



Minneapolis Solid Waste and Recycling (115A Meeting Notes)

4pm November 13, 2012

North Commons Park

1. Introductions

2. Council Direction – October 9th was the 115A public hearing. No comments were made at that time.

3. Definition of 115A Process –

- The process started October 9th 2012. Mid-Point January 6, 2013. End of 180 days – April 6, 2013.
- A portion of MN State Statute 115A.94 was read aloud - 180 days before implementing a new request for proposals the City must publicly acknowledge its “Intent to Organize Collection.”
- First 90 Days is a planning phase. Not having all organizations present doesn’t mean that it invalidates the process. All waste haulers are encouraged to make comments.
- The Department of Public Works generally recommends that the City goes through a competitive proposal process for contracts, including collection of waste in ½ of the City. This is because we are trying to ensure the most cost-effective delivery of services. The city is not thinking about changing the hauler in the ½ of the city that is collected by city forces. However, the purpose of this meeting is to hear comments about how the city should organize collection prior to making a decision.
- One goal is to utilize the most environmentally conscious process for collection. There is a Labor Peace policy decision that will be made by the City Council. The Permanent Review Committee (PRC) will review the proposed contract against the City’s Labor Peace policy and make a recommendation to the City Council about whether or not Labor Peace will be a requirement.
- We will email a copy of the City’s Labor Peace policy with the notes to the group.
- The last RFP the City issued for waste collection included four separate geographic areas.
- Staff’s current recommendation is that the city have single hauler collect garbage, recyclables and yard waste for the portion of the City that is currently served by a contract hauler. We are seeking comments on this plan.
- Collection of Recyclables is changing from Multi-Sort to One-Sort. We will be using rear loaders with lifts.
- Sometime during or after the 180 days process is complete, the PRC will review the Labor Peace policy and make a recommendation to the City Council.

4. Comments from Attendees –

-A recommendation was made to have the City Attorney attend a meeting with the haulers to discuss Labor Peace.

-Should Labor Peace be discussed now, to determine who will put in a proposal?

-Recommendation from Teamsters Local 120 to include Labor Peace as a requirement in the new contract.

-Recycling for every other week makes it difficult for routing. There is an efficiency factor when you divide the city into four geographic areas.

-What about Organics? Would this be mixed with yard waste?

Yes we'd like to work it into our existing program. The City wants the most efficient and economical program.

This depends on the new composting rules. If we get another container it will be combined compost and yard waste. Council has asked for research and to come back with a report in April of 2013.

-How do you bid on the sections?

The last time the city issued RFP contractors could propose on 1, 2, 3 or all 4 geographic areas. The city reserved the right to select any combination of proposals that served the city best. Each area was a different size. We can provide a copy of the old RFP. A new RFP may not include the same geographic areas. The city has a goal of promoting small and underutilized businesses. That's why we have different size areas which allow smaller companies to bid.

-How long will the contract be?

A maximum of five years. Typically 3 +1+1.

-Will there be a new RFP going out?

We are not sure yet. We have to go through the 115A process via state law before making that decision.

-Will the City determine the destination where the waste will go?

Yes, the plan is that the contract will be for collection only and that the city will specify where the waste will go, but we are open to alternative suggestions. Garbage will go to HERC. Recyclables or yard waste could be considered for a change.

5. Brief Recap

-Please share your plans, proposals and ideas for potential organized collection.

6. Next Steps:

-December 28, 2012 at 4:00pm will be the deadline to make comments. This is ten days before the end of the first 90 day period (January 6, 2013).

-We will send out materials requested to the group.

-We will bring the City Attorney with us at the next meeting; Tuesday December 11th at 4pm. Location will be the same– *North Commons Park: 1801 James Ave. N, Minneapolis, MN 55411*

7. Meeting Adjourned 4:25pm



**City of Minneapolis
Solid Waste and Recycling Organized Collection Discussion Meeting
North Commons Community Center
Notes from the 2nd 115A Hauler's meeting
4pm Tuesday December 11th, 2012**

1. Introductions

2. Brief Recap of November 13th Meeting – Notes were sent out to all parties. A copy of the list of attendees was handed out to those present.

- Correction of the dates for the 180 day policy.
- Next Meeting: January 8th, 4-5pm.
- Comments Due – January 15, 2013 4pm CST.
- End of 90 day period – January 25, 2013
- End of 180 days – April 25, 2013

3. Labor Peace Discussion: The City Attorney discussed labor peace with the attendees.

4. Next Steps: It was mentioned that some people didn't receive the mailing that was sent after the last meeting. It was determined that physical copies of the last RFP, Meeting Notes, and Labor Peace language will be mailed via us mail.

There will be another meeting **Tuesday January 8th, 2013 at 4pm at North Commons Park.**

5. Meeting Adjourned: 4:40pm



**City of Minneapolis
Solid Waste and Recycling Organized
Collection Discussion Meeting
North Commons Community Center
Notes from the 3rd 115A Hauler's meeting
4pm Tuesday January 8th, 2013**

1. Introductions

2. Brief Recap of December 11th Meeting and Mailing – Copies of the Last RFP, Map, Notes from 2012 Meetings, and Labor Peace Language were sent out to all parties who attended the meeting via US Mail. The same mailing was sent to everyone on the Government Mail Delivery List Serve that was established regarding the 115A process.

- Those individuals who are new to the group received physical copies of the packet at the meeting. Anyone new to the meeting was asked to make sure to sign in.
- The comments and suggestions from interested parties can be posted on line.
- Comments Due – January 15, 2013 4pm CST.
- End of 90 day period – January 25, 2013
- End of 180 days – April 25, 2013

3. Labor Peace Discussion: Q. Will the attorney be holding another separate meeting on labor peace? A. No, the meeting with the City Attorney was December 11th. We are not sure when the PRC will be looking at the issue but we will let the interested parties know when they will be considering it.

Q. Will you let us know who is on the PRC? The PRC is an internal staff committee of the City of Minneapolis, not a citizen board, or elected board.

Permanent Review Committee Members:	
City Coordinator	Paul Aasen
Chief Financial Officer	Kevin Carpenter
Procurement Representative, Chair PRC	Gary Warnberg
Civil Rights Dept. Representative	Michael McHugh
Risk Management & Claims	Ellen Velasco-Thompson
Office of the City Attorney	Gary Winter
Public Works Representative	Paul Miller
Contract Management Office	Pam Fernandez
Staff Person for PRC	Trudy Kjenstad

4. Next Steps: Please get your comments and suggestions in to Dave Herberholz **on or before 4pm CST on January 15, 2013**. Again this is a cooperative process and we are working to engage the interested parties as much as possible.

