

# PUBLIC WORKS

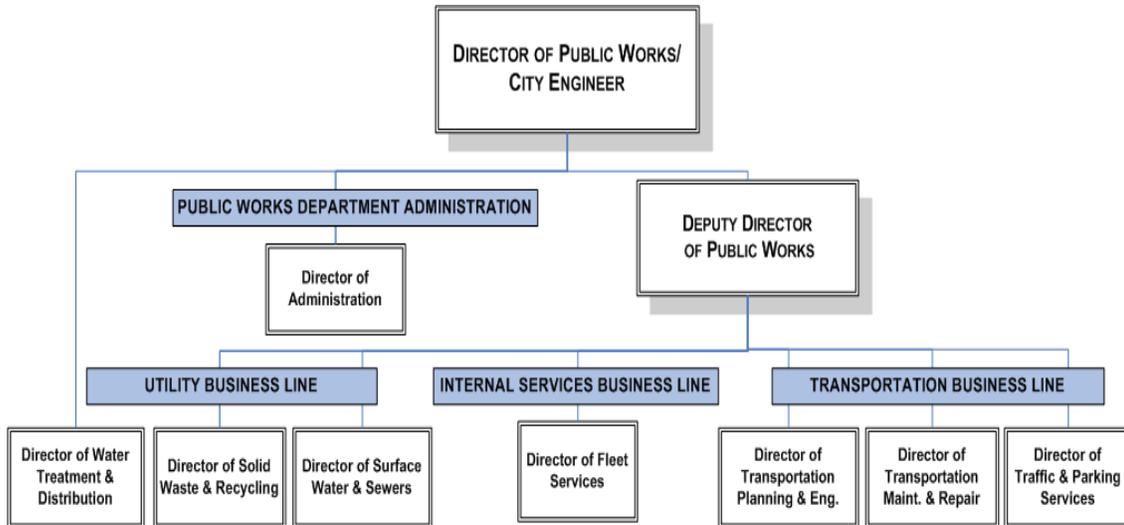
## MISSION

To be effective stewards of the public infrastructure, & provide valued city services that contribute to public safety, economic vitality & neighborhood livability in Minneapolis.

## BUSINESS LINES

- Internal Services  
The Internal Services business line is comprised of services that are provided primarily to internal City departments & are funded mostly within formal Internal Service funds. Fees for these services are intended to recover the costs incurred for providing each service. Fleet Services is the only division in the Internal Services business line.
- Utilities  
This business line provides services that promote the health & safety of people & property by providing potable water, managing non-potable water, & maintaining a clean city through the collection & disposal of solid waste, recyclables, problem materials, yard waste, & coordination of Clean City activities. The three divisions of the Utilities business line are Surface Water & Sewers, Water Treatment & Distribution, & Solid Waste & Recycling Services.
- Transportation  
The Transportation Business Line within the Department of Public Works exists to offer people a variety of safe, convenient options for moving throughout the City & within the region. Transportation options enhance the aesthetics of the environment, improving livability, while contributing to economic vitality through the safe, efficient movement of people & goods. The three divisions in the Transportation business line are Traffic & Parking Services, Transportation Planning & Engineering, & Transportation Maintenance & Repair.

## ORGANIZATION CHART



## Goal: A City that Works

### **Dispatch Operations**

Other Funds: \$16,388,836

Dispatch Operations is responsible for providing task labor and equipment for construction and maintenance work on the City's infrastructure, including street sweeping, repair of streets, sewer, and water systems, snow and ice removal, and paving. Dispatch exchanges information with Public Works divisions and City of Minneapolis Departments and agencies to support the planning and scheduling of construction and maintenance activities as well as requests to support special events. This information includes: project requirements and requests for services, equipment status, and qualified personnel. This section also coordinates training for field employees (City and Park Board) to meet federal, state, and local law, rules, and policies.

### **Fleet Management**

Other Funds: \$8,342,284

Fleet Management develops fleet replacement programs of all vehicles and equipment to meet the needs of using departments. Fleet Management also monitors and reports on fleet utilization, registers and licenses all City vehicles, and re-markets units through several outlets to maximize return.

### **Fleet Service Maintenance Operations**

Other Funds: \$18,180,974

Maintenance Operation is responsible for set-up, maintenance, repair, and de-commissioning of all vehicles and equipment in the City's fleet. This operation also manages fueling sites at City owned facilities and environmental compliance with federal, state, and local laws, rules, and policies.

### **Public Works Administration**

General Fund: \$2,870,538

PW Administration provides leadership to its divisions and works with City leaders in maintaining and preserving its public infrastructure, delivering related essential services as efficiently as possible with the financial resources provided and ensuring that public safety is not compromised. PW Administration works to provide a stable and safe work environment that effectively supports its operating divisions and employees. The program strives to improve and facilitate accountability and innovation throughout its divisions, providing analysis and long-range thinking that supports responsible decision making. The program works to enable superior customer service that is responsive and demystifies city processes.

## Goal: Eco-Focused

### **Source Separated Organics Collections and Composting**

Other Funds: \$464,134

Collect source separated organics from designated customers of Solid Waste and Recycling Services. The current program is being done on a pilot basis.

### **Stormwater - Collection and Treatment**

Other Funds: \$17,288,702

The stormwater program meets regulatory requirements while collecting stormwater and treating it prior to entering the lakes, creeks and river in the City of Minneapolis. Maintaining stormwater in the system is essential to control the flow of stormwater and minimize flooding risks while protecting water quality. Activities range from the design and analysis of the stormwater system including pipes and water quality infrastructure components to implementation and completion of

regulatory activities to daily cleaning and operation of the system to responding to emergency situations that may impact the system.

**Stormwater - Street Cleaning**

Other Funds: \$8,158,278

The Street Cleaning Program mitigates surface water runoff pollution and addresses general cleanliness of streets and alleys, and neighborhood livability. Street and alley sweeping helps remove pollutants before they enter the City's water bodies helping protect these important natural resources. This program also supports storm response debris removal and cleaning from streets and alleys, parade and other event pre and post cleanup from streets and the public right-of-way, and responding to general trash, debris or other materials that are illegally left or dumped in the public right-of-way.

Goal: Jobs & Economic Vitality

**Off-Street Parking**

Other Funds: \$30,866,768

The Off-street program is responsible for managing a portfolio of City and State owned and leased parking ramps and parking lots. As an integral part of the City's transportation infrastructure, these parking facilities promote City's multi-modal vision. Designed, in part, on hub-and-spoke model, the system leverages a network of skyways, bike paths and transit routes to offer a multimodal transportation solution to residents, visitors and commuters while reducing traffic congestion in downtown core. Additionally, several facilities were built as part of development agreements and continue to play an important role in the area of economic development.

**On-Street Parking**

Other Funds: \$2,856,203

The On-street Parking program is designed to leverage existing public right-of-ways to provide safe, accessible and affordable short-term parking in a manner that encourages economic growth while protecting the interest of local residents. The program utilizes parking meters and special permits to achieve its goals.

**Special Service Districts including DID**

General Fund: \$745,080  
Other Funds: \$5,800,000

To provide service delivery and administrative support for 16 Council adopted Special Service Districts in Minneapolis. This includes the Downtown Improvement District Special Service District that is commonly called the DID.

Goal: Livable Communities, Healthy Lives

**Bridge Maintenance & Repair**

General Fund: \$2,547,243

To provide basic maintenance and repair services on over 600 City vehicular, pedestrian and other bridges and to provide support for the Bridge Inspections and construction unit of the Public Works Transportation Planning & Engineering Division of Public Works. Provides access and all lifting and water rescue support for bridge inspections. This group is also plays a key role as a first responder for bridge and storm related emergency response.

**Construction Management**

Other Funds: \$1,554,292

This program provides varying degrees of construction management and oversight of construction requirements for all roadways, bridges, streetscapes, and bike paths within the City of Minneapolis. This oversight includes projects with the State of Minnesota (with and without Federal participation) and Hennepin County. This oversight is accomplished utilizing both internal and external resources. These activities and oversight include, but are not limited to, field surveying activities, geotechnical analysis, field inspection, material inspection and research, and overall quality control a significant amount of the actual lab testing being done by the City's in-house facility. Additionally, Construction Management takes the lead on construction related environmental contamination issues associated with construction projects, including a fully trained staff to deal with site specific construction contingency and remedial action plans as well as managing the necessary contracts and consultant.

### **Malls and Plazas**

General Fund: \$1,365,892

To provide basic maintenance and repair services on all greenspaces, mini-malls and plazas and bike trails in the public right-of-way throughout the City. Includes both summer mowing and turf care, cleaning and litter/debris collection, landscape maintenance, and any structural, lighting and other maintenance needs as appropriate, as well as winter snow and ice control services. It includes 180 acres of greenspace requiring various levels of service from the high end plazas to boulevards, medians and open areas along streets and highways.

### **Potable Water Supply**

Other Funds: \$50,901,018

Provide and distribute clean and reliable drinking water to every residential and non-residential customer wanting and needing safe water. Provide water for fire fighting. Maintain a system to bill and collect for the water used to provide sustainability for the water system.

### **Ramp Maintenance and Repair**

General Fund: \$2,502,046

This program is within the general fund but functions like an internal service as it supports the operations of a group of State and City owned parking ramps and lots. Activities performed include minor concrete patching, crack sealing, caulking, concrete surface sealing and other preventative maintenance; annual cleaning including power washing and full pressure washes and/or flood rinses, surface treatments, painting, minor structural repairs, brick work, parking lot repairs, cleaning, plumbing, electrical, striping, signage and assistance with capital projects. Activities also include providing basic summer maintenance and winter sidewalk snow and ice control on some City owned properties managed by the Property Services Division.

### **Sanitary - Collection and Treatment**

Other Funds: \$46,516,385

The sanitary program meets regulatory requirements while collecting sanitary flow within the City of Minneapolis to a Metropolitan Council Environmental Service (MCES) Treatment Facility for treatment and then discharge to the Mississippi River. Maintaining system flow is critical in minimizing the risk of sanitary backups and combined sewer overflows to the Mississippi River. Activities in this program include the design and analysis of the sanitary system for self cleaning velocity in pipes or identifying sources of clear water, daily cleaning and operation of the system, emergency responses and payments to MCES for the treatment of the sanitary flow.

### **Sidewalk**

Other Funds: \$698,134

This program is to support the City's need to ensure pedestrian passage on the 2,000 miles of sidewalks in the public right-of-way. It is composed of two parts: Sidewalk maintenance and repair

during the summer construction season, and enforcement of the City's sidewalk shoveling ordinances in the winter season.

**Snow and Ice Control**

General Fund: \$11,877,340

To provide snow and ice control, as well as other winter maintenance basic services on City streets, alleys, bridges and public sidewalks.

**Street Lighting**

General Fund: \$6,542,652

Operate and maintain the existing 40,000 street lights that include both city metal pole lights (15,000) and Xcel wood pole lights (25,000). Key activities include electricity, replacing bulbs and ballasts, infrastructure maintenance of fixtures and poles, and responding to crash damages.

**Street Maintenance & Repair**

General Fund: \$8,647,162

To provide basic maintenance and repair services on over 1,000 miles of City streets and Parkways, 400 miles of alleys. Includes general pothole and other patch and repair, preventative maintenance such as crack sealing and seal coating, utility cut restoration, and other pavement related repairs.

**Surface Transportation Capital**

Other Funds: \$6,736,497

This program is responsible for the oversight of all programming and design for Minneapolis roadways, bridges, streetscapes, and bike trails. This oversight is a combination of internal design as well as consultant design work. The Surface Transportation Capital group is responsible for the coordination of work associated with State of Minnesota and Hennepin County projects within Minneapolis such as the 35W expansion and Lake Street Reconstruction. These projects require extensive coordination between agencies across Public Works as well as other City departments.

**Traffic**

General Fund: \$7,593,255

Other Funds: \$374,017

Operate and maintain the existing traffic control devices (800 signals, 100,000 traffic signs and numerous pavement markings), their related infrastructure components and the necessary traffic management and safety activities. Key activities include infrastructure maintenance of fixtures and poles, response to and repair of crash damages, the central traffic signal computer and its communication system, traffic crash and other data bases, Gopher One-Call locating, traffic safety analyses & studies, monitoring the traffic flow and operations, and the managing traffic related to events. These efforts are accomplished for all modes of travel (ped, bike, transit, rail, truck and autos).

**Transportation Planning and Management**

General Fund: \$2,739,596

Other Funds: \$228,748

Transportation Planning and Management develops and coordinates policies and actions to promote a safe, efficient and integrated multi-modal transportation system, safe and well maintained public infrastructure and community connectedness. Transportation Planning involves long-range planning, participation in local and regional transportation planning initiatives such as light rail, local bus, streetcar and bus rapid transit corridors along with representing the City on policy boards and technical and advisory committees. This program also encompasses

Minneapolis' advisory efforts and planning analysis related to the Minneapolis-St. Paul International Airport.

Goal: A Safe Place to Call Home

**Clean City, Graffiti Removal**

Other Funds: \$1,175,719

Document and remove graffiti, or cause graffiti to be removed from all objects and structures in the City; coordinate information with the Minneapolis Police Department, Minneapolis Park Police and the Graffiti Investigator.

**Clean City, non-graffiti activities**

Other Funds: \$1,400,171

Perform activities that relate to a Clean City of Minneapolis. These include cleaning dirty collection areas, including those that present a danger to public health and safety; maintaining litter containers; conducting, in partnership with neighborhoods, clean sweeps and accelerated cleanup programs in addition to offering opportunities for volunteer participation in the prevention of litter through the Adopt a Litter Container program, prevention of cigarette litter through the Adopt an Ash Receptacle program and overall improvement of neighborhood livability through the Adopt a Street, Adopt a Block and Graffiti Paint over programs.

**Equipment Operations, SW & R**

Other Funds: \$3,546,066

Provide all rolling equipment and various goods and services required to operate the various programs in Solid Waste and Recycling Services

**Garbage Collection**

Other Funds: \$13,154,736

Perform garbage collection services to all residential properties of 4 or less dwelling units, all townhouse properties as described in Minneapolis Ordinance and all commercial properties requesting this service.

**Minneapolis Impound Lot**

Other Funds: \$5,019,446

The Minneapolis Impound Lot, operated by the Traffic and Parking Division of the Public Works Department, is responsible for towing, storing and processing vehicles removed by law enforcement in accordance to applicable City ordinances and State statutes. It also auctions off unclaimed vehicles through public and dealer auctions, and offers such services to other City departments and divisions whenever needed.

**Graffiti Removal on Public Infrastructure**

General Fund: \$98,338

Document and remove graffiti, or cause graffiti to be removed from all city infrastructure. During the 2012 budget process, the City Council approved a budget footnote directing the public works department to develop a strategy for moving the costs for graffiti removal from city-owned infrastructure from the solid waste fund to the division responsible for the vandalized infrastructure.

**Problem Materials Collection**

Other Funds: \$2,351,226

Perform collection, processing, and marketing of recyclable metal items, white goods and electronic items from SW & R customers

**Recyclables Collection**

Other Funds: \$9,516,665

Perform recyclables collection services to all residential properties of 4 or less dwelling units, all townhouse properties as described in Minneapolis Ordinance and all commercial properties requesting this service; ensure that all collected recyclables are properly processed and marketed for beneficial use.

**Operate City Transfer Stations and Voucher Facilities**

Other Funds: \$1,480,080

Operate the City Transfer Stations (North and South) for Customer Voucher programs, emergency waste services, emergency neighborhood waste relief and other permitted functions. Residents can use six clean-up vouchers per year for disposal of excess garbage, appliances, or construction and demolition debris and two tire vouchers per year for tire disposal (eight tires per voucher).

**Yard Waste Collection**

Other Funds: \$3,740,397

Perform yard wastes collection services to all residential properties of 4 or less dwelling units, and all other SW & R customers requesting this service; ensure that yard wastes are properly composted in accordance with Federal, state and county rules, provide limited finished compost to Minneapolis Community Gardens. In 2012 we phased out plastic bags from our yard waste program, in compliance with the State ban on plastic yard wastes bags.

**FINANCIAL ANALYSIS****Expenditure**

For 2013, Public Works' department budget is \$304.3 million. The General Fund budget is \$47.5 million. The department reduced 10.6 FTEs from 2012 staffing levels.

**Revenue**

In 2013, the department anticipates \$324.1 million in revenue.

**Fund Allocation**

In 2013, 16% of the department's budget is from the General Fund. The remaining budget comes from Enterprise Funds (65%), Capital Funds, (3%), Internal Service Funds, (15%), and Special Revenue Funds (2%).

**Mayor's Recommended Budget**

Please see division sections for the Mayor's recommendations.

**Council Adopted Budget**

Please see division sections for the Council's changes to the Mayor's recommendations.

