain a system to bill and collect for the water used to provide sustainability for the water system.

Sanitary - Collection and Treatment

Other Funds: \$48,002,789

The sanitary program meets regulatory requirements while collecting sanitary flow within the City of Minneapolis to a Metropolitan Council Environmental Service (MCES) Treatment Facility for treatment and then discharge to the Mississippi River. Maintaining system flow is critical in minimizing the risk of sanitary backups and combined sewer overflows to the Mississippi River. Activities in this program include the design and analysis of the sanitary system for self cleaning velocity in pipes or identifying sources of clear water, daily cleaning and operation of the system, emergency responses and payments to MCES for the treatment of the sanitary discharge.

Sidewalk

Other Funds: \$712,953

This program is to support the City's need to ensure pedestrian passage on the 2,000 miles of sidewalks in the public right-of-way. It is composed of two parts: Sidewalk maintenance and repair during the summer construction season, and enforcement of the City's sidewalk shoveling ordinances in the winter season. The Sidewalk Section also manages the occasional installation of new sidewalk, orders temporary repairs on a complaint basis, and manages the installation of sidewalk intersection pedestrian ramps for compliance with the Americans with Disabilities Act.

Winter Pedestrian and Bike Facility Maintenance

General Fund: \$200,000

This program will allow for winterization and winter maintenance of City pedestrian and bike facilities.

Street Lighting

General Fund: \$6,663,047

Operate and maintain the existing 40,000 street lights that include both city metal pole lights (15,000) and Xcel wood pole lights (25,000). Key activities include electricity, replacing bulbs and ballasts, infrastructure maintenance of fixtures and poles, and responding to crash damages.

Northside Lighting Enhancement

General Fund: \$50,000

The Northside Lighting Enhancement will decrease the replacement cycle for lighting outages in North Minneapolis to increase pedestrian and motorized vehicle safety throughout the area.

Transportation Planning and Management

General Fund: \$2,805,931

Other Funds: \$254,948

Transportation Planning and Management develops and coordinates policies and actions to promote a safe, efficient and integrated multi-modal transportation system, safe and well maintained public infrastructure and community connectedness. Transportation Planning involves long-range planning, participation in local and regional transportation planning initiatives such as light rail, local bus, streetcar and bus rapid transit corridors along with representing the City on policy boards and technical and advisory committees. This program also encompasses Minneapolis' advisory efforts and planning analysis related to the Minneapolis-St. Paul International Airport.

Bridge Maintenance and Repair

General Fund: \$3,025,126

To provide basic maintenance and repair services on over 600 City vehicular, pedestrian and other bridges and to provide support for the Bridge Inspections and construction unit of the Public Works Transportation Planning & Engineering Division of Public Works. Provides access and all lifting and water rescue support for bridge inspections. This group is also plays a key role as a first responder for bridge and storm related emergency response.

Surface Transportation Management

Other Funds: \$7,428,395

This program is responsible for the oversight of all programming and design for Minneapolis roadways, bridges, streetscapes, and bike trails. This oversight is a combination of internal design as well as consultant design work. The Surface Transportation Capital group is responsible for the coordination of work associated with State of Minnesota and Hennepin County projects within Minneapolis such as the 35W expansion and Lake Street Reconstruction. These projects require extensive coordination between agencies across Public Works as well as other City departments.

Traffic

General Fund: \$8,300,137

Other Funds: \$362,541

Operate and maintain the existing traffic control devices (800 signals, 100,000 traffic signs and numerous pavement markings), their related infrastructure components and the necessary traffic management and safety activities. Key activities include infrastructure maintenance of fixtures and poles, response to and repair of crash damages, the central traffic signal computer and its communication system, traffic crash and other data bases, Gopher One-Call locating, traffic safety analyses & studies, monitoring the traffic flow and operations, and the managing traffic related to events. These efforts are accomplished for all modes of travel (ped, bike, transit, rail, truck and autos).

Construction Management

Other Funds: \$1,764,107

This program provides varying degrees of construction management and oversight of construction requirements for all roadways, bridges, streetscapes, and bike paths within the City

of Minneapolis. This oversight includes projects with the State of Minnesota (with and without Federal participation) and Hennepin County This oversight is accomplished utilizing both internal and external resources. These activities and oversight include, but are not limited to, field surveying activities, geotechnical analysis, field inspection, material inspection and research, and overall quality control a significant amount of the actual lab testing being done by the City's in-house facility.

Additionally, Construction Management takes the lead on construction related environmental contamination issues associated with construction projects, including a fully trained staff to deal with site specific construction contingency and remedial action plans as well as managing the necessary contracts and consultant.

Street Maintenance and Repair

General Fund: \$9,186,080

To provide basic maintenance and repair services on over 1,000 miles of City streets and Parkways, 400 miles of alleys. Includes general pothole and other patch and repair, preventative maintenance such as crack sealing and seal coating, utility cut restoration, and other pavement related repairs.

Snow and Ice Control

General Fund: \$12,399,063

To provide snow and ice control, as well as other winter maintenance basic services on City streets, alleys, bridges and public sidewalks.

Malls and Plazas Maintenance

General Fund: \$1,256,751

To provide basic maintenance and repair services on all greenspaces, mini-malls and plazas and bike trails in the public right-of-way throughout the City. Includes both summer mowing and turf care, cleaning and litter/debris collection, landscape maintenance, and any structural, lighting and other maintenance needs as appropriate, as well as winter snow and ice control services. It includes 180 acres of greenspace requiring various levels of service from the high end plazas to boulevards, medians and open areas along streets and highways.

Ramp Maintenance and Repair

General Fund: \$2,436,615

This program is within the general fund but functions like an internal service as it supports the operations of a group of State and City owned parking ramps and lots. Activities performed include minor concrete patching, crack sealing, caulking, concrete surface sealing and other and preventative maintenance; annual cleaning including power washing and full pressure washes and/or flood rinses, surface treatments, painting, minor structural repairs, brick work, parking lot repairs, cleaning, plumbing, electrical, striping, signage and assistance with capital projects. Activities also include providing basic summer maintenance and and winter sidewalk snow and ice control on some City owned properties managed by the Property Services Division.

Traffic - Pedestrian Innovation/Safety/Livability

General Fund: \$435,000

This new proposal, added to the Traffic Program, consists of multiple pedestrian initiatives. These initiatives will coexist in a transportation system to provide a safer and more efficient network that manages all modes of traffic. The Pedestrian Master Plan includes the below goals:

- A Well-Connected Walkway System
 - Accessibility for All Pedestrians
 - Safe Streets and Crossings
 - A Culture of Walking
 - Funding, Tools and Leadership for Implementing Pedestrian Improvements
- The 7 initiatives below are intended to increase walking and enhance safety.

Residential Sealcoating

General Fund: \$575,000

This program will provide for enhanced sealcoating and maintenance of residential streets, boosting preventative maintenance efforts and extending the useful life of streets that receive funding through the program.

FINANCIAL ANALYSIS

Expenditure

The total expenditure budget for all Public Works divisions combined is \$309.3 million for 2014. This is an increase of 1.7% over the 2013 appropriation. The largest appropriation increases are found in the General Fund, with a budgeted increase of 12.8% from 2013. Details of year-over-year changes can be found in the Public Works divisional sections on the following pages of this document.

Revenue

Total revenue for all Public Works divisions combined is projected to be \$329.8 million, a 1.7% increase over the 2013 budget.

Fund Allocation

The department is funded from a variety of sources including enterprise funds (65%), the General Fund (17%), internal service funds (13%), capital project funds (3%) and special revenue funds (2%).

Mayor's Recommended Budget

Please refer to the individual divisional sections for the Mayor's recommendations.

Council Adopted Budget

Please refer to the individual divisional sections for the Council's changes to the Mayor's recommendations.

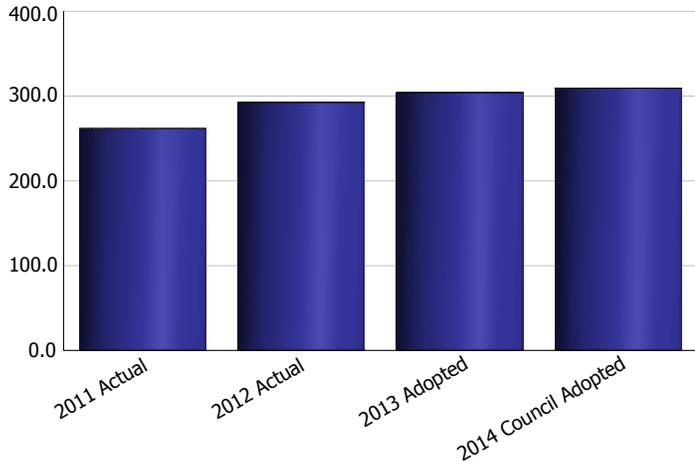
EXPENSE AND REVENUE INFORMATION

EXPENSE		2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	% Change	Change
CAPITAL PROJECT	CAPITAL			57,858	80,000	38.3%	22,142
	CONTRACTUAL SERVICES	2,875,268	3,310,196	3,045,549	3,084,971	1.3%	39,422
	FRINGE BENEFITS	1,135,094	1,125,267	1,228,579	1,345,767	9.5%	117,188
	OPERATING COSTS	126,376	133,270	144,843	164,004	13.2%	19,161
	SALARIES AND WAGES	3,221,283	3,234,067	3,186,550	3,721,554	16.8%	535,004
CAPITAL PROJECT		7,358,021	7,802,800	7,663,379	8,396,296	9.6%	732,917
ENTERPRISE	CAPITAL	79,468	170,519	2,499,434	2,748,042	9.9%	248,608
	CONTRACTUAL SERVICES	83,275,808	95,019,292	91,956,520	95,605,686	4.0%	3,649,166
	FRINGE BENEFITS	13,555,940	14,559,209	14,627,071	16,132,446	10.3%	1,505,376
	OPERATING COSTS	47,310,680	55,313,580	58,914,391	53,939,622	-8.4%	(4,974,769)
	SALARIES AND WAGES	29,480,336	30,620,531	30,438,579	31,931,283	4.9%	1,492,704
ENTERPRISE		173,702,233	195,683,131	198,435,995	200,357,079	1.0%	1,921,084
GENERAL	CAPITAL	85,948	428,183	119,552	162,054	35.6%	42,502
	CONTRACTUAL SERVICES	19,185,337	19,665,391	20,946,510	21,704,852	3.6%	758,342
	FRINGE BENEFITS	5,810,154	6,514,661	6,649,293	8,008,382	20.4%	1,359,088
	OPERATING COSTS	6,811,591	7,764,867	6,649,674	7,738,713	16.4%	1,089,039
	SALARIES AND WAGES	12,311,620	12,947,610	13,164,113	15,993,599	21.5%	2,829,486
GENERAL		44,204,650	47,320,712	47,529,142	53,607,600	12.8%	6,078,457
INTERNAL SERVICE	CAPITAL	(7,171)		7,525,000	11,175,000	48.5%	3,650,000
	CONTRACTUAL SERVICES	6,314,826	10,875,901	11,185,831	9,391,382	-16.0%	(1,794,449)
	FRINGE BENEFITS	5,463,953	5,140,096	4,889,550	3,192,678	-34.7%	(1,696,872)
	OPERATING COSTS	7,251,388	9,800,620	11,188,506	11,562,976	3.3%	374,470
	SALARIES AND WAGES	11,504,816	10,049,884	10,051,516	5,839,112	-41.9%	(4,212,404)
INTERNAL SERVICE		30,527,812	35,866,501	44,840,403	41,161,148	-8.2%	(3,679,255)
SPECIAL REVENUE	CONTRACTUAL SERVICES	5,951,376	6,003,117	5,800,000	5,800,000	0.0%	
	FRINGE BENEFITS	24,042	(128)				
	OPERATING COSTS		(92)				
	SALARIES AND WAGES	43,610	(614)				
SPECIAL REVENUE		6,019,028	6,002,283	5,800,000	5,800,000	0.0%	
TOTAL EXPENSE		261,811,744	292,675,427	304,268,918	309,322,122	1.7%	5,053,204
REVENUE		2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	% Change	Change
CAPITAL PROJECT	CHARGES FOR SERVICES	300,976	5,151,603	4,740,000	4,000,000	-15.6%	(740,000)
	LICENSE AND PERMITS	243,265	283,084	260,000	260,000	0.0%	
	LOCAL GOVERNMENT		360				
	OTHER MISC REVENUES	692	212,057	1,500		-100.0%	(1,500)
	SPECIAL ASSESSMENTS	70,048	58,547	60,000	60,000	0.0%	
	STATE GOVERNMENT	246,116	(236,348)				
CAPITAL PROJECT		861,096	5,469,303	5,061,500	4,320,000	-14.6%	(741,500)
ENTERPRISE	CHARGES FOR SALES	3,964,334	3,129,444	2,750,500	2,266,793	-17.6%	(483,707)
	CHARGES FOR SERVICES	234,322,170	260,642,155	250,940,016	255,950,362	2.0%	5,010,346

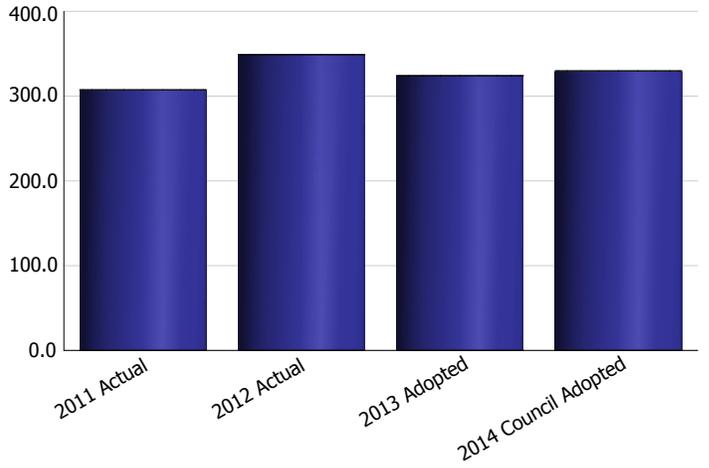
EXPENSE AND REVENUE INFORMATION

REVENUE		2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	% Change	Change
ENTERPRISE	FEDERAL GOVERNMENT	781,090	10,455				
	FINES AND FORFEITS	25,970	39,241	45,000	45,000	0.0%	
	GAINS	19,909	54,355				
	LICENSE AND PERMITS	375,652	549,347	396,500	439,000	10.7%	42,500
	LOCAL GOVERNMENT	1,289,233	1,653,239	1,125,517	1,379,559	22.6%	254,042
	OTHER MISC REVENUES	28,413	24,272	2		-100.0%	(2)
	RENTS	2,408	2,133	1		-100.0%	(1)
	SPECIAL ASSESSMENTS	2,902,810	2,914,606	1,026,357	767,357	-25.2%	(259,000)
	STATE GOVERNMENT	1,418,796	1,128,196	680,114	1,168,654	71.8%	488,540
ENTERPRISE		245,130,785	270,147,442	256,964,007	262,016,725	2.0%	5,052,718
GENERAL	CHARGES FOR SALES	75,610	121,476	25,000	30,000	20.0%	5,000
	CHARGES FOR SERVICES	7,992,247	12,855,103	8,687,455	8,728,273	0.5%	40,818
	CONTRIBUTIONS		90				
	FRANCHISE FEES	131,162	155,748				
	LICENSE AND PERMITS	1,094,130	1,554,629	944,455	1,085,000	14.9%	140,545
	LOCAL GOVERNMENT	592,494	568,813	531,405	538,244	1.3%	6,839
	OTHER MISC REVENUES	192,450	183,180	86,300	86,000	-0.3%	(300)
	SPECIAL ASSESSMENTS	1,269,967	1,368,726	955,080	1,924,750	101.5%	969,670
	STATE GOVERNMENT	4,051,991	4,231,549	3,546,830	4,085,621	15.2%	538,791
	TRANSFERS IN	700,000	700,000				
GENERAL		16,100,052	21,739,316	14,776,525	16,477,888	11.5%	1,701,363
INTERNAL SERVICE	CHARGES FOR SALES	4,567,484	9,350,888	8,964,222	11,605,507	29.5%	2,641,285
	CHARGES FOR SERVICES	10,760,356	10,583,642	9,410,758	11,439,433	21.6%	2,028,675
	FEDERAL GOVERNMENT	10,049					
	GAINS	35,664	232,662	200,000	10,000	-95.0%	(190,000)
	LONG TERM LIABILITIES PROCEEDS	4,315		600,000	300,000	-50.0%	(300,000)
	OTHER MISC REVENUES	301,234	927,404	10,000	421,849	4,118.5%	411,849
	RENTS	24,250,302	24,584,312	22,342,550	17,394,046	-22.1%	(4,948,504)
	STATE GOVERNMENT	3,350					
INTERNAL SERVICE		39,932,754	45,678,908	41,527,530	41,170,835	-0.9%	(356,695)
SPECIAL REVENUE	FEDERAL GOVERNMENT		(122,917)				
	OTHER MISC REVENUES	4,054	2,587				
	SPECIAL ASSESSMENTS	5,426,281	6,013,682	5,800,000	5,800,000	0.0%	
	STATE GOVERNMENT	70	1,188				
SPECIAL REVENUE		5,430,406	5,894,541	5,800,000	5,800,000	0.0%	
TOTAL REVENUE		307,455,093	348,929,510	324,129,562	329,785,448	1.7%	5,655,886