Q. Will you be meeting with us again? A. Yes we will be assembling again after the 90 day planning process is complete.

5. Meeting Adjourned: 4:30pm



**City of Minneapolis
Solid Waste and Recycling Organized
Collection Discussion Meeting
Martin Luther King Jr. Park
Notes from the 4th 115A Hauler's
meeting
4pm Tuesday February 26th, 2013**

1. Introductions

2. Brief Recap of January 8, 2013

3. Council Direction Update – January 29th, 2013 there was an update to the Transportation Public Works Committee which included a report summarizing the solid waste and recycling organized collection process. This item was receive and file.

4. Labor Peace Update: To date, labor peace remains a component of the organized solid waste collection process. The Permanent Review Committee (PRC) will decide if it remains during the Request for Proposals (RFP) review. Then the RFP goes to the City Council for approval.

Comments: Chuck Kutter (MRI) – Shared that there is nothing wrong with the current system / method of collection and that no change is needed.

Ken Weller (MRI) – Stated that small haulers combined collection approach works well in MRI.

Paul Slattery (Teamsters) – Stated that Labor Peace should remain as a component of the organized collection process.

5. Next Meeting: March 26th at North Commons Park. 4pm.

Meeting Adjourned: 4:30pm



**City of Minneapolis
Solid Waste Organized Collection discussion Meeting
North Commons Community Center
4:00pm Tuesday, March 26, 2013**

1. Introductions

2. Brief Recap of Feb 26 – The department has posted the notes and comments from the last meeting on the web site. Elite disposal letter was also added to the web site.

3. Labor Peace Discussion – It is the City’s position to maintain core services and minimize any risks associated with a work stoppage in the contracted hauler area of the City. In order to do this the City could provide all garbage collection for the entire city – temporarily suspending some services.

Or
The City can work via contractual methods and limit risk exposure by securing a contract with multiple haulers.

Comments:

(Teamsters) – So far we have not heard anyone state anything about not wanting Labor Peace.

(Mpls Labor Federation) – We worked with the City during the last process for organized collection. We also worked with them on all contracts not just the haulers. For contracts over 250k, is it the purview of the PRC committee or the people here to decide if labor peace is to be included? It seems that PW has made up their mind not to include it. It is my opinion that this issue is the purview of the City Council and the PRC (Permanent Review Committee).

What has changed that you want to remove labor peace? In the case of covering the other half of the city on your own is basically union busting. You’re using your union folks to break up other union folks. It’s pitting one group against another. I think you are better off just having a labor peace component to this contract. I am here to speak to the labor peace and in support of it.

(Mpls Public Works) – We anticipate going to the City Council to get approval to issue an RFP (Request for Proposals). The only concern appears to be labor peace and the health and safety risk due to work stoppage. Another way would be to have contingency plans in place to prevent a work stoppage or collecting garbage in case of a work stoppage.

(Mpls Labor Federation) – It sounds like you have come here with the decision already made?

Exhibit E

(Mpls Public Works) – No that is not the case. We just want to hear comments and dialogue so that we can send this on to the PRC to make an informed decision.

(Mpls Labor Federation) - Many other collective bargaining units do not allow their employees to cross labor group's picket lines. So perhaps your employees could be affected by this.

(Teamsters Local 120) – Read from a PRC letter dated June of 2008. While it is difficult to quantify the disruption of services should a work stoppage occur... The PRC believes that taxpayer complaints could overload 311. The City could receive negative publicity affecting our public image, and it could hurt our ability to attract conventions. Also the use of employees to do these services will pull them from performing other core city services. Public Works Employees who collect refuse on the city side, can also collect on the contract side. The compensation would be very costly to the city. The city would need to borrow funds to pay for this. Risks to public health and safety are of paramount importance to the city, its residents, visitors, and employers. Disruption could greatly affect the health and wellness as well as the cleanliness of the City.

(Aspen) – The Labor Peace Resolution would prohibit us from applying for the RFP. If the labor peace is applied as its currently, we would not be submitting a proposal to the City.

(Faegre and Benson)- Why is that relevant?

Aspen – It is not just an issue of Labor Peace. You have to accept the terms of how it is written. The city asked for our viewpoint and we are just giving it.

(C.G.S. of Minneapolis) - I support allowing the unions to come in and visit with my crews. I do not have a problem with the labor peace language w/ my company.

(Teamsters Local 120) – If the PRC endorsed it last time, why wouldn't they do it this time? Last time the issue was more about the issuance of the RFP. Labor Peace was a piece of it.

(Mpls Labor Federation)– Not for us.

(Mpls Public Works) – Overall the issue this year is labor peace. We have a bunch of new rear loaders that we can use. This gives us more capacity to collect. We continue to welcome written comments until April 25th which is the end of the 180 day process. After that, we'll go to the City Council, then to PRC. Then back to the City Council. Most likely the request for Council action will be the first date in May.

Labor - There will be more written comments coming from labor.

City - We'll send out a notice of TPW schedule prior to the meeting.

Meeting Adjourned 4:30pm



Department of
Public Works
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

Do you agree?

1. The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via contracts with licensed haulers (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

Agree Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

The whole city should be open via contracts with licensed haulers. IF not at least 1/2 be open for bids to save the city money on its solid waste collection.



RICH HURSTEIN 5/10/13
ALLEN WASTE

Minneapolis
City of Lakes

Department of
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Agree

Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree

Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

David,
→ We believe that it is best to have fewer than 4 Haulers share the work because of communications, service standards and issues and possible confusion from residents. We would love to be the sole hauler in Mpls, but understand that may not be possible - and then would welcome the consortium concept.

Rich Hurstein

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

Richard A. Hirstein

Allied Waste/Republic Services

Signature of Respondent

Name of Company

Richard A. Hirstein

Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**



THOR NELSON 5/14/13
ASPER

Date: May 3, 2013

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IT SEEMS PRUDENT FOR THE CITY TO RETAIN FLEXIBILITY
 IN HOW IT AWARDS CONTRACTS TO SERVICE THE CITY.