## Public Works Expenditures and Revenues

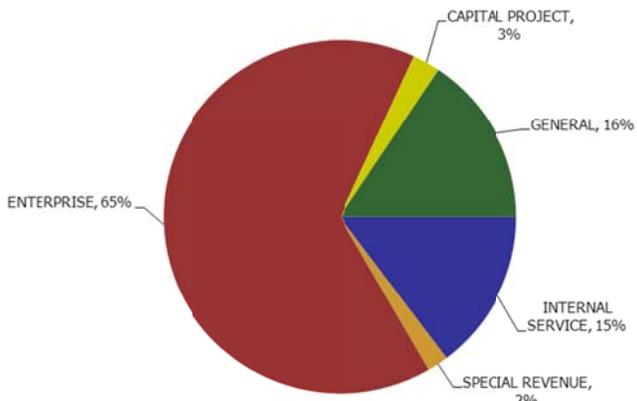
### EXPENSE

	2010 Actual	2011 Actual	2012 Adopted	2013 Council Adopted	% Change	Change
<b>CAPITAL PROJECT</b>						
CAPITAL	77,032		57,858	57,858	0.0%	
CONTRACTUAL SERVICES	2,238,215	2,875,268	3,106,671	3,045,549	-2.0%	(61,122)
FRINGE BENEFITS	1,266,761	1,135,094	1,261,869	1,228,579	-2.6%	(33,290)
OPERATING COSTS	104,643	126,376	186,821	144,843	-22.5%	(41,979)
SALARIES AND WAGES	3,217,052	3,221,283	3,269,289	3,186,550	-2.5%	(82,739)
<b>TOTAL CAPITAL PROJECT</b>	<b>6,903,702</b>	<b>7,358,021</b>	<b>7,882,508</b>	<b>7,663,379</b>	<b>-2.8%</b>	<b>(219,129)</b>
<b>ENTERPRISE</b>						
CAPITAL	311,800	79,468	3,149,125	2,499,434	-20.6%	(649,691)
CONTRACTUAL SERVICES	91,318,383	83,275,808	94,754,872	91,956,520	-3.0%	(2,798,352)
FRINGE BENEFITS	14,877,173	13,555,940	14,479,624	14,627,071	1.0%	147,446
OPERATING COSTS	46,528,293	47,310,680	50,927,192	58,914,391	15.7%	7,987,199
SALARIES AND WAGES	28,431,745	29,480,336	31,022,833	30,438,579	-1.9%	(584,254)
<b>TOTAL ENTERPRISE</b>	<b>181,467,394</b>	<b>173,702,233</b>	<b>194,333,646</b>	<b>198,435,995</b>	<b>1.9%</b>	<b>3,762,332</b>
<b>GENERAL</b>						
CAPITAL	92,407	85,948	101,624	119,552	17.6%	17,928
CONTRACTUAL SERVICES	20,728,420	19,185,337	19,458,457	20,946,510	7.6%	1,488,053
FRINGE BENEFITS	5,916,423	5,810,154	6,423,166	6,649,293	3.5%	226,128
OPERATING COSTS	7,327,205	6,811,591	7,398,867	6,649,674	-10.1%	(749,193)
SALARIES AND WAGES	12,458,896	12,311,620	12,701,636	13,164,113	3.6%	462,476
<b>TOTAL GENERAL</b>	<b>46,523,350</b>	<b>44,204,650</b>	<b>46,083,751</b>	<b>47,529,142</b>	<b>13.2%</b>	<b>6,087,914</b>
<b>INTERNAL SERVICE</b>						
CAPITAL		(7,171)	7,529,449	7,525,000	-0.1%	(4,449)
CONTRACTUAL SERVICES	5,297,555	6,314,826	11,818,487	11,185,831	-5.4%	(632,656)
FRINGE BENEFITS	5,488,631	5,463,953	4,916,539	4,889,550	-0.5%	(26,989)
OPERATING COSTS	6,791,081	7,251,388	10,179,222	11,188,506	9.9%	1,009,284
SALARIES AND WAGES	10,631,338	11,504,816	11,045,405	10,051,516	-9.0%	(993,889)
<b>TOTAL INTERNAL SERVICE</b>	<b>28,208,605</b>	<b>30,527,812</b>	<b>45,489,102</b>	<b>44,840,403</b>	<b>-1.4%</b>	<b>(648,699)</b>
<b>SPECIAL REVENUE</b>						
CONTRACTUAL SERVICES	5,769,881	5,951,376	5,800,000	5,800,000	0.0%	
FRINGE BENEFITS	13,015	24,042				
SALARIES AND WAGES	40,151	43,610				
<b>TOTAL SPECIAL REVENUE</b>	<b>5,823,047</b>	<b>6,019,028</b>	<b>5,800,000</b>	<b>5,800,000</b>	<b>0.0%</b>	
<b>TOTAL EXPENSE</b>	<b>268,926,098</b>	<b>261,811,744</b>	<b>299,589,006</b>	<b>304,268,918</b>	<b>3.0%</b>	<b>8,982,418</b>

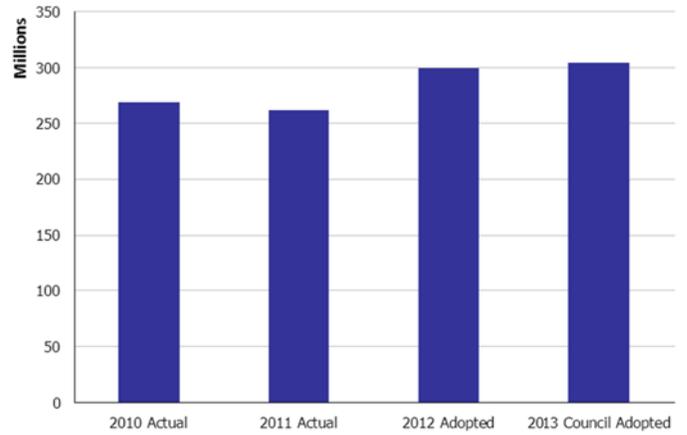
**REVENUE**

	2010 Actual	2011 Actual	2012 Adopted	2013 Council Adopted	% Change	Change
<b>CAPITAL PROJECT</b>						
CHARGES FOR SALES	255					
CHARGES FOR SERVICES	361,775	300,976	2,900,000	4,740,000	63.4%	1,840,000
LICENSE AND PERMITS	278,650	243,265	260,000	260,000	0.0%	
OTHER MISC REVENUES	2,499	692	500	1,500	200.0%	1,000
SPECIAL ASSESSMENTS	212,283	70,048	60,000	60,000	0.0%	
STATE GOVERNMENT	499,663	246,116				
<b>TOTAL CAPITAL PROJECT</b>	<b>1,355,125</b>	<b>861,096</b>	<b>3,220,500</b>	<b>5,061,500</b>	<b>57.2%</b>	<b>1,841,000</b>
<b>ENTERPRISE</b>						
CHARGES FOR SALES	3,158,825	3,964,334	2,695,000	2,750,500	2.1%	55,500
CHARGES FOR SERVICES	235,157,827	234,322,170	247,076,083	250,940,016	1.6%	3,863,933
CONTRIBUTIONS	86					
FEDERAL GOVERNMENT		781,090				
FINES AND FORFEITS	35,408	25,970	45,000	45,000	0.0%	
GAINS		19,909				
LICENSE AND PERMITS	449,324	375,652	241,100	396,500	64.5%	155,400
LOCAL GOVERNMENT	1,154,239	1,289,233	1,045,517	1,125,517	7.7%	80,000
OTHER MISC REVENUES	45,121	28,413	46,500	2	-100.0%	(46,498)
RENTS	3,384	2,408	3,500	1	-100.0%	(3,499)
SPECIAL ASSESSMENTS	1,932,713	2,902,810	693,157	1,026,357	48.1%	333,200
STATE GOVERNMENT	1,158,316	1,418,796	677,787	680,114	0.3%	2,327
<b>TOTAL ENTERPRISE</b>	<b>243,095,244</b>	<b>245,130,785</b>	<b>252,523,644</b>	<b>256,964,007</b>	<b>2.1%</b>	<b>5,325,967</b>
<b>GENERAL</b>						
CHARGES FOR SALES	43,527	75,610	25,000	25,000	0.0%	
CHARGES FOR SERVICES	8,545,981	7,992,247	8,666,274	8,687,455	0.2%	21,181
FINES AND FORFEITS						
FRANCHISE FEES	123,925	131,162	100,000		-100.0%	(100,000)
LICENSE AND PERMITS	892,892	1,094,130	876,000	944,455	7.8%	68,455
LOCAL GOVERNMENT	984,716	592,494	531,405	531,405	0.0%	
OTHER MISC REVENUES	349,248	192,450	86,100	86,300	0.2%	200
SPECIAL ASSESSMENTS	1,012,773	1,269,967	942,804	955,080	1.3%	12,276
STATE GOVERNMENT	4,773,031	4,051,991	3,546,830	3,546,830	0.0%	
TRANSFERS IN	699,999	700,000				
<b>TOTAL GENERAL</b>	<b>17,426,091</b>	<b>16,100,052</b>	<b>14,774,413</b>	<b>14,776,525</b>	<b>38.8%</b>	<b>5,737,112</b>
<b>INTERNAL SERVICE</b>						
CHARGES FOR SALES	6,106,964	4,567,484	9,580,149	8,964,222	-6.4%	(615,927)
CHARGES FOR SERVICES	8,521,360	10,760,356	9,045,488	9,410,758	4.0%	365,270
FEDERAL GOVERNMENT		10,049				
GAINS	169,301	35,664	200,000	200,000	0.0%	
LONG TERM LIABILITIES PROCEEDS		4,315		600,000		600,000
OTHER MISC REVENUES	255,957	301,234	10,000	10,000	0.0%	
RENTS	22,378,287	24,250,302	24,254,097	22,342,550	-7.9%	(1,911,547)
STATE GOVERNMENT		3,350				
<b>TOTAL INTERNAL SERVICE</b>	<b>37,431,869</b>	<b>39,932,754</b>	<b>43,089,734</b>	<b>41,527,530</b>	<b>-3.6%</b>	<b>(1,562,204)</b>
<b>SPECIAL REVENUE</b>						
CHARGES FOR SERVICES	1,355					
OTHER MISC REVENUES	198,126	4,054				
SPECIAL ASSESSMENTS	6,406,987	5,426,281	5,800,000	5,800,000	0.0%	
STATE GOVERNMENT		70				
<b>TOTAL SPECIAL REVENUE</b>	<b>6,606,468</b>	<b>5,430,406</b>	<b>5,800,000</b>	<b>5,800,000</b>	<b>0.0%</b>	
<b>TOTAL REVENUE</b>	<b>305,914,797</b>	<b>307,455,093</b>	<b>319,408,291</b>	<b>324,129,562</b>	<b>3.6%</b>	<b>11,341,875</b>

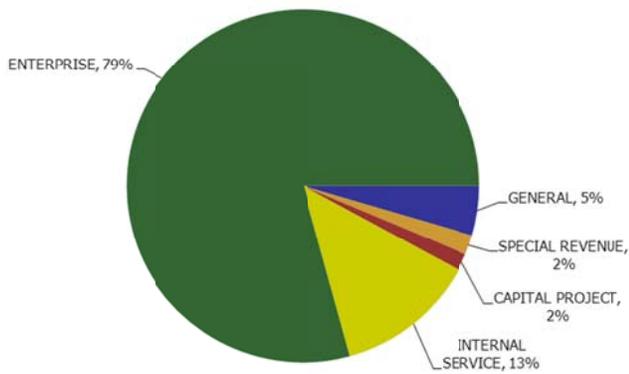
**Expense by Fund**



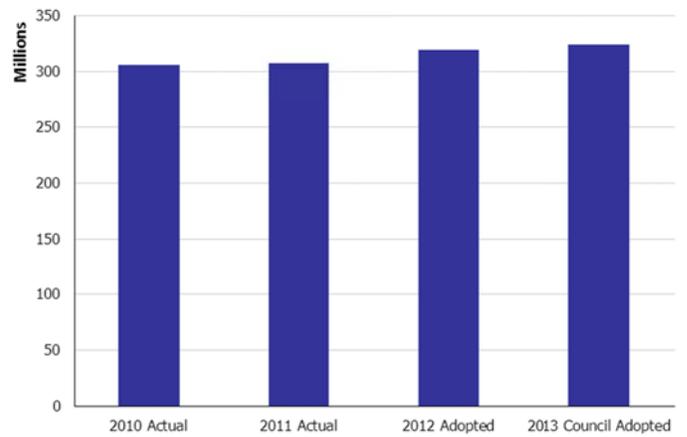
**Expense 2010 - 2013**



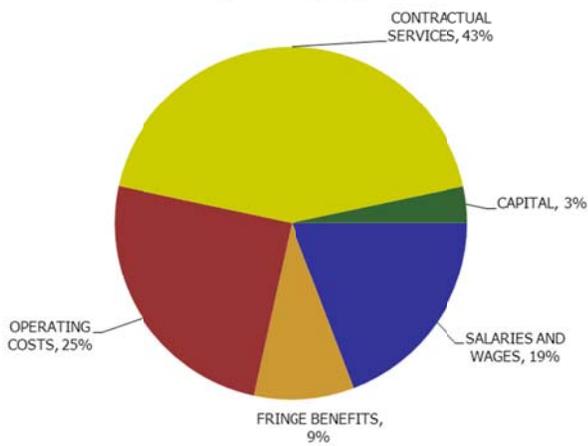
**Revenue by Fund**



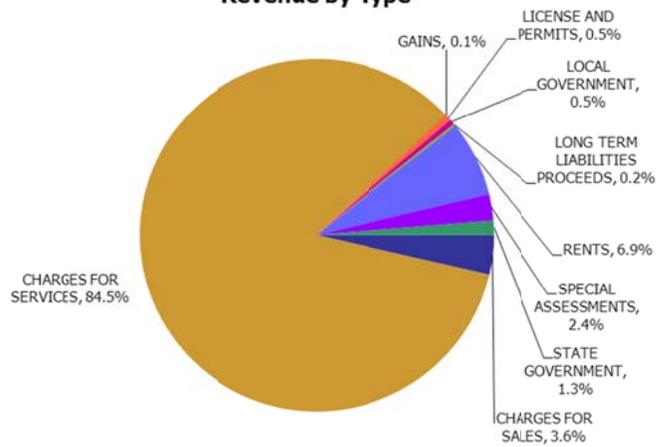
**Revenue 2010 - 2013**



**Expense by Type**



**Revenue by Type**



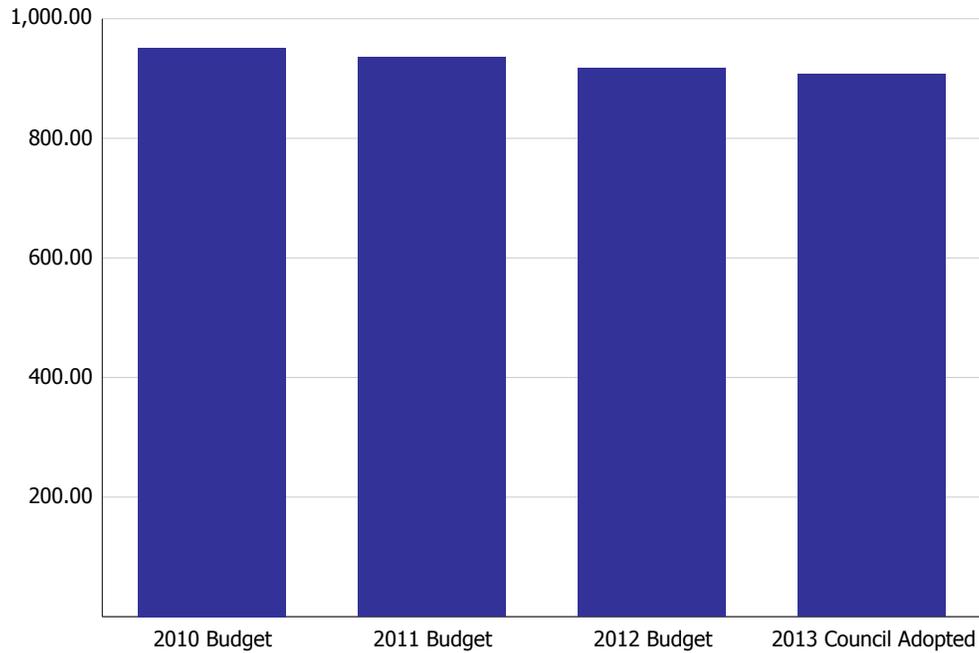
## PUBLIC WORKS

### Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
SURFACE WATER & SEWERS-STORMWATR	93.40	52.25	53.15	52.40	-1.4%	(0.75)
PW - TRANSPORTATION MAINTENANCE AND REPAIR	150.75	149.45	145.27	146.95	1.2%	1.68
PW - ADMINISTRATIVE SERVICES	15.50	16.00	16.00	16.00	0.0%	
PW - PROPERTY SERVICES	6.50	6.00				
PW - WATER TREATMENT & DISTR.	216.67	207.00	204.50	193.50	-5.4%	(11.00)
SURFACE WATER & SEWERS-SANITARY		38.65	37.75	39.50	4.6%	1.75
PW - TRANSPORTATION PLANNING AND ENGINEERING	74.00	78.00	77.00	73.00	-5.2%	(4.00)
PW - FLEET	177.60	172.00	168.00	156.00	-7.1%	(12.00)
PW - SOLID WASTE	127.00	127.00	127.00	134.33	5.8%	7.33
PW - TRAFFIC AND PARKING SERVICES	90.00	89.00	89.00	95.40	7.2%	6.40
<b>Total PUBLIC WORKS Depts</b>	<b>951.42</b>	<b>935.35</b>	<b>917.67</b>	<b>907.08</b>	<b>-1.2%</b>	<b>(10.59)</b>

### Total PUBLIC WORKS

Staff Summary 2010-2013



## **Public Works Administration**

### **Expenditure**

The total Public Works Administration Department's budget increases from \$2.8 million to \$2.9 million from 2012 to 2013. This is an increase of \$0.1 million, or 3.2%. The department's 2013 expenditure budget reflects the following changes from 2012:

- Increase in IT support costs.
- Increase in Property Services rent cost.

### **Revenue**

Revenues are projected to increase by 3.8% in this department due to increase in license and permit fees. The department's total revenues in 2013 are projected to be \$2.6 million.

### **Fund Allocation**

This department is funded completely in the General Fund.

### **Mayor's Recommended Budget**

The Mayor recommended no changes to the proposed budget.

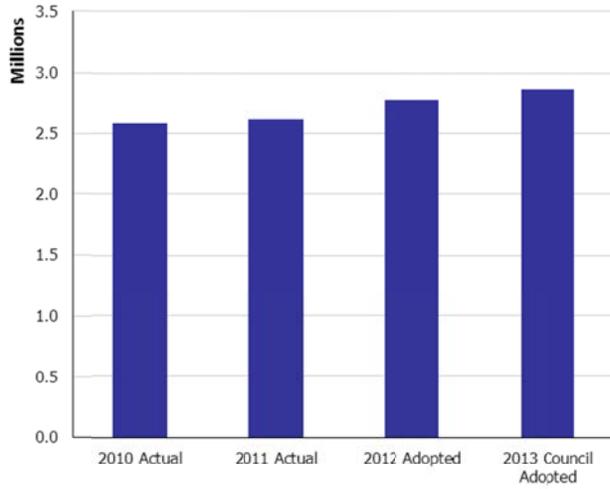
### **Council Adopted Budget**

Council approved the Mayor's recommendations.

