

# City of Minneapolis 2013 Budget

## Five-year Financial Direction 2014-2018 (Including detailed information on the City's General Fund)

---

### Introduction

In addition to projecting property tax needs for ten years, the City supports its long term financial planning with the creation of the Five-Year Financial Direction. This plan reflects the City's ongoing commitment to long-term financial planning. The financial direction provides detailed projections for property tax supported services: the City's general fund, pensions, capital and contributions to the internal service funds. Of the \$431.4 million in the financial direction, \$382.6 million is in the City's general fund, which is the primary funding source for public safety, street paving, snow plowing and other general government services. The purpose of recommending a 2014-2018 financial direction is to provide guidance for departments on available planned resources in the City's General Fund.

### General Fund

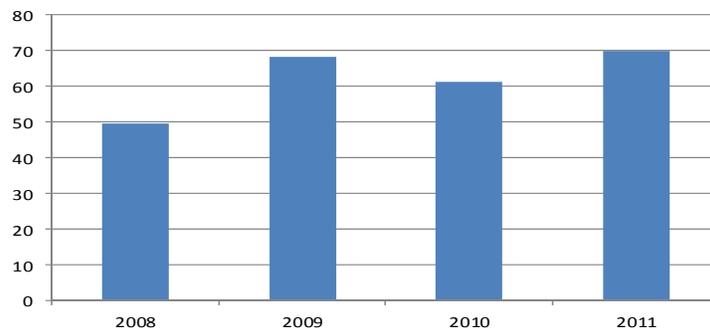
The general fund is the general operating fund of the City. Combined, the two largest revenues (state aids and property tax) have historically accounted for approximately 60-70% of total financial resources for the general fund. The top four sources of revenue account for more than 80% of the general fund's annual financial resources. Licenses and permits and charges for services, in addition to state aids and property taxes comprise these four largest sources.

### Historical Financial Performance

The results of the general fund's annual operations at the end of the year reflect the fund's "fund balance," or the amount of available, spendable resources contained within the fund. The fund balance provides the City a reserve to cushion adverse economic shocks and to meet a portion of the City's cash flow needs. The City's policy is to maintain a minimum fund balance of 15% of the following year's revenue, which is consistent with best practices for local governments. Further, the City's financial policies place a priority on debt buy-down or debt avoidance for the use of fund balance when possible.

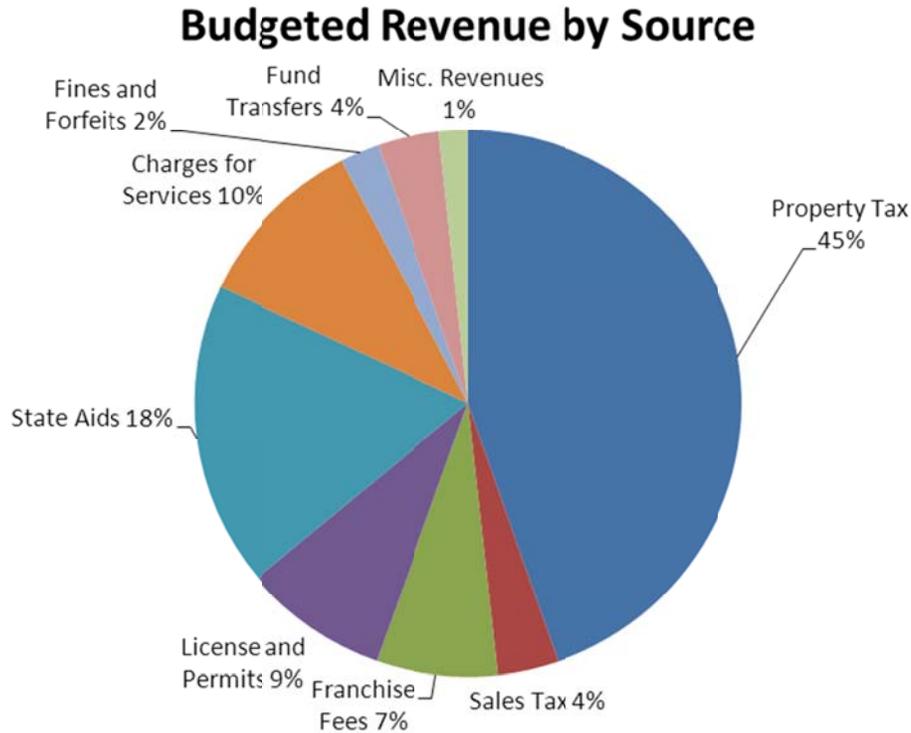
The general fund began 2011 with a fund balance of \$61.4 million. The 2011 year-end fund balance in the General Fund was \$69.9 million, which is above the stated fund balance requirement of 15% of the following year's revenue budget.

**Fund Balance**  
(in millions of dollars)



**2013 General Fund Revenue Budget**

The 2013 recommended budget includes a total of \$382.6 million of revenues for services incorporated in the financial direction, including \$13.9 million in transfers from other funds. Budgeted revenues are expected to increase less than 1% over the 2012 budget. General fund revenues by source are reflected in the chart and table below:



Revenue Source	2011			% Chg from 2012 Adopted	2012 Adopted as % of Total	2013 Adopted as % of Total
	Actual	2012 Adopted	2013 Adopted			
Property Tax	170.6	177.1	170.9	-3.5%	46.7%	44.7%
Sales Tax	0.0		13.7	100%	0.0%	3.6%
Franchise Fees	29.1	27.5	27.4	-0.4%	7.2%	7.2%
License and Permits	30.4	29.3	32.6	11.1%	7.7%	8.5%
State Government	67.8	67.0	69.0	3.0%	17.6%	18.0%
Charges for Services	37.8	40.3	39.7	-1.5%	10.6%	10.4%
Fines and Forfeits	9.5	9.5	8.8	-6.8%	2.5%	2.3%
Fund Transfers	24.9	22.6	13.9	-38.3%	6.0%	3.6%
Misc. Revenues	7.4	6.2	6.5	4.1%	1.6%	1.7%
<b>Total</b>	<b>377.5</b>	<b>379.5</b>	<b>382.6</b>	<b>0.8%</b>	<b>100.0%</b>	<b>100.0%</b>

**State Aids (including Local Government Aid):**

The City's local government aid (LGA) allocation in 2013 is certified at the same level (\$64.1 million) as 2011 and 2012. This is based on legislative actions during the 2012 session.

After 2013 the City is assumed to receive a reduction in LGA of \$0.3 million each year as a result of state legislative provisions capping LGA formula-related reductions. This equates to \$265,000 fewer resources available in the general fund annually.

**Franchise fees** are paid by various utility companies for use of City rights-of-way. Franchise fees are a percentage of total utility revenues. The City's collections vary directly with the paying utility's gross revenues. There are four franchise agreements that provide revenue for the City:

- The franchise agreement with Xcel Energy for electricity requires payment of 5% of gross revenues for residential service customers, 3% of gross revenues for commercial and industrial customers, and 5% of gross revenues on small commercial and industrial customers. The residential rate drops to 4.5% of gross revenues beginning in January 2013. This franchise agreement expires on December 31, 2014. For 2013, the City is anticipating \$16.2 million in revenues from this franchise agreement.
- The franchise agreement with Center Point Energy requires payment of 4.25% of gross revenues for residential buildings with four units or less, 5% for small commercial/industrial or interruptible customers, and 3% for large-volume interruptible customers. This franchise agreement expires on December 31, 2015. For 2013, the City is anticipating \$8.1 million in revenues from this franchise agreement.
- The City anticipates \$3.1 million in revenue from the cable franchise in 2013:

The 2013 budget anticipates the total franchise fee revenue to be \$27.4 million.

