

Indicator		Current Target(s)	Proposed New Target(s)	Justification
A Healthy Life (6)	Healthy Infants	<ul style="list-style-type: none"> Reduce infant mortality rates overall and within each racial/ethnic subgroup to 4.5 deaths per 1,000 live births by 2010. * Reduce the proportion of infants born at low birth weight to 5 percent by 2010. * 	<ul style="list-style-type: none"> Reduce infant mortality rates overall and within each racial/ethnic subgroup to 6.6 deaths per 1,000 live births by 2014 from 7.1 per deaths per 1000 live births 2009.* Reduce the proportion of infants born at low birth weight to 7.8 percent by 2014 from 7.9 percent in 2009.* 	<p>Healthy People 2020 objective for infant mortality was used in setting the target for Minneapolis. The 2014 target for Minneapolis would be 6.6 infant deaths per 1000 live births, down from the 7.1 rate in 2009.</p> <p>Healthy People 2020 objective for low birth weight was used in setting the target for Minneapolis. The 2014 target for Minneapolis would be 7.8%, down from 7.9% in 2009.</p>
	Teen Pregnancy	<ul style="list-style-type: none"> Reduce the pregnancy rate among 15- to 17-year-olds to 46 pregnancies per 1,000 by 2010.* 	<ul style="list-style-type: none"> Reduce the pregnancy rate among 15- to 17-year-olds to 37.8 pregnancies per 1,000 by 2014 from 39.1 pregnancies in 2009.* 	<p>Healthy People 2020 objective for teen pregnancy was used in setting the target for Minneapolis. The 2014 target would be 37.8 pregnancies, down from 39.1 in 2009. After the release of 2010 census data, linear modeling was used to recalculate teen pregnancy rates over the 10-year period to more accurately estimate changes in the teen population over time.</p>
	HIV and Gonorrhea	<ul style="list-style-type: none"> Reduce the rate of new HIV cases in Minneapolis to 21 cases per 100,000 people by 2010. * Reduce the rate of new gonorrhea cases in Minneapolis to 161 cases per 100,000 people by 2010. * 	<ul style="list-style-type: none"> Reduce the rate of new HIV cases in Minneapolis to 21 cases per 100,000 among adolescents and adults (13 and over) by 2014.* Reduce the rate of new gonorrhea cases in Minneapolis to 297 cases per 100,000 people (ages 15 through 44) by 2014 from 344 cases per 100,000 in 2010.* 	<p>A new Healthy People 2020 method of calculating new HIV cases, confines the denominator to individuals aged 13 years or older. The Minneapolis 2014 target was kept the same as the 2010 target. After the release of 2010 census data, linear modeling was used to recalculate rates for new HIV cases over the 10-year period to more accurately estimate changes in the target population over time.</p> <p>Healthy People 2020 objective for Gonorrhea was used in setting the target for Minneapolis. The 2014 target would be 297 cases per 100,000 population, down from 344 in 2010. After the release of 2010 census data, linear modeling was used to recalculate rates for Gonorrhea cases over the 10-year period to more accurately estimate changes in the target population over time.</p>
	Healthy Weight	<ul style="list-style-type: none"> Increase the proportion of Minneapolis adults who are at a healthy weight to 52 percent by 2010. 	<ul style="list-style-type: none"> Increase the proportion of Minneapolis adults who are at a healthy weight to 52% by 2014. Decrease the proportion of Minneapolis adults who are obese from 18.7% to 16.5% percent by 2014. 	<p>The national Healthy People 2020 objective for healthy weight among adults aged 20 years and older is 33.9%, up from 30.8% for the 2005-2008 period. The national Healthy People 2020 objective for obesity among the same age group is 30.6%, down from 34.0% for the 2005-2008 periods. Because Minneapolis has already surpassed national objectives for weight, 2014 targets were based on a 10% improvement over 2008.</p>