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

ThWN

ASPEX WASTE SYSTEMS

Signature of Respondent

Name of Company

THOR NELSON

Print Name of Respondent

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Deborah Gatz 5/8/11
Randy's

**Department of
Public Works**
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Agree Disagree

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existing haulers should continue to have an opportunity to retain current market share

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

Deborah R Gatz ^{for marks,}
Signature of Respondent

Randy's Environmental Svc's
Name of Company

Deborah R. Gatz Company Operations Administrator
Print Name of Respondent

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Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**



JAW ONAH 5/10/13
ALLIED WASTE

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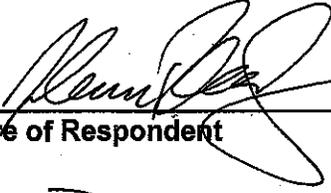
Agree Disagree

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I believe a single hauler should service the entire city. It would be the most economical for the city and the most efficient for the hauler involved. I also believe the city should contract the service to the private sector as this would also be the most efficient and economic solution as well.

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.



Signature of Respondent

Republic Services
Name of Company

JOHN O'NEAL

Print Name of Respondent

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Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**



Ryan O'BARA ^{post marked 5/17/13}
re'd 5/20/13
SKB

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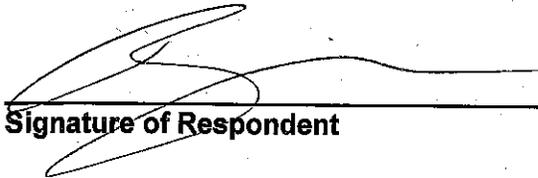
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Agree Disagree

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I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.



Signature of Respondent

SKB Environmental

Name of Company

Ryan O'Bara

Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**



MINNIE HOUSE 05/17/13
HOUSE RUBBISH

Date: May 3, 2013

To: City of Minneapolis Organized Collection Interested Parties

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Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.

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See letter.

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

Minnie Hollie

Signature of Respondent

Hollies Rubbish Ser.

Name of Company

Minnie Hollie

Print Name of Respondent

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**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 17, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

In addition to this letter, please be advised that each of the twelve (12) individual haulers licensed to operate solid waste collection services in the City of Minneapolis that make up Minneapolis Refuse, Inc. ("MRI") will be submitting similar letters. This letter also represents the position of MRI.

As an initial matter, enclosed please find the May 3, 2013, "Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste," Memorandum to Interested Parties ("Consensus Memorandum").

Upon your review, you will see that the Item No. 1 presented marked "Disagree" because of the fact that the language and intent was not clear to me. The Consensus Memorandum used plural "contracts" and plural "haulers" as the "current method." With the plural tense being used in Item No. #1, it appeared that Item No. #1 was similar to Item No. #2, without a identifying that it is one hauler (and not identifying numbers of 2 to 4 haulers as stated in Item No. #2).

With respect to Item No. 2 on the Consensus Memorandum, you will see that MRI checked the box marked "Disagree." We did so because we believe that the City of Minneapolis should enter into a single contract with one (1) collection vendor (not two, three or four) to service the sections of the City consistent the existing contract.

David Herberholz, Director
May 17, 2013
Page 2

In summary, MRI "Disagrees" with Item No. 1 as written and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the foregoing as the grounds and explanation for our disagreement and MRI's proposed "alternate form" of organized collection be as follows: **"the City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via a single contract with Minneapolis Refuse, Inc. (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste."** In other words, the equivalent to the written contract, Minneapolis Contract C-26328, with vendor #6896 (Minneapolis Refuse Inc.).

In further summary, MRI also "Disagrees" with Item No. 2 and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the following as the grounds and explanation for our disagreement: One collection vendor ensures that it is accountable for all uncollected items and for damage claims, and ensures that significant efficiencies will be achieved as it relates to program changes. It only takes one call to reach all of the collection crews on the non-City side. Moreover, it makes it significantly easier to implement updates and changes throughout the entire side of the City when the City contacts MRI and, in turn, MRI contacts each of its twelve (12) licensed haulers. Consistent with the goal of this Process (as well as Labor Peace), choosing a single vendor like MRI ensures that there will be no displacement of the numerous small business and no displacement of the union workers that make up MRI. With respect to our "alternate form" of organized collection, please see the bolded language in the preceding paragraph.

Lastly, MRI wishes to comment on the statement included in your memorandum that there is not clear consensus on how to proceed. MRI and the other twelve (12) licensed haulers of MRI believe that consensus has been reached because the great majority of the licensed haulers participating in the process have submitted the only written comments of record. As of the April 25, 2013, comment deadline, not a single other interested party or licensed hauler has proposed any other alternative to the proposals made by the twelve (12) licensed haulers that make up MRI. This proposal, of course, is to enter into a new contract to provide service in the same half of the City that MRI presently serves for the collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

MRI thanks you and the City for the opportunity to participate in this process.

David Herberholz, Director

May 17, 2013

Page 3

Very truly yours,

HOLLIE'S RUBBISH SERVICE
COMPANY NAME

L 276 05064
CITY LICENSE #

Minnie Hollie
SIGNATURE

Minnie Hollie
PRINTED NAME

cc: Doug Kruell
Charlie Hall



RICK BAUER
IRS

05/17/13

**Department of
Public Works**
Steven Kolke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

Do you agree?

1. The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via contracts with licensed haulers (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

Agree

Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree

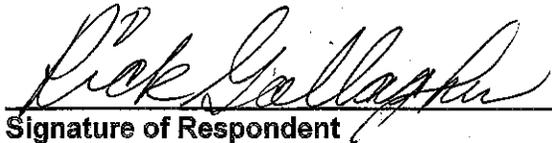
Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

ENCLOSED

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.


Signature of Respondent

INDEPENDENT REFUSE SYSTEMS
Name of Company

RICK GALLAGHER
Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 16, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

In addition to this letter, please be advised that each of the other eleven (11) individual haulers licensed to operate solid waste collection services in the City of Minneapolis that make up Minneapolis Refuse, Inc. ("MRI") will be submitting similar letters. This letter also represents the position of MRI.

As an initial matter, enclosed please find the May 3, 2013, "Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste," Memorandum to Interested Parties ("Consensus Memorandum").

Upon your review, you will see that the Item No. 1 presented marked "Disagree" because of the fact that the language and intent was not clear to me. The Consensus Memorandum used plural "contracts" and plural "haulers" as the "current method." With the plural tense being used in Item No. #1, it appeared that Item No. #1 was similar to Item No. #2, without a identifying that it is one hauler (and not identifying numbers of 2 to 4 haulers as stated in Item No. #2).