**Licenses and Permits** are issued by the City for a wide variety of regulated activities. Building permits are a major component of this revenue category. The 2013 budget anticipates an 11.1% increase in licenses and permit revenue.

**Fines and Forfeitures** include traffic fines, administrative citations, and forfeitures related to certain state and federal crimes. Citywide collections from are anticipated to decline by 9.8% in 2013.

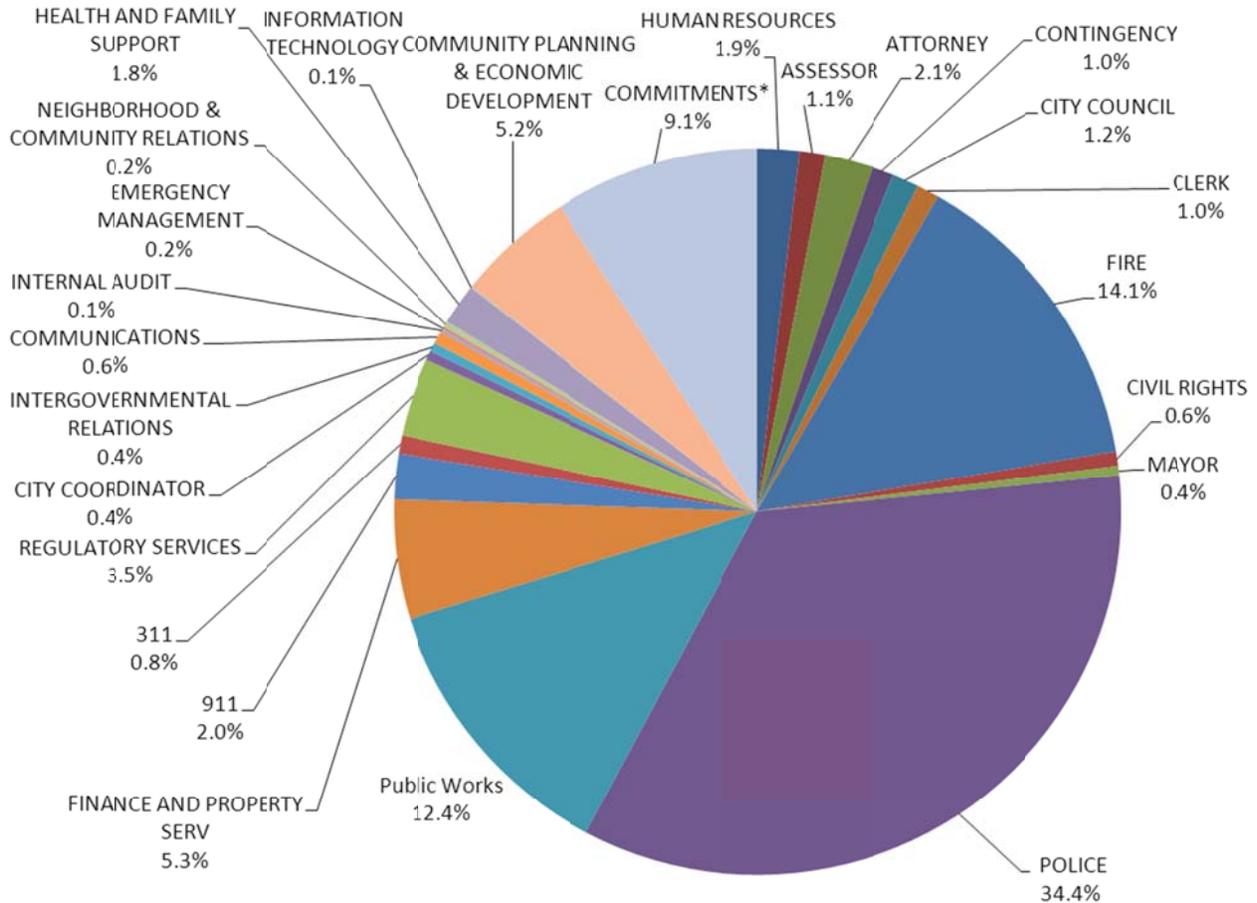
**2013 General Fund Expenditure Budget**

The 2013 recommended budget for services included in the financial direction is \$431.1 million, which includes \$34.2 million in transfers to other funds.

Approximately 64% of the overall expenditure budget is related to personnel costs. In the General Fund, salary and wage expenditures increased from \$169.0 million in 2012 to \$175.6 million in 2013. The salary and wages expense category also includes overtime costs, contractually-obligated payments, and one-time funding.

Employer health insurance costs increases 5% from 2012. This is a significant drop from the estimated 10% increase in the City’s planning estimates which allowed for reallocation of funds and levy reduction during the initial budget recommendation process. Programmatic budgets reflect the reduction in health care costs.

The general fund provides funding in some shape or form for most City functions. A breakdown of the allocation of the \$431.1 million in the 2013 general fund budget is reflected in the chart below.



\*Commitments include: transfers to the internal service funds, pension obligations, payment to Hennepin County related to the library system, and other miscellaneous transfers.

## **Five-Year Financial Direction**

The Five-Year Financial Direction for the 2013 budget includes a tax policy of 1.77% in 2013, 2.5% in 2014 and 2015, 2.75% in 2016, 3.0% in 2017 and 3.25% in 2018. These percentages reflect statutorily-required costs and provide for the following current service level cost escalator for departments: 2.8% in 2013, 3.4% in 2014; 3.5% in 2015; 3.5% in 2016; 3.5% in 2017 and 3.6% in 2018.

*The 2013 budget is the basis for future projections:* In other words, what is included in the 2013 budget is the starting place for the 2014-2018 department budget estimates. One-time 2013 supplemental items are removed from department budgets in 2014 and beyond.

*The financial direction from 2014 to 2018 contains updates to departmental resources:* The financial direction includes the most updated assumptions about contract settlements and other commitments.

*Reductions to departmental growth required in 2013 only.* The departmental cuts necessary to balance the five-year financial direction are required in 2013. Any future balances have been allocated to the operating contingency fund.

*Salary Assumptions* – The City adopted a compensation philosophy in 2007. The philosophy does not specify a salary policy; rather, it anticipates that salary settlements will vary within and between bargaining units. Assumptions are updated annually as contracts are settled.

## **Capital and Debt Service (including pensions)**

As part of last year's budget and in response to critical infrastructure needs and reduced support from the State of Minnesota, the amount of property tax supported resources for capital improvements was expanded from the previous five-year plan by over \$56 million, from \$94 million to \$150 million. For 2013 – 2017 and future years, the intent is to sustain this higher level of property tax supported (net debt bond) funding to continue the infrastructure acceleration program, which otherwise would have concluded in 2013. This ongoing higher capital infusion will improve all classes of City infrastructure with a greater emphasis on paving projects, parks, traffic signals and economic development projects that enhance the property tax base. Even with the infrastructure acceleration program from 2009 – 2013 and the higher net debt bond resource levels, there is a large backlog of infrastructure needs that still must be addressed. The current emphasis for these funds is primarily on improving street paving.