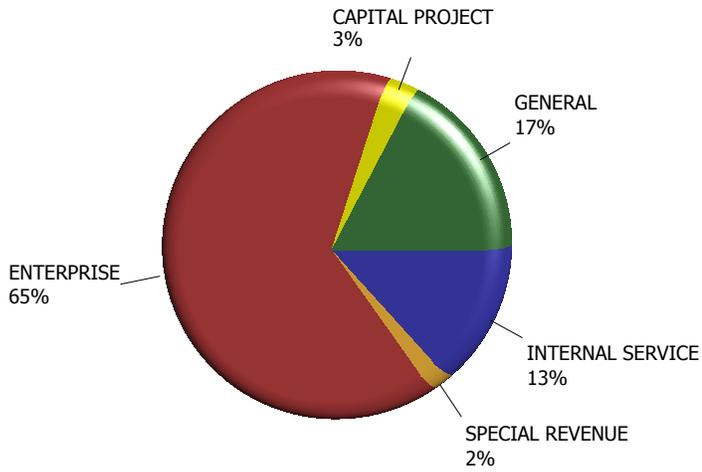
Expense 2011 - 2014



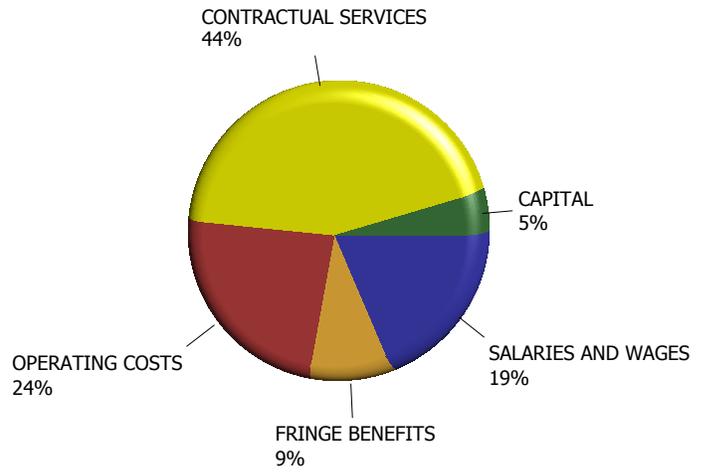
Revenue 2011 - 2014



Expense by Fund



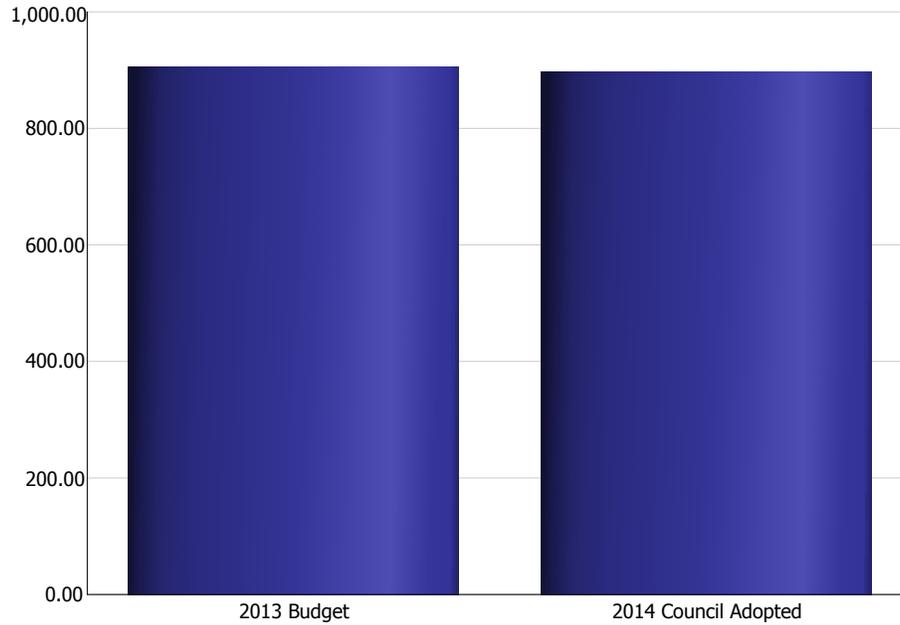
Expense by Type



PUBLIC WORKS
Staffing Information

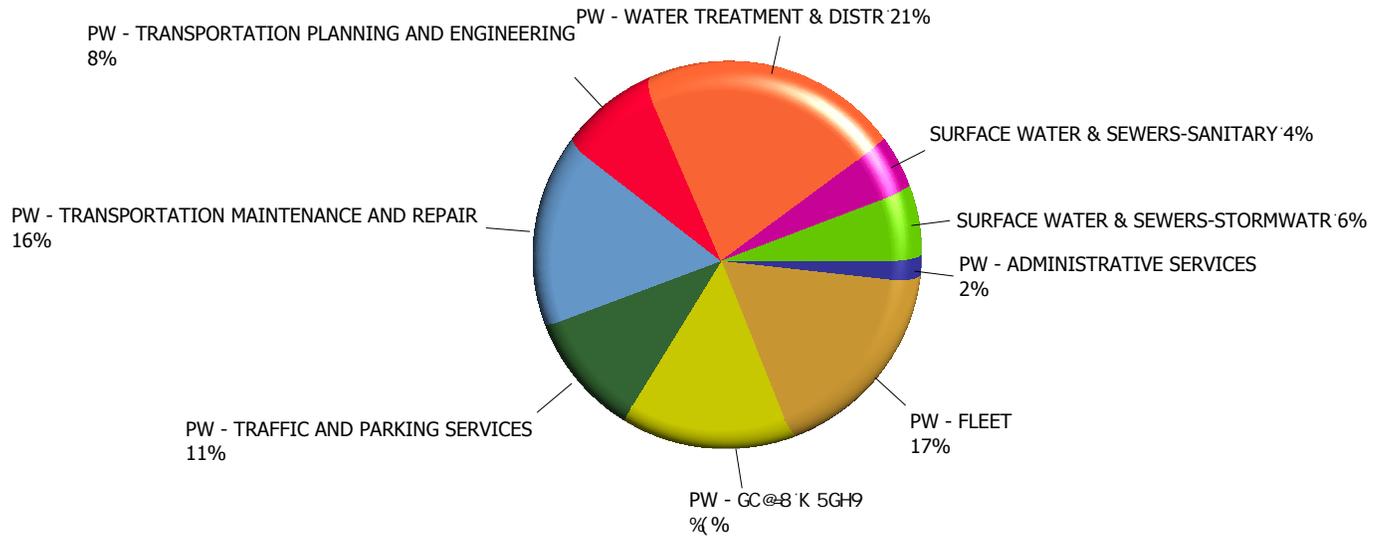
Division	2013 Budget	2014 Council Adopted	% Change	Change
PW - ADMINISTRATIVE SERVICES	16.00	16.00	0.0%	
PW - FLEET	156.00	78.00	-50.0%	(78.00)
PW - PROPERTY SERVICES				
PW - SOLID WASTE	134.33	134.33	0.0%	
PW - TRAFFIC AND PARKING SERVICES	95.40	98.10	2.8%	2.70
PW - TRANSPORTATION MAINTENANCE AND REPAIR	146.95	206.95	40.8%	60.00
PW - TRANSPORTATION PLANNING AND ENGINEERING	73.00	78.50	7.5%	5.50
PW - WATER TREATMENT & DISTR.	193.50	192.50	-0.5%	(1.00)
SURFACE WATER & SEWERS-SANITARY	39.50	45.00	13.9%	5.50
SURFACE WATER & SEWERS-STORMWATR	52.40	48.50	-7.4%	(3.90)
Total PUBLIC WORKS Depts	907.08	897.88	-1.0%	(9.20)

Total PUBLIC WORKS
Staff Summary 201' -201(



PUBLIC WORKS

GH5 : -B;



Public Works – Administrative Services

Expenditure

The 2014 expenditure budget for this division is \$3.0 million, up 3.6% from 2013, primarily due to increased cost allocation charges.

Revenue

In 2014, the division anticipates \$2.6 million in revenue, level from 2013.

Fund Allocation

This division is funded completely in the General Fund.

Mayor's Recommended Budget

The Mayor recommended no changes to this division's base program proposal.

Council Adopted Budget

The Council approved the Mayor's recommendations and directed Public Works along with Finance and Property Services to request a report on the utilization of the Minneapolis Parks and Recreation Board Tree Levy and City contribution of \$200,000 for 2014 and prepare a recommendation regarding continued funding for the 2015 budget process. The Council also directed Public Works to report to the Transportation and Public Works Committee by January 31, 2014 with proposed specific projects for the 2014 Capital Budget for the Paving Program. The Council further directed Public Works, Regulatory Services and the Police Department to provide services up to an equivalent of \$75,000 to support up to six events associated with the Open Streets program without additional funding required.

**PW - ADMINISTRATIVE SERVICES
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
SALARIES AND WAGES	1,234,287	1,168,068	1,321,228	1,305,882	-1.2%	(15,346)
FRINGE BENEFITS	366,060	338,550	448,294	469,113	4.6%	20,819
CONTRACTUAL SERVICES	510,475	528,000	560,948	606,816	8.2%	45,868
OPERATING COSTS	506,527	503,345	538,015	591,235	9.9%	53,220
CAPITAL	938	1,725	2,052	2,052	0.0%	0
TOTAL GENERAL	2,618,287	2,539,688	2,870,538	2,975,098	3.6%	104,560

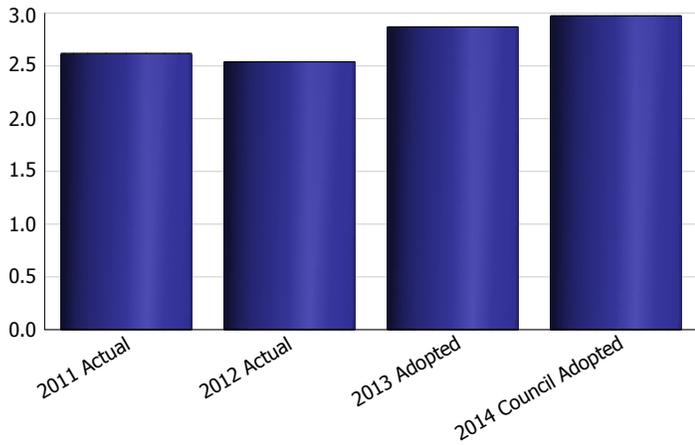
TOTAL EXPENSE	2,618,287	2,539,688	2,870,538	2,975,098	3.6%	104,560
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REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
CHARGES FOR SERVICES	2,251,753	2,240,029	2,336,181	2,398,658	2.7%	62,477
CONTRIBUTIONS	0	90	0		0.0%	0
LICENSE AND PERMITS	343,154	522,543	309,455	250,000	-19.2%	(59,455)
OTHER MISC REVENUES	3,410	271	0		0.0%	0
GENERAL	2,598,317	2,762,933	2,645,636	2,648,658	0.1%	3,022

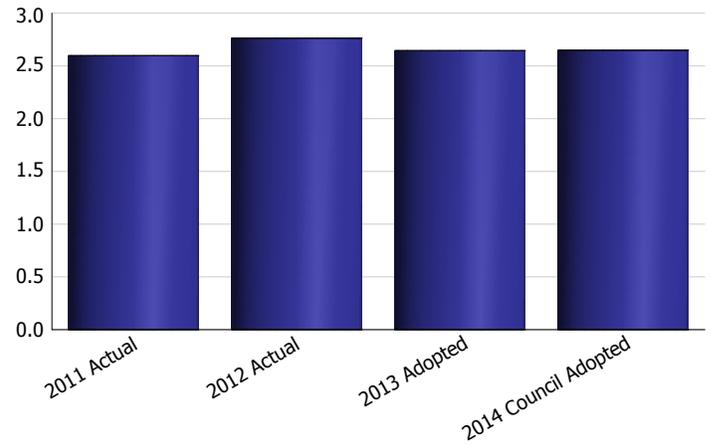
TOTAL REVENUE	2,598,317	2,762,933	2,645,636	2,648,658	0.1%	3,022
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PW - ADMINISTRATIVE SERVICES EXPENSE AND REVENUE INFORMATION

