

# Public Works 2013 Budget Hearing

Department found on pages E153 – E207 in budget book

Presentation to Ways and Means/Budget Committee  
October 22, 2012

# Public Works 2013 Mayor's Recommended Budget Summary of Presentation

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## **Department Overview**

**General Fund**

**Enterprise Funds**

**Internal Services**

# Public Works 2013 Mayor's Recommended Budget

## Mission

To be effective stewards of the public infrastructure, & provide valued city services that contribute to public safety, economic vitality & neighborhood livability in Minneapolis.

## Business Lines

### Internal Services

The Internal Services business line is comprised of services that are provided primarily to internal City departments & are funded mostly within formal Internal Service funds. Fees for these services are intended to recover the costs incurred for providing each service. Fleet Services is the only division in the Internal Services business line.

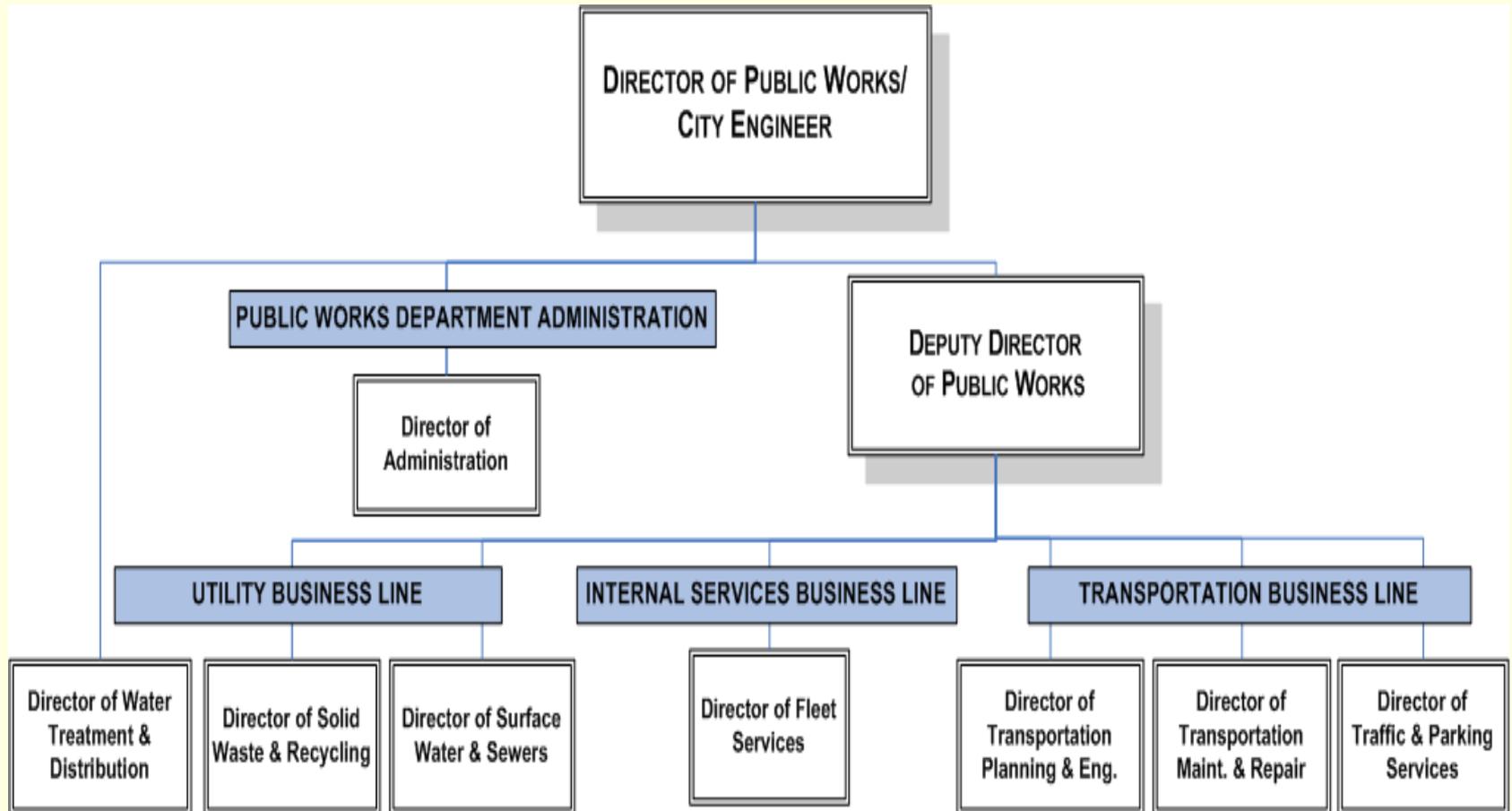
### Utilities

This business line provides services that promote the health & safety of people & property by providing potable water, managing non-potable water, & maintaining a clean city through the collection & disposal of solid waste, recyclables, problem materials, yard waste, & coordination of Clean City activities. The three divisions of the Utilities business line are Surface Water & Sewers, Water Treatment & Distribution, & Solid Waste & Recycling Services.

### Transportation

The Transportation Business Line within the Department of Public Works exists to offer people a variety of safe, convenient options for moving throughout the City & within the region. Transportation options enhance the aesthetics of the environment, improving livability, while contributing to economic vitality through the safe, efficient movement of people & goods. The three divisions in the Transportation business line are Traffic & Parking Services, Transportation Planning & Engineering, & Transportation Maintenance & Repair.