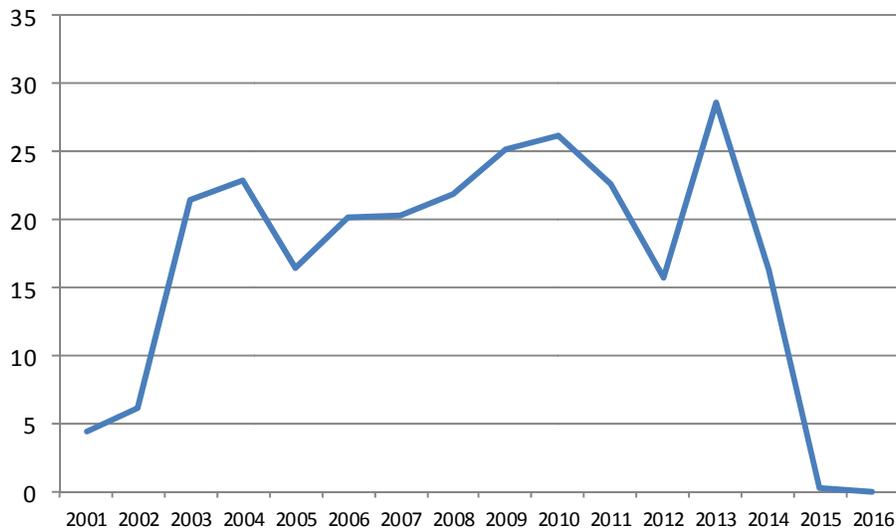
The Net Debt Bond (NDB) program is funded by property tax collections. The five-year financial direction for the bond redemption levy includes increases in 2014 with more significant

increases in 2015 and beyond for capital improvements. These increases are possible due to improvements in the internal service fund financial plans which reduce the demand for property

Summary of Five-Year Financial Direction (dollars in millions)	
Department	2018 Resources
Police	156.244
Fire	64.653
Public Works	56.448
Community Planning and Economic Developm	23.606
Regulatory Servcies	15.838
Health and Family Support	7.994
Civil Rights	2.925
Capital (pay-go and debt)	35.28
Pensions	26.764
All other spending	84.42
<b>Total</b>	<b>474.170</b>

tax resources. The plan to pay off the remaining pension bonds in 2012 also creates financial capacity to continue the expanded NDB program.

*Internal Service Fund obligations.* The 2008 adopted long-term financial plans began accelerating the General Fund's contribution to the adopted workout plans for the internal service funds to create capacity to hold down later year property tax levy increases. Over the last few years the General Fund has accelerated the workout plan schedule to move forward the full completion date from 2019 to 2015. The 2013 adopted budget continues support for this course of action.



In addition, as one-time resources have become available, the elected officials have prioritized the avoidance and pay down of debt. The following table highlights these important decisions:

Description (year decided)	Amount (millions)
Hilton Legacy Fund (2003) – proceeds from the sale of the City's share in the downtown hotel	\$12.5
Year-end savings from 2004 (2005)	\$15.0
One-time LGA, general fund resources (2005 for 2006)	\$10.0
2007 one-time resources	\$3.0
Pre-payment of BIS workout plan obligations for 2012 (2009)	\$1.5
Pre-payment of Self Insurance Fund workout plan obligations for 2011 (2010)	\$3.5
Payment of pension obligations (2010 Revised)	\$2.8
Pre-payment of Self Insurance Fund workout plan obligations for 2012 and 2013 (\$5.6 million); reduction to transfer of \$1 million to the Self Insurance Fund given fund's financial performance (2011)	\$4.6
Postponement of Fleet Fund workout plan obligations for 2012 to 2013 and prepayment of 2014 obligations in 2013 (net zero impact)	\$0
Acceleration of workout plan obligations and \$3.6 million reduction to BIS workout plan obligations	\$3.6
Acceleration of workout plan obligations: \$1.1 million to equipment, \$0.236 million to Intergovernmental Services, \$2.3 million to Property Services (2013)	\$3.7
Payment of pension debt in 2012 (2012)	\$50.5
<b>Total</b>	<b>\$110.7</b>

*Funding for pension liabilities.* The property tax levy needed to support closed pension fund-related obligations is \$27.3 million in 2013, and will remain at that level through 2030. The debt service portion will be retired in 2012, which will eliminate the remaining pension debt obligations issued for the City's closed funds in 2013 and all future years. The five-year financial direction includes obligations for three closed pension funds: the Minneapolis Police Relief Association, the Minneapolis Firefighters' Relief Association, and the Minneapolis Employees Retirement Fund. All three funds are administered by the Public Employees Retirement Association, (PERA). Additionally, the City has continuing obligations to PERA for the pension plan to which most current City employees belong.

### **Change in Contingency for Adverse Circumstances**

Contingency exists for adverse and unforeseen circumstances. Examples of adverse circumstances the City has encountered include winter seasons with heavy snowfall, reductions in LGA, unemployment costs and increased pension obligations.

### **Other Pressures Facing the City in Future Planning Efforts**

The City faces several pressures for which a policy decision has yet to be reached:

- *Property taxes:* Future projections plan on property tax increases to support future services. Reducing the growth in property taxes in the face of declining LGA and other factors may require more department reductions.
- *Park Board:* Like other participants in the City's capital funding pool, the Park Board faces significant capital pressures to maintain the facilities it operates.
- *Performance Information:* As the City continues to gain experience with using results information for performance discussions, it will need to undertake benchmark development in using this information for financial decision making.
- *Department Increases:* The City will continue to see issues related to the ability to keep up with enterprise demands while subject to increased costs.
- *Annual Buying Commitment for Wireless Services:* As part of the agreement with US Internet to build a citywide wireless network, the City committed to purchase \$1.2 million of wireless services each year from 2008 through 2017. Recently, City departments have increased their usage of this service to full capacity. The wireless commitment was reflected in the budgets for non-General Fund departments starting in 2011 (The share of the commitment for departments in the General Fund is transferred directly to the Intergovernmental Services Fund and, therefore, is not reflected in the operating budgets of those departments).

### ***Property Tax Revenue Distribution.***

In 2010, the City adopted a "shared revenue" approach based on the sum of the following revenue sources: total property tax revenue, total Local Government Aid revenue, and total General Fund revenues. From this total, shared costs are deducted, including: pension obligations, previously approved internal service fund workout plans, the Bond Redemption Fund levy, the Permanent Improvement Fund levy, the Teacher's Retirement Association special levy, the Library Market Value Referendum levy, the levy for the Board of Estimate and

Taxation, General Fund Overhead associated with the Park Board and Municipal Building Commission (MBC), General Fund Overhead for others, General Fund transfers to other funds, General fund support of the Wi-Fi commitment, Target Center, graffiti removal, election transition costs, property tax stabilization account, Mayor initiatives for 2013, and City Support of the Affordable Housing Trust Fund. The remaining revenues are then identified as being available for “activities.”

“Activity” definition for MBC excludes the General Fund Overhead transfer to the City. “Activity” definition for the Park Board excludes the General Fund Overhead transfer to the City, the HR Benefits Administration Fee paid to the City and the Park Board levy supported capital projects.

Aside from the policy decisions listed above, the annual percentage change in revenue available for activities of the City, Park Board and MBC are the same for each entity beginning in 2014.

### **Assumptions for the 2013-2018 Five Year Financial Direction**

- The tax policy for 2013-2018 is as follows: 1.77% in 2013; 2.5% in 2014-2015; 2.75% in 2016, 3.0% in 2017, and 3.25% in 2018. These percentages reflect statutorily-required costs and provide for the following current service level cost escalator for departments: 2.8% in 2013, 3.4% in 2014, 3.5% in 2015-2017; and 3.6% in 2018.
- Contingency increased to provide cushion for uncertainty related to seasonal and economic conditions.
- Health increases are assumed at 5% in 2013; 9.5% for 2014 -2018; and 12% thereafter.
- This budget has an increase of \$56 million in a capital program in 2013 for Public Works capital projects.
- Reductions in LGA of \$0.265 million annually (excluding independent boards) are reflected in 2014-2018.
- Revenues in the general fund are NOT assumed to increase, except for licenses and permits which are anticipated to increase by 3.0% annually, the cost allocation model for internal City departments, and the government service fee, include cost escalators.
- Full funding of internal service fund debts are included.
- Entertainment tax revenue is no longer treated as a transfer into the general fund. It is recorded as direct revenue into the general fund.
- Other local tax revenue is recorded as a transfer into the general fund.