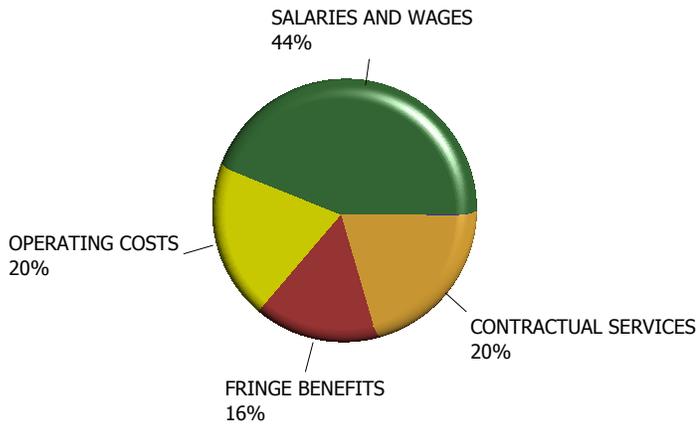
Expense 2011 - 2014
In Millions



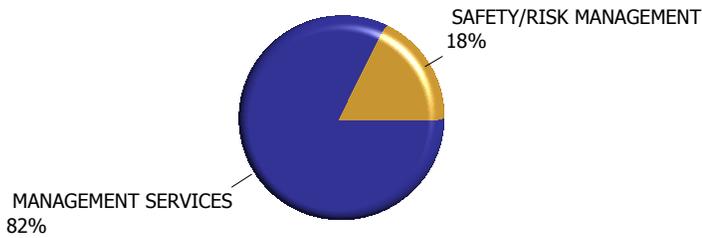
Revenue 2011 - 2014
In Millions



Expense by Category



Expense by Division

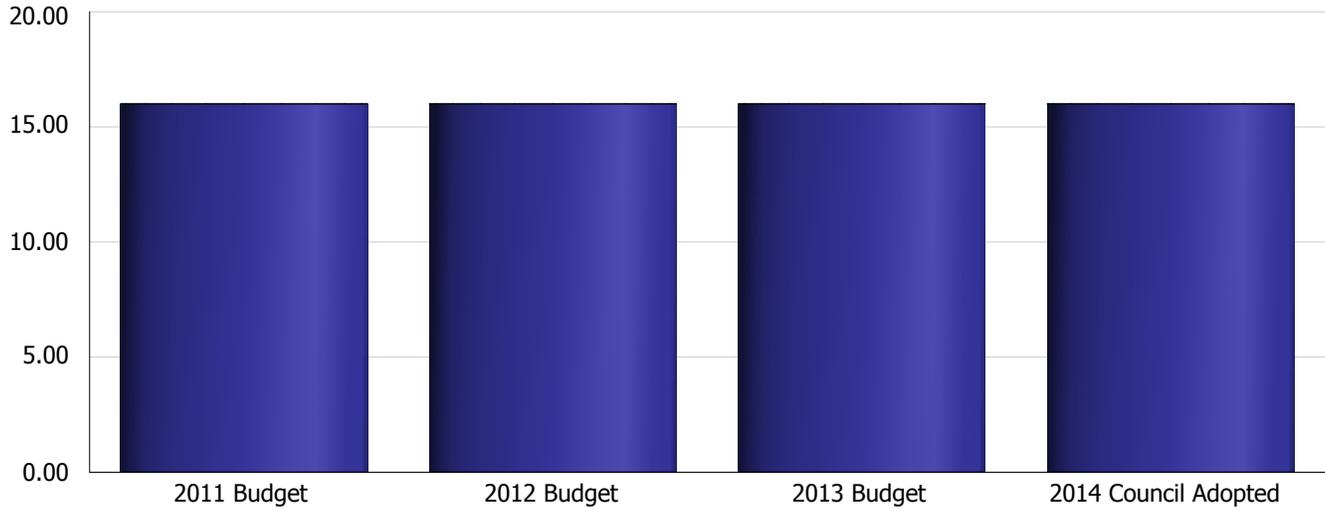


PW - ADMINISTRATIVE SERVICES

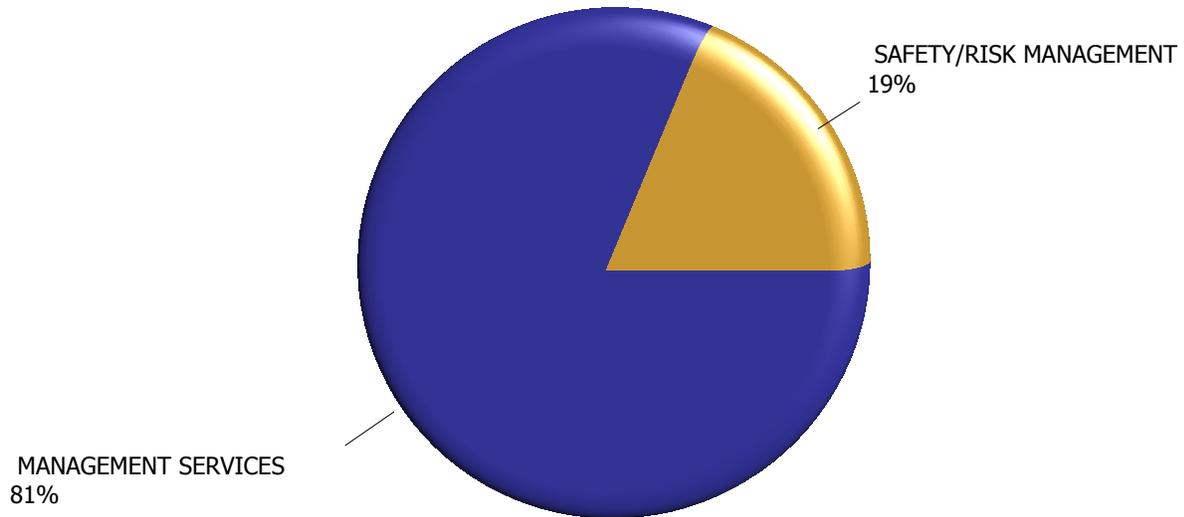
Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
MANAGEMENT SERVICES	13.00	13.00	13.00	13.00	0.0%	0
SAFETY/RISK MANAGEMENT	3.00	3.00	3.00	3.00	0.0%	0
Overall	16.00	16.00	16.00	16.00	0.00	0

Positions 2011-2014



Positions by Division



Public Works – Fleet

Expenditure

The total Fleet Services Division's budget decreases from \$42.9 million to \$39.0 million from 2013 to 2014. This reflects a decrease of \$3.9 million, or 9.0%. The Fleet Services Division's 2014 expenditure budget reflects the restructuring of Fleet Services' Task Labor activities due to reclassification of Public Works Service Workers I and II, resulting in a decrease of 78 employees.

Revenue

Revenues are projected to decrease by 1.7% in this division due to decreased billings for task labor revenue from assigning employees directly to the divisions that use them. Previously, drivers and operators were dispatched from Fleet Services and divisions were charged for their services based on a calculated rate. The division's total revenues in 2014 are projected to be \$38.8 million.

Fund Allocation

This Division is funded completely in the Fleet Services Fund.

Mayor's Recommended Budget

The Mayor recommended no changes to this division's base program proposal.

Council Adopted Budget

The Council approved the Mayor's recommendations.

**PW - FLEET
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
INTERNAL SERVICE						
SALARIES AND WAGES	9,560,923	9,256,393	9,214,462	4,795,806	-48.0%	(4,418,656)
FRINGE BENEFITS	4,625,377	4,822,601	4,544,075	2,784,298	-38.7%	(1,759,777)
CONTRACTUAL SERVICES	5,045,539	10,321,979	10,646,716	8,827,608	-17.1%	(1,819,108)
OPERATING COSTS	6,757,208	9,728,826	11,081,840	11,451,788	3.3%	369,948
CAPITAL	(7,171)		7,425,000	11,175,000	50.5%	3,750,000
TOTAL INTERNAL SERVICE	25,981,876	34,129,799	42,912,094	39,034,500	-9.0%	(3,877,593)

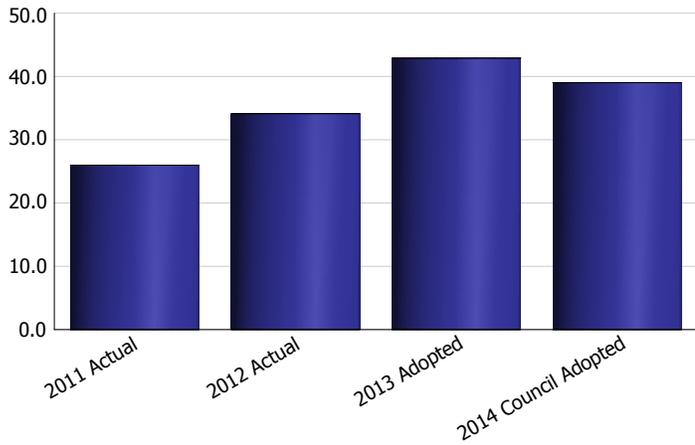
TOTAL EXPENSE	25,981,876	34,129,799	42,912,094	39,034,500	-9.0%	(3,877,593)
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REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
INTERNAL SERVICE						
CHARGES FOR SALES	4,181,333	8,775,605	8,654,222	11,195,507	29.4%	2,541,285
CHARGES FOR SERVICES	5,567,450	8,066,204	7,655,758	9,481,506	23.8%	1,825,748
FEDERAL GOVERNMENT	10,049	0	0		0.0%	0
GAINS	35,664	232,662	200,000	10,000	-95.0%	(190,000)
LONG TERM LIABILITIES PROCEEDS	4,315	0	600,000	300,000	-50.0%	(300,000)
OTHER MISC REVENUES	301,234	927,404	10,000	421,849	4,118.5%	411,849
RENTS	24,250,302	24,584,396	22,342,550	17,394,046	-22.1%	(4,948,504)
STATE GOVERNMENT	3,350	0	0		0.0%	0
INTERNAL SERVICE	34,353,698	42,586,272	39,462,530	38,802,908	-1.7%	(659,622)

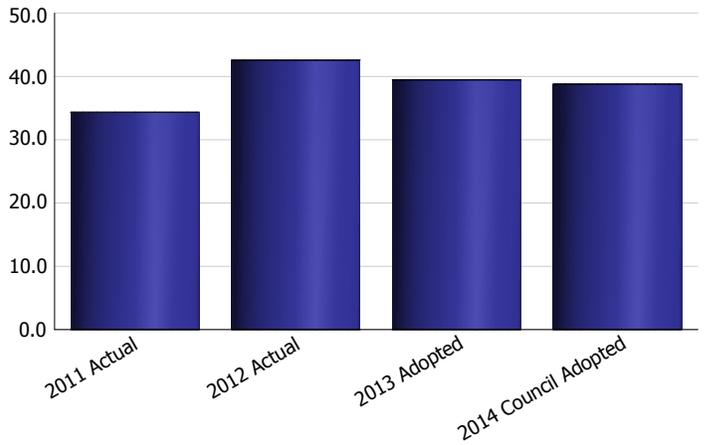
TOTAL REVENUE	34,353,698	42,586,272	39,462,530	38,802,908	-1.7%	(659,622)
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PW - FLEET EXPENSE AND REVENUE INFORMATION

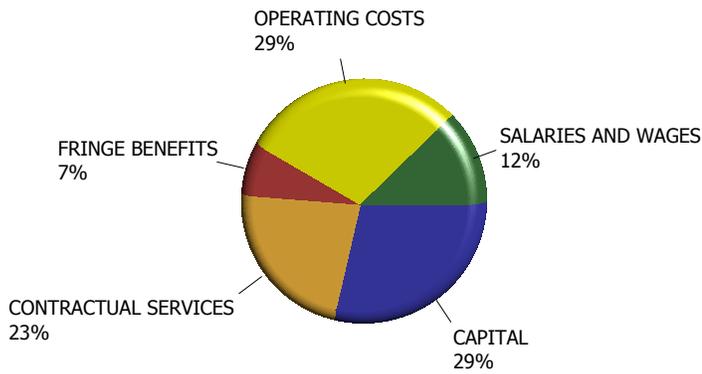
Expense 2011 - 2014
In Millions



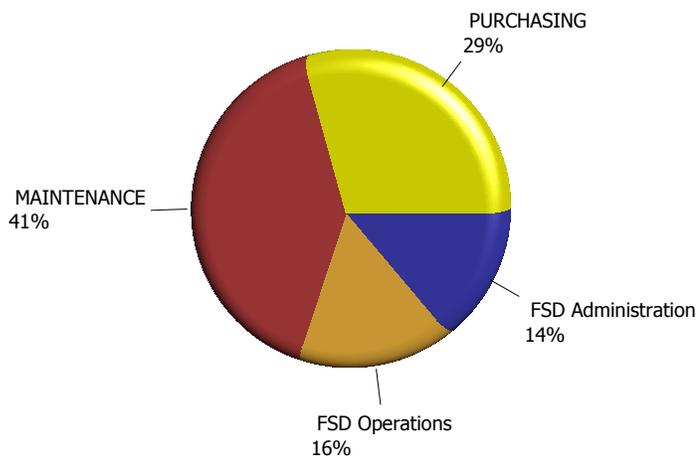
Revenue 2011 - 2014
In Millions



Expense by Category



Expense by Division

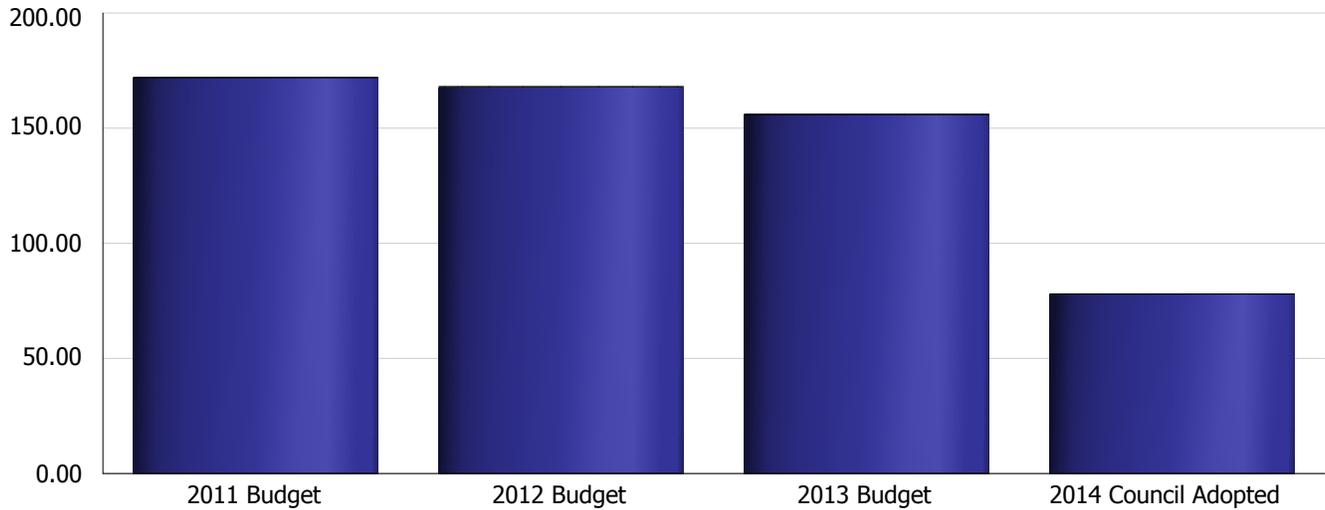


PW - FLEET

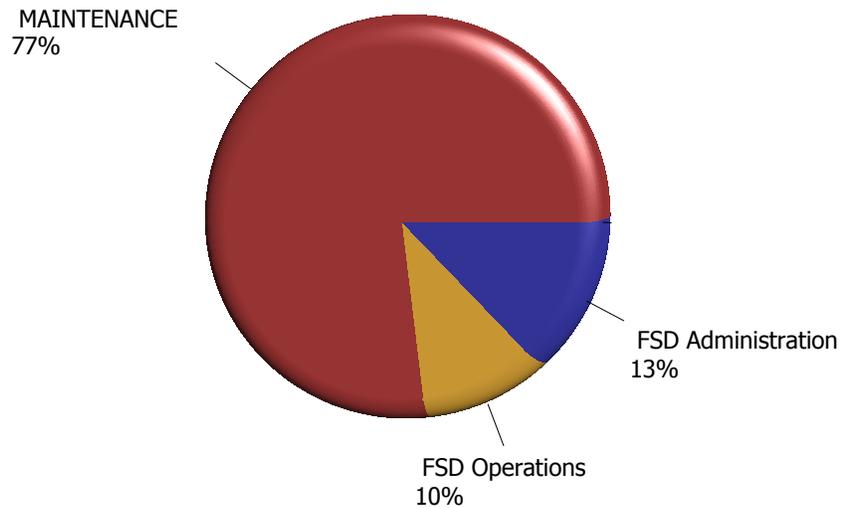
Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
FSD Administration	5.50	6.00	10.00	10.00	0.0%	0
FSD Operations	101.50	97.00	87.00	8.00	(90.8%)	(79.00)
MAINTENANCE	64.00	64.00	59.00	60.00	1.7%	1.00
PURCHASING	1.00	1.00				0
Overall	172.00	168.00	156.00	78.00	(50.0%)	(78.00)

Positions 2011-2014



Positions by Divison



Public Works – Solid Waste and Recycling

Expenditure

The total Solid Waste & Recycling Division's budget decreased from \$36.8 million to \$33.4 million from 2013 to 2014. This is a reduction of \$3.5 million, or 9.4%. The Solid Waste & Recycling Department's 2014 expenditure budget reflects the following changes from 2013:

- The absence of one-time purchases totaling \$4.7 million for the one-sort program accounts for the majority of the net reduction in 2014 budget;
- Reclassifications and increases in salaries and fringes of \$0.4 million for public works service worker positions;
- An estimated increase of over \$0.3 million in contractual services relating to garbage collection and yard waste resulting from new vendor contracts with higher service rates;
- An increase in cost allocation charges of \$0.6 million.