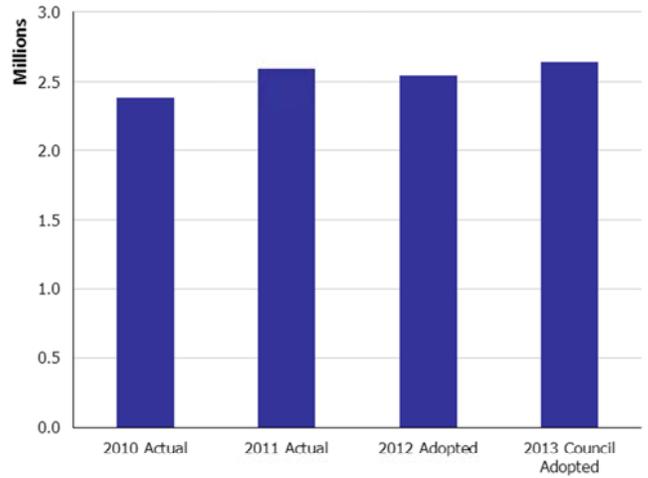
**PW - ADMINISTRATIVE SERVICES  
EXPENSE AND REVENUE INFORMATION**

<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
SALARIES AND WAGES	1,265,409	1,234,287	1,298,534	1,321,228	1.7%	22,694
FRINGE BENEFITS	378,029	366,060	435,971	448,294	2.8%	12,323
CONTRACTUAL SERVICES	457,486	510,475	502,324	560,948	11.7%	58,624
OPERATING COSTS	485,668	506,527	540,325	538,015	-0.4%	(2,310)
CAPITAL	0	938	4,659	2,052	-56.0%	(2,607)
<b>TOTAL GENERAL</b>	<b>2,586,591</b>	<b>2,618,287</b>	<b>2,781,814</b>	<b>2,870,538</b>	<b>3.2%</b>	<b>88,724</b>
<hr/>						
<b>TOTAL EXPENSE</b>	<b>2,586,591</b>	<b>2,618,287</b>	<b>2,781,814</b>	<b>2,870,538</b>	<b>3.2%</b>	<b>88,724</b>
<hr/>						
<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
CHARGES FOR SERVICES	2,121,713	2,251,753	2,300,000	2,336,181	1.6%	36,181
LICENSE AND PERMITS	269,124	343,154	250,000	309,455	23.8%	59,455
OTHER MISC REVENUES	503	3,410	0		0.0%	0
<b>GENERAL</b>	<b>2,391,340</b>	<b>2,598,317</b>	<b>2,550,000</b>	<b>2,645,636</b>	<b>3.8%</b>	<b>95,636</b>
<hr/>						
<b>TOTAL REVENUE</b>	<b>2,391,340</b>	<b>2,598,317</b>	<b>2,550,000</b>	<b>2,645,636</b>	<b>3.8%</b>	<b>95,636</b>

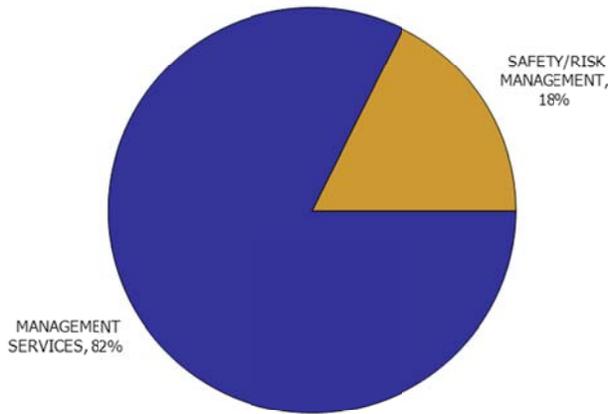
**Expense 2010 - 2013**



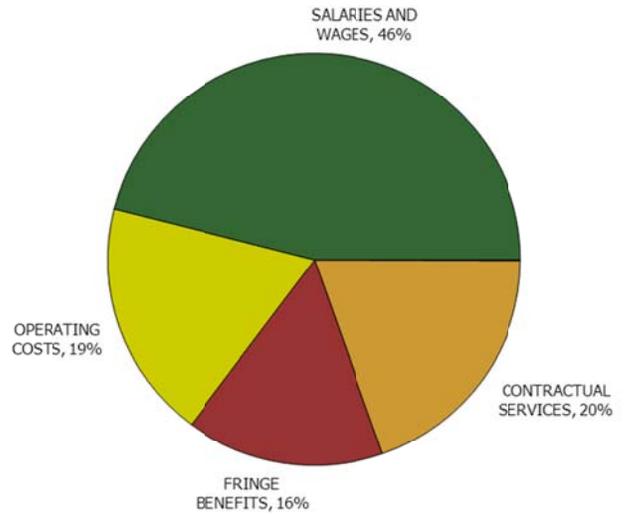
**Revenue 2010 - 2013**



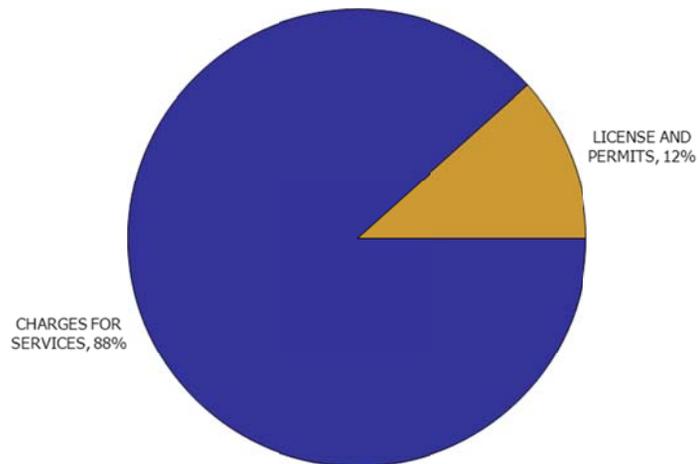
**Expense by Division**



**Expense by Category**



**Direct Revenue by Type**

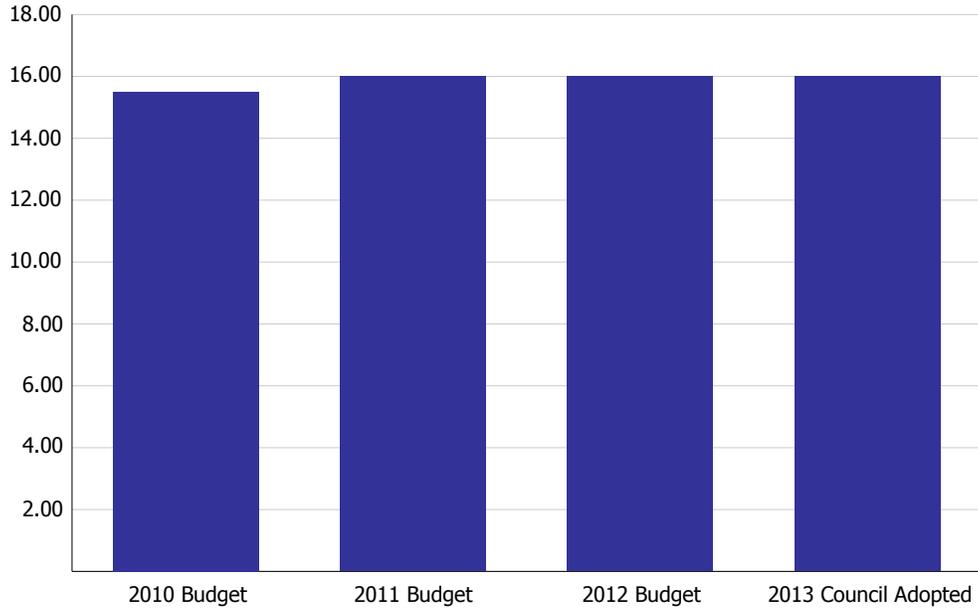


# PW - ADMINISTRATIVE SERVICES

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
MANAGEMENT SERVICES	12.50	13.00	13.00	13.00	0.0%	0
PW - ADMINISTRATIVE SERVICES						0
SAFETY/RISK MANAGEMENT	3.00	3.00	3.00	3.00	0.0%	0
Overall	15.50	16.00	16.00	16.00	0.00	0

## Positions 2010-2013



## **Public Works – Fleet**

### **Expenditure**

For 2013, Fleet's expense budget is \$42.9 million. The department reduced 12 vacant FTEs from 2012 staffing levels to reflect a decreased workload.

### **Revenue**

In 2013, the department anticipates \$39.5 million in revenue.

### **Fund Allocation**

In 2013, 100% of the department's budget is the equipment services fund.

### **Mayor's Recommended Budget**

The Mayor recommended no changes to the proposed budget.

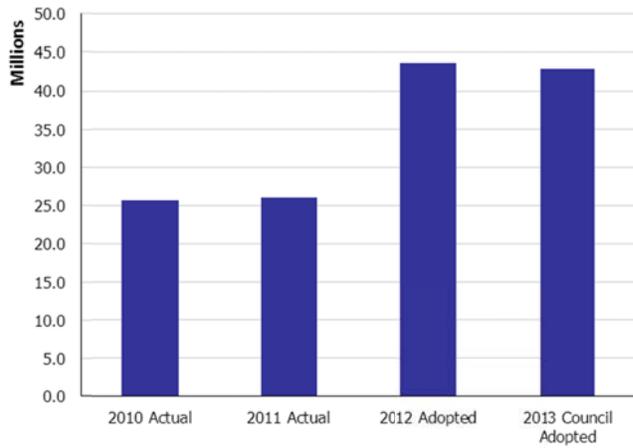
### **Council Adopted Budget**

Council approved the Mayor's recommendations.

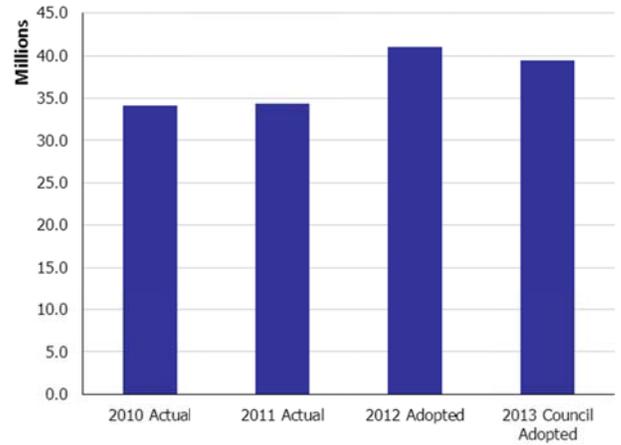
**PW - FLEET  
EXPENSE AND REVENUE INFORMATION**

EXPENSE	2010 Actual	2011 Actual	2012 Adopted	2013 Council Adopted	Percent Change	Change
<b>INTERNAL SERVICE</b>						
SALARIES AND WAGES	9,560,645	9,560,923	10,213,900	9,214,462	-9.8%	(999,438)
FRINGE BENEFITS	4,985,871	4,625,377	4,560,918	4,544,075	-0.4%	(16,842)
CONTRACTUAL SERVICES	4,329,502	5,045,539	11,288,085	10,646,716	-5.7%	(641,369)
OPERATING COSTS	6,808,782	6,757,208	10,061,469	11,081,840	10.1%	1,020,371
CAPITAL	0	(7,171)	7,529,449	7,425,000	-1.4%	(104,449)
<b>TOTAL INTERNAL SERVICE</b>	<b>25,684,801</b>	<b>25,981,876</b>	<b>43,653,821</b>	<b>42,912,094</b>	<b>-1.7%</b>	<b>(741,727)</b>
<b>TOTAL EXPENSE</b>	<b>25,684,801</b>	<b>25,981,876</b>	<b>43,653,821</b>	<b>42,912,094</b>	<b>-1.7%</b>	<b>(741,727)</b>
REVENUE	2010 Actual	2011 Actual	2012 Adopted	2013 Council Adopted	Percent Change	Change
<b>INTERNAL SERVICE</b>						
CHARGES FOR SALES	5,721,760	4,181,333	9,218,149	8,654,222	-6.1%	(563,927)
CHARGES FOR SERVICES	5,594,828	5,567,450	7,345,488	7,655,758	4.2%	310,270
FEDERAL GOVERNMENT	0	10,049	0		0.0%	0
GAINS	169,301	35,664	200,000	200,000	0.0%	0
LONG TERM LIABILITIES PROCEEDS	0	4,315	0	600,000	0.0%	600,000
OTHER MISC REVENUES	255,457	301,234	10,000	10,000	0.0%	0
RENTS	22,378,287	24,250,302	24,254,097	22,342,550	-7.9%	(1,911,547)
STATE GOVERNMENT	0	3,350	0		0.0%	0
<b>INTERNAL SERVICE</b>	<b>34,119,632</b>	<b>34,353,698</b>	<b>41,027,734</b>	<b>39,462,530</b>	<b>-3.8%</b>	<b>(1,565,204)</b>
<b>TOTAL REVENUE</b>	<b>34,119,632</b>	<b>34,353,698</b>	<b>41,027,734</b>	<b>39,462,530</b>	<b>-3.8%</b>	<b>(1,565,204)</b>

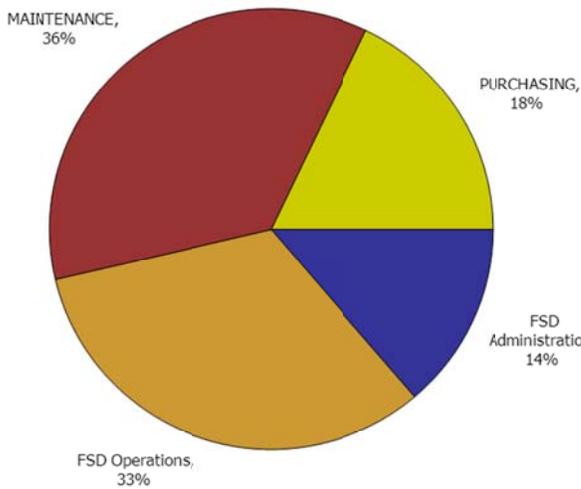
**Expense 2010 - 2013**



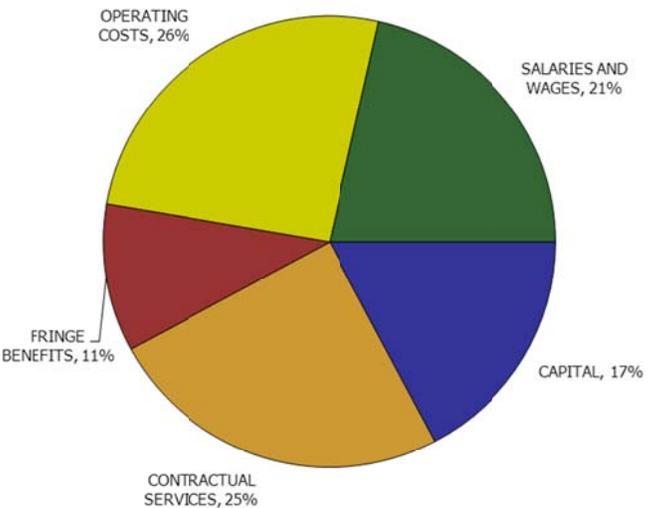
**Revenue 2010 - 2013**



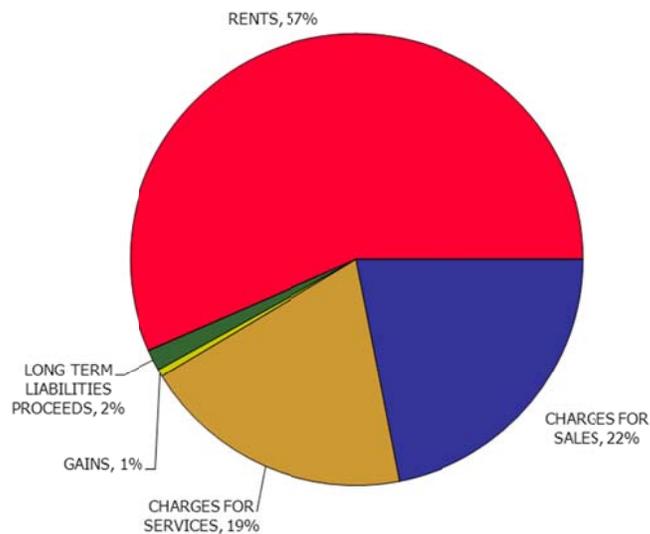
**Expense by Division**



**Expense by Category**



**Direct Revenue by Type**

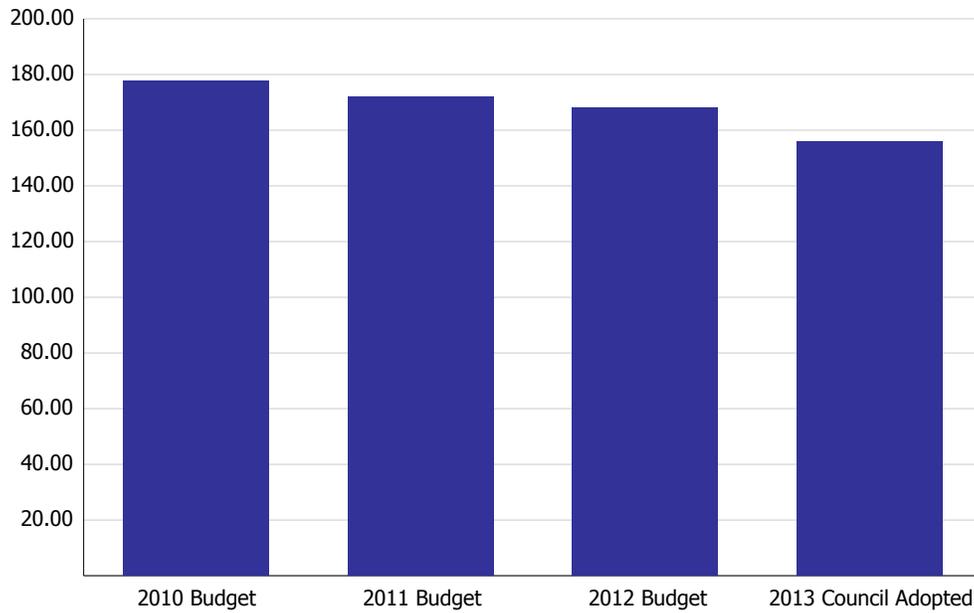


## PW - FLEET

### Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
FSD Administration		5.50	6.00	10.00	66.7%	4.00
FSD Operations	103.50	101.50	97.00	87.00	-10.3%	(10.00)
MAINTENANCE	74.10	64.00	64.00	59.00	-7.8%	(5.00)
PURCHASING		1.00	1.00		-100.0%	(1.00)
PW - FLEET SERVICES						0
<b>Overall</b>	<b>177.60</b>	<b>172.00</b>	<b>168.00</b>	<b>156.00</b>	<b>(7%)</b>	<b>(12.00)</b>

### Positions 2010-2013



## **Public Works – Solid Waste and Recycling**

### **Expenditure**

The total Solid Waste & Recycling Department's budget increases from \$32.9 million to \$36.8 million from 2012 to 2013. This is an increase of \$3.9 million, or 12.0%. The Solid Waste & Recycling Department's 2013 expenditure budget reflects the following changes from 2012:

- Increase in FTE's by 7.33 to reflect vacant positions that were filled over the last three years
- Planned purchase of 80,000 recycling carts
- Purchase of additional recycling trucks and capital equipment
- Increase in contractual services for additional vendors relating to yard waste
- Increase in activities which include recycling of mattresses.