2013 Property Tax Supported Budgets						
	2013 Council	2013 Direct Revenue (received by the department)	Allocated Revenues for Presentation Purposes <i>These revenues are received at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>			Total Revenues
			Other General City Revenues	Local Government Aid	Property Tax Revenue	
<b>General Fund</b>						
<b><u>General Fund Commitments</u></b>						
Internal Service Funds Financial Plans	28.633	-	-	-	28.633	28.633
Transfers to BIS for WiFi from Gen Fd Depts	0.491	-	-	-	0.491	0.491
Graffiti Removal	0.150	-	-	-	0.150	0.150
Target Center Financial Plan	0.089	-	-	-	0.089	0.089
Payment to County for Library System	4.106	-	-	4.106	-	4.106
Pension Debt Service Mgmt Plan	0.715	-	-	-	0.715	0.715
<b>Total General Fund Commitments</b>	<b>34.184</b>	<b>-</b>	<b>-</b>	<b>4.106</b>	<b>30.078</b>	<b>34.184</b>
<b><u>General Fund Departments</u></b>						
Police	131.564	10.357	35.330	22.458	57.856	126.001
Fire	53.790	3.959	14.525	9.233	23.786	51.503
<b>Subtotal for Police &amp; Fire</b>	<b>185.354</b>	<b>14.316</b>	<b>49.856</b>	<b>31.691</b>	<b>81.641</b>	<b>177.504</b>
Assessor	4.315	0.063	1.239	0.788	2.030	4.120
Attorney	8.075	0.020	2.319	1.474	3.797	7.610
IT	0.200	-	0.058	0.037	0.095	0.191
City Council	4.538	-	1.323	0.841	2.166	4.330
City Clerk/Elections	3.779	0.109	1.070	0.680	1.752	3.611
City Coordinator Administration	1.628	-	0.475	0.302	0.777	1.553
311	3.122	-	0.910	0.578	1.490	2.979
911	7.726	-	2.220	1.411	3.635	7.266
Emergency Management	0.693	-	0.202	0.128	0.331	0.661
Civil Rights	2.463	-	0.718	0.456	1.176	2.350
Communications	2.136	3.930	-	-	-	3.930
Community Planning & Economic Development (CPED)	20.034	24.780	-	-	1.001	25.781
Contingency	3.884	-	-	-	3.884	3.884
Finance	20.323	-	5.924	3.766	9.701	19.390
Health and Family	6.946	2.347	0.645	0.410	1.057	4.459
Human Resources	7.129	-	2.139	1.360	3.503	7.002
Intergovernmental Relations	1.510	-	0.440	0.280	0.721	1.441
Internal Audit	0.382	-	0.111	0.071	0.182	0.364
Mayor	1.598	-	0.466	0.296	0.763	1.525
Neighborhood & Community Relations	0.934	-	0.272	0.173	0.446	0.891
Public Works	47.530	14.777	10.900	6.929	17.850	50.456
Regulatory Services	13.336	12.242	1.251	0.795	2.048	16.336
<b>Subtotal for all other departments</b>	<b>162.281</b>	<b>58.268</b>	<b>32.682</b>	<b>20.775</b>	<b>58.405</b>	<b>170.130</b>
<b>Total General Fund Departments</b>	<b>347.635</b>	<b>72.584</b>	<b>82.538</b>	<b>52.466</b>	<b>140.046</b>	<b>347.634</b>
<b><u>General Fund transfer for Rent</u></b>						
Transfers for City Hall rent	0.748	-	-	-	0.748	0.748
<b>Total General Fund</b>	<b>382.567</b>	<b>72.584</b>	<b>82.538</b>	<b>56.572</b>	<b>170.872</b>	<b>382.566</b>
<b><u>Other Property Tax-Supported Commitments</u></b>						
Capital - Permanent Improvement	0.980	-	-	-	0.980	0.980
Debt Service	20.776	-	-	-	20.776	20.776
Pensions - Direct Levy for MPRA, MFRA and MERF	26.764	-	-	-	26.764	26.764
<b>Subtotal</b>	<b>48.520</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>48.520</b>	<b>48.520</b>
<b>Total Property Tax Supported Commitments</b>	<b>431.086</b>	<b>72.584</b>	<b>82.538</b>	<b>56.572</b>	<b>219.392</b>	<b>431.086</b>
				2013 Total Revenue	431.086	
				2013 Total Expense	431.086	

2014 Property Tax Supported Budgets								
	Prior Year Total Expense	Projected Growth in spending	Current Year Total Expense	Direct Revenue (received by the department)	Allocated Revenues for Presentation Purposes <i>These revenues are received at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>			Total Revenues
					Other General City Revenues	Local Government Aid	Property Tax Revenue	
<b>General Fund</b>								
<b><u>General Fund Commitments</u></b>								
Internal Service Funds Financial Plans	28.633	(12.357)	16.276	-	-	-	16.276	16.276
Transfers to BIS for WiFi from Gen Fd Depts	0.491	0.007	0.498	-	-	-	0.498	0.498
Graffiti Removal	0.15	-	0.150	-	-	-	0.150	0.150
Target Center Financial Plan	0.089	0.455	0.544	-	-	-	0.544	0.544
Payment to County for Library System	4.106	(0.868)	3.238	-	-	3.238	-	3.238
Post election transition costs	0	0.350	0.350	-	-	-	0.350	0.350
Pension Debt Service Mgmt Plan	0.715	-	0.715	-	-	-	0.715	0.715
<b>Total General Fund Commitments</b>	<b>34.184</b>	<b>(12.413)</b>	<b>21.771</b>	<b>-</b>	<b>-</b>	<b>3.238</b>	<b>18.533</b>	<b>21.771</b>
<b><u>General Fund Departments</u></b>								
Police	131.564	5.789	137.353	10.357	36.473	23.476	64.191	134.498
Fire	53.79	2.237	56.027	3.959	14.954	9.625	26.318	54.856
<b>Subtotal for Public Safety</b>	<b>185.354</b>	<b>8.026</b>	<b>193.380</b>	<b>14.316</b>	<b>51.427</b>	<b>33.101</b>	<b>90.509</b>	<b>189.354</b>
Assessor	4.315	0.147	4.462	0.063	1.264	0.813	2.224	4.363
Attorney	8.075	0.171	8.246	0.020	2.363	1.521	4.158	8.061
IT	0.200	(0.200)	-	-	-	-	-	-
City Council	4.538	0.152	4.690	-	1.347	0.867	2.371	4.584
City Clerk/Elections	3.779	(0.054)	3.725	0.109	1.038	0.668	1.828	3.643
City Coordinator Administration	1.628	0.055	1.683	-	0.483	0.311	0.851	1.645
311	3.122	0.107	3.229	-	0.927	0.597	1.632	3.156
911	7.726	0.263	7.989	-	2.294	1.477	4.038	7.809
Emergency Management	0.693	0.024	0.717	-	0.206	0.132	0.362	0.701
Civil Rights	2.463	0.084	2.547	-	0.731	0.471	1.287	2.489
Communications	2.136	(0.042)	2.094	3.930	-	-	-	3.930
Community Planning & Economic Development (CPED)	20.034	0.650	20.684	25.483	-	-	1.001	26.484
Contingency	3.884	0.398	4.282	-	-	-	4.282	4.282
Finance	20.323	0.537	20.860	-	5.991	3.856	10.544	20.391
Health and Family	6.946	0.015	6.961	2.417	1.305	0.840	2.297	6.859
Human Resources	7.129	(0.532)	6.597	-	1.895	1.219	3.334	6.449
Intergovernmental Relations	1.510	0.051	1.561	-	0.448	0.289	0.789	1.526
Internal Audit	0.382	0.013	0.395	-	0.113	0.073	0.200	0.386
Mayor	1.598	0.054	1.652	-	0.474	0.305	0.835	1.615
Neighborhood & Community Relations	0.934	0.006	0.940	-	0.270	0.174	0.475	0.919
Public Works	47.530	1.623	49.153	14.777	9.873	6.355	17.376	48.380
Regulatory Services	13.336	0.455	13.791	12.609	-	-	-	12.609
<b>Subtotal for all other departments</b>	<b>162.281</b>	<b>3.976</b>	<b>166.257</b>	<b>59.409</b>	<b>31.024</b>	<b>19.968</b>	<b>59.883</b>	<b>170.283</b>
<b>Total General Fund Departments</b>	<b>347.635</b>	<b>12.002</b>	<b>359.637</b>	<b>73.725</b>	<b>82.451</b>	<b>53.069</b>	<b>150.392</b>	<b>359.637</b>
<b><u>General Fund transfer for Rent</u></b>								
Transfers for City Hall rent	0.748	0.022	0.770	-	-	-	0.770	0.770
<b>Total General Fund</b>	<b>382.567</b>	<b>(0.389)</b>	<b>382.178</b>	<b>73.725</b>	<b>82.451</b>	<b>56.307</b>	<b>169.695</b>	<b>382.178</b>
<b><u>Other Property Tax-Supported Commitments</u></b>								
Capital - Permanent Improvement	0.980	-	0.980	-	-	-	0.980	0.980
Debt Service	20.776	6.517	27.293	-	-	-	27.293	27.293
Pensions - Direct Levy for MPRA, MFRA and MERF	26.764	-	26.764	-	-	-	26.764	26.764
<b>Subtotal</b>	<b>48.520</b>	<b>6.517</b>	<b>55.037</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55.037</b>	<b>55.037</b>
<b>Total Property Tax Supported Commitments</b>	<b>431.087</b>	<b>6.128</b>	<b>437.215</b>	<b>73.725</b>	<b>82.451</b>	<b>56.307</b>	<b>224.732</b>	<b>437.215</b>
							2014 Total Revenue	437.215
							2014 Total Expense	437.215
							(Additional cuts needed)/Cushion for adverse circumstances	0.000