# Public Works 2013 Mayor's Recommended Budget Organization Chart



# Public Works 2013 Mayor's Recommended Budget Department Programs by Goal

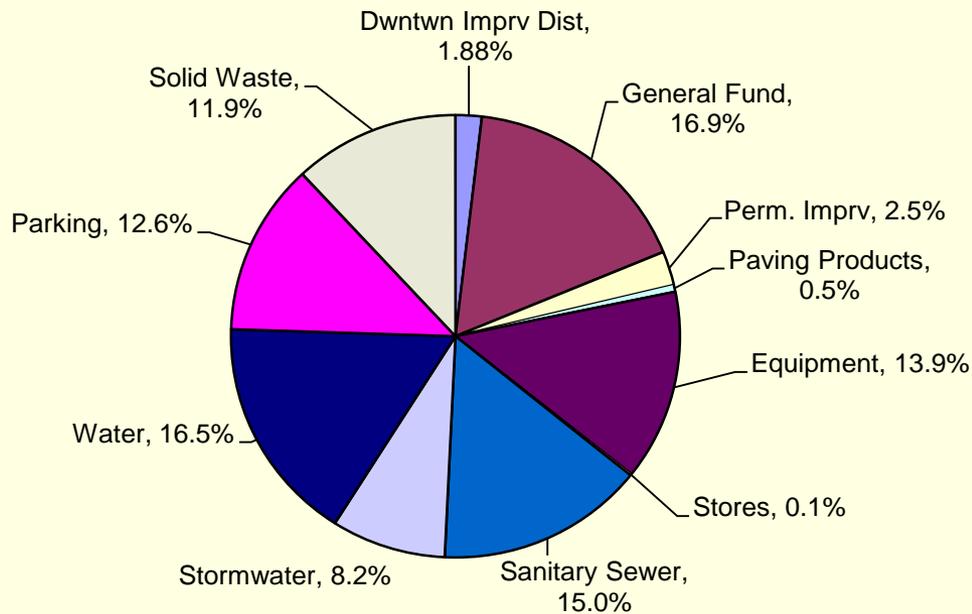
Program Name	2013 Mayor's Recommended	
	General Fund	Other Funds
<b>A Safe Place to Call Home</b>		
Solid Waste & Recycling (9 programs)	\$98,338	\$36,364,059
Mpls. Impound Lot		\$5,019,446
<b>Eco-Focused</b>		
Stormwater - Street Cleaning		\$8,158,278
Stormwater - Collection & Treatment		\$17,288,702
Source Separated Organics – Collection & Composting		\$464,134
<b>Jobs &amp; Economic Vitality</b>		
Special Service Districts, including DID	\$745,080	\$5,800,000
Off-Street Parking		\$30,866,768
On-Street Parking		\$2,856,203
<b>Livable Communities, Healthy Lives</b>		
Transportation Planning & Management	\$2,739,596	\$228,748
Surface Transportation Capital		\$6,736,497
Construction Management		\$1,554,242
Sidewalk		\$698,134
Bridge Maintenance & Repair	\$2,547,243	
Street Maintenance & Repair	\$8,756,713	
Snow & Ice Control	\$11,899,716	
Malls & Plazas	\$1,368,535	
Ramp Maintenance & Repair	\$2,367,476	
Street Lighting	\$6,542,652	
Traffic	\$7,593,309	\$374,017
Traffic Control	\$4,642,469	
Sanitary - Collection & Treatment		\$46,177,368
Water - Potable Water Supply		\$50,901,018
<b>A City that Works</b>		
Public Works Administration	\$2,870,538	
Fleet Management		\$8,342,274
Dispatch Operations		\$16,388,836
Fleet Service Maintenance Operations		\$18,180,974
	\$52,171,665	\$256,399,758

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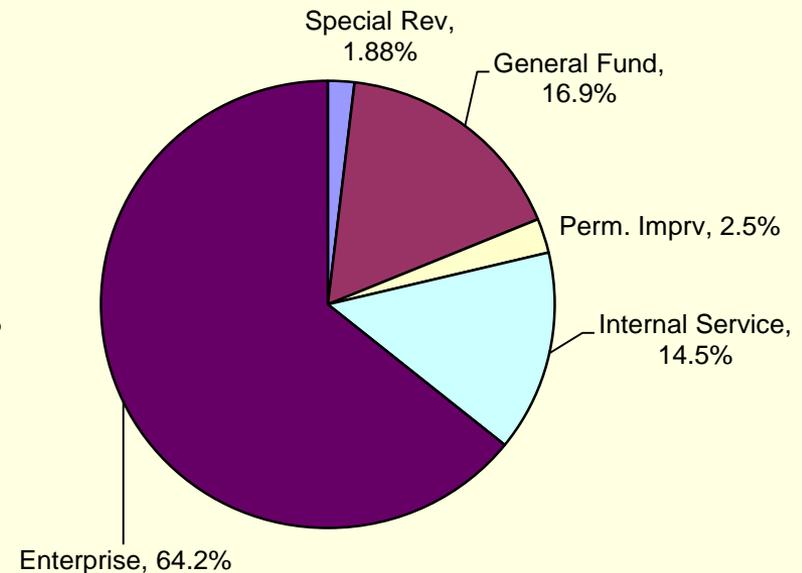
# Public Works 2013 Mayor's Recommended Budget