	Asthma	<p>Reduce asthma-related hospitalizations by 2010:</p> <ul style="list-style-type: none"> 0 to 4 years old – reduce to 51 per 10,000 people 5 to 64 years old – reduce to 14 per 10,000 people 65 and older – reduce to 24 per 10,000 people 	<p>Reduce asthma-related hospitalizations by 2014:</p> <ul style="list-style-type: none"> 0 to 4 years old: reduce to 45 hospitalizations per 10,000 children from 51 per 10,000 children in 2010. 5-14 years old: reduce to 19 hospitalizations per 10,000 children from 21.4 hospitalizations in 2009. 15-64 years- reduce to 12.8 hospitalizations per 10,000 population from 13.2 hospitalizations per 10,000 population in 2009. 65 and older: reduce to 24 hospitalizations per 10,000 seniors from 30.8 hospitalizations per 10,000 seniors in 2009. 	<p>Healthy People 2020 objectives were used to set the targets for Minneapolis in the following four age groups:</p> <p>Ages 0 to 4 years: Because the national asthma hospitalization rate target for this age group is unattainable for Minneapolis, the target is set at 45 hospitalizations per 10,000 children which represent a 10% reduction from the 2010 target of 51 hospitalizations.</p> <p>Ages 5 -14 and 15 - 64 years: Because no previous local targets were set for these age groups, the 2014 targets were set as a 10% reduction from 2005 rates.</p> <p>The 2010 target for seniors aged 65 years and older was retained for 2014. After the release of 2010 census data, linear modeling was used to recalculate rates for Asthma cases over the 10-year period to more accurately estimate changes in the target population over time.</p>

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	Lead Poisoning	<ul style="list-style-type: none"> Test all 1- and 2-year-old children for lead by 2014. Maintain inspections of all homes of children with elevated blood-lead levels (10 micrograms of lead per deciliter of blood) through 2014. * 	<ul style="list-style-type: none"> Test all 1- and 2-year-old children for lead by 2014. Maintain inspections of all homes of children with elevated blood-lead levels (10 micrograms of lead per deciliter of blood) through 2014. 	After the release of 2010 census data, linear modeling was used to recalculate rates for lead poisoning over the 10-year period to more accurately estimate changes in the target population over time.
Greenprint (12)	Climate Change	<ul style="list-style-type: none"> Reduce municipal operations carbon dioxide emissions by 1.5 percent annually. Reduce citywide carbon dioxide emissions by 17 percent by 2020 using 2006 as a baseline. 	<ul style="list-style-type: none"> Reduce citywide greenhouse gas emissions by 15 percent by 2015, and 30 percent by 2025 using 2006 as a baseline. Reduce municipal operations greenhouse gas emissions by 1.5 percent annually. 	This is consistent with Minnesota Next Generation Energy Act of 2007 and Minnesota Climate Change Advisory Group.
	Renewable Energy	<ul style="list-style-type: none"> In municipal operations increase renewable electricity to one megawatt by 2014. Citywide, increase renewable energy use to 10 percent above Xcel Energy's actual renewable power mix by 2014. 	<ul style="list-style-type: none"> Citywide, permit 70 renewable energy projects annually by 2015. In municipal operations, increase renewable electricity to one megawatt by 2015. 	<p>In 2010, we issued 51 renewable energy permits – the previous high was 22 permits in 2006.</p> <p>For City operations we will be at about 800 kw of solar by Spring 2012.</p>
	Air Quality	<ul style="list-style-type: none"> Reduce criteria air pollution levels in the Minneapolis area to health-based levels recommended by the Environmental Protection Agency Clean Air Scientific Advisory Committee. Reduce all monitored air toxins to levels within state health guidelines by 2015. 	<ul style="list-style-type: none"> Reduce criteria air pollution levels in the Minneapolis area to health-based levels recommended by the Environmental Protection Agency Clean Air Scientific Advisory Committee. Reduce all monitored air toxins to levels within state health guidelines by 2015. 	No change. Goal is to improved reporting data that is consistent with targets.
	Tree Canopy	<ul style="list-style-type: none"> Maintain the city's 26% tree canopy level through 2015 and increase the urban tree canopy to 30% by 2030. Plant at least 4,000 trees on public land in 2010 and gradually increase to 6,000 trees annually by 2015. 	<ul style="list-style-type: none"> Maintain the city's 31% tree canopy level through 2015. Plant at least 6,000 trees annually on public land by 2015. 	Based on Tree Advisory Committee's recommendations. Maintaining the existing 31% tree canopy will be difficult in light of extreme weather, and emerald ash borer. In 2011, the Park Board planted 5,500 trees.