### **Revenue**

Revenues are projected to increase by 2.3% in this department due to the estimated increase in the sale of scrap metals and other recyclables along with an increase in miscellaneous revenues. The department's total revenues in 2013 are projected to be \$31.3 million.

### **Fund Allocation**

This department is funded completely in the Solid Waste Fund.

### **Mayor's Recommended Budget**

The Mayor recommended no changes to the proposed budget. Also, the Mayor recommended a rate of \$24.70 for 2013.

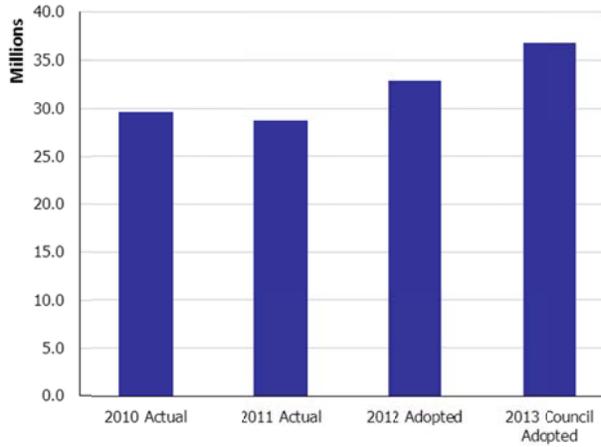
### **Council Adopted Budget**

Council approved the Mayor's recommendations and reduced the Mayor's recommended 2013 Solid Waste and Recycling rate by \$7.70. The Mayor's recommended rate of \$24.70 included a recycling credit and the program will no longer have a recycling credit. The new rate is set at \$17.00. In addition, the Council amended the Mayor's Recommended 2013 Budget for Public Works by decreasing the revenue appropriation in the Solid Waste and Recycling Fund (07700) by \$885,604. The rate was changed to make the removal of the recycling credit cost-neutral to customers.

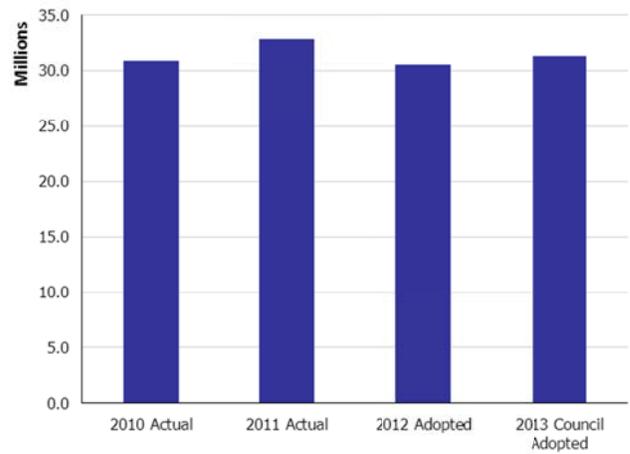
**PW - SOLID WASTE  
EXPENSE AND REVENUE INFORMATION**

<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>SPECIAL REVENUE</b>						
SALARIES AND WAGES	40,151	0	0			0
FRINGE BENEFITS	13,015	0	0			0
CONTRACTUAL SERVICES	37,573	0	0			0
<b>TOTAL SPECIAL REVENUE</b>	<b>90,739</b>					<b>0</b>
<b>ENTERPRISE</b>						
SALARIES AND WAGES	6,322,344	6,612,726	6,396,312	7,165,957	12.0%	769,644
FRINGE BENEFITS	3,464,431	3,361,687	3,430,631	3,935,325	14.7%	504,694
CONTRACTUAL SERVICES	17,166,607	16,879,103	18,741,168	18,189,142	-2.9%	(552,026)
OPERATING COSTS	2,640,390	1,957,293	1,582,738	6,488,771	310.0%	4,906,033
CAPITAL	0	0	2,729,201	1,050,000	-61.5%	(1,679,201)
<b>TOTAL ENTERPRISE</b>	<b>29,593,772</b>	<b>28,810,809</b>	<b>32,880,051</b>	<b>36,829,195</b>	<b>12.0%</b>	<b>3,949,144</b>
<b>TOTAL EXPENSE</b>	<b>29,684,511</b>	<b>28,810,809</b>	<b>32,880,051</b>	<b>36,829,195</b>	<b>12.0%</b>	<b>3,949,144</b>
<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>ENTERPRISE</b>						
CHARGES FOR SALES	1,444,860	2,173,123	1,000,000	1,250,500	25.0%	250,500
CHARGES FOR SERVICES	28,191,295	29,205,652	28,786,914	28,947,436	0.6%	160,522
CONTRIBUTIONS	86	0	0		0.0%	0
FEDERAL GOVERNMENT	0	80,150	0		0.0%	0
FINES AND FORFEITS	0	75	0		0.0%	0
GAINS	0	19,909	0		0.0%	0
LICENSE AND PERMITS	(1,000)	0	0		0.0%	0
LOCAL GOVERNMENT	888,467	889,675	800,000	880,000	10.0%	80,000
OTHER MISC REVENUES	1,668	40	0		0.0%	0
RENTS	575	15	0		0.0%	0
SPECIAL ASSESSMENTS	371,206	463,583	0	224,000	0.0%	224,000
STATE GOVERNMENT	10,350	37,086	8,173	10,500	28.5%	2,327
<b>ENTERPRISE</b>	<b>30,907,507</b>	<b>32,869,307</b>	<b>30,595,087</b>	<b>31,312,436</b>	<b>2.3%</b>	<b>717,349</b>
<b>TOTAL REVENUE</b>	<b>30,907,507</b>	<b>32,869,307</b>	<b>30,595,087</b>	<b>31,312,436</b>	<b>2.3%</b>	<b>717,349</b>

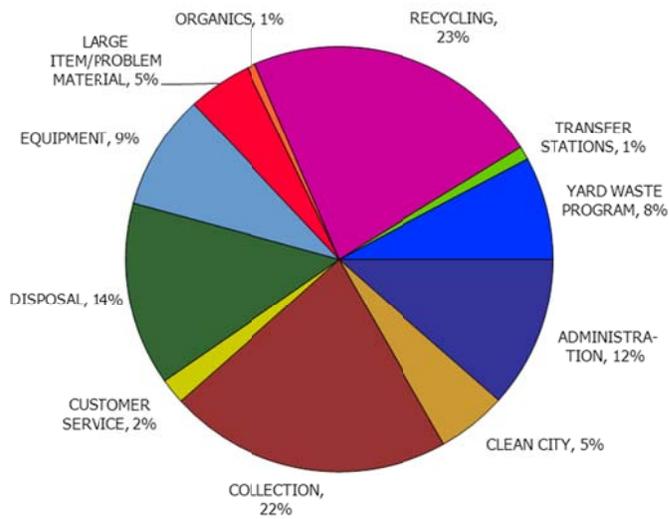
**Expense 2010 - 2013**



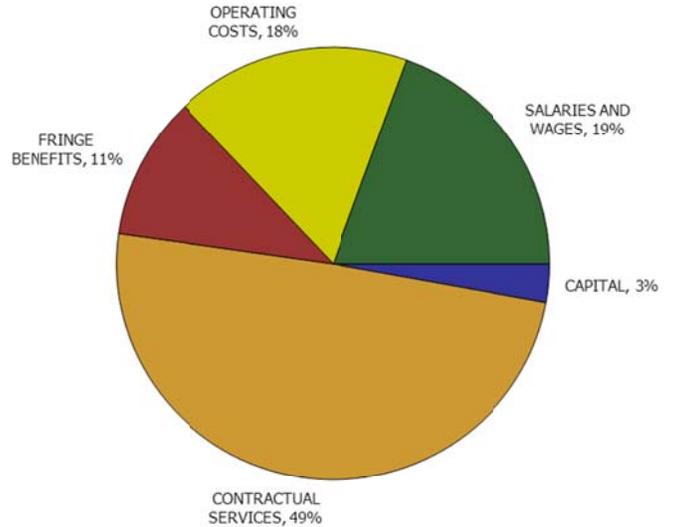
**Revenue 2010 - 2013**



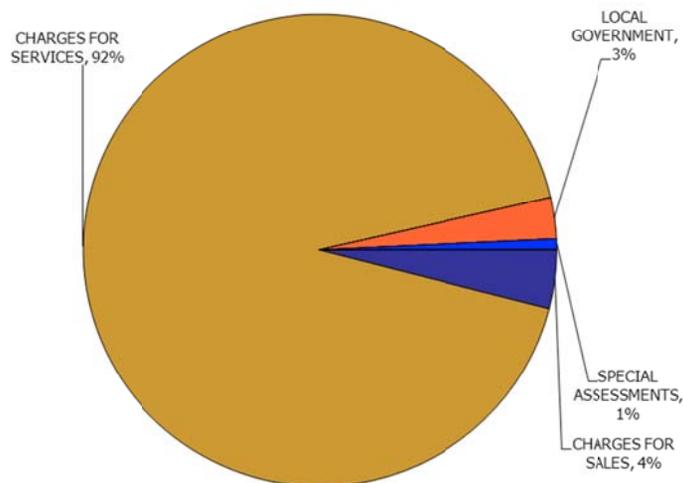
**Expense by Division**



**Expense by Category**



**Direct Revenue by Type**

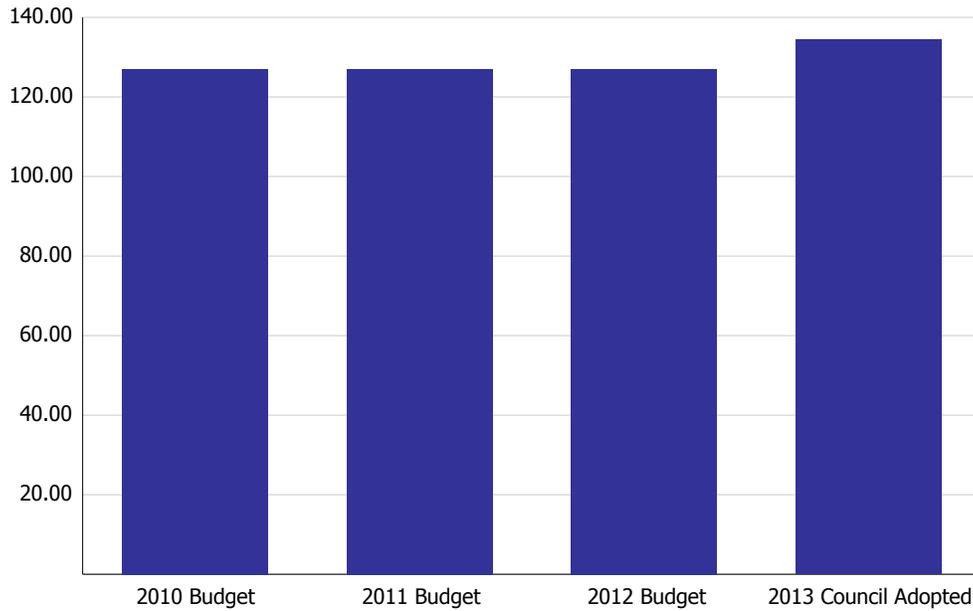


# PW - SOLID WASTE

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
COLLECTION	42.00	42.00	42.00	38.00	-9.5%	(4.00)
PW - SOLID WASTE						0
DISPOSAL						0
LARGE ITEM/PROBLEM MATERIAL	12.00	12.00	12.00	7.00	-41.7%	(5.00)
ORGANICS		2.00	2.00	3.00	50.0%	1.00
RECYCLING	18.00	16.00	16.00	20.00	25.0%	4.00
ADMINISTRATION	9.00	9.00	9.14	11.33	24.0%	2.19
CUSTOMER SERVICE	9.00	8.00	8.00	8.00	0.0%	0
EQUIPMENT	10.00	10.00	10.00	10.00	0.0%	0
CLEAN CITY	7.00	8.00	11.61	21.00	80.9%	9.39
TRANSFER STATIONS	1.00	1.00	1.00	1.00	0.0%	0
YARD WASTE PROGRAM	19.00	19.00	15.25	15.00	-1.6%	(0.25)
<b>Overall</b>	<b>127.00</b>	<b>127.00</b>	<b>127.00</b>	<b>134.33</b>	<b>6%</b>	<b>7.33</b>

### Positions 2010-2013



## **Public Works – Sanitary Sewer**

### **Expenditure**

The total Sanitary Sewer Department's budget increases from \$44.3 million to \$46.5 million from 2012 to 2013. This is an increase of \$2.3 million, or 5.1%. The Sanitary Sewer Department's 2013 expenditure budget reflects the following changes from 2012:

- Increase in FTE's by 1.75 as result of reorganization, but funded using vacant positions
- Increase in monthly fees to Met Council for waste water discharge by \$1.9 million for 2013
- Purchase of asset management software (Maximo) for \$295 thousand
- Increase in expenditures by \$150 thousand resulting from implementation of FOG program
- Increase in expenditures by \$130 thousand in SAC handling and service fees paid to Regulatory Services.

### **Revenue**

Revenues are projected to increase by 1.6% in this department due to increase in rate from \$3.05 to \$3.14 in the customer's monthly utility billings for household sanitary sewer discharge. The department's total revenues in 2013 are projected to be \$54.0 million.

### **Fund Allocation**

This department is funded completely in the Sanitary Sewer Fund.

### **Mayor's Recommended Budget**

The Mayor recommended no changes to the proposed budget. Also, the Mayor recommends a rate of \$3.14 per 100 cubic feet in 2013. The division added positions within existing resources in 2013 to reflect actual staffing patterns.

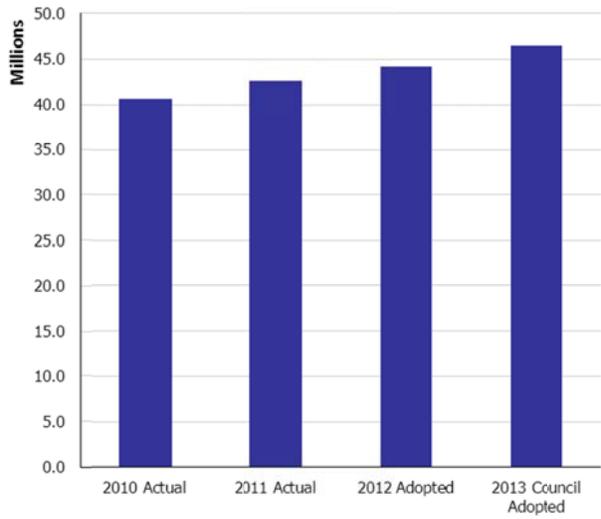
### **Council Adopted Budget**

Council approved the Mayor's recommendations and amended the Mayor's Recommended 2013 operating budget for Public Works by increasing the appropriation in the Sanitary Sewer Fund (07100) by \$339,017 for SAC charges paid to Metropolitan Council.