2015 Property Tax Supported Budgets								
	Prior Year Total Expense	Projected Growth in Spending	Current Year Total Expense	Direct Revenue (received by the department)	Allocated Revenues for Presentation Purposes <i>These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>			Total Revenues
					Other General City Revenues	Local Government Aid	Property Tax Revenue	
<b>General Fund</b>								
<b><u>General Fund Commitments</u></b>								
Internal Service Funds Financial Plans	16.276	(15.962)	0.314	-	-	-	0.314	0.314
Transfers to BIS for WIFI from Gen Fd Depts	0.498	0.007	0.505	-	-	-	0.505	0.505
Graffiti Removal	0.150	-	0.150	-	-	-	0.150	0.150
Target Center Financial Plan	0.544	0.009	0.553	-	-	-	0.553	0.553
Payment to County for Library System	3.238	(0.875)	2.363	-	-	2.363	-	2.363
Property tax stabilization account	0	6.586	6.586	-	-	-	6.586	6.586
Post election transition costs	0.35	(0.350)	-	-	-	-	-	-
Pension Debt Service Mgmt Plan	0.715	-	0.715	-	-	-	0.715	0.715
<b>Total General Fund Commitments</b>	<b>21.771</b>	<b>(10.585)</b>	<b>11.186</b>	<b>-</b>	<b>-</b>	<b>2.363</b>	<b>8.823</b>	<b>11.186</b>
<b><u>General Fund Departments</u></b>								
Police	137.353	3.886	141.239	10.357	36.921	23.662	67.509	138.449
Fire	56.027	2.216	58.243	3.959	15.313	9.814	28.000	57.086
<b>Subtotal for Public Safety</b>	<b>193.380</b>	<b>6.102</b>	<b>199.482</b>	<b>14.316</b>	<b>52.235</b>	<b>33.475</b>	<b>95.509</b>	<b>195.536</b>
Assessor	4.462	0.154	4.617	0.063	1.285	0.823	2.349	4.520
Attorney	8.246	0.285	8.531	0.020	2.401	1.539	4.390	8.350
City Council	4.690	0.162	4.852	-	1.369	0.877	2.503	4.748
City Clerk/Elections	3.725	(0.389)	3.336	0.109	0.910	0.583	1.665	3.267
City Coordinator Administration	1.683	0.058	1.738	-	0.490	0.314	0.897	1.701
311	3.229	0.112	3.340	-	0.942	0.604	1.723	3.269
911	7.989	0.276	8.264	-	2.331	1.494	4.263	8.088
Emergency Management	0.717	0.025	0.741	-	0.209	0.134	0.382	0.726
Civil Rights	2.547	0.088	2.635	-	0.743	0.476	1.359	2.578
Communications	2.094	0.072	2.166	3.930	-	-	-	3.930
Community Planning & Economic Development (CPED)	20.684	0.680	21.365	26.207	-	-	1.001	27.208
Contingency	4.282	(0.038)	4.244	-	-	-	4.244	4.244
Finance	20.860	0.721	21.581	-	6.088	3.901	11.131	21.121
Health and Family	6.961	0.240	7.201	2.490	1.329	0.852	2.430	7.101
Human Resources	6.597	0.228	6.825	-	1.925	1.234	3.520	6.679
Intergovernmental Relations	1.561	0.054	1.615	-	0.456	0.292	0.833	1.581
Internal Audit	0.395	0.014	0.409	-	0.115	0.074	0.211	0.400
Mayor	1.652	0.057	1.709	-	0.482	0.309	0.882	1.673
Neighborhood & Community Relations	0.940	0.033	0.973	-	0.274	0.176	0.502	0.952
Public Works	49.153	1.698	50.851	14.777	10.177	6.522	18.607	50.083
Regulatory Services	13.791	0.477	14.268	12.988	-	-	-	12.988
<b>Subtotal for all other departments</b>	<b>166.257</b>	<b>5.007</b>	<b>171.260</b>	<b>60.584</b>	<b>31.527</b>	<b>20.205</b>	<b>62.891</b>	<b>175.206</b>
<b>Total General Fund Departments</b>	<b>359.637</b>	<b>11.109</b>	<b>370.742</b>	<b>74.900</b>	<b>83.762</b>	<b>53.680</b>	<b>158.400</b>	<b>370.742</b>
<b><u>General Fund transfer for Rent</u></b>								
Transfers for City Hall rent	0.770	0.026	0.796	-	-	-	0.796	0.796
<b>Total General Fund</b>	<b>382.178</b>	<b>0.550</b>	<b>382.724</b>	<b>74.900</b>	<b>83.762</b>	<b>56.043</b>	<b>168.019</b>	<b>382.724</b>
<b><u>Other Property Tax-Supported Commitments</u></b>								
Capital - Permanent Improvement	0.980	-	0.980	-	-	-	0.980	0.980
Debt Service	27.293	7.007	34.300	-	-	-	34.300	34.300
Pensions - Direct Levy for MPRA, MFRA and MERF	26.764	0	26.764	-	-	-	26.764	26.764
<b>Subtotal</b>	<b>55.037</b>	<b>7.007</b>	<b>62.044</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>62.044</b>	<b>62.044</b>
<b>Total Property Tax Supported Commitments</b>	<b>437.215</b>	<b>7.557</b>	<b>444.768</b>	<b>74.900</b>	<b>83.762</b>	<b>56.043</b>	<b>230.063</b>	<b>444.768</b>
							2015 Total Revenue	444.768
							2015 Total Expense	444.768
							(Additional cuts needed)/Cushion for adverse circumstances	0.000