With respect to Item No. 2 on the Consensus Memorandum, you will see that my company checked the box marked "Disagree." We did so because we believe that the City of Minneapolis should enter into a single contract with one (1) collection vendor (not two, three or four) to service the sections of the City consistent the existing contract.

David Herberholz, Director

May 16, 2013

Page 2

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My company and MRI thank you and the City for the opportunity to participate in this process.

Very truly yours,

David Herberholz, Director

May 16, 2013

Page 3

INDEPENDENT REFUSE SYSTEMS

COMPANY NAME

Rick Gallagher
PRES.

SIGNATURE

L276 50012

CITY LICENSE #

RICK GALLAGHER

PRINTED NAME

cc: Doug Kruell
Charlie Hall



Kenneth Weller 05/17/13
WELLER INC

Date: May 3, 2013

To: City of Minneapolis Organized Collection Interested Parties

From: David Herberholz, Director of Solid Waste and Recycling

Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.

CC: Heidi Hamilton, Corey Conover

Department of Public Works
 Steven Kotke, P.E.
 City Engineer
 Director

350 South 5th Street - Room 203
 Minneapolis MN 55415

Office 612 673-2352
 Fax 612 673-3565
 TTY 612 673-2157

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Agree Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

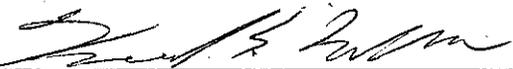
Agree Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

See attachment please.

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.


Signature of Respondent

K. Weller Inc.
Name of Company

Kenneth E. Weller
Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 16, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

In addition to this letter, please be advised that each of the other eleven (11) individual haulers licensed to operate solid waste collection services in the City of Minneapolis that make up Minneapolis Refuse, Inc. ("MRI") will be submitting similar letters. This letter also represents the position of MRI.

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David Herberholz, Director

May 16, 2013

Page 2

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My company and MRI thank you and the City for the opportunity to participate in this process.

Very truly yours,

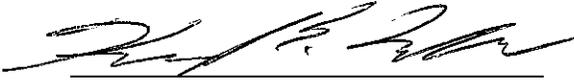
David Herberholz, Director

May 16, 2013

Page 3

KEN WELLER, INC.

COMPANY NAME



SIGNATURE

L276 24051

CITY LICENSE #

Kenneth E. Weller

PRINTED NAME

CHARLES KUTTER 05/17/13
KUTTER RUBBISH



Department of Public Works
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

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Agree

Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree

Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

included

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

C. Kutt

Signature of Respondent

KUTTERS RUBBISH INC

Name of Company

CHARLES KUTTER

Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 17, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage,
Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

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David Herberholz, Director

May 17, 2013

Page 2

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My company and MRI thank you and the City for the opportunity to participate in this process.

Very truly yours,

David Herberholz, Director

May 17, 2013

Page 3

KUTTERS RUBBISH REMOVAL, INC.

COMPANY NAME

L276 05078

CITY LICENSE #

C Kutter

SIGNATURE

CHARLES KUTTER

PRINTED NAME

cc: Doug Kruell
Charlie Hall



Greaney Burt 05/17/13
REN + SONS

Date: May 3, 2013

To: City of Minneapolis Organized Collection Interested Parties

From: David Herberholz, Director of Solid Waste and Recycling

Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.

CC: Heidi Hamilton, Corey Conover

Department of Public Works
 Steven Kotke, P.E.
 City Engineer
 Director

350 South 5th Street - Room 203
 Minneapolis MN 55415

Office 612 673-2352
 Fax 612 673-3565
 TTY 612 673-2157

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Agree Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

letter attached

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.


Signature of Respondent

Red + Son Rubbish Inc
Name of Company

GREGORY A BURT
Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281

May 17, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
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David Herberholz, Director
May 17, 2013
Page 2

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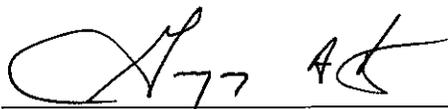
MRI thanks you and the City for the opportunity to participate in this process.

David Herberholz, Director
May 17, 2013
Page 3

Very truly yours,

RED'S and SON RUBBISH SERVICE INC.
COMPANY NAME

L 276 00128
CITY LICENSE #

A handwritten signature in black ink, appearing to read "Gregory A. Burt". The signature is written in a cursive style with some stylized flourishes.

SIGNATURE

GREGORY A BURT

PRINTED NAME

cc: Doug Kruell
Charlie Hall



DARNELL SWIFT 05/17/13
SWIFT DISPOSAL

**Department of
Public Works**
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

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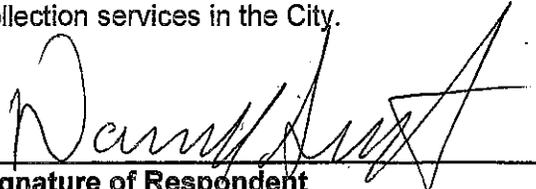
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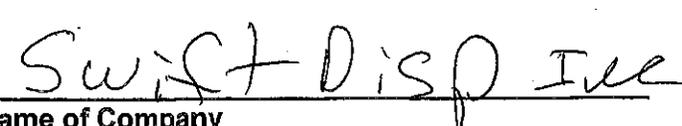
Agree Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.


Signature of Respondent


Name of Company


Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 17, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage,
Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

In addition to this letter, please be advised that each of the other eleven (11) individual haulers licensed to operate solid waste collection services in the City of Minneapolis that make up Minneapolis Refuse, Inc. ("MRI") will be submitting similar letters. This letter also represents the position of MRI.

As an initial matter, enclosed please find the May 3, 2013, "Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste," Memorandum to Interested Parties ("Consensus Memorandum").

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With respect to Item No. 2 on the Consensus Memorandum, you will see that my company checked the box marked "Disagree." We did so because we believe that the City of Minneapolis should enter into a single contract with one (1) collection vendor (not two, three or four) to service the sections of the City consistent the existing contract.

David Herberholz, Director

May 17, 2013

Page 2

In summary, my company "Disagrees" with Item No. 1 as written and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the foregoing as the grounds and explanation for our disagreement, as well as my company's and MRI's proposed "alternate form" of organized collection be as follows: **"the City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via a single contract with Minneapolis Refuse, Inc. (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste."** In other words, the equivalent to the written contract, Minneapolis Contract C-26328, with vendor #6896 (Minneapolis Refuse Inc.).