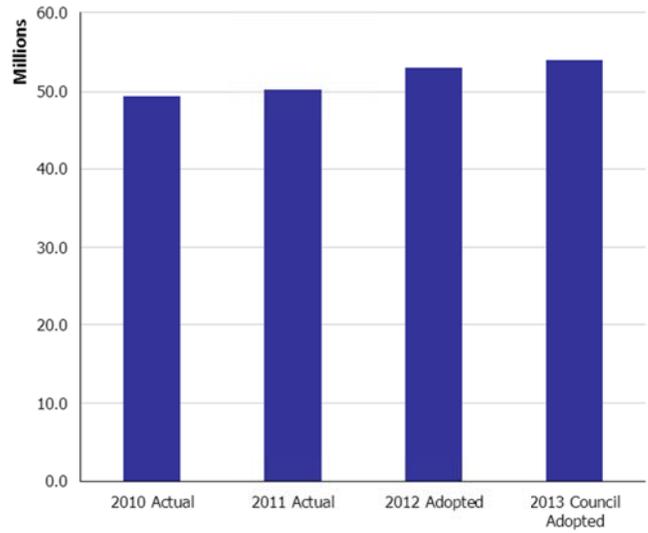
**SURFACE WATER & SEWERS-SANITARY  
EXPENSE AND REVENUE INFORMATION**

<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>ENTERPRISE</b>						
SALARIES AND WAGES	2,162,896	2,336,513	2,353,915	2,314,464	-1.7%	(39,450)
FRINGE BENEFITS	1,081,195	1,048,349	985,384	1,119,052	13.6%	133,668
CONTRACTUAL SERVICES	7,381,080	8,261,886	7,830,440	7,803,904	-0.3%	(26,536)
OPERATING COSTS	29,989,504	31,000,063	32,948,756	35,024,851	6.3%	2,076,095
CAPITAL	0	0	142,109	254,114	78.8%	112,005
<b>TOTAL ENTERPRISE</b>	<b>40,614,675</b>	<b>42,646,811</b>	<b>44,260,603</b>	<b>46,516,385</b>	<b>5.1%</b>	<b>2,255,782</b>
<hr/>						
<b>TOTAL EXPENSE</b>	<b>40,614,675</b>	<b>42,646,811</b>	<b>44,260,603</b>	<b>46,516,385</b>	<b>5.1%</b>	<b>2,255,782</b>
<hr/>						
<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>ENTERPRISE</b>						
CHARGES FOR SERVICES	49,102,566	49,847,411	53,093,372	53,659,421	1.1%	566,049
LICENSE AND PERMITS	157,664	100,751	0	150,000	0.0%	150,000
OTHER MISC REVENUES	0	30	0		0.0%	0
SPECIAL ASSESSMENTS	96,154	315,134	0	154,100	0.0%	154,100
<b>ENTERPRISE</b>	<b>49,356,384</b>	<b>50,263,326</b>	<b>53,093,372</b>	<b>53,963,521</b>	<b>1.6%</b>	<b>870,149</b>
<hr/>						
<b>TOTAL REVENUE</b>	<b>49,356,384</b>	<b>50,263,326</b>	<b>53,093,372</b>	<b>53,963,521</b>	<b>1.6%</b>	<b>870,149</b>

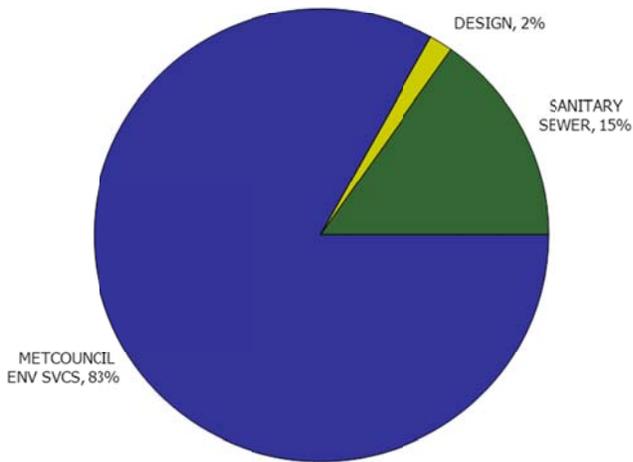
**Expense 2010 - 2013**



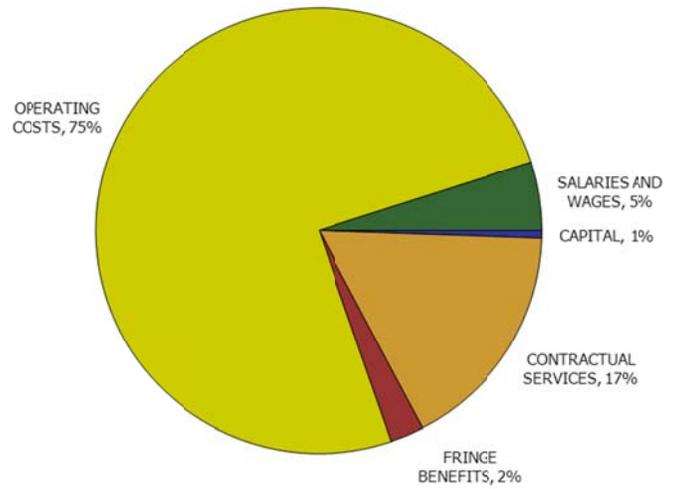
**Revenue 2010 - 2013**



**Expense by Division**



**Expense by Category**

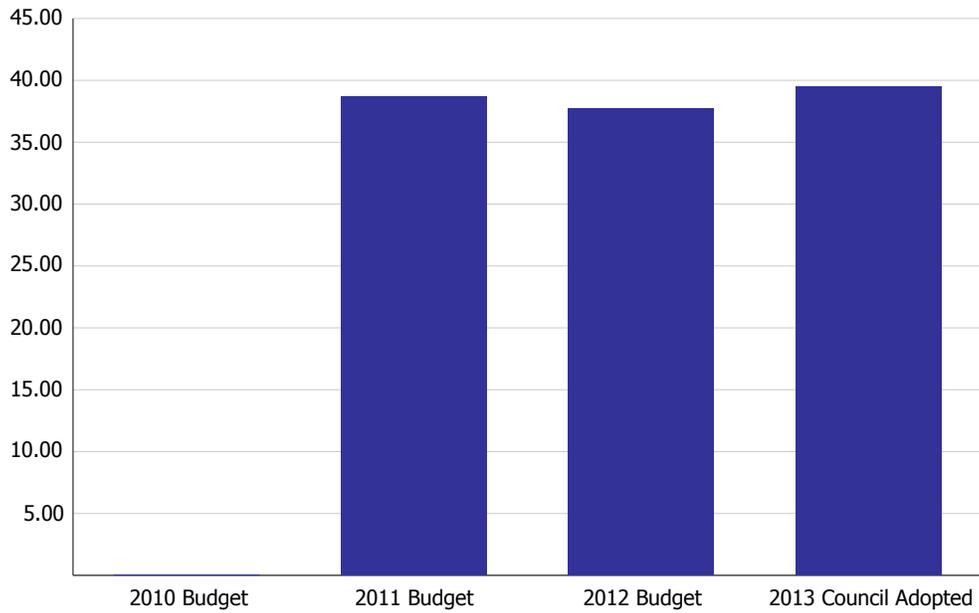


# SURFACE WATER & SEWERS-SANITARY

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
DESIGN		2.50	4.50	5.50	22.2%	1.00
METCOUNCIL ENV SVCS						0
SANITARY SEWER		36.15	33.25	34.00	2.3%	0.75
Sewer Maint Admin						0
SURFACE WATER & SEWERS-SANITARY						0
WORK FOR OTHERS						0
<b>Overall</b>		<b>38.65</b>	<b>37.75</b>	<b>39.50</b>	<b>5%</b>	<b>1.75</b>

**Positions 2010-2013**



## **Public Works – Storm Water**

### **Expenditure**

The total Storm Water Department's budget increases from \$15.5 million to \$17.3 million from 2012 to 2013. This is an increase of \$1.8 million, or 11.8%. The Storm Water Department's 2013 expenditure budget reflects the following changes from 2012:

- Reduction in FTE by 0.75 as a result of reorganizing employees between the Sanitary Sewer and Storm Water departments
- Purchase/installation of CCTV for storm tunnels scheduled for 2013 in the amount of \$900 thousand
- Increase in general tunnel rehab related work accounting for the anticipated increase in contractual services by \$200 thousand
- Purchase of asset management software Maximo in the amount of \$295 thousand
- Increase in internal transfers as set by the 2013 allocation models relating to general fund overhead and government contracted services by \$400 thousand

### **Revenue**

Revenues are projected to increase by 4.6% in this department due to increase in charges from \$11.70 to \$11.82 in customers' monthly utility billings for storm drain discharge. The department's total revenues in 2013 are projected to be \$39.6 million.

### **Fund Allocation**

This department is funded completely in the Storm Water Fund.

### **Mayor's Recommended Budget**

The Mayor recommended no changes to the proposed budget. Also, the Mayor recommended a rate of \$11.82 per ESU in 2013.

### **Council Adopted Budget**

Council approved the Mayor's recommendations.

**SURFACE WATER & SEWERS-STORMWATR  
EXPENSE AND REVENUE INFORMATION**

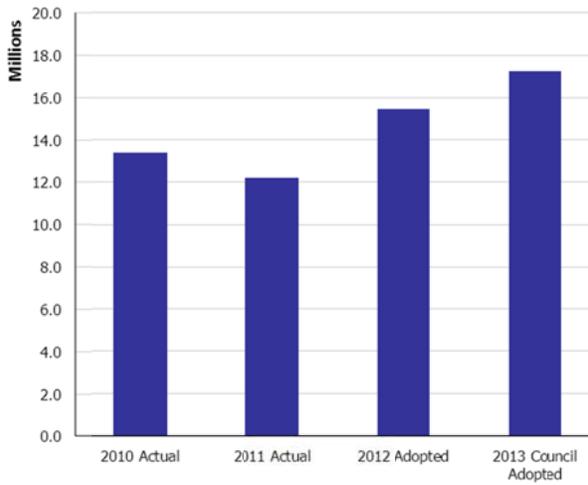
<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>ENTERPRISE</b>						
SALARIES AND WAGES	2,710,976	2,727,470	3,338,576	3,240,150	-2.9%	(98,426)
FRINGE BENEFITS	1,374,367	1,206,298	1,423,762	1,536,143	7.9%	112,381
CONTRACTUAL SERVICES	6,662,534	5,990,288	7,699,533	9,135,222	18.6%	1,435,689
OPERATING COSTS	2,662,655	2,288,037	2,880,502	3,302,236	14.6%	421,734
CAPITAL	0	0	125,233	74,951	-40.2%	(50,282)
<b>TOTAL ENTERPRISE</b>	<b>13,410,532</b>	<b>12,212,094</b>	<b>15,467,606</b>	<b>17,288,702</b>	<b>11.8%</b>	<b>1,821,096</b>

<b>TOTAL EXPENSE</b>	<b>13,410,532</b>	<b>12,212,094</b>	<b>15,467,606</b>	<b>17,288,702</b>	<b>11.8%</b>	<b>1,821,096</b>
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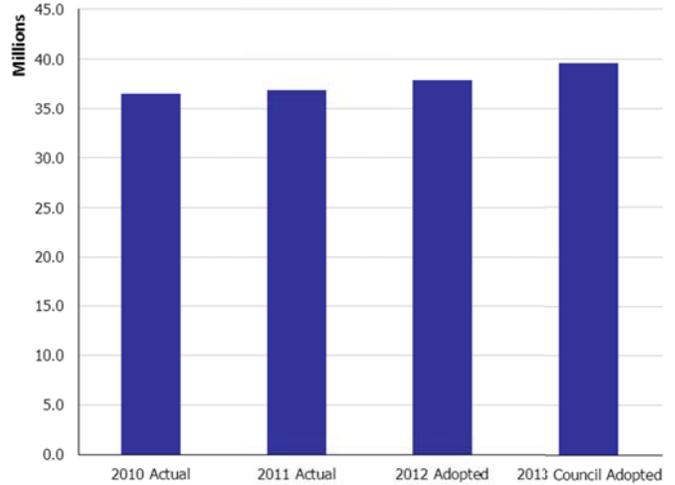
<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>ENTERPRISE</b>						
CHARGES FOR SERVICES	36,107,054	36,215,347	37,659,934	39,363,999	4.5%	1,704,065
FINES AND FORFEITS	35,408	25,895	45,000	45,000	0.0%	0
LOCAL GOVERNMENT	(106,906)	102,783	99,080	99,080	0.0%	0
OTHER MISC REVENUES	28,471	4,170	0		0.0%	0
SPECIAL ASSESSMENTS	322,933	390,926	0	45,100	0.0%	45,100
STATE GOVERNMENT	151,842	146,251	40,821	40,821	0.0%	0
<b>ENTERPRISE</b>	<b>36,538,802</b>	<b>36,885,371</b>	<b>37,844,835</b>	<b>39,594,000</b>	<b>4.6%</b>	<b>1,749,165</b>

<b>TOTAL REVENUE</b>	<b>36,538,802</b>	<b>36,885,371</b>	<b>37,844,835</b>	<b>39,594,000</b>	<b>4.6%</b>	<b>1,749,165</b>
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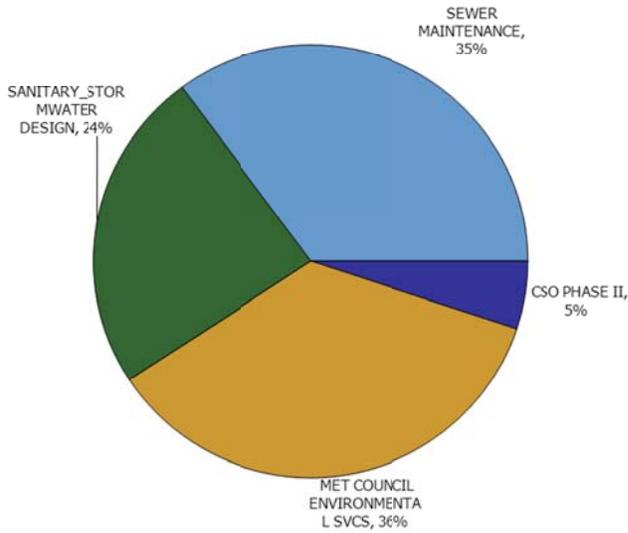
**Expense 2010 - 2013**



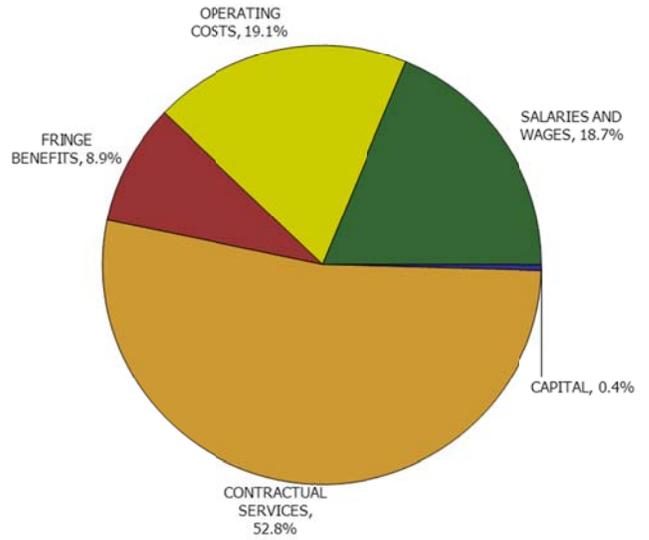
**Revenue 2010 - 2013**



**Expense by Division**



**Expense by Category**

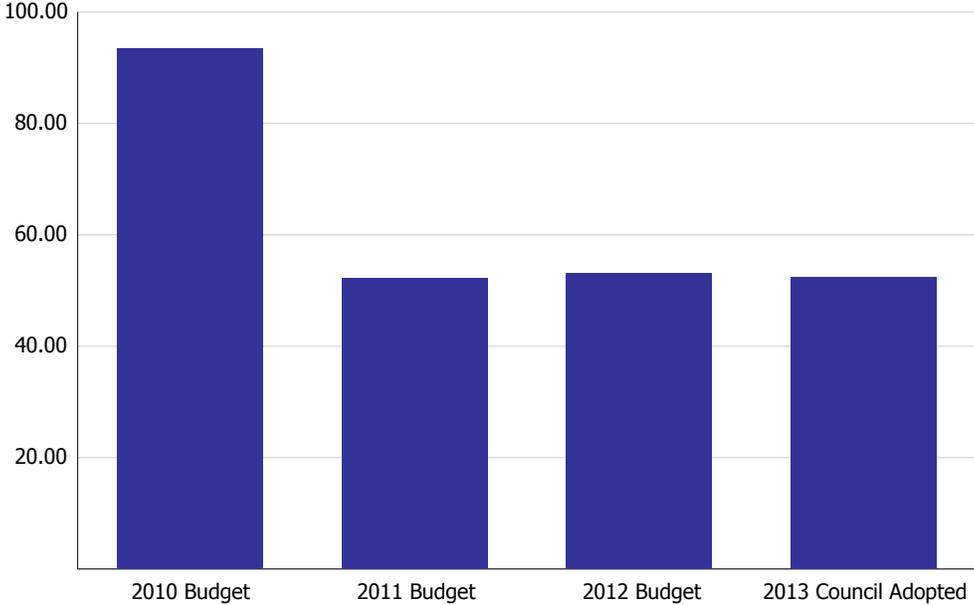


# SURFACE WATER & SEWERS-STORMWATR

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
CSO PHASE II	16.00	13.00	6.00	6.00	0.0%	0
MET COUNCIL ENVIRONMENTAL SVCS						0
SANITARY_STORMWATER DESIGN	22.50	20.00	23.50	21.00	-10.6%	(2.50)
SEWER MAINTENANCE		19.25	23.65	25.40	7.4%	1.75
STORMWATER DESIGN	54.90					0
SURFACE WATER & SEWERS-STORMWATR						0
WORK FOR OTHERS						0
<b>Overall</b>	<b>93.40</b>	<b>52.25</b>	<b>53.15</b>	<b>52.40</b>	<b>(1%)</b>	<b>(0.75)</b>

**Positions 2010-2013**



## **Public Works – Traffic and Parking Services**

### **Expenditure**

The total Traffic and Parking Services Department's budget decreases from \$56.4 million to \$53.4 million from 2012 to 2013. This is a decrease of \$3.0 million, or 5.3%. The Traffic and Parking Services Department's 2013 expenditure budget reflects the following changes from 2012:

- 4 new FTE hired to maintain and improve the bike and pedestrian paths
- 2.4 new FTE hired to reflect staffing needs
- Total of \$0.8 million to maintain and improve the bike and pedestrian paths and conduct graffiti removal
- \$2.8 million in ramp improvement projects removed from the 2013 budget
- \$1.0 million in new parking meter purchases removed from the 2013 budget

### **Revenue**

Revenues are projected to increase by 2.2% in this department due to new parking meter revenue and normal growth. The department's total revenues in 2013 are projected to be \$59.0 million.

### **Fund Allocation**

This department is funded the General Fund by 27%, Internal Service Funds by 1% and by the Parking Fund by 73%.

### **Mayor's Recommended Budget**

As part of the reorganization of the Regulatory Services Department, the Mayor recommended the Traffic Control division of Regulatory Services be moved into Traffic and Parking Services. The Mayor's recommended budget reflects the move of the Traffic Control budget program into the Traffic and Parking Services Division within the Public Works Department.

As part of the reorganization of Regulatory Services functions, a committee led by the City Coordinator and consisting of representatives from the Mayor's Office, members of the City Council, Finance staff, and heads of the affected departments will convene to develop a strategy to implement the changes necessary to align current Regulatory Services functions to the departments that serve as the best fit for overall synergistic functionality. Based on this, the committee may elect to break apart current Regulatory Services divisions, program proposals, and funding structures. It is anticipated that the committee will have a final plan for the reorganization and allocation of Regulatory Services functions prior to adoption of the 2013 Council Adopted Budget.

The Mayor recommended no changes to the proposed budget of this division. The Mayor also recommended the division's proposal for graffiti removal.

### **Council Adopted Budget**

To reflect the Regulatory Services Reorganization Transition Committee changes from the Mayor's Recommended Budget, (Construction Code Services moving to Community Planning & Economic Development rather than remaining in Regulatory Services, Traffic Control remaining in Regulatory Services rather than moving to Public Works, and Environmental Health/Food moving to Health & Family Support rather than Community Planning & Economic Development) the City Council amended the Mayor's recommended budget as follows: (1) Increase

Community Planning & Economic Development's general fund (00100) revenue by \$14,602,410. Increase Community Planning & Economic Development's special revenue fund (01900) revenue by \$360,690. (2) Increase Health & Family Support's general fund (00100) revenue by \$587,058. Decrease Health & Family Support's other grants fund (01600) revenue by \$231,058. (3) Decrease Public Work's general fund (00100) revenue by \$5,735,000. (4) Decrease Regulatory Services' general fund (00100) revenue by \$9,223,410. Decrease Regulatory Services' special revenue fund (01900) revenue by \$360,690.