Revenue

Revenues are projected to remain flat at \$31.4 million in this division due to increasing revenue from service charge volume offset by a reduction in the sale of scrap metals and lower anticipated revenues from miscellaneous sources.

Fund Allocation

This department is funded completely in the Solid Waste Fund.

Mayor's Recommended Budget

The Mayor recommended realigning the costs associated with graffiti and alley plowing into the General Fund to more clearly reflect the nature of these costs.

Council Adopted Budget

The Council approved the Mayor's recommendations.

**PW - SOLID WASTE
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
ENTERPRISE						
SALARIES AND WAGES	6,612,726	6,506,600	7,165,957	7,455,878	4.0%	289,921
FRINGE BENEFITS	3,361,687	3,588,071	3,935,325	4,286,873	8.9%	351,548
CONTRACTUAL SERVICES	16,879,103	18,958,851	18,189,142	18,715,125	2.9%	525,983
OPERATING COSTS	1,957,293	1,687,478	6,488,771	1,674,779	-74.2%	(4,813,992)
CAPITAL	0		1,050,000	1,245,391	18.6%	195,391
TOTAL ENTERPRISE	28,810,809	30,741,000	36,829,195	33,378,046	-9.4%	(3,451,149)

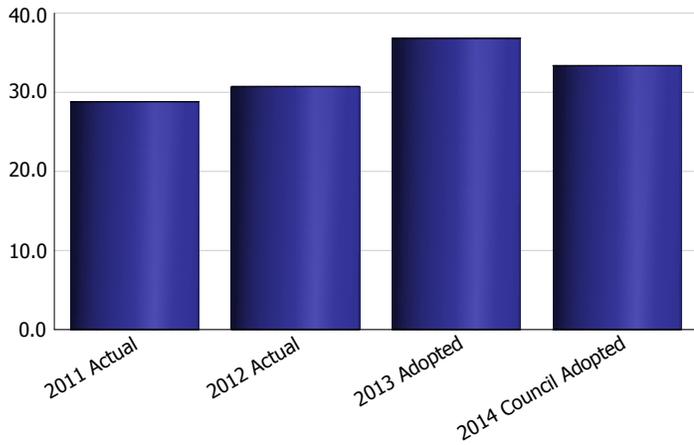
TOTAL EXPENSE	28,810,809	30,741,000	36,829,195	33,378,046	-9.4%	(3,451,149)
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REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
ENTERPRISE						
CHARGES FOR SALES	2,173,123	1,611,178	1,250,500	766,793	-38.7%	(483,707)
CHARGES FOR SERVICES	29,205,652	29,388,429	28,947,436	29,536,258	2.0%	588,822
FEDERAL GOVERNMENT	80,150	0	0		0.0%	0
FINES AND FORFEITS	75	0	0		0.0%	0
GAINS	19,909	19,320	0		0.0%	0
LICENSE AND PERMITS	0	(369)	0		0.0%	0
LOCAL GOVERNMENT	889,675	864,448	880,000	880,000	0.0%	0
OTHER MISC REVENUES	40	381	0		0.0%	0
RENTS	15	15	0		0.0%	0
SPECIAL ASSESSMENTS	463,583	265,560	224,000	179,200	-20.0%	(44,800)
STATE GOVERNMENT	37,086	10,350	10,500	10,500	0.0%	0
ENTERPRISE	32,869,307	32,159,312	31,312,436	31,372,751	0.2%	60,315

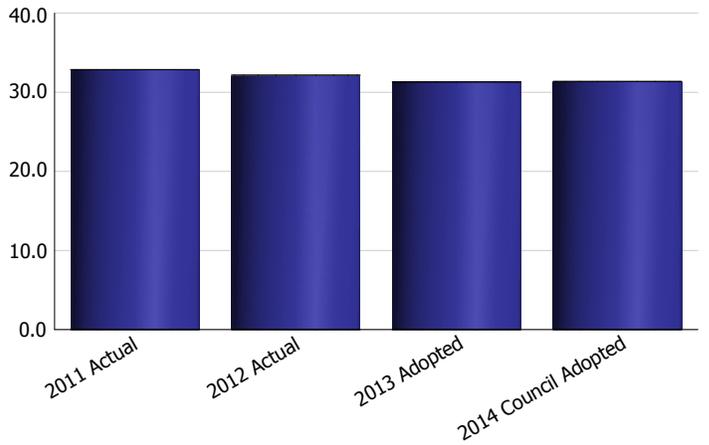
TOTAL REVENUE	32,869,307	32,159,312	31,312,436	31,372,751	0.2%	60,315
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PW - SOLID WASTE EXPENSE AND REVENUE INFORMATION

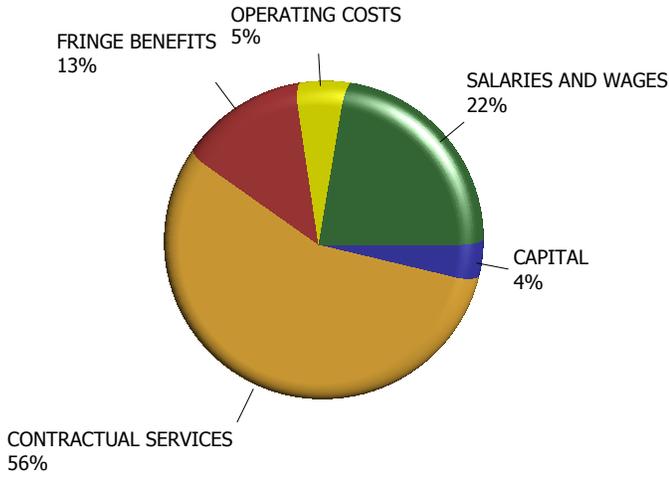
Expense 2011 - 2014
In Millions



Revenue 2011 - 2014
In Millions



Expense by Category

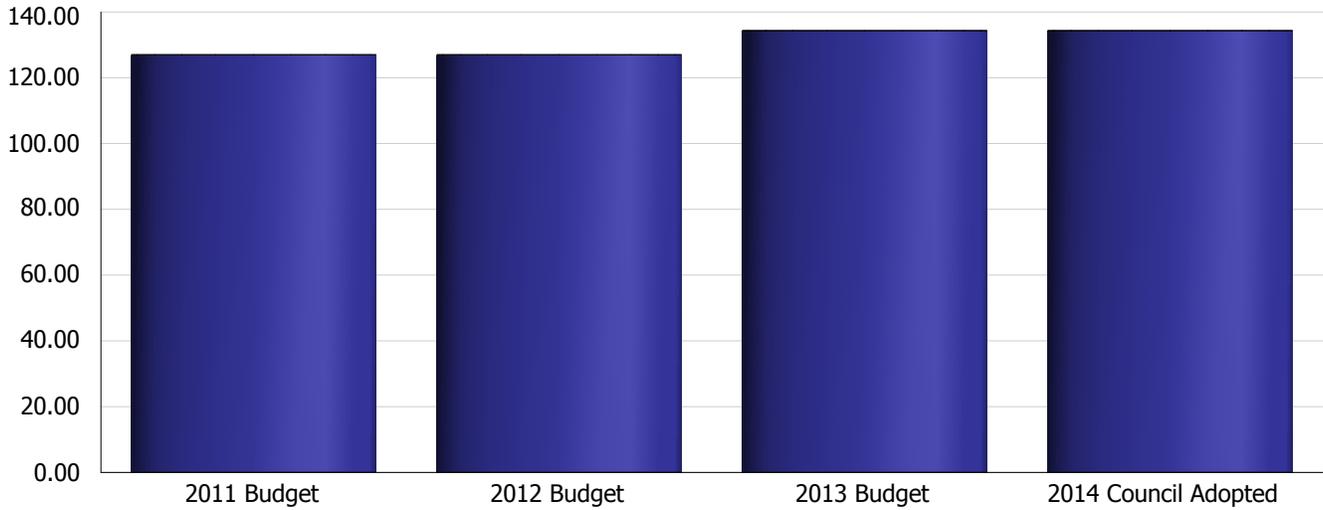


PW - SOLID WASTE

Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
ADMINISTRATION	9.00	9.14	11.33	11.33	0.0%	0
CLEAN CITY	8.00	11.61	21.00	21.00	0.0%	0
COLLECTION	42.00	42.00	38.00	38.00	0.0%	0
CUSTOMER SERVICE	8.00	8.00	8.00	8.00	0.0%	0
EQUIPMENT	10.00	10.00	10.00	10.00	0.0%	0
LARGE ITEM/PROBLEM MATERIAL	12.00	12.00	7.00	7.00	0.0%	0
ORGANICS	2.00	2.00	3.00	3.00	0.0%	0
RECYCLING	16.00	16.00	20.00	20.00	0.0%	0
TRANSFER STATIONS	1.00	1.00	1.00	1.00	0.0%	0
YARD WASTE PROGRAM	19.00	15.25	15.00	15.00	0.0%	0
Overall	127.00	127.00	134.33	134.33	0.00	0

Positions 2011-2014



Public Works – Sanitary Sewer

Expenditure

The total Sanitary Sewer Division's budget increased from \$46.5 million to \$48.0 million from 2013 to 2014. This is an increase of \$1.5 million, or 3.2%. The Sanitary Sewer Division's 2014 expenditure budget reflects the following changes from 2013:

- An increase in employee count of 5.5 FTE as result of reorganizing employees between the sanitary sewer, storm water, and capital divisions;
- Reclassification and adjustment to salaries and fringes of public works service worker positions which resulted in net increase of \$0.1 million;
- Increases in salary and fringes by \$0.5 million, of which \$0.1 million is attributed to health insurance;
- Increases in expenditures of \$0.4 million relating to equipment gap and maintenance work on combo machines;
- Televising sanitary system updates with CCTV costs the division an additional 0.5 million;
- Increases in internal service fund transfers of \$0.4 million resulting from the 2014 cost allocation model charges.

Revenue

Revenues are projected to increase by 0.6% in this division due to an increase in fixed rates from \$3.00 to \$3.40 in the customer's monthly utility billings for household sanitary sewer discharge. The division's total revenues in 2014 are projected to be \$54.3 million.

Fund Allocation

This division is funded completely in the Sanitary Sewer Fund.

Mayor's Recommended Budget

The Mayor recommended no changes to this division's base program proposal.

Council Adopted Budget

The Council approved the Mayor's recommendations and amended the budget by reducing the 2014 Sanitary Sewer rate from the recommended amount of \$3.21 down to \$3.14 (the same rate as 2013), subsequently reducing the overall revenue and expenditure appropriation by \$1,021,160, which reflects the reduction in Metropolitan Council Environmental Services fees for 2014.

**SURFACE WATER & SEWERS-SANITARY
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
ENTERPRISE						
SALARIES AND WAGES	2,336,513	2,563,128	2,314,464	2,670,678	15.4%	356,214
FRINGE BENEFITS	1,048,349	1,186,615	1,119,052	1,400,576	25.2%	281,524
CONTRACTUAL SERVICES	8,261,886	15,821,906	7,803,904	9,374,599	20.1%	1,570,695
OPERATING COSTS	31,000,063	32,347,005	35,024,851	34,496,936	-1.5%	(527,915)
CAPITAL	0		254,114	60,000	-76.4%	(194,114)
TOTAL ENTERPRISE	42,646,811	51,918,654	46,516,385	48,002,789	3.2%	1,486,404

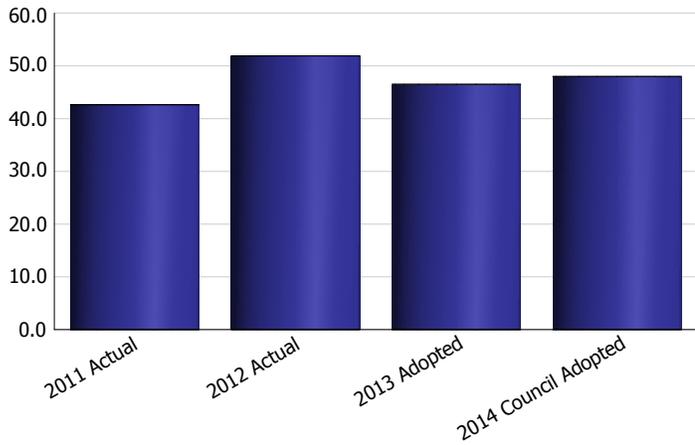
TOTAL EXPENSE	42,646,811	51,918,654	46,516,385	48,002,789	3.2%	1,486,404
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REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
ENTERPRISE						
CHARGES FOR SERVICES	49,847,411	62,044,751	53,659,421	54,113,522	0.8%	454,101
GAINS	0	18,868	0		0.0%	0
LICENSE AND PERMITS	100,751	187,638	150,000	150,000	0.0%	0
OTHER MISC REVENUES	30	0	0		0.0%	0
SPECIAL ASSESSMENTS	315,134	74,709	154,100		-100.0%	(154,100)
ENTERPRISE	50,263,326	62,325,966	53,963,521	54,263,522	0.6%	300,001

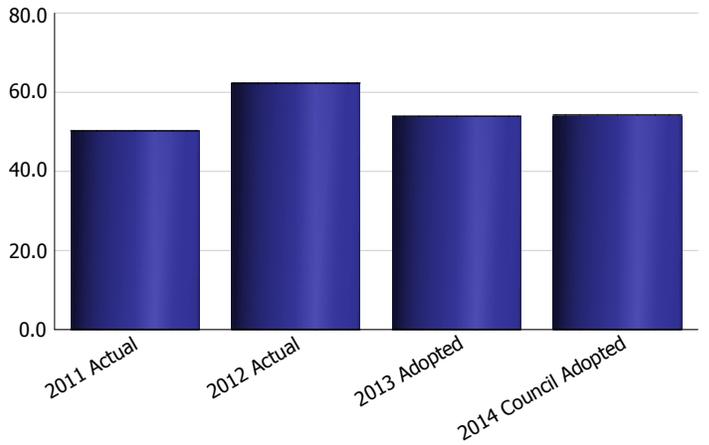
TOTAL REVENUE	50,263,326	62,325,966	53,963,521	54,263,522	0.6%	300,001
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SURFACE WATER & SEWERS-SANITARY EXPENSE AND REVENUE INFORMATION