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My company and MRI thank you and the City for the opportunity to participate in this process.

Very truly yours,

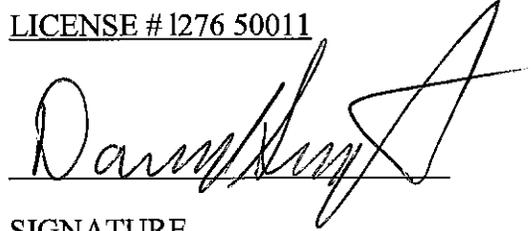
David Herberholz, Director

May 17, 2013

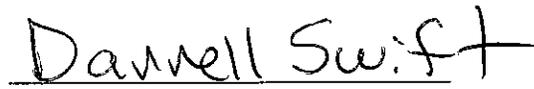
Page 3

SWIFT DISPOSAL, INC.

LICENSE # 1276 50011

A handwritten signature in cursive script, appearing to read "Darrell Swift", written over a horizontal line.

SIGNATURE

The name "Darrell Swift" written in a simple, blocky font, underlined.

PRINT NAME

cc: Doug Kruell
Charlie Hall



CHARLES MALLOS/17/13

#1

CHARLIE HALL JOURNAL

Department of Public Works
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

Do you agree?

1. The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via contracts with licensed haulers (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

Agree

Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree

Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

Attached

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

Charles E Hall

Signature of Respondent

Charles Hall Disposal Inc

Name of Company

Charles E Hall

Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 16, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

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David Herberholz, Director
May 16, 2013
Page 2

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My company and MRI thank you and the City for the opportunity to participate in this process.

Very truly yours,

David Herberholz, Director
May 16, 2013
Page 3

Charlie Hall Disposal Inc.

COMPANY NAME

Charles E Hall

SIGNATURE

1276 50009

CITY LICENSE #

Charles E Hall

PRINTED NAME

CHARLES HALL 05/17/13
#2



**Department of
Public Works**
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

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Agree

Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree

Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

See Attachment

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

Charles E Hall

Mps Refuse Inc

Signature of Respondent

Name of Company

Charles E Hall

Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**



Minneapolis Refuse, Inc.

"Independently United For A Cleaner Safer City"

May 16, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

In addition to this letter, please be advised that each of the twelve (12) individual haulers licensed to operate solid waste collection services in the City of Minneapolis that make up Minneapolis Refuse, Inc. ("MRI") will be submitting similar letters. This letter also represents the position of MRI.

As an initial matter, enclosed please find the May 3, 2013, "Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste," Memorandum to Interested Parties ("Consensus Memorandum").

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With respect to Item No. 2 on the Consensus Memorandum, you will see that MRI checked the box marked "Disagree." We did so because we believe that the City of Minneapolis should enter into a single contract with one (1) collection vendor (not two, three or four) to service the sections of the City consistent the existing contract.

David Herberholz, Director

May 16, 2013

Page 2

In summary, MRI "Disagrees" with Item No. 1 as written and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the foregoing as the grounds and explanation for our disagreement and MRI's proposed "alternate form" of organized collection be as follows: **"the City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via a single contract with Minneapolis Refuse, Inc. (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste."** In other words, the equivalent to the written contract, Minneapolis Contract C-26328, with vendor #6896 (Minneapolis Refuse Inc.).

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MRI thanks you and the City for the opportunity to participate in this process.

Very truly yours,

David Herberholz, Director

May 16, 2013

Page 3

MINNEAPOLIS REFUSE, INC.

COMPANY NAME

Charles E. Hall

SIGNATURE

1276 20452

CITY LICENSE #

Charles E. Hall

PRINTED NAME



TIM NASH 05/17/13
NASH + SONS

**Department of
Public Works**
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

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SEE ATTACHMENT

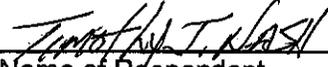
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Signature of Respondent


Name of Company


Print Name of Respondent

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**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 17, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage,
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David Herberholz, Director
May 17, 2013
Page 2

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Very truly yours,

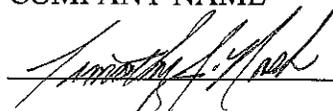
David Herberholz, Director

May 17, 2013

Page 3

NASH & SONS HAULING

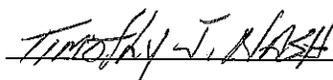
COMPANY NAME



SIGNATURE

L276 50065

CITY LICENSE #



PRINT NAME

cc: Doug Kruell
Charlie Hall



MICHAEL HALL 05/17/13
L. KUSMA HALL INC

**Department of
Public Works**
Steven Kolke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
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ATTACHED

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Michael P. Hall
Signature of Respondent

L. KUJALA HALL INC
Name of Company

MICHAEL P. HALL
Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 17, 2013

VIA HAND DELIVERY

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City of Minneapolis
Division of Solid Waste and Recycling
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David Herberholz, Director

May 17, 2013

Page 2

In summary, my company "Disagrees" with Item No. 1 as written and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the foregoing as the grounds and explanation for our disagreement, as well as my company's and MRI's proposed "alternate form" of organized collection be as follows: **"the City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via a single contract with Minneapolis Refuse, Inc. (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste."** In other words, the equivalent to the written contract, Minneapolis Contract C-26328, with vendor #6896 (Minneapolis Refuse Inc.).

In further summary, my company and MRI also "Disagrees" with Item No. 2 and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the following as the grounds and explanation for our disagreement: One collection vendor ensures that it is accountable for all uncollected items and for damage claims, and ensures that significant efficiencies will be achieved as it relates to program changes. It only takes one call to reach all of the collection crews on the non-City side. Moreover, it makes it significantly easier to implement updates and changes throughout the entire side of the City when the City contacts MRI and, in turn, MRI contacts each of its twelve (12) licensed haulers. Consistent with the goal of this Process (as well as Labor Peace), choosing a single vendor like MRI ensures that there will be no displacement of the numerous small business and no displacement of the union workers that make up MRI. With respect to our "alternate form" of organized collection, please see the bolded language in the preceding paragraph.

Lastly, my company wishes to comment on the statement included in your memorandum that there is not clear consensus on how to proceed. My company and the other eleven (11) licensed haulers of MRI believe that consensus has been reached because the great majority of the licensed haulers participating in the process have submitted the only written comments of record. As of the April 25, 2013, Comment deadline, not a single other interested party or licensed hauler has proposed any other alternative to the proposals made by the twelve (12) licensed haulers that make up MRI. This proposal, of course, is to enter into a new contract to provide service in the same half of the City that MRI presently serves for the collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

My company and MRI thank you and the City for the opportunity to participate in this process.