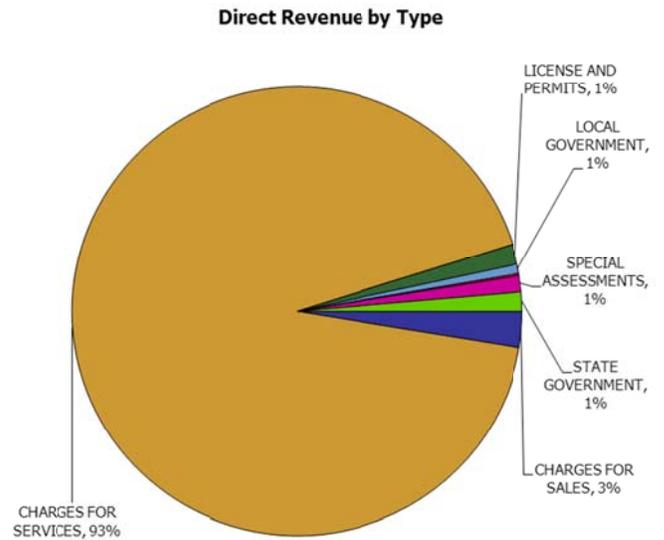
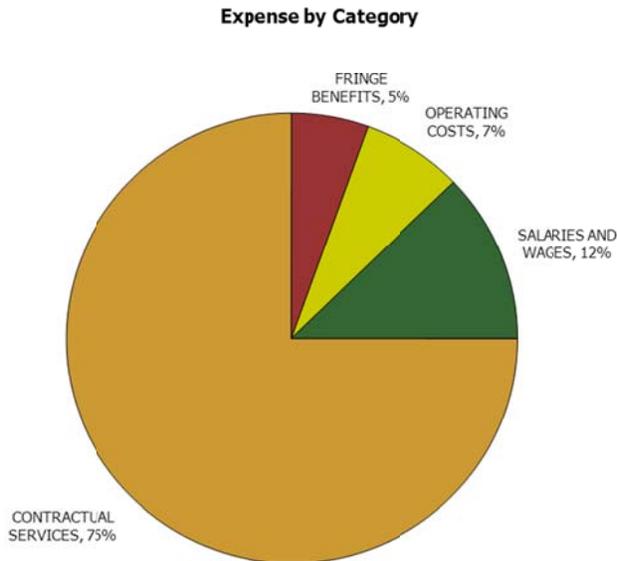
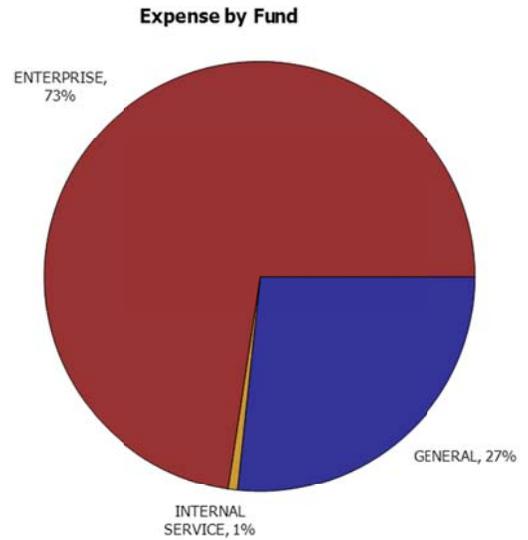
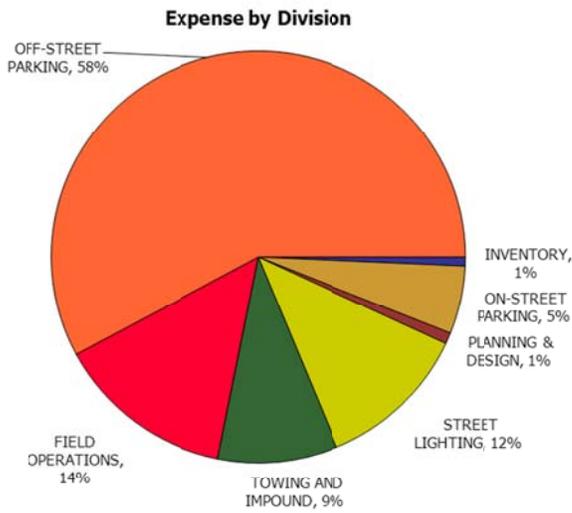
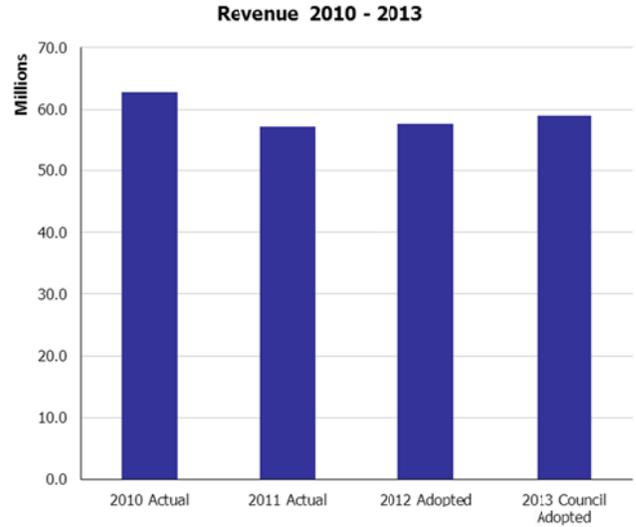
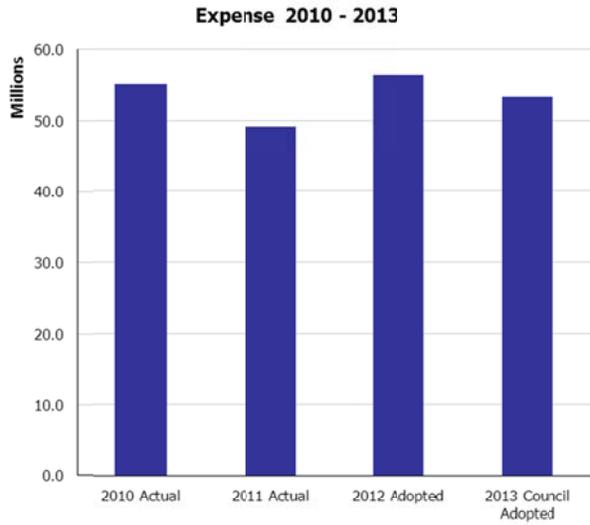
To reflect the Regulatory Services Reorganization Transition Committee changes from the Mayor's Recommended Budget, (Construction Code Services moving to Community Planning & Economic Development rather than remaining in Regulatory Services, Traffic Control remaining in Regulatory Services rather than moving to Public Works, and Environmental Health/Food moving to Health & Family Support rather than Community Planning & Economic Development) the City Council amended the Mayor's recommended budget as follows: (1) Increase Community Planning & Economic Development's general fund (00100) expense appropriation by \$5,685,386. Increase Community Planning & Economic Development's special revenue fund (01900) expense appropriation by \$359,826. Increase Community Planning & Economic Development FTE authorization by 44. (2) Increase Health & Family Support's general fund (00100) expense appropriation by \$2,385,127. Decrease Health & Family Support's other grants fund (01600) by \$231,058. Increase Health & Family Support FTE authorization by 19. (3) Decrease Public Works' general fund (00100) appropriation by \$4,642,469. Decrease Public Works' FTE authorization by 45. (4) Decrease Regulatory Services' general fund (00100) expense authorization by \$3,196,986. Decrease Regulatory Services' special revenue fund (01900) expense appropriation by \$359,826. Decrease Regulatory Service's FTE authorization by 18. (5) The Finance Department is directed to work with the Departments of Community Planning & Economic Development, Health & Family Support, Public Works, and Regulatory Services to make the appropriate adjustments at the program/cost center level to reflect these changes.

**PW - TRAFFIC AND PARKING SERVICES  
EXPENSE AND REVENUE INFORMATION**

<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
SALARIES AND WAGES	2,771,490	2,981,575	3,032,735	3,496,854	15.3%	464,119
FRINGE BENEFITS	1,281,957	1,259,425	1,522,664	1,676,572	10.1%	153,908
CONTRACTUAL SERVICES	6,353,932	6,452,196	7,029,934	7,363,707	4.7%	333,773
OPERATING COSTS	1,500,599	1,608,057	1,831,557	1,697,112	-7.3%	(134,445)
CAPITAL	1,608	0	0			0
<b>TOTAL GENERAL</b>	<b>11,909,586</b>	<b>12,301,252</b>	<b>13,416,890</b>	<b>14,234,245</b>	<b>6.1%</b>	<b>817,355</b>
<b>INTERNAL SERVICE</b>						
SALARIES AND WAGES	163,429	177,412	164,733	166,683	1.2%	1,950
FRINGE BENEFITS	115,067	56,017	99,673	99,258	-0.4%	(415)
CONTRACTUAL SERVICES	96,273	71,990	74,805	81,314	8.7%	6,509
OPERATING COSTS	(167,755)	161,978	36,100	26,762	-25.9%	(9,338)
CAPITAL	0	0	0			0
<b>TOTAL INTERNAL SERVICE</b>	<b>207,013</b>	<b>467,396</b>	<b>375,311</b>	<b>374,017</b>	<b>-0.3%</b>	<b>(1,294)</b>
<b>ENTERPRISE</b>						
SALARIES AND WAGES	2,920,738	2,985,416	2,754,612	2,852,398	3.5%	97,786
FRINGE BENEFITS	1,243,547	1,263,584	1,101,352	1,144,294	3.9%	42,941
CONTRACTUAL SERVICES	37,773,073	29,914,108	37,054,267	32,571,559	-12.1%	(4,482,708)
OPERATING COSTS	1,065,089	2,170,640	1,643,769	2,164,440	31.7%	520,671
CAPITAL	0	0	9,726	9,726	0.0%	0
<b>TOTAL ENTERPRISE</b>	<b>43,002,448</b>	<b>36,333,747</b>	<b>42,563,727</b>	<b>38,742,417</b>	<b>-9.0%</b>	<b>(3,821,310)</b>
<b>TOTAL EXPENSE</b>	<b>55,119,047</b>	<b>49,102,396</b>	<b>56,355,928</b>	<b>53,350,680</b>	<b>-5.3%</b>	<b>(3,005,248)</b>
<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
CHARGES FOR SALES	38,007	73,819	15,000	15,000	0.0%	0
CHARGES FOR SERVICES	114,533	631,395	435,000	435,000	0.0%	0
FINES AND FORFEITS	0	0	0		0.0%	0
FRANCHISE FEES	123,925	35,290	0		0.0%	0
LICENSE AND PERMITS	599,757	732,110	600,000	615,000	2.5%	15,000
LOCAL GOVERNMENT	842,509	479,250	406,230	406,230	0.0%	0
OTHER MISC REVENUES	268,767	188,988	85,000	85,000	0.0%	0
SPECIAL ASSESSMENTS	190,542	193,628	150,000	150,000	0.0%	0
STATE GOVERNMENT	1,259,782	1,195,460	816,470	816,470	0.0%	0
<b>GENERAL</b>	<b>3,437,823</b>	<b>3,529,941</b>	<b>2,507,700</b>	<b>2,522,700</b>	<b>0.6%</b>	<b>15,000</b>
<b>INTERNAL SERVICE</b>						
CHARGES FOR SALES	14,322	12,797	10,000	10,000	0.0%	0
CHARGES FOR SERVICES	547,631	470,800	500,000	555,000	11.0%	55,000

**PW - TRAFFIC AND PARKING SERVICES  
EXPENSE AND REVENUE INFORMATION**

<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>INTERNAL SERVICE</b>	<b>561,953</b>	<b>483,597</b>	<b>510,000</b>	<b>565,000</b>	<b>10.8%</b>	<b>55,000</b>
<b>ENTERPRISE</b>						
CHARGES FOR SALES	1,670,274	1,778,621	1,670,000	1,500,000	-10.2%	(170,000)
CHARGES FOR SERVICES	56,275,075	50,571,185	52,191,878	53,627,074	2.7%	1,435,196
LICENSE AND PERMITS	291,584	268,536	240,000	240,000	0.0%	0
OTHER MISC REVENUES	8,155	9,175	46,500	2	-100.0%	(46,498)
RENTS	2,809	2,393	3,500	1	-100.0%	(3,499)
SPECIAL ASSESSMENTS	542,886	543,481	543,157	543,157	0.0%	0
<b>ENTERPRISE</b>	<b>58,790,783</b>	<b>53,173,391</b>	<b>54,695,035</b>	<b>55,910,234</b>	<b>2.2%</b>	<b>1,215,199</b>
<b>TOTAL REVENUE</b>	<b>62,790,559</b>	<b>57,186,929</b>	<b>57,712,735</b>	<b>58,997,934</b>	<b>2.2%</b>	<b>1,285,199</b>

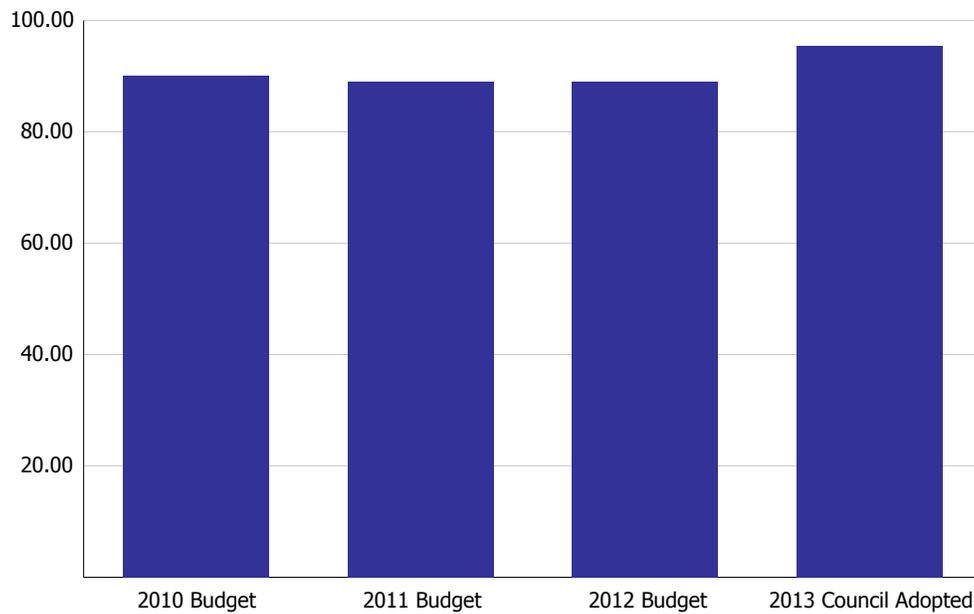


# PW - TRAFFIC AND PARKING SERVICES

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
STREET LIGHTING	5.25	5.65	5.65	5.65	0.0%	0
ENGINEERING SYSTEMS						0
INVENTORY	3.00	3.00	3.00	3.00	0.0%	0
FIELD OPERATIONS	30.40	29.80	29.40	35.40	20.4%	6.00
OFF-STREET PARKING	11.10	12.10	11.10	11.10	0.0%	0
Traffic and Parking Services						0
ON-STREET PARKING	12.15	12.15	13.95	14.35	2.9%	0.40
TOWING AND IMPOUND	22.85	21.85	21.45	21.45	0.0%	0
PLANNING & DESIGN	5.25	4.45	4.45	4.45	0.0%	0
Overall	90.00	89.00	89.00	95.40	7%	6.40

## Positions 2010-2013



## **Public Works – Transportation Maintenance and Repair**

### **Expenditure**

For 2013, Transportation Maintenance and Repair's budget is \$42.3 million. The department increased 1.68 FTE during 2012, which is reflected in the 2013 budget. This change was done within existing resources and reflects actual personnel spending.

### **Revenue**

In 2013, the department anticipates \$16.0 million in revenue.

### **Fund Allocation**

In 2013, 65% of the department's budget is from the General Fund. The remaining budget comes from special revenue funds (14%), capital funds (2%) and enterprise funds (19%).

### **Mayor's Recommended Budget**

The Mayor recommended no changes to the proposed budget.

### **Council Adopted Budget**

Council approved the Mayor's recommendations.