## Total Operating Expenditures by Fund [\$308.6 million]

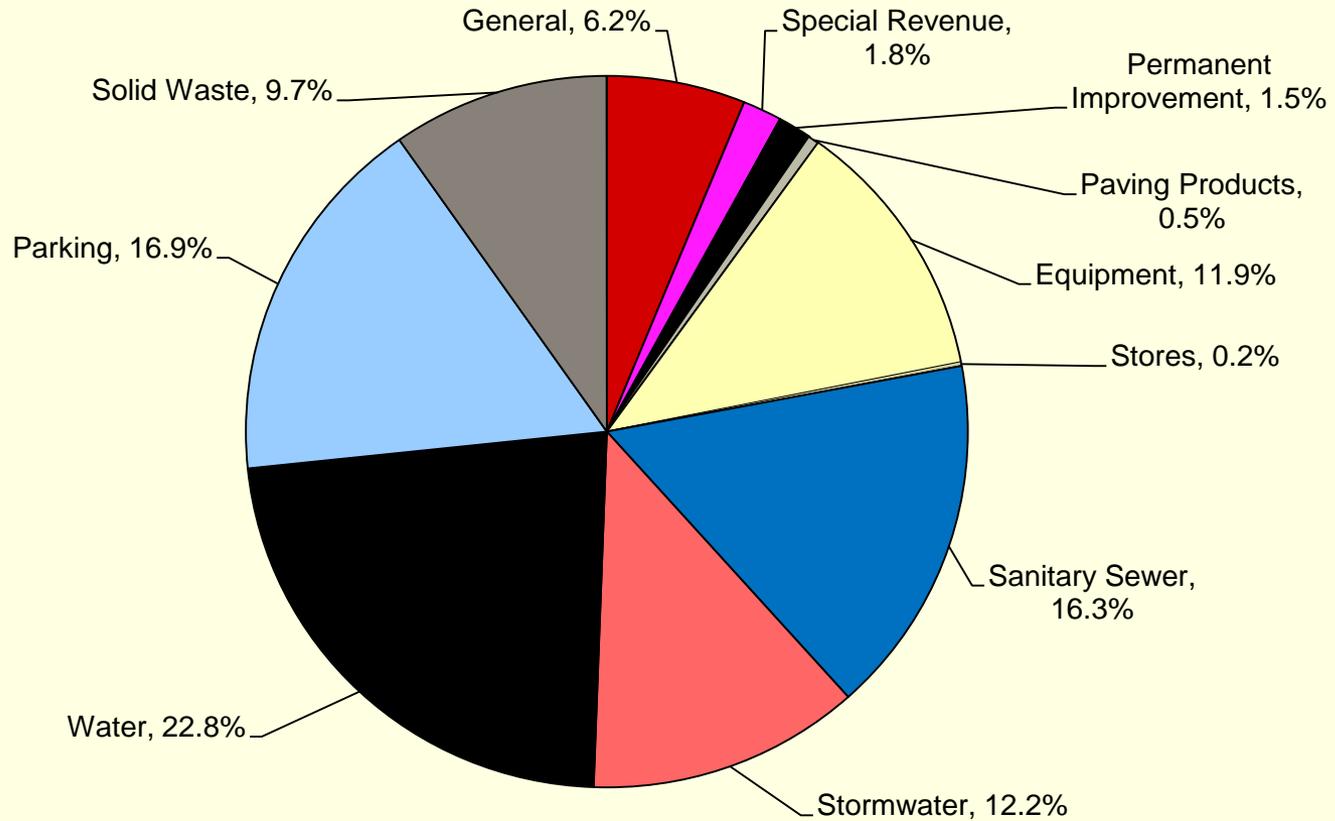
All Public Works Funds



Fund Categories

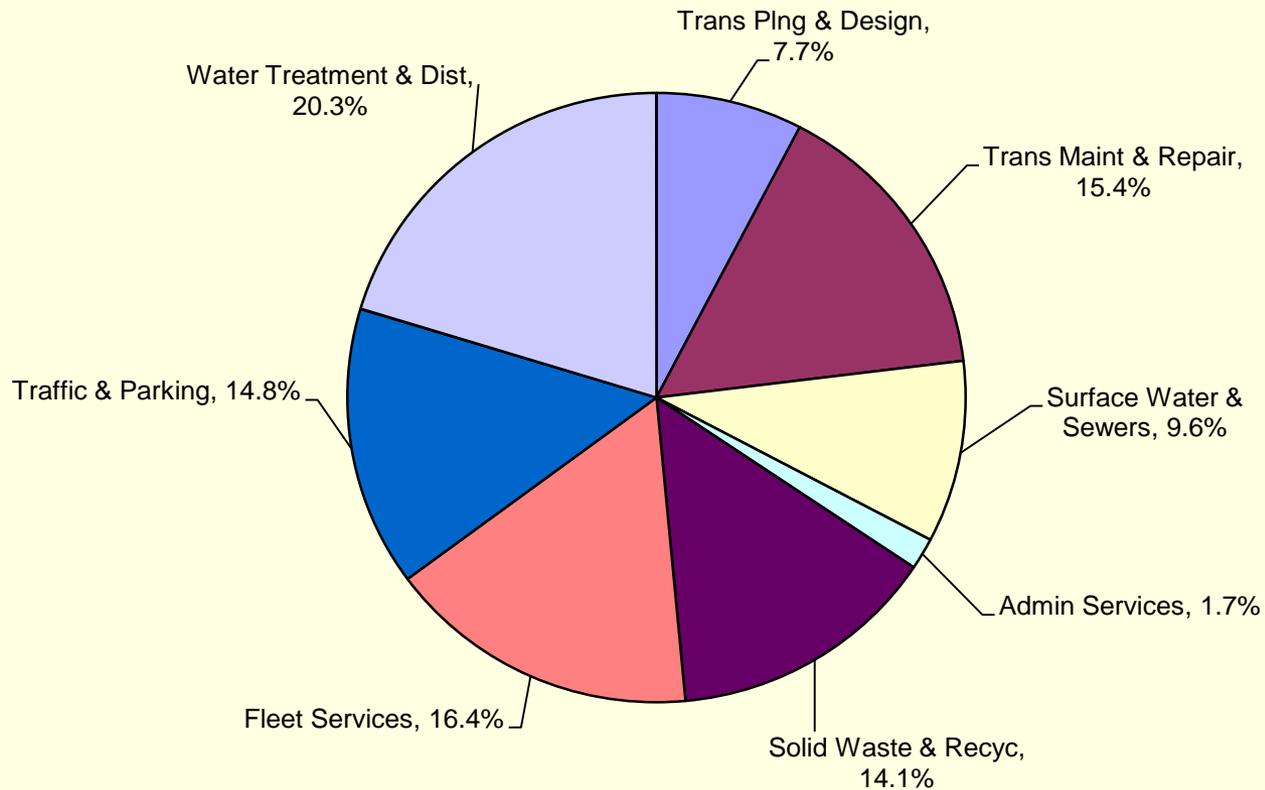


# Public Works 2013 Mayor's Recommended Budget Direct Revenues by Fund [\$330.8 million]



# Public Works 2013 Mayor's Recommended Budget

## Total Operating FTEs [954]



# 2013 Mayor's Recommended Operating Budget Infrastructure Requires Many Partnerships

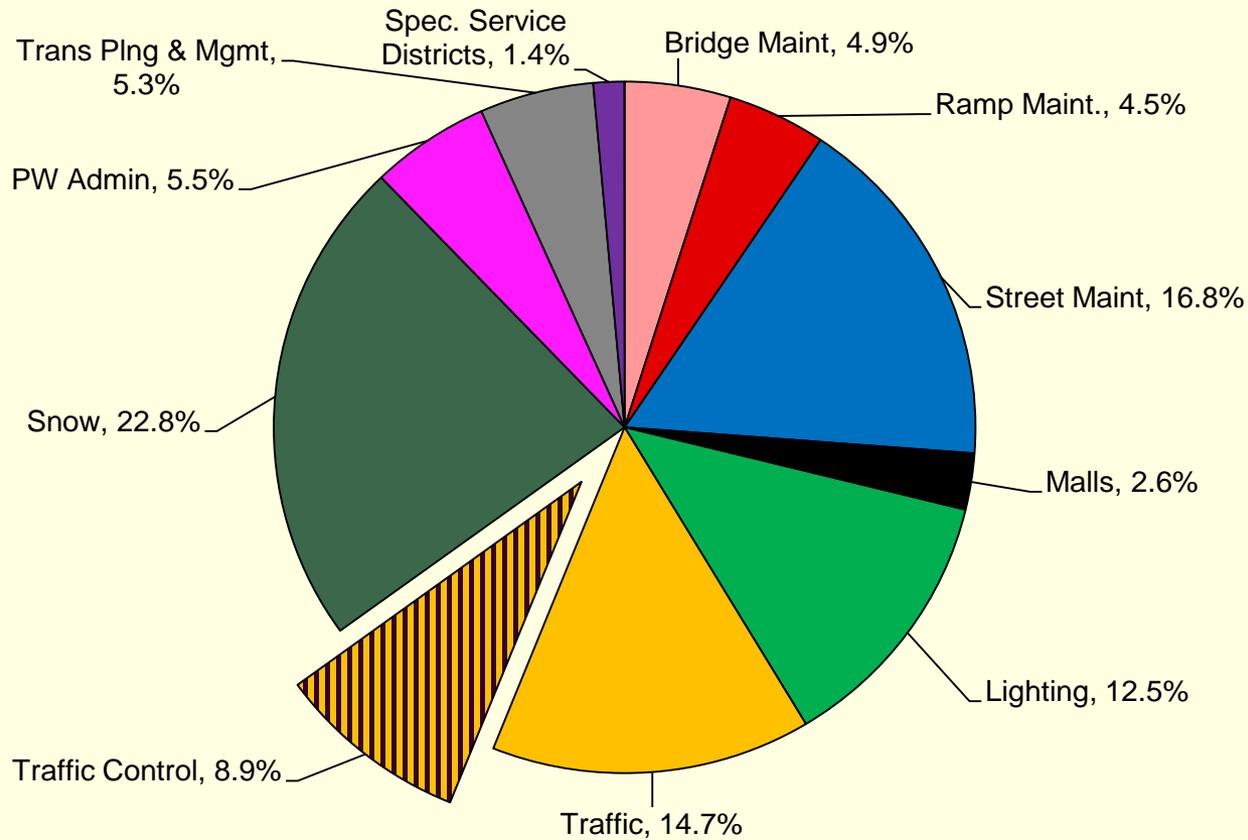
- Established, Day to Day Partnerships
  - Minneapolis Park and Recreation Board
  - Hennepin County
  - MnDOT
  - Metro Transit
  