2016 Property Tax Supported Budgets									
	Prior Year Expense	Projected Growth in Spending	Current Year Total Expense	Direct Revenue (received by the department)	Allocated Revenues for Presentation Purposes <i>These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>			Total Revenues	
					Other General City Revenues	Local Government Aid	Property Tax Revenue		
<b>General Fund</b>									
<b><u>General Fund Commitments</u></b>									
Internal Service Funds Financial Plans	0.314	(0.314)	-	-	-	-	-	-	
Transfers to BIS for WIFI from Gen Fd Depts	0.505	(0.023)	0.482	-	-	-	0.482	0.482	
Graffiti Removal	0.150	-	0.150	-	-	-	0.150	0.150	
Target Center Financial Plan	0.553	0.008	0.561	-	-	-	0.561	0.561	
Payment to County for Library System	2.363	(0.803)	1.560	-	-	1.560	-	1.560	
Property tax stabilization account	6.586	(2.078)	4.508	-	-	-	4.508	4.508	
Pension Debt Service Mgmt Plan	0.715	-	0.715	-	-	-	0.715	0.715	
<b>Total General Fund Commitments</b>	<b>11.186</b>	<b>(3.210)</b>	<b>7.976</b>	<b>-</b>	<b>-</b>	<b>1.560</b>	<b>6.416</b>	<b>7.976</b>	
<b><u>General Fund Departments</u></b>									
Police	141.239	4.437	145.676	10.357	37.967	23.790	70.852	142.966	
Fire	58.243	2.037	60.280	3.959	15.802	9.901	29.489	59.152	
<b>Subtotal for Public Safety</b>	<b>199.482</b>	<b>6.474</b>	<b>205.956</b>	<b>14.316</b>	<b>53.769</b>	<b>33.691</b>	<b>100.342</b>	<b>202.118</b>	
Assessor	4.617	0.161	4.778	0.063	1.323	0.829	2.469	4.684	
Attorney	8.531	0.298	8.829	0.020	2.472	1.549	4.613	8.653	
City Council	4.852	0.169	5.021	-	1.409	0.883	2.629	4.921	
City Clerk/Elections	3.336	0.617	3.953	0.050	1.095	0.686	2.044	3.875	
City Coordinator Administration	1.738	0.061	1.799	-	0.505	0.316	0.942	1.763	
311	3.340	0.117	3.457	-	0.970	0.608	1.810	3.388	
911	8.264	0.289	8.553	-	2.400	1.504	4.479	8.382	
Emergency Management	0.741	0.026	0.767	-	0.215	0.135	0.402	0.752	
Civil Rights	2.635	0.092	2.727	-	0.765	0.479	1.428	2.672	
Communications	2.166	0.076	2.242	3.930	-	-	-	3.930	
Community Planning & Economic Development (CPED)	21.365	0.712	22.077	26.954	-	-	1.001	27.955	
Contingency	4.244	0.220	4.464	-	-	-	4.464	4.464	
Finance	21.581	0.755	22.335	-	6.267	3.927	11.695	21.888	
Health and Family	7.201	0.252	7.453	2.565	1.372	0.859	2.560	7.355	
Human Resources	6.825	0.239	7.064	-	1.982	1.242	3.698	6.922	
Intergovernmental Relations	1.615	0.056	1.672	-	0.469	0.294	0.875	1.638	
Internal Audit	0.409	0.014	0.423	-	0.119	0.074	0.221	0.414	
Mayor	1.709	0.060	1.769	-	0.496	0.311	0.926	1.733	
Neighborhood & Community Relations	0.973	0.034	1.007	-	0.282	0.177	0.527	0.986	
Public Works	50.851	1.779	52.630	14.777	10.621	6.655	19.820	51.872	
Regulatory Services	14.268	0.499	14.767	13.377	-	-	-	13.377	
<b>Subtotal for all other departments</b>	<b>171.260</b>	<b>6.526</b>	<b>177.786</b>	<b>61.735</b>	<b>32.761</b>	<b>20.527</b>	<b>66.601</b>	<b>181.624</b>	
<b>Total General Fund Departments</b>	<b>370.742</b>	<b>13.000</b>	<b>383.742</b>	<b>76.051</b>	<b>86.530</b>	<b>54.218</b>	<b>166.943</b>	<b>383.742</b>	
<b><u>General Fund transfer for Rent</u></b>									
Transfers for City Hall rent	0.796	0.028	0.824	-	-	-	0.824	0.824	
<b>Total General Fund</b>	<b>382.724</b>	<b>9.818</b>	<b>392.542</b>	<b>76.051</b>	<b>86.530</b>	<b>55.778</b>	<b>174.183</b>	<b>392.542</b>	
<b><u>Other Property Tax-Supported Commitments</u></b>									
Capital - Permanent Improvement	0.980	-	0.980	-	-	-	0.980	0.980	
Debt Service	34.300	-	34.300	-	-	-	34.300	34.300	
Pensions - Direct Levy for MPRA, MFRA and MERF	26.764	-	26.764	-	-	-	26.764	26.764	
<b>Subtotal</b>	<b>62.044</b>	<b>-</b>	<b>62.044</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>62.044</b>	<b>62.044</b>	
<b>Total Property Tax Supported Commitments</b>	<b>444.768</b>	<b>9.818</b>	<b>454.586</b>	<b>76.051</b>	<b>86.530</b>	<b>55.778</b>	<b>236.227</b>	<b>454.586</b>	
							2016 Total Revenue	454.586	
							2016 Total Expense	454.586	
							(Additional cuts needed)/Cushion for adverse circumstances	(0.000)	