Very truly yours,

David Herberholz, Director

May 17, 2013

Page 3

L. KUJALA HALL, INC.

COMPANY NAME

L276 50072

CITY LICENSE #



SIGNATURE

MICHAEL P. HALL

PRINTED NAME

cc: Doug Kruell
Charlie Hall



TIM JOHNSON 05/17/13
ASTRO TRASH

**Department of
Public Works**
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

Do you agree?

1. The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via contracts with licensed haulers (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

Agree Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

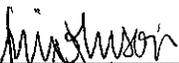
Agree Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

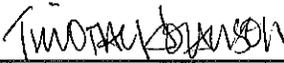
ATTACHED

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.


Signature of Respondent


Name of Company


Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

May 16, 2013

VIA HAND DELIVERY

David Herberholz, Director
City of Minneapolis
Division of Solid Waste and Recycling
309 - 2nd Ave. S., Room 210
Minneapolis, MN 55401-2281

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

In addition to this letter, please be advised that each of the other eleven (11) individual haulers licensed to operate solid waste collection services in the City of Minneapolis that make up Minneapolis Refuse, Inc. (“MRI”) will be submitting similar letters. This letter also represents the position of MRI.

As an initial matter, enclosed please find the May 3, 2013, “Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste,” Memorandum to Interested Parties (“Consensus Memorandum”).

Upon your review, you will see that the Item No. 1 presented marked “Disagree” because of the fact that the language and intent was not clear to me. The Consensus Memorandum used plural “contracts” and plural “haulers” as the “current method.” With the plural tense being used in Item No. #1, it appeared that Item No. #1 was similar to Item No. #2, without a identifying that it is one hauler (and not identifying numbers of 2 to 4 haulers as stated in Item No. #2).

With respect to Item No. 2 on the Consensus Memorandum, you will see that my company checked the box marked “Disagree.” We did so because we believe that the City of Minneapolis should enter into a single contract with one (1) collection vendor (not two, three or four) to service the sections of the City consistent the existing contract.

David Herberholz, Director

May 16, 2013

Page 2

In summary, my company "Disagrees" with Item No. 1 as written and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the foregoing as the grounds and explanation for our disagreement, as well as my company's and MRI's proposed "alternate form" of organized collection be as follows: **"the City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via a single contract with Minneapolis Refuse, Inc. (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste."** In other words, the equivalent to the written contract, Minneapolis Contract C-26328, with vendor #6896 (Minneapolis Refuse Inc.).

In further summary, my company and MRI also "Disagrees" with Item No. 2 and, consistent with your direction in the Consensus Memorandum and as our response to Item No. 3, provides the following as the grounds and explanation for our disagreement: One collection vendor ensures that it is accountable for all uncollected items and for damage claims, and ensures that significant efficiencies will be achieved as it relates to program changes. It only takes one call to reach all of the collection crews on the non-City side. Moreover, it makes it significantly easier to implement updates and changes throughout the entire side of the City when the City contacts MRI and, in turn, MRI contacts each of its twelve (12) licensed haulers. Consistent with the goal of this Process (as well as Labor Peace), choosing a single vendor like MRI ensures that there will be no displacement of the numerous small business and no displacement of the union workers that make up MRI. With respect to our "alternate form" of organized collection, please see the bolded language in the preceding paragraph.

Lastly, my company wishes to comment on the statement included in your memorandum that there is not clear consensus on how to proceed. My company and the other eleven (11) licensed haulers of MRI believe that consensus has been reached because the great majority of the licensed haulers participating in the process have submitted the only written comments of record. As of the April 25, 2013, Comment deadline, not a single other interested party or licensed hauler has proposed any other alternative to the proposals made by the twelve (12) licensed haulers that make up MRI. This proposal, of course, is to enter into a new contract to provide service in the same half of the City that MRI presently serves for the collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

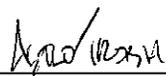
My company and MRI thank you and the City for the opportunity to participate in this process.

Very truly yours,

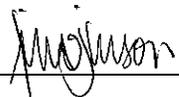
David Herberholz, Director

May 16, 2013

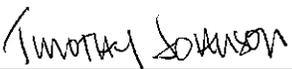
Page 3



COMPANY NAME



SIGNATURE



PRINTED NAME

cc: Doug Kruell
Charlie Hall

DEAN Yankin
Yankin Trucking



Date: May 3, 2013

**Department of
Public Works**
Steven Kotke, P.E.
City Engineer
Director

To: City of Minneapolis Organized Collection Interested Parties

From: David Herberholz, Director of Solid Waste and Recycling

350 South 5th Street - Room 203
Minneapolis MN 55415

Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

CC: Heidi Hamilton, Corey Conover

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

Do you agree?

1. The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via contracts with licensed haulers (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

Agree

Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

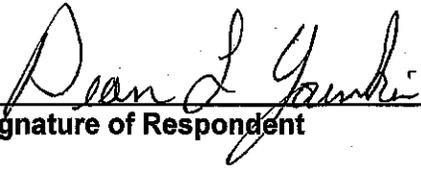
Agree

Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

See enclosed letter

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.


Signature of Respondent

Younkin Trucking Inc.
Name of Company

Dean L. Younkin
Print Name of Respondent

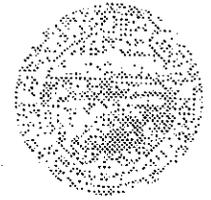
L276 29440

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281

LICENSE ^{EXPIRES} CERTIFICATE

Department of Regulatory Services
Minneapolis City Hall
Phone: (612) 673-2080



minneapolis
city of lakes

LICENSE
L276 29440
SOLID WASTE HAULER

Class
L276 29440 SOLID WASTE HAULER

Units
2

YOUNKIN TRUCKING INC
DBA: YOUNKIN TRUCKING
2 Vehicles

POST IN A CONSPICUOUS PLACE

Mail To:

License Expires: 01-AUG-13
Renew Before: 01-AUG-13

YOUNKIN TRUCKING INC
DBA: YOUNKIN TRUCKING
1609 49TH AVE N
MINNEAPOLIS MN 55430

Department of Regulatory Services

May 16, 2013

VIA HAND DELIVERY

David Herberholz
Director of Solid Waste and Recycling
309 - 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281
CC: Steven Kotke, Heidi Hamilton, Corey Conover

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

Please be advised that this letter represents the position of Younkin Trucking, Inc., a hauler licensed to perform solid waste collection services in accordance with license # L276 29440 in the City of Minneapolis.