- Occasional / Unique / Issue Based Partnerships
  - University of Minnesota
    - Water Treatment Studies
  - Concrete Pavement Association of MN
    - Concrete Street Rehabilitation Pilot Project

# 2013 Mayor's Recommended Operating Budget

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## Public Works General Fund

# 2013 Mayor's Recommended Operating Budget General Fund Programs within Public Works



**\$52.2 M**

**General Fund**

# 2013 Mayor's Recommended Operating Budget

## Public Works Administrative Services

<b>Programs:</b>	<b>2012 Adopted Program Budget</b>	<b>2013 Mayor's Recommended Budget</b>	<b>% Change</b>
PW Administration	\$2,781,814	\$2,870,538	3.2 %

### ■ Initiatives

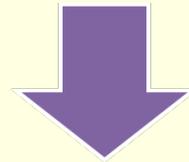
- Continued focus on improving our financial management practices within Public Works
- Public Works Service Worker initiative

# 2013 Mayor's Recommended Operating Budget

## Public Works Service Worker

### Current Positions

- Equipment Operators
- Truck Drivers
- Construction Maintenance Labor
- Solid Waste & Recycling Worker



### New Positions

- **Public Works Service Worker I** : Truck Drivers, Construction Maintenance Labor, Solid Waste & Recycling Worker
- **Public Works Service Worker II** : Equipment Operators, Truck Drivers, Construction Maintenance Labor

# 2013 Mayor's Recommended Operating Budget

## Why make this Change?

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### Increase Flexibility:

- Easier to adapt to changing budgetary and service delivery needs
- Simplified operations
- Increased efficiency
- Increased knowledge, skills and opportunities for employees

# 2013 Mayor's Recommended Operating Budget

## Transportation Planning & Engineering

<b>Programs:</b>	<b>2012 Adopted Program Budget</b>	<b>2013 Mayor's Recommended Budget</b>	<b>% Change</b>
Transportation Planning & Engineering	\$2,748,884	\$2,739,596	-0.3 %

- Trends & challenges
  - Projects with unfunded engineering project costs (i.e. Vikings stadium, Interchange Project)
  - Funding of large projects / initiatives
- Initiatives
  - Based on the ADA self-assessment, embark on an ADA transition plan

# 2013 Mayor's Recommended Operating Budget

## Transportation Maintenance & Repair

<b>Programs:</b>	<b>2012 Adopted Program Budget</b>	<b>2013 Mayor's Recommended Budget</b>	<b>% Change</b>
Bridge Maintenance & Repair	\$2,548,799	\$2,547,243	-1.0 %
Special Service Districts	\$745,080	\$745,080	0.0 %
Street Maintenance & Repair	\$8,444,587	\$8,756,713	3.7 %
Snow & Ice Control	\$11,382,903	\$11,899,716	4.5 %
Malls & Plazas Maintenance	\$1,468,858	\$1,368,535	-6.8 %
Ramp Maintenance & Repair	\$2,545,935	\$2,367,476	-7.0 %
<b>Total for TM &amp; R (all GF Programs)</b>	<b>\$27,136,162</b>	<b>\$27,684,763</b>	<b>2.0 %</b>

# 2013 Mayor's Recommended Operating Budget

## Transportation Maintenance & Repair

### ■ Trends & challenges:

- Funding for preventative maintenance (sealcoating)
- Maintenance funding to keep pace with growth of bike, pedestrian, and landscape spaces

### ■ Initiatives:

- Snow and Ice Control: Implementing a GIS based, graphical reporting tool for performance tracking
- Developing a report about city managed SSDs versus self-managed SSDs
- Concrete street rehabilitation program
- Working with the Fleet Services Division to acquire a multi-purpose piece of equipment that can be used for a variety of tasks.
- Installing asphalt storage facility at the Hiawatha Maintenance Facility
- Expanding program of using contractors to clear non-compliant sidewalks of snow and ice

## 2013 Mayor's Recommended Operating Budget Traffic & Parking Services (General Fund)

<b>Programs:</b>	<b>2012 Adopted Program Budget</b>	<b>2013 Mayor's Recommended Budget</b>	<b>% Change</b>
Street Lighting	\$6,482,585	\$6,542,652	0.9 %
Traffic Control		\$4,642,469	
Traffic	\$6,934,306	\$7,691,647	10.9 %
<b>Total for T&amp;PS (all GF Programs)</b>	<b>\$13,416,891</b>	<b>\$18,876,768</b>	<b>40.7 %</b>

# 2013 Mayor's Recommended Operating Budget Traffic & Parking Services (General Fund)

- Trends & challenges:
  - Future rate increases for Xcel street lighting & electricity
  - Aging infrastructure and assets needing replacement
  