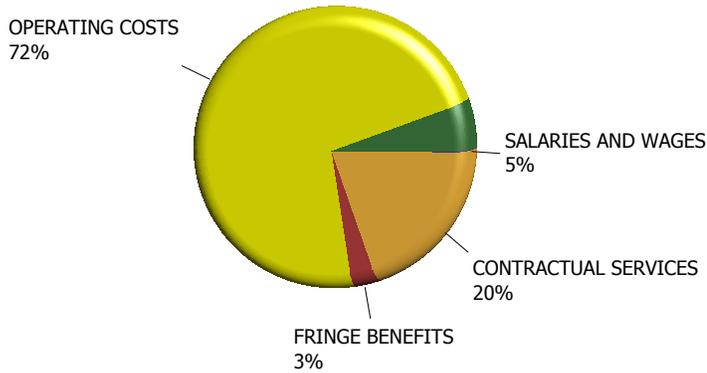
Expense 2011 - 2014
In Millions



Revenue 2011 - 2014
In Millions



Expense by Category

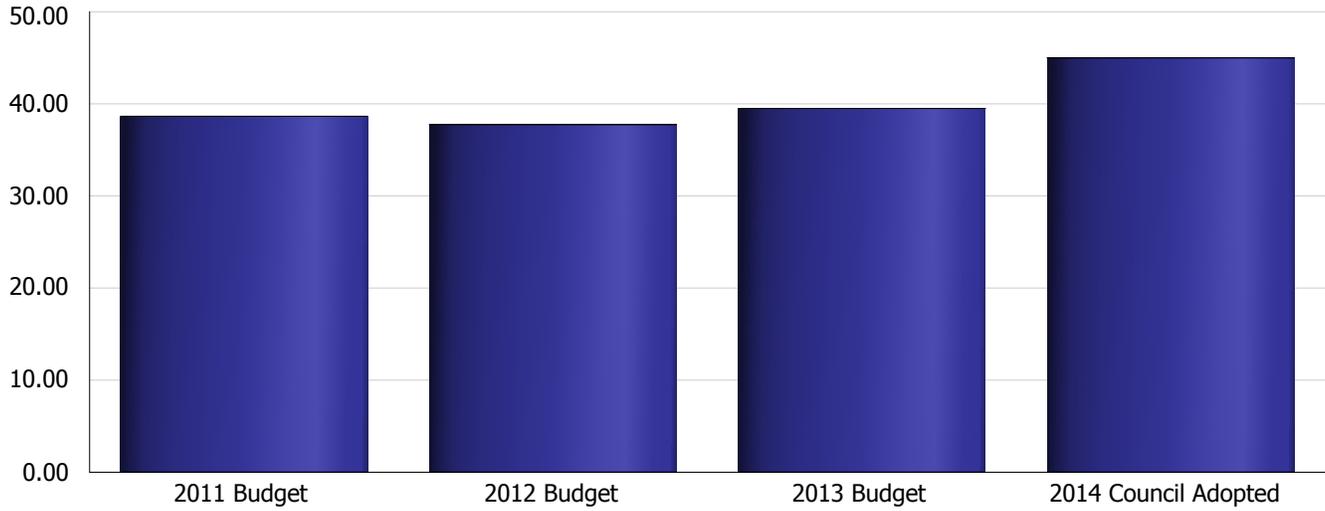


SURFACE WATER & SEWERS-SANITARY

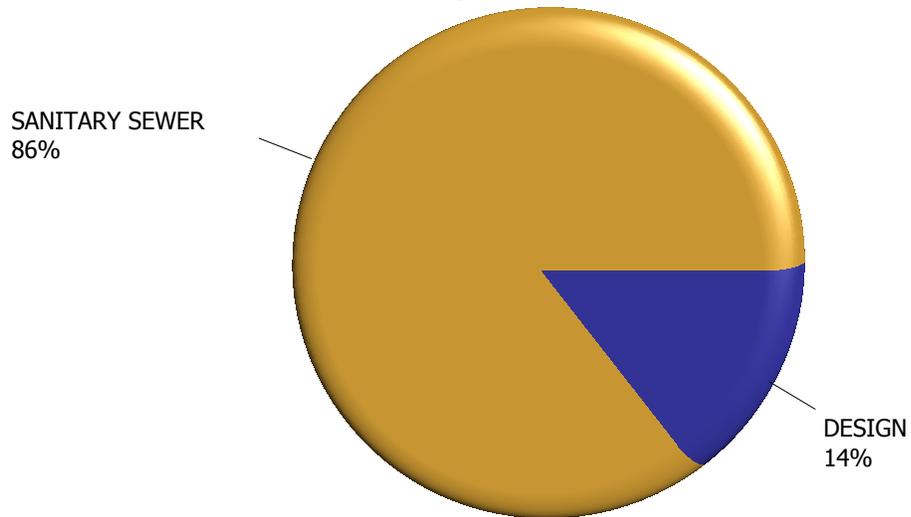
Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
DESIGN	2.50	4.50	5.50	6.50	18.2%	1.00
SANITARY SEWER	36.15	33.25	34.00	38.50	13.2%	4.50
Overall	38.65	37.75	39.50	45.00	13.9%	5.50

Positions 2011-2014



Positions by Division



Public Works – Stormwater

Expenditure

The total Stormwater Division's budget increased from \$17.3 million to \$19.4 million from 2013 to 2014. This is an increase of \$2.1 million, or 12.2%. The Stormwater Division's 2014 expenditure budget reflects the following changes from 2013:

- A decrease of 3.9 FTE as result of reorganizing employees between the Sanitary Sewer, Stormwater and Capital Divisions;
- Reclassifications and adjustments to salaries and fringe benefits for public service worker positions which resulted in a net increase of \$50,000;
- Storm pipe cleaning and pond dredging work with an estimated cost of \$0.6 million is scheduled for 2014;
- A one-time relocation cost of over \$0.6 million to move the Stormwater offices from downtown to the Hiawatha facility;
- An increase in expenditures by \$0.5 million for maintenance work at Linden Yard;
- An increase in cost allocation charges of \$0.5 million.

Revenue

Revenues are projected to increase by 0.5%, in this division due to increase in rate from \$11.82 to \$11.94 in the customer's monthly utility billings for storm drain discharge. However this increase is offset by decrease in design and maintenance revenues by \$0.3 million. The division's total revenues in 2014 are projected to be \$39.8 million.

Fund Allocation

This division is funded completely in the Stormwater Fund.

Mayor's Recommended Budget

The Mayor recommended no changes to this division's base program proposal.

Council Adopted Budget

The Council approved the Mayor's recommendations.

**SURFACE WATER & SEWERS-STORMWATR
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
ENTERPRISE						
SALARIES AND WAGES	2,727,470	2,523,744	3,240,150	3,177,000	-1.9%	(63,150)
FRINGE BENEFITS	1,206,298	1,249,672	1,536,143	1,617,002	5.3%	80,859
CONTRACTUAL SERVICES	5,990,288	7,182,405	9,135,222	11,025,340	20.7%	1,890,118
OPERATING COSTS	2,288,037	2,585,124	3,302,236	2,876,264	-12.9%	(425,972)
CAPITAL	0	0	74,951	708,951	845.9%	634,000
TOTAL ENTERPRISE	12,212,094	13,540,946	17,288,702	19,404,557	12.2%	2,115,855

TOTAL EXPENSE	12,212,094	13,540,946	17,288,702	19,404,557	12.2%	2,115,855
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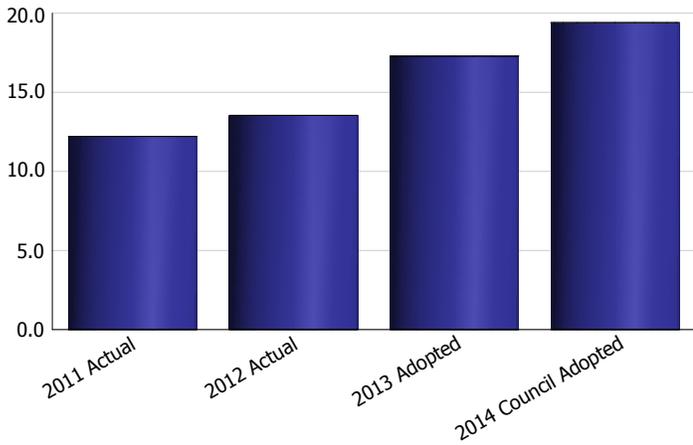
REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
ENTERPRISE						
CHARGES FOR SALES	0	1,694	0		0.0%	0
CHARGES FOR SERVICES	36,215,347	38,071,952	39,363,999	39,348,911	0.0%	(15,088)
FINES AND FORFEITS	25,895	39,241	45,000	45,000	0.0%	0
GAINS	0	16,168	0		0.0%	0
LOCAL GOVERNMENT	102,783	312,891	99,080	202,784	104.7%	103,704
OTHER MISC REVENUES	4,170	66	0		0.0%	0
SPECIAL ASSESSMENTS	390,926	307,269	45,100	45,000	-0.2%	(100)
STATE GOVERNMENT	146,251	143,357	40,821	147,128	260.4%	106,307
ENTERPRISE	36,885,371	38,892,637	39,594,000	39,788,823	0.5%	194,823

TOTAL REVENUE	36,885,371	38,892,637	39,594,000	39,788,823	0.5%	194,823
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SURFACE WATER & SEWERS-STORMWATR EXPENSE AND REVENUE INFORMATION

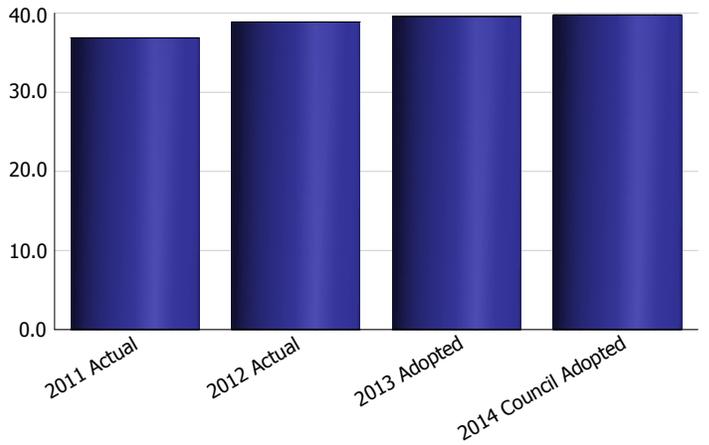
Expense 2011 - 2014

In Millions

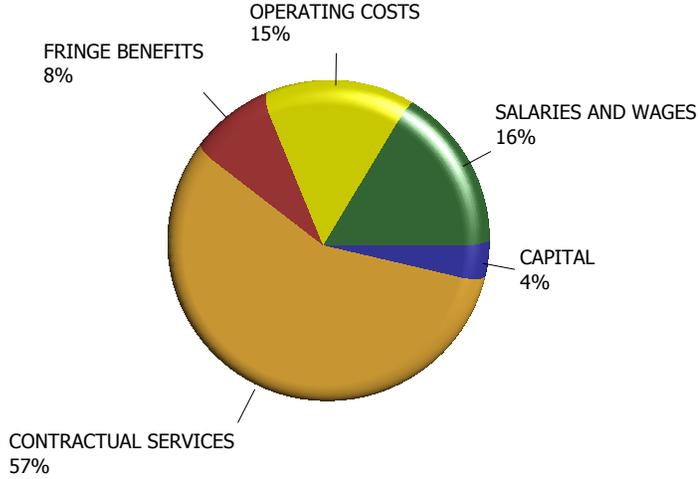


Revenue 2011 - 2014

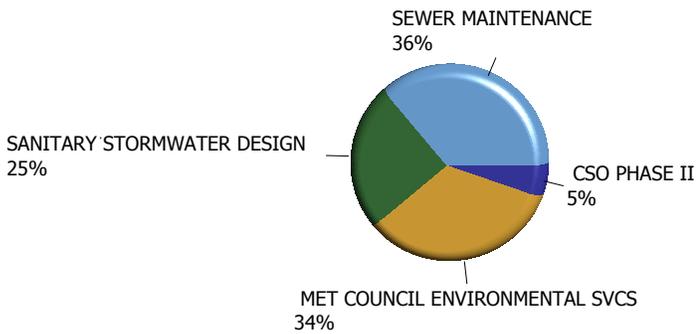
In Millions



Expense by Category



Expense by Division

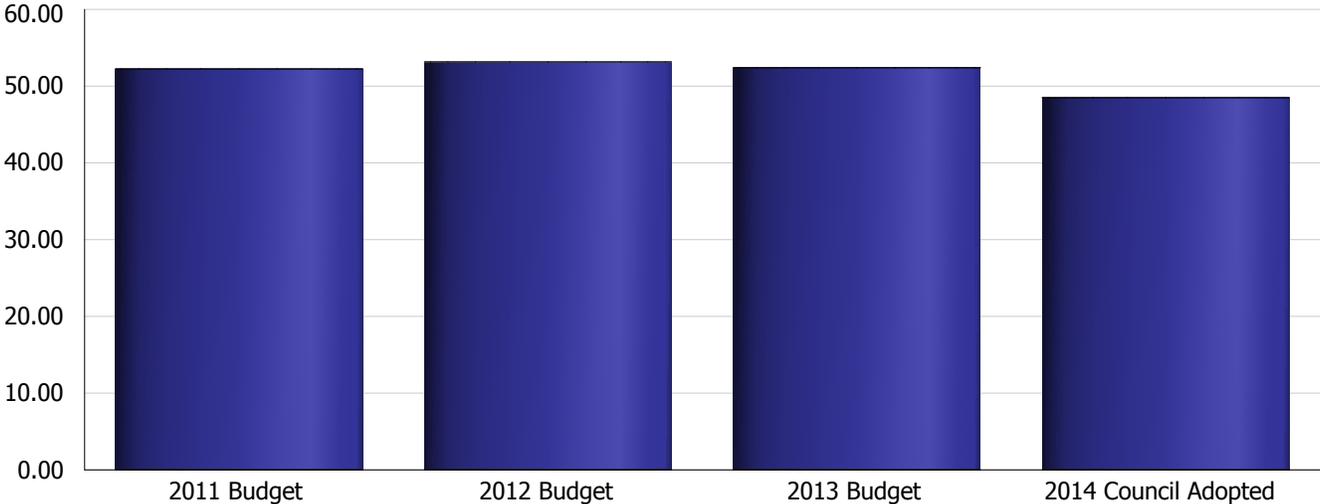


SURFACE WATER & SEWERS-STORMWATR

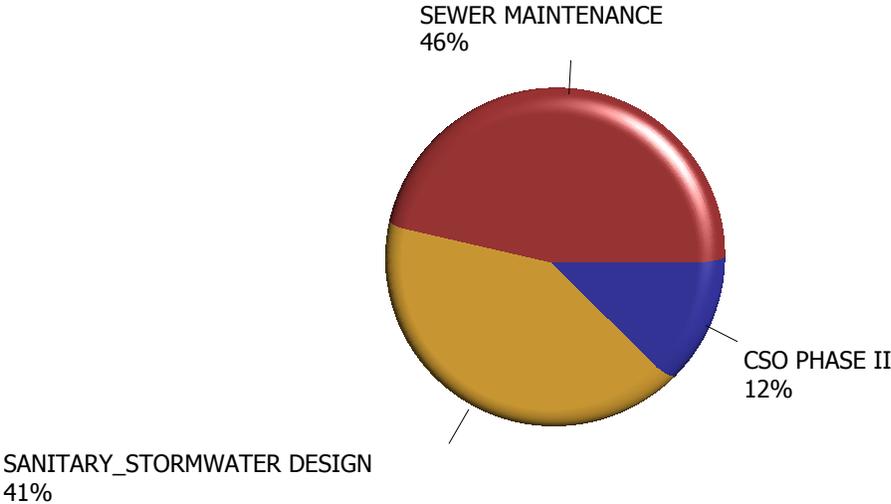
Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
CSO PHASE II	13.00	6.00	6.00	6.00	0.0%	0
SANITARY_STORMWATER DESIGN	20.00	23.50	21.00	20.00	(4.8%)	(1.00)
SEWER MAINTENANCE	19.25	23.65	25.40	22.50	(11.4%)	(2.90)
Overall	52.25	53.15	52.40	48.50	(7.4%)	(3.90)

Positions 2011-2014



Positions by Divison



Public Works – Traffic and Parking

Expenditure

The total Traffic & Parking Division's budget reflects an increase from \$53.4 million to \$53.7 million from 2013 to 2014. This is an increase of \$0.3 million, or 0.6%. The Traffic & Parking Division's 2014 expenditure budget reflects the increased costs associated with street light and signing maintenance.