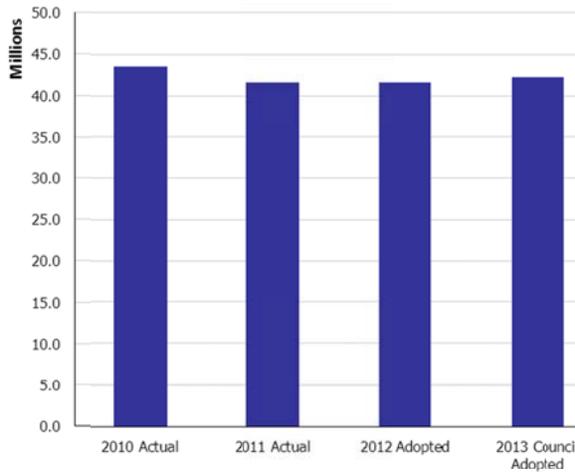
**PW - TRANSPORTATION MAINTENANCE AND REPAIR  
EXPENSE AND REVENUE INFORMATION**

<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
SALARIES AND WAGES	7,236,731	6,840,244	6,873,961	6,752,748	-1.8%	(121,213)
FRINGE BENEFITS	3,805,857	3,714,848	3,891,107	3,939,167	1.2%	48,061
CONTRACTUAL SERVICES	13,747,293	11,983,715	11,306,721	12,597,068	11.4%	1,290,347
OPERATING COSTS	5,300,501	4,640,141	4,979,069	4,285,780	-13.9%	(693,289)
CAPITAL	90,799	84,705	85,305	110,000	28.9%	24,695
<b>TOTAL GENERAL</b>	<b>30,181,181</b>	<b>27,263,654</b>	<b>27,136,163</b>	<b>27,684,763</b>	<b>2.0%</b>	<b>548,601</b>
<b>SPECIAL REVENUE</b>						
SALARIES AND WAGES	0	43,610	0			0
FRINGE BENEFITS	0	24,042	0			0
CONTRACTUAL SERVICES	5,732,307	5,951,306	5,800,000	5,800,000	0.0%	0
<b>TOTAL SPECIAL REVENUE</b>	<b>5,732,307</b>	<b>6,018,958</b>	<b>5,800,000</b>	<b>5,800,000</b>	<b>0</b>	<b>0</b>
<b>CAPITAL PROJECT</b>						
SALARIES AND WAGES	312,323	304,823	325,643	332,724	2.2%	7,081
FRINGE BENEFITS	108,160	104,037	137,373	141,257	2.8%	3,884
CONTRACTUAL SERVICES	198,346	157,703	206,176	212,063	2.9%	5,887
OPERATING COSTS	10,698	6,627	12,700	12,090	-4.8%	(610)
CAPITAL	77,032	0	0			0
<b>TOTAL CAPITAL PROJECT</b>	<b>706,559</b>	<b>573,190</b>	<b>681,892</b>	<b>698,134</b>	<b>2.4%</b>	<b>16,242</b>
<b>ENTERPRISE</b>						
SALARIES AND WAGES	986,811	1,112,624	1,645,109	1,572,373	-4.4%	(72,736)
FRINGE BENEFITS	495,024	509,919	677,918	673,035	-0.7%	(4,883)
CONTRACTUAL SERVICES	5,024,215	5,715,680	5,211,631	5,351,640	2.7%	140,009
OPERATING COSTS	517,392	475,645	521,504	561,230	7.6%	39,726
<b>TOTAL ENTERPRISE</b>	<b>7,023,442</b>	<b>7,813,867</b>	<b>8,056,162</b>	<b>8,158,278</b>	<b>1.3%</b>	<b>102,116</b>
<b>TOTAL EXPENSE</b>	<b>43,643,489</b>	<b>41,669,669</b>	<b>41,674,216</b>	<b>42,341,175</b>	<b>1.6%</b>	<b>666,959</b>
<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
CHARGES FOR SALES	5,520	1,791	10,000	10,000	0.0%	0
CHARGES FOR SERVICES	5,741,918	4,381,947	5,381,274	5,341,274	-0.7%	(40,000)
FRANCHISE FEES	0	95,872	100,000		-100.0%	(100,000)
LOCAL GOVERNMENT	142,207	113,244	125,175	125,175	0.0%	0
OTHER MISC REVENUES	79,978	51	1,000	1,000	0.0%	0
SPECIAL ASSESSMENTS	822,230	1,076,340	792,804	805,080	1.5%	12,276
STATE GOVERNMENT	3,513,249	2,856,531	2,730,360	2,730,360	0.0%	0
TRANSFERS IN	699,999	700,000	0		0.0%	0
<b>GENERAL</b>	<b>11,005,102</b>	<b>9,225,776</b>	<b>9,140,613</b>	<b>9,012,889</b>	<b>-1.4%</b>	<b>(127,724)</b>

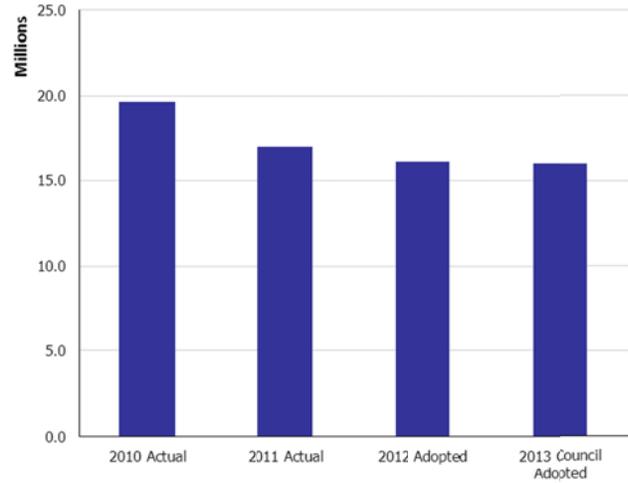
**PW - TRANSPORTATION MAINTENANCE AND REPAIR  
EXPENSE AND REVENUE INFORMATION**

REVENUE	2010 Actual	2011 Actual	2012 Adopted	2013 Council Adopted	Percent Change	Change
<b>SPECIAL REVENUE</b>						
CHARGES FOR SERVICES	1,355	0	0		0.0%	0
OTHER MISC REVENUES	198,126	4,054	0		0.0%	0
SPECIAL ASSESSMENTS	6,406,987	5,426,281	5,800,000	5,800,000	0.0%	0
<b>SPECIAL REVENUE</b>	<b>6,606,468</b>	<b>5,430,336</b>	<b>5,800,000</b>	<b>5,800,000</b>	<b>0</b>	<b>0</b>
<b>CAPITAL PROJECT</b>						
LICENSE AND PERMITS	278,650	243,265	260,000	260,000	0.0%	0
SPECIAL ASSESSMENTS	212,283	70,048	60,000	60,000	0.0%	0
<b>CAPITAL PROJECT</b>	<b>490,933</b>	<b>313,312</b>	<b>320,000</b>	<b>320,000</b>	<b>0</b>	<b>0</b>
<b>ENTERPRISE</b>						
CHARGES FOR SALES	504	460	0		0.0%	0
CHARGES FOR SERVICES	8,076	9,881	10,000	10,000	0.0%	0
FEDERAL GOVERNMENT	0	420,812	0		0.0%	0
LOCAL GOVERNMENT	372,678	296,775	146,437	146,437	0.0%	0
SPECIAL ASSESSMENTS	179,318	128,691	60,000	60,000	0.0%	0
STATE GOVERNMENT	996,124	1,142,083	628,793	628,793	0.0%	0
<b>ENTERPRISE</b>	<b>1,556,699</b>	<b>1,998,703</b>	<b>845,230</b>	<b>845,230</b>	<b>0</b>	<b>0</b>
<b>TOTAL REVENUE</b>	<b>19,659,201</b>	<b>16,968,127</b>	<b>16,105,843</b>	<b>15,978,119</b>	<b>-0.8%</b>	<b>(127,724)</b>

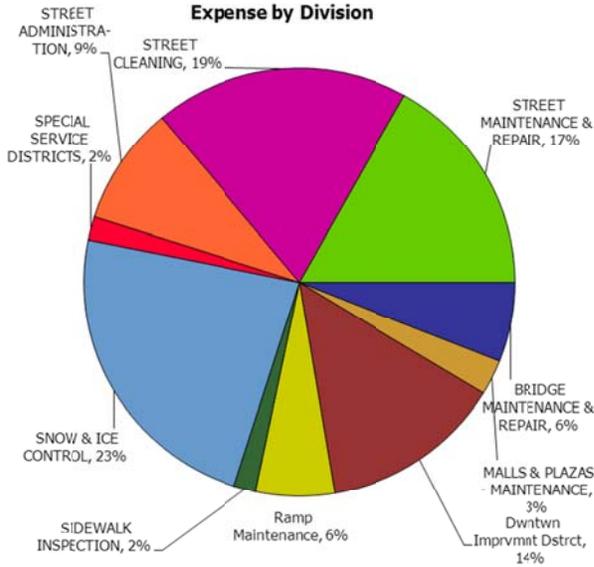
**Expense 2010 - 2013**



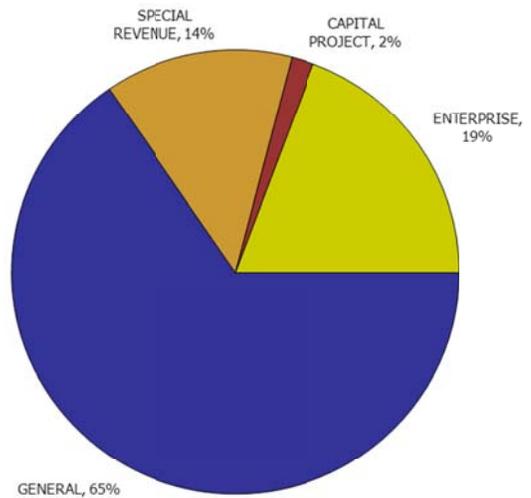
**Revenue 2010 - 2013**



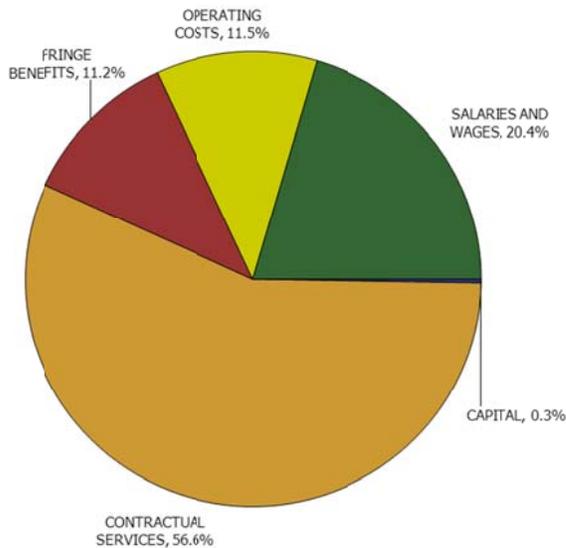
**Expense by Division**



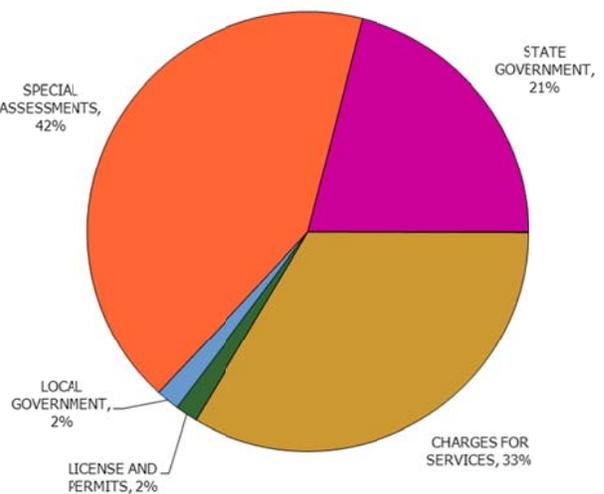
**Expense by Fund**



**Expense by Category**



**Direct Revenue by Type**

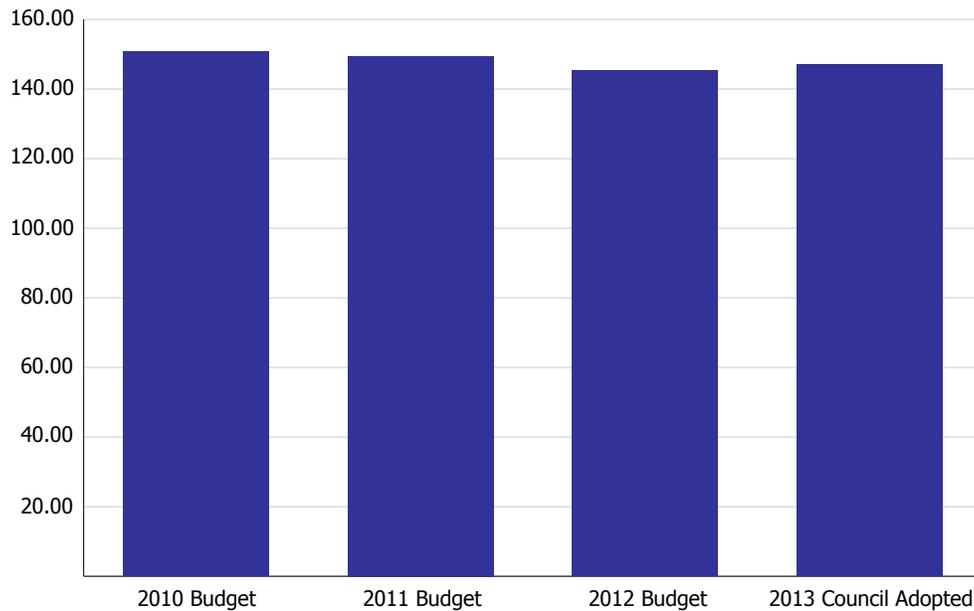


# PW - TRANSPORTATION MAINTENANCE AND REPAIR

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
BRIDGE MAINTENANCE & REPAIR	12.00	12.00	12.00	12.00	0.0%	0
MALLS & PLAZAS - MAINTENANCE	10.40	10.40	10.40	10.40	0.0%	0
NICOLLET MALL						0
PW_TMR-Dwntwn Imprvmt Dstrct						0
Ramp Maintenance	20.80	19.50	17.00	17.00	0.0%	0
SIDEWALK INSPECTION	6.00	6.00	6.00	6.00	0.0%	0
SNOW & ICE CONTROL	25.55	26.00	26.00	26.00	0.0%	0
SPECIAL SERVICE DISTRICTS						0
STREET ADMINISTRATION	8.50	8.50	8.50	8.50	0.0%	0
STREET CLEANING	27.00	28.05	28.05	28.05	0.0%	0
STREET MAINTENANCE & REPAIR	40.50	39.00	37.32	39.00	4.5%	1.68
TRANS MAINTENANC & REPAIR						0
<b>Overall</b>	<b>150.75</b>	<b>149.45</b>	<b>145.27</b>	<b>146.95</b>	<b>1%</b>	<b>1.68</b>

**Positions 2010-2013**



## **Public Works – Transportation Planning & Engineering**

### **Expenditure**

The total Transportation Planning & Engineering Department's budget decreases from \$11.4 million to \$11.3 million from 2012 to 2013. This is a reduction of \$150 thousand, or 1.3%. The Transportation Planning & Engineering Department's 2013 expenditure budget reflects the following changes from 2012:

- Decrease of 4 vacant FTEs
- \$100,000 capital expenditure for a drilling rig for the Engineering Lab

### **Revenue**

Revenues are projected to increase by 36.0% in this department due to increase in capital projects. The department's total revenues in 2013 are projected to be \$6.8 million.

### **Fund Allocation**

This department is funded primarily by the Capital Project Fund, with the remainder of the department's funding found in the General Fund and Engineering Lab Internal Service Fund.

### **Mayor's Recommended Budget**

The Mayor recommended no changes to the proposed budget.

### **Council Adopted Budget**

Council approved the Mayor's recommendations.

**PW - TRANSPORTATION PLANNING AND ENGINEERING  
EXPENSE AND REVENUE INFORMATION**

<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
SALARIES AND WAGES	1,185,266	1,255,514	1,496,407	1,593,282	6.5%	96,875
FRINGE BENEFITS	450,580	469,821	573,424	585,260	2.1%	11,836
CONTRACTUAL SERVICES	169,709	238,952	619,478	424,787	-31.4%	(194,691)
OPERATING COSTS	40,437	56,867	47,916	128,767	168.7%	80,851
CAPITAL	0	304	11,660	7,500	-35.7%	(4,160)
<b>TOTAL GENERAL</b>	<b>1,845,992</b>	<b>2,021,457</b>	<b>2,748,884</b>	<b>2,739,596</b>	<b>-0.3%</b>	<b>(9,288)</b>

<b>CAPITAL PROJECT</b>						
SALARIES AND WAGES	2,904,728	2,916,460	2,943,646	2,853,827	-3.1%	(89,819)
FRINGE BENEFITS	1,158,601	1,031,057	1,124,496	1,087,322	-3.3%	(37,174)
CONTRACTUAL SERVICES	2,039,869	2,717,565	2,900,495	2,833,486	-2.3%	(67,009)
OPERATING COSTS	93,945	119,749	174,122	132,753	-23.8%	(41,369)
CAPITAL	0	0	57,858	57,858	0.0%	0
<b>TOTAL CAPITAL PROJECT</b>	<b>6,197,143</b>	<b>6,784,831</b>	<b>7,200,616</b>	<b>6,965,245</b>	<b>-3.3%</b>	<b>(235,371)</b>

<b>INTERNAL SERVICE</b>						
SALARIES AND WAGES	544,902	611,741	666,771	670,370	0.5%	3,599
FRINGE BENEFITS	216,141	210,006	255,949	246,217	-3.8%	(9,732)
CONTRACTUAL SERVICES	389,561	424,050	455,597	457,801	0.5%	2,204
OPERATING COSTS	102,287	80,289	81,653	79,904	-2.1%	(1,749)
CAPITAL	0	0	0	100,000		100,000
<b>TOTAL INTERNAL SERVICE</b>	<b>1,252,890</b>	<b>1,326,086</b>	<b>1,459,970</b>	<b>1,554,292</b>	<b>6.5%</b>	<b>94,322</b>

<b>TOTAL EXPENSE</b>	<b>9,296,025</b>	<b>10,132,374</b>	<b>11,409,470</b>	<b>11,259,133</b>	<b>-1.3%</b>	<b>(150,338)</b>
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<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>GENERAL</b>						
CHARGES FOR SERVICES	567,817	727,152	550,000	575,000	4.5%	25,000
LICENSE AND PERMITS	24,010	18,865	26,000	20,000	-23.1%	(6,000)
OTHER MISC REVENUES	0	0	100	300	200.0%	200
<b>GENERAL</b>	<b>591,827</b>	<b>746,018</b>	<b>576,100</b>	<b>595,300</b>	<b>3.3%</b>	<b>19,200</b>

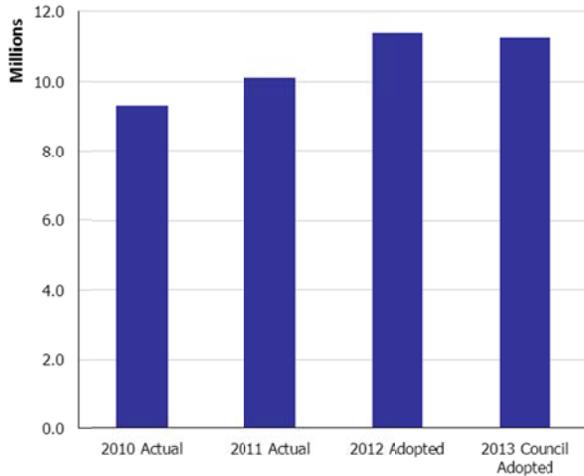
<b>CAPITAL PROJECT</b>						
CHARGES FOR SALES	255	0	0		0.0%	0
CHARGES FOR SERVICES	361,775	300,976	2,900,000	4,740,000	63.4%	1,840,000
OTHER MISC REVENUES	2,499	692	500	1,500	200.0%	1,000
STATE GOVERNMENT	499,663	246,116	0		0.0%	0
<b>CAPITAL PROJECT</b>	<b>864,192</b>	<b>547,784</b>	<b>2,900,500</b>	<b>4,741,500</b>	<b>63.5%</b>	<b>1,841,000</b>