Enclosed please find the May 3, 2013, "Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste," Memorandum to Interested Parties ("Consensus Memorandum").

Upon your review, you will see that the first question presented is marked "Disagree" because of the fact that the language and intent is not clear to me. The memorandum used plural contracts and plural haulers as the current method. With the plural tense being used in #1 it appeared to me that #1 was similar to #2 without a limit of 4 as stated in #2. To ensure that Younkin Trucking's position and that of MRI is perfectly clear, I offer the following statement as an alternate form of organized collection. ~~The following statement is to be interpreted as the current method of collection as written in Minneapolis Contract C-26328 with vendor #6896 (Minneapolis Refuse Inc.).~~ One vendor participating with labor peace (preferably MRI) with one contract.

~~The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via a single contract with Minneapolis Refuse Inc. (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste."~~

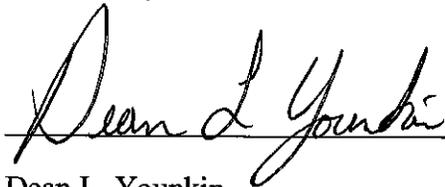
With respect to Question No. 2 on the Consensus Memorandum, you will see that Younkin Trucking checked the box marked "Disagree." I did so because I believe that the City of Minneapolis should enter into a single contract with one (1) collection vendor (not two, three or four) to service the sections of the City consistent the existing contract. One collection vendor ensures that it is accountable for all services, damages and ensures that significant efficiencies and exceptional customer service will be achieved as it relates to program changes. It only takes one call from the city solid waste division to Minneapolis Refuse Inc. to accomplish this large task. Clearly, it makes it significantly easier to implement updates and changes throughout the contracted side of the City when MRI contacts its' licensed haulers such as Younkin Trucking. Consistent with the goal of this Process (as well as Labor Peace), choosing a single vendor like MRI ensures that there will be no displacement of the numerous small business and no displacement of the union workers within the MRI organization.

My company wishes to comment on the statement included in your memorandum that there is not clear consensus on how to proceed. Younkin Trucking and the other eleven (11) licensed haulers of MRI believe that consensus has been reached because the great majority of the licensed haulers participating in the process have submitted the only written comments of record. As of the April 25, 2013 deadline for comments, not a single other licensed hauler had submitted a comment or proposed any other alternative to the proposals made by the twelve (12) licensed haulers that make up MRI. This proposal, of course, is to enter into a new contract to provide service in the same half of the City that MRI presently serves for the collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

In closing, Younkin Trucking disagrees with # 1 as written, disagrees with #2 and chooses #3 with the above grounds as disagreement and ~~the "alternate" form of~~ organized collection.

Younkin Trucking and MRI thank you and the City for the opportunity to participate in this process.

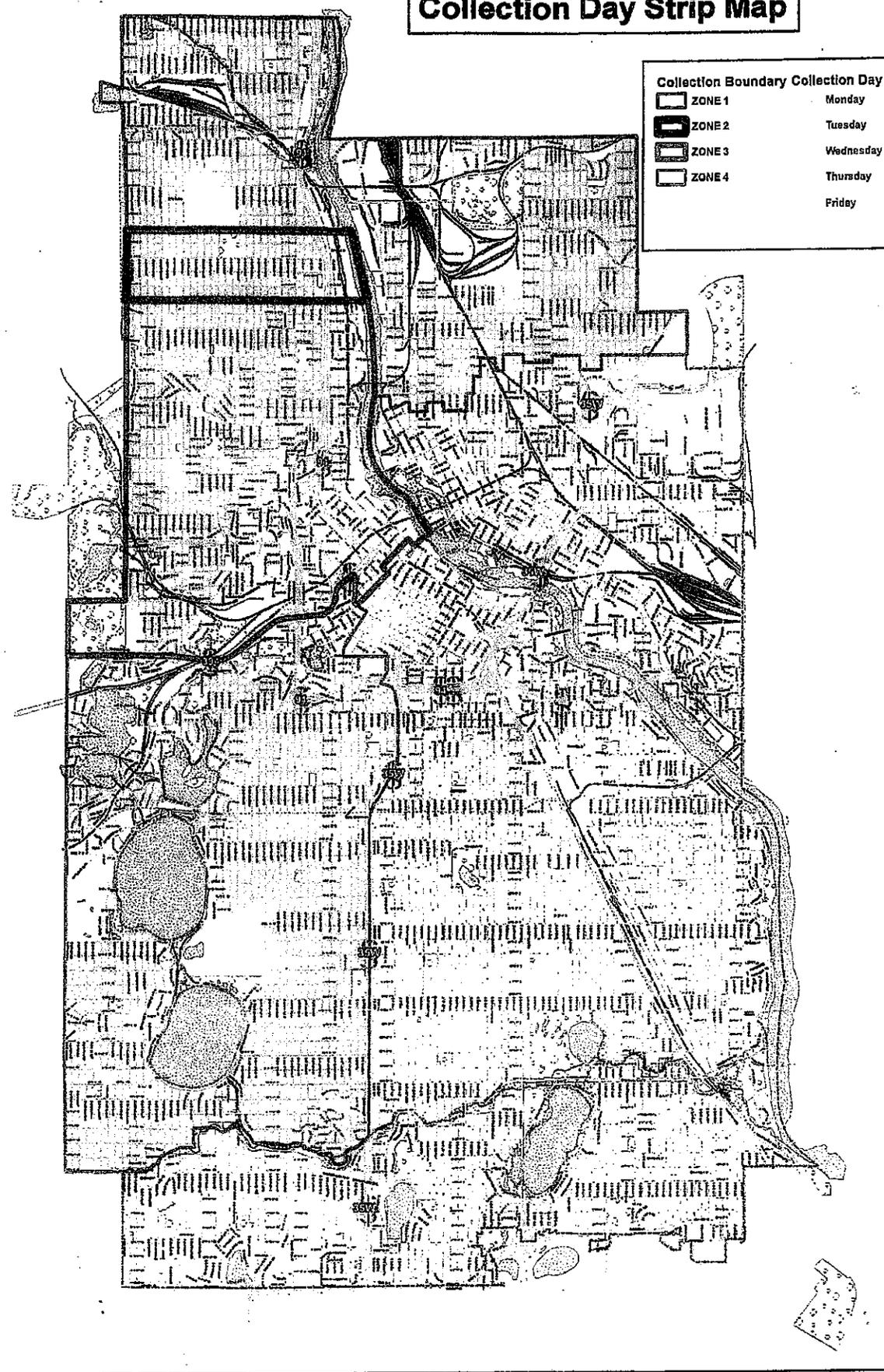
Very truly yours,



Dean L. Younkin
Younkin Trucking, Inc.