Revenue

Revenues are projected to increase by 5.5% in this division due to automation of parking equipment. The division's total revenues in 2014 are projected to be \$62.2 million.

Fund Allocation

This division is funded primarily by the Parking Fund (71%), with the remainder of the division's funding found in the General Fund (28%) and Traffic Stores Internal Services Fund (1%).

Mayor's Recommended Budget

The Mayor recommended a one-time General Fund appropriation of \$50,000 for street lighting improvements in North Minneapolis. The Mayor further recommended an ongoing General Fund appropriation of \$435,000 for crosswalk and pedestrian safety improvements.

Council Adopted Budget

The Council approved the Mayor's recommendations.

**PW - TRAFFIC AND PARKING SERVICES
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
SALARIES AND WAGES	2,981,575	2,894,408	3,496,854	3,788,027	8.3%	291,172
FRINGE BENEFITS	1,259,425	1,345,327	1,676,572	1,766,300	5.4%	89,728
CONTRACTUAL SERVICES	6,452,196	6,863,778	7,363,707	7,356,237	-0.1%	(7,470)
OPERATING COSTS	1,608,057	2,205,103	1,697,112	2,537,621	49.5%	840,509
CAPITAL	0	206,875				0
TOTAL GENERAL	12,301,252	13,515,492	14,234,245	15,448,184	8.5%	1,213,939
INTERNAL SERVICE						
SALARIES AND WAGES	177,412	184,902	166,683	167,307	0.4%	624
FRINGE BENEFITS	56,017	104,591	99,258	75,846	-23.6%	(23,412)
CONTRACTUAL SERVICES	71,990	86,610	81,314	92,626	13.9%	11,312
OPERATING COSTS	161,978	16,909	26,762	26,762	0.0%	0
CAPITAL	0					0
TOTAL INTERNAL SERVICE	467,396	393,012	374,017	362,541	-3.1%	(11,477)
ENTERPRISE						
SALARIES AND WAGES	2,985,416	2,837,048	2,852,398	2,913,143	2.1%	60,745
FRINGE BENEFITS	1,263,584	1,048,258	1,144,294	1,207,389	5.5%	63,095
CONTRACTUAL SERVICES	29,914,108	29,634,498	32,571,559	31,098,659	-4.5%	(1,472,900)
OPERATING COSTS	2,170,640	6,307,722	2,164,440	2,664,231	23.1%	499,791
CAPITAL	0	199	9,726		-100.0%	(9,726)
TOTAL ENTERPRISE	36,333,747	39,827,725	38,742,417	37,883,422	-2.2%	(858,995)
TOTAL EXPENSE	49,102,396	53,736,229	53,350,680	53,694,147	0.6%	343,467

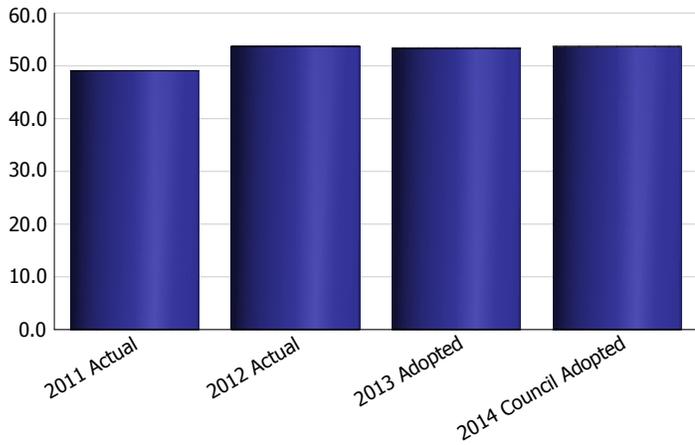
REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
CHARGES FOR SALES	73,819	111,209	15,000	20,000	33.3%	5,000
CHARGES FOR SERVICES	631,395	962,413	435,000	575,000	32.2%	140,000
FRANCHISE FEES	35,290	0	0		0.0%	0
LICENSE AND PERMITS	732,110	1,017,012	615,000	815,000	32.5%	200,000
LOCAL GOVERNMENT	479,250	455,569	406,230	425,000	4.6%	18,770
OTHER MISC REVENUES	188,988	182,910	85,000	85,000	0.0%	0
SPECIAL ASSESSMENTS	193,628	193,953	150,000	190,000	26.7%	40,000
STATE GOVERNMENT	1,195,460	1,252,633	816,470	990,000	21.3%	173,530
GENERAL	3,529,941	4,175,698	2,522,700	3,100,000	22.9%	577,300
INTERNAL SERVICE						
CHARGES FOR SALES	12,797	54,429	10,000	10,000	0.0%	0
CHARGES FOR SERVICES	470,800	1,049,424	555,000	555,000	0.0%	0

**PW - TRAFFIC AND PARKING SERVICES
EXPENSE AND REVENUE INFORMATION**

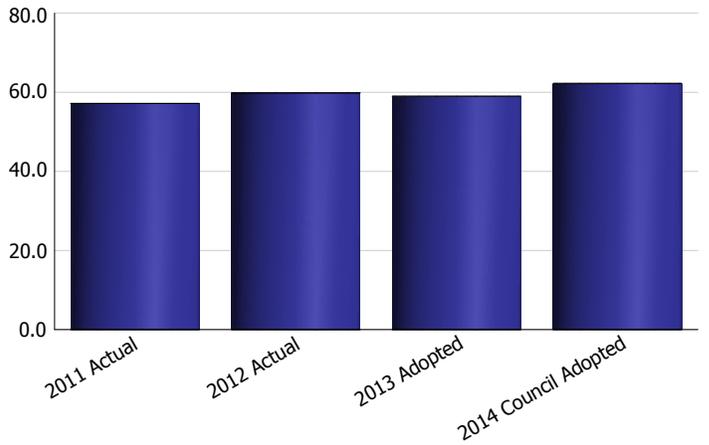
REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
INTERNAL SERVICE	483,597	1,103,853	565,000	565,000	0	0
ENTERPRISE						
CHARGES FOR SALES	1,778,621	1,411,253	1,500,000	1,500,000	0.0%	0
CHARGES FOR SERVICES	50,571,185	52,280,848	53,627,074	56,256,900	4.9%	2,629,826
LICENSE AND PERMITS	268,536	318,412	240,000	275,000	14.6%	35,000
OTHER MISC REVENUES	9,175	9,664	2		-100.0%	(2)
RENTS	2,393	2,118	1		-100.0%	(1)
SPECIAL ASSESSMENTS	543,481	543,481	543,157	543,157	0.0%	0
ENTERPRISE	53,173,391	54,565,777	55,910,234	58,575,057	4.8%	2,664,823
TOTAL REVENUE	57,186,929	59,845,327	58,997,934	62,240,057	5.5%	3,242,123

PW - TRAFFIC AND PARKING SERVICES EXPENSE AND REVENUE INFORMATION

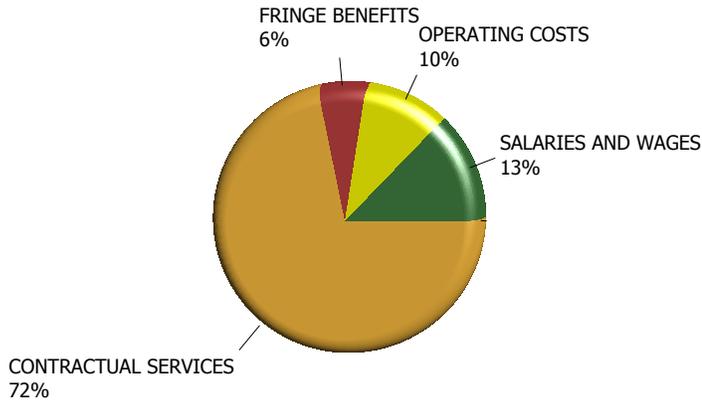
Expense 2011 - 2014
In Millions



Revenue 2011 - 2014
In Millions



Expense by Category

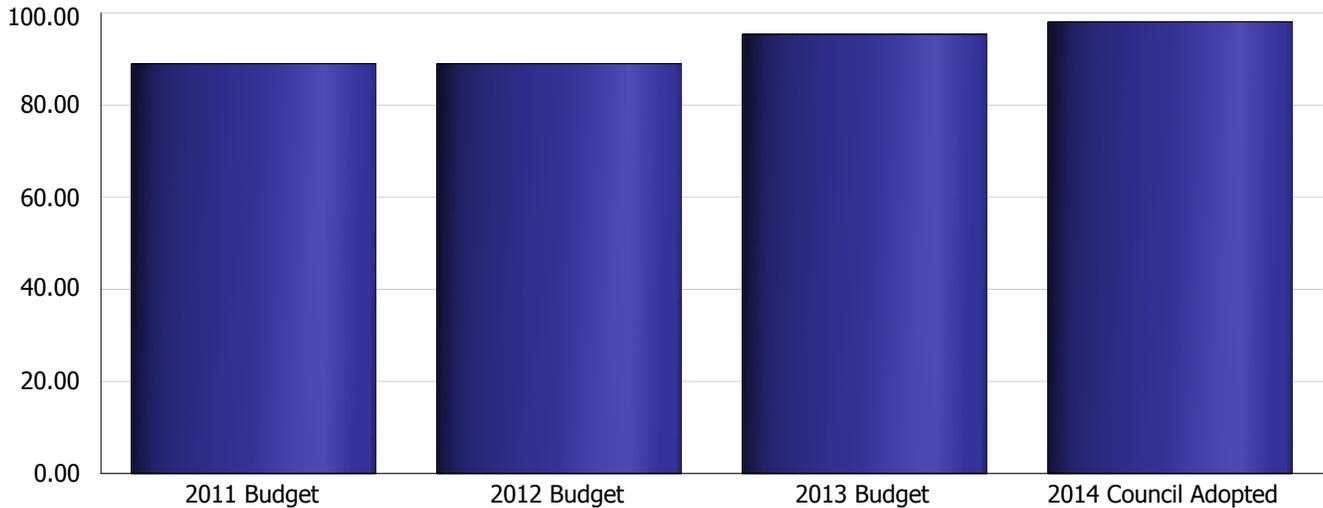


PW - TRAFFIC AND PARKING SERVICES

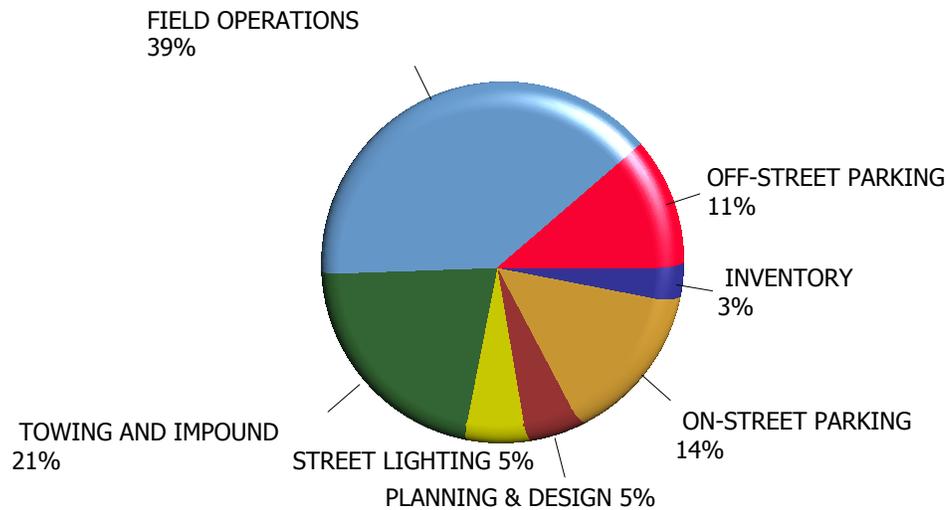
Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
FIELD OPERATIONS	29.80	29.40	35.40	38.50	8.8%	3.10
INVENTORY	3.00	3.00	3.00	3.00	0.0%	0
OFF-STREET PARKING	12.10	11.10	11.10	11.10	0.0%	0
ON-STREET PARKING	12.15	13.95	14.35	13.95	(2.8%)	(0.40)
PLANNING & DESIGN	4.45	4.45	4.45	4.95	11.2%	0.50
STREET LIGHTING	5.65	5.65	5.65	5.65	0.0%	0
TOWING AND IMPOUND	21.85	21.45	21.45	20.95	(2.3%)	(0.50)
Overall	89.00	89.00	95.40	98.10	2.8%	2.70

Positions 2011-2014



Positions by Division



Public Works – Transportation Maintenance and Repair

Expenditure

The total 2014 Transportation Maintenance and Repair Division's budget increases from \$42.3 million to \$46.0 million from 2013 to 2014. This is an increase of \$3.7 million or 8.7%. The Transportation Maintenance and Repair Division's 2014 expenditure budget reflects the following changes from 2013:

- Due to a reclassification of workers, the division added 60 FTE's consisting of drivers and operators resulting in a decrease in contractual service expenditures and an increase in salary and fringe expenditures. Including four new programs, total Transportation Maintenance and Repair FTEs are now 206.95.
- The addition of two new programs including \$575,000 for residential sealcoating and \$200,000 for improved winter bike and pedestrian access.

Revenue

Revenues are projected to increase by 10.1% in this division primarily due to an increase in special revenue assessments for street maintenance and repair, and snow and ice control. The division's total revenue in 2014 is projected to be \$17.6 million.

Fund Allocation

This division is funded primarily by the General Fund (66%), with the remainder of the division's funding found in the Special Revenue Funds (13%), enterprise funds (20%) and capital project funds (1%).

Mayor's Recommended Budget

The Mayor recommended a one-time General Fund appropriation of \$200,000 for winter-weather maintenance to pedestrian and bike facilities citywide. The Mayor further recommended an ongoing General Fund appropriation of \$575,000 for sealcoating.

Council Adopted Budget

The Council approved the Mayor's recommendations.