- Initiatives:
  - Street Lighting -- continued LED pilots
  - Traffic Signing & Marking – began using new traffic sign asset data base for replacements, reflectivity, work orders, etc.
  - Traffic Safety (reducing crashes) – improved data from new Traffic Crash web-based software and overhead signal additions
  - Bicycles & Pedestrians -- addressing Master Plans
  - Traffic Signal Program – Traffic Operations Center; Signal Retiming Projects; State and County partnerships to replace/upgrade signal infrastructure.
  - Transition of the Traffic Control group (former Regulatory Services)

# 2013 Mayor's Recommended Operating Budget

## **Public Works Enterprise Division / Funds**

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- Drinking Water
- Surface Water & Sewers
  - Sanitary Sewer Fund
  - Stormwater Fund
- Solid Waste & Recycling
- Traffic & Parking Services (Parking Fund)

# 2013 Mayor's Recommended Operating Budget

## Managing the Enterprise Funds

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- Monthly meetings with each utility and the Finance Department to review financial performance.
- Each utility has a 10 year pro forma with projected rates to cover the costs of operating the utility.
- The pro formas include operating revenues/expenses, non-operating revenues/expenses, capital program, debt service, and financial policies (i.e. operating cash reserve requirements).
- Efficient operations, responsible and timely maintenance, cost effective capital investments, and stable rates are key values of the department.