cc: Robert Schwartz, P.A.
Charles Hall, MRI

Ex Solid Waste & Recycling Collection Day Strip Map



Collection Boundary	Collection Day
ZONE 1	Monday
ZONE 2	Tuesday
ZONE 3	Wednesday
ZONE 4	Thursday
	Friday

City of Minneapolis

Solid Waste & Recycling



Notes
 The City of Minneapolis provides access to geospatial data and applications to City staff and designated external individuals and agencies, for the removal of City business only.
 This application and the data products it produces should be used in accordance with all applicable City policies and procedures regarding appropriate use of hardware and computer resources, and especially regarding confidentiality and appropriate use of City data.
 The data and applications are provided as working tools only. While they are the best available resources for the stated purpose, the user is advised that there may be problems with data quality and security. The user is advised to read and understand the instructions for the application and all available metadata describing the data to be used.



JACKIE SMITH
C.E.S. of MNPS

Date: May 3, 2013

To: City of Minneapolis Organized Collection Interested Parties

From: David Herberholz, Director of Solid Waste and Recycling

Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.

CC: Heidi Hamilton, Corey Conover

Department of Public Works
 Steven Kotke, P.E.
 City Engineer
 Director

350 South 5th Street - Room 203
 Minneapolis MN 55415

Office 612 673-2352
 Fax 612 673-3565
 TTY 612 673-2157

After concluding the 180 day planning and discussion process for organized collection as per Minnesota Statutes, section 115A.94, Subd. 4, staff has determined that we have not reached clear consensus from all parties on how to proceed with organized collection in the City of Minneapolis. We request that each hauler, licensed to operate solid waste collection services within the City of Minneapolis, please respond with your position on the following three items.

Do you agree?

1. The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via contracts with licensed haulers (See enclosed map) for collection of garbage, recyclables, mattresses, problem materials and seasonal yard waste.

Agree Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

See enclosed letter

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

Jacki L Smith
Signature of Respondent

C.G.S of Mpls
Name of Company

Jacki L. Smith
Print Name of Respondent

License# L276-05110

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

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Signature of Respondent

C.G.S of Mpls
Name of Company

Jacki L. Smith
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Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281

LICENSE CERTIFICATE

Department of Regulatory Services
Minneapolis City Hall
Phone: (612) 673-2080



LICENSE

L276 05110

SOLID WASTE HAULER

Class
L276 05110 SOLID WASTE HAULER

Units
4

CGS OF MINNEAPOLIS INC
DBA: CGS OF MINNEAPOLIS
4 vehicles

POST IN A CONSPICUOUS PLACE

Mail To:

CGS OF MINNEAPOLIS INC
DBA: CGS OF MINNEAPOLIS
1609 49TH AVE N
MINNEAPOLIS MN 55430

License Expires: 01-AUG-13

Renew Before: 01-AUG-13

Department of Regulatory Services

05/16/13

May 16, 2013

VIA HAND DELIVERY

David Herberholz
Director of Solid Waste and Recycling
309 - 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281
CC: Steven Kotke, Heidi Hamilton, Corey Conover

Re: Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste – May 3, 2013
Memorandum To Interested Parties

Dear Mr. Herberholz:

Thank you for your memorandum to interested parties in conjunction with the above-referenced process, dated May 3, 2013.

Please be advised that this letter represents the position of CGS of Minneapolis, a hauler licensed to perform solid waste collection services in accordance with license # L276 05110 in the City of Minneapolis.

Enclosed please find the May 3, 2013, "Consensus On Method of Organized Collection in the City of Minneapolis for Garbage, Recyclables, Mattresses, Problem Materials and Seasonal Yard Waste," Memorandum to Interested Parties ("Consensus Memorandum").

Upon your review, you will see that the first question presented is marked "Disagree" because of the fact that the language and intent is not clear to me. The memorandum used plural contracts and plural haulers as the current method. With the plural tense being used in #1 it appeared to me that #1 was similar to #2 without a limit of 4 as stated in #2. To ensure that CGS's position and that of MRI is perfectly clear, I offer the following statement as an alternate form of organized collection. **The following statement is to be interpreted as the current method of collection as written in Minneapolis Contract C-26328 with vendor #6896 (Minneapolis Refuse Inc.):** One vendor participating with labor peace (preferably MRI) with one contract.

The City of Minneapolis should continue on with the current method of having one half of the City serviced by City crews and one half of the City serviced via a single



**Department of
Public Works**
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
Minneapolis MN 55415

Office 612 673-2352
Fax 612 673-3565
TTY 612 673-2157

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
CC: Heidi Hamilton, Corey Conover

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Agree Disagree

2. The City of Minneapolis should contract with one to four haulers to service the sections on the enclosed map.

Agree Disagree

3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

Exhibit E

I attest that I am authorized to respond to this survey on behalf of an entity licensed to operate solid waste collection services in the City.

Signature of Respondent

Name of Company

Print Name of Respondent

Hard Copy Responses must be either hand delivered or US Mail postmarked by May 17, 2013 to:

**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**



Department of Public Works
Steven Kotke, P.E.
City Engineer
Director

350 South 5th Street - Room 203
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**David Herberholz
Director of Solid Waste and Recycling
309 2nd Avenue South, Room 210
Minneapolis, MN 55401-2281**



Department of Public Works
Steven Kotke, P.E.
City Engineer
Director

Date: May 3, 2013
To: City of Minneapolis Organized Collection Interested Parties
From: David Herberholz, Director of Solid Waste and Recycling
Subject: Consensus on Method of Organized Collection in the City of Minneapolis for garbage, recyclables, mattresses, problem materials and seasonal yard waste.
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Minneapolis MN 55415

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3. If you disagree with any items 1-2, please briefly state the grounds for your disagreement and offer an alternate form of organized collection in the City of Minneapolis.

1/2 street - your vote was counted

Exhibit E

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