**PW - TRANSPORTATION MAINTENANCE AND REPAIR
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
SALARIES AND WAGES	6,840,244	7,502,266	6,752,748	9,230,449	36.7%	2,477,701
FRINGE BENEFITS	3,714,848	4,304,256	3,939,167	5,130,922	30.3%	1,191,754
CONTRACTUAL SERVICES	11,983,715	11,830,754	12,597,068	11,219,246	-10.9%	(1,377,822)
OPERATING COSTS	4,640,141	4,969,707	4,285,780	4,521,767	5.5%	235,987
CAPITAL	84,705	219,583	110,000	151,002	37.3%	41,002
TOTAL GENERAL	27,263,654	28,826,567	27,684,763	30,253,386	9.3%	2,568,622
SPECIAL REVENUE						
SALARIES AND WAGES	43,610					0
FRINGE BENEFITS	24,042					0
CONTRACTUAL SERVICES	5,951,306	6,001,187	5,800,000	5,800,000	0.0%	0
OPERATING COSTS	0	0				0
TOTAL SPECIAL REVENUE	6,018,958	6,001,187	5,800,000	5,800,000	0	0
CAPITAL PROJECT						
SALARIES AND WAGES	304,823	288,785	332,724	334,025	0.4%	1,301
FRINGE BENEFITS	104,037	99,481	141,257	149,878	6.1%	8,621
CONTRACTUAL SERVICES	157,703	480,354	212,063	217,627	2.6%	5,564
OPERATING COSTS	6,627	7,263	12,090	11,423	-5.5%	(667)
TOTAL CAPITAL PROJECT	573,190	875,884	698,134	712,953	2.1%	14,819
ENTERPRISE						
SALARIES AND WAGES	1,112,624	1,169,401	1,572,373	2,564,267	63.1%	991,895
FRINGE BENEFITS	509,919	548,077	673,035	1,199,816	78.3%	526,780
CONTRACTUAL SERVICES	5,715,680	5,794,569	5,351,640	4,956,739	-7.4%	(394,901)
OPERATING COSTS	475,645	531,697	561,230	543,404	-3.2%	(17,826)
TOTAL ENTERPRISE	7,813,867	8,043,744	8,158,278	9,264,226	13.6%	1,105,948
TOTAL EXPENSE	41,669,669	43,747,381	42,341,175	46,030,565	8.7%	3,689,389

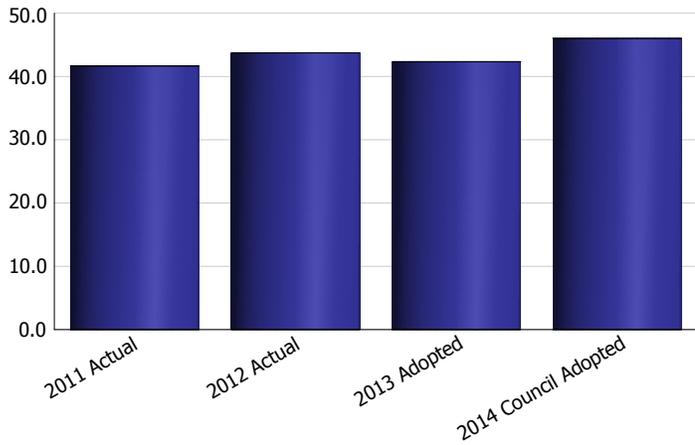
REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
CHARGES FOR SALES	1,791	10,268	10,000	10,000	0.0%	0
CHARGES FOR SERVICES	4,381,947	9,038,685	5,341,274	5,204,615	-2.6%	(136,659)
FRANCHISE FEES	95,872	155,748	0		0.0%	0
LICENSE AND PERMITS	0	0	0		0.0%	0
LOCAL GOVERNMENT	113,244	113,244	125,175	113,244	-9.5%	(11,931)
OTHER MISC REVENUES	51	0	1,000	1,000	0.0%	0
SPECIAL ASSESSMENTS	1,076,340	1,174,774	805,080	1,734,750	115.5%	929,670
STATE GOVERNMENT	2,856,531	2,978,916	2,730,360	3,095,621	13.4%	365,261

**PW - TRANSPORTATION MAINTENANCE AND REPAIR
EXPENSE AND REVENUE INFORMATION**

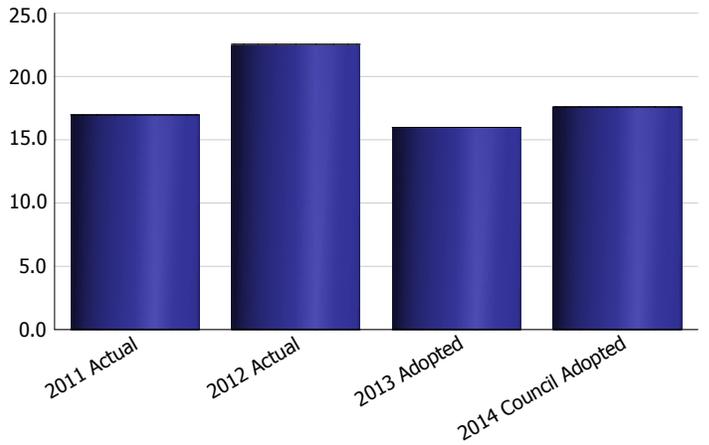
REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
TRANSFERS IN	700,000	700,000	0		0.0%	0
GENERAL	9,225,776	14,171,635	9,012,889	10,159,230	12.7%	1,146,341
SPECIAL REVENUE						
OTHER MISC REVENUES	4,054	2,587	0		0.0%	0
SPECIAL ASSESSMENTS	5,426,281	6,013,682	5,800,000	5,800,000	0.0%	0
SPECIAL REVENUE	5,430,336	6,016,269	5,800,000	5,800,000	0	0
CAPITAL PROJECT						
LICENSE AND PERMITS	243,265	283,084	260,000	260,000	0.0%	0
OTHER MISC REVENUES	0	212,057	0		0.0%	0
SPECIAL ASSESSMENTS	70,048	58,547	60,000	60,000	0.0%	0
CAPITAL PROJECT	313,312	553,688	320,000	320,000	0	0
ENTERPRISE						
CHARGES FOR SALES	460	0	0		0.0%	0
CHARGES FOR SERVICES	9,881	5,170	10,000	10,000	0.0%	0
FEDERAL GOVERNMENT	420,812	0	0		0.0%	0
LOCAL GOVERNMENT	296,775	296,775	146,437	296,775	102.7%	150,338
SPECIAL ASSESSMENTS	128,691	522,976	60,000		-100.0%	(60,000)
STATE GOVERNMENT	1,142,083	971,352	628,793	1,011,026	60.8%	382,233
ENTERPRISE	1,998,703	1,796,273	845,230	1,317,801	55.9%	472,571
TOTAL REVENUE	16,968,127	22,537,865	15,978,119	17,597,031	10.1%	1,618,912

PW - TRANSPORTATION MAINTENANCE AND REPAIR EXPENSE AND REVENUE INFORMATION

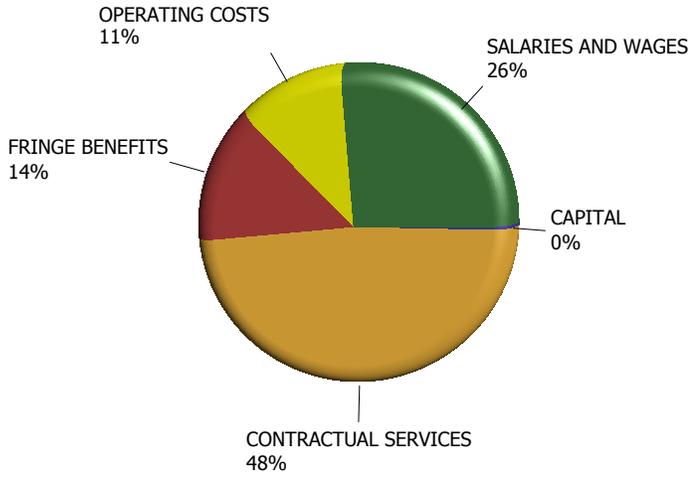
Expense 2011 - 2014
In Millions



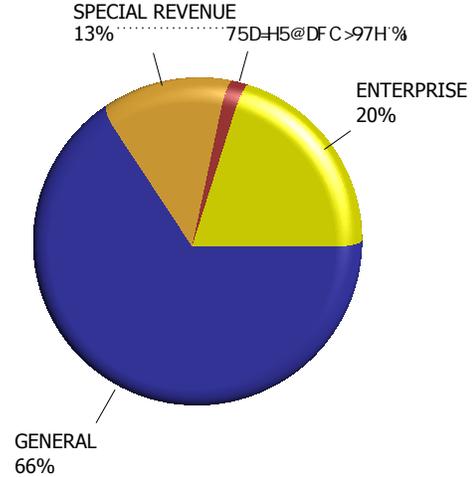
Revenue 2011 - 2014
In Millions



Expense by Category



Expense by Fund

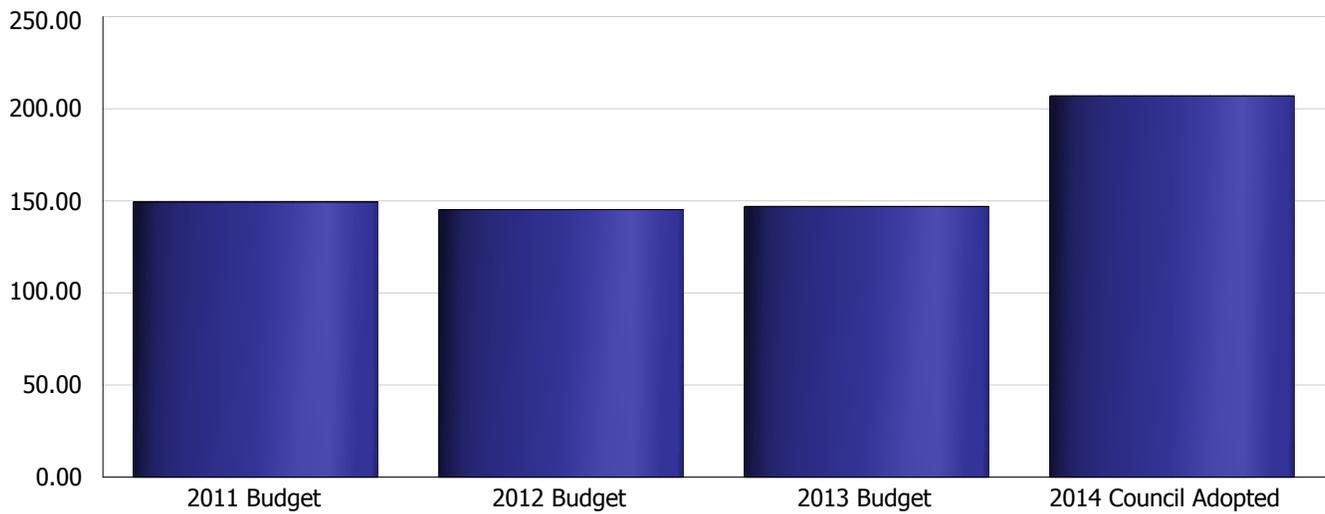


PW - TRANSPORTATION MAINTENANCE AND REPAIR

Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
BRIDGE MAINTENANCE & REPAIR	12.00	12.00	12.00	17.00	41.7%	5.00
MALLS & PLAZAS - MAINTENANCE	10.40	10.40	10.40	10.40	0.0%	0
Ramp Maintenance	19.50	17.00	17.00	17.00	0.0%	0
SIDEWALK INSPECTION	6.00	6.00	6.00	6.00	0.0%	0
SNOW & ICE CONTROL	26.00	26.00	26.00	50.00	92.3%	24.00
STREET ADMINISTRATION	8.50	8.50	8.50	8.50	0.0%	0
STREET CLEANING	28.05	28.05	28.05	46.05	64.2%	18.00
STREET MAINTENANCE & REPAIR	39.00	37.32	39.00	52.00	33.3%	13.00
Overall	149.45	145.27	146.95	206.95	40.8%	60.00

Positions 2011-2014



Public Works – Transportation Planning & Engineering

Expenditure

The total Transportation Planning and Engineering Division's budget increases from \$11.3 million to \$14.4 million from 2013 to 2014. This is an increase of \$3.1 million, or 27.7%. The Transportation Planning and Engineering Division's 2014 expenditure budget reflects the purchase of additional equipment in the engineering lab and the addition of 5.5 FTE as well as funding for additional projects added by the Mayor and Council, summarized below.

Revenue

Revenues are projected to decline by 6.8% in this division due to less expected revenue in the Capital Projects Fund from design-related revenue. The division's total revenues in 2014 are projected to be \$6.4 million.

Fund Allocation

This division is funded primarily by the Capital Projects Fund (53%), with the remainder of the division's funding found in the General Fund (34%) and internal service funds (12%).

Mayor's Recommended Budget

The Mayor recommended one-time General Fund appropriations for the following programs: \$140,000 for the Nicollet & Central Avenue Modern Streetcar project environmental impact study; \$500,000 for the West Bank Interconnect Project; \$200,000 to cover one-third of the cost of the Broadway Alternatives Analysis study; \$35,000 for the St. Anthony Business District Traffic Study; and \$1,250,000 for preliminary engineering of the Nicollet & Central Avenue Modern Streetcar project.

Council Adopted Budget

The Council approved the Mayor's recommendations.

**PW - TRANSPORTATION PLANNING AND ENGINEERING
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
SALARIES AND WAGES	1,255,514	1,382,869	1,593,282	1,669,241	4.8%	75,959
FRINGE BENEFITS	469,821	526,527	585,260	642,047	9.7%	56,787
CONTRACTUAL SERVICES	238,952	442,859	424,787	2,522,553	493.8%	2,097,766
OPERATING COSTS	56,867	86,711	128,767	88,090	-31.6%	(40,677)
CAPITAL	304		7,500	9,000	20.0%	1,500
TOTAL GENERAL	2,021,457	2,438,966	2,739,596	4,930,931	80.0%	2,191,335
CAPITAL PROJECT						
SALARIES AND WAGES	2,916,460	2,945,282	2,853,827	3,387,529	18.7%	533,702
FRINGE BENEFITS	1,031,057	1,025,786	1,087,322	1,195,889	10.0%	108,567
CONTRACTUAL SERVICES	2,717,565	2,829,842	2,833,486	2,867,344	1.2%	33,858
OPERATING COSTS	119,749	126,007	132,753	152,581	14.9%	19,828
CAPITAL	0		57,858	80,000	38.3%	22,142
TOTAL CAPITAL PROJECT	6,784,831	6,926,916	6,965,245	7,683,343	10.3%	718,098
INTERNAL SERVICE						
SALARIES AND WAGES	611,741	611,243	670,370	875,999	30.7%	205,629
FRINGE BENEFITS	210,006	214,011	246,217	332,534	35.1%	86,317
CONTRACTUAL SERVICES	424,050	453,768	457,801	471,148	2.9%	13,347
OPERATING COSTS	80,289	55,504	79,904	84,426	5.7%	4,522
CAPITAL	0		100,000		-100.0%	(100,000)
TOTAL INTERNAL SERVICE	1,326,086	1,334,525	1,554,292	1,764,107	13.5%	209,815
TOTAL EXPENSE	10,132,374	10,700,407	11,259,133	14,378,381	27.7%	3,119,248

REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
GENERAL						
CHARGES FOR SERVICES	727,152	613,976	575,000	550,000	-4.3%	(25,000)
LICENSE AND PERMITS	18,865	15,075	20,000	20,000	0.0%	0
OTHER MISC REVENUES	0	0	300		-100.0%	(300)
GENERAL	746,018	629,051	595,300	570,000	-4.2%	(25,300)
CAPITAL PROJECT						
CHARGES FOR SERVICES	300,976	5,151,603	4,740,000	4,000,000	-15.6%	(740,000)
LOCAL GOVERNMENT	0	360	0		0.0%	0
OTHER MISC REVENUES	692	0	1,500		-100.0%	(1,500)
STATE GOVERNMENT	246,116	(236,348)	0		0.0%	0
CAPITAL PROJECT	547,784	4,915,615	4,741,500	4,000,000	-15.6%	(741,500)