	Biking	<ul style="list-style-type: none"> Increase on-street lanes and off-street trails by a combined 55 miles from 2008 levels by 2015. Reach a bicycling mode share of 7 percent by 2014, with a milestone of 6 percent by 2012. Increase the number of cyclists measured in bike counts (at the same locations at which bike counts have been taken) by 60 percent over the 2008 baseline by 2014, with a milestone of 30 percent by 2011. 	<ul style="list-style-type: none"> Increase on-street lanes and off-street trails by a combined 55 miles from 2008 levels by 2015. Reach a bicycling mode share of 7 percent by 2014, with a milestone of 6 percent by 2012. Increase the number of cyclists measured in bike counts (at the same locations at which bike counts have been taken) by 60 percent over the 2008 baseline by 2014, with a milestone of 30 percent by 2011. 	No change, the Bicycle Advisory Committee discussed in 2010.
	Downtown Transportation Alternatives	<ul style="list-style-type: none"> Increase the percentage of people who enter downtown via alternative transportation (bus, light rail, bicycle, walking, and carpool) from 55 percent in 2003 to 67 percent by 2013. 	<ul style="list-style-type: none"> Reduce the percentage of Minneapolis residents who drive alone to work to 61 percent by 2015. Reduce the percentage of Minneapolis workers who drive alone to work to 61 percent by 2015. 	This indicator can be measured annually via the US Census American Communities Survey for workers who live in Minneapolis and workers who work in Minneapolis. This is a better measure because it is a more regular data source than the downtown cordon count. The drawbacks are that it only represents work trips rather than all trips, it is citywide instead of downtown, and it is a sample survey with higher margins of error rather than a count of all users.

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Airport Noise	<ul style="list-style-type: none"> By 2009, reduce the average noise levels by at least three decibels, the minimum change that is perceptible to the average person's ear, from 2004 levels at all nine monitored locations in Minneapolis. 	<ul style="list-style-type: none"> By 2015, reduce the average noise levels by at least three decibels, the minimum change that is perceptible to the average person's ear, from 2004 levels at all nine monitored locations in Minneapolis. 	<p>Changed date only.</p>
Stormwater	<ul style="list-style-type: none"> Reduce pollutants in stormwater runoff, establish measurements of amounts being reduced, and determine the city's allocations of the reductions needed to bring impaired water bodies into compliance, all by 2015. Increase the number of rain gardens to 3,000 and identify their land use (residential, commercial and industrial, or institutional and public) by 2015. Eliminate combined sewer overflows by 2014. 	<ul style="list-style-type: none"> Reduce pollutants in stormwater runoff, establish measurements of amounts being reduced, and determine the city's allocations of the reductions needed to bring impaired water bodies into compliance, all by 2015. Increase the number of rain gardens to 3,000 and identify their land use (residential, commercial and industrial, or institutional and public) by 2015. 	<p>The current target's third bullet is eliminated.</p>
Healthy Lakes, Streams, Rivers	<ul style="list-style-type: none"> Every Minneapolis lake is rated and receives a ranking of 8,9,10 (with 10 being excellent) on the LAURI Index¹ by 2014. Achieve zero beach closings. 	<ul style="list-style-type: none"> High usage Minneapolis lakes receive a ranking of 8 or above (with 10 being excellent) on the LAURI Index by 2014. Achieve zero beach closings annually. Prevent the spread and introduction of aquatic invasive species in water bodies. 	<p>Goal is to be more consistent on reporting out progress in meeting target.</p> <p>The third bullet is new. Invasive aquatic species could include things like zebra mussels, milfoil, Asian carp, purple loosestrife, etc.</p>
Green Jobs	<ul style="list-style-type: none"> Target(s) to be developed. 	<ul style="list-style-type: none"> Achieve a net gain of 25 green manufacturing or service companies in Minneapolis by 2015 using 2011 as baseline. Achieve 30% growth in green jobs in Minneapolis by 2015 using 2010 as baseline. Create 30 jobs through building retrofit efforts by 2015, including City energy efficiency financing, Community Energy Services and related programs using 2011 as baseline. 	<p>Based on recent years' trends and counts, it is reasonable to assume that we can expect to gain (net) about 5 new green businesses annually in the city.</p> <p>Consistent with the Brookings Institution's 2011 Clean Economy study which showed that the green sector in the Minneapolis metro area grew by about 5% annually in recent years. We're projecting a slightly higher green job growth rate (6% annually) in Minneapolis in coming years.</p> <p>Consistent with recent program trends and hiring goals.</p>
