



**Request for City Council Committee Action
From the Department of Public Works**

Date: May 2, 2006
To: Honorable Sandra Colvin Roy, Chair Transportation and Public Works Committee
Subject: **Resolution of Policy Issues, 30 Year Plan**

Recommendation:

- a) Approve the Policy Considerations as presented in the 30 Year Plan, and discussed by Council

Previous Directives:

- May - October, 2002, critical review of full scope of SW & R Services by T & PW and Council
December, 2003, SW & R, 5-year Business Plan approved by Council as part of 2004 Budget deliberations
December, 2004, SW & R, 5-year Business Plan approved by Council as part of 2005 Budget deliberations
December, 2005, SW & R, 5-year Business Plan approved by Council as part of 2006 Budget deliberations
March, 2006, 30 -year Plan Study Session for Council

Prepared by: Susan Young, Solid Waste and Recycling Services 673-2433

Approved by:

Klara A. Fabry, P. E., City Engineer, Director of Public Works

Presenter: Susan Young, Director, Solid Waste and Recycling Services 673-2433

Permanent Review Committee (PRC)
Policy Review Group

Approval ___ ___ Not applicable X
Approval _____ Not applicable X

Financial Impact (Check those that apply)

- X No financial impact - or - Action is within current department budget.
(If checked, go directly to Background/Supporting Information)
___ Action requires an appropriation increase to the Capital Budget
___ Action requires an appropriation increase to the Operating Budget
___ Action provides increased revenue for appropriation increase
___ Action requires use of contingency or reserves
___ Other financial impact (Explain):
___ Request provided to the Budget Office when provided to the Committee Coordinator

Community Impact**Neighborhood Notification:** Not Applicable**City Goals:** Not Applicable**Comprehensive Plan:** Not Applicable**Zoning Code:** Not Applicable**Background/Supporting Information:**

The City of Minneapolis has provided solid waste management services to its residents since the early 1900's. These services have improved over time to reflect the needs of the City and its residents, the regulatory environment, and economic conditions. Since 1992, the Mission of SW & R has been, "Clean City is Job 1." The Mission is carried out in a cost-effective, environmentally responsible and customer oriented manner.

The review of the 30 – Year Plan by Council was intended to provide short-term, mid range and long term direction to SW &R to carry out day to day operations, to continue implementation of the 5-year Business Plan cycles and to maintain perspective of long-range decision and funding needs. The following policy directions were understood by staff:

Short and Mid Term Policy Direction: Coordinate and cooperate with Hennepin County to site and co-locate two household hazardous waste and voucher drop off facilities for residents.

Hazardous household waste problem materials such as paints, poisons, fluorescent bulbs, oil, etc shall be accepted and Voucher materials such as garbage, C & D, tires, appliances shall be accepted. Possible "upgrades," such as recyclables drop-off, yard wastes/brush drop off and education facilities such as a Community Room and/or Eco-yard should be considered at the facilities. The first facility shall be a short term goal, for immediate replacement of services provided at the South Transfer Station, and for provision of house hazardous waste drop-off facilities for Minneapolis residents. The second facility shall be a mid term goal, to replace the facilities and services provided at the Pacific Street location, and to further provide HHW options to customers. The Above the Falls Master Plan envisions the loss of the Pacific Street facility. Operations, Yard Wastes Transfer, Emergency Debris Mgt. and dispatch functions are located at Pacific. This second future location would have the HHW and Voucher programs above, with YW transfer capacity, operations support and emergency facilities. The need for this facility is in the Mid-Term, 8 to 10 year timeline, depending on the Above the Falls Master Plan implementation.

Short Term Policy Direction: Continue to expand and enhance the Clean City functions of SW & R. These functions include litter container services, dirty collection point cleanups, litter patrols, graffiti removal, shopping cart removal, neighborhood-specific clean city programs (e.g. Accelerated Cleanup program, Clean Sweeps), and Keep America Beautiful affiliation and program implementation.

Minneapolis has been rated by Living Magazine as the Cleanest City in the nation, and by Fodor's as the fifth cleanest City in the world. Customers have noted in City surveys that they believe that their neighborhoods are well-kept and clean. Specific neighborhoods have implemented customized activities, such as the Accelerated

Cleanup Program and Adopt-A-Block programs, as important livability improvement and gateway crime reduction programs. Continued progress to a Cleaner and more Livable Minneapolis is a critical component of the SW & R Business Plan. Funding for the Clean City program is part of the Solid Waste Enterprise Fund, but revenues are independent from the Base Fee or the Disposal Fee on the City Utility Bill. Specific funding sources include Fees for Service, Parking Fund, and Restitution funds.

Short term policy issue: Consideration of Competitive Process for Next Collection Contract. This policy is being implanted, with the release of the Request for Proposals for Collection of Garbage, Recyclables, Problem Materials and Seasonal Yard Wastes.

Short term policy issue: Consideration of Organization of solid waste management services by the City for commercial customers, as opposed to current Open System.

This issue is presently under study by SW & R, at the direction of Council. Discussions with Council Members, Neighborhood and Business organizations and other stakeholders will result in an identification of key values and system improvements desired in the non-City-collected wastes system. Options for consideration will be brought back to Council, which could include service provision, franchise agreements, Ordinance amendments and enhanced enforcement of existing ordinances, or a determination that no additional action is required.

Mid Term to Long Term Policy Issue: Ensure competitive processes for all contracts and purchases.

This is a key component of the 5 Year Business Plan, which ensures that as purchases and contracts mature, new agreements are the result of critical and competitive analysis. Competitive review provides certainty of cost-effectiveness of services for Minneapolis Customers. Competitive review also provides important cross pollination and reality checks on the services that we provide, and the methods by which services are provided. Responses to RFP's have, for example, provided important understanding of the economic effects of various recycling collection strategies, and allowed the City to provide finished compost to Minneapolis Community gardens.