# 2013 Mayor's Recommended Operating Budget Managing the Enterprise Funds – Pro Forma

## Water Fund Pro Forma - 2012 Council Adopted Budget

	Actual 2009	Actual 2010	Actual 2011	Plan 2012	Projected 2012	Plan 2013	Plan 2014	Plan 2015	Plan 2016	Plan 2017	Plan 2018	Plan 2019	Plan 2020	Plan 2021	Plan 2022
Sales volume in millions of gallons	17,915	16,791	16,965	17,200	17,536	17,100	17,000	16,900	16,800	16,700	16,600	16,500	16,400	16,300	16,200
Mayor's Recommended															
Fixed Charge - 5/8" Meter				\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	\$4.00	\$4.00	\$4.00	\$4.00	\$4.00	\$5.00
% Increase on a cost per billing unit basis	5.80%	4.80%	4.90%	0.00%	0.00%	2.81%	2.74%	2.98%	2.87%	0.00%	2.79%	2.99%	2.90%	2.82%	0.00%
Rate per billing unit basis = \$/100 cu ft	2.91	3.05	3.20	3.20	3.20	3.29	3.38	3.48	3.58	3.58	3.68	3.79	3.90	4.01	4.01
<b>Operating Revenues:</b>															
Utility Charges Mpls - Fixed Charge				9,323,772	9,218,615	9,257,556	9,257,556	9,257,556	9,257,556	6,515,112	6,515,112	6,515,112	6,515,112	6,515,112	8,143,890
Utility Charges Mpls - Volume Charge	52,745,155	53,167,300	53,889,105	57,250,553	57,202,766	56,243,394	57,444,061	58,795,696	60,127,317	59,769,416	61,071,055	62,517,654	63,942,258	65,344,869	64,943,980
Utility Charges Suburb	11,459,841	10,695,439	12,900,851	10,081,358	12,801,416	12,480,305	12,746,731	13,048,654	13,342,140	13,282,723	13,551,554	13,872,551	14,188,669	14,499,905	14,410,949
All other operating revenue	2,362,957	1,799,208	3,170,730	5,788,288	8,589,112	4,506,670	4,574,270	4,642,884	4,712,527	4,783,215	4,854,964	4,927,788	5,001,705	5,076,730	5,152,881
Total Operating Revenues	66,567,953	65,661,947	69,940,686	76,443,971	81,811,909	76,487,925	78,022,618	79,742,780	81,439,540	84,330,486	85,992,684	87,833,105	89,647,744	91,436,617	92,651,700
<b>Operating Expenses:</b>															
Payments for City Services	8,255,969	8,137,263	7,333,923	10,067,237	10,067,237	10,914,363	11,098,330	11,274,552	11,454,298	11,637,640	11,824,648	12,015,397	12,209,961	12,408,417	12,610,841
Administration	1,734,359	2,238,133	1,007,162	1,161,377	1,159,549	1,172,207	1,198,231	1,224,845	1,252,061	1,279,896	1,308,364	1,337,479	1,367,255	1,397,708	1,428,654
Engineering	1,082,591	1,388,414	1,549,407	2,192,400	1,987,904	2,184,423	2,217,498	2,271,899	2,327,661	2,384,817	2,443,403	2,503,455	2,565,012	2,628,110	2,692,791
Operations	18,270,976	16,885,254	15,957,374	16,697,438	16,315,783	17,987,306	18,506,550	19,049,193	19,616,441	20,209,927	20,829,927	21,478,931	22,158,085	22,968,974	23,815,775
Maintenance	6,396,083	6,932,572	5,738,283	6,926,886	7,240,660	6,132,385	6,180,438	6,229,740	6,280,323	6,332,225	6,385,481	6,440,130	6,496,208	6,657,756	6,823,413
Distribution	7,076,581	8,361,990	7,841,971	8,786,743	9,249,845	8,285,759	8,487,932	8,695,144	8,907,524	9,125,203	9,348,314	9,576,997	9,811,394	10,051,650	10,297,916
Major Repairs & Replacement	1,341,420	1,552,332	3,438,120	2,000,000	1,927,696	1,000,000	1,020,000	1,040,400	1,061,208	1,082,432	1,104,081	1,126,163	1,148,686	1,171,660	1,195,093
Meter Shop	2,113,849	2,440,401	2,401,283	2,108,180	1,894,611	1,938,687	1,987,933	2,038,452	2,090,276	2,143,440	2,197,758	2,252,927	2,310,210	2,370,210	2,430,620
Reimbursables	0	0	0	1,185,243	936,538	1,389,481	1,448,568	1,479,081	1,510,207	1,542,019	1,574,511	1,607,698	1,641,596	1,676,218	1,711,582
Total Operating Expenses	46,251,828	47,916,359	45,267,163	51,105,498	50,759,823	50,984,611	52,145,480	53,303,286	54,499,999	55,737,243	57,016,707	58,340,177	59,709,522	61,300,703	61,295,303
<b>Operating Margin</b>	<b>20,316,125</b>	<b>17,745,588</b>	<b>24,673,523</b>	<b>25,338,473</b>	<b>31,052,086</b>	<b>25,503,314</b>	<b>25,877,138</b>	<b>26,439,494</b>	<b>26,939,541</b>	<b>28,593,223</b>	<b>28,975,977</b>	<b>29,492,928</b>	<b>29,938,222</b>	<b>30,105,914</b>	<b>31,356,397</b>
<b>Non-Operating Revenues/(Expenses)</b>															
<b>Capital Related</b>															
Bond & Note Proceeds	16,005,655	13,484,612	9,731,955	4,033,045	215,411	2,000,000	10,000,000	10,000,000	8,000,000	10,000,000	0	20,000,000	0	0	20,000,000
Federal ARRA Grant	1,825,803	2,196,776													
Reimbursed Capital Revenue	239,917	366,306	247,471	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Grant Proceeds															
Total Capital Related Revenue (Expenses)	18,071,375	16,056,694	9,979,426	6,033,045	2,215,411	4,000,000	12,000,000	12,000,000	10,000,000	12,000,000	2,000,000	22,000,000	2,000,000	2,000,000	22,000,000
<b>Non-Capital Related</b>															
Transfer to Other Funds/Bond Sale Costs	(248,801)														
Transfers to Other Funds for MERF Debt Service	(1,071,000)	(1,258,000)	(2,042,000)	(4,992,000)	(4,992,000)										
Total Non-Capital Related Revenue (Expenses)	(1,071,000)	(1,506,801)	(2,042,000)	(4,992,000)	(4,992,000)	0	0	0	0	0	0	0	0	0	0
<b>Net Income</b>	<b>37,316,303</b>	<b>32,295,481</b>	<b>32,610,949</b>	<b>26,379,818</b>	<b>28,276,497</b>	<b>29,503,314</b>	<b>37,877,138</b>	<b>38,439,494</b>	<b>36,939,641</b>	<b>40,593,223</b>	<b>30,975,977</b>	<b>61,492,928</b>	<b>31,938,222</b>	<b>32,105,914</b>	<b>53,356,397</b>
<b>Water Capital Program</b>															
Reimbursed/Assessed Capital	(1,148,703)	(115,598)	(247,471)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Capital Expenses - Bonds/Notes	(16,540,250)	(17,160,485)	(9,731,955)	(4,033,045)	(215,411)	(2,000,000)	(10,000,000)	(10,000,000)	(8,000,000)	(10,000,000)	0	(20,000,000)	0	0	(20,000,000)
Capital Expenses - Water Revenue	(6,220,241)	(379,851)	(5,694,245)	(9,510,000)	(10,958,902)	(15,150,000)	(11,900,000)	(12,000,000)	(12,300,000)	(12,700,000)	(23,400,000)	(13,300,000)	(13,500,000)	(13,700,000)	(13,900,000)
Federal ARRA Grant	(1,999,945)	(2,105,851)													
Total Capital (Expenditures)	(25,909,139)	(19,761,583)	(15,673,671)	(15,543,045)	(13,174,313)	(19,150,000)	(23,900,000)	(24,000,000)	(22,300,000)	(24,700,000)	(25,400,000)	(35,300,000)	(16,500,000)	(15,700,000)	(35,900,000)
<b>Water - Debt Service Plans</b>															
Debt Service - Currently Structured Debt	(9,923,669)	(9,517,932)	(10,038,055)	(10,217,627)	(10,272,550)	(10,383,375)	(10,453,579)	(10,691,075)	(10,906,266)	(10,928,194)	(10,014,679)	(10,014,813)	(10,004,438)	(9,815,601)	(9,179,850)
Debt Service-Future Bond Funded Capital						(231,479)	(1,388,877)	(2,092,487)	(2,855,376)	(3,424,137)	(3,424,137)	(4,961,560)	(4,961,560)	(4,961,560)	(4,961,560)
Total Debt Service	(9,923,669)	(9,517,932)	(10,038,055)	(10,226,083)	(10,272,550)	(10,614,854)	(11,842,456)	(12,783,563)	(13,561,642)	(14,352,331)	(13,438,817)	(14,976,473)	(14,966,098)	(14,777,262)	(14,141,510)
<b>Net Income (loss) after Debt &amp; Capital Exp</b>	<b>1,483,495</b>	<b>3,015,966</b>	<b>6,899,223</b>	<b>610,389</b>	<b>4,828,634</b>	<b>(261,540)</b>	<b>2,134,683</b>	<b>1,655,932</b>	<b>1,077,899</b>	<b>1,640,892</b>	<b>(7,862,839)</b>	<b>1,216,455</b>	<b>1,472,124</b>	<b>1,628,652</b>	<b>3,314,887</b>
<b>Cash</b>															
Beginning Balance	461,707	(2,007,396)	13,226,868	14,877,329	14,877,329	19,705,963	19,444,422	21,579,105	23,235,037	24,312,936	25,853,828	17,990,988	19,207,443	20,679,567	22,308,219
Reconciling Adjustment - Net Income/Timing	(2,469,103)	15,234,264	1,650,461	610,389	4,828,634	(261,540)	2,134,683	1,655,932	1,077,899	1,640,892	(7,862,839)	1,216,455	1,472,124	1,628,652	3,314,887
Ending Balance	(2,007,396)	13,226,868	14,877,329	15,487,718	19,705,963	19,444,422	21,579,105	23,235,037	24,312,936	25,853,828	17,990,988	19,207,443	20,679,567	22,308,219	25,623,106
Reserve for Membrane and Valve Replacements			1,286,000	2,572,000	2,572,000	3,858,000	5,144,000	6,430,000	7,716,000	9,002,000	0	1,286,000	2,572,000	3,858,000	5,144,000
3 Month Operating Cash Reserve Requirement	11,562,957	11,979,090	11,316,791	12,776,375	12,689,956	12,746,153	13,036,370	13,325,822	13,625,000	13,934,311	14,254,177	14,565,044	14,927,381	15,332,676	15,323,826
Unreserved Cash Balance	(13,570,353)	1,247,778	2,274,538	139,343	4,444,007	2,840,269	3,398,735	3,479,215	2,971,936	2,917,517	3,736,812	3,336,399	3,180,167	3,117,543	5,155,280

# 2013 Mayor's Recommended Operating Budget

## Water Rates

<b>Water – Mayor's Recommended Rates for Average Households</b>				
<b>Year</b>	<b>Fixed Rate</b>	<b>2013 Proposed Rate (cost per 100 Cubic feet)</b>	<b>Proposed % increase year to year on usage only</b>	<b>2013 Cost per Month for avg household (Rate X 8 units + Fixed Rate)</b>
2012	\$2.00	\$3.20		\$27.60
2013	\$2.00	\$3.29	2.8 %	\$28.32
2014	\$2.00	\$3.38	2.7 %	\$29.04
2015	\$2.00	\$3.48	3.0 %	\$29.84
2016	\$2.00	\$3.58	2.9 %	\$30.64
2017	\$4.00	\$3.58	0.0 %	\$32.64