2017 Property Tax Supported Budgets								
	Prior Year Total Expense	Projected Growth in Spending	Current Year Total Expense	Direct Revenue (received by the department)	Allocated Revenues for Presentation Purposes <i>These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>			Total Revenues
					Other General City Revenues	Local Government Aid	Property Tax Revenue	
<b>General Fund</b>								
<b><u>General Fund Commitments</u></b>								
Transfers to BIS for WIFI from Gen Fd Depts	0.482	(0.019)	0.463	-	-	-	0.463	0.463
Graffiti Removal	0.150	-	0.150	-	-	-	0.150	0.150
Target Center Financial Plan	0.561	0.008	0.569	-	-	-	0.569	0.569
Payment to County for Library System	1.56	(0.780)	0.780	-	-	0.780	-	0.780
Property tax stabilization account	4.508	(3.592)	0.916	-	-	-	0.916	0.916
Pension Debt Service Mgmt Plan	0.715	-	0.715	-	-	-	0.715	0.715
<b>Total General Fund Commitments</b>	<b>7.976</b>	<b>(4.383)</b>	<b>3.593</b>	<b>-</b>	<b>-</b>	<b>0.780</b>	<b>2.813</b>	<b>3.593</b>
<b><u>General Fund Departments</u></b>								
Police	145.676	5.158	150.834	10.357	38.487	24.000	75.361	148.204
Fire	60.280	2.135	62.415	3.959	16.015	9.987	31.359	61.320
<b>Subtotal for Public Safety</b>	<b>205.956</b>	<b>7.293</b>	<b>213.249</b>	<b>14.316</b>	<b>54.502</b>	<b>33.987</b>	<b>106.720</b>	<b>209.524</b>
Assessor	4.778	0.169	4.947	0.063	1.338	0.834	2.620	4.856
Attorney	8.829	0.313	9.142	0.020	2.499	1.558	4.894	8.971
City Council	5.021	0.177	5.198	-	1.424	0.888	2.789	5.101
City Clerk/Elections	3.953	0.140	4.093	0.050	1.108	0.691	2.169	4.017
City Coordinator Administration	1.799	0.064	1.863	-	0.510	0.318	0.999	1.828
311	3.457	0.122	3.579	-	0.981	0.612	1.920	3.512
911	8.553	0.303	8.856	-	2.426	1.513	4.751	8.690
Emergency Management	0.767	0.027	0.795	-	0.218	0.136	0.426	0.780
Civil Rights	2.727	0.097	2.823	-	0.773	0.482	1.515	2.770
Communications	2.242	0.079	2.321	3.930	-	-	-	3.930
Community Planning & Economic Development (CPED)	22.077	0.746	22.823	27.722	-	-	1.001	28.723
Contingency	4.464	0.233	4.697	-	-	-	4.697	4.697
Finance	22.335	0.791	23.126	-	6.336	3.951	12.406	22.693
Health and Family	7.453	0.264	7.717	2.642	1.391	0.867	2.723	7.622
Human Resources	7.064	0.250	7.314	-	2.004	1.250	3.924	7.177
Intergovernmental Relations	1.672	0.059	1.731	-	0.474	0.296	0.929	1.698
Internal Audit	0.423	0.015	0.438	-	0.120	0.075	0.235	0.430
Mayor	1.769	0.063	1.831	-	0.502	0.313	0.982	1.797
Neighborhood & Community Relations	1.007	0.036	1.042	-	0.286	0.178	0.559	1.023
Public Works	52.630	1.864	54.493	14.777	10.881	6.785	21.306	53.750
Regulatory Services	14.767	0.522	15.289	13.778	-	-	-	13.778
<b>Subtotal for all other departments</b>	<b>177.786</b>	<b>6.333</b>	<b>184.119</b>	<b>62.982</b>	<b>33.270</b>	<b>20.747</b>	<b>70.844</b>	<b>187.844</b>
<b>Total General Fund Departments</b>	<b>383.742</b>	<b>13.626</b>	<b>397.368</b>	<b>77.298</b>	<b>87.772</b>	<b>54.734</b>	<b>177.564</b>	<b>397.368</b>
<b><u>General Fund transfer for Rent</u></b>								
Transfers for City Hall rent	0.824	0.029	0.853	-	-	-	0.853	0.853
<b>Total General Fund</b>	<b>392.542</b>	<b>9.272</b>	<b>401.814</b>	<b>77.298</b>	<b>87.772</b>	<b>55.514</b>	<b>181.230</b>	<b>401.814</b>
<b><u>Other Property Tax-Supported Commitments</u></b>								
Capital - Permanent Improvement	0.980	-	0.980	-	-	-	0.980	0.980
Debt Service	34.300	-	34.300	-	-	-	34.300	34.300
Pensions - Direct Levy for MPRA, MFRA and MERF	26.764	-	26.764	-	-	-	26.764	26.764
<b>Subtotal</b>	<b>62.044</b>		<b>62.044</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>62.044</b>	<b>62.044</b>
<b>Total Property Tax Supported Commitments</b>	<b>454.586</b>	<b>9.272</b>	<b>463.858</b>	<b>77.298</b>	<b>87.772</b>	<b>55.514</b>	<b>243.274</b>	<b>463.858</b>
							2017 Total Revenue	463.858
							2017 Total Expense	463.858
							(Additional cuts needed)/Cushion for adverse circumstances	(0.000)

2018 Property Tax Supported Budgets									
	Prior Year Total Expense	Projected Growth in Spending	Current Year Total Expense	Direct Revenue (received by the department)	Allocated Revenues for Presentation Purposes <i>These revenues are received at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>			Total Revenues	
					Other General City Revenues	Local Government Aid	Property Tax Revenue		
<b>General Fund</b>									
<b>General Fund Commitments</b>									
Transfers to BIS for WiFi from Gen Fd Depts	0.463	(0.267)	0.196	-	-	-	0.196	0.196	
Graffiti Removal	0.150	-	0.150	-	-	-	0.150	0.150	
Target Center Financial Plan	0.569	0.009	0.578	-	-	-	0.578	0.578	
Payment to County for Library System	0.78	(0.780)	-	-	-	-	-	-	
Property tax stabilization account	0.916	(3.464)	(2.548)	-	-	-	(2.548)	(2.548)	
Post election transition costs	0	0.400	0.400	-	-	-	0.400	0.400	
Pension Debt Service Mgmt Plan	0.715	-	0.715	-	-	-	0.715	0.715	
<b>Total General Fund Commitments</b>	<b>3.593</b>	<b>(4.102)</b>	<b>-0.509</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0.509)</b>	<b>(0.509)</b>	
<b>General Fund Departments</b>									
Police	150.834	5.410	156.244	10.357	39.028	24.210	80.113	153.708	
Fire	62.415	2.238	64.653	3.959	16.237	10.072	33.330	63.598	
<b>Subtotal for Public Safety</b>	<b>213.249</b>	<b>7.648</b>	<b>220.898</b>	<b>14.316</b>	<b>55.265</b>	<b>34.282</b>	<b>113.443</b>	<b>217.307</b>	
Assessor	4.947	0.177	5.125	0.063	1.354	0.840	2.780	5.037	
Attorney	9.142	0.328	9.470	0.020	2.528	1.568	5.189	9.306	
City Council	5.198	0.186	5.385	-	1.441	0.894	2.957	5.291	
City Clerk/Elections	4.093	0.147	4.240	0.050	1.121	0.695	2.301	4.167	
City Coordinator Administration	1.863	0.067	1.930	-	0.516	0.320	1.060	1.896	
311	3.579	0.128	3.708	-	0.992	0.615	2.036	3.643	
911	8.856	0.318	9.174	-	2.454	1.522	5.038	9.014	
Emergency Management	0.795	0.029	0.823	-	0.220	0.137	0.452	0.809	
Civil Rights	2.823	0.101	2.925	-	0.782	0.485	1.606	2.874	
Communications	2.321	0.083	2.404	3.930	-	-	-	3.930	
Community Planning & Economic Development (CPED)	22.823	0.783	23.606	28.513	-	-	1.001	29.514	
Contingency	4.697	0.333	5.030	-	-	-	5.030	5.030	
Finance	23.126	0.830	23.955	-	6.409	3.975	13.155	23.539	
Health and Family	7.717	0.277	7.994	2.721	1.411	0.875	2.896	7.902	
Human Resources	7.314	0.262	7.576	-	2.027	1.257	4.160	7.444	
Intergovernmental Relations	1.731	0.062	1.793	-	0.480	0.298	0.985	1.762	
Internal Audit	0.438	0.016	0.454	-	0.121	0.075	0.249	0.446	
Mayor	1.831	0.066	1.897	-	0.507	0.315	1.042	1.864	
Neighborhood & Community Relations	1.042	0.038	1.080	-	0.289	0.179	0.593	1.061	
Public Works	54.493	1.955	56.448	14.777	11.148	6.915	22.883	55.724	
Regulatory Services	15.289	0.549	15.838	14.192	-	-	-	14.192	
<b>Subtotal for all other departments</b>	<b>184.119</b>	<b>6.734</b>	<b>190.853</b>	<b>64.266</b>	<b>33.800</b>	<b>20.967</b>	<b>75.412</b>	<b>194.445</b>	
<b>Total General Fund Departments</b>	<b>397.368</b>	<b>14.383</b>	<b>411.751</b>	<b>78.582</b>	<b>89.065</b>	<b>55.249</b>	<b>188.855</b>	<b>411.751</b>	
<b>General Fund transfer for Rent</b>									
Transfers for City Hall rent	0.853	0.031	0.884	-	-	-	0.884	0.884	
<b>Total General Fund</b>	<b>401.814</b>	<b>10.312</b>	<b>412.126</b>	<b>78.582</b>	<b>89.065</b>	<b>55.249</b>	<b>189.230</b>	<b>412.126</b>	
<b>Other Property Tax-Supported Commitments</b>									
Capital - Permanent Improvement	0.980	-	0.980	-	-	-	0.980	0.980	
Debt Service	34.300	-	34.300	-	-	-	34.300	34.300	
Pensions - Direct Levy for MPRA, MFRA and MERF	26.764	-	26.764	-	-	-	26.764	26.764	
<b>Subtotal</b>	<b>62.044</b>	<b>-</b>	<b>62.044</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>62.044</b>	<b>62.044</b>	
<b>Total Property Tax Supported Commitments</b>	<b>463.858</b>	<b>10.312</b>	<b>474.170</b>	<b>78.582</b>	<b>89.065</b>	<b>55.249</b>	<b>251.274</b>	<b>474.170</b>	
							2017 Total Revenue	474.170	
							2017 Total Expense	474.170	
							(Additional cuts needed)/Cushion for adverse circumstances	0.000	