**INTERNAL SERVICE**

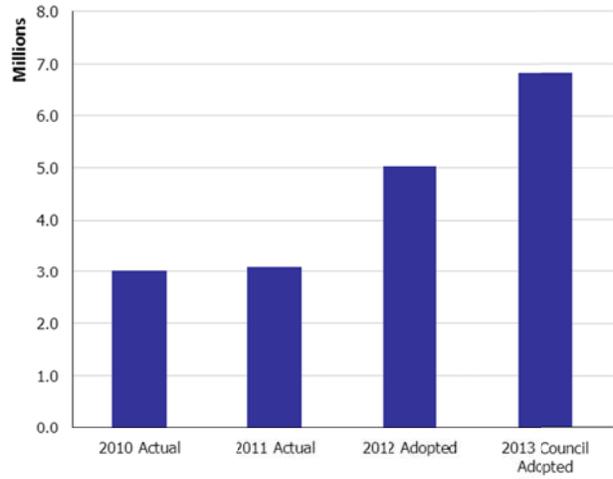
**PW - TRANSPORTATION PLANNING AND ENGINEERING  
EXPENSE AND REVENUE INFORMATION**

<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
CHARGES FOR SALES	370,882	373,353	352,000	300,000	-14.8%	(52,000)
CHARGES FOR SERVICES	1,194,104	1,438,398	1,200,000	1,200,000	0.0%	0
OTHER MISC REVENUES	500	0	0		0.0%	0
<b>INTERNAL SERVICE</b>	<b>1,565,486</b>	<b>1,811,751</b>	<b>1,552,000</b>	<b>1,500,000</b>	<b>-3.4%</b>	<b>(52,000)</b>
<b>TOTAL REVENUE</b>	<b>3,021,505</b>	<b>3,105,552</b>	<b>5,028,600</b>	<b>6,836,800</b>	<b>36.0%</b>	<b>1,808,200</b>

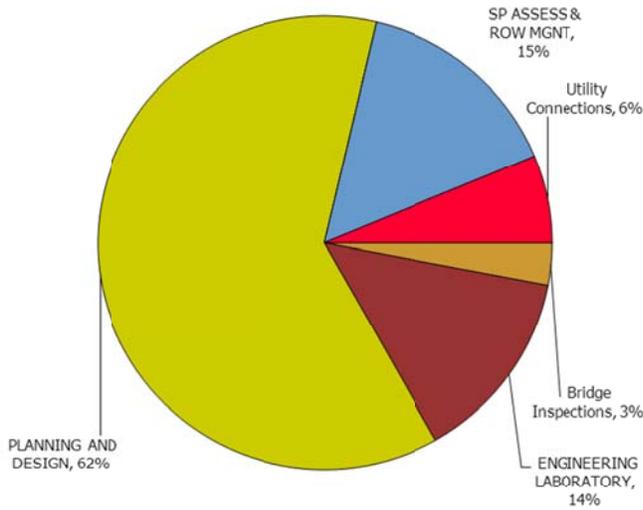
**Expense 2010 - 2013**



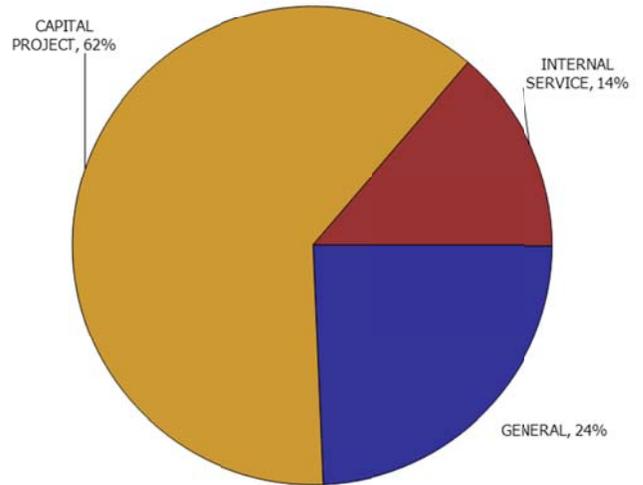
**Revenue 2010 - 2013**



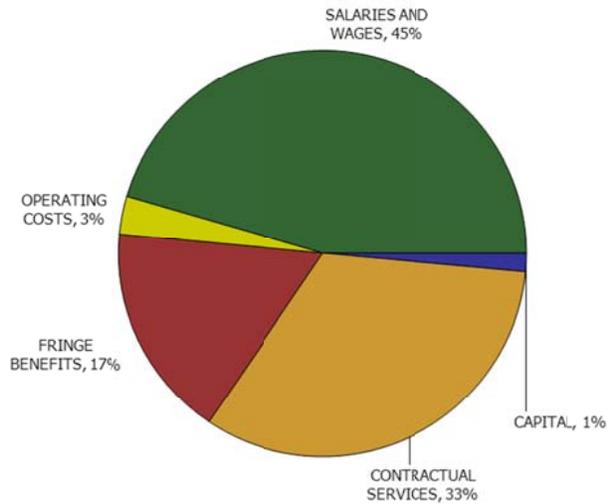
**Expense by Division**



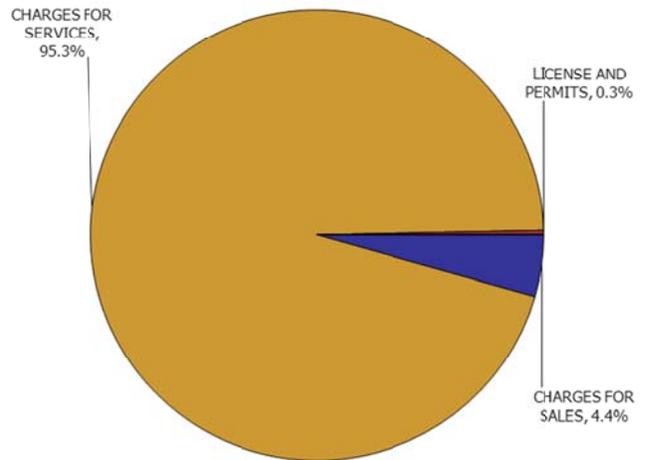
**Expense by Fund**



**Expense by Category**



**Direct Revenue by Type**

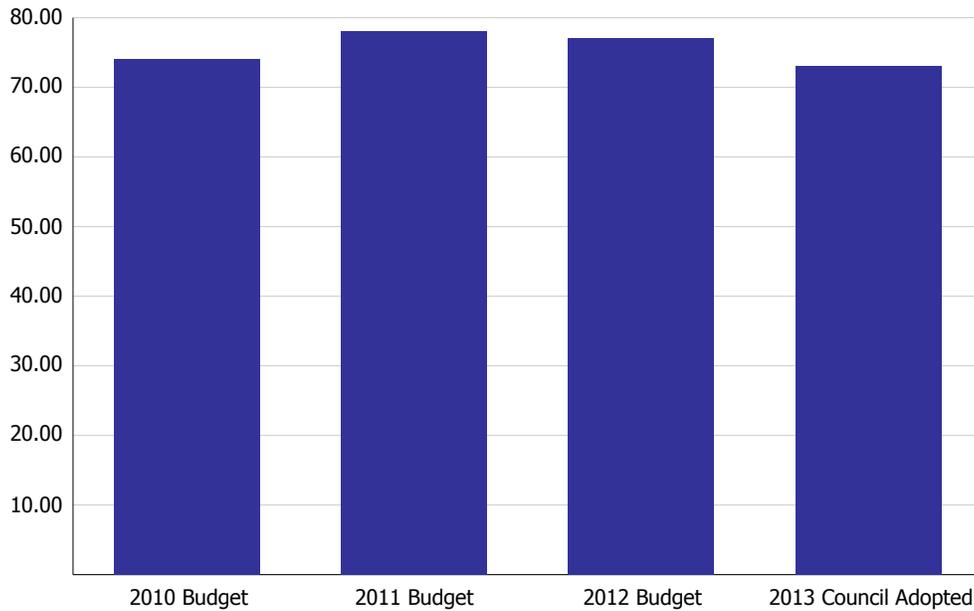


# PW - TRANSPORTATION PLANNING AND ENGINEERING

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
Asphalt Distribution						0
Bridge Inspections	2.00	2.00	2.50	2.50	0.0%	0
ENGINEERING LABORATORY	7.50	10.50	10.50	9.50	-9.5%	(1.00)
PLANNING AND DESIGN	48.00	48.00	45.00	42.00	-6.7%	(3.00)
Ready Mix Concrete						0
SP ASSESS & ROW MGNT	9.50	10.50	12.00	12.00	0.0%	0
Trans Planning and Design						0
Utility Connections	7.00	7.00	7.00	7.00	0.0%	0
<b>Overall</b>	<b>74.00</b>	<b>78.00</b>	<b>77.00</b>	<b>73.00</b>	<b>(5%)</b>	<b>(4.00)</b>

**Positions 2010-2013**



## **Public Works – Water**

### **Expenditure**

For 2013, the Water Department budget is \$50.9 million. The department reduced 11 FTEs from 2012 staffing levels. 12 FTEs were removed from the operating budget and put in the capital budget, and 1 FTE was added within existing resources as part of a departmental reorganization.

### **Revenue**

In 2013, the department anticipates \$73.3 million in revenue.

### **Fund Allcoation**

The department is funded solely by the Water Fund.

### **Mayor's Recommended Budget**

The Mayor recommends no changes to the proposed budget. Also, the Mayor recommended a water utility rate of \$3.29 per unit in 2013.

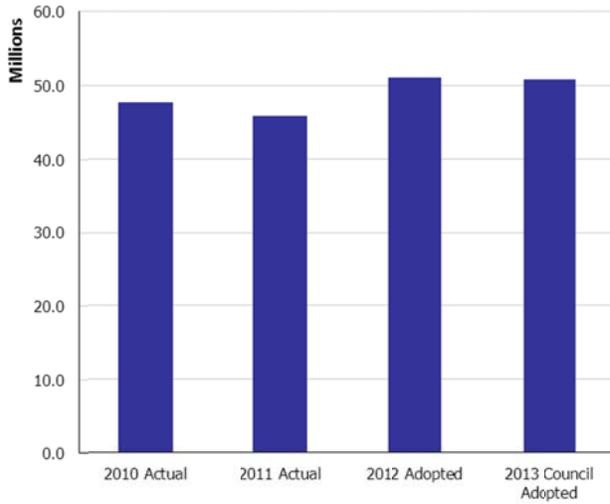
### **Council Adopted Budget**

Council approved the Mayor's recommendations.

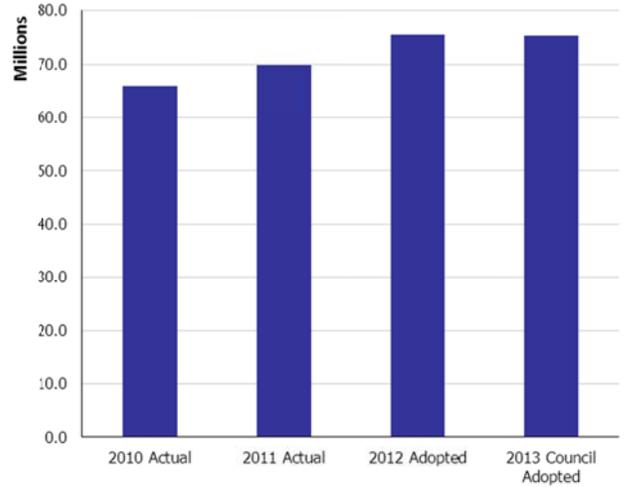
**PW - WATER TREATMENT & DISTR.  
EXPENSE AND REVENUE INFORMATION**

<b>EXPENSE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>SPECIAL REVENUE</b>						
CONTRACTUAL SERVICES	0	70	0			0
<b>TOTAL SPECIAL REVENUE</b>		<b>70</b>				<b>0</b>
<b>ENTERPRISE</b>						
SALARIES AND WAGES	13,327,980	13,705,587	14,534,309	13,293,237	-8.5%	(1,241,072)
FRINGE BENEFITS	7,218,608	6,166,103	6,860,577	6,219,222	-9.3%	(641,355)
CONTRACTUAL SERVICES	17,310,874	16,514,743	18,217,833	18,905,053	3.8%	687,220
OPERATING COSTS	9,653,263	9,419,003	11,349,923	11,372,863	0.2%	22,940
CAPITAL	311,800	79,468	142,856	1,110,643	677.5%	967,787
<b>TOTAL ENTERPRISE</b>	<b>47,822,525</b>	<b>45,884,905</b>	<b>51,105,497</b>	<b>50,901,018</b>	<b>-0.4%</b>	<b>(204,480)</b>
<b>TOTAL EXPENSE</b>	<b>47,822,525</b>	<b>45,884,975</b>	<b>51,105,497</b>	<b>50,901,018</b>	<b>-0.4%</b>	<b>(204,480)</b>
<b>REVENUE</b>	<b>2010 Actual</b>	<b>2011 Actual</b>	<b>2012 Adopted</b>	<b>2013 Council Adopted</b>	<b>Percent Change</b>	<b>Change</b>
<b>SPECIAL REVENUE</b>						
STATE GOVERNMENT	0	70	0		0.0%	0
<b>SPECIAL REVENUE</b>		<b>70</b>				<b>0</b>
<b>ENTERPRISE</b>						
CHARGES FOR SALES	43,188	12,131	25,000		-100.0%	(25,000)
CHARGES FOR SERVICES	65,473,761	68,472,693	75,333,985	75,332,086	0.0%	(1,899)
FEDERAL GOVERNMENT	0	280,128	0		0.0%	0
LICENSE AND PERMITS	1,076	6,364	1,100	6,500	490.9%	5,400
OTHER MISC REVENUES	6,827	14,998	0		0.0%	0
SPECIAL ASSESSMENTS	420,217	1,060,995	90,000		-100.0%	(90,000)
STATE GOVERNMENT	0	93,376	0		0.0%	0
<b>ENTERPRISE</b>	<b>65,945,069</b>	<b>69,940,686</b>	<b>75,450,085</b>	<b>75,338,586</b>	<b>-0.1%</b>	<b>(111,499)</b>
<b>TOTAL REVENUE</b>	<b>65,945,069</b>	<b>69,940,756</b>	<b>75,450,085</b>	<b>75,338,586</b>	<b>-0.1%</b>	<b>(111,499)</b>

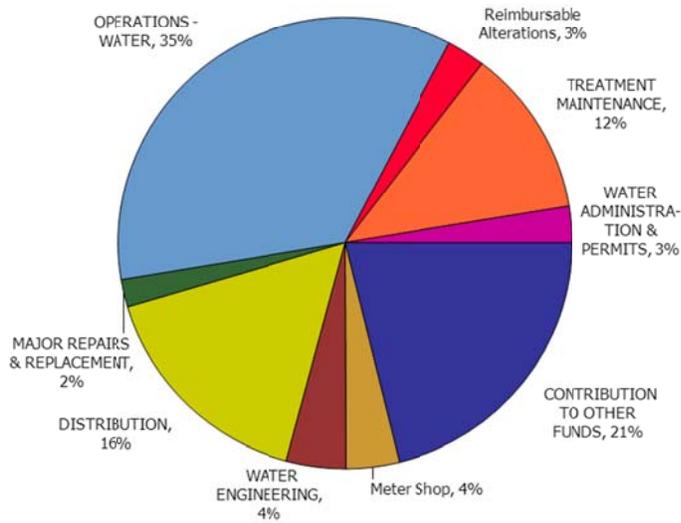
**Expense 2010 - 2013**



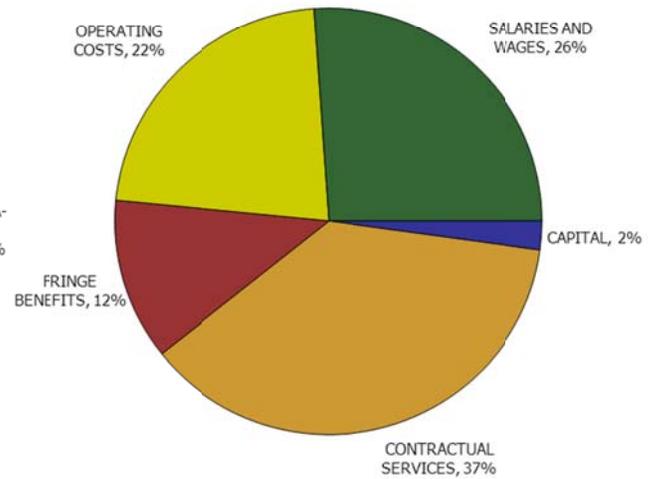
**Revenue 2010 - 2013**



**Expense by Division**



**Expense by Category**



# PW - WATER TREATMENT & DISTR.

## Staffing Information

Division	2010 Budget	2011 Budget	2012 Budget	2013 Council Adopted	% Change	Change
Meter Shop	23.00	22.00	22.00	20.00	-9.1%	(2.00)
PW - WATER TREATMENT & DISTR.						0
WATER ENGINEERING	15.00	14.50	14.50	14.50	0.0%	0
CONTRIBUTION TO OTHER FUNDS						0
OPERATIONS - WATER	65.00	63.00	60.00	55.00	-8.3%	(5.00)
MAJOR REPAIRS & REPLACEMENT		3.00				0
Reimbursable Alterations			3.00	3.00	0.0%	0
TREATMENT MAINTENANCE	33.67	30.50	28.50	29.50	3.5%	1.00
DISTRIBUTION	73.00	68.00	74.00	68.00	-8.1%	(6.00)
WATER ADMINISTRATION & PERMITS	7.00	6.00	2.50	3.50	40.0%	1.00
<b>Overall</b>	<b>216.67</b>	<b>207.00</b>	<b>204.50</b>	<b>193.50</b>	<b>(5%)</b>	<b>(11.00)</b>

### Positions 2010-2013