- Assume 5/8" meter and 8 units average per month usage

# 2013 Mayor's Recommended Operating Budget

## Water Treatment & Distribution - 2013

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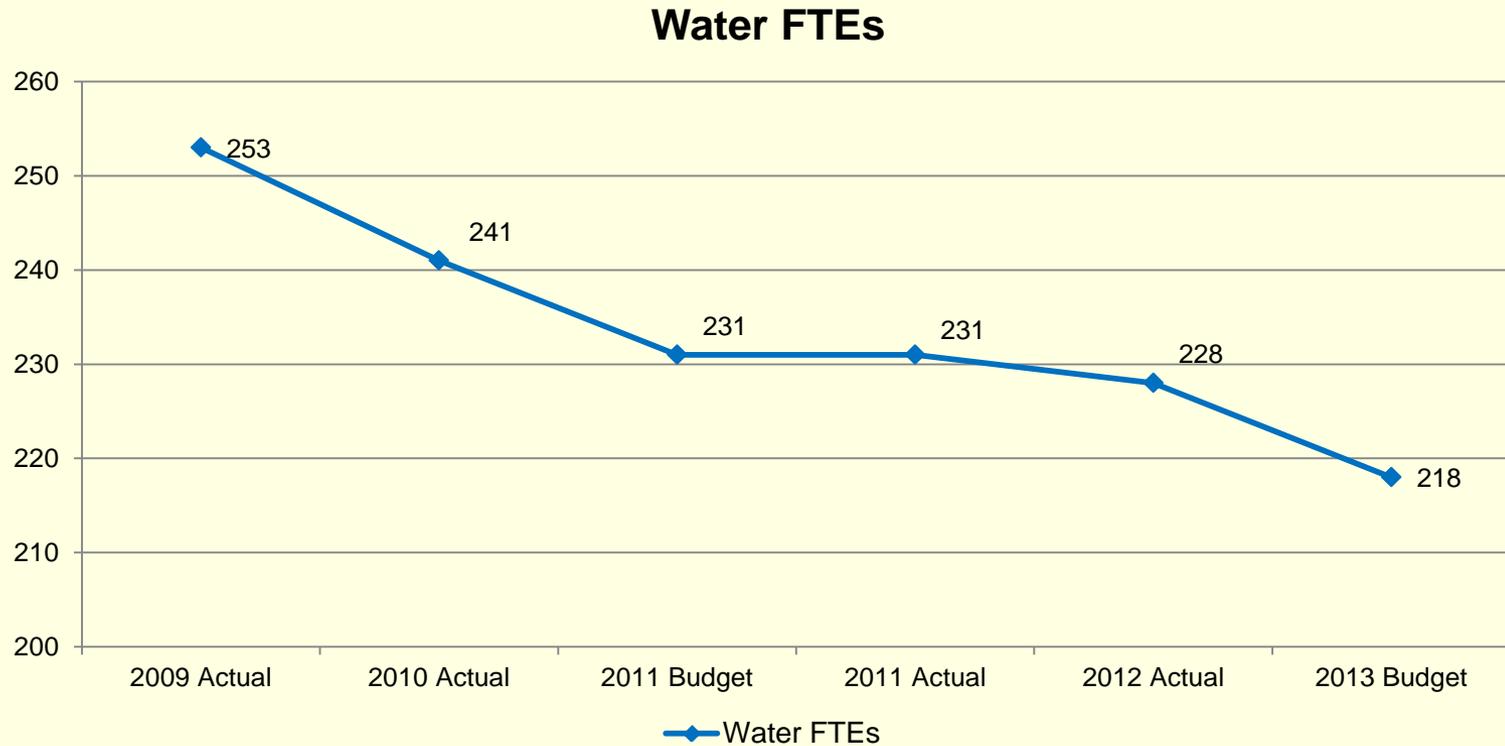
### ■ Trends & challenges

- Water usage continues to decrease – While 2012 has been a dry year, the general trend is down about .5% per year
- Significant treatment capital investments needed – Programmed into rates
- Upgrade Fridley Filter Plant with granular activated carbon for taste and odor control using bonding over next 5 years
- Restored full water main lining program – planned within proposed rates
- New East Side Yard facility programmed over the next two years

### ■ Initiatives

- Continued work on automation, cross-training, and efficiencies
- Cost of service study in 2013 as required by suburban contracts
- Developing plan for potential alternative water supply
- Finalize capital plan for the old Columbia Heights facility

# 2013 Mayor's Recommended Operating Budget Water Treatment & Distribution - 2013



Note: Includes permit employees each year

# 2013 Mayor's Recommended Operating Budget

## Sanitary Sewer Rates

<b>Sanitary Sewer - Recommended Rates for Average Households</b>				
<b>Year</b>	<b>Fixed Rate</b>	<b>2013 Proposed Rate (cost per 100 Cubic feet)</b>	<b>Proposed % increase year to year</b>	<b>2013 Cost per Month for avg household (Rate X 6 units + Fixed Rate)</b>
2012	\$3.00	\$3.05		\$21.30
2013	\$3.00	\$3.14	3.0 %	\$21.84
2014	\$3.00	\$3.24	3.2 %	\$22.44
2015	\$3.00	\$3.34	3.1 %	\$23.04
2016	\$3.00	\$3.44	3.0 %	\$23.64
2017	\$4.00	\$3.44	0.0 %	\$24.64

- Assume 5/8" meter and 6 units average per month usage

# 2013 Mayor's Recommended Operating Budget

## Sanitary Sewer

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### ■ Trends & Challenges

- Aging infrastructure
- MCES rates continue to increase – Requesting a technical amendment to the Mayor's budget for an increase of \$339,017 for 2013.
- MCES Programs – Inflow and Infiltration

### ■ Initiatives

- Increase Cured In Place Pipe (CIPP) lining program and investigate equipment to increase efficiency – it is a cost effective program with minimal disruption to residents to extend the life of our sanitary and storm mains
- Initiating a Fat, Oils, Grease program (FOG)
- Transitioning to jet/vac combination equipment to increase efficiency and improve pipe cleaning procedures.

# 2013 Mayor's Recommended Operating Budget

## Stormwater Rates

<b>Stormwater - Recommended Rates</b>			
<b>Year</b>	<b>Rate / ESU (Equivalent Stormwater Unit) = 1,530 square feet if impervious surface</b>	<b>Cost per Month for avg household</b>	<b>% increase</b>
2012	\$11.70	\$11.70	
2013	\$11.82	\$11.82	1.0 %
2014	\$11.94	\$11.94	1.0 %
2015	\$12.06	\$12.06	1.0 %
2016	\$12.22	\$12.22	1.3 %
2017	\$12.38	\$12.38	1.3 %

# 2013 Mayor's Recommended Operating Budget

## Stormwater

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### ■ Trends & Challenges

- Funding stream is stable.
- Need to continue accelerated maintenance of storm tunnels has caused an increase in capital spending.
- Total Maximum Daily Load (TMDL) financial impacts compared to actual water quality benefits.
- Working towards a long-term solution for the 35W south storm tunnel.