**Five-Year Summary of Property Tax Supported Budgets**

	2013 Expense	5-Year Projected Growth in Spending	2018 Expense	Avg Annual % Incr over 5-yr period	2018 Direct Revenue	Allocated Revenues for Presentation Purposes <i>These revenues are receipted at the Fund Level, but have been allocated to departments in this table for presentation purposes.</i>			2018 Total Revenues
						2018 General City Revenues (Non-Direct)	2018 Local Government Aid	2018 Property Tax Revenue	
<b>General Fund</b>									
<b>General Fund Commitments</b>									
Internal Service Funds Financial Plans	28.633	(28.633)	-	-100.0%	-	-	-	-	-
Transfers to BIS for WIFI from Gen Fd Depts	0.491	(0.295)	0.196	-60.1%	-	-	-	0.196	0.196
Graffiti Removal	0.150	-	0.150	0.0%	-	-	-	0.150	0.150
Target Center Financial Plan	0.089	0.489	0.578	549.4%	-	-	-	0.578	0.578
Payment to County for Library System	4.106	(4.106)	-	-100.0%	-	-	-	-	-
Property tax stabilization account	-	(2.548)	(2.548)	0.0%	-	-	-	(2.548)	(2.548)
Post election transition costs	-	0.400	0.400	100.0%	-	-	-	0.400	0.400
Pension Debt Service Mgmt Plan	0.715	-	0.715	0.0%	-	-	-	0.715	0.715
<b>Total General Fund Commitments</b>	<b>34.184</b>	<b>(34.693)</b>	<b>(0.509)</b>	<b>-101.5%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0.509)</b>	<b>(0.509)</b>
<b>General Fund Activities</b>									
Police	131.564	24.468	156.244	18.8%	10.357	39.028	24.210	80.113	153.708
Fire	53.790	10.166	64.653	20.2%	3.959	16.237	10.072	33.330	63.598
<b>Subtotal for Public Safety</b>	<b>185.354</b>	<b>34.634</b>	<b>220.898</b>	<b>19.2%</b>	<b>14.316</b>	<b>55.265</b>	<b>34.282</b>	<b>113.443</b>	<b>217.307</b>
Assessor	4.315	0.810	5.125	18.8%	0.063	1.354	0.840	2.780	5.037
Attorney	7.975	1.452	9.470	18.7%	0.020	2.528	1.568	5.189	9.306
BIS	0.200	-	-	0.0%	-	-	-	-	-
City Council	4.538	0.723	5.385	18.7%	-	1.441	0.894	2.957	5.291
Clerk/Elections	3.779	0.627	4.240	12.2%	0.050	1.121	0.695	2.301	4.167
City Coordinator Administration	1.628	0.289	1.930	18.5%	-	0.516	0.320	1.060	1.896
311	3.122	0.586	3.708	18.8%	-	0.992	0.615	2.036	3.643
911	7.616	1.393	9.174	20.5%	-	2.454	1.522	5.038	9.014
Emergency Management	0.693	0.130	0.823	18.8%	-	0.220	0.137	0.452	0.809
Civil Rights	2.463	0.443	2.925	18.7%	-	0.782	0.485	1.606	2.874
Communications	2.136	0.360	2.404	12.6%	3.930	-	-	-	3.930
Community Planning & Economic Development (CPED)	14.349	3.711	23.606	64.5%	28.513	-	-	1.001	29.514
Contingency	3.825	0.908	5.030	31.5%	-	-	-	5.030	5.030
Finance	20.323	3.698	23.955	17.9%	-	6.409	3.975	13.155	23.539
Health and Family	4.561	1.263	7.994	75.3%	2.721	1.411	0.875	2.896	7.902
Human Resources	7.339	1.197	7.576	3.2%	-	2.027	1.257	4.160	7.444
Intergovernmental Relations	1.510	0.273	1.793	18.7%	-	0.480	0.298	0.985	1.762
Internal Audit	0.382	0.067	0.454	18.7%	-	0.121	0.075	0.249	0.446
Mayor	1.598	0.275	1.897	18.7%	-	0.507	0.315	1.042	1.864
Neighborhood & Community Relations	0.934	0.171	1.080	15.6%	-	0.289	0.179	0.593	1.061
Public Works	52.172	8.891	56.448	8.2%	14.777	11.148	6.915	22.883	55.724
Regulatory Services	16.533	2.483	15.838	-4.2%	14.192	-	-	-	14.192
<b>Subtotal for all other departments</b>	<b>161.991</b>	<b>29.751</b>	<b>190.853</b>	<b>17.8%</b>	<b>64.266</b>	<b>33.800</b>	<b>20.967</b>	<b>75.412</b>	<b>194.445</b>
<b>Total General Fund Activities</b>	<b>347.345</b>	<b>64.385</b>	<b>411.751</b>	<b>37.0%</b>	<b>78.582</b>	<b>89.065</b>	<b>55.249</b>	<b>188.855</b>	<b>411.751</b>
<b>General Fund transfer for Rent</b>									
Transfers for City Hall rent	0.748	0.079	0.884	18.2%	-	-	-	0.884	0.884
<b>Total General Fund</b>	<b>382.277</b>	<b>29.771</b>	<b>412.126</b>	<b>7.8%</b>	<b>78.582</b>	<b>89.065</b>	<b>55.249</b>	<b>189.230</b>	<b>412.126</b>
<b>Other Property Tax-Supported Commitments</b>									
Capital - Permanent Improvement	0.980	-	0.980	0.0%	-	-	-	0.980	0.980
Debt Service	20.776	6.517	34.300	65.1%	-	-	-	34.300	34.300
Pensions - Direct Levy for MPRA, MFRA and MERF	26.764	-	26.764	0.0%	-	-	-	26.764	26.764
<b>Subtotal</b>	<b>48.520</b>	<b>6.517</b>	<b>62.044</b>	<b>0.651</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>62.044</b>	<b>62.044</b>
<b>Total Property Tax Supported Commitments</b>	<b>430.797</b>	<b>36.288</b>	<b>474.170</b>	<b>10.1%</b>	<b>78.582</b>	<b>89.065</b>	<b>55.249</b>	<b>251.274</b>	<b>474.170</b>
							2013 Max 2018 Max	219.392 251.274	
							(Additional cuts needed)/Cushion for adverse circumstances	0.000	