Local Food	<ul style="list-style-type: none"> Target(s) to be developed. 	<ul style="list-style-type: none"> Increase by one acre food producing gardens in the city by 2014 using 2011 as a baseline. All residents live within a ¼ mile of a healthy food choice. 	<p>In 2011 it is estimated that there are 13 acres of community gardens in the City.</p> <p>Healthy food choice is defined as a full service grocery store, enhanced corner store (exceeding city ordinance requirements for fruits and vegetables), farmers market or community garden. This target is based on initial data and mapping completed by CPED for the Urban Ag Policy Plan.</p>
Waste Reduction and Recycling	<ul style="list-style-type: none"> Expand the Source-Separated Organics composting program by 2013. Increase the percentage of Minneapolis residents using small garbage carts from 4% in 2008 to 25% in 2013. Reduce the number of households having more than one garbage cart by 50% by 2013 (from 22% in 2008). Increase waste diversion to 50% and composting to 10 percent by 2013 (from 33% in 2008). 	<ul style="list-style-type: none"> Increase recovery of residential source-separated organics (SSO) from .30% of municipal solid waste (excluding yard waste) in 2010 to 7% annually by 2015. Recover 67% of all recyclable materials from the residential waste stream by 2014. Recover 2,750 tons annually of residential recycled materials at a Hennepin County-Minneapolis facility by 2015. 	<p>Baseline and projected tonnages exclude yard waste. Numbers are based on pilot data showing an average recovery of 180 pounds per Dwelling Unit per year. This 2015 goal can be achieved by expanding residential SSO collection citywide.</p> <p>This includes some residential material to be recovered at the Minneapolis-Hennepin County Joint Recycling Facility.</p> <p>In 2010, 651 tons of materials were recycled at the South Transfer Station. This 2014 goal can be achieved through the construction and operation of the proposed Joint Facility and by targeting additional recycling opportunity.</p>

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A Vital Community (8)	Brownfield Sites	<ul style="list-style-type: none"> Clean up 100 sites from 2004 to 2014. 	<ul style="list-style-type: none"> Clean up 170 sites from 2004 to 2014. 	<p>An annual average of 18.4 sites may not be sustainable in light of potential future reductions in overall brownfield grant funding. A more conservative projection of 14 sites/year for 2011-2014 (inclusive) would result in 56 new sites for that period, or (when added to the total of 114 sites through 2010) a grand total of 170 sites for the 2005-2014 period (inclusive). This target is 70% higher than the original target, but consider it achievable if (a) local grantors continue to make overall brownfield funding available at no less than 80% of the current level, and (b) current City staffing levels are maintained for those who work on or in the brownfield grant program.</p>
	Violent Crimes	<ul style="list-style-type: none"> Reduce Part 1 Violent Crimes by 10% by 2014 (2008 baseline). Maintain no more than 11 homicides per 100,000 residents regardless of population change. 	<ul style="list-style-type: none"> Reduce Part 1 Violent Crimes by 10% by 2014 (2008 baseline). Maintain no more than 11 homicides per 100,000 residents regardless of population change and report victims by age group.* 	<p>Added focus on age for second bullet.</p>
	Community Engagement	<ul style="list-style-type: none"> Target(s) to be developed. 	<ul style="list-style-type: none"> Increase from 64% in 2011 to 72% by 2014 the response of residents who rate the City of Minneapolis government "good" or "very good" on providing meaningful opportunities for citizens to give input on important issues. Raise the number of board and commission members who are non-white from 19% in 2009 to 30% in 2014. 	<p>This indicator is measured every two years in the Resident Satisfaction Survey. It provides a general gauge of the perception of residents on engagement opportunities in the city. In 2011 it was 64%.</p>