### ■ Initiatives

- Intend to televise and assess the condition of the storm system over next 3 to 4 years. This information will assist in decisions for Capital requests.
- Developing maintenance guidance for stormwater best management practices.

# 2013 Mayor's Recommended Operating Budget Solid Waste Program & Rates

Rate Table - Solid Waste & Recycling fees (per month, per dwelling unit)

	<b>2012 Adopted</b>	<b>2013 Mayor's Proposed Budget</b>	<b>2013 Modified Mayor's Budget</b>	<b>% Change</b>
Base fee for collecting garbage & recyclables	\$24.00	\$24.70	<b>\$17.00</b>	
Recycling credit	(\$7.00)	(\$7.00)	<b>0.00</b>	
Large cart fee	\$5.00	\$5.00	<b>\$5.00</b>	
Average total customer bill for large cart holder	\$22.00	\$22.70	<b>\$22.00</b>	0.0 %

# 2013 Mayor's Recommended Operating Budget

## Solid Waste & Recycling

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- Trends & challenges
  - Increasing city's recycling percentages
  - Organics
  - Organics – Pilots
  - Yardwaste – Processing
  - Mattress - Recycling
  
- Initiatives
  - One-Sort Recycling

# 2013 Mayor's Recommended Operating Budget

## 2013 Impact on Typical Household

### Residential Average Monthly Bill

	<b>Current 2012</b>	<b>Proposed 2013</b>	<b>Assumptions</b>
Sanitary	\$21.30	\$21.84	Rate x6 Units
Storm	\$11.70	\$11.82	Rate x1
Water	\$27.60	\$28.32	Rate x8 Units
Solid Waste	\$22.00	\$22.00	Rate x1
Total	\$82.60	\$83.98	

## 2013 Mayor's Recommended Operating Budget Traffic & Parking Services (Parking System)

<b>Programs:</b>	<b>2012 Adopted Program Budget</b>	<b>2013 Mayor's Recommended Budget</b>	<b>% Change</b>
On-Street Parking	\$3,808,980	\$2,856,203	-25.0 %
Off-Street Parking	\$32,900,293	\$30,866,768	-6.2 %
Minneapolis Impound Lot	\$5,854,454	\$5,019,446	-14.3 %
<b>Total for T&amp;PS</b>	<b>\$42,563,727</b>	<b>\$38,742,417</b>	<b>-9.0 %</b>

\*\*Parking Operating costs only and do not include debt or parking fund transfers

# 2013 Mayor's Recommended Operating Budget

## Traffic & Parking Services (Parking Fund)

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- Trends & challenges:
  - Economy, Asset needs, Customer Service, & Technology changes
  - Off Street Parking
  
- Initiatives:
  - Parking System initiatives improved short-term Parking Fund performance
  - Financial Plan for long-term performance being discussed with Finance
  - On Street Parking
  - Off Street Parking
  - Impound Lot & Towing – successfully implemented new operations software

# 2013 Mayor's Recommended Operating Budget

## Fleet Services

<b>Programs:</b>	<b>2012 Adopted Program Budget</b>	<b>2013 Mayor's Recommended Budget</b>	<b>% Change</b>
Fleet Management	\$8,539,611	\$8,342,284	-2.3 %
Dispatch Operations	\$17,505,674	\$16,388,839	-6.4 %
Fleet Service Maintenance Operations	\$17,608,537	\$18,180,974	3.3 %
<b>Total for Fleet Services</b>	<b>\$43,653,822</b>	<b>\$42,912,094</b>	<b>-1.7 %</b>

***Internal Service Funds***

ref Budget Book – C68 & E169

# 2013 Mayor's Recommended Operating Budget

## Fleet Services Trends and Challenges

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- Trends & challenges:
  - Fluctuating fuel and part prices
  - Developing a new rate model
  
- Initiatives:
  - Formalizing City of Minneapolis fleet policies
  - Implementing technology for deploying equipment and personnel (Business Process Improvement)
  - Implementing EPA "Smartway" procurement practices
  - Cross training field and shop employees
  - Expanding pool of internal trainers and training programs
  - Providing services to other public entities

# 2013 Mayor's Recommended Operating Budget

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Thank You  
Any Questions?

# Public Works 2013 Mayor's Recommended Budget Programs by Fund

Business Unit / Program	General	SpecRev	Perm. Improve	Paving Products	Equipment	Stores	Sanitary Sewer	Stormwater Fund	Water	Parking	Solid Waste
	00100	01100	04100	06000	06100	06300	07100	07300	07400	07500	07700
<b>Public Works Administration</b>	2,870,538										
<b>Transportation</b>											
Mpls Impound Lot										5,019,446	
Stormwater - Street Cleaning								8,158,278			
Special Service Districts, including DID	745,080	5,800,000									
On-Street Parking										2,856,203	
Transportation Planning & Management	2,739,596		228,748								
Surface Transportation Capital			6,736,497								
Construction Management				1,554,242							
Sidewalk			698,134								
Bridge Maintenance & Repair	2,547,243										
Street Maintenance & Repair	8,756,713										
Snow & Ice Control	11,899,716										
Malls & Plazas	1,368,535										
Ramp Maintenance & Repair	2,367,476										
Street Lighting	6,542,652										
Traffic	7,013,309					374,017					
Graffiti on Public Infrastructure	98,338										
Maintain & Improve Bicycle & Ped Prog	580,000										
Traffic Control	4,642,469										
Off-Street Parking										30,866,768	
<b>Utilities</b>											
Solid Waste & Recycling											36,828,193
Stormwater - Collection & Treatment								17,288,702			
Sanitary - Collection & Treatment							46,177,368				
Potable Water Supply									50,901,018		
<b>Internal Services</b>											
Fleet Management					8,342,284						
Dispatch Operations					16,388,836						
Fleet Service Maint. Operations					18,180,974						
<b>TOTAL</b>	<b>52,171,665</b>	<b>5,800,000</b>	<b>7,663,379</b>	<b>1,554,242</b>	<b>42,912,094</b>	<b>374,017</b>	<b>46,177,368</b>	<b>25,446,980</b>	<b>50,901,018</b>	<b>38,742,417</b>	<b>36,828,193</b>

# 2013 Mayor's Recommended Operating Budget PW Expenditures by Type - \$308.6 M

All Public Works Operating Budgets