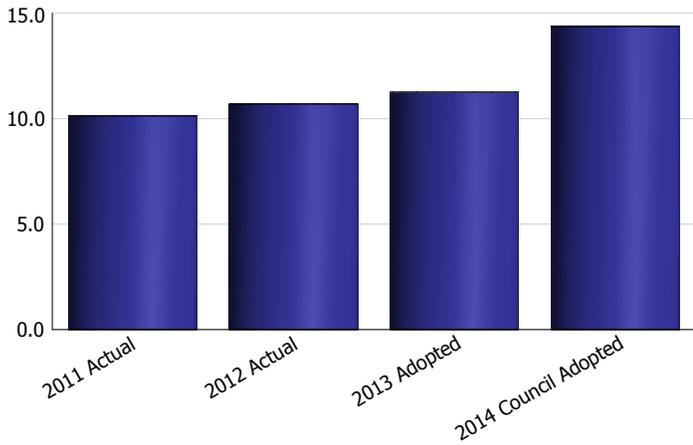
INTERNAL SERVICE

**PW - TRANSPORTATION PLANNING AND ENGINEERING
EXPENSE AND REVENUE INFORMATION**

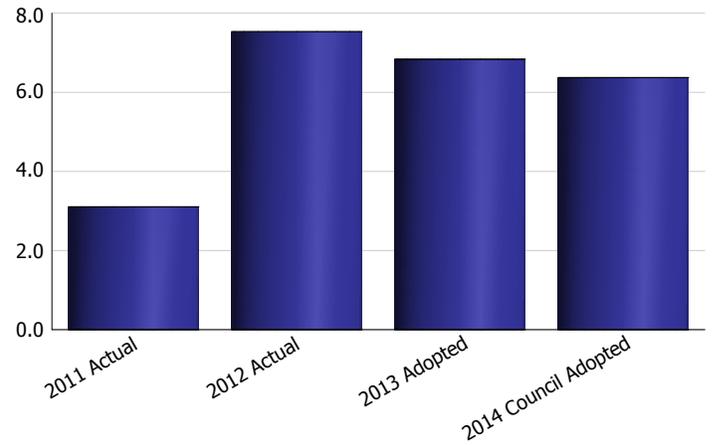
REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
CHARGES FOR SALES	373,353	520,854	300,000	400,000	33.3%	100,000
CHARGES FOR SERVICES	1,438,398	1,468,013	1,200,000	1,402,927	16.9%	202,927
INTERNAL SERVICE	1,811,751	1,988,867	1,500,000	1,802,927	20.2%	302,927
TOTAL REVENUE	3,105,552	7,533,534	6,836,800	6,372,927	-6.8%	(463,873)

PW - TRANSPORTATION PLANNING AND ENGINEERING EXPENSE AND REVENUE INFORMATION

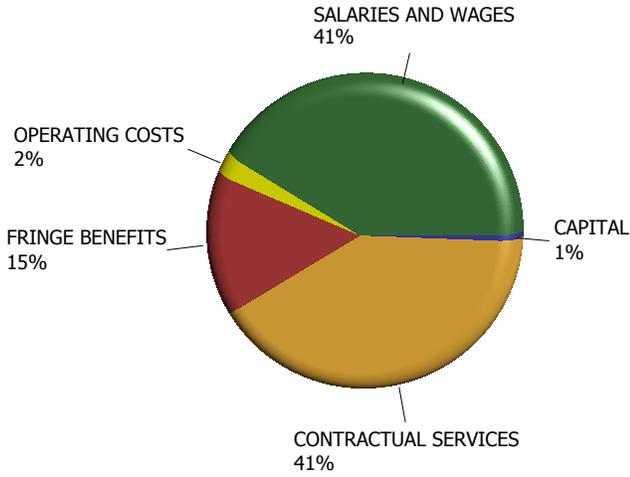
Expense 2011 - 2014
In Millions



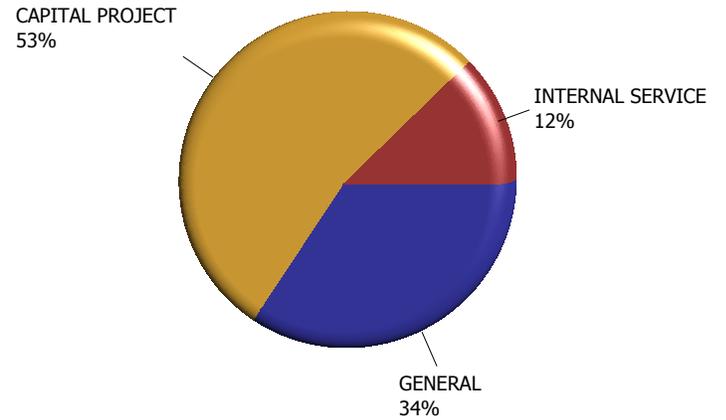
Revenue 2011 - 2014
In Millions



Expense by Category



Expense by Fund

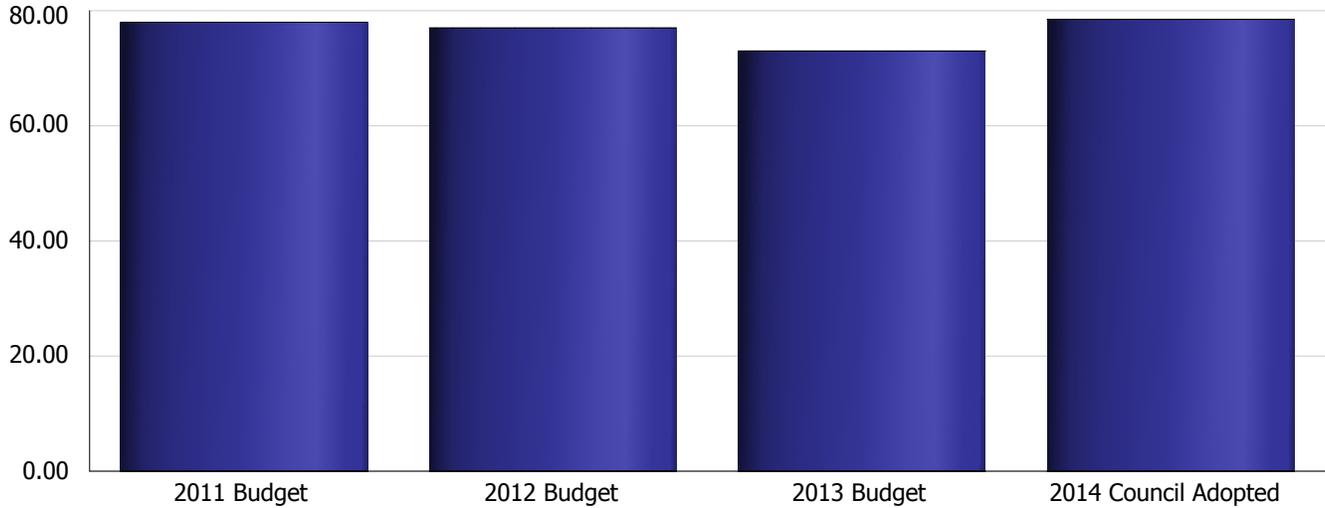


PW - TRANSPORTATION PLANNING AND ENGINEERING

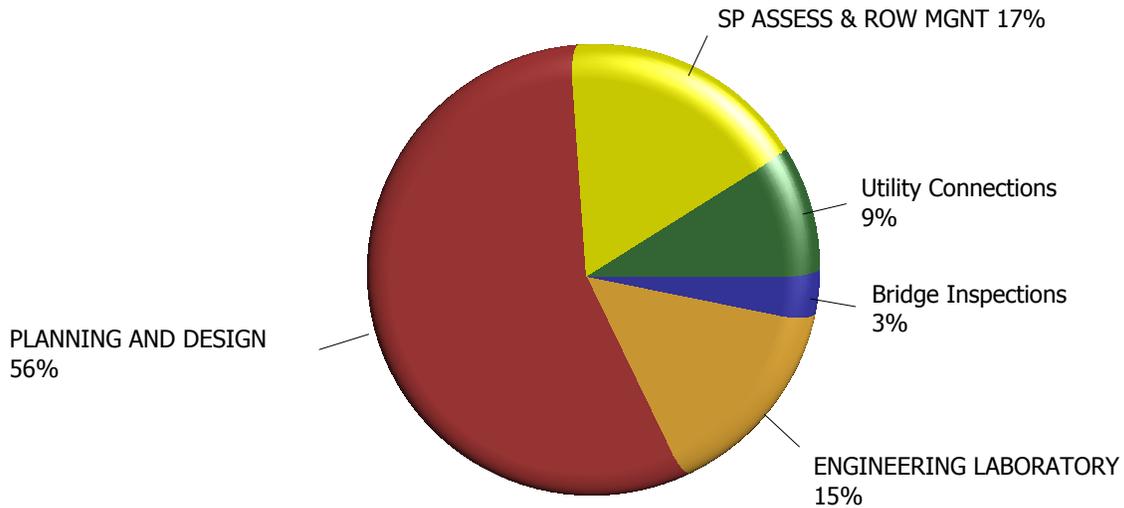
Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
Bridge Inspections	2.00	2.50	2.50	2.50	0.0%	0
ENGINEERING LABORATORY	10.50	10.50	9.50	11.50	21.1%	2.00
PLANNING AND DESIGN	48.00	45.00	42.00	44.00	4.8%	2.00
SP ASSESS & ROW MGNT	10.50	12.00	12.00	13.50	12.5%	1.50
Utility Connections	7.00	7.00	7.00	7.00	0.0%	0
Overall	78.00	77.00	73.00	78.50	7.5%	5.50

Positions 2011-2014



Positions by Division



Public Works – Water

Expenditure

The total Water Division's budget increases from \$50.9 million to \$52.4 million from 2013 to 2014. This is an increase of \$1.5 million, or 3.0%. The Water Division's 2014 expenditure budget reflects the following changes from 2013:

- Increased Fleet Allocation Charges \$0.5 million
- Property Insurance \$0.3 million
- Increased Chemical Costs \$0.4 million
- Increased IT Allocation Charges \$0.1 million
- Sludge Hauling at Columbia Heights \$0.3 million

Revenue

Revenues are projected to increase by 1.8% in this division due to increased rates. The division's total revenues in 2014 are projected to be \$76.7 million, up 1.8% from the \$75.3 million budgeted in 2013.

Fund Allocation

This division is funded completely in the Water Fund

Mayor's Recommended Budget

The Mayor recommended no changes to this division's base program proposal.

Council Adopted Budget

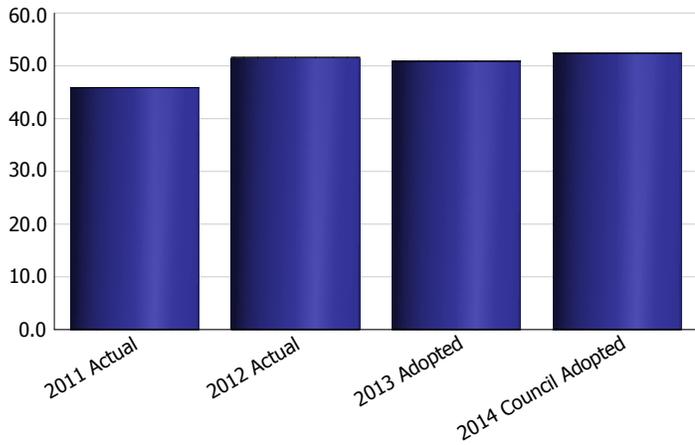
The Council approved the Mayor's recommendations.

**PW - WATER TREATMENT & DISTR.
EXPENSE AND REVENUE INFORMATION**

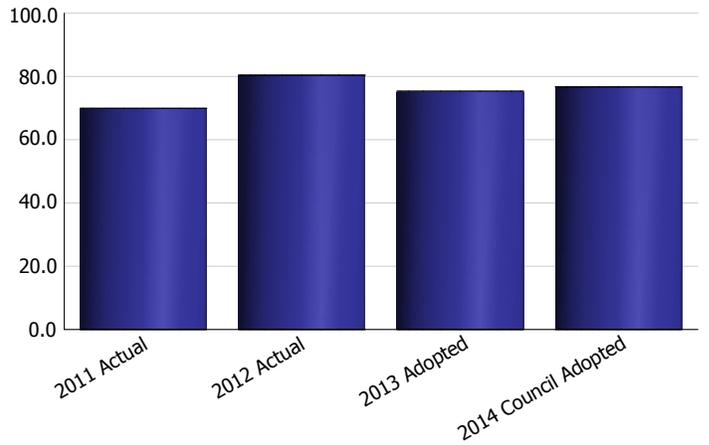
EXPENSE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
SPECIAL REVENUE						
CONTRACTUAL SERVICES	70	1,930				0
TOTAL SPECIAL REVENUE	70	1,930				0
ENTERPRISE						
SALARIES AND WAGES	13,705,587	15,020,610	13,293,237	13,150,316	-1.1%	(142,921)
FRINGE BENEFITS	6,166,103	6,938,515	6,219,222	6,420,791	3.2%	201,570
CONTRACTUAL SERVICES	16,514,743	17,627,062	18,905,053	20,435,224	8.1%	1,530,171
OPERATING COSTS	9,419,003	11,854,554	11,372,863	11,684,008	2.7%	311,145
CAPITAL	79,468	170,320	1,110,643	733,700	-33.9%	(376,943)
TOTAL ENTERPRISE	45,884,905	51,611,062	50,901,018	52,424,040	3.0%	1,523,022
TOTAL EXPENSE	45,884,975	51,612,992	50,901,018	52,424,040	3.0%	1,523,022
REVENUE	2011 Actual	2012 Actual	2013 Adopted	2014 Council Adopted	Percent Change	Change
SPECIAL REVENUE						
STATE GOVERNMENT	70	1,930	0		0.0%	0
SPECIAL REVENUE	70	1,930				0
ENTERPRISE						
CHARGES FOR SALES	12,131	105,319	0		0.0%	0
CHARGES FOR SERVICES	68,472,693	78,851,005	75,332,086	76,684,771	1.8%	1,352,685
FEDERAL GOVERNMENT	280,128	10,455	0		0.0%	0
LICENSE AND PERMITS	6,364	43,666	6,500	14,000	115.4%	7,500
LOCAL GOVERNMENT	0	179,125	0		0.0%	0
OTHER MISC REVENUES	14,998	14,162	0		0.0%	0
SPECIAL ASSESSMENTS	1,060,995	1,200,611	0		0.0%	0
STATE GOVERNMENT	93,376	3,136	0		0.0%	0
ENTERPRISE	69,940,686	80,407,477	75,338,586	76,698,771	1.8%	1,360,185
TOTAL REVENUE	69,940,756	80,409,407	75,338,586	76,698,771	1.8%	1,360,185

PW - WATER TREATMENT & DISTR. EXPENSE AND REVENUE INFORMATION

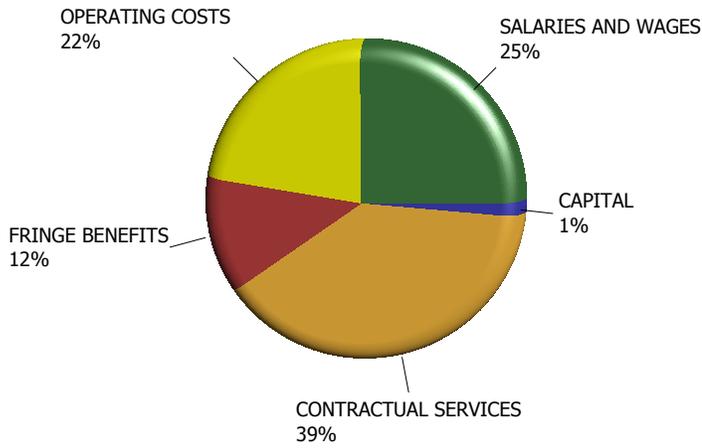
Expense 2011 - 2014
In Millions



Revenue 2011 - 2014
In Millions



Expense by Category



PW - WATER TREATMENT & DISTR.

Staffing Information

Division	2011 Budget	2012 Budget	2013 Budget	2014 Council Adopted	% Change	Change
DISTRIBUTION	68.00	74.00	68.00	67.00	(1.5%)	(1.00)
MAJOR REPAIRS & REPLACEMENT	3.00					0
Meter Shop	22.00	22.00	20.00	20.00	0.0%	0
OPERATIONS - WATER	63.00	60.00	55.00	85.00	54.5%	30.00
Reimbursable Alterations		3.00	3.00	3.00	0.0%	0
TREATMENT MAINTENANCE	30.50	28.50	29.50		(100.0%)	(29.50)
WATER ADMINISTRATION & PERMITS	6.00	2.50	3.50	3.50	0.0%	0
WATER ENGINEERING	14.50	14.50	14.50	14.00	(3.4%)	(0.50)
Overall	207.00	204.50	193.50	192.50	(0.5%)	(1.00)

Positions 2011-2014