	Homelessness	<ul style="list-style-type: none"> End homelessness by 2016. 	<ul style="list-style-type: none"> End homelessness by 2016. 	<p>No change although discussing using annual January unsheltered person counts.</p>
	Cost-Burdened Households Affordable Housing)	<p>By 2009:</p> <ul style="list-style-type: none"> New construction of 960 rental housing units affordable to families with incomes up to 50 percent of median family income (MFI). New construction of 250 rental housing units affordable to families with incomes up to 80 percent of MFI. Renovation of 1,340 rental housing units affordable to families with incomes up to 50 percent of MFI. Renovation of 350 rental housing units affordable to families with incomes up to 80 percent of MFI. New construction of 260 ownership housing units affordable to families with incomes up to 80 percent of MFI. Renovation of 90 ownership housing units affordable to families with incomes up to 80 percent of MFI. 	<ul style="list-style-type: none"> Reduce the percent of cost-burdened renter-occupied households to 45% by 2015. Reduce the percent of cost-burdened owner-occupied households to 25 % by 2015. Produce 4,200 units of affordable housing through City programs by 2020. 	<p>A household is considered housing cost-burdened when 30 percent or more of its monthly gross income is dedicated to shelter costs, including utilities. This report measures housing cost-burdened households who are making less than \$75,000 per year to exclude households which may be cost-burdened by choice.</p> <p>Production of units includes both new construction and renovation of existing units.</p>
	Employment and Poverty	<ul style="list-style-type: none"> Reduce the percentage of employed Minneapolis residents living in poverty from the 2008 baseline of 10.1% to 7% by 2014. Reduce the percentage of Minneapolis minority residents living in poverty from the 2008 Census Bureau reported average of 36% to that of the 2008 metropolitan minority average of 21% by 2014. (Council Action Dec 4, 2009) 	<ul style="list-style-type: none"> Eliminate race/ethnicity disparities in unemployment for Minneapolis residents by 2016. Eliminate race/ethnicity disparities in poverty rate for Minneapolis residents by 2016. 	<p>This represents an aspirational goal that should guide the City of Minneapolis as an enterprise and is based on the recommendations from the Blue Ribbon Commission (BRC) to Reduce Racial Employment Disparities Report <i>Everybody In: A Report to Reduce Racial Employment Disparities in the Ramsey County Metropolitan Area</i> conducted by the City of St. Paul, Ramsey County, and the Ramsey County Workforce Investment Board. Specific implementation plans are yet to be developed (both locally and regionally) and would be a logical next step as the City considers its next budget cycle, prioritization of available resources and regional partnerships.</p>

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	Graduation Rate	<ul style="list-style-type: none"> Increase the average high school graduation rate to 80 percent by 2012 for students at the seven largest public high schools: Edison, Henry, North, Roosevelt, South, Southwest and Washburn. * 	<ul style="list-style-type: none"> Increase the average high school graduation rate to 80 percent by 2015 for students at the seven largest public high schools: Edison, Henry, North, Roosevelt, South, Southwest and Washburn.* 	Changed date only.
	Arts and the Economy	<ul style="list-style-type: none"> Target(s) to be developed. 	<ul style="list-style-type: none"> By 2015, increase by 10% the number of creative sector workers living and working in Minneapolis from 2010. Increase the number of Minneapolis jobs reported by arts, culture, entertainment and recreation sector companies and organizations from 2,153 in 2010 to 2,368 by 2015. Increase the number of artists that live in City from 5,513 in 2010 to 6,064 by 2015. 	The 2011 National Endowment for the Arts' <i>Artist Employment Projections Through 2018</i> projects job prospects for artists based on current data from the Bureau of Labor Statistics. From 2008-2018 the US labor force is expected to increase by 10%. One of two employment categories projected to have the highest growth rate is <i>professional-and-related occupations</i> which includes artists. These indicators are based on the <i>Capacity Index</i> recommended by the National Arts Index (NAI), an Americans for the Arts annual measure of arts and culture vitality.

*Per 2006 City Council action: Break out information by race and geography if available.